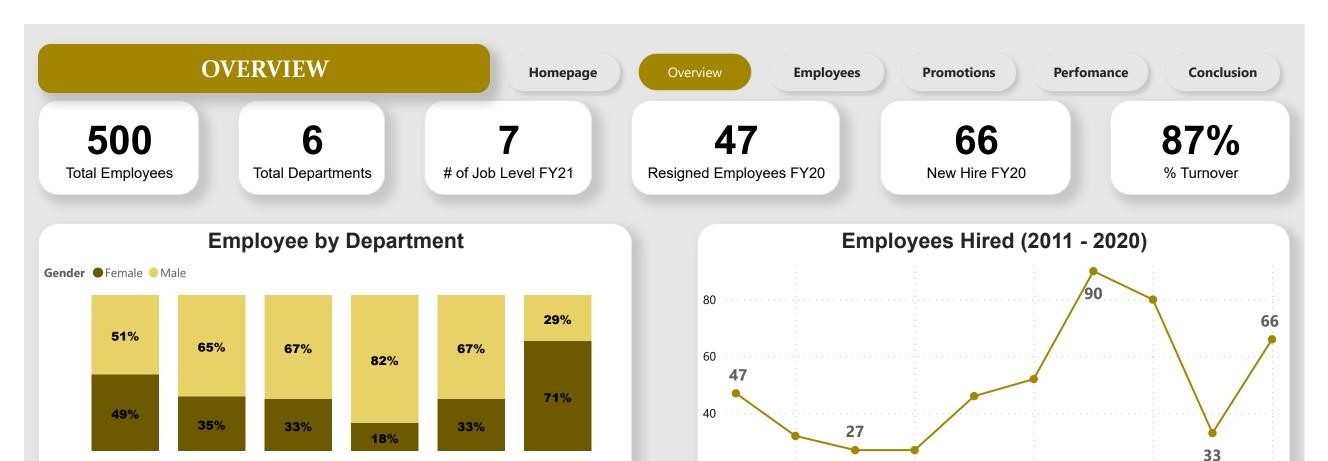
Homepage Overview

**Employees** 

**Promotions** 



# DIVERSITY AND INCLUSION

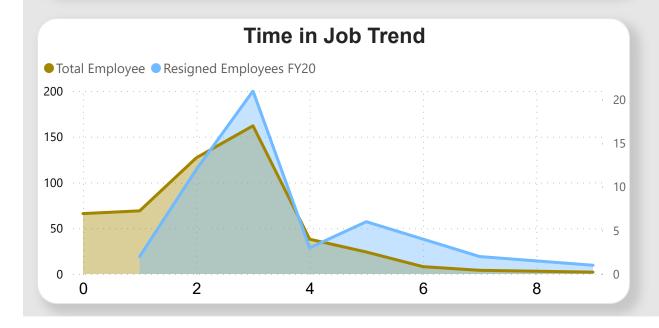


20

2012

HR

Finance



Internal

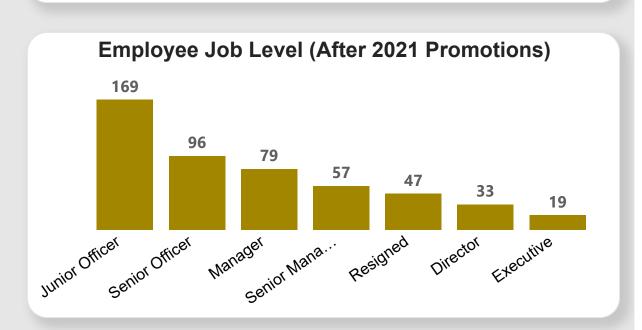
Services

Strategy

Operations

Sales &

Marketing

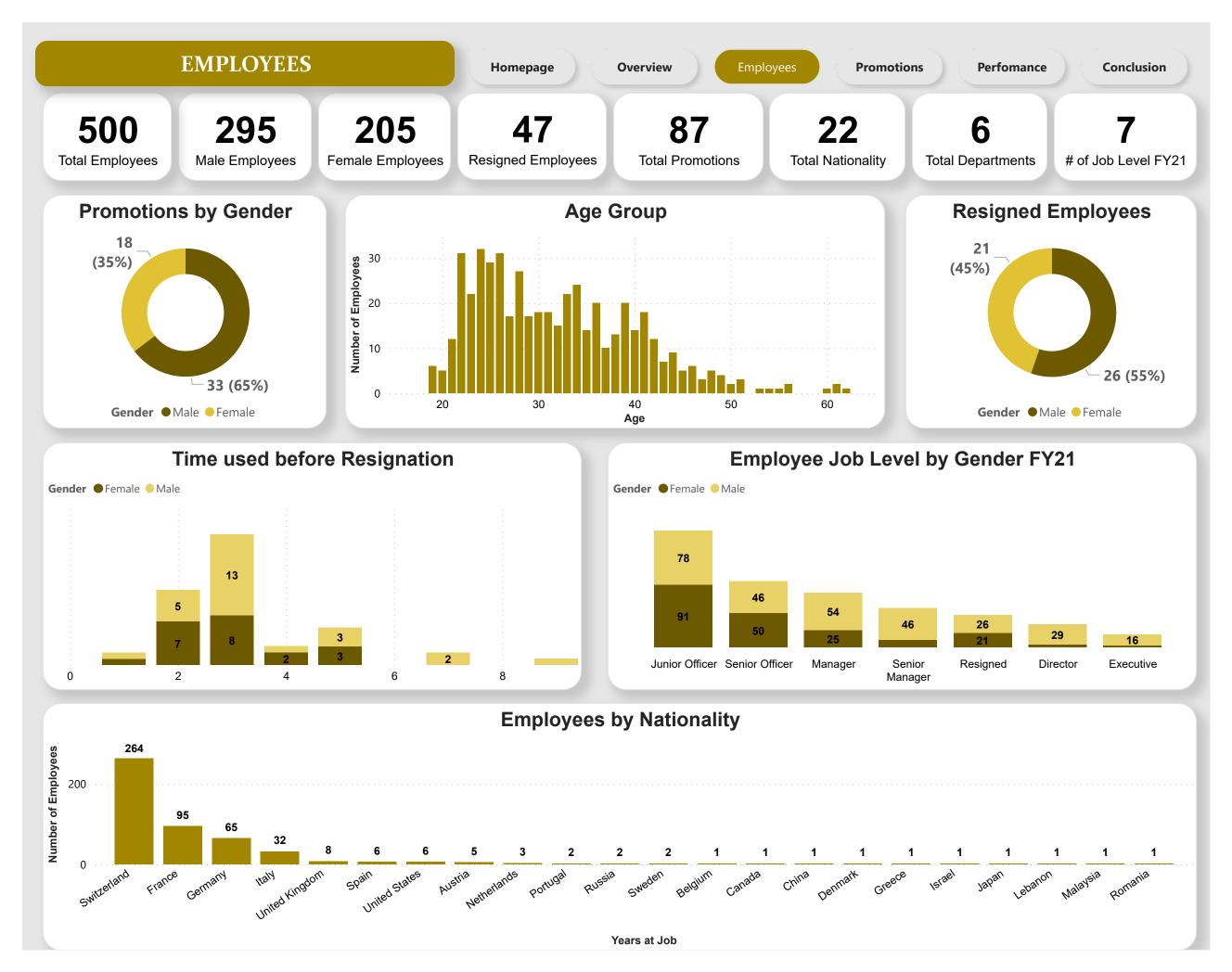


2016

2018

2020

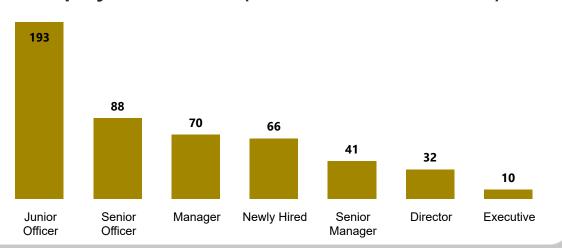
2014



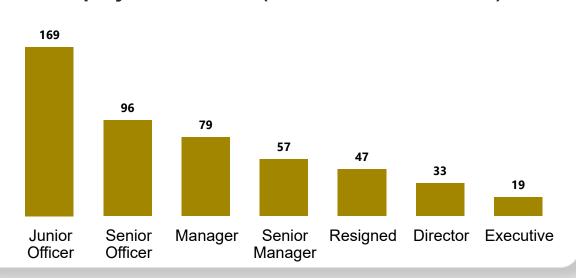
PROMOTIONS

Homepage Overview Employees Promotions Perfomance Conclusion

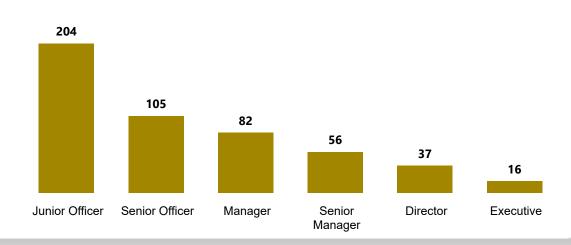
# **Employee Job Level (Before 2020 Promotions)**



# **Employee Job Level (After 2021 Promotions)**



# **Employee Job Level (After 2020 Promotions)**



### **Promotion Breakdown**

Employee ID	First Job Level before FY20 promotions	First Job Level after FY20 promotions	First Job Level after FY21 promotions	Total Promotions ▼		
91	Junior Officer	Senior Officer	Manager	2		
175 Junior Officer		Senior Officer	Manager	2		
324 Manager		Senior Manager	Director	2		
440 Senior Officer		Manager	Senior Manager	2		
12	12 Junior Officer		Senior Officer	1		
18	18 Junior Officer		Senior Officer	1		
20 Junior Officer		Senior Officer	Senior Officer	1		
31	31 Junior Officer		Senior Officer	1		
32 Manager		Manager	Senior Manager	1		
<b>Total Promotions</b>				87		

PERFORMANCE

Homepage Overview Employees Promotions Perfomance Conclusion

Filter by Job Level

Director	Executive	Junior Officer	Manager	Resigned	Senior Manager	Senior Officer
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# **Promotion Breakdown**

Employee ID	Time in Job Level @01.07.2020	First Job Level before FY20 promotions	First Job Level after FY20 promotions	First Job Level after FY21 promotions	Total Promotions	FY19 Performance Rating	FY20 Performance Rating	Gender	Time type
1	3	Junior Officer	Junior Officer	Resigned		3	2	Male	Full Time
15	1	Junior Officer	Junior Officer	Resigned			3	Male	Full Time
21	7	Senior Manager	Senior Manager	Resigned		3	3	Male	Full Time
22	3	Junior Officer	Junior Officer	Resigned		3	3	Male	Full Time
45	3	Director	Director	Resigned		3	2	Male	Full Time
57	3	Manager	Manager	Resigned		3		Female	Full Time
60	3	Junior Officer	Junior Officer	Resigned		3	2	Male	Full Time
62	2	Senior Officer	Senior Officer	Resigned		3	3	Female	Part Time
74	3	Senior Officer	Senior Officer	Resigned		3		Female	Part Time
85	2	Director	Director	Resigned		4	4	Male	Full Time
94	2	Manager	Manager	Resigned		3	2	Male	Full Time
95	3	Senior Manager	Senior Manager	Resigned		3	4	Male	Full Time
115	3	Director	Director	Resigned		4	3	Male	Full Time
118	2	Senior Manager	Senior Manager	Resigned		3		Female	Full Time
121	3	Junior Officer	Junior Officer	Resigned		3	3	Male	Full Time
143	2	Junior Officer	Junior Officer	Resigned		3	3	Female	Part Time
151	3	Senior Officer	Senior Officer	Resigned		3		Female	Full Time
156	5	Junior Officer	Junior Officer	Resigned		3	2	Male	Full Time
164	7	Senior Officer	Senior Officer	Resigned		3	3	Male	Full Time
180	2	Senior Manager	Senior Manager	Resigned		3	2	Male	Full Time
Total Promotions	154	Lunior Officar	Lunior Officer	Dacianad		130	101	Fomala	Full Time

CONCLUSION Homepage Overview Employees Promotions Perfomance Conclusion

### **INSIGHTS**

- · Many employees who resigned had worked with the company for an average of over three years and had received a performance rating of three or above, yet they were still not promoted.
- Four male employees were promoted twice within two years despite having a performance rating below three. This raises concerns and questions.
- Out of all promotions in 2021, over 65% were given to male employees while only 35% were given to female employees. Additionally, only three females reached the executive level at the end of the promotion cycle.

### **RECOMMENDATIONS**

- Promotions should be based on individual performance to ensure that all employees feel valued and included in the organization.
- In addition to performance, employees with more years of experience should also be considered for promotions. This not only rewards their loyalty but also benefits the organization as a whole.
- To promote gender diversity, female employees should also be considered for promotions and executive roles. This will create a more inclusive workplace and provide opportunities for qualified individuals, regardless of their gender.