

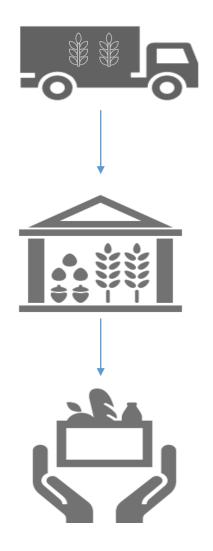
Maximizing Food Recovery & Enhancing Client Dignity







Increased Food Recovery Requires an Improved System



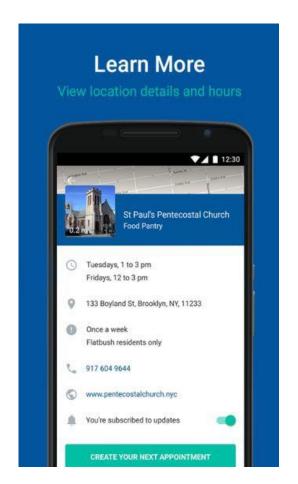
Food banks distribute recovered and purchased food to local food programs

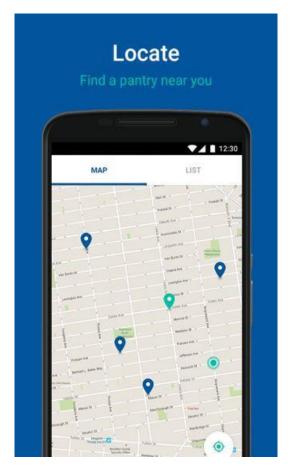
Food programs in communities deliver food to families in need

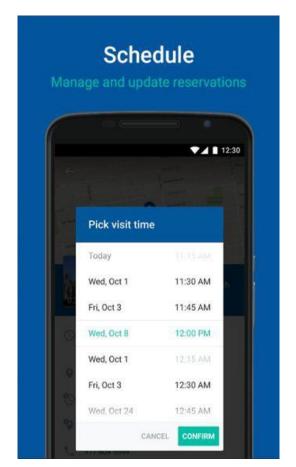
Clients (food recipients) receive 5 billion meals per year



Plentiful is an easy-to-use communication, reservation, and tracking system for food programs and the clients they serve.

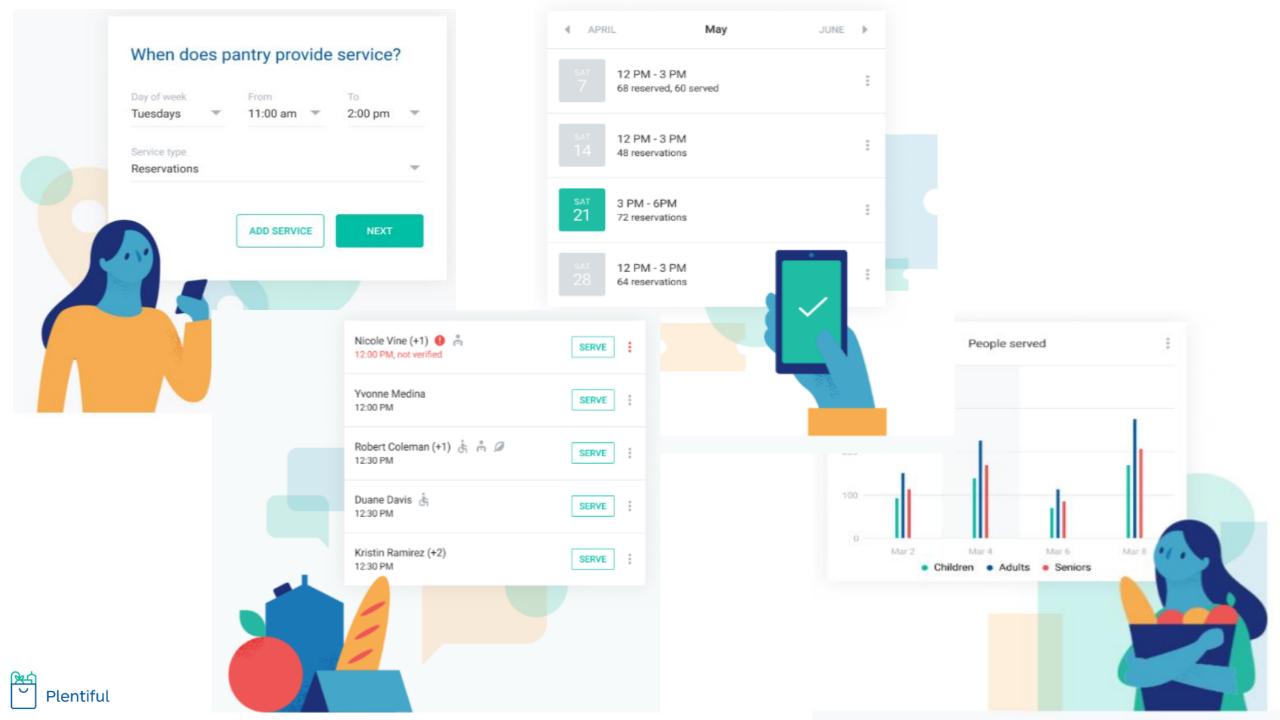












Plentiful's Impact To Date:

261

NYC Food Programs On-Boarded

1.6 million

Client Visits Supported

4 hours

Saved (avg./client/month)



210

National Food Programs Surveyed

15+

Food Banks Expressed Interest

63

Net Promoter Score



Earned Revenue Streams:



Licensing Fees for Food Banks & Food Programs



Client Surveys



Referral & Outreach Tool





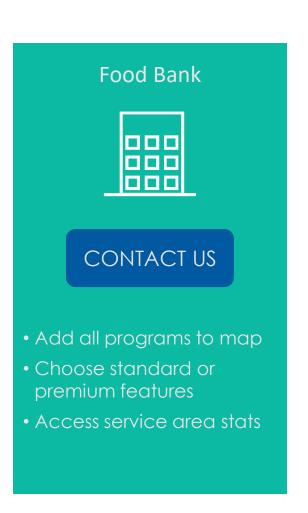
Plentiful's Revenue Goals:

Illustrative licensing tiers

Free per month **GET STARTED** Add program to map • Use basic line mgmt.

Standard per program per month GET STARTED Add program to map • Custom reservation mgmt. • Send limited client msgs. Access standard reports

Premium per program per month **GET STARTED** Add program to map • Custom reservation mgmt. • Send custom client msgs. Access premium reports



Plentiful welcomes:



Partners and Investors



Technical Expertise



Experienced Advisors





Plentiful

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Appendix





Customer Experience Storyboard

Problem We're Trying to Solve

Proposed Solution

Impact It Will Have

Community Food Programs (i.e. food pantries) struggle to communicate directly with <u>all</u> of their clients and track customers

An easy-to-use, affordable two-way messaging and feedback-gathering platform between service providers and those in need available in multiple languages

Better service their clients, ability to efficiently support all clients, including non-English speakers and share news about closures or important events

Food Banks often lack data, especially at the client level and tools to make it easy to discover or access the partners they serve

A pantry and client facing platform that allows pantries to update their location and service hours and easily track basic client data in a safe, easy to use way

Tracking client demographic data will guide food distribution strategies, enhance the dignity and awareness of social services, allow food banks to better fundraise and advocate utilizing data insights

Organizations conducting research struggle to access data and feedback from low-income and non-English speaking communities

Access to this community through trusted platform for research studies, surveys/polls, and data analysis on pantry usage The lived experience of low-income people will be better represented in research, surveys/polls, and policy decisions.



Customer Segments



Market Research Firms and Academic, Research Institutions: Market research in the US is a \$20 billion market

 Plentiful will align with organizations focused on supporting the social sector



Food Banks: 200+ food banks distribute food and raise funds to support local food programs

 Plentiful will focus on those who do not have their own system and/or see the importance of data



Social Service Providers:

Nonprofits, hospitals and governments struggle to connect directly with low-income communities

 Plentiful will focus on organizations with <u>existing</u> budgets for outreach and marketing



Food Programs: 63,000+/- food programs in communities serve food along to families in need

 Plentiful will focus on high-volume, more sophisticated programs first



Through the Accelerator, we have:



Interviewed 16 food banks, food programs, and mission-aligned institutions



Surveyed food programs in three markets



Developed a competitive landscape of similar products



Obtained feedback from key stakeholders and users



Modeled growth economics



Plentiful **Business** Model Canvas **Template**

Key Partners











Customer Relationships





8

- Feeding America Network
- Sophisticated funders
- Like-minded social service providers
- Data Kind
- Big Human, Twilio (Key Vendors)
- ReFED

- **Development of PWA** platform
- Ongoing maintenance and updates of platform
- Data analysis

Key Resources

Client Data

expertise

- IP

HR

- ⁻The most promising scenario uses national growth to lift client dignity and voice
- Licensing fees are kept low, to enhance access to a platform that easily allows both for users of any level
- Surveys give clients voice, generate revenue, and provide useful data for stakeholders

- Automated Services
- Customer Service based on package
- Co-creation
- 1:1 support

Channels



- Open Market **Approach**
- Sales/targeted Outreach
- Network/Community Building

- Food pantries (tiered)
- Food banks
- Government
- Market researchers
- Academia
- Social service providers
- For-profit entities

Cost Structure

Fixed costs

- Administrative fees/ office space?
- Technology/ ongoing maintenance

Variable costs

City Harvest/United Way

NYC experience and data

- Personnel: Sales, Development, Management, Consulting, Customer service support
- Messaging and communication

Revenue Streams

- Licensing fees
- Messaging packages
- Data packagesubscription

- Surveys: B2B fee for service
- Consulting servicecustomized package

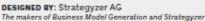
















Market Sizing - Licensing Fees for Food Banks & Food Programs



Total Addressable Market

What Plentiful would look like if we took Plentiful to scale across the country

 Based on the number of food programs (i.e., food banks, food pantries and soup kitchens) in Feeding America's network available across the country.



Served Available Market

The number of food banks and food programs Plentiful can reach within our sales channel

 Includes the number of pantries within NYC and an estimate of other markets where we already have a relationship / contacts from other Food banks.



Serviceable Obtainable Market

The number of food programs we can realistically serve in the short term

 For Plentiful, this includes the Food Pantries we already serve on Plentiful (~ 220 food pantries) including some growth in NYC and including a growth of five new priority markets outside of NYC over one year.





Market Research and Client Surveys

- Market research in the US is a \$20 billion market
- A leading pollster like Pew pays ~\$5 per response
- Nonprofits pay for annual polls
- Funders pay to gather feedback from beneficiaries
- Feeding America provides grants to food banks to collect user feedback
- Fund for Shared Insight raised \$20+ million to expand "beneficiary feedback" in the social sector
- 93% of food banks and pantries say "gathering feedback from clients" is important or essential to their work



Plentiful has the potential to perform very well with surveys

Scale

- Plentiful is a built-in survey panel to access a large, hard-to-reach population
- The digital platform enables quick, effective, and targeted outreach

Responses

- Plentiful food programs have a trust-based relationship with clients
- Plentiful maintains longitudinal access to many clients

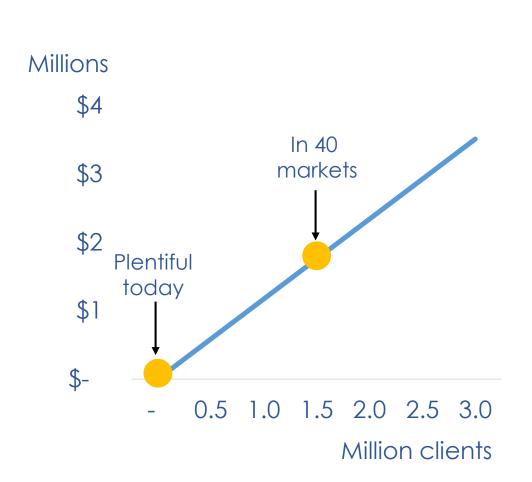
Buyers

- Buyers exist in every community (philanthropy, government, higher ed)
- Gathering constituent feedback is an increasing focus in philanthropy



The economics of surveying are attractive at scale

Estimated survey revenue



- Pew Research pays \$5 per mobile survey response*
- Our response rate on NPS surveys is currently 18%, with no incentive
- If we pass \$2 on to clients as a participation incentive, each response nets \$3
- With a 13% response rate, sending clients three surveys per year using this approach would net \$1.17 per user

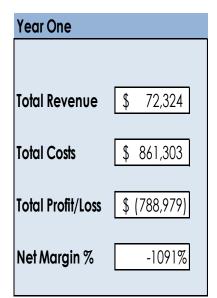
The most promising growth scenario lifts dignity & voice



- The most promising scenario uses national growth to lift client dignity and voice
- Surveys are the primary revenue source
- Licensing fees are low, to achieve necessary scale
- Philanthropic growth funding is used to cover losses before achieving break-even in year five
- If surveys don't perform as expected in the coming years, reasonable backup scenarios exist



Plentiful Profit Summary



Total Revenue \$ 216,648

Total Costs \$ 1,065,531

Total Profit/Loss \$ (848,883)

Net Margin % -392%

Total Revenue \$ 433,296

Total Costs \$ 984,027

Total Profit/Loss \$ (550,731)

Net Margin % -127%

Total Revenue \$ 866,592

Total Costs \$ 1,189,791

Total Profit/Loss \$ (323,199)

Net Margin % -37%

Total Revenue \$ 1,733,184

Total Costs \$ 1,549,130

Total Profit/Loss \$ 184,054

Net Margin % 11%

Plentiful will be self-funded through earned revenue by year 5 with an operating budget of \$1.5MM

