

BILLION DOLLAR CLUB (/NEWS/BILLION-DOLLAR-CLUB)

Billion dollar club

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Tudor and ESL leave the top 10, replaced by Paulson and Avenue. JPMorgan stumbles but stays on top; assets of the 262 largest firms surpass \$1.6 trillion

By Josh Friedlander

With three of the 10 largest hedge fund firms losing \$24 billion in assets during the second half of the year, growth of the Absolute Return Billion Dollar Club slowed to a crawl. Even so, the breakneck pace of early 2007 led the largest U.S. firms to increase assets by 34% over their prior year's total, producing another record year for asset gathering.

Absolute Return's biannual survey of U.S. hedge fund assets includes 262 firms, each managing more than \$1 billion, with a combined total of \$1.604 trillion as of January 1. Since last year, these firms have increased assets by \$407 billion – \$60 billion more than their gain in 2006 and greater than any one-year increase since we started compiling industry assets in 2003. During the second half, however, fund assets increased by only 10%, the smallest half-year increase since we began tracking the numbers.

In contrast to prior years, the biggest didn't always get bigger. Since July, JPMorgan Asset Management, Goldman Sachs Asset Management and D. E. Shaw Group lost assets. Of those, Goldman was the only one whose assets declined year over year, which led it to drop from second to seventh place.

JPMorgan remains the largest firm on our list with \$44.7 billion, but that's down from its \$56.2 billion total last July. Still, JPMorgan's assets are higher than the \$34 billion it held last January. The firm's Highbridge Capital Management division was especially hard hit, falling from \$36.7 billion at midyear to \$27.8 billion in January. JPMorgan's internal asset management division declined to \$16.9 billion from \$19.5 billion in July. Though down, JPMorgan holds an \$8.7 billion lead over the next largest firms, Bridgewater Associates and Farallon Capital Management (both of which now manage \$36 billion), and remains the only firm ever to have surpassed the \$50 billion mark in single-manager funds.

Bridgewater, which fell from first place in July 2005, jumped into second with a 19.21% increase in assets during a year when the firm's Pure Alpha fund produced a 9.65% return. Farallon rose nearly \$10 billion in 2007, as did fourth-ranked Renaissance Technologies, which increased assets to \$34 billion. Renaissance also grew more than 16% during the second half, despite its Renaissance Institutional Equities Fund falling 0.37% in 2007 and suffering redemptions. Och-Ziff Capital Management, which raised \$1.15 billion in its initial public offering in November, increased assets a total of \$12.2 billion in 2007 to stay in fifth place with \$33.2 billion.

The quant rout that befell some of the top firms last year hurt both D. E. Shaw and Goldman. Their declines during the second half corresponded to the hits taken by their portfolios. D. E. Shaw's assets declined more than 7% in the second half, while Goldman's fell nearly 27%. D. E. Shaw, whose redemption requests reached \$1.3 billion (see: "Shaw stumbles, and investors take a hike," February 2008) still ended the year up, at \$31.5 billion. Goldman's assets fell more than 10% from January 2007 to finish the year with \$29.2 billion. Goldman's declines came on top of dismal performance and resultant redemptions. Its flagship Global Alpha fund fell 38% in 2007, and its Global Equity Opportunities fund lost money, too.

Eddie Lampert's ESL Investments was another loser, leaving the top 10, and ending the year at an estimated \$11.5 billion, down from \$18 billion in July. The firm has suffered a dramatic fall – in part due to a catalogue worth of miseries resulting from its investment in Sears (whose stock fell 39% last year), a retailer trounced by the decline in home-related purchases during the ongoing housing bust.

The big winner last year was Paulson & Co., which grew to \$29 billion in January, a year-over-year increase of nearly 306% from \$7.14 billion last year. Paulson, whose subprime short made trading history, is now in eighth place, the firm's first time in the top 10. Tudor Investment (\$16.60 billion) fell out of the top 10, as its Raptor Global fund lost 7.99%, leaving Barclays Global Investors (\$26.2 billion) and Avenue Capital Group (\$20.56 billion) to fill out the top 10.

John Paulson

Even with hiccups, the increasing concentration of assets at the top firms, a long-term trend, continues. As of January 1, the top 11 firms held more than \$20 billion each, controlling \$341 billion in assets, up from nine such firms with \$291 billion in July, and seven with \$194 billion last year. Now 44 firms, with more than \$10 billion each, hold an aggregate \$788 billion in assets, up from 40 such firms with \$706 billion in July, and 29 with \$479 billion last year.

The \$5 billion club has grown too: 102 firms each managed \$5 billion or more and together held \$1.199 trillion. This is up from 97 such firms with \$1.092 trillion in July and 77 such firms with \$806 billion last January.

While the summer's quant crisis hurt some firms, most did not suffer year-over-year asset declines, though their rates of growth were doubtless affected. Two of the most significant second-half asset declines occurred at Highbridge, where the firm's Statistical Opportunities Fund fell 14% in 2007, and at Goldman Sachs.

Since July, AQR Capital Management has fallen from \$11 billion to \$10 billion, but assets still increased from the \$9.5 billion held last January despite very poor 2007 performance in the firm's Absolute Return Fund (-11.1%) and Global Asset Allocation Fund (-7.3%).

The credit markets were the overarching agents of apocalypse in 2007. Two firms to leave the Billion Dollar Club during the second half of the year – Sailfish Capital Partners and Sowood Capital Management – closed their doors following steep losses related to fixed-income trades.

A number of smaller firms remain in business but fell beneath the \$1 billion threshold. They include Cumberland Associates, which held \$1.44 billion in July and is now around \$900 million, and XE Capital, which declined to nearly \$900 million from \$1.09 billion at midyear.

Scott Sipprelle's Copper Arch Capital, which he closed this fall, is another departure. Sipprelle returned about \$1 billion to investors following recent flat returns despite his long-term record of positive performance. Sipprelle simply admitted that the firm had missed out on some larger trends in the "Petro-Google Market," as he referred to the 2007 bull run in oil and select technology stocks in an investor letter.

Several firms probably wish they'd returned capital before the storm hit. Of the firms for which half and full-year assets were available, 62, or 25%, endured asset declines after July. For the full year, 34 firms, or 14%, manage less money now than they did in January 2007.

Among firms that began the year with at least \$5 billion, commodity trader Campbell & Co. was conspicuous, having declined more than 38% in 2007, from \$13.8 billion to \$8.5 billion. The firm's midyear woes, including a severe drop in the value of its Financial, Metals & Energy portfolio continued through 2007, leading to a 13.34% drop in the firm's composite return. Caxton Associates, which produced a mediocre return of 1.14% for the year in its flagship Global Investment Fund, fell from \$14.2 billion to \$12 billion, a 15.49% decline for 2007. Bear Stearns Asset Management, which closed three of its hedge funds in 2007, fell an estimated 27% last year, from \$5.6 billion to \$4.09 billion.

Still, there were more winners than losers. Among funds for which year-over-year figures were available, 195 funds, or 79%, increased their assets for the full year. Of those that ended the year with at least \$5 billion, Paulson showed the largest percentage gain. Harbinger Partners followed, rising 236% (see “Harbinger stays ahead of the curve,” p. 12). Magnetar Capital was next, more than doubling its assets from \$4 billion to \$8.3 billion over the course of the year, a 107.5% increase. Anchorage Advisors reached \$5 billion on a 100% increase. QVT Financial, which began 2007 with

\$6.3 billion, jumped 96.83% to start 2008 with \$12.4 billion in assets. Fewer funds, only 154, increased their assets from July through the end of the year, but at 61%, they were still the majority.

Several new firms join the Billion Dollar Club, more than balancing out the departures and closures. These freshman firms include those that launched last year and quickly grew to manage more than \$1 billion, including Don Morgan’s newly launched Brigade Capital Management at \$2.41 billion and Highbridge Capital relative value spinout Ionic Capital Management at \$1.8 billion. Octavian Advisors enters the club with \$1.08 billion and Pantera Capital Management joins with \$1 billion.

Geographically, the New York metropolitan area retains its status as hedge fund capital of the world. The vast majority of Billion Dollar Club firms and assets remain in New York (141 firms and \$971 billion) and Connecticut (31 firms and \$201 billion), while California has crept up (34 firms and \$150 billion).

Massachusetts is home to 11 firms that manage a combined \$83 billion, while Texas houses 11 firms that manage \$43 billion. Another 26 firms with \$140 billion in assets are split among Florida, Georgia, Illinois, Maryland, Minnesota, New Jersey, North Carolina, Pennsylvania, Virginia and Wisconsin. The survey also includes three firms in Bermuda (\$10 billion), three in Canada (\$5 billion) and two firms in Brazil (\$3 billion).

U.S. groups with \$5bn or more AUM

Firm Name	State	AUM (\$bn) 1-Jan-08	6-month change (%)	12-month change (%)

JPMorgan – JPMorgan Asset Management (\$16.9 billion) – Highbridge Capital Management (\$27.8 billion)	NY	44.70	-20.46	31.47
Bridgewater Associates	CT	36.00	12.16	19.21
Farallon Capital Management	CA	36.00*	16.13**	37.40
Renaissance Technologies	NY	34.00*	16.44	41.67
Och-Ziff Capital Management	NY	33.20	13.70	58.10
D. E. Shaw Group	NY	31.50	-7.35	19.77
Goldman Sachs Asset Management	NY	29.20*	-26.96	-10.24
Paulson & Co.	NY	29.00	88.68	305.94
Barclays Global Investors	CA	26.20	13.91	38.62
Avenue Capital Group	NY	20.56	16.16	65.81
Citadel Investment Group	IL	20.00	29.87	48.15
Harbinger Capital Partners	NY	17.93	89.79	236.06
Atticus Capital	NY	17.50**	0.00	27.74
Soros Fund Management	NY	17.00	25.00	41.67

Tudor Investment	CT	17.00	-18.89	12.06
Fairfield Greenwich Group	NY	16.20	8.00	47.27
SAC Capital Advisors	CT	16.00	14.29	33.33
Cerberus Capital Management	NY	15.50**	-3.13	-19.06
Moore Capital Management	NY	15.00	15.38	20.00
Wellington Management	MA	15.00**	-1.76	50.00
Fortress Investment Group	NY	14.84*	3.06	48.55
Angelo, Gordon & Co.	NY	14.50	20.85	31.82
Perry Capital	NY	14.50	5.07	17.49
Stark Investments	WI	14.44*	12.32	33.34
FX Concepts	NY	14.20	19.55	26.26
Davidson Kempner Advisers	NY	14.10*	9.30	37.43
Canyon Capital Advisors	CA	14.00	10.24	45.83
Citigroup – Citigroup Alternative Investments (\$10 billion) – Old Lane Management (\$4 billion)	NY	14.00**	-21.05	25.77

York Capital Management	NY	13.20	17.86	58.08
TPG-Axon Capital	NY	12.99	26.12	80.42
Millennium Management	NY	12.69	12.90	47.56
HBK Capital Management	TX	12.50	-11.10	5.04
QVT Financial	NY	12.40	30.53	96.83
King Street Capital Management	NY	12.06	20.60	62.97
Caxton Associates	NY	12.00	-24.53	-15.49
ESL Investments	CT	11.50**	-36.11	-36.11
Baupost Group	MA	11.30*	38.48	53.53
Eton Park Capital Management	NY	11.00	37.50	77.42
Maverick Capital	NY	11.00	10.00	18.28
Highfields Capital Management	MA	10.97**,*	-0.26	8.63
Black River Asset Management	MN	10.90	10.10	37.97
Cantillon Capital Management	NY	10.90*	10.10	34.57

AQR Capital Management	CT	10.00	-9.09	5.26
Duquesne Capital Management	PA	10.00**	0.00	13.64
Elliott Associates	NY	9.80	22.50	40.00
GoldenTree Asset Management	NY	9.79	14.34	57.95
AllianceBernstein	NY	9.60*	-9.43	33.33
Bain Capital/Brookside Capital Partners	MA	9.60**	17.07	31.51
INVESCO	GA	9.60	-8.57	9.46
Viking Global Investors	NY	9.50	30.14	58.33
FrontPoint Partners (Morgan Stanley Investment Mgt.)	CT	9.30	38.81	66.07
Silver Point Capital	CT	9.30	13.82	43.08
Glenview Capital Management	NY	9.00	8.43	47.54
Lone Pine Capital	CT	9.00	-2.07	13.38
UBS O'Connor	NY	8.63	29.39	39.19
BlackRock	NY	8.50	6.25	16.44

Campbell & Co.	MD	8.50	-34.11	-38.41
Polygon Investment Partners	NY	8.50*	-9.19	39.34
Magnetar Capital	IL	8.30	58.10	107.50
Adage Capital Management	MA	8.10**	0.00	0.00
Grantham, Mayo, Van Otterloo	MA	8.00**	0.00	14.29
Icahn Partners	NY	8.00	12.71	91.57
Ospraie Management	NY	8.00	14.29	60.00
Marathon Asset Management	NY	7.98	22.69	28.63
Convexity Capital Management	MA	7.90**,*	25.40	25.40
Taconic Capital Advisors	NY	7.80	9.86	73.33
JANA Partners	NY	7.64	-8.72	31.72
Satellite Asset Management	NY	7.60	13.43	40.74
Sandell Asset Management	NY	7.25	6.87	39.50
Galleon Group	NY	7.20	10.77	20.00

Chilton Investment Company	CT	7.10	36.02	65.12
Blue Ridge Capital	NY	7.00	42.86	85.20
Pequot Capital Management	CT	7.00	-2.78	-4.11
Lehman Brothers	NY	6.81	31.95	94.35
Kingdon Capital Management	NY	6.75	2.27	13.83
Amber Capital Investment Management	NY	6.70	-6.94	42.55
Steel Partners	NY	6.70**	0.00	6.35
Shumway Capital Partners	CT	6.65	27.88	91.64
Appaloosa Management	NJ	6.50	4.84	22.64
Tiger Global	NY	6.30**,*	61.54	110.00
Mariner Investment Group	NY	6.20	24.00	77.67
Highland Capital Management	TX	6.00	11.57	39.53
ValueAct Capital Management	CA	6.00	0.00	25.00
Drake Management	NY	5.94**	0.00	26.32

Third Point	NY	5.90	9.26	40.48
Pershing Square Capital Management	NY	5.75	-2.54	91.67
Halcyon Asset Management	NY	5.70	9.62	46.15
Ramius Capital Group	NY	5.70	13.98	50.00
Omega Advisors	NY	5.60*	-9.68	1.82
Indus Capital Partners	NY	5.50	na	10.00
Numeric Investors	MA	5.47	9.90	40.33
Kinetics Advisers	NY	5.46**	35.04	82.62
Greenlight Capital	NY	5.30	8.16	12.77
Platinum Grove Asset Management	NY	5.28	4.23	52.36
D.B. Zwirn & Co.	NY	5.20**	0.00	-5.45
Graham Capital Management	CT	5.20	-13.33	0.00
Parkcentral Capital Management	TX	5.19**	0.00	78.89
Trafelet Delta Funds	NY	5.10	-10.53	-7.27

Anchorage Advisors	NY	5.00	42.86	100.00
Ellington Management	CT	5.00*	-7.41	0.00
Strategic Value Partners	CT	5.00	0.00	31.58
Zazove Associates	IL	5.00	6.50	12.64

* as of December 31 ** estimate

METHODOLOGY

The Absolute Return Billion Dollar Club measures the amount of equity capital (unlevered assets) managed in hedge fund strategies at all U.S.-based hedge fund firms – and those with a substantial U.S. presence – that hold \$1 billion or more. The survey, published in March and September (based on January and July asset totals), does not count the assets within long-only, private equity or fund-of-funds strategies, and excludes notional assets except when they produce fees, as with CTAs. Whenever an asset figure cannot be conclusively confirmed, we will use the most accurate estimates obtainable.

U.S. groups with \$1bn - \$5bn AUM

Firm Name	State	AUM (\$bn) 1-Jan-08	6-month change (%)	12-month change (%)
Analytic Investors	CA	4.92	-8.62	11.74
Blenheim Capital Management	NJ	4.87	43.24	123.19
BlueMountain Capital Management	NY	4.80	20.00	65.52

Crabel Capital Management	WI	4.80	48.65	43.93
III Offshore Advisors	FL	4.61*	20.28	48.68
Eminence Capital	NY	4.51	7.99	18.79
Atlantic Investment Management	NY	4.50	-7.98	5.88
Gabriel Capital Group	NY	4.50**	12.50	40.63
Tremblant Capital Group	NY	4.50	0.00	-2.17
Two Sigma Investments	NY	4.40**	10.00	18.92
Wexford Capital	CT	4.40	4.76	46.67
DKR Capital Partners	CT	4.30	2.38	16.22
Sandelman Partners	NY	4.30**	0.00	72.00
Tewksbury Capital Management	Bermuda	4.30**	2.38	13.16
Contrarian Capital Management	NY	4.20	-17.65	-11.21
Deephaven Capital Management	MN	4.10	-2.38	-2.38
GSO Capital Partners	NY	4.10	2.50	20.59

HighSide Capital Management	NY	4.10	64.00	105.00
Whitebox Advisors	MN	4.10	57.69	147.14
Bear Stearns Asset Management	NY	4.09**	-25.56	-26.89
Plainfield Asset Management	CT	4.07	33.66	93.61
Fir Tree Partners	NY	4.05	22.77	50.05
Kynikos Associates	NY	4.00	33.33	33.33
Lazard Asset Management	NY	4.00	1.27	12.68
Tontine Capital Management	CT	4.00**	0.00	14.29
Zweig-DiMenna Associates	NY	4.00	33.33	81.82
Ivory Investment Management	CA	3.95	3.67	33.22
Carlson Capital	TX	3.86	15.22	60.83
Passport Capital	CA	3.80	137.50	325.53
Regiment Capital Management	MA	3.80**	0.00	0.00
DB Advisors Capital Management	NY	3.70**	0.00	0.00

Mason Capital Management	NY	3.70	19.35	54.17
Solus Alternative Asset Management	NY	3.70*	60.87	94.74
GMT Capital	GA	3.66	28.60	55.08
Clarium Capital Management	CA	3.52	40.80	85.26
Aristeia Capital	NY	3.50**	84.21	84.21
DiMaio Ahmad Capital	NY	3.50**	45.83	45.83
P. Schoenfeld Asset Management	NY	3.50	1.45	55.56
Owl Creek Asset Management	NY	3.48	47.71	106.16
Touradji Capital Management	NY	3.40	47.83	100.00
Post Advisory Group	CA	3.37	53.16	86.67
Alson Capital Partners	NY	3.20*	6.70	23.12
Level Global Investors	NY	3.20**	na	na
Lydian Asset Management	CT	3.20	10.34	23.08
Symphony Asset Management	CA	3.11*	44.84	68.65

Eastbourne Capital Management	CA	3.10**	0.00	3.07
Knott Partners (Dorset Mgt.)	NY	3.10**	0.00	-3.13
Andor Capital Management	CT	3.00**	0.00	0.00
Everest Capital Limited	Bermuda	3.00	22.95	36.36
Monarch Alternative Capital‡	NY	3.00	7.14	20.00
Quantitative Investment Management	VA	2.99	107.64	433.23
Joho Capital	NY	2.98	22.13	38.60
Arnhold and S. Bleichroeder Advisers	NY	2.81	33.18	12.85
Ore Hill Partners	NY	2.80	12.00	33.33
Redwood Capital Management	NJ	2.80**	16.67	21.74
Tiedemann Investment Group	NY	2.80**	0.00	10.28
Peloton Partners	CA	2.70	22.73	3.85
Oaktree Capital Management	CA	2.65*	-5.42	14.36
Camulos Capital	CT	2.65	6.43	39.47

M.D. Sass	NY	2.61*	12.35	48.30
BP Capital Management	TX	2.60**	0.00	4.00
Clovis Capital Partners	NY	2.60	17.54	30.00
Proxima Alfa Securities	NY	2.60	4.00	4.00
Seasons Capital Management	CA	2.60**	15.56	15.56
Longacre Fund Management	NY	2.57	-7.16	15.68
Fore Research & Management	NY	2.56	11.30	50.59
Camden Asset Management	CA	2.53*	-1.21	-3.18
Optima Fund Management	NY	2.51	-8.99	-9.38
Centaurus Advisors	TX	2.50**	-46.12	-16.67
EOS Partners	NY	2.50	56.25	108.33
Gramercy Advisors	CT	2.50	31.30	66.67
Intrepid Capital Management	NY	2.50	-3.85	4.17
Partner Fund Management	CA	2.50	31.58	66.67

Q Investments	TX	2.50**	0.00	0.00
WG Trading Company	CT	2.50	0.00	31.58
Kleinheinz Capital Partners	TX	2.48**	-10.65	8.00
QFS Asset Management†	CT	2.47	-12.27	-10.68
ReachCapital Management	NY	2.45	-15.52	6.52
Brigade Capital Management	NY	2.41	268.87	na
Basso Capital Management	CT	2.40	26.32	84.62
Epsilon Investment Management	FL	2.40	-4.00	0.00
Sprott Asset Management	Canada	2.38	38.75	69.71
JWM Partners	CT	2.32	-11.45	-8.52
Gruss & Co.	NY	2.30	15.00	64.29
Kayne Anderson Capital Advisors	CA	2.30*	-4.17	53.33
Kingate Management	Bermuda	2.30**	0.00	0.00
Suttonbrook Capital Management	NY	2.30	0.00	35.29

Tradex Capital Markets	CT	2.30**	21.05	21.05
Watershed Asset Management	CA	2.30	15.00	43.75
Artis Capital Management	CA	2.30**	5.73	na
Traxis Partners	NY	2.27**	57.42	72.57
Brencourt Advisors	NY	2.25	-15.09	21.62
Gracie Capital	NY	2.20**	0.00	0.00
Visium Asset Management	NY	2.18	28.00	51.11
Concordia Advisors	NY	2.10	0.00	-4.55
One East Partners	NY	2.10	40.00	na
McDonnell Investment Management	IL	2.08	25.15	na
North Sound Capital	CT	2.01**	0.00	0.00
Coatue Capital	NY	2.00	67.86	181.26
Bain Capital/Sankaty Prospect Harbor	MA	2.00**	0.00	25.00
MKP Capital Management	NY	2.00	53.85	66.67

Trian Fund Management	NY	2.00**	0.00	na
First Quadrant	CA	1.93	5.98	28.73
Credit Suisse Hedging-Griffo	Brazil	1.90	19.85	50.59
Cyrus Capital Management	NY	1.90	26.67	58.33
Karsch Capital Management	NY	1.90**	0.00	0.00
Royal Capital Management	NY	1.90	11.76	41.79
Ascend Capital	CA	1.80	12.50	50.00
BBT Asset Management	TX	1.80**	0.00	0.00
Chesapeake Capital	VA	1.80	-21.74	-10.00
Copper River Management	CA	1.80**,*	-2.51	5.88
Ionic Capital Management	NY	1.80	200.00	na
J & W Seligman	NY	1.80	5.88	63.64
Moon Capital Management	NY	1.80	9.09	20.00
Palo Alto Investors	CA	1.80**	na	na

Pennant Management	WI	1.78	11.00	36.62
Saracen Energy Advisors	TX	1.75**	16.67	16.67
Standard Pacific Capital	CA	1.75**	-30.00	-56.25
Paloma Partners	CT	1.70	0.00	13.33
Blackstone Group	NY	1.67**	-59.26	-16.48
Dawson-Herman Capital Management	CT	1.60**	0.00	0.00
Kingsford Capital Management	CA	1.60**	na	na
Front Street Capital	Canada	1.52	10.71	47.37
Balyasny Asset Management	IL	1.50	36.36	78.57
Botti Brown Asset Management	CA	1.50**	15.38	0.00
Empyrean Capital Partners	CA	1.50**	na	na
Highline Capital Management	NY	1.50	-16.67	50.00
KKR Financial Holdings	CA	1.50**	na	na
Laurus Capital Management	NY	1.50	-16.67	-6.25

Prentice Capital Management	NY	1.50	-28.57	-25.00
Sorin Capital	NY	1.50	36.36	579.04
Tykhe Capital	NY	1.50	-25.00	-16.67
AAA Capital Management Advisors	TX	1.48	6.41	-1.04
Third Avenue Management	NY	1.47*	16.85	87.50
Caspian Capital Management	NY	1.45	-18.65	-14.40
Dune Capital Management	NY	1.40	-20.00	-17.65
Oppenheimer Asset Management	NY	1.40	16.67	27.27
ZAIS Group	NJ	1.40	7.69	45.38
Elm Ridge Capital Management	NY	1.33	20.91	20.91
Mount Lucas Management	NJ	1.33	3.83	1.06
Alpine Associates	NJ	1.30**,*	0.07	-18.75
Bay Harbour Management	NY	1.30	8.33	18.18
Cavalry Asset Management	CA	1.30**	0.00	0.00

Hunter Global Investors	NY	1.30	8.33	0.00
Millburn Ridgefield	CT	1.28*	-6.57	1.59
ARX Investment Management	NY	1.26**	-6.35	1.14
Bain Capital/Absolute Return Capital Partners	MA	1.20**	0.00	0.00
Criterion	CA	1.20**	na	na
Argent Financial Group	NC	1.16	-28.40	-25.78
Alexandra Investment Management	NY	1.11*	-7.79	-8.18
Thales Fund Management	NY	1.10	-52.17	-47.62
JGP Gestão de Recursos Ltda	Brazil	1.09	na	24.77
Octavian Advisors	NY	1.08	12.85	416.75
Vertex One Asset Management	Canada	1.05*	-3.58	13.39
OrbiMed Advisors	NY	1.04	-5.27	2.26
Sunrise Capital Partners	CA	1.03	-43.06	-43.06
Algert Coldiron Investors	CA	1.00	-44.07	-33.45

Carlyle Bluewave	NY	1.00**,*	na	na
JMG Capital/Pacific Assets Management	CA	1.00	na	na
Pantera Capital Management	CA	1.00	na	na

* as of December 31 ** estimate ‡ Formerly Quadrangle Debt Recovery Advisors † Formerly Quantitative Financial Strategies

The fastest growing firms (Among firms that finished the year with \$5 billion or more*)

Firm	Assets (\$bn)		
Jan 08	Jan 07	Increase	
Paulson & Co.	29.00	7.14	305.94%
Harbinger Capital Partners	17.93	5.34	236.06%
Magnetar Capital	8.30	4.00	107.50%
Anchorage Advisors	5.00	2.50	100.00%
QVT Financial	12.40	6.30	96.83%
Lehman Brothers	6.81	3.50	94.35%

Pershing Square Capital Management	5.75	3.00	91.67%
Shumway Capital Partners	6.65	3.47	91.64%
Icahn Partners	8.00	4.18	91.57%
Blue Ridge Capital	7.00	3.78	85.20%

Source: Absolute Return Billion Dollar Club

* Does not include firms for which only estimated assets were available

The Biggest 12-month Increase in Assets

Firms that finished the year with the greatest increase in assets

Firm	Assets (\$bn)	
Jan 08	Increase	
Paulson & Co.	29.00	21.86
Harbinger Capital Partners	17.93	12.59
Och-Ziff Capital Management	33.20	12.20
JPMorgan	44.70	10.70
Renaissance Technologies.	34.00	10.00

Farallon Capital Management	36.00	9.80
Avenue Capital Group	20.56	8.16
Barclays Global Investors	26.20	7.30
Citadel Investment Group	20.00	6.50
QVT Financial	12.40	6.10

Source: Absolute Return Billion Dollar Club

THE BIGGEST 12-MONTH INCREASE IN ASSETS

Firms that lost the most in 2007

Firm	Assets (\$bn)	
Jan 08	Decrease	
ESL Investments	11.50	6.50
Campbell & Co.	8.50	5.30
Cerberus Capital Management	15.50	3.65
Goldman Sachs Asset Management	29.20	3.33

Standard Pacific Capital	1.75	2.25
Caxton Associates	12.00	2.20
Bear Stearns Asset Management	4.09	1.51
Thales Fund Management	1.10	1.00
Sunrise Capital Partners	1.03	0.78
Contrarian Capital Management	4.20	0.53

Source: Absolute Return Billion Dollar Club

Billion dollar club Growth

Source: Absolute Return Billion Dollar Club