

# Coherence Governance Model (CGM) User Guide and Data Collection Protocol

## The Core Idea: Organizational Physics

The Coherence Governance Model (CGM) treats an organization like a system in applied physics. Our goal is to measure the Headroom—the capacity reserve available to absorb shocks and manage future work. This is the Coherence Index ( $\backslash CI$ ).

If  $\backslash CI$  is high, the system is robust. If  $\backslash CI$  approaches 0.00, the system is in a state of Technical Collapse (the  $CLT$ ), where commitment exceeds effective capacity. The model is built on integrating academic theories like the Resource-Based View (RBV), Transaction Cost Economics (TCE), and Real Options Theory (ROT).

## The Five Axioms: Your Data Inputs

We need you to quantify a project you completed using these five axioms. Please estimate all inputs as proportions (0.0 to 1.0) or multiplier factors (1.0+).

Axiom	Variable	Definition & Plain Language	Estimation Guidance
Capacity	C	Total Available Resource Stock. The maximum, sustainable capacity of your team/system over the measured period.	Always 1.00. (Normalizing your resource pool to one unit).
Scope	S	Committed Workload. The quantity of work committed against the Capacity (C).	What percentage of C was planned for execution? (e.g., 80% of team hours were budgeted for committed tasks → 0.80).
Drift	D	Frictional Cost Multiplier. The non-productive internal friction (process debt, bad tools, unnecessary meetings, cultural toxicity).	What percentage of effort was wasted on friction? (e.g., 10% lost to context switching/handoffs → 0.10).
Tension	T	Immediacy Multiplier. The temporary pressure from urgent, compressed demands (last-minute emergencies, urgent client requests).	What percentage did urgent work spike your burn rate? (e.g., 5% added due to urgency → 0.05).
Volatility	V	Strategic Reserve Tax. The systemic risk and uncertainty (staff turnover risk, unexpected dependencies). This capacity must be held in reserve.	What percentage of total capacity should be reserved for unknown shocks? (e.g., 12% for risk premium → 0.12).

## The CGM Formulas (For Transparency)

The system works by calculating the Effective Capacity ( $C_{Eff}$ ) and the Total Required Effort ( $E_{Total}$ ).

1. Effective Capacity ( $C_{Eff}$ ):

$$C_{\text{Eff}} = C \times (1 - V)$$

2. Total Required Effort ( $E_{\text{Total}}$ ):

$$E_{\text{Total}} = S \times (1 + D) \times (1 + T) \times (1 + 0.5 \times V)$$

3. Final Coherence Index ( $\backslash CI$ ):

$$CI = 1 - \frac{E_{\text{Total}}}{C_{\text{Eff}}}$$

Call to Action (CR-90)

We need you to help us achieve CR-90—Coherence Rollout **90** Data Points.

Please model a real project you led or witnessed and provide the five key numbers. What was the Coherence Index of your work?

Submit your data in this format (keep all values positive):

Project Type (e.g., Sprints, Q3 Roadmap, Single Feature)	C	S	D	T	V
Your Project Title:	1.00	[0.XX]	[0.XX]	[0.XX]	[0.XX]