

Chapter 9

Software development process model

- Software process model
 - Predictive model
 - Adaptive model
- Agile process model
 - Scrum framework

Software Process Model

- an abstract representation of software process
- Different process model is for different software development purpose you should know strength and weakness

Software development model

- Predictive development model

- req, process, schedule, tech are anticipated
- Work well for project that clear and identify
- use when client needs clarity on target delivery
- Waterfall model, Incremental, V model

- adaptive development model

- give opportunities to change direction
- Work well with changing or uncertain req
- Use when goal not clear
- Use when project calls for experimental design
- Prototypes, Spiral, Agile

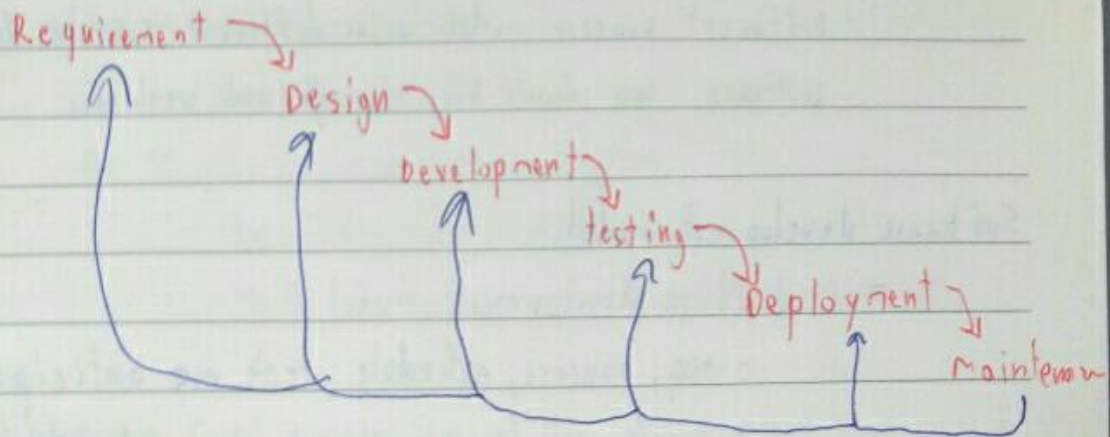
- Code-and-fix model

- code and get immediate feedback
- fix



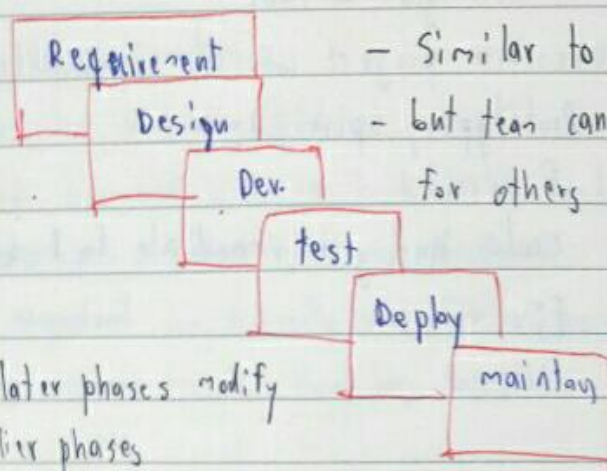
Predictive model

Water fall model



- use in government project and quality control project
- each phase requires formal review and intensive doc
- * Costly work

Water fall with overlapping phase



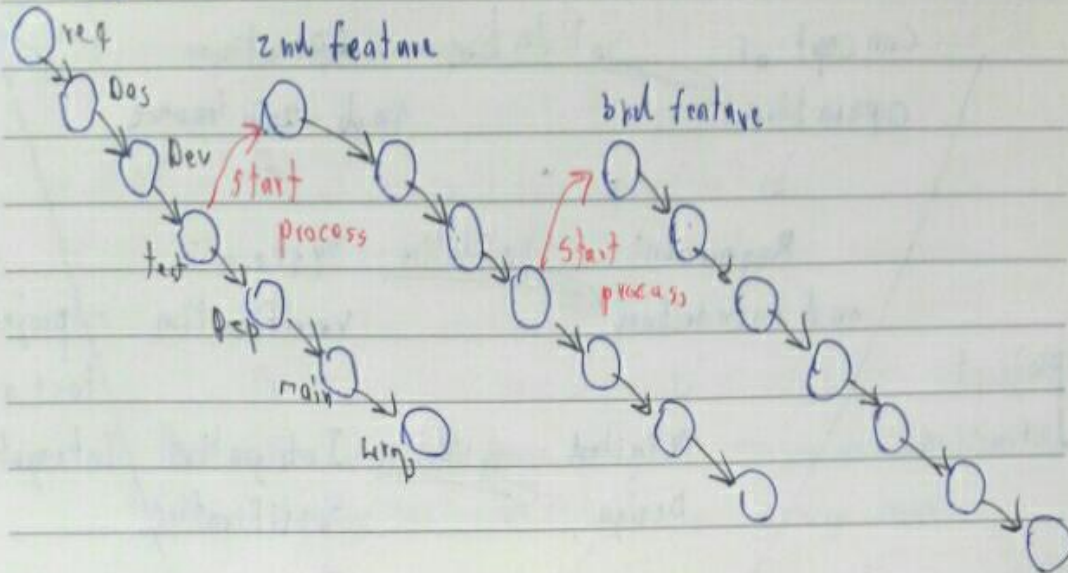
- allow later phases modify earlier phases

- process is more difficult to track



Incremental Waterfall model

1st feature



Model is designed, implemented and tested incrementally until product is finished

advantage

- Working software is quickly produced early
- model more flexible as change to scope
- easier to test and debug
- Customer can respond to each increment
- error easy to identify

disadvantage

- need good planning / design
- need clear and complete definition of whole system
- costly than standard waterfall



Adaptive model (Iterative model)

- an approach that repeats a series of development again and again
 - Iteration 1: Initially provide some of the software specification
 - Repeat the development to get new version
 - later iteration: continue change until reach the development of accurate application
- Pro: Suitable of large project, major requirement
- Con: Costly system architecture or design issues

example



Type of prototypes

- Throwaway prototype

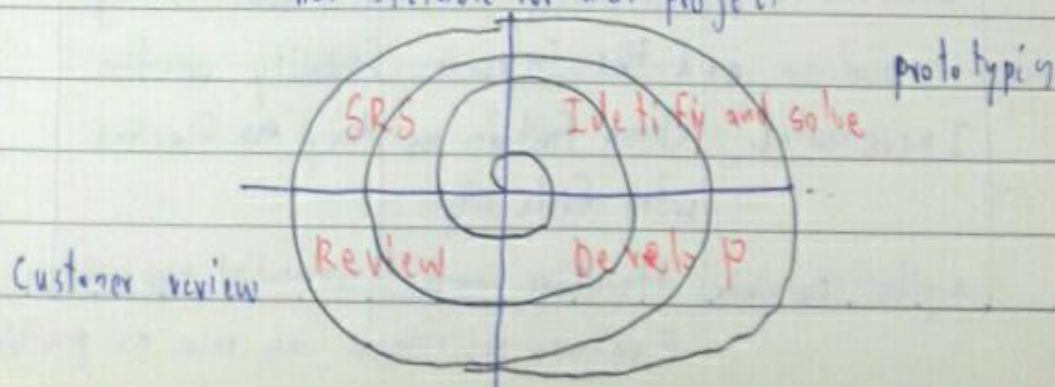
- prototype to study some aspect of the system and then you throw it away and write code from scratch

- Evolutionary prototype

- The prototype demonstrates some of the application features. As project progress, you refine those features and add new ones until the prototype transforms into the finished application.

Spiral

- risk-driven approach that uses a sequence of repeating phases to identify project risk
- Each loop of the spiral is called a phase of the software development process
- The exact number of phases can be varied by the PM
- Pro: many points of reviewing and making decisions very well
- Con: It's complicated risk analysis can be difficult not suitable for small projects

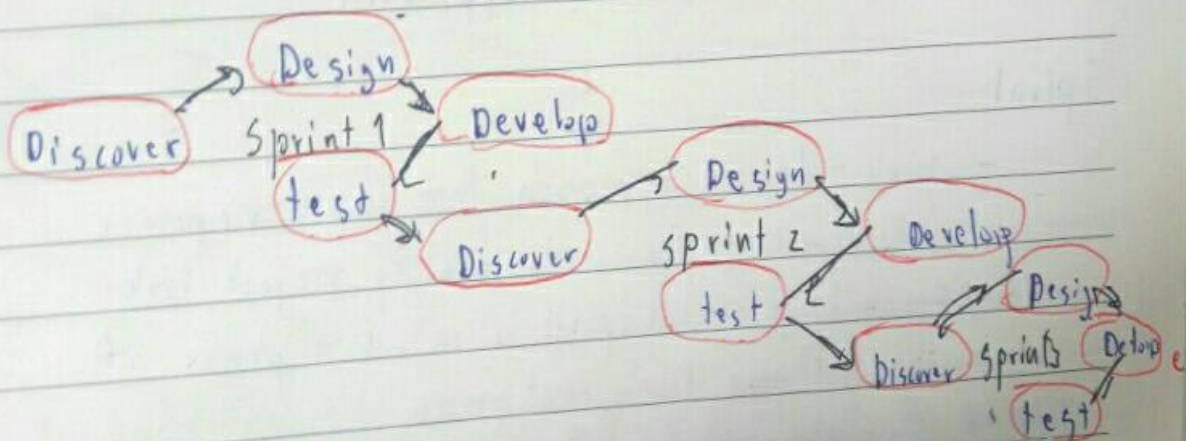


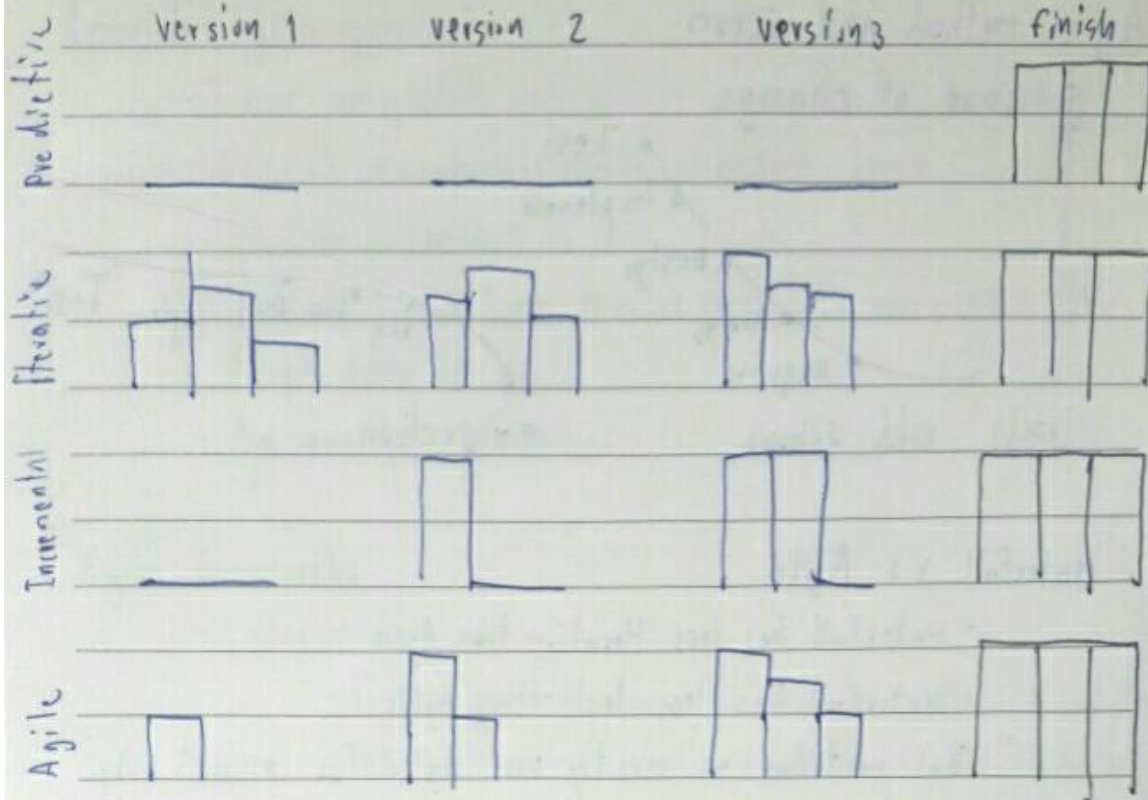
agile

- combination of both incremental and iterative model and promotes more involvement of customer during the software development

- **Pro:** Rapid development, Allow change easily, focus on users
- **Con:** Mainly depends on the customer, Not suitable for large projects, Lack of documentation

example of agile





Choosing a model

appropriate model: Assume the success of a project

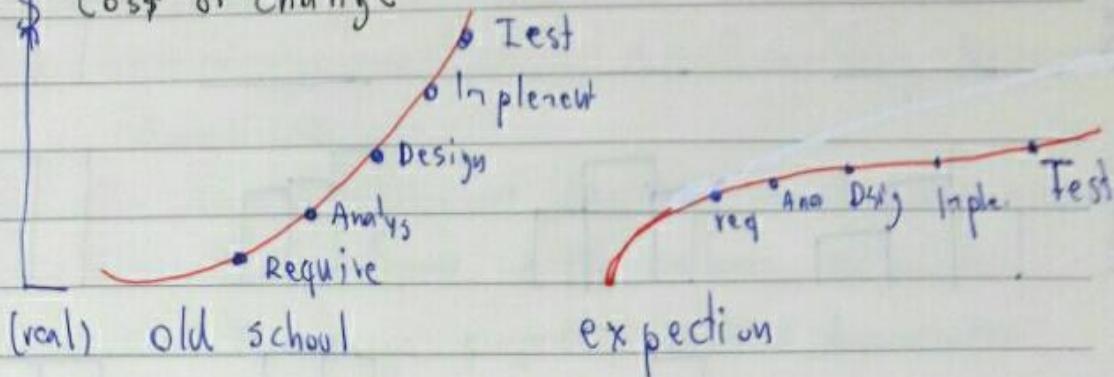
wrong model: Constant source of problem

How to choose the right model

- aware of what level of understanding we have of requirement
- expect of lifetime of the project
- risk - schedule constraints
- Interaction with customer - Expertise

Agile method and scrum

\$ Cost of change



Waterfall v s Agile

- Waterfall has less Iteration than Agile
 - Waterfall has less test than Agile
- " But in today we mostly use Agile for projekt why? "

Agile method (This method found in 2001 in "Manifesto for agile SD")

- Set of guideline that help developers to generate as much high-quality code as possible / as quick as possible

here is short description

Individuals and interaction over process and tool

Working software: over comprehensive document

Customer collaboration: over contract negotiation

Responding to change: over following a plan



Date.

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Lean & Agile principle

- focus on quality and deliver real value to customer
- Accept uncertainty Build, measure, learn
- Iterative approach
- Team and Customer Involvement It's everyone's job
- Simple code design
- No one gets blamed

Agile frameworks

- Extreme Programming (XP)

- lightweight methodology for small to medium sized team
- XP Practice - small release, Simple design, Test, Refactor, Pair, Programming

- Kanban

- work flow management method design to help you visualize the work
- backlog, To do, In process, Done

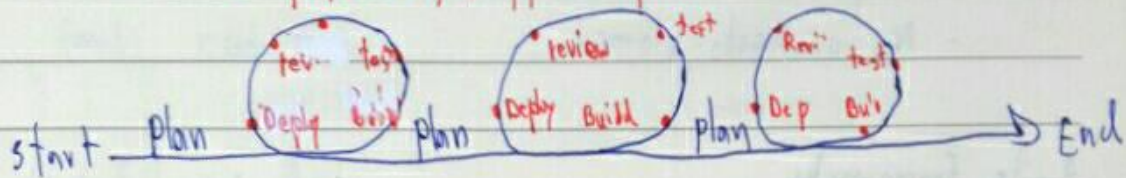
- Scrum

- Project management methodology with goal to delivering new software for 2-4 weeks
- backlog, To do, In process, verify, done

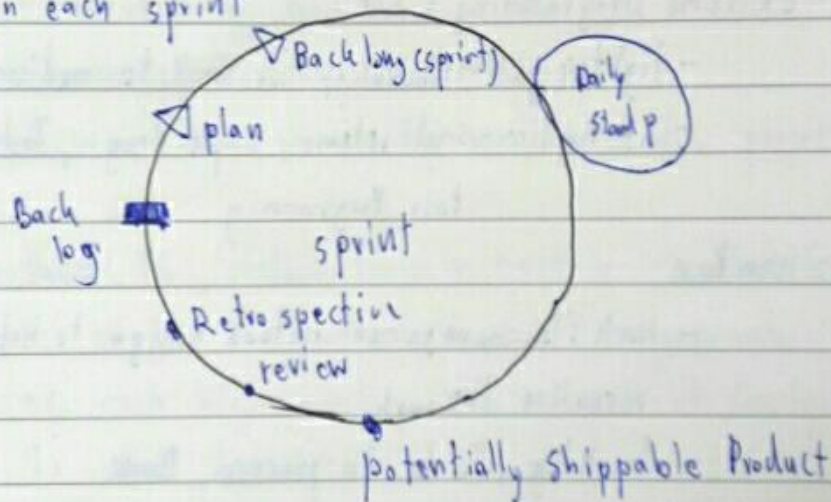
Introduction to scrum (most Agile framework popular)

start with

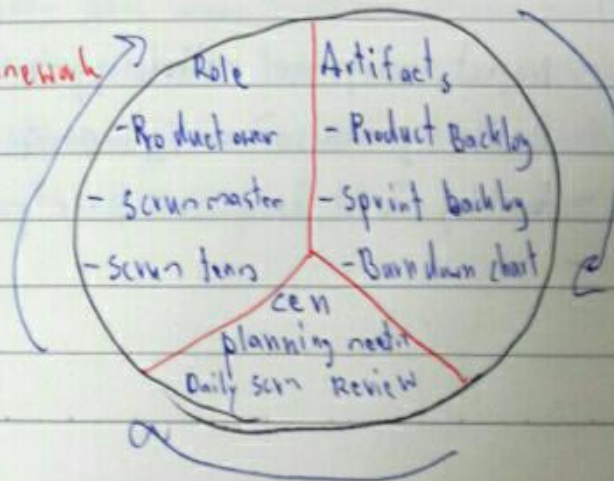
- Planning a minimum of feature set
- building what has planned
- testing and review small feature set
- a potentially shippable product



In each sprint



Scrum Framework





Scrum Roles

- Product owner

- Describe product goals
- Define the feature
- Prioritize feature
- Decide on release date and content
- be responsible for the profitability of the product
- Adjust features and priority every iteration as needed
- Accept or reject work result

- Scrum master

- Represents management to the project (not PM)
- Responsible for enacting scrum values and practices
- Removes obstacles for the team
- Ensure that the team is fully functional and productive
- Enable close cooperation across all role and functions
- shield the team from external interferences

- Scrum team

- 5-10 people
- Cross-functional etc tester, Programmer, UX/UI
- members often play multiple roles
- Team are self organizing

Artifacts

Story points = the score of task effort
 Velocity = the amount of estimated work the team can perform within each sprint

Product Backlog

- requirements for a system, express as a prioritized list
 - list of all desire and prioritized work
 - User stories : As a [user], I want [what] so that
- Is managed and owned by a Product Owner
- Usually is created during the Sprint Planning
- The highest priority Product Backlogs go to sprint
- Can be changed and re-prioritized be for planning

Sprint backlog

- Subset of Product Backlog items, which define the work for sprint
- Team estimates the size of the task from each product Backlog
- Is created only by team member; Product Owner is not allow to do
- Should be updated everyday by team member
- No more than 300 tasks in the list
- if a task requires more than 16 hours, it should be broken down
- changes **add new tasks, remove unnecessary tasks, only by team**
- Estimate

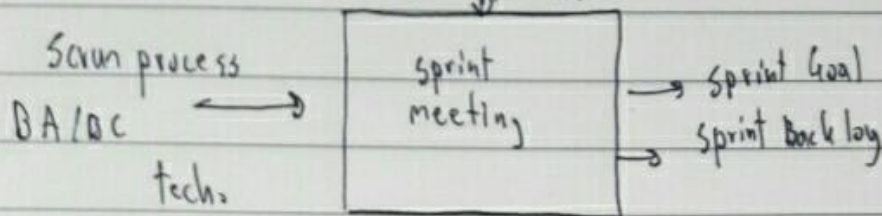
Burn down chart

- Depict the total sprint backlog hours remaining per day
- Shows the amount of work remaining for the whole project
- Ideally should burn down to zero to end of the sprint
- Actually is not a straight line

Scrum Ceremonies

Sprint Planning Meeting

- Product owner, Scrummaster and team meet to discuss the user stories and estimate their relative sizes
- The output of sprint planning meeting are Sprint Goal / Backlog
Scrum Stakeholders



- meeting can up to 4 hour
 - create goal (Product Backlog)
 - Create Backlog

Daily Scrum

- Parameters
 - Daily
 - 10 - 15 minutes
 - Standup
 - Not for problem solving in your way
- 3 question
 - What did you do since the last
 - What do you hope before next
 - What obstacles do you see

Sprint Review

- occur at the end
- present complete work
- tag the task that not finish

Sprint Retrospective meeting

- Occur at the end
- discuss how to improve
- what went well and how to make it again
- what went poorly and how to avoid that
- How can we improve the next sprint