

Country Risk Scores Table

Rank	Country Name	Total Risk Score	Domain 1: Opportunity				Domain 2: Deterrence				Domain 3: Transparency			Domain 4: Oversight		
			Overall Opportunity Risk	Interaction	Expectation	Leverage	Overall Deterrence Risk	Dissuasion	Enforcement	Overall Transparency Risk	Processes	Interests	Overall Oversight Risk	Free Press	Civil Society	
1	New Zealand	4	1	11	1	9	11	22	10	1	1	6	8	5	12	
2	Norway	7	13	19	5	27	8	19	9	1	4	3	1	1	2	
3	Denmark	7	9	16	4	21	1	1	11	16	19	16	1	2	1	
4	Sweden	8	13	5	13	28	11	17	15	1	5	1	6	3	9	
5	Finland	9	15	33	4	21	9	28	1	5	12	2	4	2	6	
6	United Kingdom	11	15	22	12	22	14	16	21	4	7	6	10	10	10	
7	Netherlands	12	17	32	8	23	8	15	12	5	5	10	10	4	16	
8	Canada	14	22	25	15	32	13	16	19	6	11	6	7	5	9	
9	Germany	15	21	28	14	28	13	12	23	11	9	17	8	8	8	
10	Hong Kong	16	6	10	12	10	14	22	16	11	11	15	38	33	41	
11	Iceland	17	22	34	13	27	10	14	16	13	14	15	17	10	24	
12	Singapore	17	7	40	1	1	6	13	9	12	17	11	47	55	37	
13	Luxembourg	17	25	37	7	37	5	3	16	10	8	16	19	10	27	
14	Estonia	18	23	27	20	27	16	30	13	16	18	17	11	6	17	
15	United States	18	26	37	19	28	22	23	29	7	7	11	11	8	14	
16	Austria	18	25	31	16	33	11	15	17	12	20	8	14	11	17	
17	Australia	18	25	36	13	32	17	29	16	10	11	14	14	9	19	
18	Switzerland	18	23	32	8	37	11	14	17	24	17	34	8	6	11	
19	France	21	30	31	23	36	22	21	30	8	11	8	19	12	25	
20	Belgium	22	35	36	19	48	15	18	20	15	23	9	12	5	18	
21	Ireland	22	24	24	17	36	21	26	25	25	21	33	17	10	24	
22	Portugal	24	33	18	37	39	19	15	30	22	28	20	13	9	17	
23	South Korea	24	25	16	37	22	27	26	35	20	23	20	24	20	28	
24	Lithuania	25	35	29	41	30	26	34	28	21	37	8	9	7	11	

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25	Japan	25	27	32	10	43	24	39	19	30	28	36	18	14	22
26	Taiwan	26	29	20	28	39	25	39	22	34	38	33	12	7	17
27	Georgia	26	16	1	36	14	37	37	44	31	28	38	31	22	40
28	Israel	27	45	51	24	55	23	29	26	10	16	8	16	18	14
29	United Arab Emirates	31	7	22	14	2	20	25	24	46	49	45	64	70	55
30	Monaco	31	54	-	-	-	23	-	-	14	18	-	11	4	-
31	Chile	31	42	51	33	37	27	40	23	22	28	19	25	15	36
32	Slovenia	32	47	47	39	45	30	34	35	23	23	26	17	15	20
33	Andorra	33	44	-	-	-	32	31	-	29	32	-	20	15	24
34	Czech Republic	34	47	40	41	50	24	29	29	32	40	27	19	14	24
35	Italy	34	48	27	52	49	37	38	44	19	32	8	22	13	31
36	Uruguay	34	53	70	31	51	24	32	25	28	27	32	14	10	19
37	Costa Rica	34	52	62	35	51	25	27	32	32	28	39	12	2	22
38	Liechtenstein	35	69	64	-	-	16	-	-	12	16	-	11	7	14
39	Cyprus	36	51	38	49	52	30	33	35	31	24	42	19	8	30
40	Poland	37	48	40	39	53	35	43	36	32	40	27	26	17	33
41	Spain	38	45	38	44	42	37	40	41	35	31	42	29	22	34
42	Latvia	38	48	39	50	44	23	20	33	53	46	64	16	11	20
43	San Marino	38	57	56	-	49	20	18	-	34	37	-	22	15	-
44	Malta	39	52	46	48	49	33	37	36	36	25	51	22	13	29
45	Kosovo	40	45	44	44	39	31	19	48	41	-	-	34	32	35
46	Slovak Republic	40	58	38	56	60	34	26	48	32	43	24	18	16	20
47	Tuvalu	40	37	-	-	-	46	-	-	69	70	-	11	4	-

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48	Oman	40	37	34	36	38	34	27	46	30	39	24	58	63	51
49	St. Vincent and the Grenadines	41	43	49	33	41	39	49	38	45	57	35	35	21	47
50	Jamaica	41	56	50	53	50	45	47	50	30	41	21	22	8	35
51	Puerto Rico	41	54	53	43	52	41	47	42	49	52	-	11	4	-
52	Bhutan	41	47	55	30	51	10	4	24	48	51	-	44	30	57
53	Marshall Islands	42	36	39	-	30	33	32	-	72	73	-	28	4	51
54	Dominica	42	47	39	39	53	40	35	51	38	49	29	39	24	52
55	South Africa	42	65	65	49	62	33	24	49	24	31	20	27	13	41
56	Qatar	43	33	62	11	33	34	36	40	53	51	58	55	54	54
57	Bahrain	43	44	57	29	43	26	17	41	30	30	33	65	76	50
58	Malaysia	43	42	44	46	31	31	30	40	41	48	37	53	47	56
59	Mauritius	43	45	43	44	40	33	35	39	58	46	74	31	24	36
60	Montenegro	43	59	53	51	57	30	31	36	36	39	-	31	33	27
61	St. Lucia	43	46	55	39	37	37	34	46	59	58	63	28	17	38
62	Greece	44	58	52	54	52	44	45	49	37	41	35	24	14	32
63	St. Kitts and Nevis	44	45	52	31	45	47	60	42	57	66	50	26	16	35
64	Antigua and Barbuda	44	51	67	35	45	55	70	48	40	49	33	30	18	42
65	Croatia	45	62	59	58	51	36	30	49	35	43	29	30	25	33
66	Barbados	45	58	58	36	67	41	44	45	51	47	58	19	8	30
67	Grenada	46	46	59	30	45	57	69	52	53	59	49	30	19	40
68	Romania	46	64	58	54	60	32	34	38	42	46	41	27	14	39

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69	Rwanda	46	36	47	31	30	36	39	40	50	50	52	68	69	63
70	Botswana	46	53	52	42	54	36	42	38	44	52	38	43	34	50
71	Colombia	46	62	58	58	52	52	48	61	26	31	25	34	28	39
72	Namibia	47	59	61	48	53	34	30	45	44	49	42	35	22	47
73	Senegal	47	51	46	48	46	51	63	47	47	49	48	36	25	45
74	Armenia	47	40	31	44	37	53	56	55	59	52	69	43	38	47
75	Macau	47	75	71	-	-	14	-	-	38	-	-	30	-	-
76	Cape Verde	47	56	62	41	52	38	36	47	48	51	-	38	14	60
77	Bulgaria	47	59	55	54	51	47	46	55	42	44	42	33	26	39
78	India	48	57	54	49	53	48	52	51	41	50	34	38	26	49
79	Azerbaijan	48	41	45	43	29	43	35	55	44	41	50	67	68	63
80	Ghana	48	62	57	55	55	43	47	46	49	55	46	24	13	35
81	Bahamas	48	67	74	47	62	30	22	44	52	55	51	23	15	30
82	Panama	48	55	53	56	43	63	72	61	46	42	53	27	19	34
83	Samoa	48	54	53	68	26	35	34	-	63	65	-	31	12	50
84	Thailand	48	47	39	49	42	48	47	55	39	52	29	60	62	54
85	Macedonia	49	52	34	51	54	46	36	61	43	45	44	50	44	55
86	Tonga	49	56	49	56	47	48	47	-	50	52	-	36	24	47
87	Seychelles	49	71	74	63	54	29	12	50	39	42	-	35	33	35
88	Fiji	49	57	52	39	66	47	46	-	48	50	-	39	31	45
89	Peru	50	65	56	63	54	49	43	60	42	39	48	31	19	42
90	Indonesia	50	59	51	59	50	52	63	48	49	47	54	35	31	37
91	Jordan	51	48	59	40	39	49	64	43	43	47	41	67	56	74
92	Micronesia	51	46	53	29	50	52	53	-	77	78	-	35	4	65

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93	Saudi Arabia	51	45	70	30	34	43	51	44	52	56	50	69	76	58
94	Vanuatu	51	57	55	41	62	27	26	-	66	68	-	43	15	69
95	Albania	52	64	55	61	55	51	47	60	41	46	39	41	32	48
96	Hungary	52	57	46	54	53	47	43	56	51	57	48	47	34	58
97	Kenya	52	65	54	63	56	49	41	61	44	52	39	40	27	52
98	Cayman Islands	52	86	82	-	-	19	-	-	34	-	-	33	-	-
99	Tunisia	52	63	59	56	57	57	72	50	51	46	59	32	26	37
100	Brazil	53	74	67	54	77	55	63	54	34	40	32	31	22	40
101	Argentina	53	77	81	54	71	49	52	54	38	38	42	26	20	33
102	Palau	53	72	86	-	50	50	51	-	53	55	-	20	4	35
103	Philippines	54	65	59	57	60	50	43	63	46	46	49	43	30	54
104	Burkina Faso	54	65	51	59	62	53	51	61	50	60	43	38	27	48
105	Serbia	54	65	57	55	63	44	35	58	50	50	54	44	36	50
106	Guatemala	55	60	50	54	58	55	52	63	60	56	66	39	30	47
107	Zambia	55	66	52	60	64	36	21	56	50	60	41	53	44	59
108	Belarus	55	47	36	43	50	45	44	53	59	54	66	72	73	66
109	Mongolia	55	72	71	66	56	42	36	53	54	54	58	35	31	38
110	Russian Federation	55	57	45	52	56	54	45	67	52	46	60	57	57	55
111	Sri Lanka	55	62	56	54	56	54	67	49	57	59	57	44	42	44
112	Dominican Republic	55	66	51	66	58	58	52	68	52	51	56	38	26	49
113	Bosnia and Herzegovina	55	74	64	61	71	49	42	60	37	44	32	46	32	59

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114	Aruba	55	81	77	-	-	45	-	-	47	-	-	25	-	-
115	Trinidad and Tobago	56	65	59	55	62	65	68	67	65	50	84	23	11	35
116	Nepal	56	60	45	61	54	58	61	61	54	60	50	49	40	56
117	Moldova	56	67	52	72	53	48	36	64	52	48	59	45	37	51
118	Sao Tome and Principe	56	55	59	-	43	64	65	-	66	67	-	44	15	71
119	Paraguay	57	62	49	62	54	62	64	65	52	56	51	48	39	54
120	El Salvador	57	64	48	58	64	59	59	64	62	52	74	38	24	51
121	Kuwait	57	80	95	59	62	36	34	44	42	45	42	46	46	44
122	Ukraine	57	74	58	76	59	54	55	59	50	49	53	36	31	40
123	Turkey	57	53	48	51	46	51	45	62	55	50	63	71	70	68
124	Maldives	57	65	64	-	56	56	56	-	45	48	-	55	59	49
125	Mexico	57	69	60	67	57	56	47	69	46	37	59	47	46	47
126	Kazakhstan	58	58	59	59	41	50	50	56	52	49	58	68	63	70
127	Togo	58	53	43	51	50	58	63	59	72	69	78	53	34	69
128	Papua New Guinea	58	70	52	62	70	51	53	56	59	61	-	40	15	63
129	Benin	58	61	48	65	49	62	73	58	67	72	65	42	19	63
130	Uganda	58	72	66	69	56	48	38	62	45	53	39	55	42	66
131	Morocco	58	56	51	59	43	60	69	58	59	51	69	61	51	68
132	Kyrgyz Republic	59	71	47	83	54	59	62	61	53	43	66	42	33	50
133	Suriname	59	66	52	53	70	48	50	53	75	71	82	37	23	50
134	China	59	47	39	47	44	56	63	57	59	61	60	80	85	71

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135	Bermuda	59	97	93	-	-	22	-	-	61	-	-	14	-	-
136	Solomon Islands	59	72	57	83	48	18	16	-	81	82	-	42	4	79
137	Gambia	59	55	53	47	52	58	83	43	56	58	-	71	45	94
138	Ivory Coast	59	66	68	63	48	62	64	66	58	60	59	48	26	67
139	Niger	60	54	51	49	47	59	70	56	69	73	67	61	47	73
140	Guyana	60	74	81	57	61	57	57	63	60	65	56	36	20	51
141	Lebanon	60	75	61	66	69	55	47	68	56	67	47	40	22	55
142	Brunei Darussalam	60	61	86	37	51	43	48	46	65	58	76	63	78	44
143	Eswatini	60	55	52	41	58	37	29	50	75	76	-	70	66	71
144	Cuba	60	65	84	27	71	60	78	50	48	69	28	64	76	50
145	Lesotho	60	58	26	58	66	48	52	51	80	81	-	54	35	72
146	Ecuador	60	75	66	63	69	53	47	64	51	59	46	49	38	57
147	Belize	60	72	68	59	66	46	23	71	72	65	81	38	22	52
148	Mali	61	70	53	74	55	55	48	66	60	68	55	50	34	64
149	East Timor	61	71	39	74	69	56	-	61	64	66	-	43	20	65
150	Malawi	61	74	61	66	68	56	65	55	60	72	50	42	25	57
151	Honduras	61	64	62	57	53	63	62	69	66	58	76	53	41	62
152	Guinea	62	64	54	63	55	60	65	62	73	73	76	46	34	56
153	Mauritania	62	70	49	72	61	57	56	63	59	81	38	55	33	74
154	Pakistan	62	77	68	66	69	56	51	66	48	58	40	54	45	61
155	Mozambique	62	68	51	66	62	60	55	69	55	67	45	61	41	79
156	Kiribati	63	79	60	-	79	46	45	-	73	74	-	36	4	67
157	Tanzania	63	71	67	59	65	58	67	56	58	67	50	56	45	65

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158	Myanmar	64	69	55	64	62	61	56	70	70	73	69	54	40	67
159	Sierra Leone	65	78	66	76	64	53	49	62	61	57	69	52	36	67
160	Vietnam	65	66	49	65	60	51	54	55	62	65	62	75	81	65
161	Egypt	65	66	67	52	60	51	62	48	63	66	63	76	68	80
162	Nigeria	65	81	76	74	65	58	61	62	58	67	50	49	30	67
163	Algeria	66	77	87	59	62	53	54	57	67	68	69	53	42	62
164	Djibouti	66	51	53	41	48	51	52	-	86	87	-	82	69	91
165	Liberia	66	83	67	80	68	48	46	57	68	54	87	46	31	59
166	Bolivia	66	83	80	69	71	69	74	70	60	66	55	41	30	50
167	Comoros	66	54	41	-	55	80	82	-	85	86	-	60	31	86
168	Afghanistan	66	80	56	88	63	69	72	71	54	55	56	52	34	67
169	Iran	67	73	70	57	70	55	48	67	58	58	60	74	69	75
170	Haiti	68	79	43	79	78	55	31	80	71	79	64	54	27	78
171	Cameroon	68	72	58	73	59	71	73	73	66	70	64	61	54	66
172	Nicaragua	69	73	68	59	68	69	70	72	75	64	88	56	48	63
173	Gabon	70	86	93	61	76	68	74	69	52	57	49	61	62	57
174	Sudan	70	60	61	45	58	63	53	75	86	81	93	80	69	87
175	Tajikistan	71	72	77	62	56	65	74	63	64	56	76	80	77	78
176	Ethiopia	71	73	68	60	67	59	51	71	61	59	67	85	75	90
177	Syria	72	86	80	81	64	47	22	74	63	54	75	71	76	64
178	Bangladesh	72	86	68	78	77	63	68	64	60	61	62	64	56	69
179	Madagascar	72	81	58	75	76	72	82	68	74	70	80	53	36	68
180	Zimbabwe	72	75	56	64	77	62	55	73	76	76	79	67	54	77
181	Uzbekistan	73	69	67	54	66	66	61	75	76	71	84	79	77	77

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182	Iraq	73	78	56	85	61	62	68	62	82	74	93	62	53	68
183	Laos	75	70	66	57	64	67	77	64	79	69	91	85	81	85
184	Guinea-Bissau	75	72	61	63	65	74	75	-	93	93	-	65	33	94
185	Angola	76	89	65	84	79	61	51	75	78	86	72	63	52	72
Republic of the Congo (Brazzaville)		77	84	69	77	73	73	74	77	79	74	88	63	51	72
187	Central African Republic	78	78	71	65	70	82	100	72	88	90	88	65	36	90
188	Eritrea	79	54	51	24	74	84	74	96	100	100		99	95	98
189	Cambodia	79	92	70	84	83	68	65	76	80	73	88	63	50	72
190	Burundi	79	64	48	70	50	80	91	74	88	80	100	98	90	100
191	Dem. Rep. of the Congo	82	92	82	87	71	80	91	75	76	75	79	70	53	84
192	Equatorial Guinea	82	76	79	-	61	86	88	-	90	91	-	82	88	71
193	Turkmenistan	82	89	100	66	71	53	27	80	81	87	76	92	100	79
194	Libya	82	91	76	75	85	70	65	79	84	77	93	74	62	83
195	Chad	84	88	73	79	76	87	100	79	85	85	88	74	48	97
196	Venezuela	85	100	88	72	100	78	61	96	78	85	74	71	63	75
197	Yemen	85	86	46	100	70	75	76	78	93	93	-	85	75	90
198	North Korea	86	70	-	-	-	100	-	100	89	90	-	100	97	98
199	South Sudan	92	95	77	90	77	81	79	86	97	96	100	89	76	97
200	Somalia	94	96	71	86	89	88	92	88	98	97	100	90	77	99

Country Risk Scores Table

DOMAIN 1: OPPORTUNITY

Business Interactions with Government

- **Interaction:** Contact with government
- **Expectation:** Expectation of paying bribes
- **Leverage:** Regulatory burden

DOMAIN 3: TRANSPARENCY

Government and Civil Service Transparency

- **Processes:** Transparency of governmental regulatory functions
- **Interests:** Transparency and health of the civil service sector

DOMAIN 2: DETERRENCE

Anti-Bribery Deterrence and Enforcement

- **Dissuasion:** Societal disapproval of bribery
- **Enforcement:** Governmental anti-bribery enforcement

DOMAIN 4: OVERSIGHT

Capacity for Civil Society Oversight

- **Free Press:** Quality and freedom of media
- **Civil Society:** Human capital and civic engagement

To access the TRACE Matrix Data Browser, an online tool allowing users to sort and group the data from which the Matrix scores are derived, visit matrixbrowser.TRACEinternational.org.

ABOUT TRACE

TRACE is a globally recognized anti-bribery business association and leading provider of shared-cost third party risk management solutions. Members and clients include over 500 multinational companies located worldwide. TRACE is headquartered in the United States and registered in Canada, with a presence on five continents. For more information, visit www.TRACEinternational.org.