

Student ID: 180911

Name: O'shara Mason

Course: SWEN Software Project Management

Instructor: Professor Thomas Xu Canhuo

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Question 1

Although the project was completed successfully, Nick Carson did not focus on this role as project manager, he functioned as a software developer and he did not communicate efficiently with management. Instead of leading the team and overseeing the development of the project, Nick disregarded his duties and instead, focused on resolving the technical aspect of the project from a developer point of view instead of a project manager. Situations like this occur if person are not trained or insufficiently trained to be project managers, they do not know how to define goals, set tasks and ensure communication between stakeholders and the organisation. To reduce or eliminate the possibility of such situations reoccurring, top management must clearly define and communicate the role of the project manager, ensure the person selected is adequately trained and that the person's interests align with the role assigned. In the future, Nick should full commit to the task given to him as project manager, if he does not understand his role, or is unclear about a particular issue he should return to top management. In addition, he should commit to his role as project manager instead of software developed when assigned.

Question 5

Criteria	Weight	Sudent 1	Student 2	Student 3		
Exam	15%	100	70	90		
Exam	15%	100	70	80		
Exam	25%	100	70	75		
Homework	15%	100	80	80		
Group Project	30%	100	95	70		
Weighted Scores	100%	100	79	77.25		

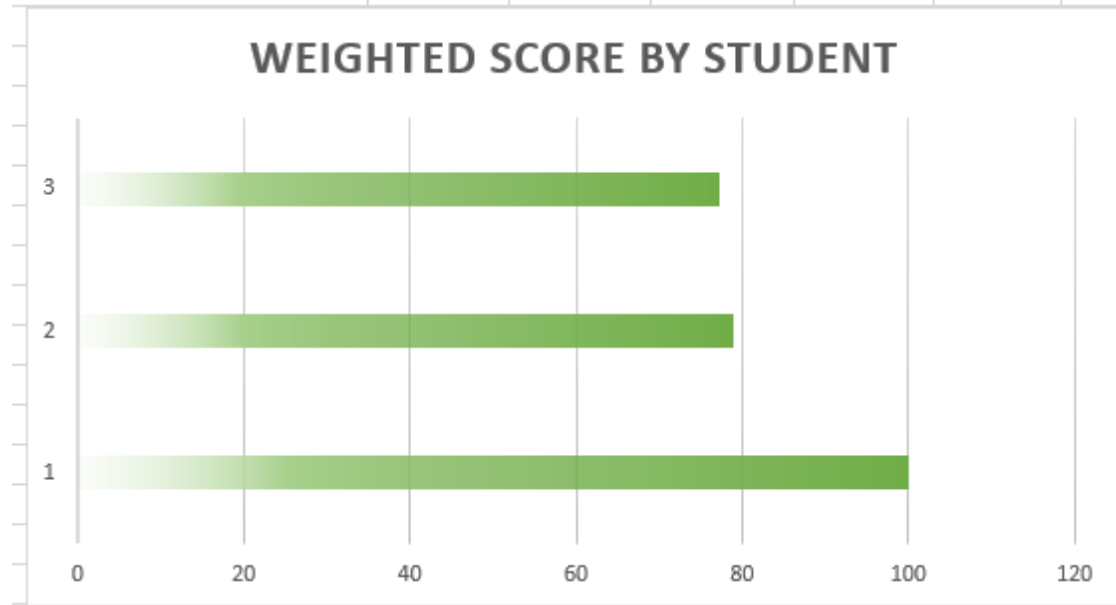


Figure 1 Weighted Scoring Model to determine grades for a course