

Business Process Engineering



- ю uses an integrated set of procedures, methods, and tools to identify how information systems can best meet the strategic goals of an enterprise
- no focuses first on the enterprise and then on the business area
- no creates enterprise models, data models and process models
- so creates a framework for better information management distribution, and control

Requirement Engineering



- no The process of establishing the services that the customer requires from a system and the constraints under which it operates and is developed.
- no The requirements themselves are the descriptions of the system services and constraints that are generated during the requirements engineering process.

System Architectures



- ю Three different architectures must be analyzed and designed within the context of business objectives and goals:
 - · data architecture
 - applications architecture
 - technology infrastructure
- so data architecture provides a framework for the information needs of a business or business function
- n application architecture encompasses those elements of a system that transform objects within the data architecture for some business purpose
- no technology infrastructure provides the foundation for the data and application architectures

What is a Requirement?



- no A requirement is a software capability needed by the user to solve a problem to achieve an objective.
- $_{\mbox{\scriptsize 100}}$ A software capability that must be met by a system to satisfy a contract, standard, specification, or other formally imposed documentation.
- no It is a statement describing either
 - 1) an aspect of what the proposed system must do,
 - 2) a constraint on the system's development.

- System Engineering
- Requirement Engineering Software Requirements Document
- Requirement Engineering Processes

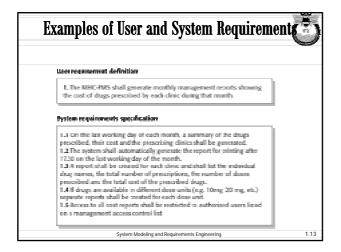
Requirement Engineering

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Types of Requirement



- - Statements in natural language plus diagrams of the services the system provides and its operational constraints. Written for customers
- System requirements
 - $\circ\;$ A structured document setting out detailed descriptions of the system's functions, services and operational constraints. Defines what should be implemented so may be part of a contract between client and contractor.



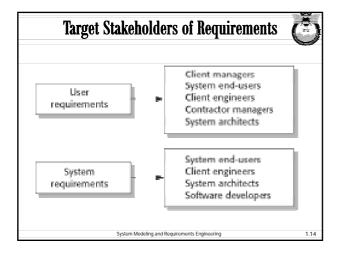
Functional Requirements

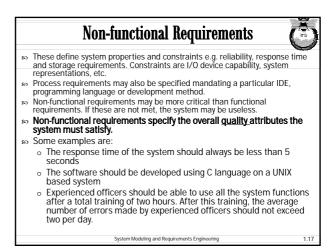


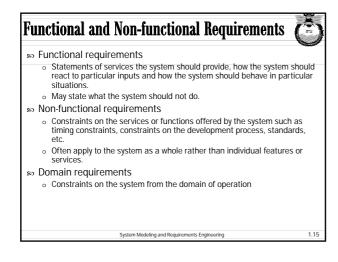
- Describe functionality or system services.
- Depend on the type of software, expected users and the type of system where the software is used.
- Functional user requirements may be high-level statements of what the system should do.
- Functional system requirements should describe the system services in detail.
- ы Functional requirements specify what the system should do.
- Some examples are:
 - Calculate the discount at the rate of 14% for a customer spending amount
 - Number of significant digits to which accuracy should be maintained in all numerical calculations is 4
 - A book can be deleted from the Library Management System by the Database Administrator only

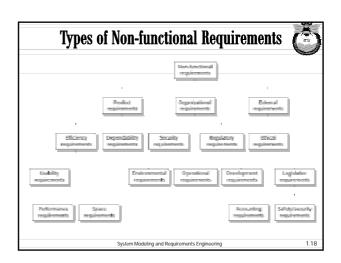
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Non-functional Requirements Implementation



- 50 Non-functional requirements may affect the overall architecture of a system rather than the individual components.
 - For example, to ensure that performance requirements are met, you may have to organize the system to minimize communications between components.
- A single non-functional requirement, such as a security requirement, may generate a number of related functional requirements that define system services that are required.
 - It may also generate requirements that restrict existing requirements.

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System Engineering
 Requirement Engineering
 Software Requirements Document
 Requirement Engineering Processes

Software Requirements Document

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Non-functional Classifications



- Requirements which specify that the delivered product must behave in a particular way e.g. execution speed, reliability, etc.
- - Requirements which are a consequence of organisational policies and procedures e.g. process standards used, implementation requirements, etc
- ы External requirements
 - Requirements which arise from factors which are external to the system and its development process e.g. interoperability requirements, legislative requirements, etc.

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Gathering Requirements



- so Gathering is a systematic approach to eliciting, organizing, and documenting the requirements of the system.
- so The set of requirements as a whole represents a negotiated agreement among the stakeholders.
- A collection of requirements are written as a "Requirements Document".

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Examples Of Nonfunctional Requirements



ы Product requirement

The MHC-PMS shall be available to all clinics during normal working hours (Mon–Fri, 0830–17.30). Downtime within normal working hours shall not exceed five seconds in any one day.

no Organizational requirement

Users of the MHC-PMS system shall authenticate themselves using their health authority identity card.

ы External requirement

The system shall implement patient privacy provisions as set out in HStan-03-2006-priv.

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Techniques for Gathering Requirements



- 1. Observation
- 2. Interviewing
- 3. Brainstorming
- 4. Prototyping
- 5. Use case analysis

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- ю Read documents and discuss requirements with users
- so Following important potential users as they do their work o ask the user to explain everything he is doing
- Session voice recording

4.Prototyping



- 50 The simplest kind: paper prototype.
 - o a set of pictures of the system that are shown to users in sequence to explain what would happen
- ю The most common: a mock-up of the system's user interface
 - Written in a rapid prototyping language (like Visual Basic)
 - o Does not normally perform any computations, access any databases or interact with any other systems
 - o May prototype a particular aspect of the system

2.Interviewing



- The requirements team meet with the client and users to extract all relevant information
- Conduct a series of interviews
- Ask about specific details
- Ask about the stakeholder's vision for the future
- Ask if they have alternative ideas
- After the interview, the interviewer must prepare a written report Give a copy of the report to the person who was interviewed
- Structured interview (Survey)

 Specific preplanned questions are asked, frequently close-ended.
- · Unstructured interview
- Ouestions are posed in response to the answers received, frequently open-ended.

5.Use case analysis

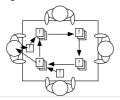


- Determine the types of users (actors) that will use the facilities of this system
- Determine the tasks that each actor will need to do with the
- ы Mostly used in Object-oriented system development

3.Brainstorming



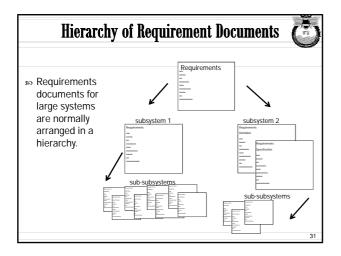
- Joint Application Development (JAD) technique
- Appoint an experienced moderator
- Arrange the attendees around a table
- Decide on a 'trigger question'
- Ask each participant to write an answer and pass the paper to its neighbour



The Software Requirements Document



- no The software requirements document is the official statement of what is required of the system developers.
- so Should include both a definition of user requirements and a specification of the system requirements.
- ы It is NOT a design document. As far as possible, it should set of WHAT the system should do rather than HOW it should do it.



Requirements Specification



- ⁸⁰ The process of writing down the user and system requirements in a requirements document.
- User requirements have to be understandable by endusers and customers who do not have a technical background.
- ∞ System requirements are more detailed requirements and may include more technical information.
- so The requirements may be part of a contract for the system development
 - It is therefore important that these are as complete as possible.

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Agile Methods and Requirements



- Many agile methods argue that producing a requirements document is a waste of time as requirements change so quickly.
- so The document is therefore always out of date.
- Methods such as XP use incremental requirements engineering and express requirements as 'user stories'
- 50 This is practical for business systems but problematic for systems that require a lot of pre-delivery analysis (e.g. critical systems) or systems developed by several teams.

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Guidelines For Writing Requirements



- nvent a standard format and use it for all requirements.
- so Assign a unique number and source (mostly people) for each requirement.
- Use language in a consistent way. Use shall for mandatory requirements, should for desirable requirements.
- so Use text highlighting to identify key parts of the requirement.
- so Avoid the use of computer jargon.
- so Include an explanation (rationale) of why a requirement is necessary.

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Requirements Document Variability



- so Information in requirements document depends on type of system and the approach to development used.
- so Systems developed incrementally will, typically, have less detail in the requirements document.
- ⁵⁰ Requirements documents standards have been designed e.g. IEEE standard. These are mostly applicable to the requirements for large systems engineering projects.

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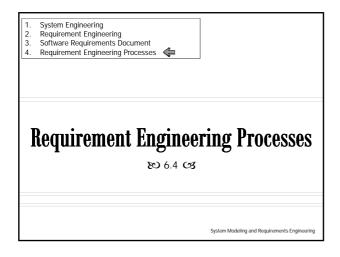
An Example Requirement Document



ю Click here for an example requirements document.

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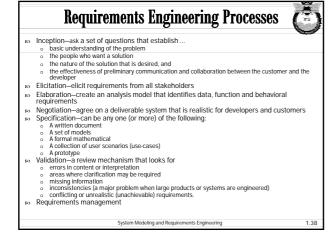
Problems Of Requirements Analysis

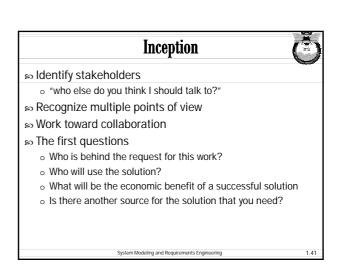


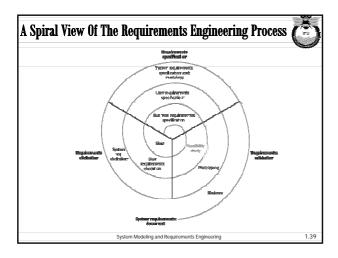
- so Stakeholders don't know what they really want.
- so Stakeholders express requirements in their own terms.
- Different stakeholders may have conflicting requirements.
- Organisational and political factors may influence the system requirements.
- The requirements change during the analysis process. New stakeholders may emerge and the business environment may change.

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Eliciting Requirements meetings are conducted and attended by both software engineers and customers rules for preparation and participation are established an agenda is suggested a "facilitator" (can be a customer, a developer, or an outsider) controls the meeting a "definition mechanism" (can be work sheets, flip charts, or wall stickers or an electronic bulletin board, chat room or virtual forum) is used the goal is to identify the problem propose elements of the solution negotiate different approaches, and specify a preliminary set of solution requirements

Elicitation Work Products



- a statement of need and feasibility.
- so a bounded statement of scope for the system or product.
- a list of customers, users, and other stakeholders who participated in requirements elicitation
- so a description of the system's technical environment.
- so a list of requirements (preferably organized by function) and the domain constraints that apply to each.
- a set of usage scenarios that provide insight into the use of the system or product under different operating conditions.
- ny prototypes developed to better define requirements.

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Requirements Validation



- 50 Concerned with demonstrating that the requirements define the system that the customer really wants.
- Requirements error costs are high so validation is very important
 - Fixing a requirements error after delivery may cost up to 100 times the cost of fixing an implementation error.
- Requirements Checking
 - o Validity. Does the system provide the functions which best support the customer's needs?
 - o Consistency. Are there any requirements conflicts?
 - o Completeness. Are all functions required by the customer included?
 - Realism. Can the requirements be implemented given available budget and technology
 - o Verifiability. Can the requirements be checked?

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Elaboration



- so create an analysis model that identifies data, function and behavioral requirements
- so these activities are covered in «Week 8 Analysis Model»

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Requirements Validation Techniques



- ® Requirements reviews
 - Systematic manual analysis of the requirements.
- - o Using an executable model of the system to check requirements.
- - o Developing tests for requirements to check testability.

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Negotiating Requirements



- ы Identify the key stakeholders
 - These are the people who will be involved in the negotiation
- Determine each of the stakeholders "win conditions"
 - o Win conditions are not always obvious
- ∞ Negotiate
 - Work toward a set of requirements that lead to "winwin"

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Requirements Reviews



- Regular reviews should be held while the requirements definition is being formulated.
- ю Both client and contractor staff should be involved in reviews.
- Reviews may be formal (with completed documents) or informal. Good communications between developers, customers and users can resolve problems at an early stage.
- Review Checks
 - Verifiability
 - Is the requirement realistically testable?
 - Comprehensibility
 - Is the requirement properly understood?
 - Traceability
 - Is the origin of the requirement clearly stated?
 - Adaptability
 - Can the requirement be changed without a large impact on other requirements?

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Requirements Management



- Requirements management is the process of managing changing requirements during the requirements engineering process and system development.
- New requirements emerge as a system is being developed and after it has gone into use.
- You need to keep track of individual requirements and maintain links between dependent requirements so that you can assess the impact of requirements changes. You need to establish a formal process for making change proposals and linking these to system requirements.

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Requirements change management



- Deciding if a requirements change should be accepted
 - o Problem analysis and change specification
 - During this stage, the problem or the change proposal is analyzed to check that it is valid. This analysis is fed back to the change requestor who may respond with a more specific requirements change proposal, or decide to withdraw the request.
 - Change analysis and costing
 - The effect of the proposed change is assessed using traceability information and general knowledge of the system requirements. Once this analysis is completed, a decision is made whether or not to proceed with the requirements change.
 - Change implementation
 - The requirements document and, where necessary, the system design and implementation, are modified. Ideally, the document should be organized so that changes can be easily implemented.

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Changing Requirements



- 50 The business and technical environment of the system always changes after installation.
 - New hardware may be introduced, it may be necessary to interface the system
 with other systems, business priorities may change (with consequent changes
 in the system support required), and new legislation and regulations may be
 introduced that the system must necessarily abide by.
- The people who pay for a system and the users of that system are rarely the same people.
 - System customers impose requirements because of organizational and budgetary constraints. These may conflict with end-user requirements and, after delivery, new features may have to be added for user support if the system is to meet its goals.
- Large systems usually have a diverse user community, with many users having different requirements and priorities that may be conflicting or contradictory.
 - The final system requirements are inevitably a compromise between them and, with experience, it is often discovered that the balance of support given to different users has to be changed.

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Tools For Requirements



- So OSRMT Open Source Requirements Management Tool www.sourceforge.net/projects/osrmt
- EasyRM − Cybernetic Intelligence <u>www.eary-rm.com</u>
- Rational Requisite Pro <u>www.rational.com</u>
- ກ OnYourMark Omni-Vista www.omni-vista.com
- RTM Integratd Chipware <u>www.chipware.com</u>

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Requirements Management Planning



- so Establishes the level of requirements management detail that is required.
- ® Requirements management decisions:
 - Requirements identification Each requirement must be uniquely identified so that it can be cross-referenced with other requirements.
 - A change management process This is the set of activities that assess the impact and cost of changes. I discuss this process in more detail in the following section.
 - Traceability policies These policies define the relationships between each requirement and between the requirements and the system design that should be recorded.
 - Tool support Tools that may be used range from specialist requirements management systems to spreadsheets and simple database systems.

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