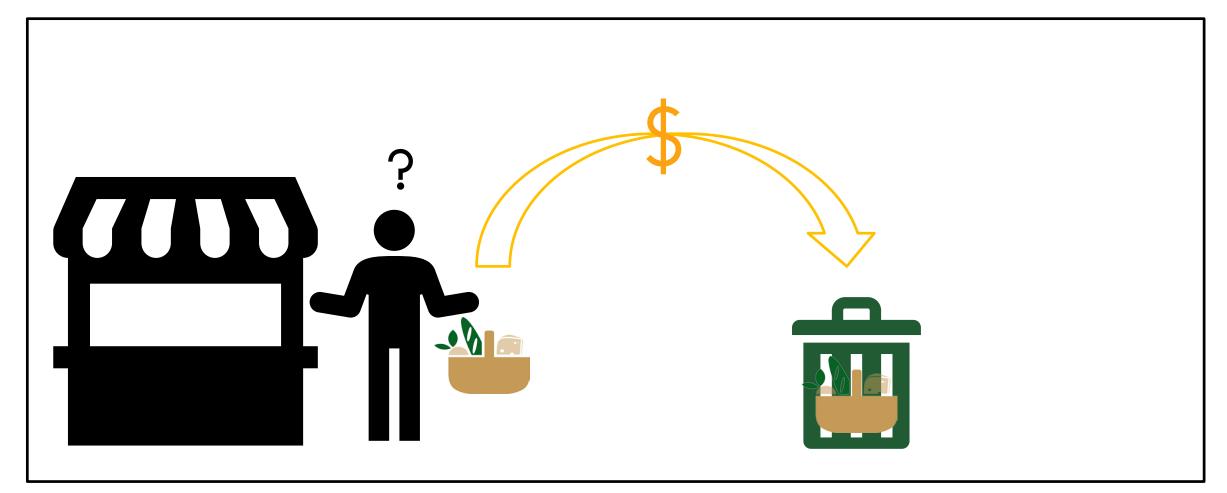




# THE PROBLEM





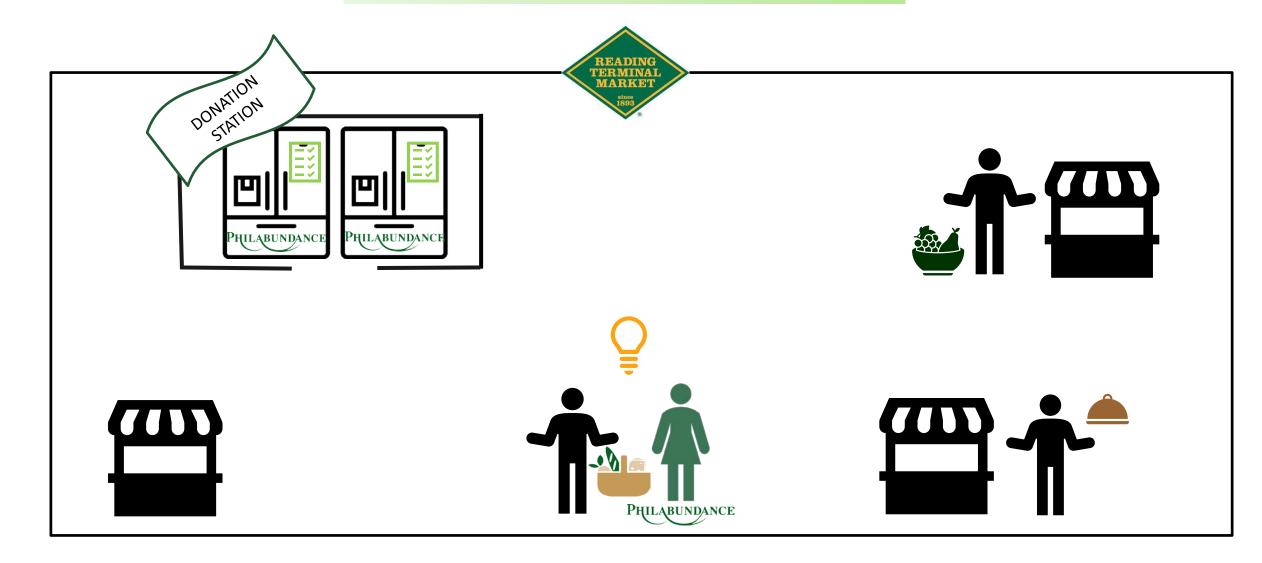
# OUR SOLUTION FOOD RESCUE: PERSONALIZED

INTAKE
CONSULT
CUSTONNIZE
PROT
SCALE





# **OUR SOLUTION**



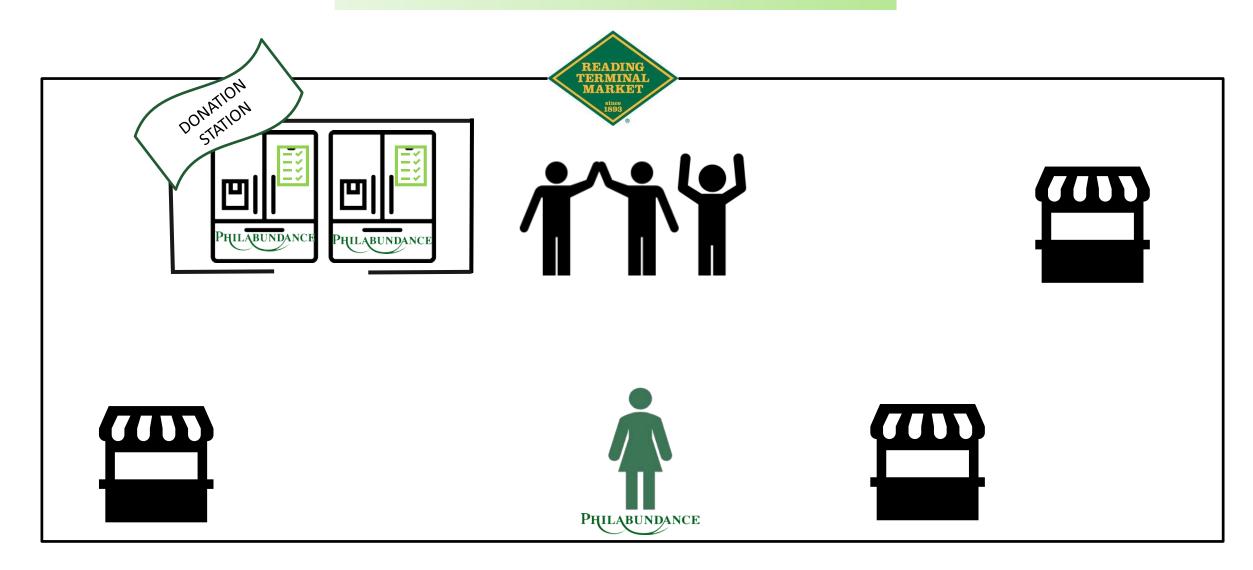


# **OUR SOLUTION**

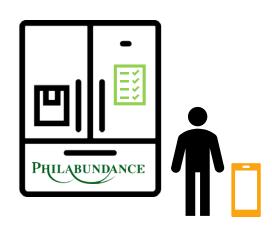




# **OUR SOLUTION**



# HOW IT WORKS



**STEP 1**REPORT DONATION





**STEP 2**DRIVER PICKS UP



**STEP 3**PRODUCT DELIVERED



### **CUSTOMER SEGMENTATION**



### **GOLD**

\$30,000/year

Ex: Wawa

7 pickups/week

Chains w. > 20 locations

Customized pickup time

On-demand pickups

Monthly reports

> 3 marketing opps.

Tax reporting guidance



### **SILVER**

\$15,000/year

Ex: Reading Terminal Market

4-5 pickups/week

Multi-vendor group

Rare on-demand pickups

Quarterly reports

2 marketing opportunities



### **BRONZE**

\$5,000/year

Ex: Pret A Manger

1-3 pickups/week

~ 5 locations

No on-demand pickups

Annual reports

Social media opportunity



## **MVP & MARKET VALIDATION**

PILOT: 42,652 LBS. TOTAL



- ✓ Cut scale period to 6 months
- ✓ Currently 30% of vendors participating, so significant growth possible

✓ PHL Donors: 18/84

✓ RTM Donors: 15/50

- √ 1,200,000 lbs. rescued from all pilot food donors
- ✓ 50% of market survey responded interested in paid service



# FROM 10 TO 10,000 LBS.

### **OUR VALUE**

**CUSTOMER BENEFITS** 

**FLEXIBLE OPERATIONS** 

INTEGRATED TECHNOLOGY SUITE

**SERVSAFE & AIB CERTIFICATIONS** 

**COMMUNITY INTEGRATION** 

**BRAND RECOGNITION** 

EXTENSIVE PROGRAMMING BEYOND FOOD

**Brand & Liability Protection** 

**Tailored Marketing** 

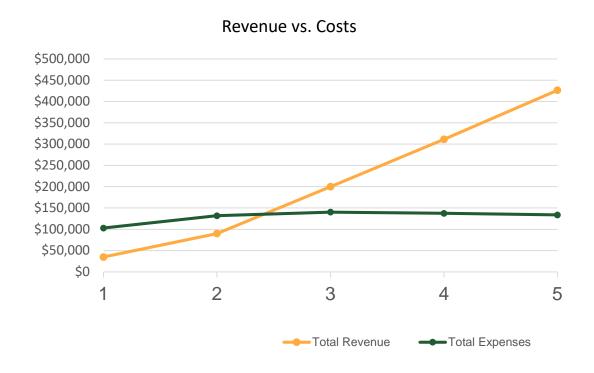
**Maximize Donation Potential** 

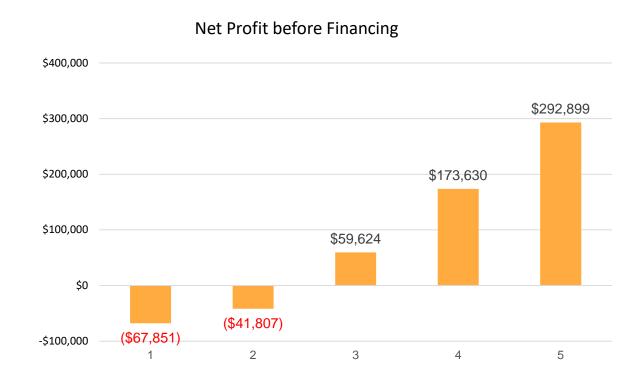
Staff Engagement

**Personalized Metrics** 



### FINANCIAL PROJECTIONS





• First Year: customer revenue only subsidizing on average 50% of associated costs

- Margins Year 1: 149%, Year 3: 30% & Year 5: 69%
- See expected customer growth rate in appendix





# MILESTONES

	POUNDS	# OF DONORS	OPERATIONAL IMPROVEMENTS
SHORT YEARS 1, 2	750,000	9	Continue market research Hire sales manager Build out benefits calculator
MID YEAR 3	3,367,000	27	Purchase anerobic digester Acquire sprinter van and hire driver Expand customers: grocery stores
LONG YEAR 5	4,995,900	91	Teach other food banks Expand to PA/NJ counties





## **OUR BUSINESS MODEL CANVAS**

### **Key Partners**



### - Food Connect

- Recipient PHLB Agencies
- Food retail donors
- Transportation and logistics companies
- Feeding America
- Other local third-party companies

### **Key Activities**



#### - Donor onboarding

- Donation coordination
- Food quality control
- Data tracking + reporting
- Marketing + PR
- Ongoing customer support
- Annual tax letters

#### **Key Resources**



- Ceres
- Data infrastructure
- Transportation routing
- Food Connect app
- Communication/Finance department

### Value Propositions



- Customized rescue plan for each donor
- Reporting metrics specific to donor
- Strong PR/Marketing presence
- Food safety insurance:
  - Monitor agencies
  - Train new donors
  - Ongoing donor support
  - IC/QC team for internal donations
  - Equipment (thermal blankets, thermometers, etc.)

### Customer Relationships



- Trusting + transparent relationship with agencies
- Respectful, clear relationship with donor that outlines expectations carefully

### **Customer Segments**



- Multi-vendor locations
- Restaurants
- Caterers
- Food service locations
- Hospitals
- Convenient stores
- PHLB agencies
- Clients at our agency level

#### Channels



- Food Connect
- PHLB van/truck
- Volunteer drivers
- Sharing Excess



- Outside logistics companies

### Cost Structure



- General operating fees to cover increased hours and/or on-call deliveries
- Staff costs
  - Marketing/Communications costs
  - Transportation costs: fleet, fuel, staff drivers
  - Third-party driver partnership fees
  - ER program management costs: data/report creation, donor customer service, etc.

#### Revenue Streams



- Tiered membership fee (3 tiers, highest tier reflects most expensive/highest service)
- Philanthropy (larger corporations could sponsor local streets/businesses/local rescue partners)
- "Pie in the Sky": Can we find a composting + recycling partner so we can become a 'one-stop-shop' for all waste streams, not just food donations?

### UNDERSTANDING OUR COSTS

We built an internal cost calculator to better understand the cost of servicing each donor depending on a number of variables.



### **EXAMPLE COST VARIABLES**

- PHLB vehicle & driver
- Food Connect pickups
- Agency enabled pickups
- Donation pounds
- Program Manager
- Admin staff costs
- Marketing materials
- Safety materials (thermal blankets, thermometers, etc.)
- Warehouse space
- Number of pickups
- Time of pickups
- Mileage of pickup

# BENEFITS CALCULATOR

Annual Tax Credit (capped at 2x cost of good)

\$ 11700.00

**Maximum Annual Tax Credit** 

\$ 15600.00

**Annual Hauling Costs Saved** 

\$ 260

**Annual Environmental Impact: CO2 Reduction** 

4576 lbs

**Annual Community Impact** 

6240 meals

We created a **Benefits Calculator** to show donors the annual financial, environmental and community impact of partnering with Philabundance.





### **RISKS & MITIGATION**

Questions we are considering as move forward:

- Will this affect our brand reputation?
- Should we set up a subsidiary for profit company to protect brand?
- Will we lose current donors to a free service?
- If a customer pays for this service will their overall financial donations decrease?



# SCALING IMPACT

Number of businesses participating						
	# of lbs. per					
	customer type	Year 1	Year 2	Year 3	Year 4	Year 5
Gold	291,200	0.5	1.5	2	3	4
Silver	45,500	1	2	6	9	13
Bronze	7,800	1	3	10	16	19
<b>Total New Customers</b>		2.5	4	14	14	22
Total Customers		2.5	6.5	18	28	36

Pounds Rescued						
Gold		145,600	436,800	582,400	873,600	1,164,800
Silver		45,500	91,000	273,000	409,500	591,500
Bronze		7,800	23,400	78,000	124,800	148,200
Total		198,900	551,200	933,400	1,407,900	1,904,500

- Cumulative 5 year totals: 91 donors and 4,995,000 pounds recovered
- Year 3: Expand service to additional donor types and new service provided with anerobic digester
- Year 4: Begin converting existing grocery stores partnerships to paid model

### SAMPLE MATERIALS

### **DONATING FOOD**

made simple



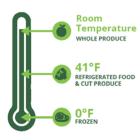
#### 1. PACKAGE

Merchant Name USE BY DATE | FOOD TYPE ALLERGEN WARNING: MAY CONTAIN WHEAT, EGGS, PEANUTS, TREE NUTS AND MILK.

- Each dish must have its own food safe container · Foods containing allergens must be stored separately
- · Food must be packaged in a food safe container
- · Complete & attach pre-printed label to your donation

#### 2. STORE





### 3. DONATE

PICKUP SCHEDULE

Customer HUB personnel will enter your donation into the Food Connect system. Note: For urgent donations outside of the routine pickup schedule, inform Customer HUB for a special pickup request

admin@foodconnectgroup.com | cpritchard@philabundance.org | customerhub@readingterminalmarket.org







### **DONATION GUIDELINES**

WE ACCEPT PERFECTLY IMPERFECT PRODUCT. NOT RETAIL QUALITY? THAT'S OKAY. IF IT'S SAFE AND IF YOU WOULD EAT IT... DONATE IT.



#### **DAIRY & EGGS & FRESH JUICE**

Refrigerated at 41° F or below (NO freezing)

Incomplete dozens of eggs are acceptable

UP TO 3 DAYS (AFTER PRODUCT DATE)	≥ 9 DAYS	≥ 21 DAYS
Fluid dairy (milk, half & half, etc.) Yogurt, Sour Cream,	Cream Cheese,	Eggs, Butter, Margarine,
Cottage Cheese, Refrigerated Juice, Perishable Beverages	Soft Cheese	Hard Cheese



#### **PRODUCE**

At least 80-90% produce usable

Use discretion for quality



#### MEAT. FISH & POULTRY

 Raw meat/seafood can be accepted if frozen before product date

Must be in food grade packaging

If frozen, accepted up to 60 days

- Raw meat/seafood must be placed in freezer
- Cooked/prepared protein can be refrigerated

#### FOOD FOR DONATION

### DONOR, QUANTITY (LBS), DATE MADE

### FOOD NAME/INGREDIENTS

WARNING! This container holds rescued food! This product may contain, have encountered, or have been produced in a facility which also has: milk, eggs, peanuts, tree nuts, fish, shellfish, wheat, soybeans and/or sesame seeds.











### **YOUR ROLE**



#### NON-PERISHABLE

Room temperature

after product date

 Accepted up to 60 days after product date (soft packed)



- Prepared and packaged product that has been kept in staging area or refrigerator
- Thawed meals kept in a refrigerator at 41°F or below
- Frozen meals kept at 0° F or below



#### WE CANNOT ACCEPT:

- · Foods that have been opened, placed out or served for the public
- Foods to be consumed raw
- Alcohol/food containing alcohol

### 1. PACKAGE

- All donations must follow food safety guldellnes (see flyer in designated donation area)
- Attach a pre-printed label to your food donation
  - Include: vendor name. pounds, food type & the allergen statement



2. STORE

Take your donation to the

designated donation area

Ensure your donation

is labeled and stored

appropriately (fridge,

freezer, shelves)



### 3. DONATE

- Pickups: Monday Friday between 6:00AM - 2:00PM
- Philabundance will provide you with an annual donation report.





### **OUR TEAM**

### **STACEY BEHM**

Chief Programs Officer
20 years aligning people, process and systems for do-good orgs





### **CHEYENNE PRITCHARD**

Program Manager, Sustainability

3 years developing innovative solutions and lesson plans to address social inequity in the U.S. and abroad



### **KAIT BOWDLER**

Director, Sustainability

10 years as a serial intrapreneur with extensive experience in outcome measurement and program and grant management



## **OUR TEAM**



TODD SILVERSTEIN

Director of Finance

35 years of financial and operational management in the non-profit and hospital industries.

CHRIS LUEBBE Manager, BPI



PETER SLATTERY, PMP
Director, Business Process Improvement
13 years in business analysis, application development
and project management

