

The Evolution of U.S. Retail Concentration

Dominic Smith

Sergio Ocampo

Bureau of Labor Statistics Western University

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Disclaimer: Any opinions and conclusions expressed herein are those of the authors and do not necessarily represent the views of the U.S. Census Bureau. All results have been reviewed to ensure that no confidential information is disclosed. References to specific companies are based on public information and do not imply the company is in the confidential data.

The U.S. retail sector

Changes in the aggregate structure of retail

- ↑ national concentration (Hortascu and Syverson 2015; Autor, Dorn, Katz, Patterson, Van Reenan 2020)
- Growth of Walmart, Target, etc.
- Exit of small firms (Basker 2005; Jia 2008; Foster, Haltiwanger, Klimek, Krizan, Ohlmacher 2016)
- Effect on consumers? (Markups, Market Power, Costs)

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Retail markets are local

- Negative effects of concentration operate through local markets
- What does increasing in national concentration imply for local markets?

This paper: 3 Results

1. Measure **local** retail concentration with Census data 1982-2012

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- Measure concentration directly for **product markets**
 - Relevant measure for competition in retail

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- Local increases **widespread** across markets, products, and industries
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Contribute to understanding of local markets using Census data

(Rossi-Hansberg, Sarte, Trachter 2020; Benkard, Yurucoglu, Zhang 2021; Rinz 2021)

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2. Decomposition of national HHI into local HHI and cross-market HHI

- **New** decomposition based on probabilistic interpretation of HHI
- What does the increase in national concentration imply for local markets?

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- National - Consumers in different markets (99% cross market)
- Local - Consumers in the same market

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- Local - Consumers in the same market

Make explicit the relationship between national and local trends

- National firms' expansion (Rossi-Hansberg, Hsieh 2019; Cao, Hyatt, Mukoyama, Saeger 2020)

This paper: 3 Results

3. Effects of increasing local concentration on consumers

- Off-the-shelf model linking prices, markups, costs (Atkeson & Burstein, 2008)
- **Key:** \uparrow Local concentration \rightarrow \uparrow Markups \rightarrow \downarrow Passthrough of cost savings

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- Markups ↑ 2pp between 1992-2012 (~1/3 of ↑ in markups in ARTS)
- Increases are small relative to drop in retail prices (↓ 35 percent)

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Local concentration explains part of increase in markups

- Room for other channels (Bornstein 2018; Brand 2020)

Roadmap

Census Data on U.S. Retailers

Measuring National and Local Concentration

Decomposing National Concentration

Effect of Local Concentration on Markups

What are retailers?

- Sell final goods to consumers
- Perform no transformation of materials
- Not Retailers:
 - Restaurants (transform food), Wholesalers (sell to businesses), Services: Barber, gym, etc. (No physical good)
- Excluded Retail Industries:
 - Auto dealers and gasoline stations (ownership issues)
 - Non-store retailers (measurement)

Store-level sales data

- Census of Retail Trade (CRT)
 - All (employers) retail stores in the U.S.
 - 1982-2012 - Years ending in 2 and 7
- Location: **Commuting Zone**, Zip Code, County, MSA.
 - Also observe national e-commerce share.
- Industry: NAICS
- Sales by 20 product categories (clothing, groceries, etc.)

Definition of markets - Industry vs Product

445-Grocery Stores



452-General Merchandisers



TARGET

448 - Clothing Stores



Definition of markets - Industry vs Product



Roadmap

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Measuring concentration

Herfindahl-Hirschman Index (for a product market j)

$$HHI^j = \sum_{i=1}^N (s_i^j)^2 \quad s_i^j : \text{Sales share of firm } i \text{ in product } j$$

Measuring concentration

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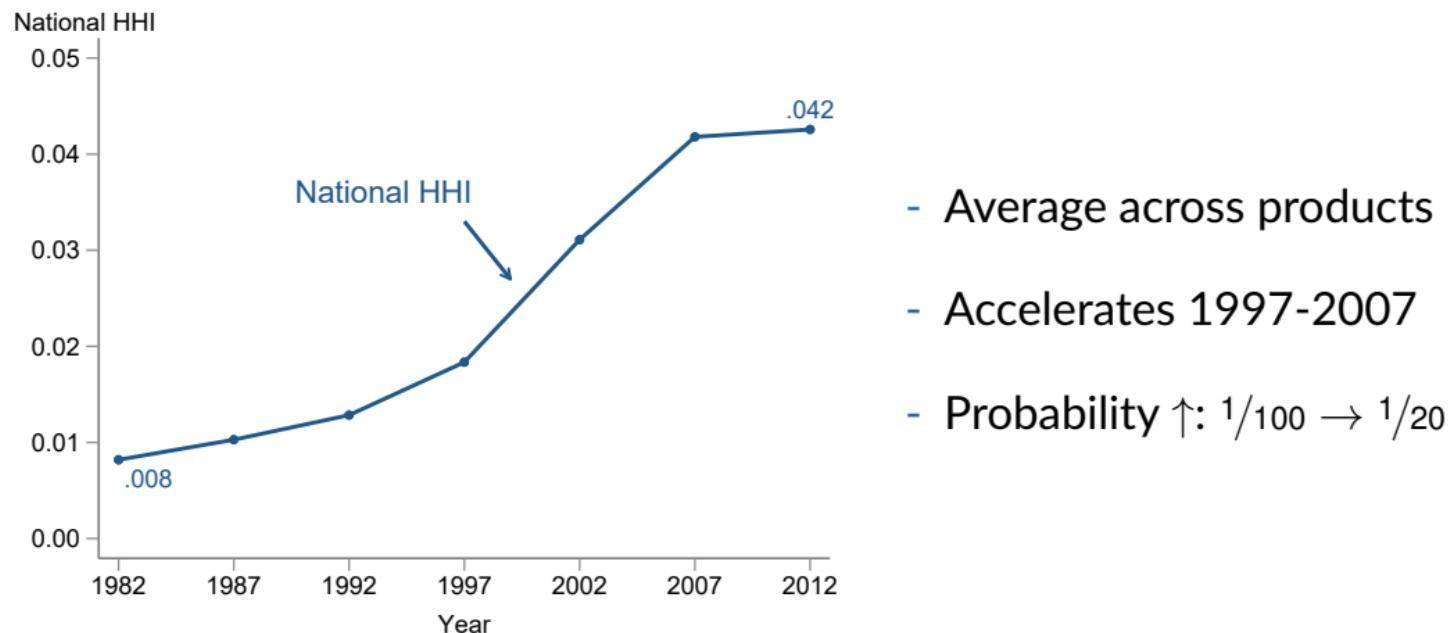
$$HHI^j = \sum_{i=1}^N (s_i^j)^2 \quad s_i^j : \text{Sales share of firm } i \text{ in product } j$$

What does the HHI mean?

- Probability two random dollars (x, y) are spent at the same firm (i)

$$HHI = \Pr(i_x = i_y)$$

National U.S. retail concentration

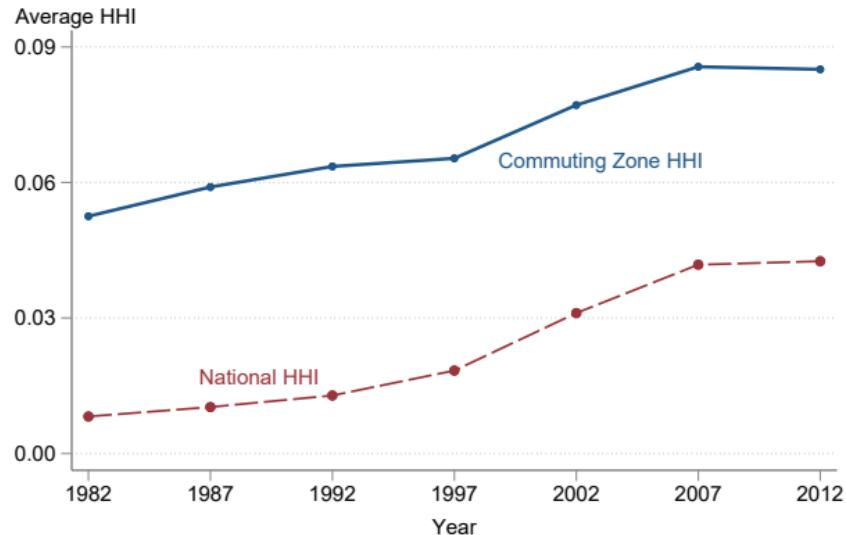


Local U.S. retail concentration



- Steady increase of $\sim 3pp$

Local U.S. retail concentration



- Steady increase of ~ 3pp
- **Parallel** increase with national concentration
- Similar across geographies

details

Additional results (1992-2012)

1. Concentration changes across products

details

- Concentration increases in almost all products (clothing)

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2. Changes across locations

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- Majority of locations increase concentration (~60% of markets, ~70% of dollars)

Additional results (1992-2012)

1. Concentration changes across products

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2. Changes across locations

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- Majority of locations increase concentration ($\sim 60\%$ of markets, $\sim 70\%$ of dollars)

3. Effect of e-commerce (non-store retailers)

details

- Derive bounds on effect on local concentration
- Small effects until 2012

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details

- Derive bounds on effect on local concentration
- Small effects until 2012

4. Concentration changes in retail industries

details

- Larger increases in concentration (8.7pp Nat. - 12.6pp Local)
- General Merchandisers local concentration ↑ 28pp

Roadmap

Census Data on U.S. Retailers

Measuring National and Local Concentration

Decomposing National Concentration

Effect of Local Concentration on Markups

What does national concentration imply about local?

Not Much:

example

- As local concentration increases so does national concentration
 - Consumers in the **same market** buying from the **same firms**
- As firms expand across markets they increase national concentration
 - Consumers in **different markets** buying from the **same firms**
 - We call this **Cross-Market Concentration**

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Objective:

Decompose National HHI into Local and Cross-Market concentration

Relationship between National and Local HHI

- Use probabilistic interpretation of the HHI

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- **Key:** Law of Total Probability
 - **Local HHI:** Probability conditional on dollars spent in the same market ($m_x = m_y$)

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$$HHI^N = \overbrace{P(m_x = m_y)}^{\text{Collocation}} \underbrace{P(i_x = i_y | m_x = m_y)}_{\text{Av. Local HHI}} + (1 - P(m_x = m_y)) \underbrace{P(i_x = i_y | m_x \neq m_y)}_{\text{Av. Cross-Market HHI}}$$

National HHI driven by rise of national firms

$$HHI^N = \underbrace{0.02}_{\text{Collocation}} + \underbrace{P(i_x = i_y | m_x = m_y)}_{\text{Av. Local HHI}} + 0.98 \underbrace{P(i_x = i_y | m_x \neq m_y)}_{\text{Av. Cross-Market HHI}}$$

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National index contains little information on local concentration

details

- Collocation term is less than 2 percent (Higher in other countries/industries)

Increase in national HHI reflects increasing cross market concentration

- Consumers in different markets shop at the same firms

Roadmap

Census Data on U.S. Retailers

Measuring National and Local Concentration

Decomposing National Concentration

Effect of Local Concentration on Markups

Consequences of increasing concentration

- Local concentration is most relevant for retail markets
- Higher concentration can increase market power and markups
- Key Question:
 - Effect of increase in concentration on passthrough of lower costs
- Off-the-shelf model of firm markups based on Atkeson & Burstein (2008)
 - Model implies explicit relationship between local concentration and markups

Model of firms' markups

details

- **Market:** product-location pair
 - J products in L locations
 - $I(j, \ell)$ firm compete in quantities (Cournot) in a market

Model of firms' markups

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- **Technology:** firms vary in market-specific marginal cost ($\lambda_i^{j\ell}$)

Pricing to market: Cournot competition

$$p_i^{j\ell} = \mu_i^{j\ell} \lambda_i^{j\ell} \quad \mu_i^{j\ell} = \frac{\varepsilon_j}{\varepsilon_j - 1} \left[1 - s_i^{j\ell} \right]^{-1}$$

Markup μ_i^{jm} depends on firm i 's sales share in product-market (s_i^{jm}) :

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- Higher share \rightarrow Lower prices, Higher productivity

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Key: Aggregate to equation linking **Local HHI** and markups (Grassi, 2017)

$$\mu_j = \frac{\varepsilon_j}{\varepsilon_j - 1} [1 - \text{HHI}_j]^{-1}$$

Data: Concentration and Markups

- Data from the Annual Retail Trade Survey (ARTS: 1993-2012)
 - Gross margin (revenue/cost-of-goods-sold) by retail industry

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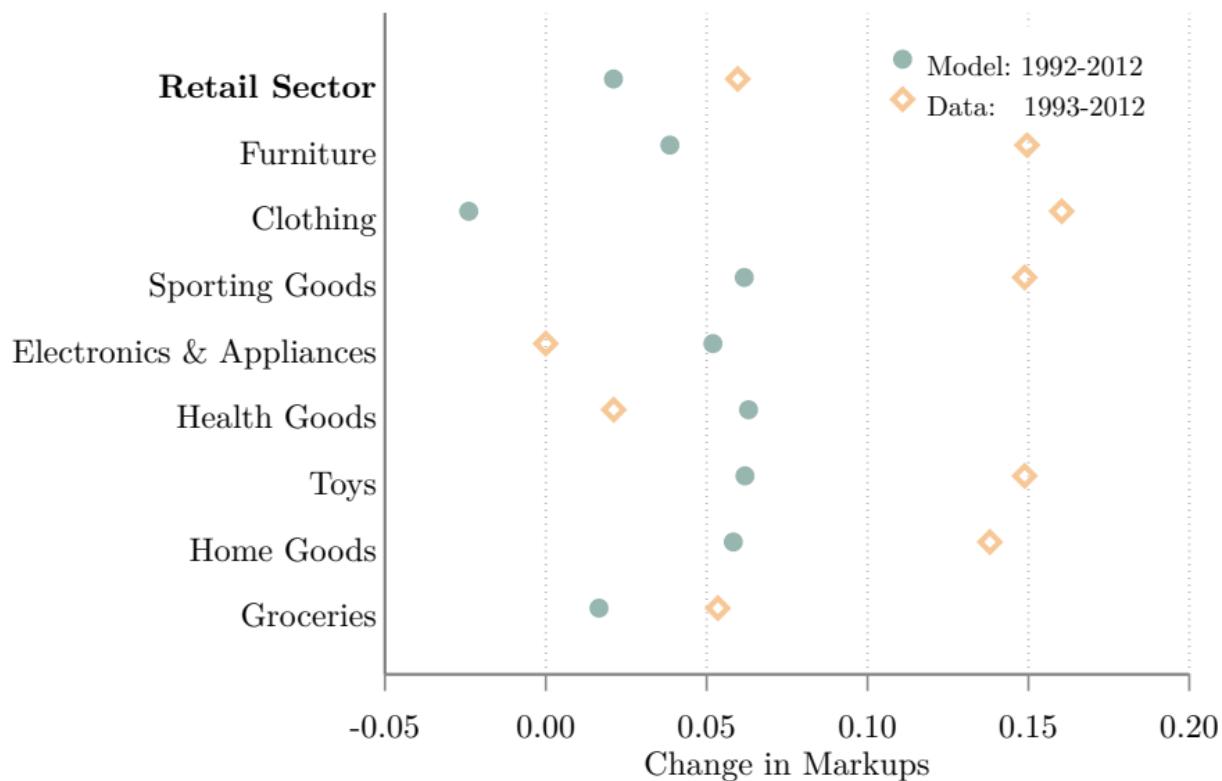
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Results:

- Obtain implied markups from change in local concentration
- Change in local HHI implies 2pp increase in markups
- 1/3 of increase 1993-2012 increase in ARTS data

Model vs Data: change in markups



Conclusion

- Direct measurement of local concentration at product level
 - Retail firms compete in products across industries (e.g. General Merchandisers)
- Both local and national concentration rising in the retail sector
 - They rise for different reasons
 - 98% of national concentration is cross market
- National trends are not informative about local concentration
- Higher **local** concentration increased markups 2pp (1992-2012)
 - Explains about 1/3 of the rise in markups.

Appendix

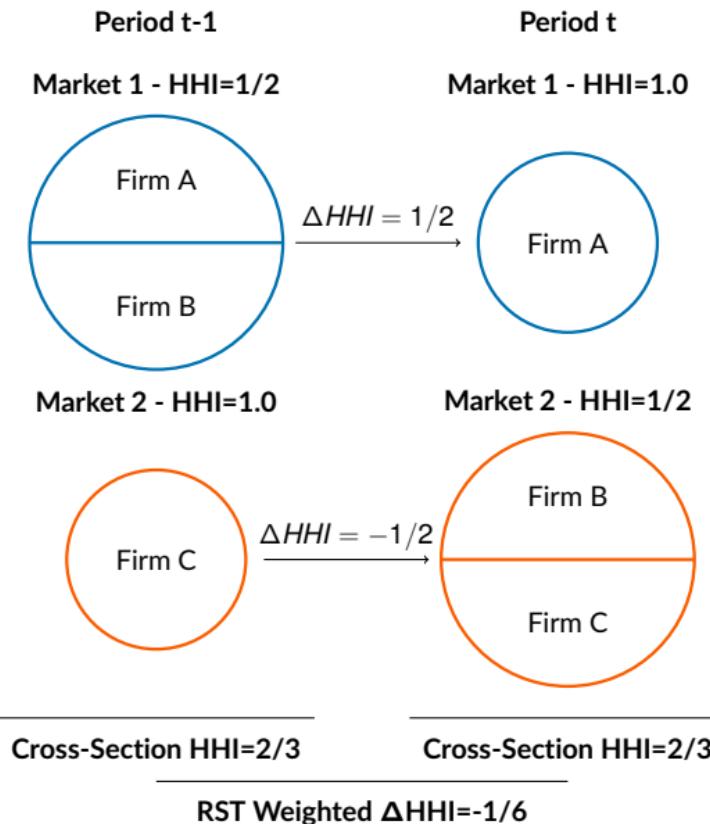
Comparison to RST

Three main differences:

- Data source - Census vs NETS
 - Census covers universe of retailers
 - Administrative records
- Market definition - Product vs (detailed) Industry
 - Industry markets miss cross-industry competition
 - Problem is worse for detailed industries
- Aggregation methodology
 - RST aggregate change in local concentration with end-of-period weights
 - Bias towards decrease in concentration
 - We report changes in cross-sectional concentration

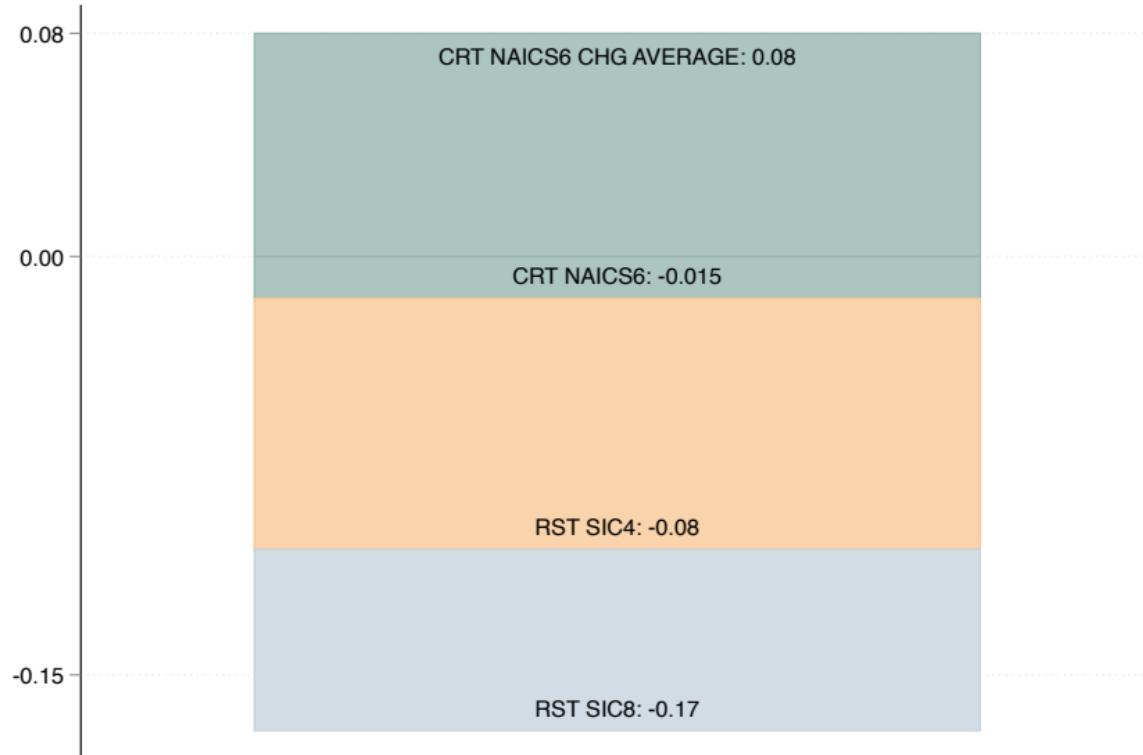
Each difference explains about 1/3 of discrepancy

Weighting Comparison



- Growing markets less concentrated
- RST find decreasing concentration w/ no change in cross section

Comparison to RST



RST Comparison

| National Concentration | | | | | |
|------------------------|-------|------------------|-------|-------|------|
| | Level | Change from 1992 | | | |
| | | 1992 | 1997 | 2002 | 2007 |
| RST | N/A | 0.020 | 0.030 | 0.050 | |
| NAICS-based | 0.029 | 0.017 | 0.056 | 0.076 | |
| Select NAICS | 0.046 | 0.034 | 0.097 | 0.136 | |

Zip Code Concentration - End-of-Period Weights

| | Level 1992 | Change from 1992 | | |
|--------------|---------------|------------------|--------|--------|
| | | 1997 | 2002 | 2007 |
| RST | N/A | -0.070 | -0.100 | -0.140 |
| NAICS-based | 0.507 | 0.024 | -0.018 | -0.019 |
| Select NAICS | 0.552 | -0.021 | -0.018 | -0.015 |

Zip Code Concentration - Current Period Weights

| | Level | Change from 1992 | | |
|--------------|-------|------------------|-------|-------|
| | | 0.022 | 0.057 | 0.072 |
| NAICS-based | 0.507 | 0.022 | 0.057 | 0.072 |
| Select NAICS | 0.552 | 0.026 | 0.067 | 0.083 |

Map of Commuting Zones

back



Constructing sales by product category

[back](#)

| Item 10. MERCHANTISE LINES | | | | |
|--|---|------|-------|-------|
| Report sales for each merchandise line sold by this establishment, either as a dollar figure or as a whole percent of total sales. (See HOW TO REPORT DOLLAR FIGURES on page 1 and HOW TO REPORT PERCENTS below) | | | | |
| HOW TO REPORT PERCENTS | If figure is 38.76% of total sales: | | | |
| | • Report whole percents | Mil. | Thou. | Dol. |
| | | | 39 | |
| | | | | 38.76 |
| Merchandise lines | ESTIMATES are acceptable. Report dollars OR percents. | | | |
| | Cen-sus use | Mil. | Thou. | Dol. |
| 1. Women's, juniors', and misses' wear (Report girls' and infants' and toddlers' wear on line 3 and footwear on line 4) | 230 | 231 | | 232 |
| | 0220 | | | |
| 2. Men's wear (Report boys' wear on line 3 and footwear on line 4) | 0200 | | | |
| 3. Children's wear (Include boys' (sizes 2 to 7 and 8 to 20), girls' (sizes 4 to 6x and 7 to 14), and infants' and toddlers' clothing and accessories. Report footwear on line 4.) | 0240 | | | |
| 4. Footwear (include accessories) | 0260 | | | |

FORM RT-5302

Data: Census of Retail Trade

- Observe store sales for **entire sample**
- Sales by product line for 80 percent of sales
- Aggregate lines into product categories
- Impute for stores with missing data [Details](#)

Imputing Data

1. Data collection with Census of Retail Trade (every 5 years)

- Sales data by product for 80% of sales

2. Aggregation to product categories

- Goal: Aggregate so industries primarily sell one category

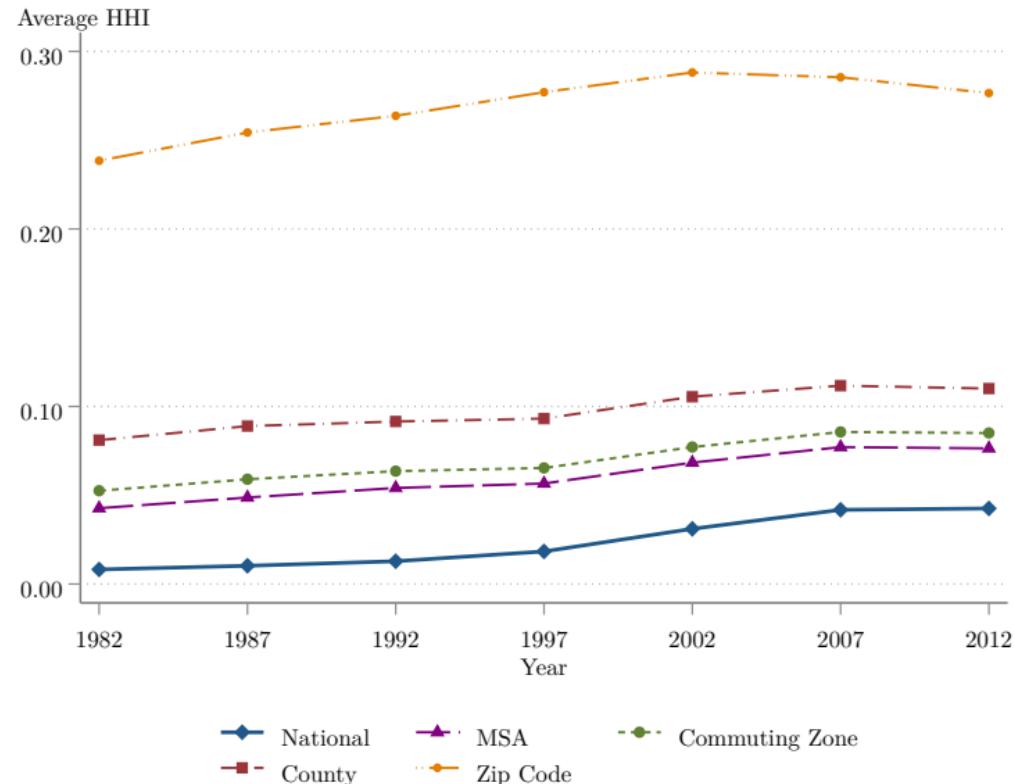
| Broad Line | Product Category |
|-------------------------|------------------|
| Footwear | Clothing |
| Curtains | Clothing |
| Sewing | Clothing |
| Drugs, health aids, etc | Health |
| Optical goods | Optical Goods |

3. Imputation - depending on data availability use

- Sales of other stores of the same firms
- Sales of the store in other years
- Industry, kind of business, and multi-unit status

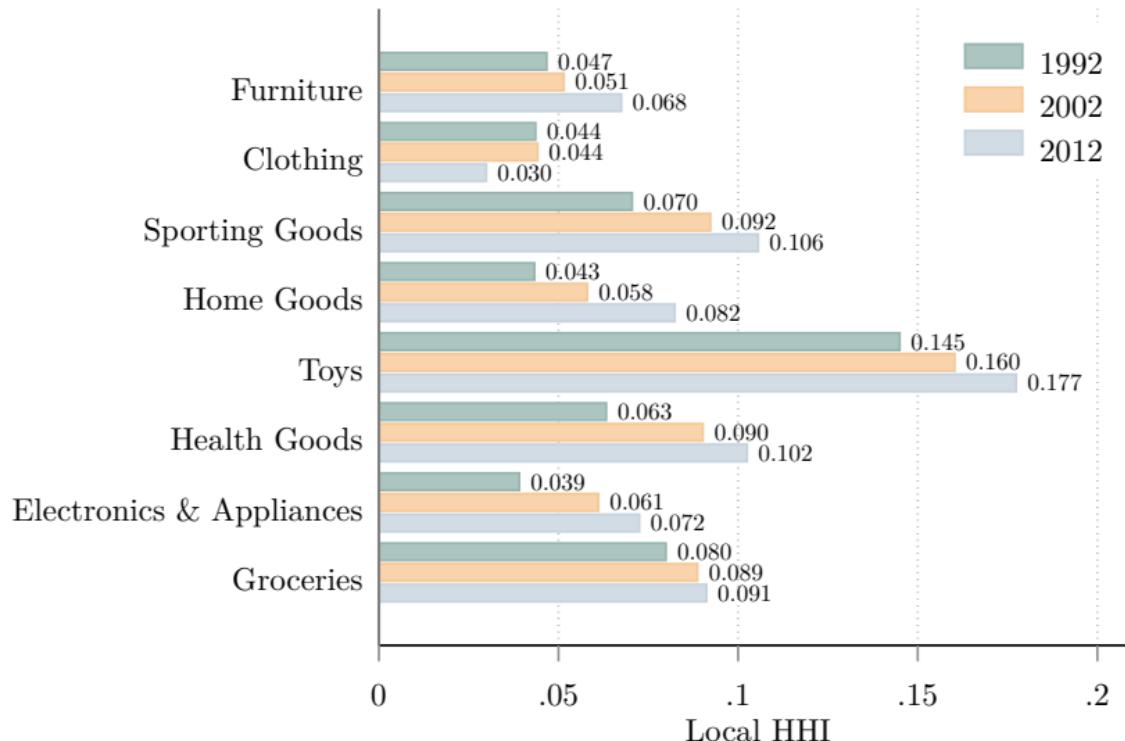
Local Concentration Increases

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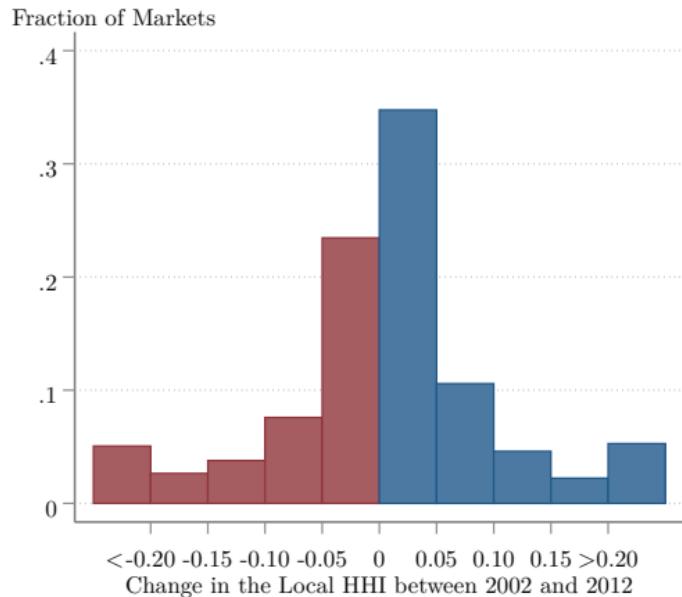
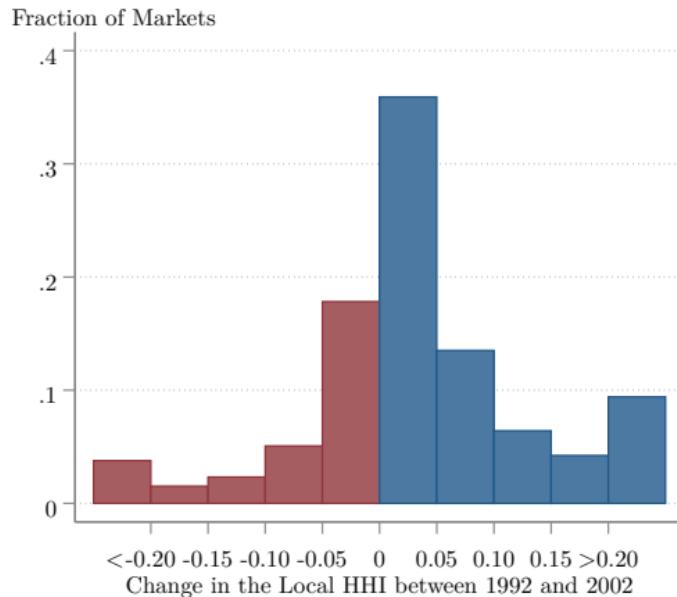
Local Concentration Across Products

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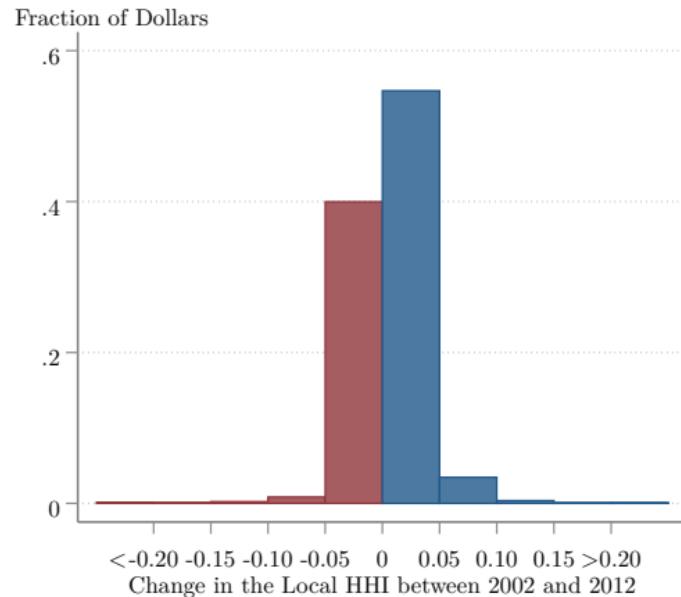
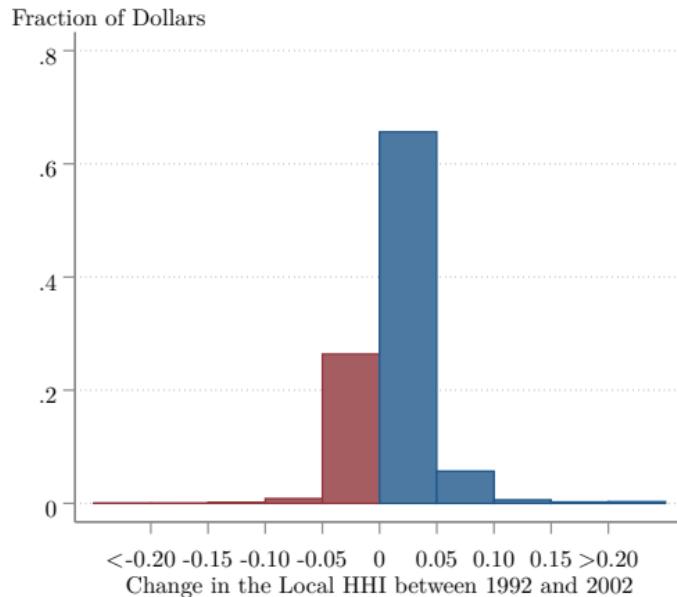
Changes in Concentration Across Locations - I

back



Changes in Concentration Across Locations - II

back



Accounting for Non-Store Retailers

back

- Non-store retailers (e-commerce, catalogue) only report national sales
- Historically online sales are low for most product categories
 - Moderately important by 2012 (2.7% of sales 1992 → 9.5% in 2012)
 - Low share in most products (Groceries 1.3%→0.7%)
 - High share in some products (Electronics and Appliances 7.5%→20.9%)

details

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back

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 - Low share in most products (Groceries 1.3%→0.7%)
 - High share in some products (Electronics and Appliances 7.5%→20.9%)
- Use national numbers for e-commerce shares to **obtain bounds**
 - Assumption: Online sales proportionally distributed across markets

$$\underbrace{H\bar{H}I = (1 - s_{NS})^2 H\bar{H}I_{BM}}_{\text{Lower Bound: Diluted Sales}}$$

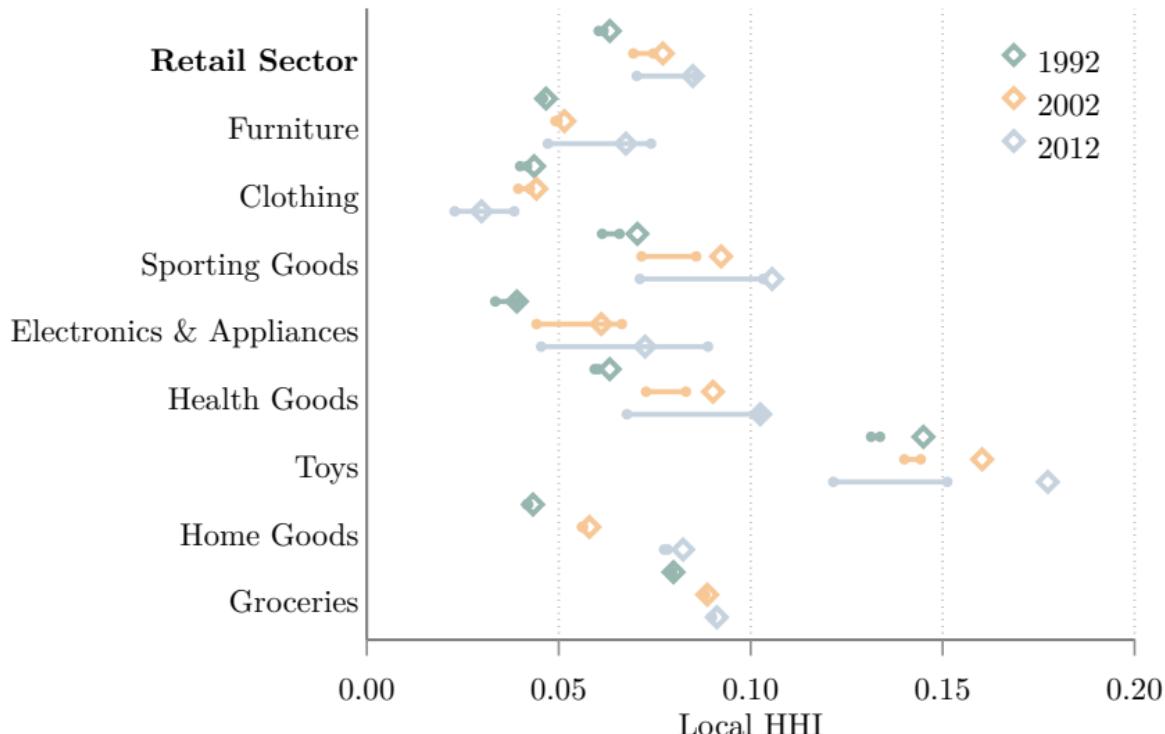
and

$$\overline{H\bar{H}I} = (1 - s_{HS})^2 H\bar{H}I_{BM} + s_{NS}^2$$

Upper Bound: Concentrated Sales

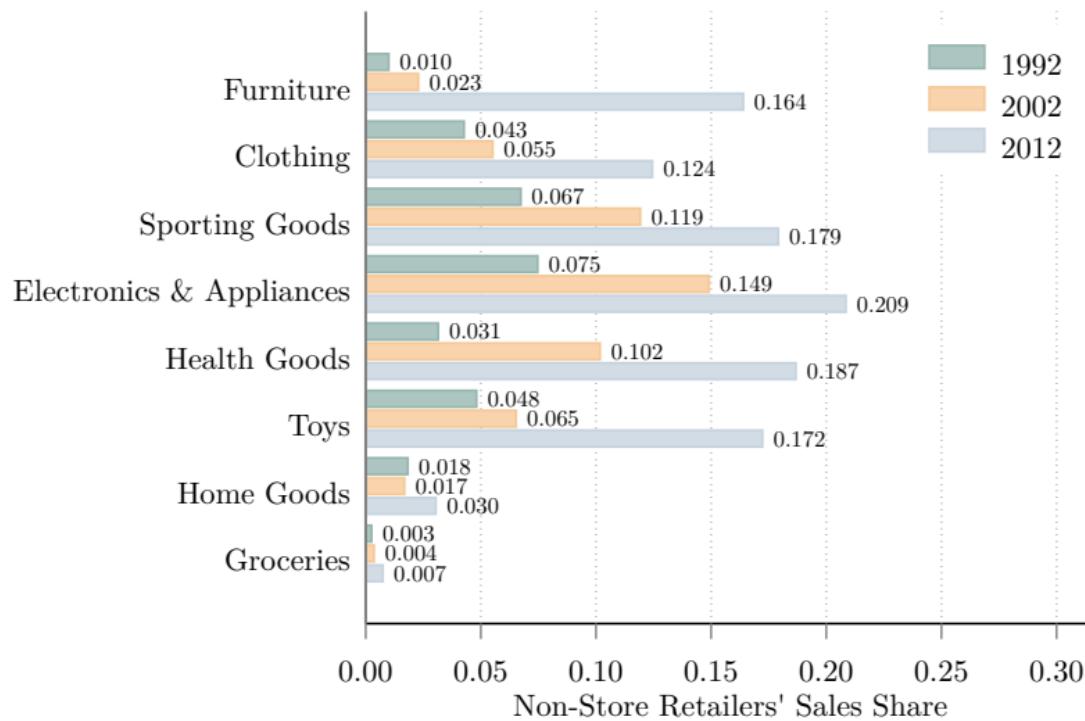
Bounds on Local Concentration

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Non-Store Retailers Share by Product

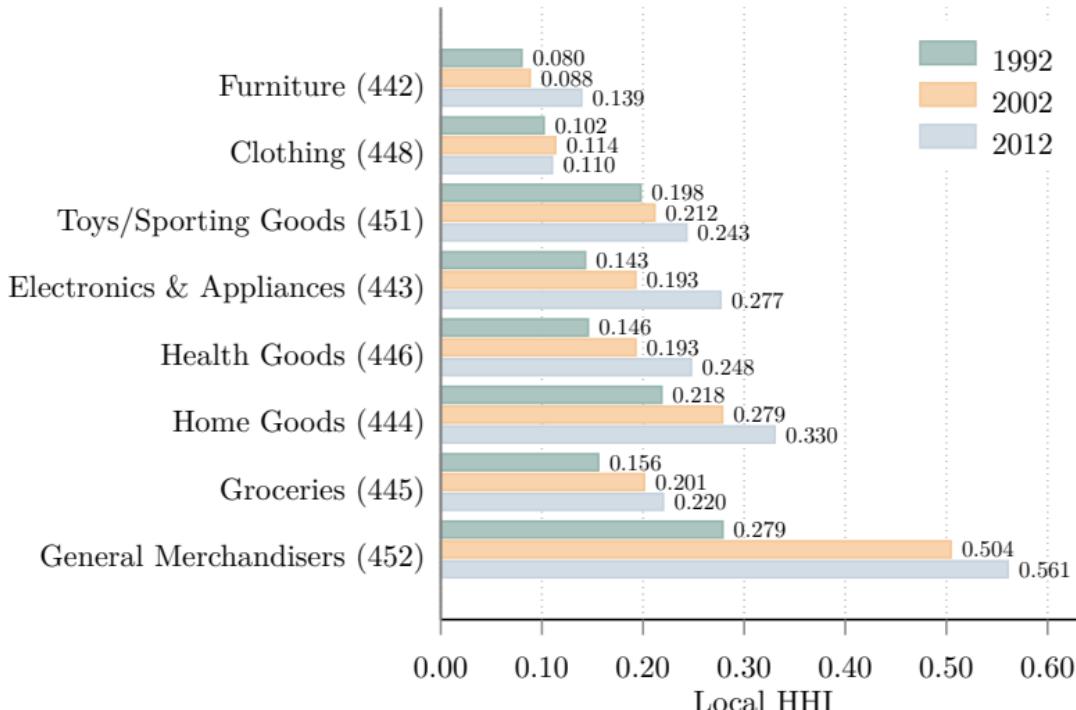
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Average Industry Concentration

| National Concentration | | | | | |
|------------------------------|-------|-------|-------|-------|-------|
| | 1992 | 1997 | 2002 | 2007 | 2012 |
| Product Based | 0.013 | 0.019 | 0.031 | 0.042 | 0.043 |
| Industry Based | 0.029 | 0.046 | 0.085 | 0.105 | 0.116 |
| Commuting Zone Concentration | | | | | |
| Product Based | 0.064 | 0.066 | 0.078 | 0.086 | 0.086 |
| Industry Based | 0.177 | 0.199 | 0.263 | 0.287 | 0.303 |
| Zip Code Concentration | | | | | |
| Product Based | 0.264 | 0.277 | 0.288 | 0.286 | 0.277 |
| Industry Based | 0.530 | 0.552 | 0.603 | 0.611 | 0.615 |

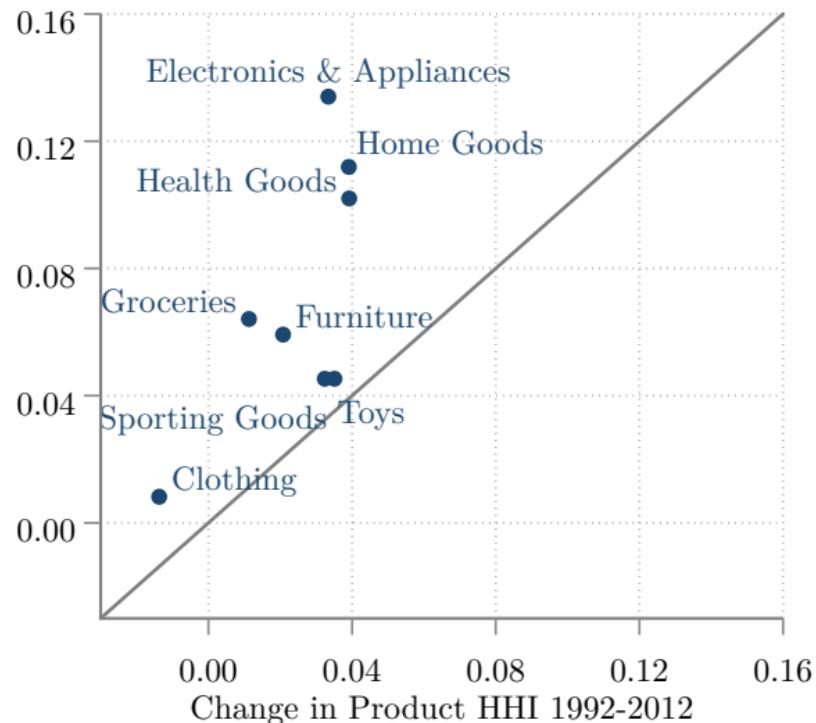
Local Concentration Across Industries



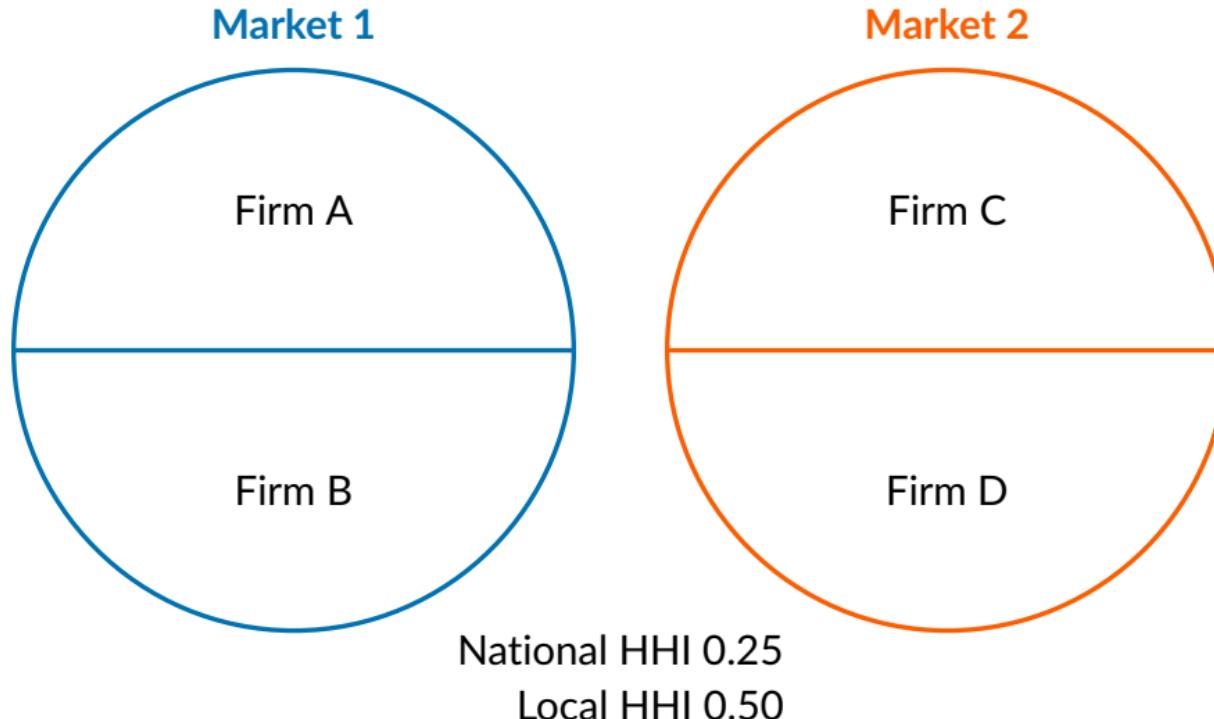
Local Concentration Products vs Industries

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Change in Industry HHI 1992-2012

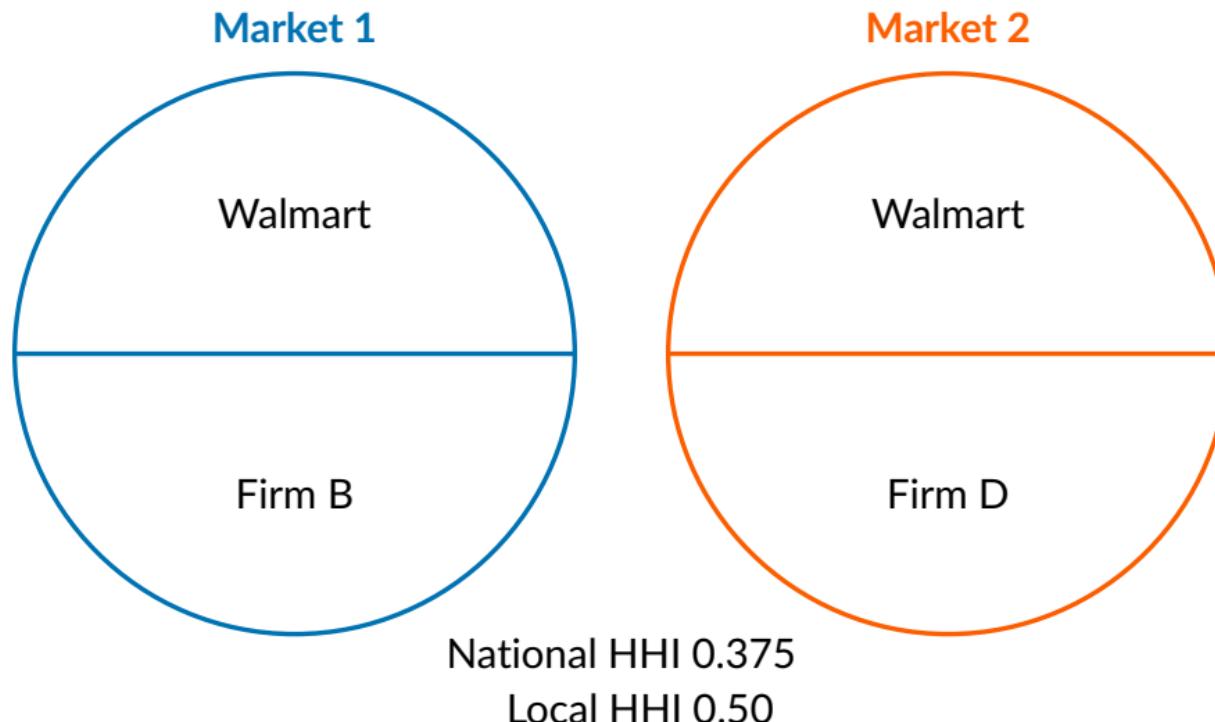


What does national concentration imply about local?



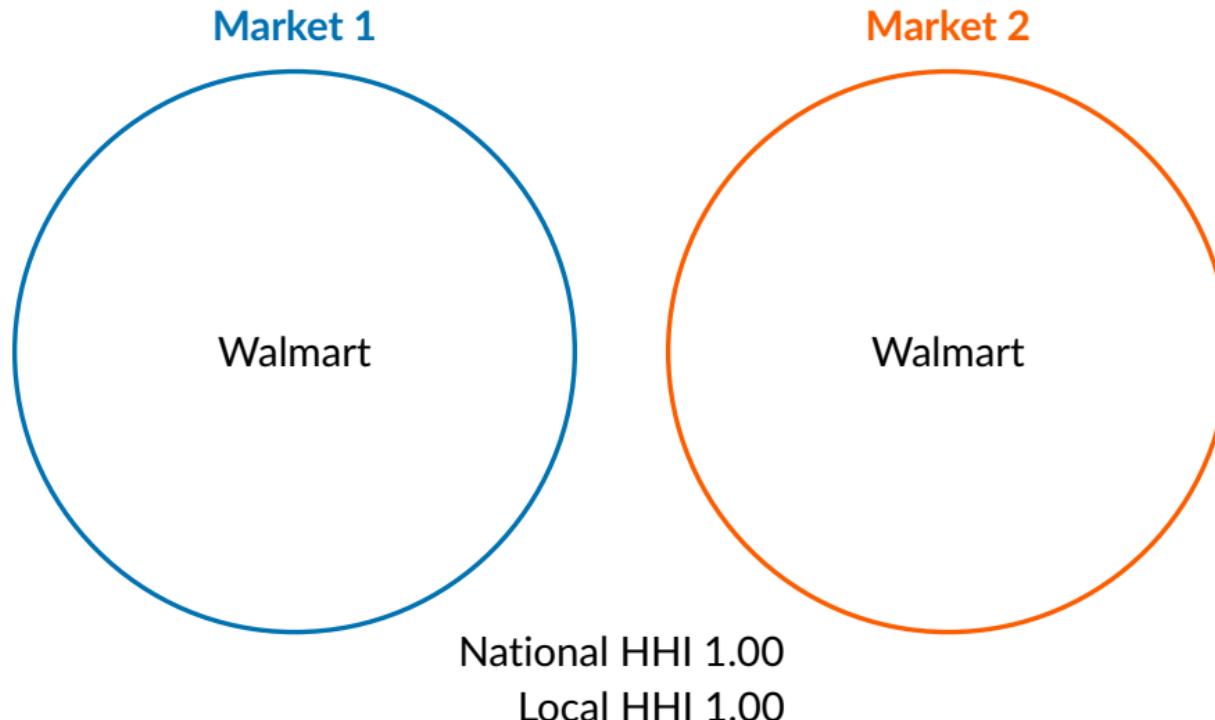
Scenario 1: Increasing national, local unchanged

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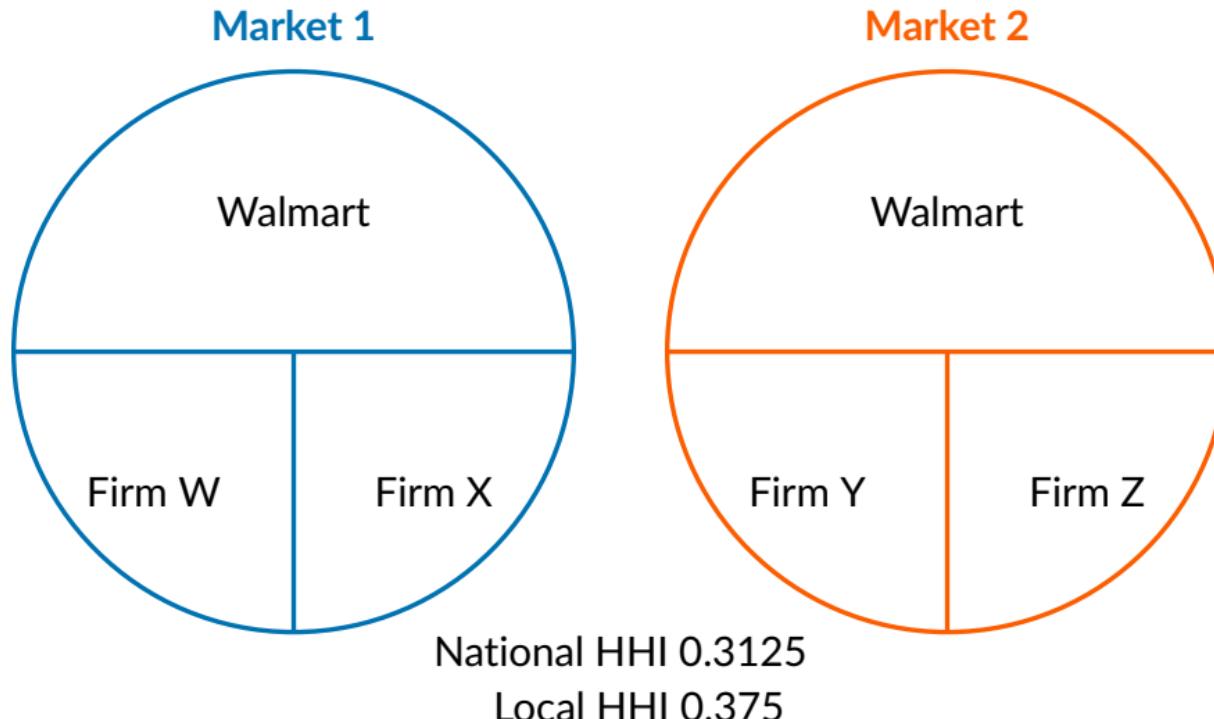
Scenario 2: Increasing national and local

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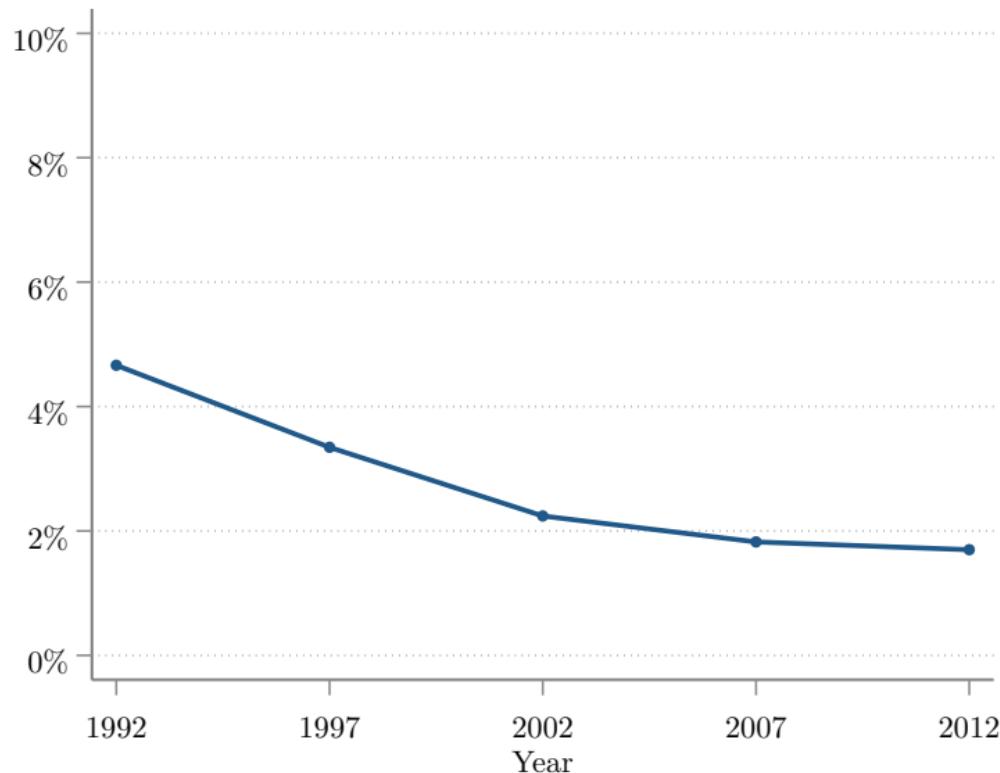
Scenario 3: Increasing national, decreasing local

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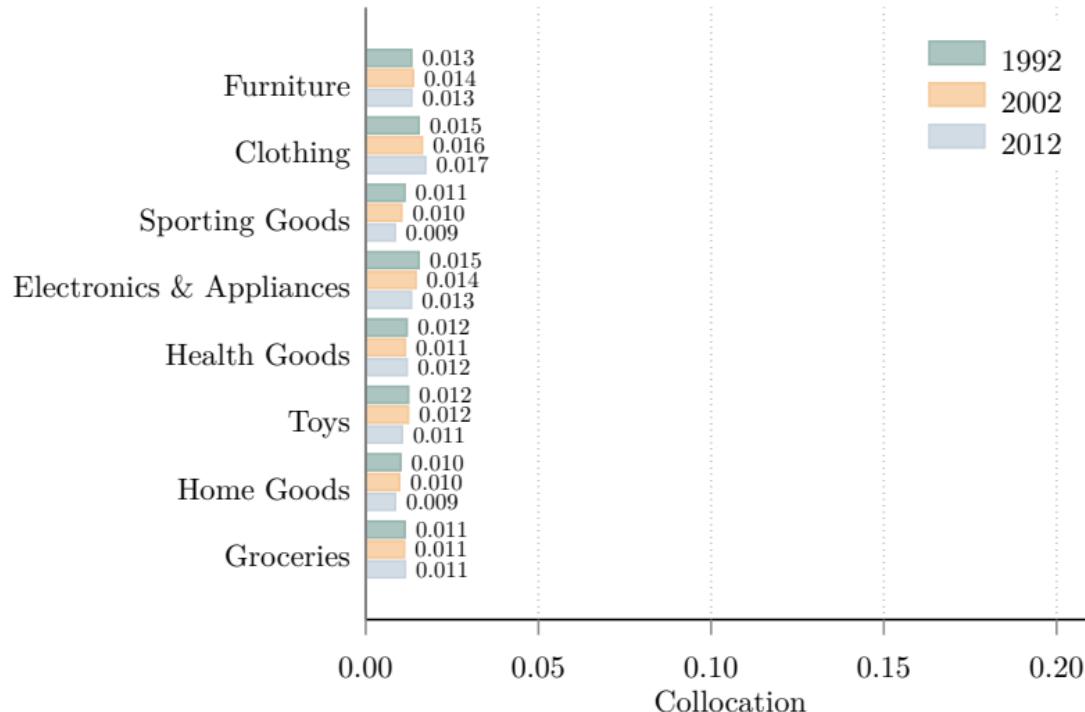
Contribution of Local HHI to National HHI

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Collocation Across Products

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Decomposition Equation - Local HHI

$$\text{Local HHI} = \sum_m s_m \sum_{i=1}^{N_m} (s_i^m)^2 = \sum_m s_m \underbrace{\sum_{i \in N_m^{new}} (s_i^m)^2}_{\text{Entry}} + \overbrace{\sum_{i \in N_m^{old}} (s_i^m)^2}^{\text{Continuers}}$$

- Results depend on entry timeframe
- Entrants within past 10 years play small role in Local HHI
- Entrants within the past 20 years play a large role
- Recently importance of continuers increasing

Decomposition Equation - Cross Market HHI

$$\begin{aligned}\text{Cross HHI} &= \sum_m \sum_{n \neq m} s_m s_n \sum_{i=1}^N s_i^m s_i^n \\ &= \sum_m \sum_{n \neq m} s_m s_n \left(\underbrace{\sum_{i \in N_{mn}^{new}} s_i^m s_i^n}_{\text{Entry}} + \overbrace{\sum_{i \in N_{mn}^{old}} s_i^m s_i^n}^{\text{Continuers}} \right)\end{aligned}$$

- Entrants within past 10 years play small role in Cross Market HHI
- Entrants within the past 20 years play a large role
- Recently importance of continuers increasing

Model details

- Economy has L locations and J products
- Without loss, there are I firms in each market (j, ℓ)
- Firms produce using only labor: $y_i^{j\ell} = z_i^{j\ell} n_i^{j\ell}$
 - Firms differ in productivity $z_i^{j\ell}$
 - Labor is immobile across locations
 - Location specific wage w_ℓ such that: $\sum_j \sum_i n_i^{j\ell} = N_\ell^S$
 - Firm's marginal cost: $\lambda_i^{j\ell} = w_\ell / z_i^{j\ell}$
- CES demand for varieties of product j in location ℓ : elasticity ϵ_j
- Cobb-Douglas aggregators:
 - Products in location ℓ - Match product share by location
 - Retail output across location - Match location share

Functional forms: Aggregation

- Aggregate retail output:

$$Y = \prod_{m=1}^M (y_m)^{\beta_m} \quad \sum_{m=1}^M \beta_m = 1$$

- Market retail output:

$$y_m = \prod_{j=1}^J (y_j^m)^{\gamma_j^m} \quad \sum_{j=1}^J \gamma_j^m = 1$$

- Product output (market m):

$$y_j^m = \left(\sum_{i=1}^N \left(y_i^{jm} \right)^{\frac{\epsilon_j - 1}{\epsilon_j}} \right)^{\frac{\epsilon_j}{\epsilon_j - 1}} \quad \epsilon_j > 1$$

Functional forms: Demand and prices

- Demand for market m and aggregate price p :

$$p_m y_m = \beta_m P \cdot Y \quad P = \theta \prod_{m=1}^M (p_m)^{\beta_m} \quad \text{where } \theta = \prod_{m=1}^M (\beta_m)^{-\beta_m}$$

- Demand for product j in market m and market m 's price:

$$p_j^m y_j^m = \gamma_j^m p_m y_m \quad p_m = \Gamma \prod_{j=1}^J (p_j^m)^{\gamma_j^m} \quad \text{where } \Gamma = \prod_{j=1}^J (\gamma_j^m)^{-\gamma_j^m}$$

- Demand for firm i 's product j in market m and product j 's price in market m :

$$y_i^{jm} = \left(\frac{p_i^{jm}}{p_j^m} \right)^{-\epsilon_j} y_j^m \quad p_j^m = \left(\sum_{i=1}^N \left(p_i^{jm} \right)^{1-\epsilon_j} \right)^{\frac{1}{1-\epsilon_j}}$$

Shares inversion details

Markups

- Inversion is immediate from optimal markup rule given type of competition
- Solve with either Cournot or Bertrand competition

Prices and quantities:

- Recall the demand for firm i 's output of product j in market m :

$$y_i^{jm} = \left(\frac{p_i^{jm}}{p_j^m} \right)^{-\epsilon} y_j^m$$

- Manipulating gives shares as:

$$s_i^{jm} \equiv \frac{p_i^{jm} y_i^{jm}}{p_j^m y_j^m} = \left(\frac{p_i^{jm}}{p_j^m} \right)^{1-\epsilon} = \left(\frac{y_i^{jm}}{y_j^m} \right)^{\frac{\epsilon-1}{\epsilon}}$$

Matching markups from ARTS

1. Identify main industry of each product category (e.g., Clothing - NAICS 448)
2. Assume that General Merchandisers charge a **product markup** proportional to that of product's industry:

$$\mu_{GM}^j = \lambda \cdot \mu_j^{ARTS}$$

3. Estimate λ to be consistent with General Merchandiers's markup:

$$\mu_{GM}^{ARTS} = \sum_j \omega_{GM}^j \mu_{GM}^j = \lambda \sum_j \omega_{GM}^j \cdot \mu_j^{ARTS}$$

4. Compute product markups - Geometric average of markups

$$\mu_j = \left(\frac{1 - \omega_{GM}^j}{\mu_j^{ARTS}} + \frac{\omega_{GM}^j}{\mu_{GM}^j} \right)^{-1}$$

Estimated parameters by product

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| Product Category | 1992 | ε_j 2002 | 2012 |
|--------------------------|-------------|-------------------------|------|
| Furniture | 2.70 | 2.43 | 2.43 |
| Clothing | 3.07 | 2.83 | 2.48 |
| Sporting Goods | 3.73 | 3.77 | 3.20 |
| Electronics & Appliances | 4.48 | 5.74 | 4.95 |
| Health Goods | 4.38 | 5.30 | 5.09 |
| Toys | 5.55 | 5.91 | 4.91 |
| Home Goods | 4.85 | 4.13 | 3.92 |
| Groceries | 5.82 | 5.39 | 6.40 |