



Red Hat

Global Transformation Office

The Blurred and Broken Lines of Defense

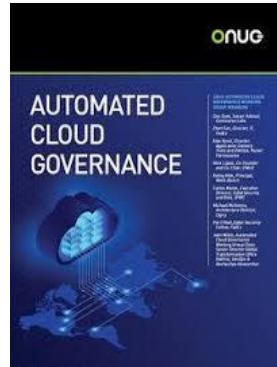
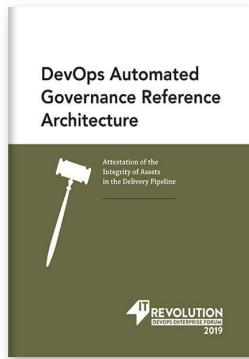
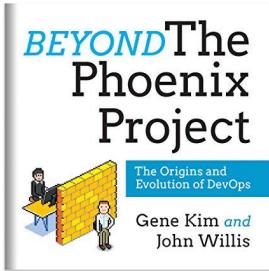
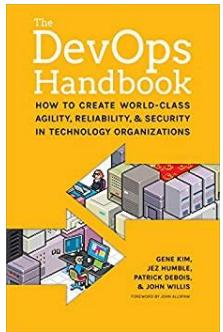
An Overview

John Willis

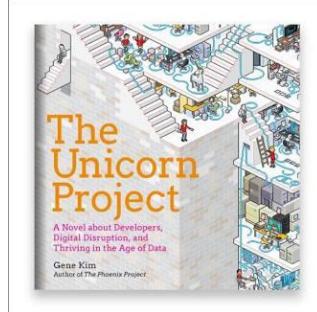
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Four Frameworks for
Portfolio Management



DEVOPS
ENTERPRISE
SUMMIT

KeyBanc
Capital Markets

ExxonMobil

The Chef logo, featuring a stylized orange and blue "C" icon with the word "CHEF" below it.

The Red Hat logo, featuring a red fedora hat icon and the word "Red Hat" in bold black letters.

The DevOps Days logo, featuring a cluster of blue gears and the words "DEVOPS DAYS" in blue.



**“What would DevSecOps be
like if DevOps never existed?”**



Blog

What is DevSecOps?

June 01, 2015 / Shannon Lietz

The purpose and intent of **DevSecOps** is to build on the mindset that "**everyone is responsible for security**" with the goal of safely distributing security decisions at speed and scale to those who hold the highest level of context without sacrificing the safety required.

Today, these same factors have led traditional security leadership to argue hard for a seat at the Executive table. And while having a seat at the table has increased the effectiveness of security decisions, it's since caused friction and a significant slow down in business outcomes because of a scarce supply of security skill sets to embed in the value creation process. Without enough people, the desired speed by business operators cannot be achieved and a change in how security value is contributed becomes necessary or risks to increase.



GET SOME DEVSECOPS GEAR
AND JOIN THE COMMUNITY!

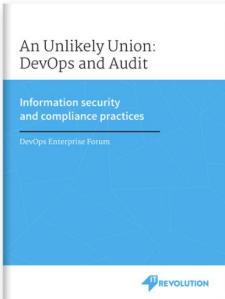
SUBMIT YOUR DEVSECOPS
USE CASE TODAY!

..... ARE YOU RUGGED?

VISIT THE DEVSECOPS
COMICS!

[Blog RSS](#)

**“Everyone is Responsible
for Security”**



AN UNLIKELY UNION: DEVOPS AND AUDIT

October 1, 2015

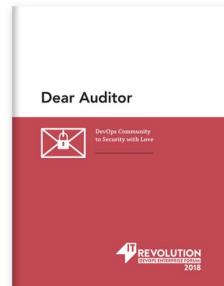
2015

2018

2019

DEVOPS AUTOMATED GOVERNANCE REFERENCE ARCHITECTURE

September 17, 2019



DEAR AUDITOR

August 27, 2018



< EXPLORE

Focusing on the DevOps Pipeline



Creating Better Pipelines

So how do we design, measure, and improve our pipelines to avoid the above?

Pipeline Design

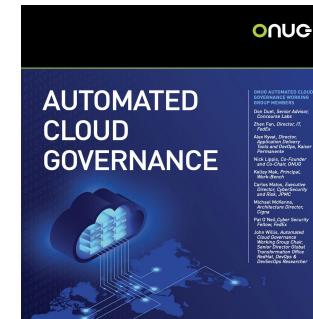
At Capital One, we design pipelines using the concept of the “16 Gates”. These are our guiding design principles and they are:

- Source code version control
- Optimum branching strategy
- Static analysis
- >80% code coverage
- Vulnerability scan
- Open source scan
- Artifact version control
- Auto provisioning
- Immutable servers
- Integration testing
- Performance testing
- Build deploy testing automated for every commit
- Automated rollback
- Automated change order
- Zero downtime release
- Feature toggle

These gates are used to understand each and every product's progress through the DevOps process.

Industry Working Groups

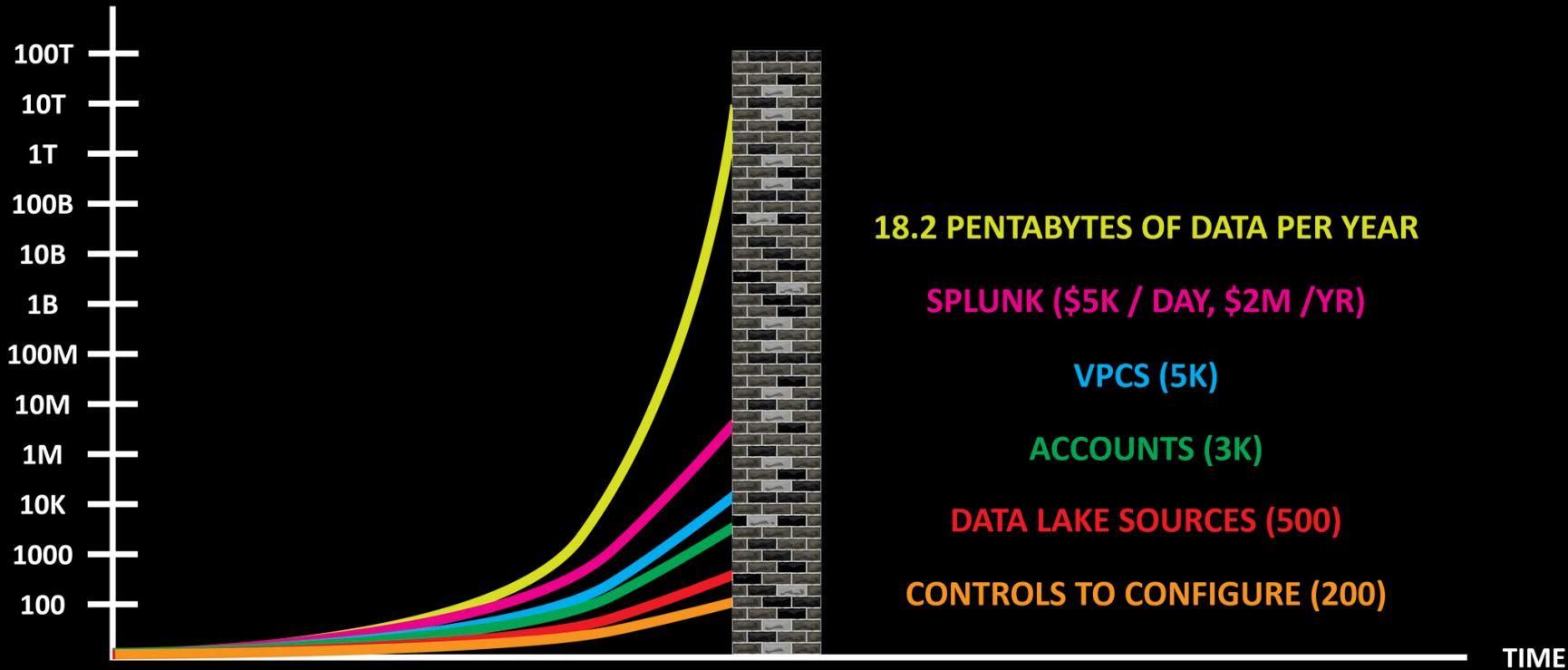
- Automated Governance (Risk)
- Automated Cloud Governance (Defense)



**DEVOPS AUTOMATED
GOVERNANCE REFERENCE
ARCHITECTURE**

September 17, 2019

Minimum Viable Security Posture



**“Traditional Security Models
are Anti-Patterns”**

The Three Lines of Defense Model



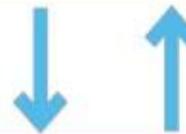
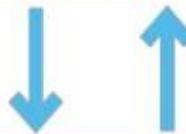
Source: The Institute of Internal Auditors

“Any organization that designs a system will produce a design whose structure is a copy of the organization's communication structure”

GOVERNING BODY

Accountability to stakeholders for organizational oversight

Governing body roles: integrity, leadership, and transparency



MANAGEMENT

Actions (including managing risk) to achieve organizational objectives

First line roles:

Provision of products/services to clients; managing risk

Second line roles:

Expertise, support, monitoring and challenge on risk-related matters



INTERNAL AUDIT

Independent assurance

Third line roles:

Independent and objective assurance and advice on all matters related to the achievement of objectives

EXTERNAL ASSURANCE PROVIDERS

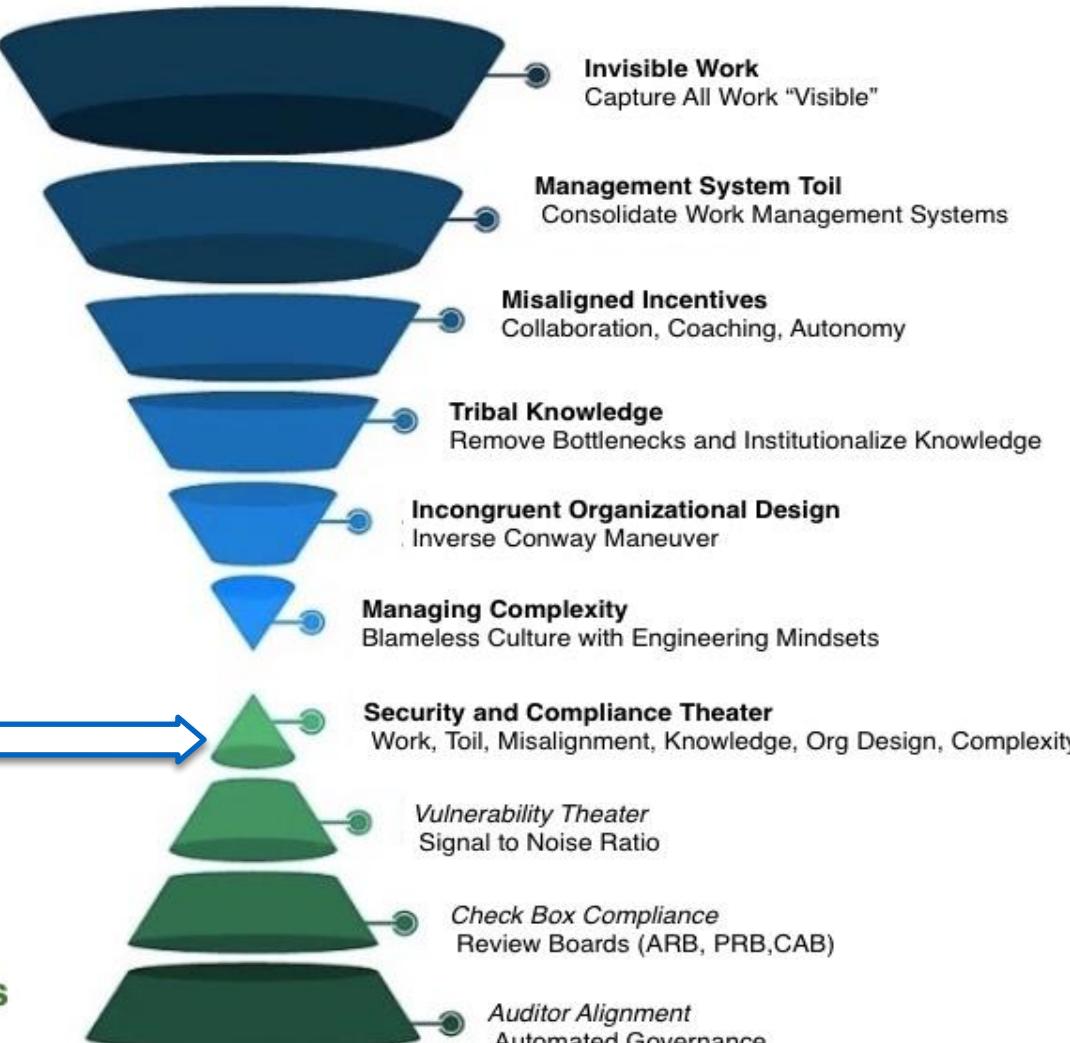
FS ISAC Related - Banking Regulatory 2020 Outlook

“Another common issue is having an essential capability that is missing or inadequate in one line of defense but present in a different line. For example, if the business (first LOD) does not have testing capabilities, the risk and/or compliance functions (second LOD) might perform testing; however, if the second LOD’s testing is deemed inadequate, internal audit (third LOD) might perform additional testing.”

Modern Governance

DevSecOps

DevOps



Modern Governance

- **Modern Risk**

- Toil and Efficacy related to Risk
- Governance and Compliance
- Attestation and Enforcement

- **Modern Defense**

- Toil and Efficacy related to Cyber Defense
- MIRTE/NIST/FedRAMP
- Intelligence/Cyber Data Lake

- **Modern Trust**

- Toil and Efficacy related to Identity
- Platform-Agnostic Authentication, Cryptographic Identities
- Zero Trust Models/Secure Production Identity Frameworks (SPIFFE)

DevOps Automated Governance (Risk)

Verifiable Data Audit

- How do I prove that I'm safe?
- How do I demonstrate that I'm secure?
- How do I know that I can make those statements in a way that's trustful, that I can actually have evidence that stands behind it?

Automated Governance (What)

Move from an **implicit** trust based model for controls to an **explicit**, proof based model.

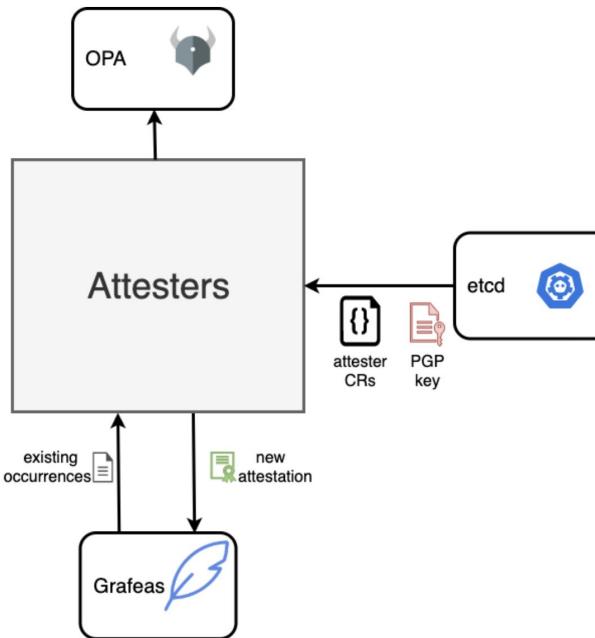
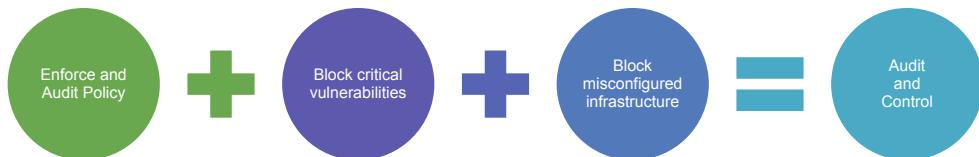
Automated Governance

(How)

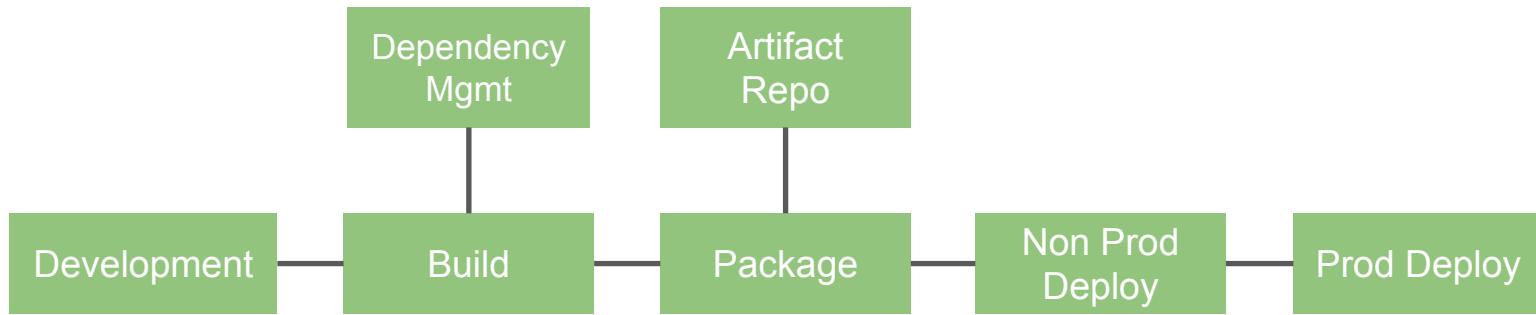
**Changing Subjective
attestation into Objective
attestation**

Objective Evidence and Closed Feedback Loops

- Reduce Audit Time
- Increase Audit Efficacy
- Shorten Feedback Loops
- Local Authority
- Minimize Handoffs
- 90% of Controls are Manual
- Enable Trust



Devops automated Governance Reference Architecture



Common Control

1. Access Control
2. Audit Train/log
3. Everything source control
4. Usage policies

Common Actors

1. Auditor, Risk/Compliance Office
2. (system)
3. Tools Admin

Development Stage

Attestation Name	Stage	Attestation	Source	Example
Code Quality	Development	Numeric	SonarQube	<4
Information Leakage	Development	Pass/Fail	Custom	pass
Unit Test Coverage	Development	Percentage Code Coverage	SonarQube	80%
Unit Test Execution	Development	Pass/Fail	SonarQube	Pass
Change Size	Development	Pass/Fail	Jenkins	Pass
Cyclomatic Complexity	Development	Pass/Fail	SonarQube	Pass
Pull Request	Development	Number of Approvers	Source Control	
Branching Strategy	Development	Pass/Fail	SonarQube	Pass
Clean Dependencies	Development	Validation	Nexus	validated

Build Stage

Attestation Name	Stage	Attestation	Source	Example
Build	Build	ID	Source Control	2.0.3-16-98092ba
Build Performance	Build	Verification		verified
Build Version	Build	Version	Source Control	98092ba
Build Configuration	Build	Config Identification	Source Control	
Linting	Build	Pass/Fail	SonarQube	Pass
SAST Scan	Build	Validation	Sonarqube	Invalid

Package Stage

Attestation Name	Stage	Attestation	Source	Example
Artifact Versioning	Package	Pass/Fail	Nexus	Pass
Package Metadata	Package	Pass/Fail	Nexus	Pass
Code Signing	Package	Validation	Cryptographic Hash	validated
Container Scan	Package	Validation	OpenScap	validated

PreProd Stage

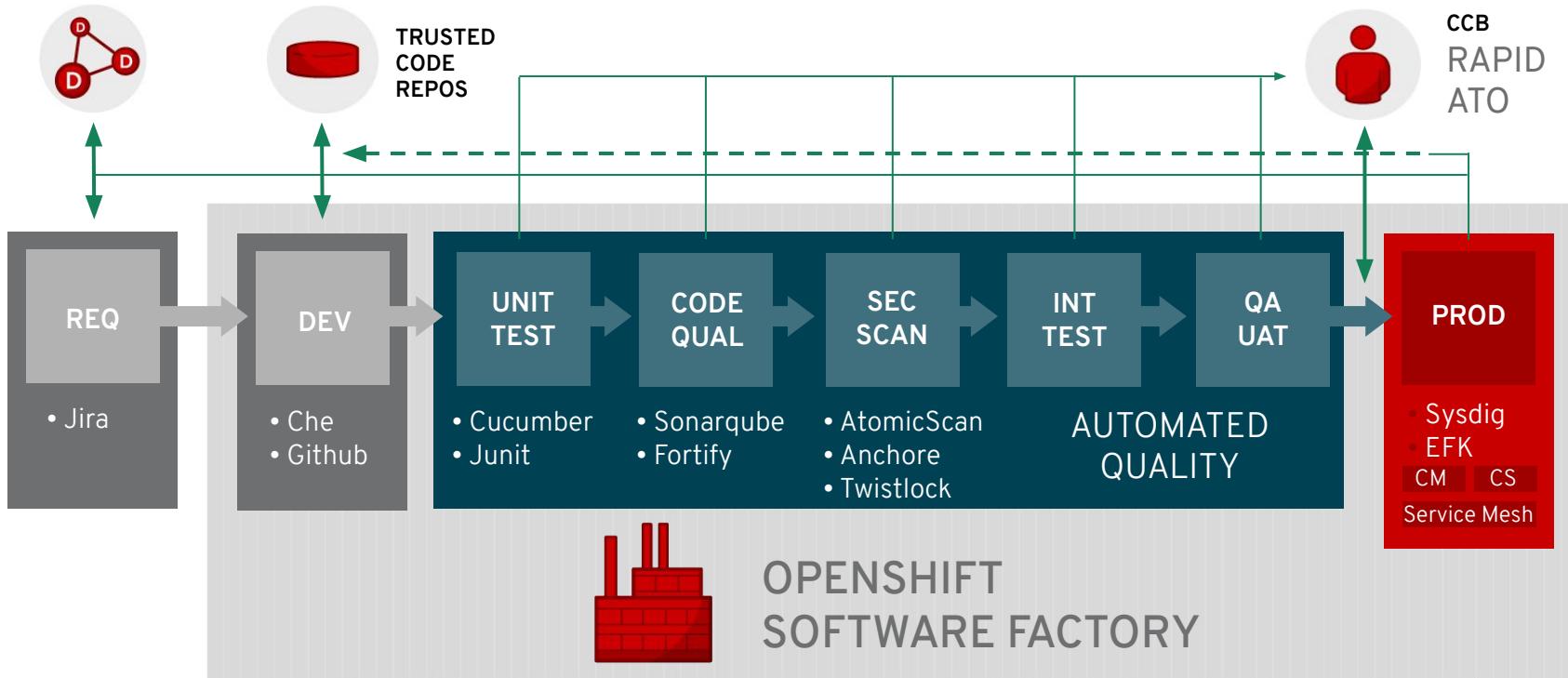
Attestation Name	Stage	Attestation	Source	Example
Trusted Packages	Pre-Prod	Validation	OpenSCAP	validated
Approved Configuration	Pre-Prod	Validation	Ansible	validated
Threat Monitoring	Pre-Prod	Validation	Tanium	validated
Autom Alert Tooling	Pre-Prod	Validation	Dynatrace	validated
Deployment Strategy	Pre-Prod	Validation	Ansible	validated

Risk as Code

- Human Readable (YAML)
- Machine Interpreted
- Version Controlled
- Models Attestations and Enforcement

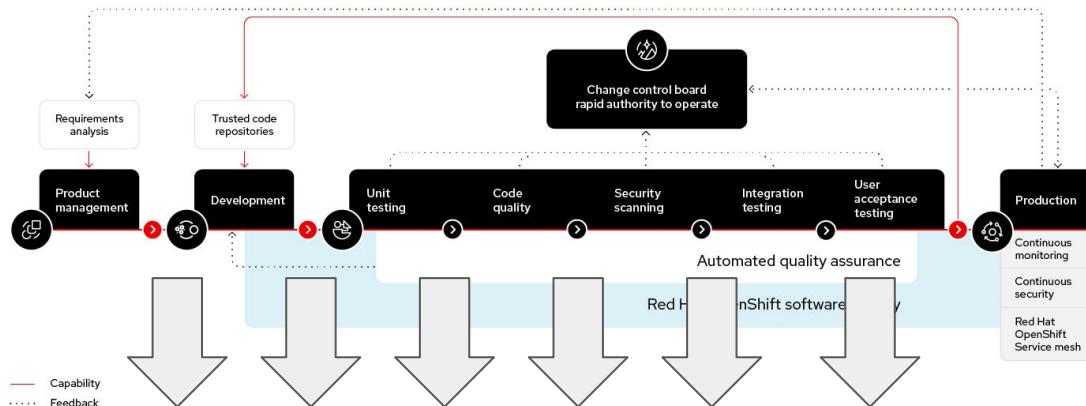
```
apiVersion: pac/v1
kind: Policy
metadata:
  name: azn_services
  labels:
    mnemonic: azn
    app: azn_web
  requirements:
    #Versioning
  pipeline:
    versioning:
      verify: True
      pattern: `^(\d+)\.(\d+)\.(\d+)-(\d+)-([A-Faa-f0-9]+)$`  
#Build server Verification
  build_server:
    verify: True
  #Artifact Server Verification
  artifact_server:
    verify: True
  #Artifact Verification
  artifact_hash:
    verify: True
  #Unit Testing
  unit_test_coverage:
    verify: True
    percentage_coverage: at_%_coverage
  #Git Pull Request
  pull_request_approval:
    verify: True
    pull_request_approver_count:
```

The Trusted Software Supply Chain



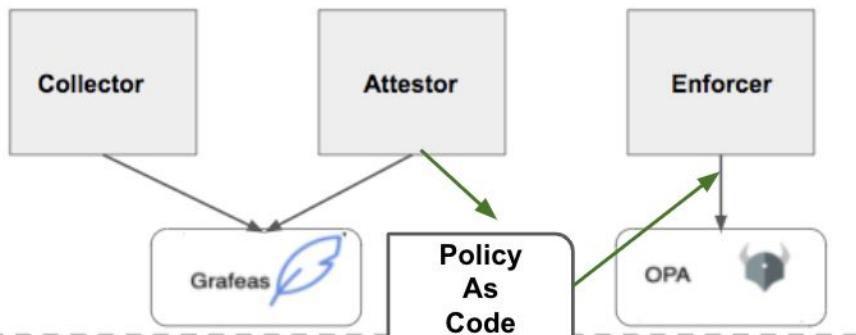


Trusted software supply chain



Idea To Production

Red Hat's trusted software supply chain (TSSC) automates all aspects of trust. It enforces critical processes required for software development & deployment..





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tssc 0.15.0

`pip install tssc`

Latest version

Released: Dec 17, 2020

Trusted Software Supply Chain (TSSC) python library.

Navigation

Project description

Release history

Download files

Project description

Publish Release passing Publish Dev passing

Publish GitHub Pages passing

codecov unknown

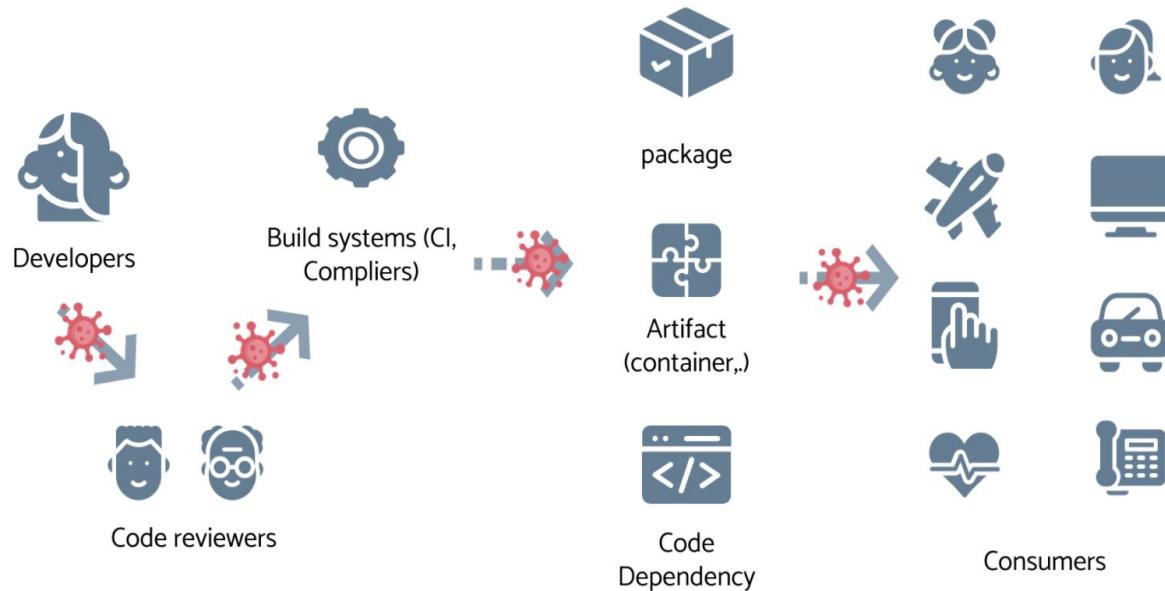
license GPL-3.0

tssc-python-package



Git Code Repos Held to Ransom - Thousands Hacked
by Rich... September 6, 2019
CirclCI data breach exposed customer GitHub and Bitbucket logins
Many private demanding Bi
The software incident exposin
GitHub hacked, millions of projects at risk of being modified or deleted
By Sebastian Anthony on March 5, 2012 at 7:22 am 21 Comments
f t G+ Y F

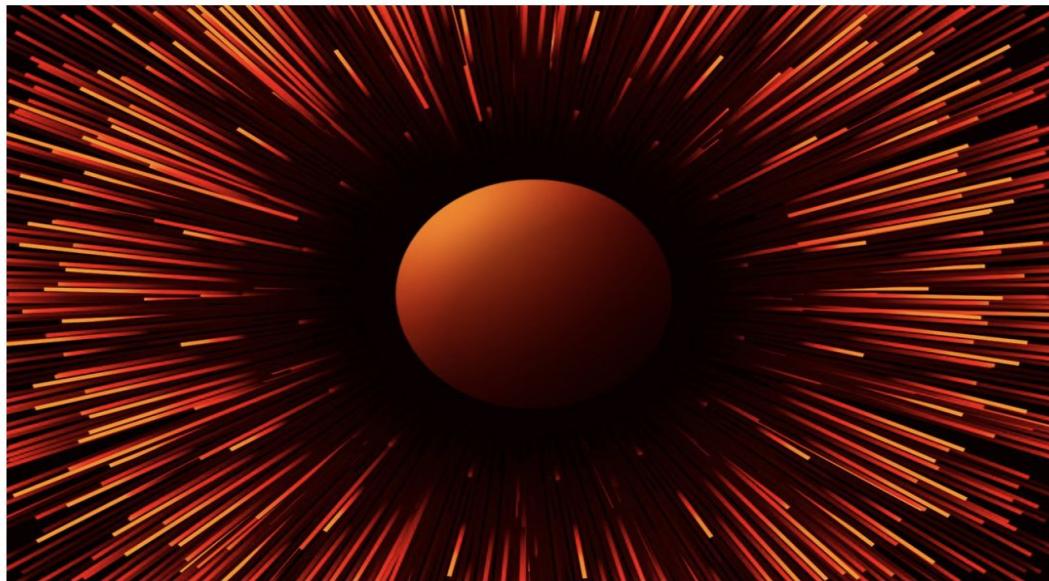
- Replay / freeze attacks
- Compromised keys
- SSO Compromise
- Malicious hashes
- Compromise of build systems
- Easy reconnaissance (open configuration)



Rekor seeks to combine **provenance**, **integrity**, and **discoverability** to create a transparent and auditable software supply chain:

SUNSPOT: An Implant in the Build Process

January 11, 2021 CrowdStrike Intelligence Team Research & Threat Intel



In December 2020, the industry was rocked by the disclosure of a complex supply chain attack against SolarWinds, Inc., a leading provider of network performance monitoring tools used by organizations of all sizes across the globe. CrowdStrike and another firm have been supporting SolarWinds in its

CATEGORIES

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 EXECUTIVE VIEWPOINT (107)  FROM THE FRONT LINES (120)

 IDENTITY PROTECTION (11)  PEOPLE & CULTURE (18)

 REMOTE WORKPLACE (18)  RESEARCH & THREAT INTEL (136)

 TECH CENTER (107)

CONNECT WITH US



Tactic	ID	Technique	Attestation	Attestation Source	Observation
Reconnaissance	T1592.002	Gather Victim Host Information	Custom	TSSC/PyPi/Pipeline as Code	StellarParticle had an understanding of the Orion build chain before SUNSPOT was developed to tamper with it.
Resource Development	T1587.001	Develop Capabilities – Malware	Custom	TSSC/PyPi/Pipeline as Code	SUNSPOT was weaponized to specifically target the Orion build to replace one source code file and include the SUNBURST backdoor.
Defense Evasion	T1140	Deobfuscate/Decode Information	Configuration	Inspect	The configuration in SUNSPOT is encrypted using AES128-CBC. It contains the replacement source code, the targeted Visual Studio solution file name, and targeted source code file paths relative to the solution directory.
Defense Evasion	T1027	Obfuscated Files or Information	Configuration	OSCAP, Rekor, Trillion	The log file SUNSPOT writes is encrypted using RC4.
Defense Evasion	T1480	Execution Guardrails	Code Signing	Cryptographic Hash	The replacement of source code is done only if the MD5 checksums of both the original source code file and backdoored replacement source code match hardcoded values.
Defense Evasion	T1480	Execution Guardrails	Image Scanning	OSCAP	The replacement of source code is done only if the MD5 checksums of both the original source code file and backdoored replacement source code match hardcoded values.
Defense Evasion	T1036	Masquerading	Custom	Rekor, Trillion	SUNSPOT masquerades as a legitimate Windows Binary, and writes its logs in a fake VMWare log file.

Thank you

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Cloud Automated Governance (Defense)

Cloud Automated Governance



AUTOMATED CLOUD GOVERNANCE

ONUG AUTOMATED CLOUD GOVERNANCE WORKING GROUP MEMBERS

Don Duet, *Senior Advisor, Concourse Labs*

Zhen Fan, *Director, IT, FedEx*

Alex Kyri, *Director, Application Delivery Tools and DevOps, Kaiser Permanente*

Nick Lippis, *Co-Founder and Co-Chair, ONUG*

Kelley Mak, *Principal, Work-Bench*

Carlos Matos, *Executive Director, CyberSecurity and Risk, JP Morgan Chase & Co.*

Michael McKenna, *Architecture Director, Cigna*

Pat O'Neil, *Cyber Security Fellow, FedEx*

John Willis, *Automated Cloud Governance Working Group Chair, Senior Director Global Transformation Office, Red Hat, DevOps & DevSecOps Researcher*

The slide features a dark blue background with a world map at the bottom. A large, glowing blue 3D cloud icon is positioned in the upper left, with several lines extending from its base to various locations on the map, symbolizing global reach or connectivity.



WORKING GROUP



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PETER CAMPBELL
 Cigna



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 Goldman Sachs



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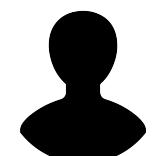
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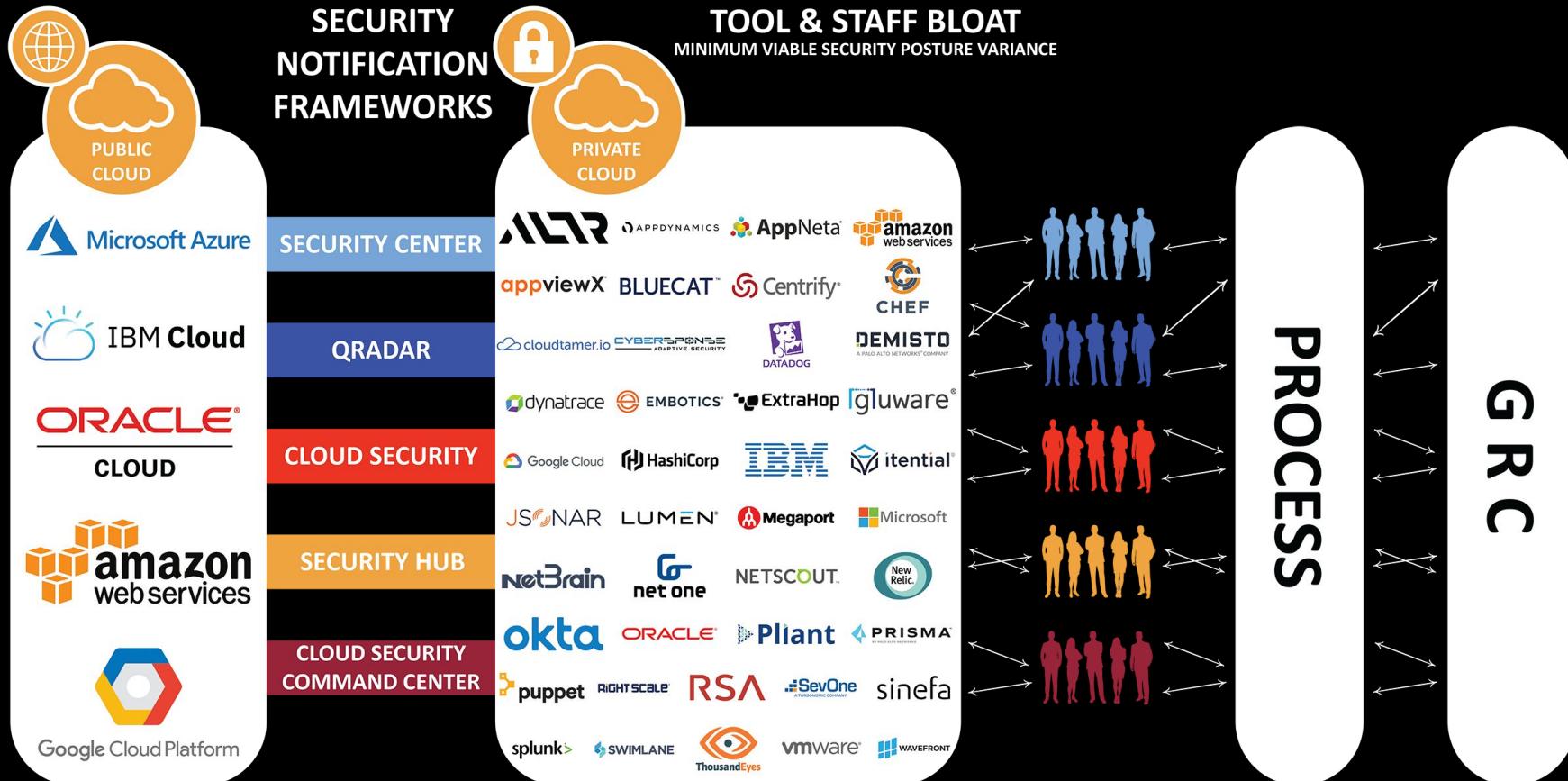


RANDY SHORE
 cloudtamer.io

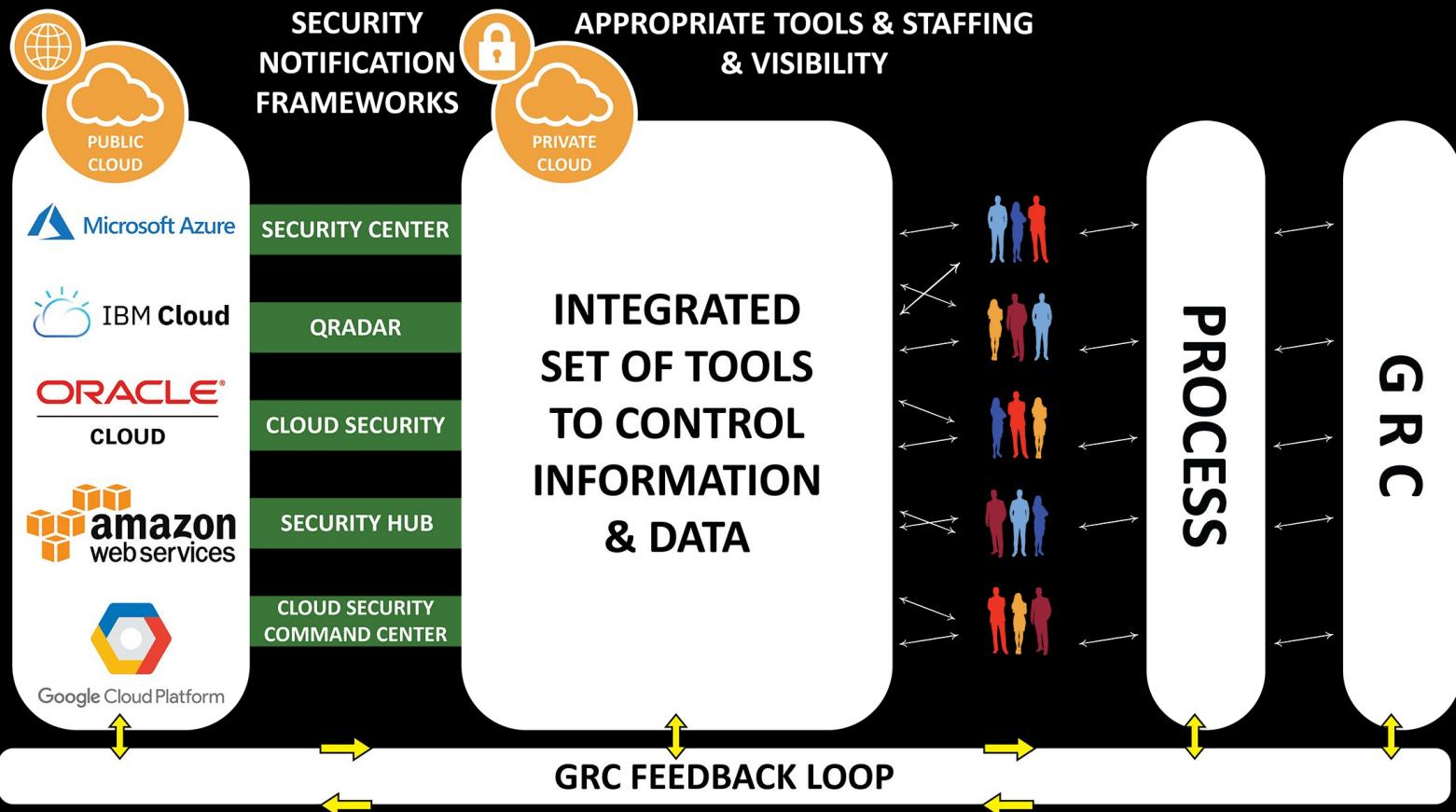


JOSEPH SPURRIER
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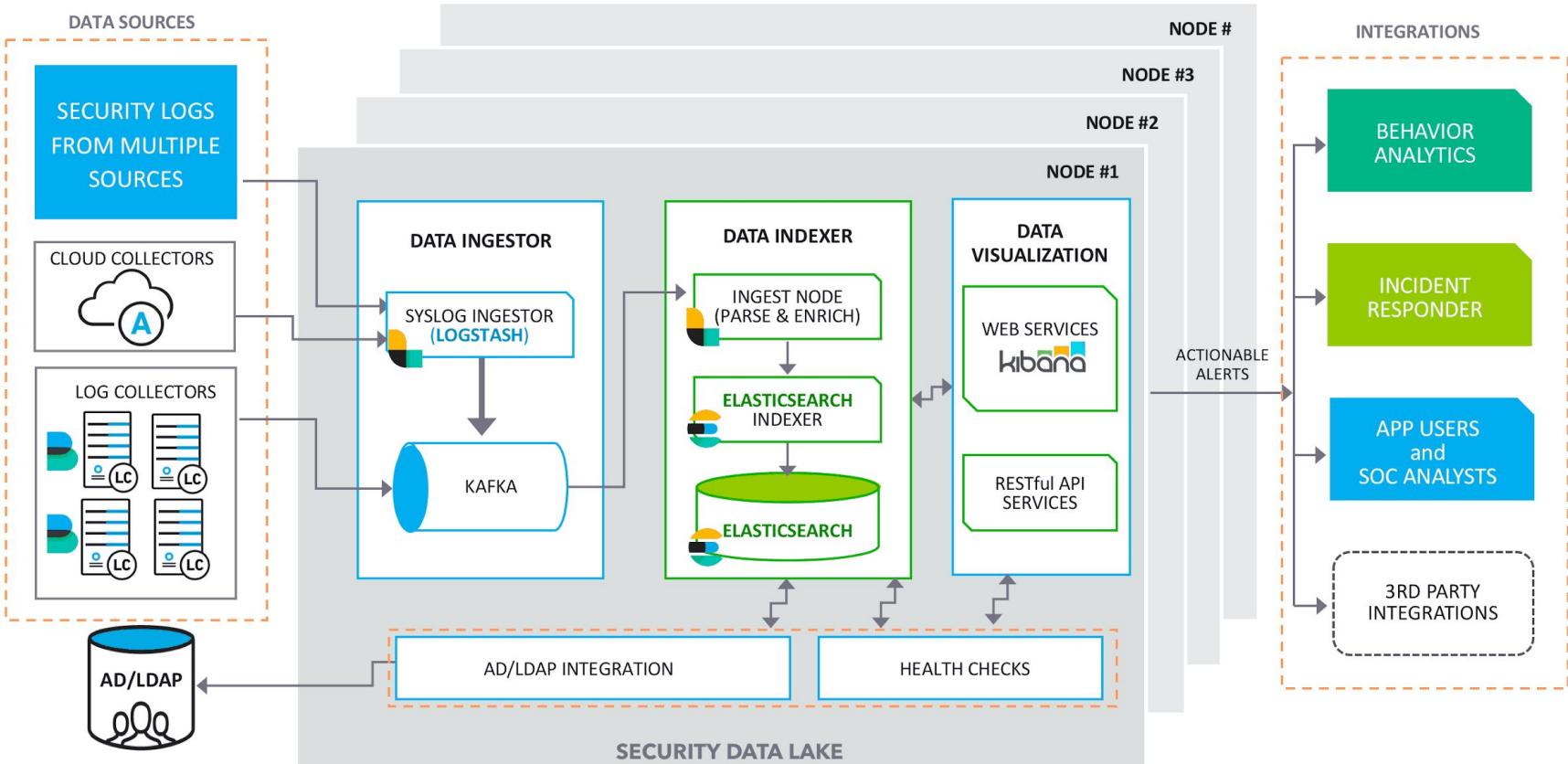
CLOUD CONTROL PROBLEM EMERGING



AUTOMATED CLOUD GOVERNANCE DESIRED OUTCOME



Security Data Lake



Identity

Trust Opportunity

- Secure Production Identity Framework for Everyone (SPIFFE)
- Zero Trust Architecture
- Google's BeyondCorp
- Secrets Management
- Meta Servers