Stats II Replication - Latura and Weeks (2021) - Corporate Board Quotas and Gender Equality Policies in the Workplace

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April 2022

In this document I have included the summary output tables of all of the different variations on the original regression I ran for Latura and Weeks's 2021 study on corporate board quotas and gender equality in the workplace, based on the data they used from Italy and Greece.

This document is intended to be a supplement to my code to show that I really did get all of the original authors' work to run and replicate on my computer.

1 Altering the models to compare outputs

The original additive model-

```
1 #Focus on dependent variable of Overall = Share of company report
2 #devoted to gender equality issues
4 ml < -lm (prop_attn ~ year_f + company + quota + sustain + pct_rev_change,
         data=data_final)
  vcov_company <- cluster.vcov(m1, data_final$company)
  ml_se <- as.matrix(coeftest(ml, vcov_company))
9 #Focus on dependent variable of Leadership = Share of company report devoted to gender
10 #gap in leadership
12 m2 - lm (prop_lead ~ year_f + company + quota + sustain + pct_rev_change,
         data=data_final)
vcov_company <- cluster.vcov(m2, data_final$company)
  m2_se <- as.matrix(coeftest(m2, vcov_company))
17 #Focus on dependent variable of Pay = Share of report
18 #devoted to gender pay gap
19
20 m3<-lm(prop_pay vear_f + company + quota + sustain + pct_rev_change,
        data=data_final)
vcov_company <- cluster.vcov(m3, data_final$company)
m3_se <- as.matrix(coeftest(m3, vcov_company))
25 #Focus on dependent variable of Family Care = Share of report devoted to family
26 #care (ie., childcare, birth/maternity, family leave, and scheduling flexibility)
28 m4<-lm(prop_family ~
                       year_f + company + quota + sustain + pct_rev_change,
         data=data_final)
  vcov_company <- cluster.vcov(m4, data_final$company)
m4_se <- as.matrix(coeftest(m4, vcov_company))
33 #Focus on dependent variable of Discrim/Harass = Share of
34 #report devoted to sexual discrimination and harassment
36 m5<-lm(prop_harass ~ year_f + company + quota + sustain + pct_rev_change,
  data=data_final)
```

```
ss vcov_company <- cluster.vcov(m5, data_final$company)
sp m5_se <- as.matrix(coeftest(m5, vcov_company))</pre>
```

Table 1: Output Table - Effects of Quota Law on Company Attention to Gender Equality - Original Additive Model

_	$Dependent\ variable:$					
	Overall	Leadership	Pay	Family Care	Discrim/Harass	
	(1)	(2)	(3)	(4)	(5)	
Quota	0.033**	0.012***	0.002^{*}	0.020^{*}	-0.001	
	(0.010)	(0.003)	(0.001)	(0.009)	(0.001)	
Sustainability	0.122^{***}	0.017^{***}	0.001	0.101^{***}	0.003	
	(0.015)	(0.005)	(0.001)	(0.015)	(0.003)	
Percent Revenue Change	-0.000	-0.000	-0.000****	0.000	0.000	
	(0.000)	(0.000)	(0.000)	(0.000)	(0.000)	
Company FEs	Yes	Yes	Yes	Yes	Yes	
Year FEs	Yes	Yes	Yes	Yes	Yes	
Observations	761	761	761	761	761	
\mathbb{R}^2	0.801	0.722	0.548	0.743	0.463	
Adjusted R ²	0.770	0.680	0.479	0.704	0.380	

*p<0.05; **p<0.01; ***p<0.001

Robust standard errors clustered around company in parentheses.

Where I included the new interaction between year and quota: Code for interaction:

```
1 #Focus on dependent variable of Overall = Share of company report
2 #devoted to gender equality issues
4 ml <-lm(prop_attn ~ year_f*quota + company + sustain + pct_rev_change,
         data=data_final)
6 vcov_company <- cluster.vcov(m1, data_final$company)
  ml_se <- as.matrix(coeftest(m1, vcov_company))
9 #Focus on dependent variable of Leadership = Share of company report devoted to gender
10 #gap in leadership
11
12 m2<-lm(prop_lead ~ year_f*quota + company + sustain + pct_rev_change,
         data=data_final)
13
14 vcov_company <- cluster.vcov(m2, data_final$company)
m2_se <- as.matrix(coeftest(m2, vcov_company))
17 #Focus on dependent variable of Pay = Share of report
18 #devoted to gender pay gap
20 m3 -lm (prop_pay ~ year_f * quota + company + sustain + pct_rev_change,
        data=data_final)
vcov_company <- cluster.vcov(m3, data_final$company)
23 m3_se <- as.matrix(coeftest(m3, vcov_company))
25 #Focus on dependent variable of Family Care = Share of report devoted to family
26 #care (ie., childcare, birth/maternity, family leave, and scheduling flexibility)
28 m4<-lm(prop_family ~ year_f*quota + company + sustain + pct_rev_change,
data=data_final)
```

Table 2: Output Table - Effects of Quota Law on Company Attention to Gender Equality- New Model w/ Interaction between Year and Quota

	$Dependent\ variable:$				
	Overall	Leadership	Pay	Family Care	Discrim/Harass
	(1)	(2)	(3)	(4)	(5)
Quota	0.046*	0.017**	0.003***	0.025	-0.000
	(0.019)	(0.005)	(0.001)	(0.015)	(0.003)
Sustainability	0.121***	0.016***	0.001	0.101***	0.003
v	(0.015)	(0.005)	(0.001)	(0.015)	(0.003)
Percent Revenue Change	-0.000	-0.000	-0.000^{***}	0.000	0.000
	(0.000)	(0.000)	(0.000)	(0.000)	(0.000)
Company FEs	Yes	Yes	Yes	Yes	Yes
Year FEs	Yes	Yes	Yes	Yes	Yes
Observations	761	761	761	761	761
\mathbb{R}^2	0.802	0.725	0.554	0.744	0.465
Adjusted R ²	0.770	0.680	0.481	0.702	0.377

*p<0.05; **p<0.01; ***p<0.001

Robust standard errors clustered around company in parentheses.

What would the output look like if we did not control for potential confounders?

Comparing all of this with the interaction table they did year-by-year:

Code used to create these interactions:

```
mldd<-lm(prop_attn ~ company + quota:year2011 + quota:year2012 +
quota:year2013 + quota:year2014 + quota:year2015 + quota:year2016 + quota:year2017 +
year2007 + year2008 + year2009 + year2011 + year2012 + year2013 + year2014 + year2015 +
year2016 + year2017 +
sustain + pct_rev_change,
data=data_final)
vcov_company <- cluster.vcov(mldd, data_final$company)
ml_dd2 <- as.matrix(coeftest(mldd, vcov_company))
```

Table 3: Output Table: Effects of Quota Law on Company Attention to Gender Equality

		Dep	endent varia	able:	
	Overall	Leadership	Pay	Family CareD	iscrim/Haras
	(1)	(2)	(3)	(4)	(5)
Quota	-0.001	-0.001	0.000	-0.001	-0.000
	(0.007)	(0.002)	(0.000)	(0.007)	(0.001)
Sustainability	-0.007	0.000	0.000	-0.007	-0.001
	(0.007)	(0.002)	(0.000)	(0.006)	(0.001)
Percent Revenue Change	-0.004	-0.003	0.000	-0.001	-0.000
	(0.008)	(0.002)	(0.000)	(0.007)	(0.001)
year_f2012	-0.007	-0.002	0.000	-0.005	-0.000
	(0.013)	(0.003)	(0.000)	(0.012)	(0.001)
vear_f2013	-0.008	0.002	0.000	-0.011	0.000
	(0.009)	(0.003)	(0.000)	(0.008)	(0.001)
vear_f2014	-0.012	-0.001	0.001	-0.012	0.001
	(0.010)	(0.003)	(0.001)	(0.009)	(0.001)
$vear_f2015$	-0.006	0.001	0.000	-0.008	0.001
	(0.012)	(0.003)	(0.001)	(0.011)	(0.001)
vear_f2016	-0.018	-0.002	0.000	-0.018	0.002
	(0.015)	(0.003)	(0.001)	(0.013)	(0.002)
$vear_f2017$	$-0.010^{'}$	-0.000	-0.000	-0.012	0.002
	(0.015)	(0.004)	(0.000)	(0.013)	(0.002)
quota	0.046*	0.017**	0.003***	$0.025^{'}$	$-0.000^{'}$
•	(0.019)	(0.005)	(0.001)	(0.015)	(0.003)
ustain	0.121***	0.016***	0.001	0.101***	0.003
	(0.015)	(0.005)	(0.001)	(0.015)	(0.003)
oct_rev_change	-0.000	-0.000	-0.000***		0.000
O .	(0.000)	(0.000)	(0.000)	(0.000)	(0.000)
rear_f2009:quota					
year_f2010:quota					
year_f2011:quota	-0.023	-0.008	-0.003^*	-0.012	-0.000
	(0.017)	(0.005)	(0.001)	(0.015)	(0.003)
ear_f2012:quota	-0.020	-0.004	-0.002	-0.014	0.001
	(0.020)	(0.006)	(0.001)	(0.017)	(0.003)
ear_f2013:quota	-0.010	-0.006	-0.003^*	0.001	-0.001
	(0.016)	(0.006)	(0.001)	(0.013)	(0.003)
vear_f2014:quota	-0.019	-0.009	-0.003^*	-0.006	-0.001
	(0.014)	(0.005)	(0.001)	(0.012)	(0.003)
ear_f2015:quota	-0.013	-0.006	-0.002^*	-0.003	-0.002
	(0.014)	(0.006)	(0.001)	(0.012)	(0.003)
vear_f2016:quota	$-0.003^{'}$	$-0.000^{'}$	-0.001	-0.001	-0.001
_	(0.011)	(0.005)	(0.001)	(0.009)	(0.002)
year_f2017:quota	, ,	,	, ,	, ,	, ,
Company FEs	Yes	Yes	Yes	Yes	Yes
Year FEs	Yes	Yes	Yes	Yes	Yes
Observations	761	761	761	761	761
\mathbb{R}^2	0.802	0.725	0.554	0.744	0.465
Adjusted R ²	0.770	0.680	0.481	0.702	0.377

*p<0.05; **p<0.01; ***p<0.001 Robust standard errors clustered around company in parentheses.

Table 4: Output Table - Effects of Quota Law on Company Attention to Gender Equality- Interactive Model Where Potential Confounders are Not Controlled For

_	$Dependent\ variable:$					
	Overall	Leadership	Pay	Family Care	Discrim/Harass	
	(1)	(2)	(3)	(4)	(5)	
Quota	0.062** (0.021)	0.017** (0.006)	0.003*** (0.001)	0.041* (0.017)	0.002 (0.002)	
Company FEs	Yes	Yes	Yes	Yes	Yes	
Year FEs	Yes	Yes	Yes	Yes	Yes	
Observations	962	962	962	962	962	
R^2	0.691	0.673	0.542	0.630	0.456	
Adjusted R ²	0.650	0.630	0.482	0.581	0.384	

*p<0.05; **p<0.01; ***p<0.001

Robust standard errors clustered around company in parentheses.

Table 5: Output Table - Effects of Quota Law on Company Attention to Gender Equality- Additive Model Where Potential Confounders are Not Controlled For

_	$Dependent\ variable:$					
	Overall	Leadership	Pay	Family Care	Discrim/Harass	
	(1)	(2)	(3)	(4)	(5)	
Quota	0.039*** (0.011)	0.012*** (0.003)	0.001 (0.001)	0.027** (0.010)	-0.000 (0.001)	
Company FEs	Yes	Yes	Yes	Yes	Yes	
Year FEs	Yes	Yes	Yes	Yes	Yes	
Observations	962	962	962	962	962	
R^2	0.687	0.670	0.536	0.626	0.453	
Adjusted R^2	0.648	0.629	0.479	0.580	0.385	

Note:

*p<0.05; **p<0.01; ***p<0.001

Robust standard errors clustered around company in parentheses.

Table 6: Table A5: Regression Results, No Controls or extra Covariates

	$Dependent\ variable:$					
	Overall	Leadership	Pay F	Family Care	Discrim/Harass	
	(1)	(2)	(3)	(4)	(5)	
quota	0.039*** (0.011)	0.012*** (0.003)	0.001 (0.001)	0.027** (0.010)	-0.000 (0.001)	
Company FEs	Yes	Yes	Yes	Yes	Yes	
Year FEs	Yes	Yes	Yes	Yes	Yes	
Observations	962	962	962	962	962	
\mathbb{R}^2	0.687	0.670	0.536	0.626	0.453	
Adjusted R ²	0.648	0.629	0.479	0.580	0.385	

Note:

*p<0.05; **p<0.01; ***p<0.001

Robust standard errors clustered around company in parentheses.

```
^{11} mlddb<br/>—lm(fem_share ^{\sim} company + quota:year<br/>2011 + quota:year2012 + quota:year2013 + quota:year2014 + quota:year2015 + quota:year2016 + quota:year2017 +
 13 year2007 + year2008 + year2009 + year2011 + year2012 + year2013 + year2014 + year2015 +
                                               year2016 + year2017 +
 sustain + pct_rev_change,
                                                                data=data_final)
 15
 vcov_company <- cluster.vcov(m1ddb, data_final$company)</pre>
 ml_dd4 <- as.matrix(coeftest(mlddb, vcov_company))
 20 m1ddc<-lm(prop_attn ~ company + quota:year2011 + quota:year2012 +
 {\scriptstyle 21} \;\; quota: year 2013 \; + \; quota: year 2014 \; + \; quota: year 2015 \; + \; quota: year 2016 \; + \; quota: year 2017 \; + \; quota: year 2018 \; + \; quota: yea
 {\color{red}{22}} \hspace{0.1cm} year 2007 \hspace{0.1cm} + \hspace{0.1cm} year 2008 \hspace{0.1cm} + \hspace{0.1cm} year 2009 \hspace{0.1cm} + \hspace{0.1cm} year 2011 \hspace{0.1cm} + \hspace{0.1cm} year 2013 \hspace{0.1cm} + \hspace{0.1cm} year 2014 \hspace{0.1cm} + \hspace{0.1cm} year 2015 \hspace{0.1cm} + \hspace{0.1cm} year 2014 \hspace{0.1cm} + \hspace{0.1cm} year 2015 \hspace{0.1cm} + \hspace{0.1cm} year 2014 \hspace{0.1cm} + \hspace{0.1cm} year 2014 \hspace{0.1cm} + \hspace{0.1cm} year 2015 \hspace{
                                               year2016 + year2017 +
 sustain + pct_rev_change + fem_share,
                                                                data=data_final)
24
 vcov_company <- cluster.vcov(m1ddc, data_final$company)</pre>
 _{26} m1_dd6 \leftarrow as.matrix(coeftest(m1ddc, vcov_company))
```

Completing an anova test-

Code:

```
interaction <- aov(prop_attn ~ year_f*quota, data = data_final)
summary(interaction)</pre>
```

Table 7: Output Table: Effects of Gender Quota Law Over Time

		Dependen	nt variable:		
	Overall S	Share women	Overall		
	(1)	(2)	(3)		
quota:year2011	0.023**	1.713	0.030**		
	(0.009)	(1.717)	(0.009)		
quota:year2012	0.026	7.219***	0.021		
	(0.015)	(1.787)	(0.016)		
quota:year2013	0.036**	9.976***	0.033**		
•	(0.011)	(2.196)	(0.012)		
quota:year2014	0.027^{*}	15.624***	$0.023^{'}$		
	(0.012)	(2.134)	(0.015)		
quota:year2015	0.033*	19.168***	0.031		
_	(0.015)	(1.878)	(0.017)		
quota:year2016	0.043**	23.366***	0.041*		
	(0.015)	(1.990)	(0.018)		
quota:year2017	0.046*	26.061***	0.046*		
1	(0.019)	(2.126)	(0.023)		
fem_share	(3.323)	()	0.000		
.0111_0110110			(0.000)		
sustain	0.121***	-3.437^{**}	0.116***		
dotain	(0.015)	(1.276)	(0.016)		
oct_rev_change	-0.000	-0.005	-0.000		
oct_rev_cnange	(0.000)	(0.005)	(0.000)		
year2007	(0.000)	(0.000)	(0.000)		
year2008	0.007	-1.652	0.009		
y Cai 2000	(0.007)	(1.156)	(0.008)		
year2009	0.006	-0.443	0.007		
yCai 2005	(0.005)	(0.700)	(0.006)		
year2011	0.004	0.024	-0.002		
/ear2011	(0.004)	(1.084)	(0.006)		
year2012	0.000	0.430	0.006		
year 2012	(0.013)	(1.123)	(0.015)		
	-0.001	0.614	,		
year2013			0.002		
20022014	(0.008)	(1.326) 1.358	(0.009)		
year2014	-0.004		-0.002		
	(0.009)	(1.166)	(0.010)		
year2015	0.001	1.864	0.002		
man m201 <i>C</i>	(0.012)	(1.284)	(0.013)		
year2016	-0.011	1.125	-0.011 (0.015)		
0015	(0.013)	(1.315)	(0.015)		
year 2017	-0.002	0.697	-0.002		
	(0.014)	(1.453)	(0.016)		
Company FEs	Yes	Yes	Yes		
Year FEs	Yes	Yes	Yes		
Observations	761	704	704		
\mathbb{R}^2	0.802	0.831	0.800		
Adjusted R ²	0.770	0.801	0.765		

 $^*p{<}0.05;~^{**}p{<}0.01;~^{***}p{<}0.001$ Robust standard errors clustered around company in parentheses.

Attention to gender gap in leadership, before and after quota law (2011)

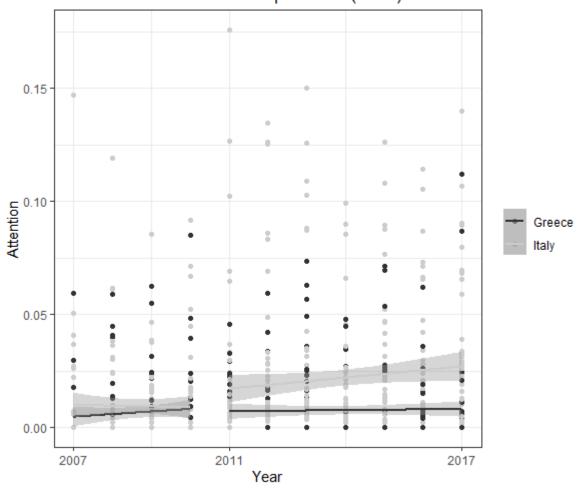


Figure 1:

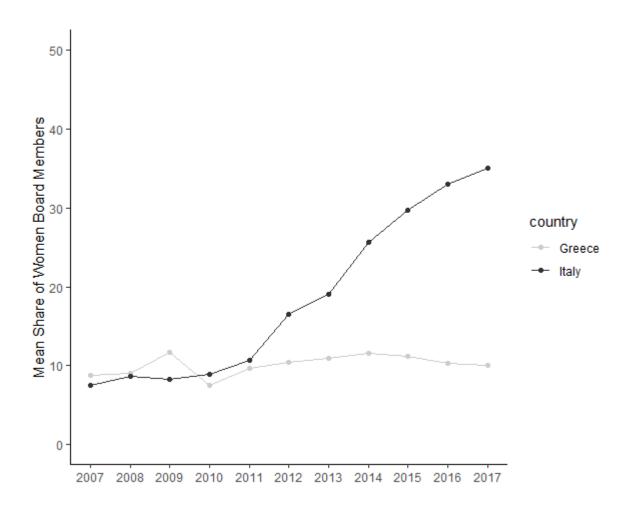


Figure 2: