Equifax - RPA/AI Automation Leader - Draft 30-60-90 Day Plan

	30 Days	60 Days	90 Days
SMART Goals & Action Steps	Goal: Establish rapport and understanding of team dynamics Action Steps ✓ Schedule and conduct one-on-one meetings with each team member within the first two weeks. ✓ Create a summary document on team strengths, areas for development, and individual working styles. Goal: Understand current project statuses Action Steps ✓ Review of all project charters, briefs, and progress reports in the first 10 days Goal: Familiarize with internal systems and tools Action Steps ✓ Complete training in relevant project management and reporting software within the first week Goal: Training Needs Assessment Action Steps ✓ Identify skill gaps within the team and plan for necessary training sessions. Goal: Tools and Technology review Action Steps ✓ Assess the current RPA tools and technologies in use and explore potential upgrades or alternatives. Evaluate the existing RPA operations, identifying strengths, weaknesses, and areas for improvement.	 Goal: Training and development Action Steps ✓ Conduct training sessions for the team on the new processes and tools. • Goal: Enhance cross-functional collaboration Action Steps ✓ Facilitate brainstorming sessions to identify collaboration opportunities and document action items. • Goal: Review and/or develop a detailed roadmap for upcoming projects aligned with organizational goals. Action Steps ✓ Gather input from key stakeholders to define project milestones and deliverables. 	 Goal: Improve team performance. Action Steps ✓ Identify skills gaps through surveys and performance feedback by day 70. ✓ Coordinate and schedule two training sessions, documenting results and improvements. Goal: Establish a reporting cadence with stakeholders. Action Steps ✓ Design a reporting template that includes KPIs and project updates for consistency. Goal: Performance Monitoring. Action Steps ✓ Continuously monitor the performance of the automated processes, using metrics and KPIs to measure success. Goal: Documentation. Action Steps ✓ Document the improved processes and create a comprehensive knowledge base. Goal: Ongoing support and training. ✓ Provide ongoing support and training to ensure the team is fully equipped to manage and optimize the RPA operations.
Deliverables	Meeting minutes Summary document of team strengths, development areas, and working styles Project status report, including timelines, current challenges, and immediate risks.	 Documented workflow analysis, list of improvement proposals, and results of any pilot tests. Meeting agendas, meeting notes with action items, collaboration proposal document. 	 Milestone completion report with outcomes and lessons learned. Skills assessment report, training session agendas, post-training assessment. Reporting template, first monthly report
Key Performance Indicators	 100% Completion of introductory meetings; documented insights on team dynamics 100% review of project documentation; on-time submission of the status report. 	 **process improvements identified and piloted, reduction in identified bottlenecks. **interdepartmental meetings completed; actionable cross-functional initiatives identified. 	**training sessions completed: post-training improvement in team productivity or performance.
Resource Requirements	 Access to team schedules, support from team members for availability Project management software Project management documents 	 Time from team members for analysis, possibly additional software for testing improvements. Meeting rooms, time allocation from relevant stakeholders. Input from stakeholders, design tools or software for roadmap creation. 	 Project management software, budget and resource allocation reports. Training materials, training facilitators, team time allocation. Reporting software, feedback from stakeholders to refine the report format.

^{**} Key performance indicator(KPI) without measurable objective