



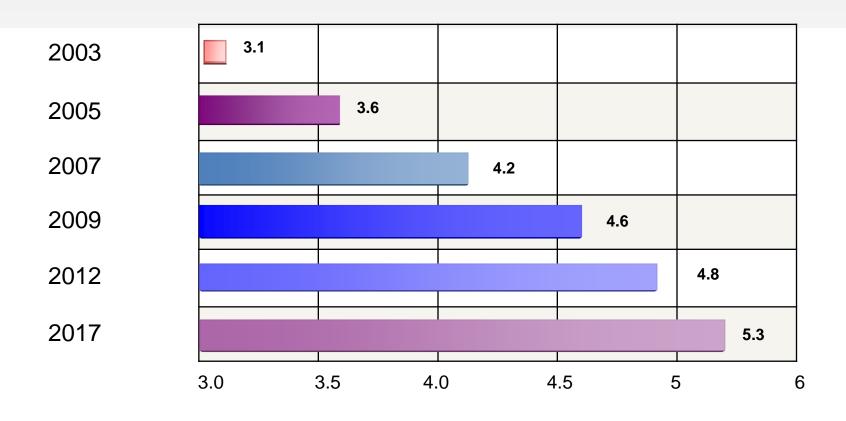
See life more clearly

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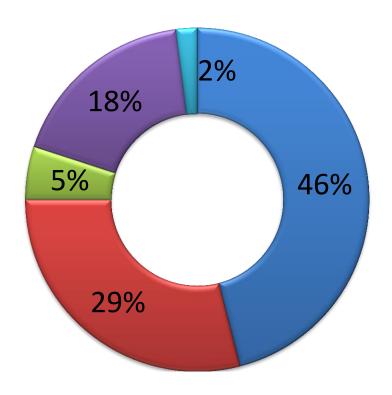
超声市场容量总增长 (billion USD)





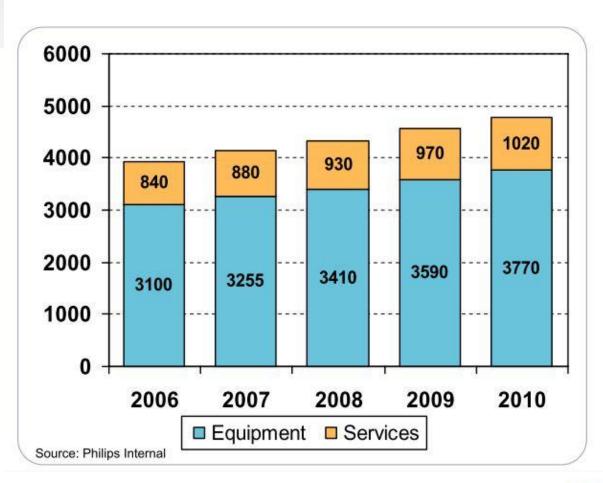
地域分布(以2010为例)

■ American Westen Europe Easten Europe Asia Middle East Africa



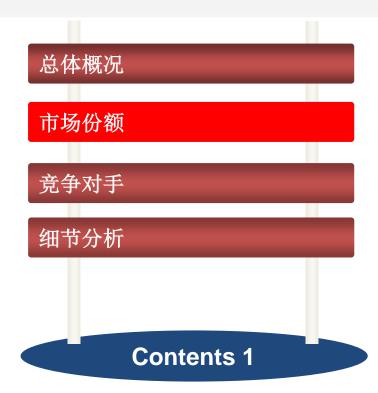


年度增长细分(Ultrasound million \$)



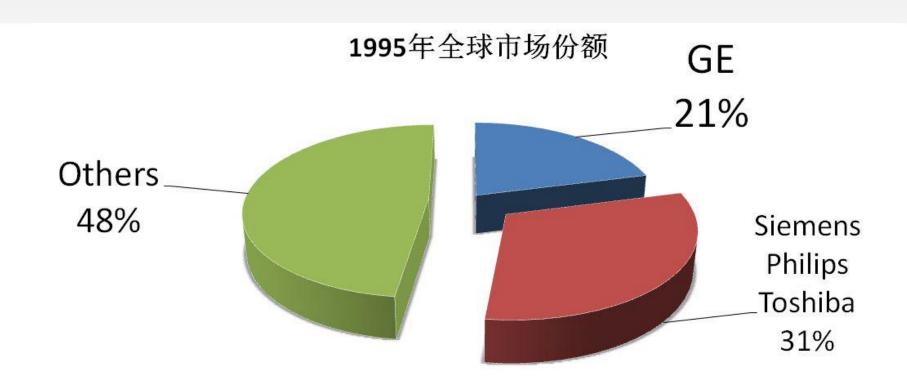


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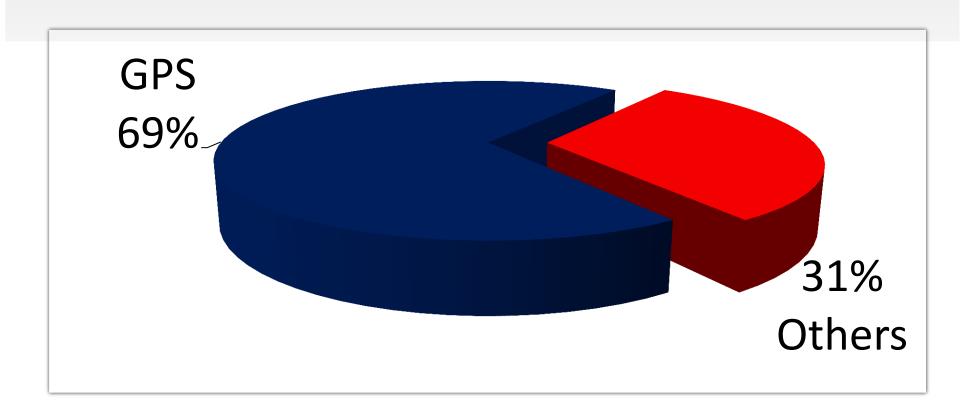


1995 全球超声市场份额





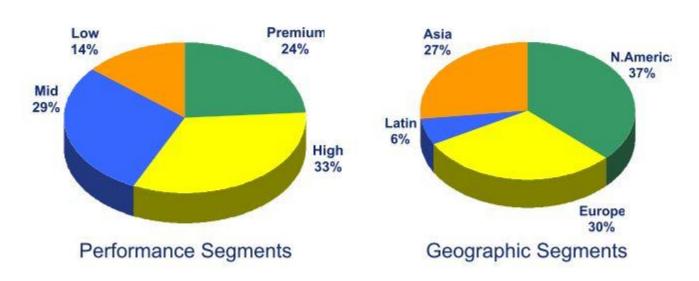
2001全球超声市场份额





2003 全球超声市场细分

Market Segmentation by Performance and Geography

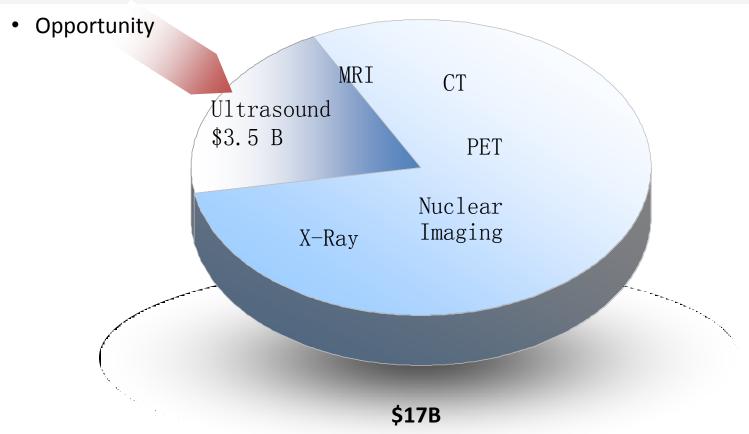


Total market \$3.1 Billion



2005年超声所占总体份额

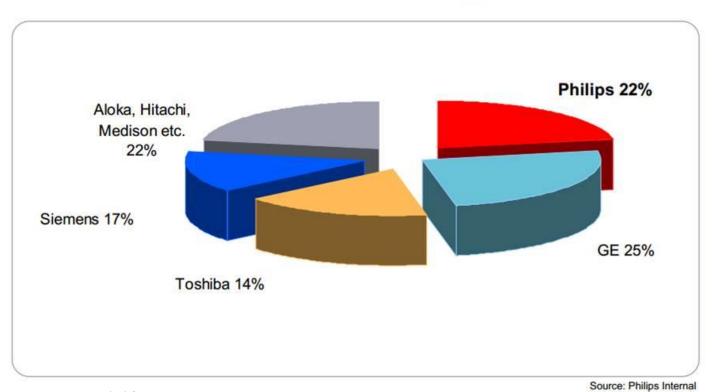
Mobilization





2005 全球超声市场份额

Ultrasound 2005 Equipment Market Share – Gained two points share to 22% global



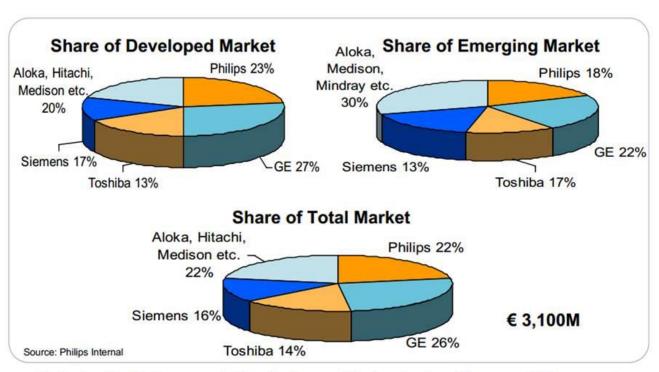
总体规模: 3.2 BILLION USD

MEDIERL

See life more clearly

2006全球超声市场份额

Ultrasound – slight share increase in 2006



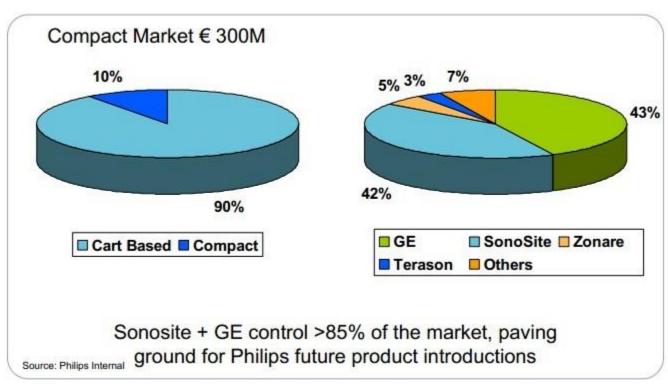
Gain in Radiology and Cardiology offset missing Compact Segment

总体规模: 3.6 BILLION USD



2006年便携超声

Ultrasound - Compact Market grew to 10% in 2006

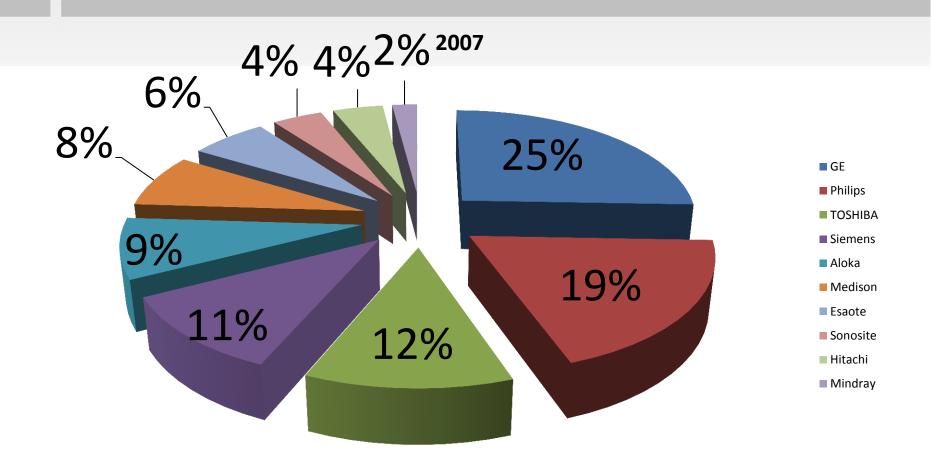


总体规模:

0.4 BILLION USD



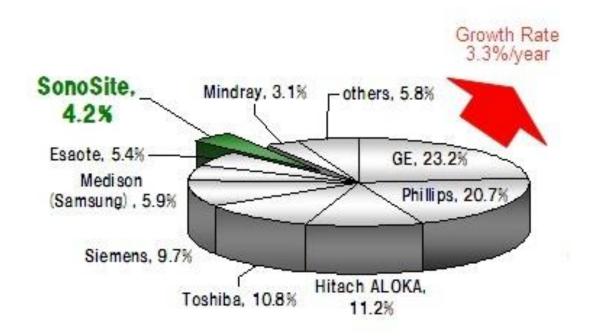
2007全球超声市场份额



总体规模: 4.2 BILLION USD



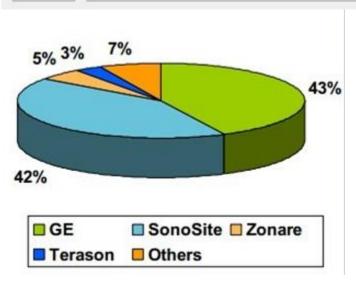
2009 全球超声市场份额

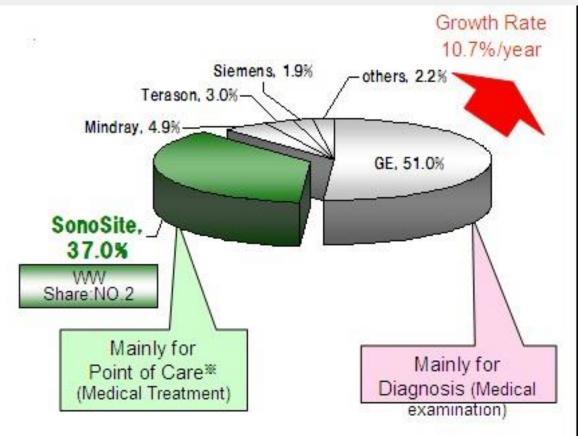


总体规模: 4.6 BILLION USD



2009 全球超声便携市场份额

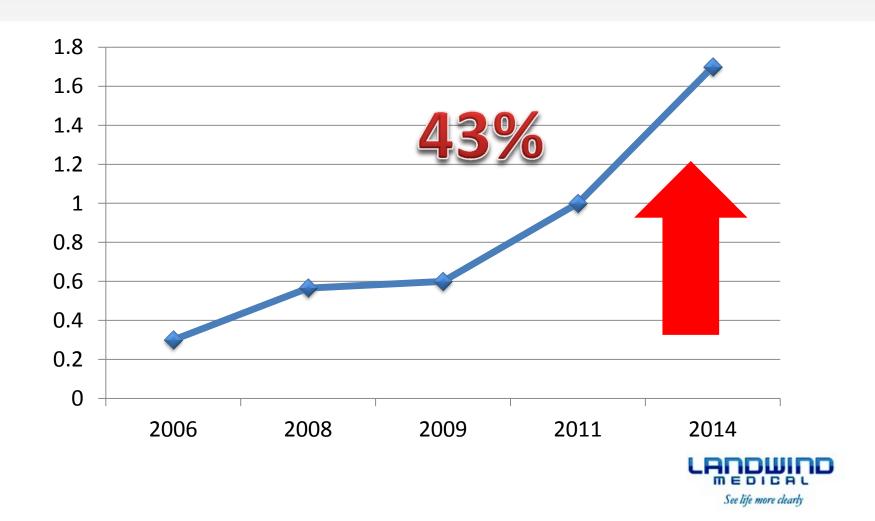




0.6 BILLION USD

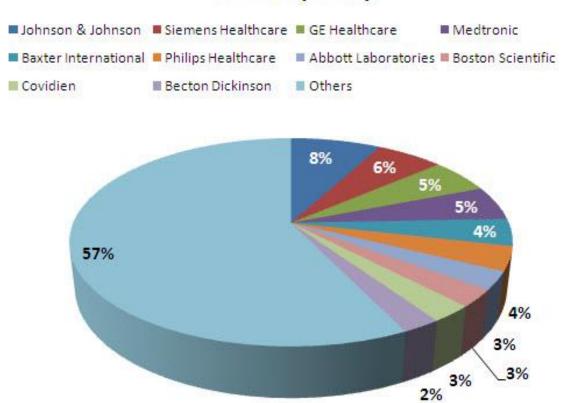


便携超声的增长势头(Billion USD)



2010 全球市场分布(\$160 billion)

Market Share of companies in the Medical Devices Market (2010)

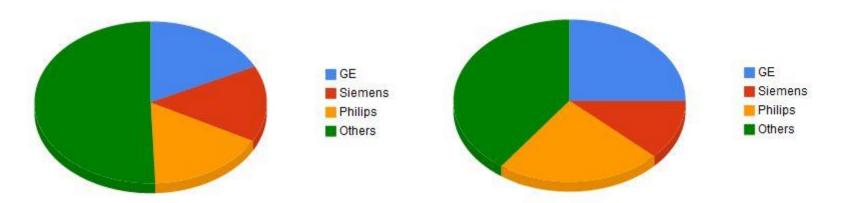




2012 全球超声市场预测

	GE	Siemens	Philips
Color	25%	12%	23%
B&W	14%	12%	13%

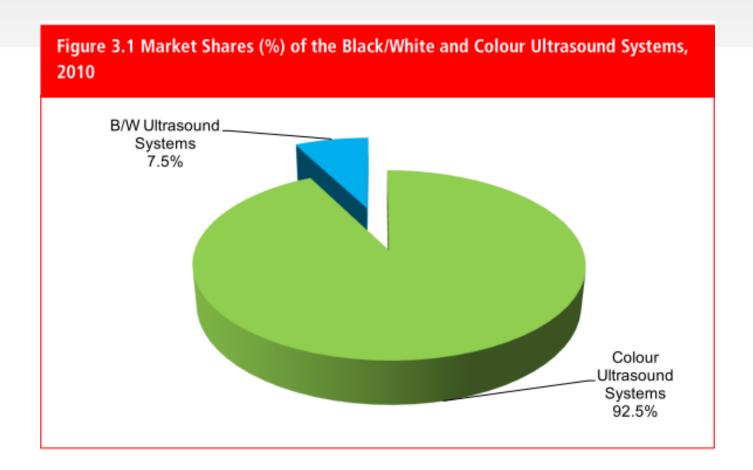
B%W US Color US



总体规模: 4.8 BILLION USD

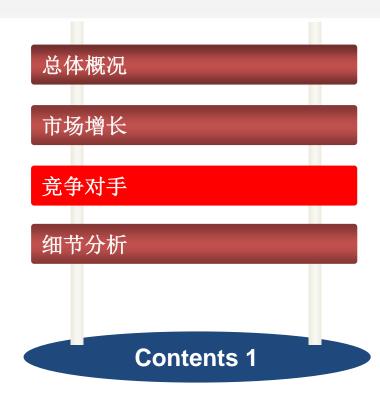


全球B&W vs. Color





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FUJIFILM

MYPSD.COM.CN





FARIC mmmalekgam sylenacenarioso

NO:20091224165849062104



Sonosite 前世今生

- 索诺声的前身,知名超声波设备制造商ATL。
- 1996年,美国国防部款6.3亿美金开发便携超声
- 当时的用途是军用而不ATL就开始研究便携式彩超技是民用。在ATL即将被飞利浦收购之前,ATL的创始人Dennis Fill作出了一个相当有远见的决定,将便携式彩超业务作为公司的一个保留秘密武器提前拆分出来成为一个独立的公司。于是1998年索诺声正式诞生,并于同年在纳斯达克上市。
- 1999 全球第一彩超Sonosite 180 上市,被誉为"21世纪听诊器"
- 2004年开发出Titan,增加了彩色多普勒的功能,图像更加清晰
- Frost &Sullivan评为2005年"成长最快的医疗影像企业"



Fujifilm收购细节

- 富士胶片 (Fujifilm Holdings) 将以9.95亿美元的现金 收购美国便携式彩色超声诊断系统制造商索诺声 (SonoSite)。富士胶卷在一份声明中称,将以每股54 美元的现金收购索诺声,与索诺声昨日在纳斯达克 42.24美元的收盘价相比溢价28%。
- 富士胶卷此举旨在将成像产品拓展到医疗领域。两家公司在声明中称,富士胶卷正在寻求业务多样化,此次并购将使富士进入医疗保健市场。而索诺声是全球领先的便携式彩色超声诊断系统制造商,经销网络遍及全球100多个国家。
- 2009年全球便携式彩色超声诊断设备市场规模为5 亿美元,而2014年有望达到8.5亿美元。

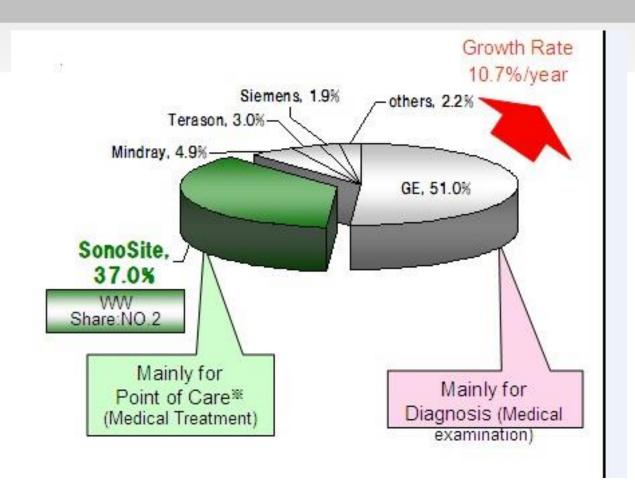


Sonosite 高速增长的背后

- 针对各个领域的超声研究
 - 针对不同部位,研发9个探头使用
- 便携使用
 - B&W 超声是5%的增长
 - Color的增长是25%
- 领先于美国市场

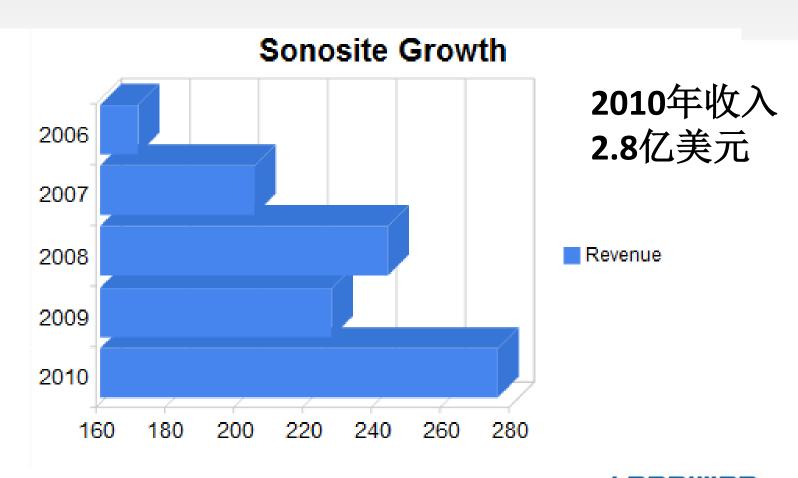


Sonosite 市场位置





Sonosite 发展概况(million \$)





三星麦迪逊



SAMSUNG MEDISON

See more in life



- •创立年度: 1985年
- •雇员: 422名
- •经营领域: 超声的研发 制造和销售
- •全球网络: 12个海外基地和100多个国家的110个代理分销点



三星麦迪逊

1985 - 1995

Challenge based on technology

From foundation to the first exports, the development of the world's best technology

```
1985 Foundation
1987 First exports, to Turkey
1991 Won the 1st Venture Company Award
1994 Given ISO 9001 certification
1995 Developed Trident, the first color diagnostic ultrasound system
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1996 - 2002

Leading in global ultrasound technology

Beyond borders and into the global market - a pioneer in ultrasound technology

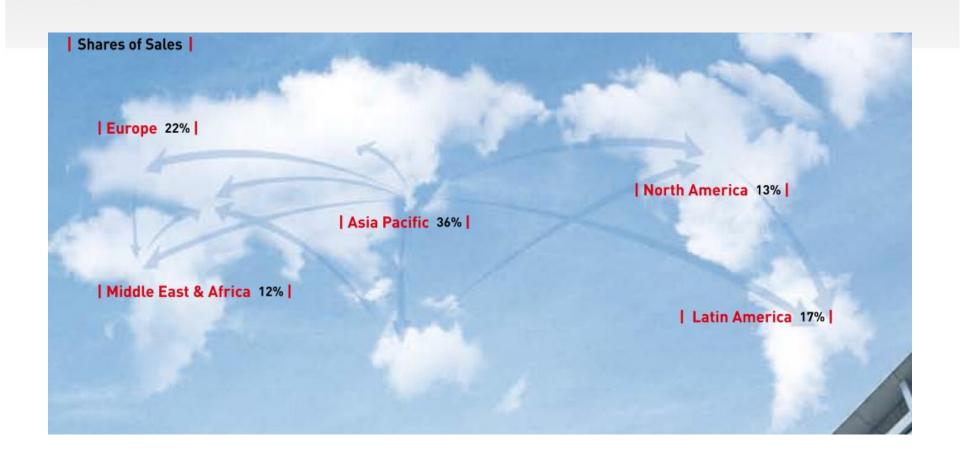
1996	Listed on the Korea Stock Exchange
1996	Developed SA 6000, Asia's first digital ultrasound
1998	Developed the world's first live 3D ultrasound system
1999	Won a government medal for reaching \$100 million exports
2001	Won the Innovative Product Differentiation Award from Frost & Sullivan

三星麦迪逊

- · 麦迪逊是韩国国内规模最大的医疗设备企业, 在世界超声波诊断设备市场的占有率达到 6.7%,在韩国国内市场占有率为35%。排名第 六的超声生产制造商
- 2.62亿 收购43.5%的股份,
- 换能器公司Prosonic Co.100%股份
- 三星电子预期,通过此次收购活动,可以将公司世界最高水平的CE•IT业务实力植入到超声波诊断设备领域,并通过参与影像医疗设备业务,为推动新发展动力核心"卫生保健"业务,创造更多的机会。



麦迪逊 各个地方市场分额





2009年 麦迪逊收入情况

Balance Sheet	2009	2008	2007
Total Assets	276,708,857	268,114,996	217,779,055
Total Liabilities	124,613,524	150,305,560	112,261,931
Total Carolinatures Carolina	450 005 000	445 000 101	405 545 407
Total Stockholders' Equity Income Statement	152,095,333	117,809,436	105,517,124
Income Statement			
Income Statement Sales	207,380,434	229,916,024	184,313,144
Income Statement			

185 million USD



麦迪逊总体规模及变化

时间	销售额
2001年	(\$ 168 million) 207.1 billion KRW
2009年	207.3 billion KRW
2010年Q1-Q3	(\$134 million) 154 billion KRW
2010年	(\$180 million)

时间	市场份额
2007年	7.2%
2009年	5.9%



Hitachi—— Aloka







Hitachi -Aloka收购细节

Hitachi Medical Acquires Remaining 87.65% Stake In Aloka For \$315.2 Million

Published: Nov 08 2010

Deal Summary

Hitachi Medical Corporation, a provider of diagnostic imaging equipment, acquired the remaining 87.65% stake in Aloka Co., Ltd. (now known as Hitachi Aloka Medical, Ltd.), medical device company, for an approximate purchase consideration of JPY25,600m (\$315.17m) or JPY1,075 (\$13.23) per Aloka share.

Following the acquisition, Aloka became a wholly owned subsidiary of Hitachi Medical. The previous shareholders of Aloka include Nisshinbo Holdings, Inc., Goldman Sachs International, The Master Trust Bank of Japan, Ltd., Japan Trustee Services Bank, Ltd., Mizuho Bank, Ltd., Japan Radio Co., Ltd. and New Japan Radio Co., Ltd. and other investors.

Earlier in 2006, the companies formed capital and business tie-up to jointly develop ultrasound diagnostic devices and in 2006 Hitachi Medical acquired 11.53% stake in Aloka. In 2008, due to retirement of treasury stock Hitachi Medical stake increased from 11.53% to 12.35% in Aloka.

Mitsubishi UFJ Morgan Stanley Securities acted as financial advisor to Aloka for the transaction.

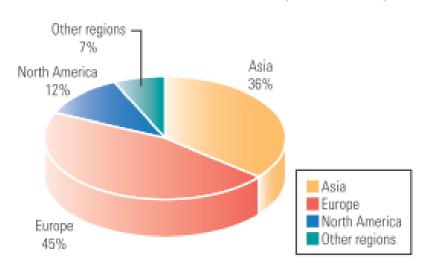
Kazuyoshi Miki, president, Hitachi Medical, said, "Integration will expand our product lineup because Aloka has low-priced models. We also expect sales synergy because Aloka's brand is well known in markets around the world."

This acquisition enhances Hitachi's business strategy and expands its product lineup.



Hitachi - Aloka 2010

Share of overseas net sales (86th term)





超声所占比例: 76.9%

2010 \$440 million



GE





GE

healthymagination... a proven model



~\$2.1B Case study: Ultrasound Market share \$1.8B growth ~2x+ \$1.3B 26 products 10 compact 19 products \$0.6B 11 products 7 compact CM rate10%+ 22 competitors 1 compact growth 7 products 14 competitors 0 compact 12 competitors Avg. price 11 competitors Avg. price ~\$49k Avg. price ~\$63k Avg. price ~\$75k ~\$90k 2007 2011 2004 2000

- √ Leader in global product innovation
- √ ~3.5x growth in revenue
- ✓ Expanded CM% while avg. price ↓ 46%







Innovation that reduces price while increasing CM

11 / GS Conference GE Healthcare



See life more clearly

GE 发展重点

Portability = greater access, earlier diagnosis



Vscan



Handheld ultrasound

- ✓ Redefining the physical exam
- ✓ Lowers need for tests and referrals



Venue 40

+10 pts Quality

15%

Compact point-of-care ultrasound

- ✓ Clinician-specific ultrasound ... more apps
- ✓ Key technology migrated from premium product

Greater access = Greater benefits

- ✓ New growth opportunity
- ✓ Increased volume
- ✓ Expanded CM%



Mac 800

+12pts CM%



15%

Portable/low cost ECG

- ✓ Increased access for remote clinics
- ✓ Earlier diagnosis and treatment



\$1B opportunity...expanding growth potential



GE

GE:全球排名第一的笔记本式超声





Philips





Philips概况

- ATL acquired in 1998
- Maintained its operational structure recognizing the unique characteristics of the Ultrasound business
- Agilent HSG acquisition brought us the leading cardiac Ultrasound business
- Creating Philips Ultrasound demanded a full integration of both Ultrasound businesses, while
 - Migrating to the Philips infrastructure



Philips 市场定位

Market situation

- Cardiology market started to soften in the USA early 2001
- We maintained the # 1
 position overall as well as
 in the cardiology segment
- Turning the corner as challenges are addressed





Philips 三档代表产品

High End General Imaging Market Impact

- Revenue shipments in Dec 2002
- Outpace market growth



Philips HDI 5000

Midrange Market Impact

- Shipping HDI 4000 units now
- EnVisor demos in Nov 2002
- EnVisor revenue units Q1/2003
- Aggressive growth (30 40%)



The EnVisor

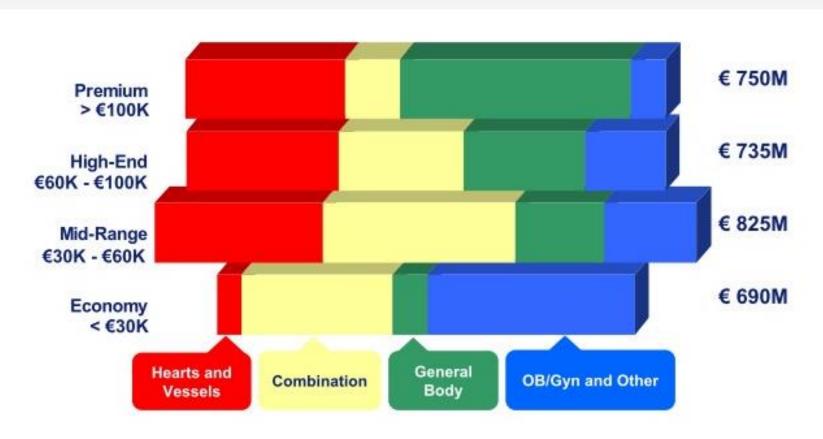
HD3 – Entering the €640M Low End Market

- First Philips product in this segment in ten years – important part of our strategic growth plan
- Significant market demand in Europe, Asia and Latin America
- Compact, user-installed system





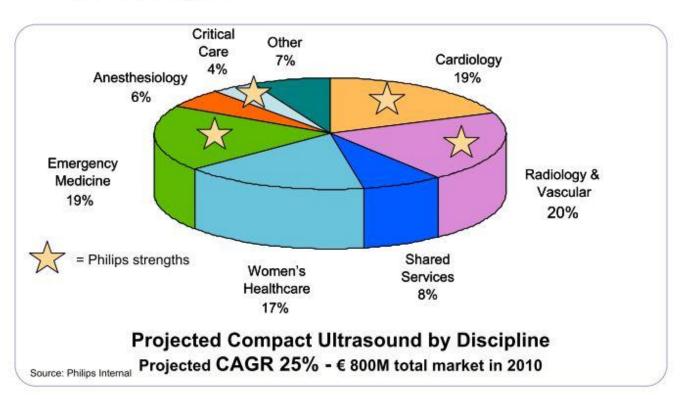
Philips 利润构成





Philips服务重点

Ultrasound - Compact Adoption aligns with Philips Strengths





Siemens

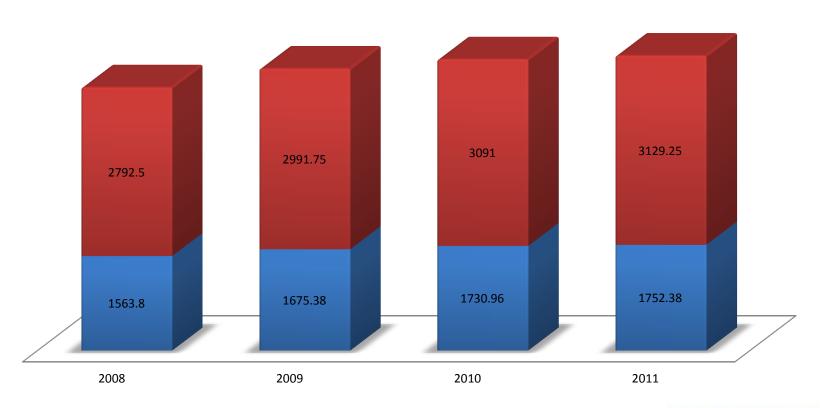
SIEMENS



Siemens

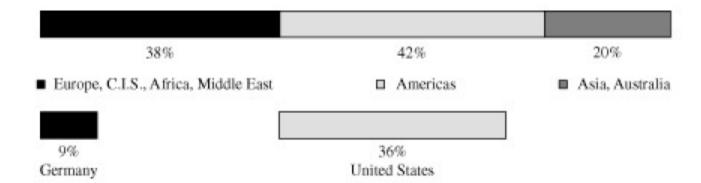
Siemens

■ Series1 ■ Series2



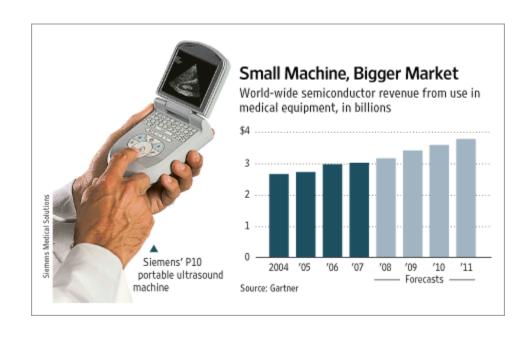


Siemens 地域市场



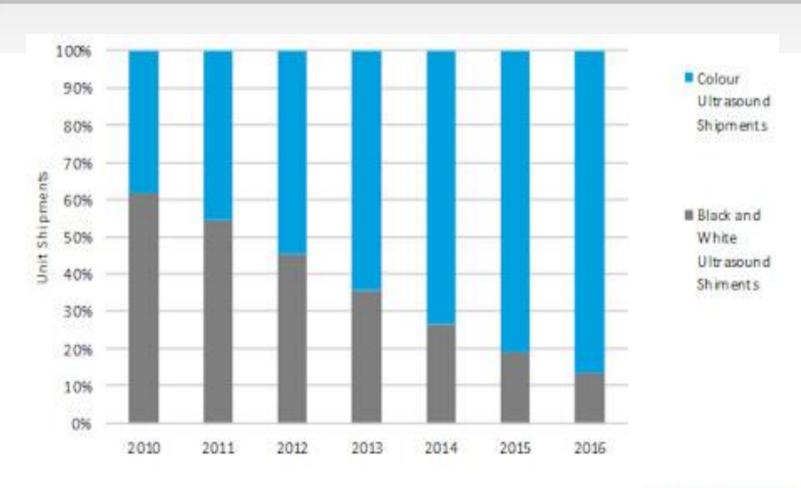


Siemens 小型超声发展





Siemens 彩超发展





迈瑞

mindray迈瑞



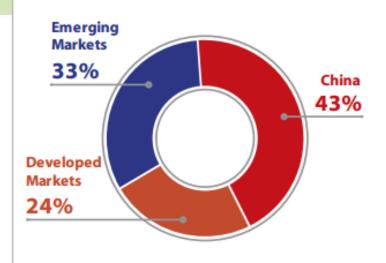
Ultrasound 业务比例 25.2%

Market Share Estimates for Portable Ultrasound Equipment

Asia Pacific in 2007 - \$ Revenues

	Company Name	2007 Market Share
1.	Mindray	30.9%
2.	Esaote	13.0%
3.	GE Healthcare	11.2%
4.	Aloka Co. Ltd.	10.5%
5.	SIUI	6.3%
6.	Medison Co. Ltd.	5.9%
7.	Siemens Medical Solutions	3.7%
8.	Fukuda Denshi	2.5%
=9.	Teknova	1.3%
=9.	Landwind	1,3%
	Others	13.4%

A Global Player in Medical Technology



The market in 2007 was estimated to be worth \$57.3 million.

Source: InMedica Nov-08



超声概况

2008

- Acquired Datascope's patient monitoring device business
- Developed China's first Color Doppler laptop-size ultrasound system



Ultrasound revenue(million \$) 240 220 (\$\frac{1}{200}\$ 180 140 120 2008 2009 Year

2.2亿美元的收入额



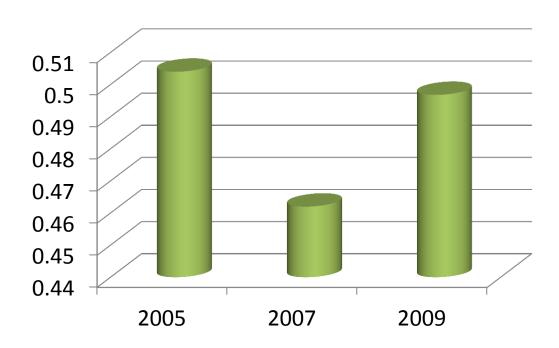
东芝

TOSHIBA



TOSHIBA

- 世界前五超声制造商
- · 2005年全世界累计销售17万余台的超声波 诊断仪 Revenue billion USD





TOSHIBA

截止时间	累计装机量
-1997年	10万台
-2004年	15万台
-2007年	19万台
-2008年	20万台



ZONARE

- NovaSonics
- 1999, Mountain View
- 2010, \$70 million 20% increase
- High-end ultrasound

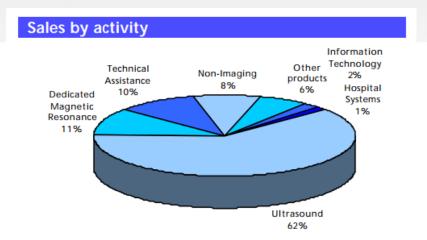




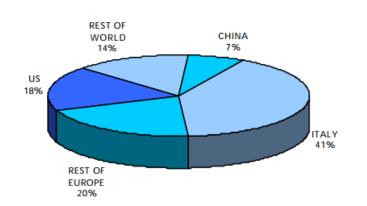
- 意大利百胜医疗
- 百胜是世界领先的医疗诊断系统生产厂家之一,以欧洲为基地的领先的超声设备制造商,国际公认的专用核磁共振设备领导者。百胜集团在健康信息技术方面也是领军者之一。
- 百胜公司的核心业务是超声诊断成像系统的生产与销售,2009年超声设备销售占了全部销售的59.4%。

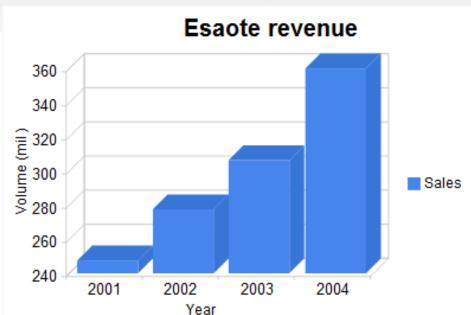






Geographical sales split





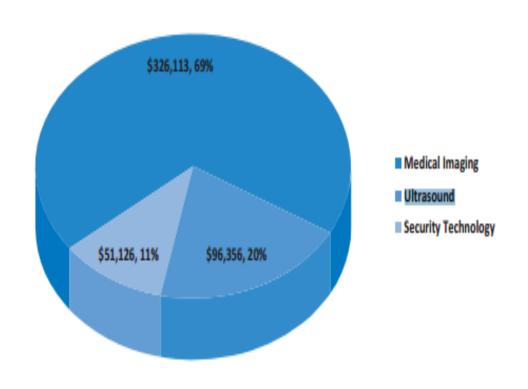
Ultrasound:

\$220 million

62%份额



bk medical Analogic Ultrasound Group

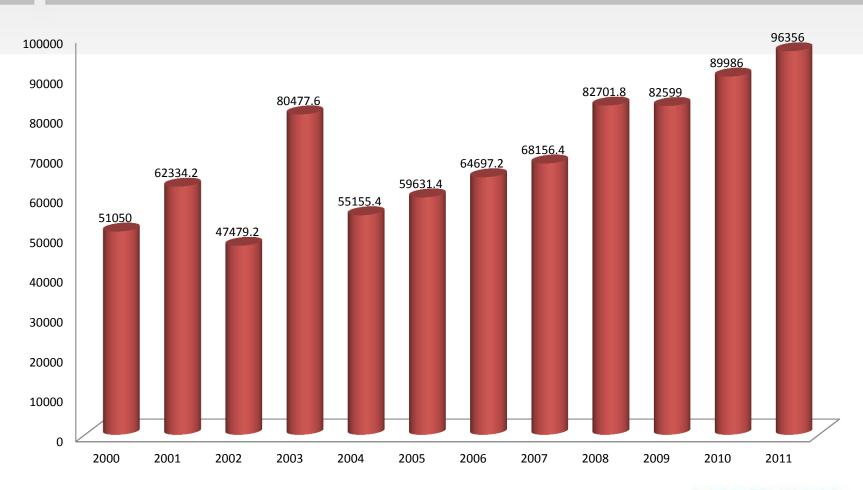


2011 Ultrasound:

\$96.356million 20%份额



B-K Medical





Others (2011)

- Ultrasonix \$10~25 million
- Terason \$10 million (2010)
- Alpinion \$8.7 million
- Sonoscape \$ 40 million

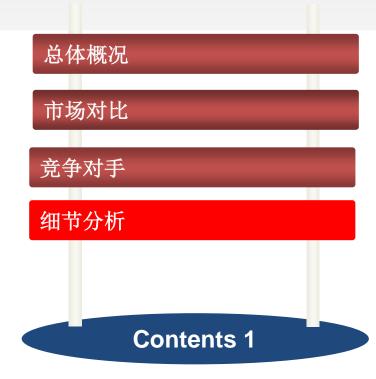








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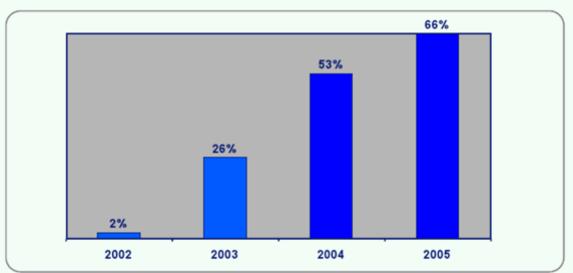




新产品收入

Ultrasound New Product Revenues

% Revenues based on products < 2 yrs old

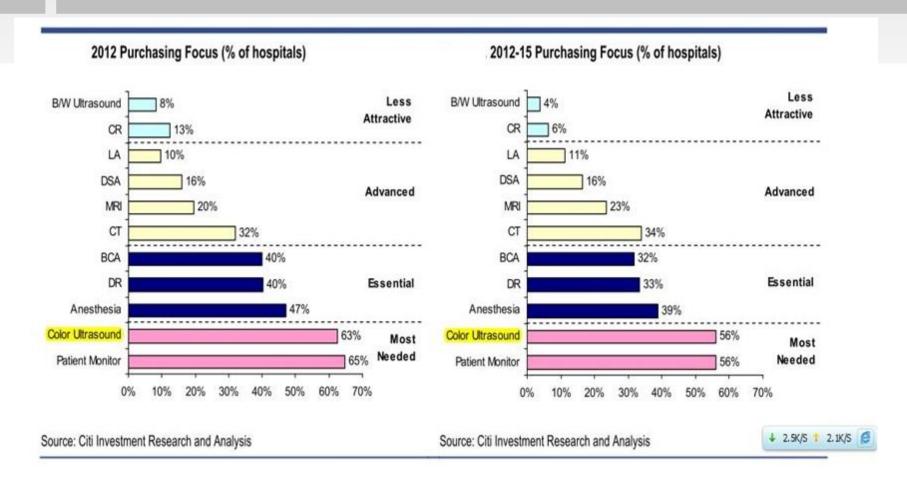


New product is defined as a product based on a new hardware platform or a product with a significant increase in functionality, or cost-per-function improvement

Medical Systems



2012年超声分类发展对比

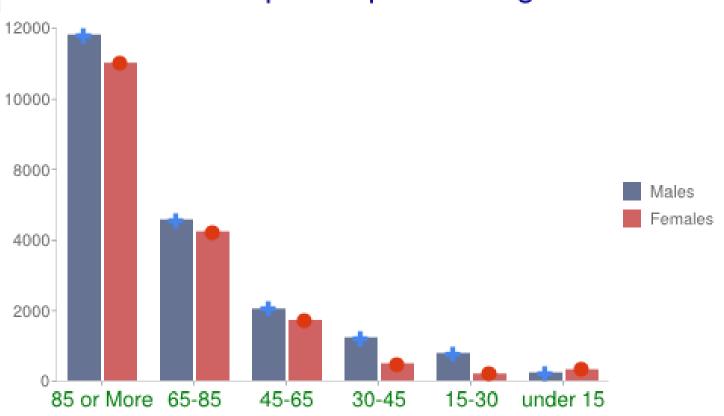




年龄分布 (2003 为例)

每人消费金额\$

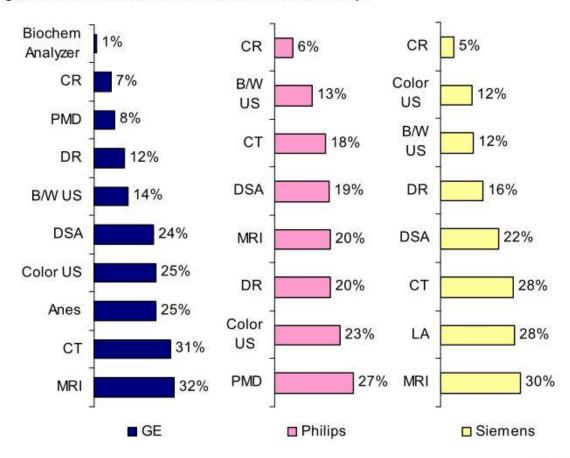
Market Report depend on age





GPS三大巨头对比 (2011 为例)

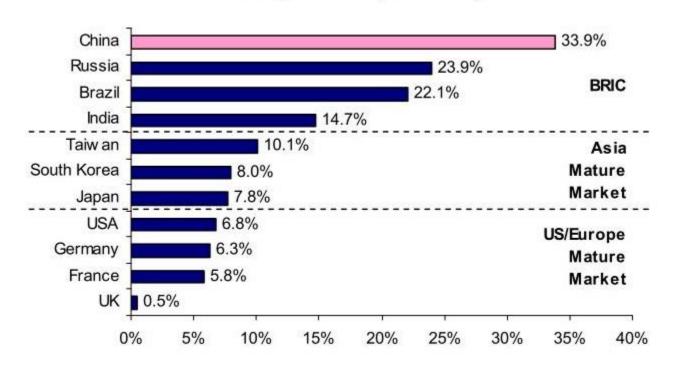
Figure 29. Market Share Overview of GE, Siemens and Philips





2012 各个国家预测超声市场增长率

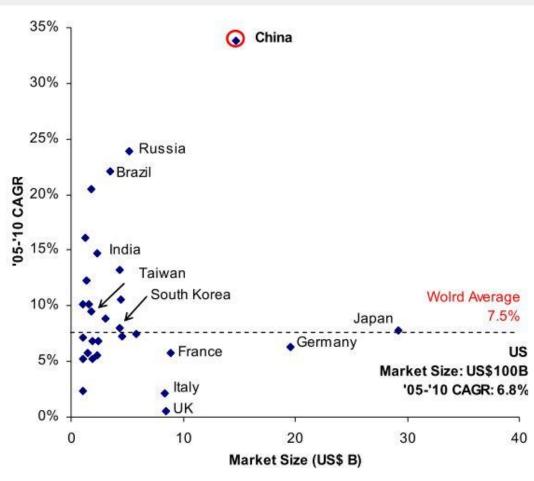
Medical Market Growth in Major Countries ('05-'10 CAGR)



Source: Citi Investment Research and Analysis, Medical Markets Fact Book 2011, Wind



超声市场定位 (2012为例)





Thanks

革命尚未成功同志仍需努力

