Business Process Intelligence (BPI) course

Performance Analysis

Bianka Bakullari

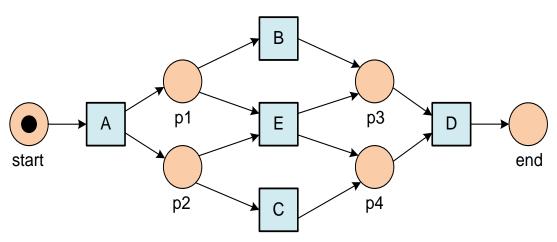
BPI-11





Exercise 1 (Service times)

a) Given is the following process model discovered from the given event log. What are the service times per case?

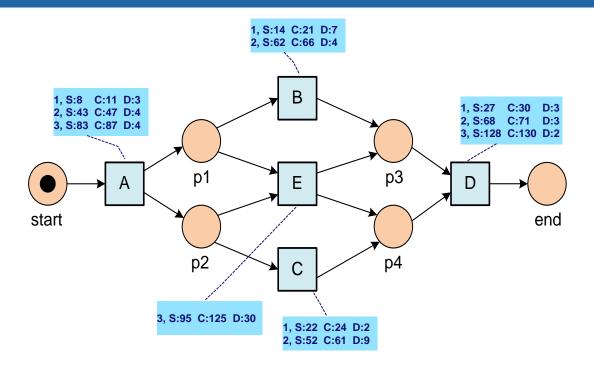


Case ID	Activity	Lifecycle	Resource	Time
1	Α	start	Sue	8
1	Α	complete	Sue	11
1	В	start	Carol	14
1	В	complete	Carol	21
1	С	start	Rene	22
1	С	complete	Rene	24
1	D	start	Sue	27
1	D	complete	Sue	30
2	Α	start	Sue	43
2	Α	complete	Sue	47
2	С	start	Rene	52
2	С	complete	Rene	61
2	В	start	Carol	62
2	В	complete	Carol	66
2	D	start	Sue	68
2	D	complete	Sue	71
3	Α	start	Nik	83
3	Α	complete	Nik	87
3	Е	start	Nik	95
3	Е	complete	Nik	125
3	D	start	Rene	128
3	D	complete	Rene	130





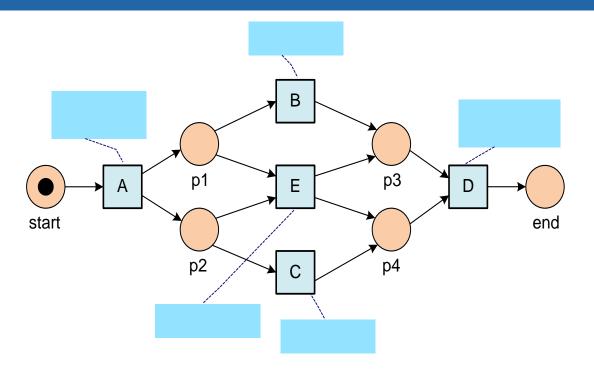
Service time: start, complete, duration (per activity, per case)



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1	А	complete	Sue	11
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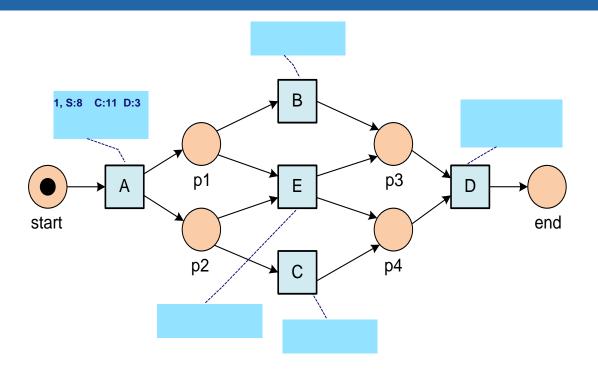


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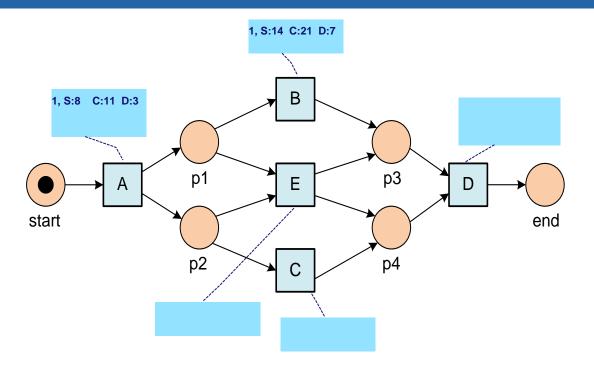
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3	E	start	Nik	95
3	E	complete	Nik	125
3	D	start	Rene	128
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S: Start

C: Complete D: Duration



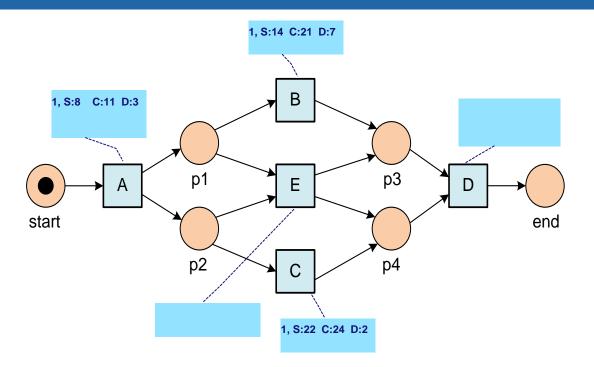




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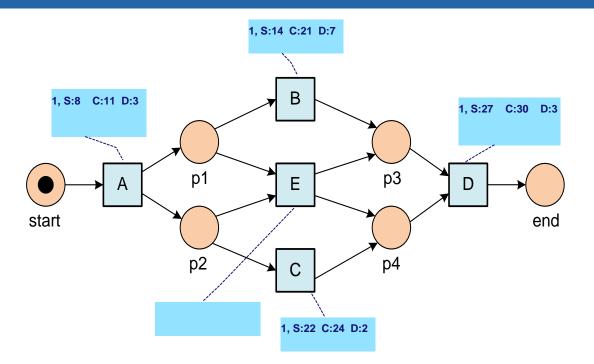
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S: Start C: Complete

D: Duration







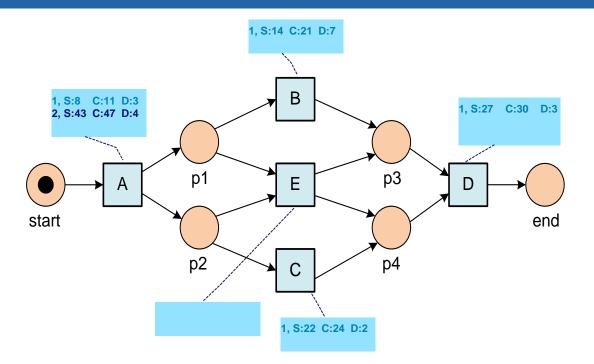
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D: Duration







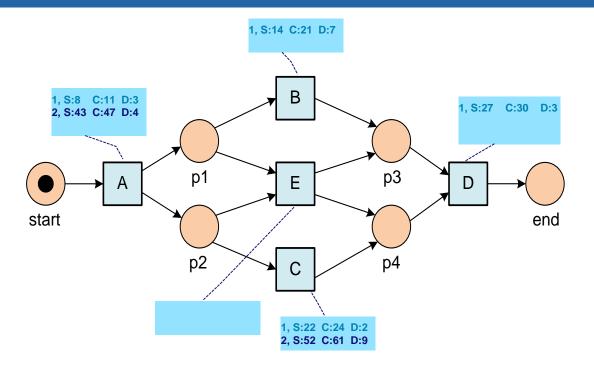
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C: Complete D: Duration



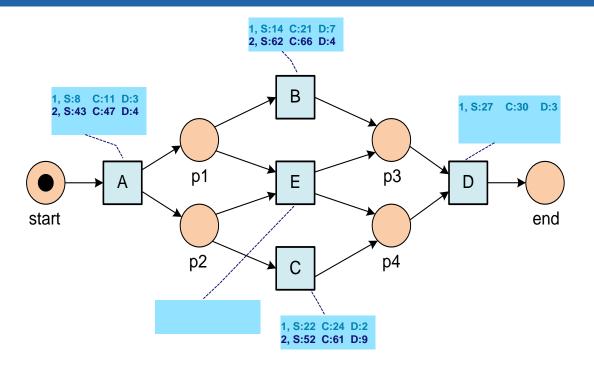




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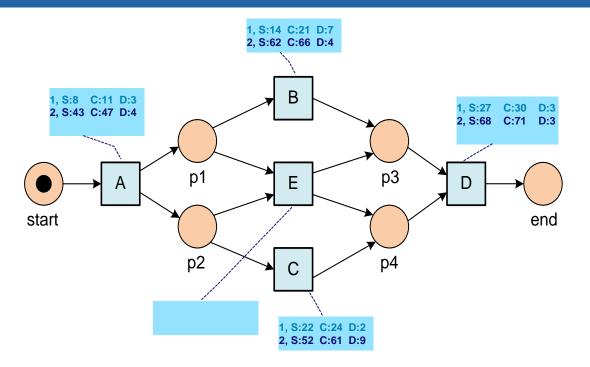




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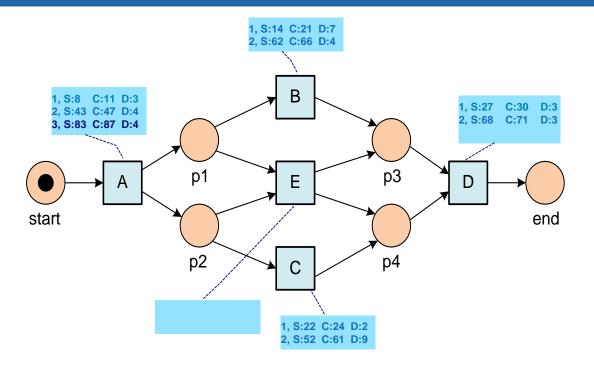




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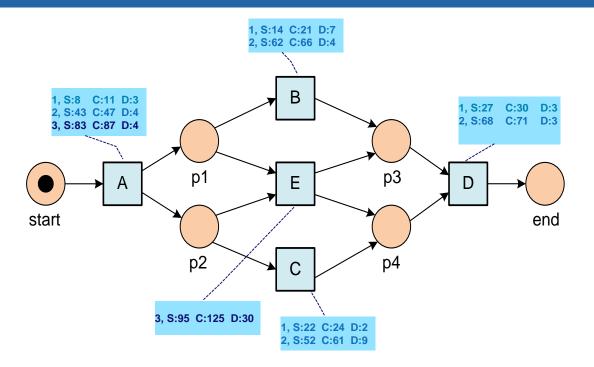




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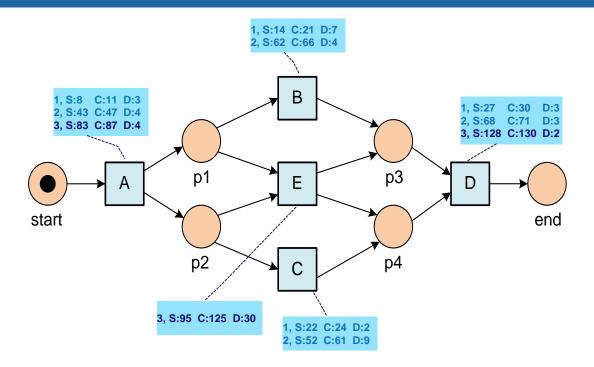




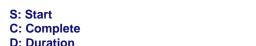
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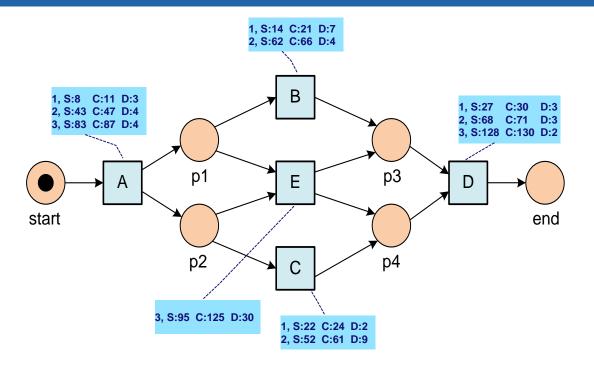


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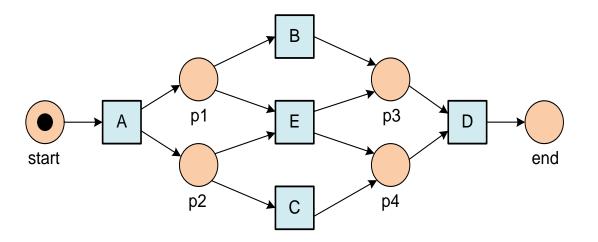
D: Duration





Exercise 1 (Service times)

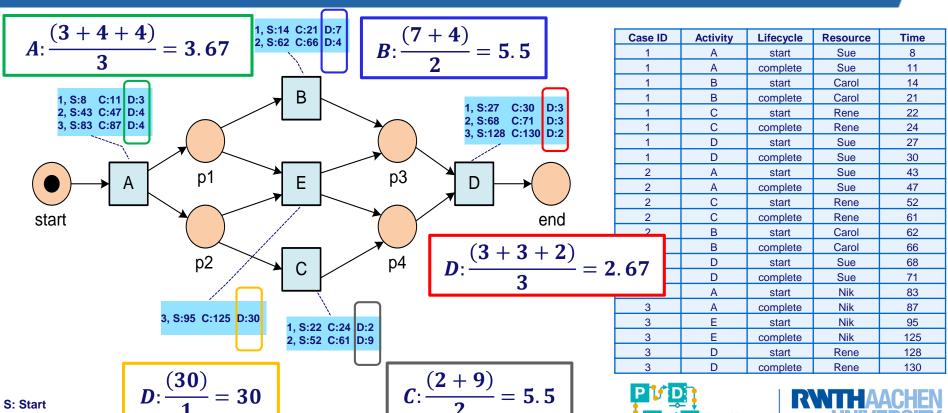
b) What is the average duration of each activity in the given event log?



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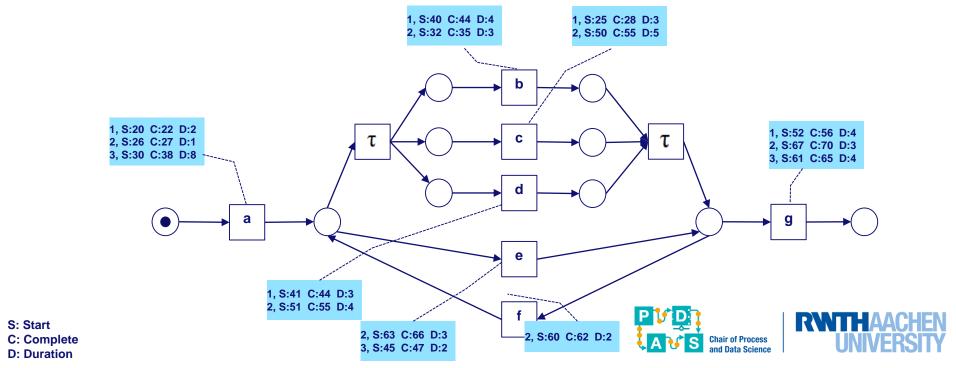


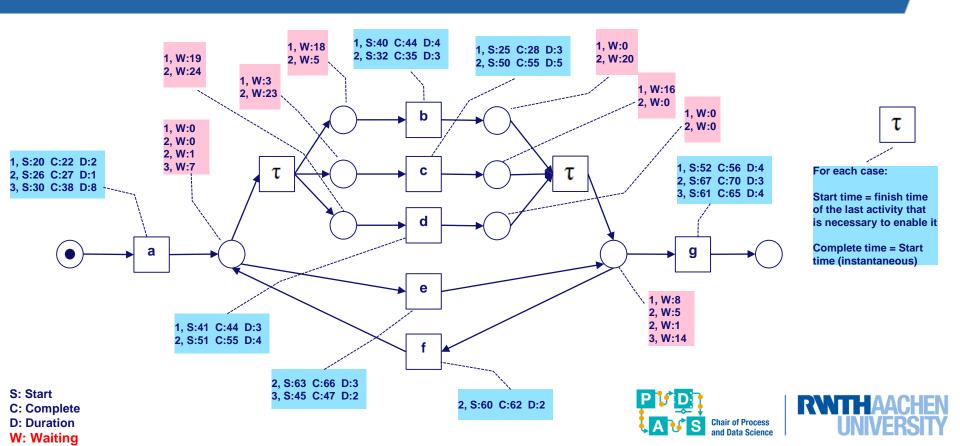


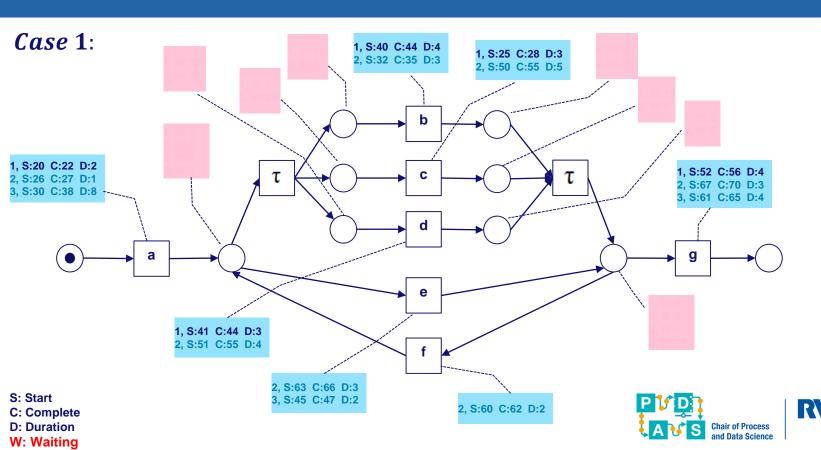
C: Complete
D: Duration

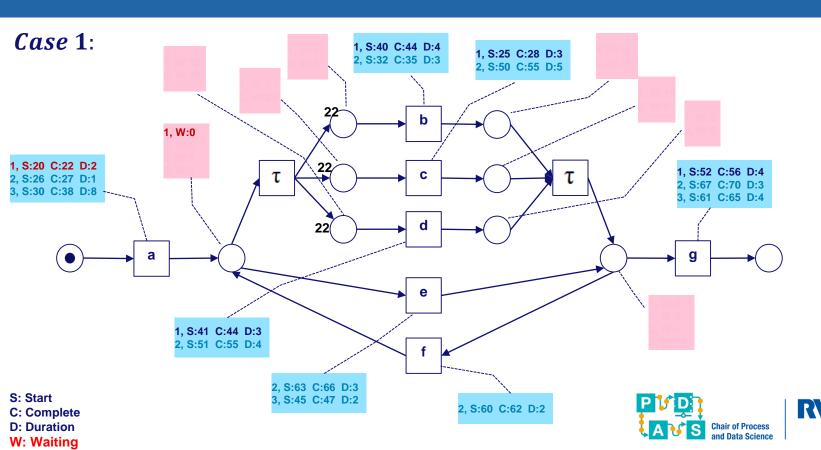
Exercise 2 (Waiting times)

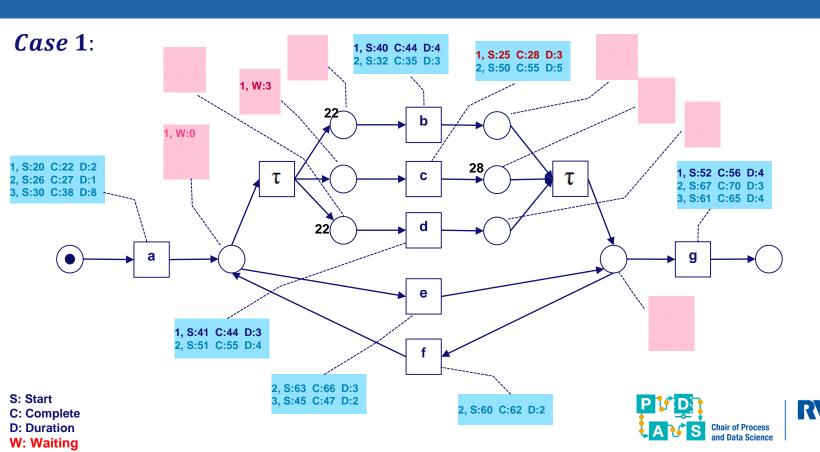
a) Given is the following process model and the service times. For each place and case (1, 2, and 3), compute the waiting time.

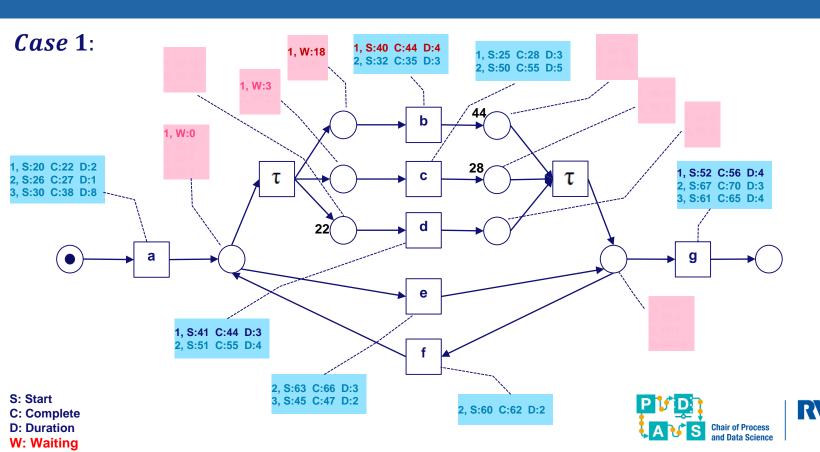


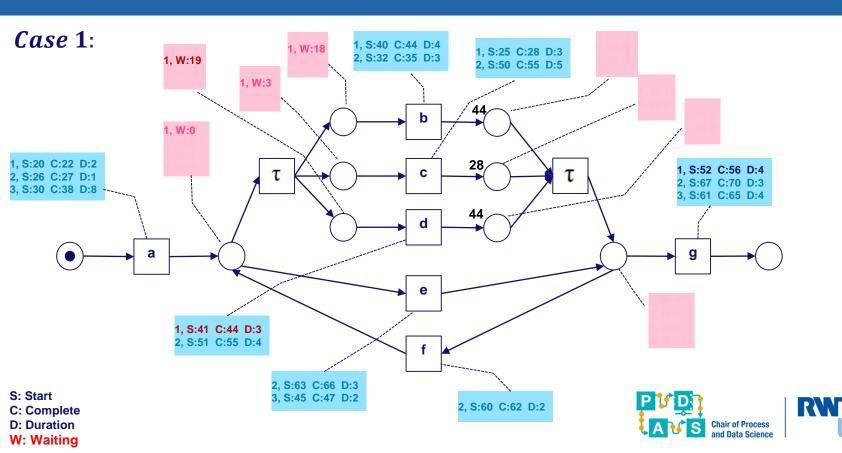


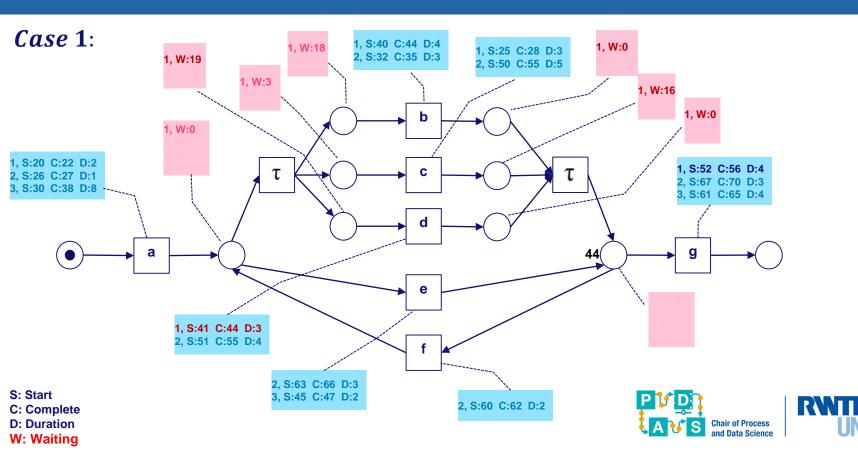


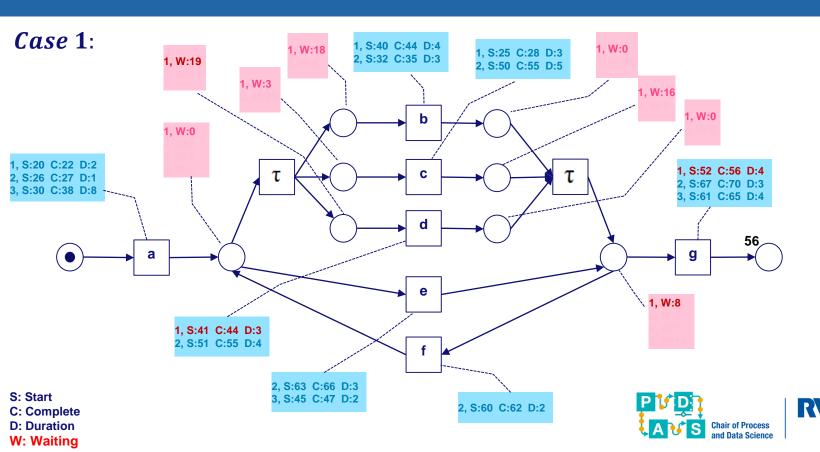


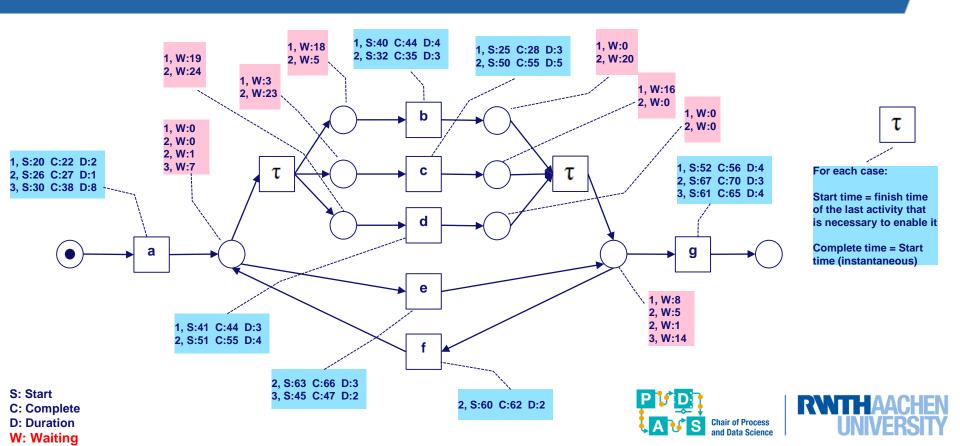






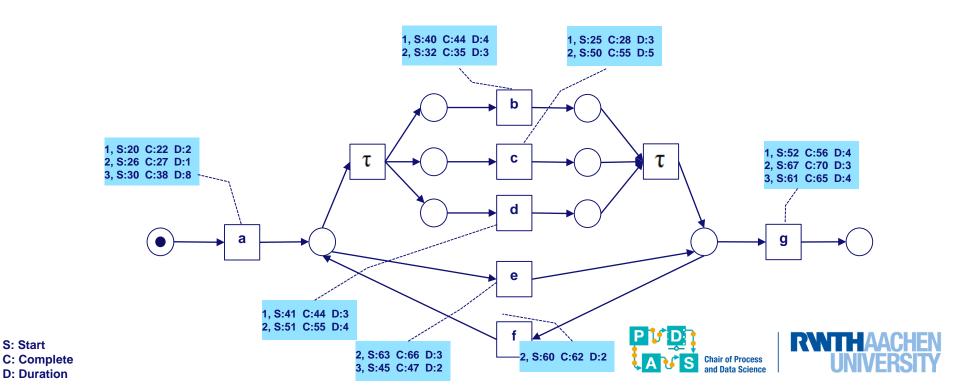


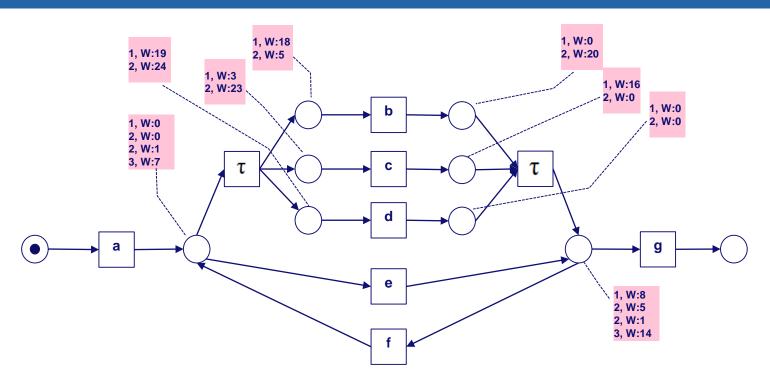




Exercise 2 (Waiting times)

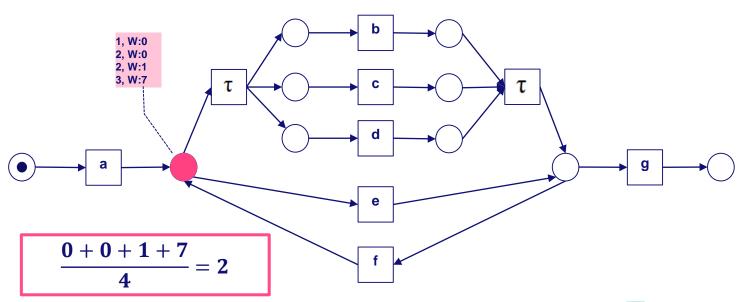
b) What is the average waiting time for each place?





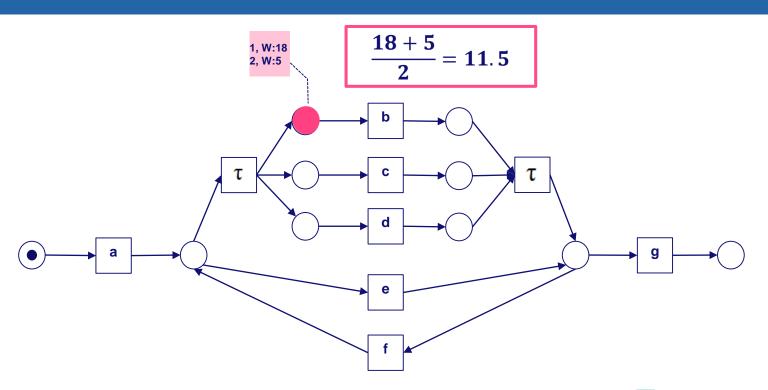






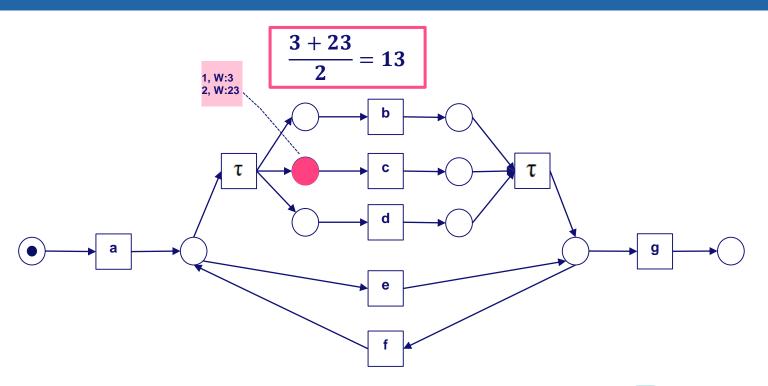






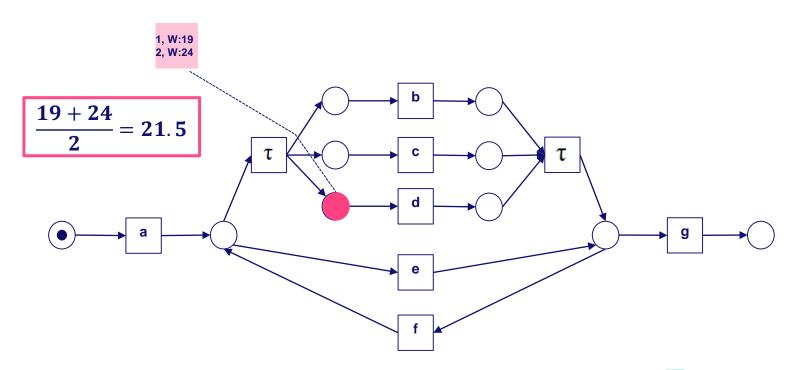






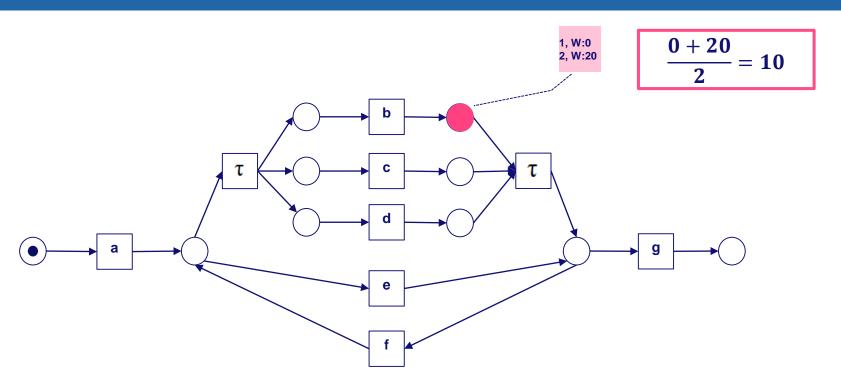






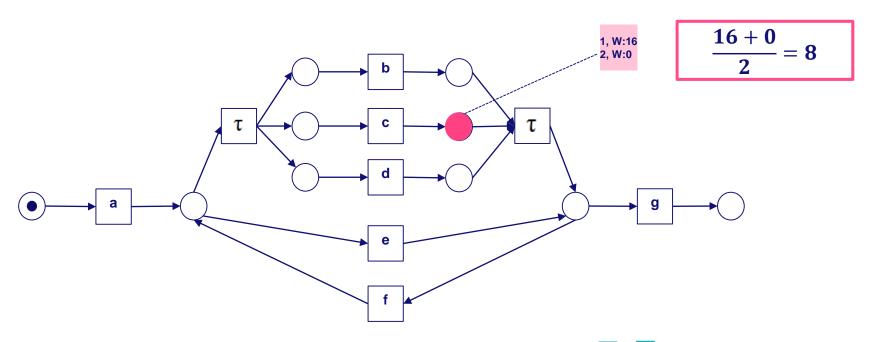






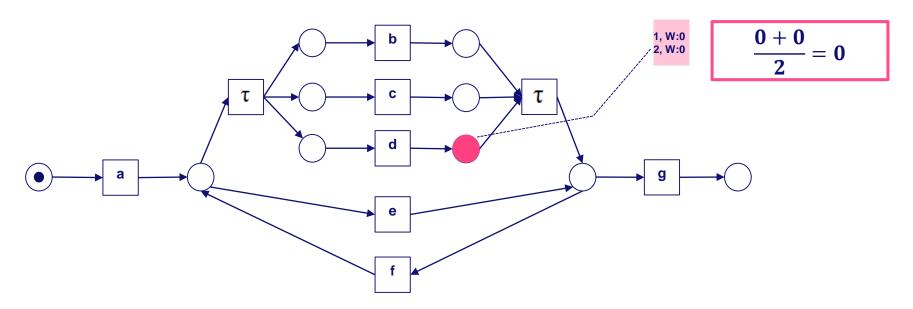






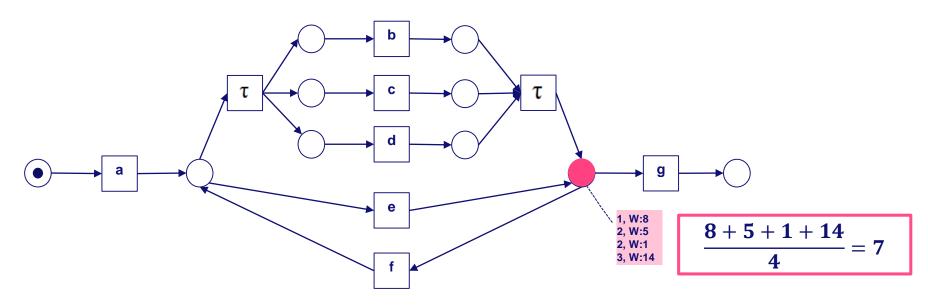










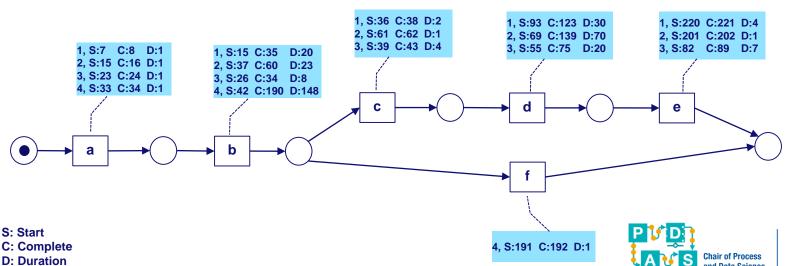






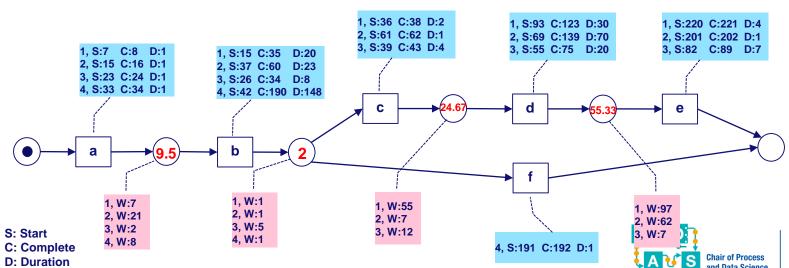
Exercise 3 (Performance)

- a) Calculate the average waiting times.
- b) Where is a possible bottleneck?
- c) What is the average case duration?



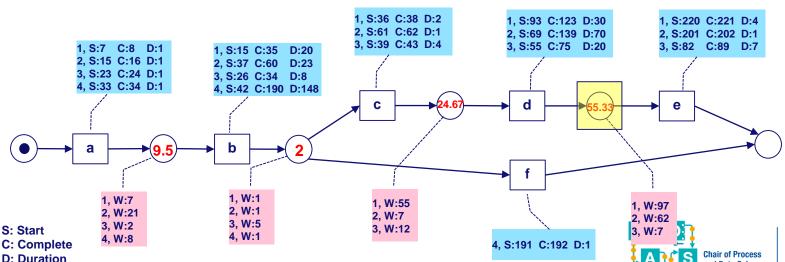


- a) Calculate the average waiting times.
- b) Where is a possible bottleneck?
- c) What is the average case duration?



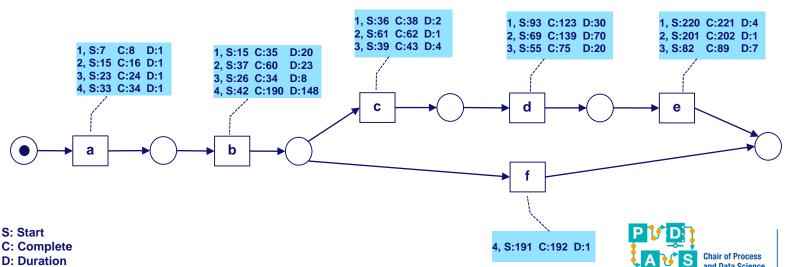


- a) Calculate the average waiting times.
- b) Where is a possible bottleneck?
- c) What is the average case duration?





- a) Calculate the average waiting times.
- b) Where is a possible bottleneck?
- c) What is the average case duration?





Case 1: 221 - 7 = 214

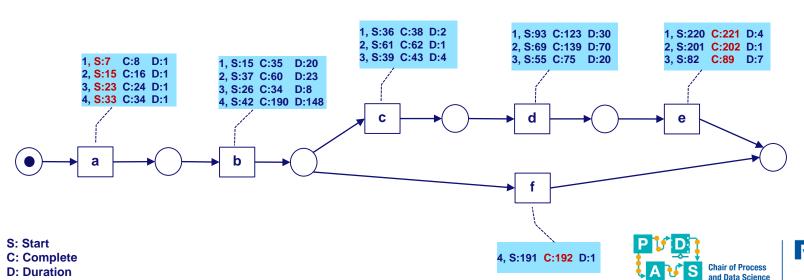
Case 2: 202 - 15 = 187

Case 3: 89 - 23 = 66

Case 4: 192 - 33 = 159

Average case duration is:

$$\frac{214+187+66+159}{4} = \mathbf{156.5}$$



- Upload the files "activity_table.csv" and "case_table.csv" into Celonis. Create a corresponding data model using the CASE ID to connect the activity table ("activity_table.csv") and the case table ("case_table.csv").
- Make sure you assign the case table as the "Case Table" of your "Activity Table".
- Optional: Set aliases (e.g. "cases" for the case table and "events" for the activity table).
- Don't forget to load the data model before you start your Analysis.
- Create a new analysis using the newly created data model.



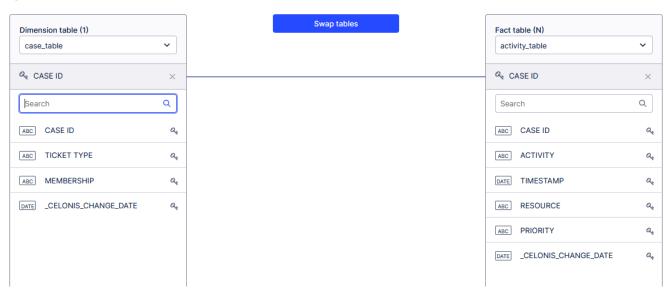
 Upload the files "activity_table.csv" and "case_table.csv" into Celonis. Create a corresponding data model using the CASE ID to connect the activity table ("activity_table.csv") and the case table ("case_table.csv").

next slide

- Make sure you assign the case table as the "Case Table" of your "Activity Table".
- Optional: Set aliases (e.g. "cases" for the case table and "events" for the activity table).
- Don't forget to load the data model before you start your Analysis.
- Create a new analysis using the newly created data model.



Foreign key settings



Remember that the activity table is the table on the N side of the relationship (1 case may have multiple events, each event belongs to one unique case).





- Upload the files "activity_table.csv" and "case_table.csv" into Celonis. Create a corresponding data model using the CASE ID to connect the activity table ("activity_table.csv") and the case table ("case table.csv").
- Make sure you assign the case table as the "Case Table" of your "Activity Table".

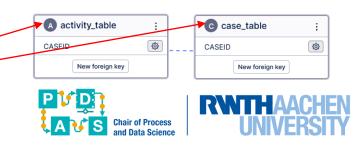
next slide

- Optional: Set aliases (e.g. "cases" for the case table and "events" for the activity table).
- Don't forget to load the data model before you start your Analysis.
- Create a new analysis using the newly created data model.





The icons A and C show that the tables have been identified correctly (necessary if you want to use predefined PQL queries.)



- Upload the files "activity_table.csv" and "case_table.csv" into Celonis. Create a corresponding data model using the CASE ID to connect the activity table ("activity_table.csv") and the case table ("case_table.csv").
- Make sure you assign the case table as the "Case Table" of your "Activity Table".
- Optional: Set aliases (e.g. "cases" for the case table and "events" for the activity table).

next slide

- Don't forget to load the data model before you start your Analysis.
- Create a new analysis using the newly created data model.



1.



2



Use of (shorter) aliases can make typing queries faster.



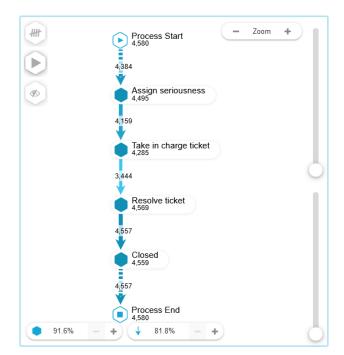
- a) Add a new sheet to your analysis and use the Process Explorer component to discover the DFG.
- b) Move the sliders so that you can see 99% of all activities.
- c) Adjust the configuration so that the arcs show the mean duration in hours.
- d) In the component settings, change the color of the activity icons the following way: "Resolve ticket" should be green, "Wait" should be red, and "Take in charge ticket" should be yellow.





a) Add a new sheet to your analysis and use the Process Explorer component to discover the DFG.

Result:







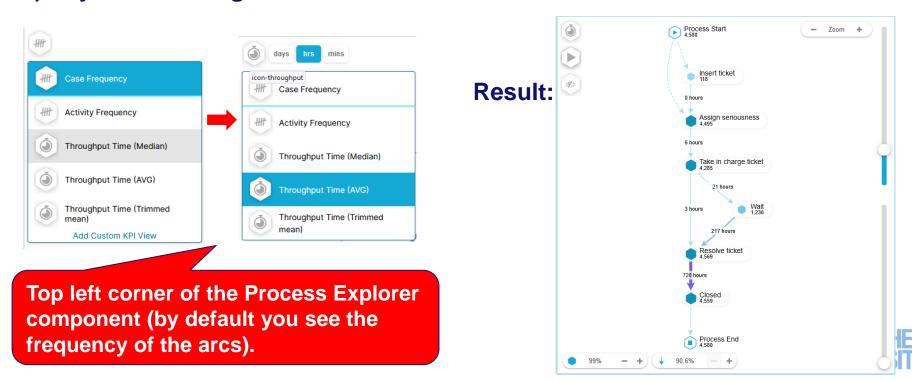
b) Move the sliders so that you can see 99% of all activities.

Result:

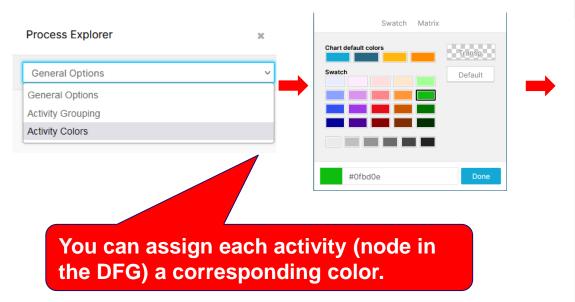




c) Adjust the configuration so that the arcs show the mean duration in hours.



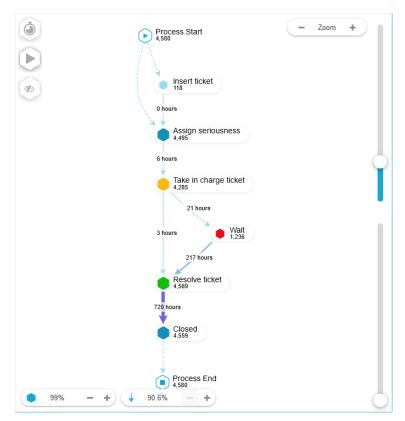
d) In the component settings, change the color of the activity icons the following way: "Resolve ticket" should be green, "Wait" should be red, and "Take in charge ticket" should be yellow.







d) Result:







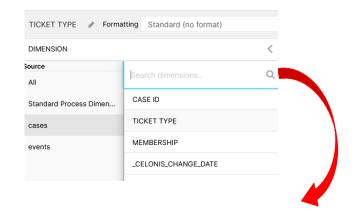
- a) Using a Pie Chart component, visualize the distribution of the values for the case attribute Ticket type.
- b) Using a Pie Chart component, visualize the distribution of the values for the case attribute Membership.
- c) Using a Pie Chart component, visualize the distribution of the combined values for the case attributes Ticket type and Membership together.
- d) Using a Histogram Chart component, visualize the number of occurrences for the throughput time in days. In the advanced options, select the Specific bucket count and set it to 10 (buckets). This will divide your values into 10 equal-width buckets.





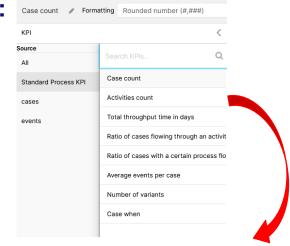
a) Using a Pie Chart component, visualize the distribution of the values for the case attribute Ticket type.

Dimension:

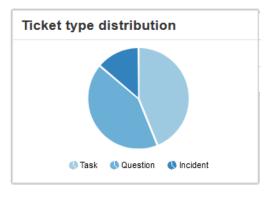


"cases"."TICKET TYPE"

KPI:



Result:



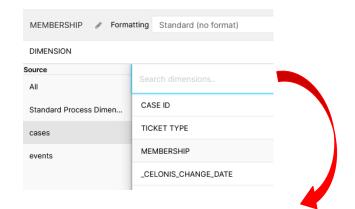
COUNT_TABLE("cases")





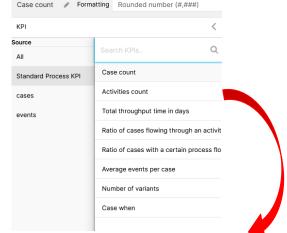
b) Using a Pie Chart component, visualize the distribution of the values for the case attribute Membership.

Dimension:



"cases"."MEMBERSHIP"





Result:









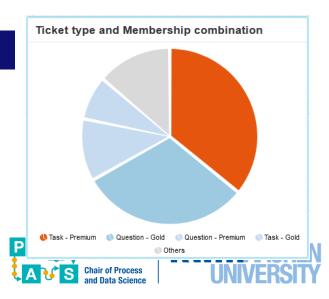
c) Using a Pie Chart component, visualize the distribution of the combined values for the case attributes Ticket type and Membership together.

Dimension(s): KPI: Result:

"cases"."TICKET TYPE"

"cases"."MEMBERSHIP"

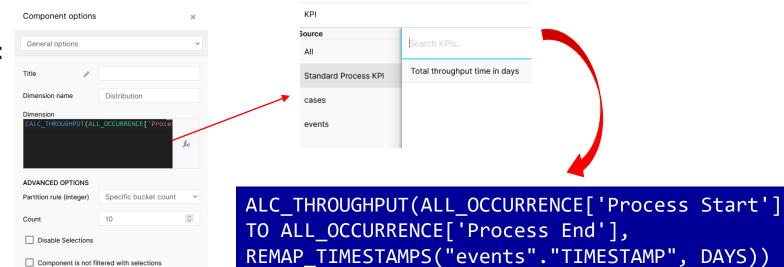
COUNT_TABLE("cases")



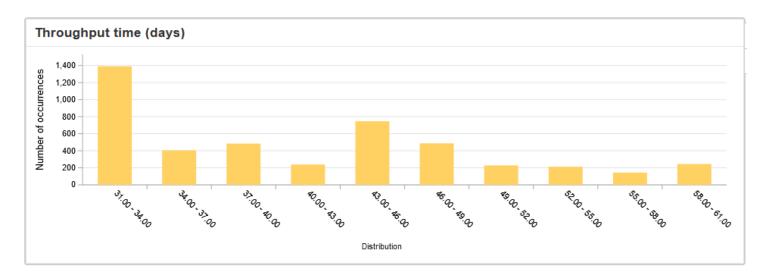
Component is not filtered with selections

d) Using a Histogram Chart component, visualize the number of occurrences for the throughput time in days. In the advanced options, select the Specific bucket count and set it to 10 (buckets). This will divide your values into 10 equal-width buckets.

Dimension:



d) Result:



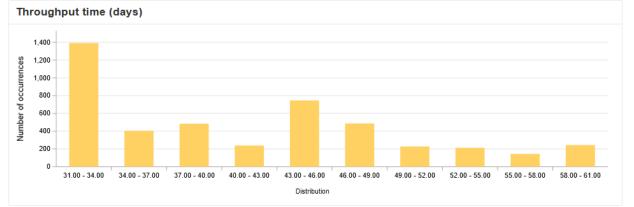




Task 2: Exploration How your dashboard could look like



For the assignment: Always give your components a title!





a) Create two Single KPI components of type Number. One of them must compute the 0.3 Quantile value of the throughput times in days. The other one must compute the 0.7 Quantile value of the throughput times in days. Provide a screenshot of both components.





a) Create two Single KPI components of type Number. One of them must compute the 0.3 Quantile value of the throughput times in days. The other one must compute the 0.7 Quantile value of the throughput times in days. Provide a screenshot of both components.

KPI:

```
QUANTILE(CALC_THROUGHPUT(ALL_OCCURRENCE['Process Start'] TO ALL_OCCURRENCE['Process End'],
REMAP_TIMESTAMPS("events"."TIMESTAMP", DAYS)), 0.3)
```

Result:

0.3 Quantile (thr. time)

KPI:

```
QUANTILE(CALC_THROUGHPUT(ALL_OCCURRENCE['Process Start'] TO ALL_OCCURRENCE['Process End'],
REMAP_TIMESTAMPS("events"."TIMESTAMP", DAYS)), 0.7)
```

Result:

0.7 Quantile (thr. time)

45.00₽

a) Create two Single KPI components of type Number. One of them must compute the 0.3 Quantile value of the throughput times in days. The other one must compute the 0.7 Quantile value of the throughput times in days. Provide a screenshot of both components.

Interpretation:

30% of cases finish in 33 days or less. 70% of cases finish in 45 days or less (30% take longer than 45 days).

Result:

0.3 Quantile (thr. time)

Result:

0.7 Quantile (thr. time)

45.00

- b) Create a case-based situation table containing the following columns:
 - 1. Case identifier
 - 2. Case ticket type
 - 3. Case membership
 - 4. Decision (Wait or No Wait): Wait if the case contains activity Wait at least once and No Wait otherwise.
 - 5. Last priority: Priority is an event attribute which is set every time activity "Assign seriousness" occurs. Here, the last Priority value of each case is needed.
 - 6. Throughput time category (*slow*, *normal*, or *fast*): If the throughput time (in days) is lower than the 0.3 quantile, the value must be set to *fast*. If the throughput time (in days) is higher than or equal to the 0.7 quantile, the value must be set to *slow*.

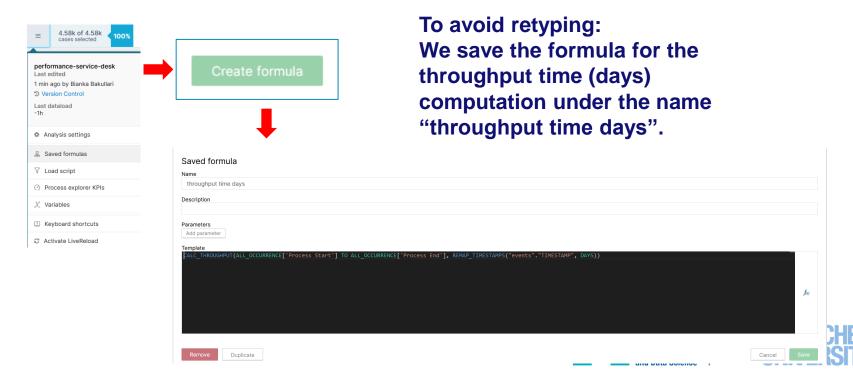
 Otherwise, the value must be set to *normal*.

- 1. Case identifier "cases". "CASE ID"
- 2. Case ticket type "cases"."TICKET TYPE"
- 3. Case membership "cases". "MEMBERSHIP"
- 4. Decision (Wait or No Wait): CASE WHEN PROCESS EQUALS 'Wait'
 THEN 'Wait'
 ELSE 'No Wait'
 END
- 5. Last priority: PU_LAST("cases", "events"."PRIORITY")





6. Throughput time category:



5. Throughput time category:

```
CASE WHEN KPI("throughput time days") < 33
THEN 'fast'
WHEN KPI("throughput time days") < 45
THEN 'normal'
ELSE 'slow'
END
```

This is the formula we saved.





b) Result:

For the assignment: Always give your Columns a label!

Case-based	table				Oolulliis
1. CASE ID	2. TICKET TYPE	3. MEMBERSHIP	4. Decision Wait	5. Last priority	6. throughput ti
Case 1	Question	Gold	No Wait	Normal	fast
Case 10	Task	Premium	No Wait	Normal	slow
Case 100	Task	Premium	No Wait	Normal	slow
Case 1000	Incident	Gold	No Wait	Urgent	normal
Case 1001	Task	Premium	No Wait	Normal	normal
Case 1002	Task	Gold	No Wait	High	fast
Case 1003	Task	Premium	No Wait	Normal	normal
Case 1004	Incident	Premium	No Wait	Normal	fast
Case 1005	Task	Premium	No Wait	Normal	slow
Case 1006	Question	Gold	No Wait	High	slow
Case 1007	Task	Premium	No Wait	Normal	slow
Case 1008	Task	Gold	No Wait	High	normal
Case 1009	Task	Premium	Wait	High	normal
Case 101	Question	Premium	No Wait	Normal	slow
Case 1010	Task	Premium	No Wait	Normal	normal
Case 1011	Question	Gold	No Wait	Normal	Slow Chair of Process

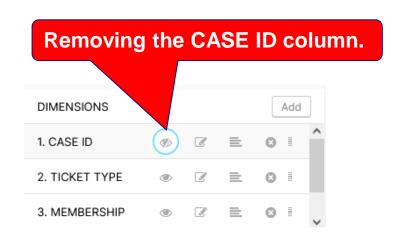
c) Remove the case id (column 1) and export the table. Import it into RapidMiner and discover a decision tree using "Throughput time category" (column 6) as response variable (label).

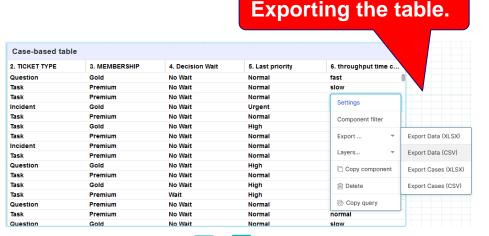




Task 3:Throughput times (case-level)

c) Remove the case id (column 1) and export the table. Import it into RapidMiner and discover a decision tree using "Throughput time category" (column 6) as response variable (label).



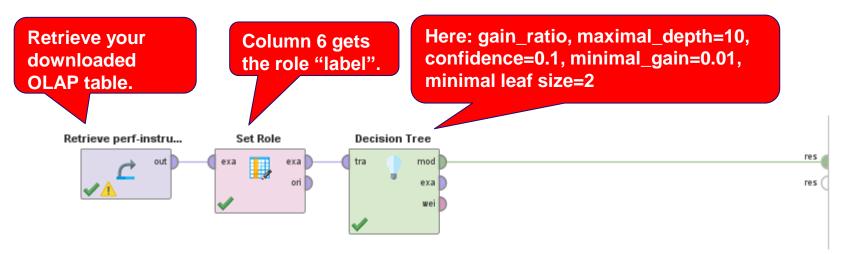






Task 3:Throughput times (case-level)

c) Remove the case id (column 1) and export the table. Import it into RapidMiner and discover a decision tree using "Throughput time category" (column 6) as response variable (label).

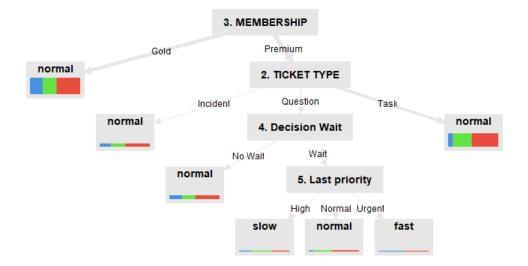






Task 3:Throughput times (case-level)

c) Result:







- a) Create an event-pair-based situation table containing the following columns:
 - 1. Case identifier
 - 2. Case ticket type
 - 3. Case membership
 - 4. Source activity
 - 5. Target activity
 - 6. Source resource
 - 7. Target resource
 - 8. Waiting time between source and target event in *hours*





- 1. Case identifier "cases". "CASE ID"
- 2. Case ticket type "cases"."TICKET TYPE"
- 3. Case membership "cases". "MEMBERSHIP"
- 4. Source activity SOURCE("events"."ACTIVITY")
- 5. Target activity TARGET("events"."ACTIVITY")





- 6. Source resource SOURCE("events"."RESOURCE")
- 7. Target resource TARGET("events"."RESOURCE")
- 8. Waiting time between source and target event in hours

```
HOURS_BETWEEN(
SOURCE("events"."TIMESTAMP"),
TARGET("events"."TIMESTAMP"))
```





a) Result:

1. CASE ID	2. TICKET TYPE	3. MEMBERSHIP	4. Source activ	5. Target activity	6. Source reso	7. Target resou	8. waiting time
Case 1	Question	Gold	Assign serious	Take in charge	Res4	Res8	0.012222222
Case 1	Question	Gold	Take in charge	Take in charge	Res8	Res3	72.198611111
Case 1	Question	Gold	Take in charge	Resolve ticket	Res3	Res4	308.85833333
Case 1	Question	Gold	Resolve ticket	Closed	Res4	Res2	361.00361111
Case 10	Task	Premium	Assign serious	Take in charge	Res4	Res6	887.94611111
Case 10	Task	Premium	Take in charge	Resolve ticket	Res6	Res4	0.0019444444
Case 10	Task	Premium	Resolve ticket	Closed	Res4	Res1	359.00694444
Case 100	Task	Premium	Assign serious	Take in charge	Res3	Res5	287.97888888
Case 100	Task	Premium	Take in charge	Require upgrade	Res5	Res2	5.4527777777
Case 100	Task	Premium	Require upgrade	Resolve ticket	Res2	Res8	501.49694444
Case 100	Task	Premium	Resolve ticket	Closed	Res8	Res2	360.00555555
Case 1000	Incident	Gold	Assign serious	Assign serious	Res8	Res8	0.0016666666
Case 1000	Incident	Gold	Assign serious	Take in charge	Res8	Res4	0.0016666666
Case 1000	Incident	Gold	Take in charge	Resolve ticket	Res4	Res4	125.22027777
Case 1000	Incident	Gold	Resolve ticket	Closed	Res4	Res2	930.90111111
Case 1001	Task	Premium	Assign serious	Take in charge	Res4	Res5	399.11916666



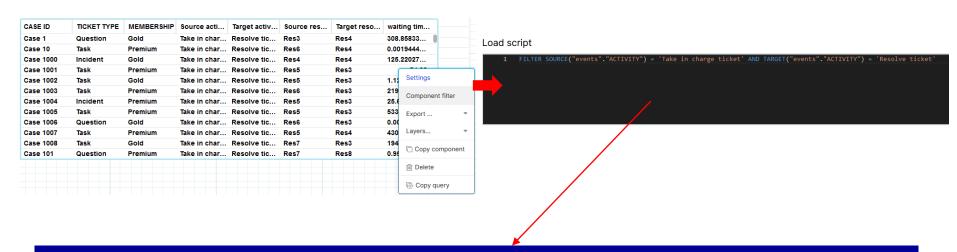


b) We are only interested in event pairs corresponding to pairs of activities: "Take in charge ticket" and "Resolve ticket". Apply the necessary filter to your OLAP table from a). Show the table after applying the filter.





b) Filter:



FILTER SOURCE("events"."ACTIVITY")='Take in charge ticket' AND
TARGET("events"."ACTIVITY")='Resolve ticket'





b) Result:

1. CASE ID	2. TICKET TYPE	3. MEMBERSHIP	4. Source activ	5. Target activity	6. Source reso	7. Target resou	8. waiting time
Case 1	Question	Gold	Take in charge	Resolve ticket	Res3	Res4	308.85833333
Case 10	Task	Premium	Take in charge	Resolve ticket	Res6	Res4	0.0019444444
Case 1000	Incident	Gold	Take in charge	Resolve ticket	Res4	Res4	125.22027777
Case 1001	Task	Premium	Take in charge	Resolve ticket	Res5	Res3	74.38
Case 1002	Task	Gold	Take in charge	Resolve ticket	Res5	Res3	1.1277777777
Case 1003	Task	Premium	Take in charge	Resolve ticket	Res6	Res3	219.05361111
Case 1004	Incident	Premium	Take in charge	Resolve ticket	Res5	Res3	25.615833333
Case 1005	Task	Premium	Take in charge	Resolve ticket	Res5	Res3	533.62388888
Case 1006	Question	Gold	Take in charge	Resolve ticket	Res6	Res3	0.002222222
Case 1007	Task	Premium	Take in charge	Resolve ticket	Res5	Res4	430.22472222
Case 1008	Task	Gold	Take in charge	Resolve ticket	Res7	Res3	194.29138888
Case 101	Question	Premium	Take in charge	Resolve ticket	Res7	Res8	0.955555555
Case 1011	Question	Gold	Take in charge	Resolve ticket	Res7	Res8	0.1844444444
Case 1012	Incident	Premium	Take in charge	Resolve ticket	Res3	Res8	0.01
Case 1014	Task	Premium	Take in charge	Resolve ticket	Res4	Res4	0.0372222222
Case 1015	Incident	Gold	Take in charge	Resolve ticket	Res7	Res8	115.32027777





c) Add another column (column 9) to your table and name it "Waiting time category". If the waiting time in hours before the source and the target event is lower than 3, the value should be *short*. Otherwise, the value should be *long*.





c) Add another column (column 9) to your table and name it "Waiting time category". If the waiting time in hours before the source and the target event is lower than 3, the value should be *short*. Otherwise, the value should be *long*.

9. Waiting time category

```
CASE WHEN HOURS_BETWEEN(
SOURCE("events"."TIMESTAMP"),
TARGET("events"."TIMESTAMP")) < 3
THEN 'short'
ELSE 'long'
END</pre>
```





c) Result:

2. TICKET TYPE	3. MEMBERSHIP	4. Source activity	5. Target activity	6. Source resource	7. Target resource	8. waiting time (h	9. Waiting time ca
Question	Gold	Take in charge tic	Resolve ticket	Res3	Res4	308.8583333333333	long
Task	Premium	Take in charge tic	Resolve ticket	Res6	Res4	0.00194444444444	short
Incident	Gold	Take in charge tic	Resolve ticket	Res4	Res4	125.220277777777	long
Task	Premium	Take in charge tic	Resolve ticket	Res5	Res3	74.38	long
Task	Gold	Take in charge tic	Resolve ticket	Res5	Res3	1.12777777777777	short
Task	Premium	Take in charge tic	Resolve ticket	Res6	Res3	219.0536111111111	long
Incident	Premium	Take in charge tic	Resolve ticket	Res5	Res3	25.61583333333333	long
Task	Premium	Take in charge tic	Resolve ticket	Res5	Res3	533.6238888888889	long
Question	Gold	Take in charge tic	Resolve ticket	Res6	Res3	0.0022222222222	short
Task	Premium	Take in charge tic	Resolve ticket	Res5	Res4	430.224722222222	long
Task	Gold	Take in charge tic	Resolve ticket	Res7	Res3	194.2913888888889	long
Question	Premium	Take in charge tic	Resolve ticket	Res7	Res8	0.9555555555555	short
Question	Gold	Take in charge tic	Resolve ticket	Res7	Res8	0.1844444444444	short
Incident	Premium	Take in charge tic	Resolve ticket	Res3	Res8	0.01	short
Task	Premium	Take in charge tic	Resolve ticket	Res4	Res4	0.0372222222222	short
Incident	Gold	Take in charge tic	Resolve ticket	Res7	Res8	115.320277777777	long
	Question Task Incident Task Task Task Incident Task Question Task Task Question Question Question Incident Task	Question Gold Task Premium Incident Gold Task Premium Task Gold Task Premium Incident Premium Task Premium Task Premium Task Premium Question Gold Task Premium Task Premium Task Premium Task Premium Task Premium Task Premium Task Gold Question Premium Question Premium Premium Task Premium Task Premium	Question Gold Take in charge tic Task Premium Take in charge tic Incident Gold Take in charge tic Task Premium Take in charge tic Task Gold Take in charge tic Task Premium Take in charge tic Incident Premium Take in charge tic Task Premium Take in charge tic Question Gold Take in charge tic Task Premium Take in charge tic Task Premium Take in charge tic Task Gold Take in charge tic Task Gold Take in charge tic Question Premium Take in charge tic Question Gold Take in charge tic Question Premium Take in charge tic Task Gold Take in charge tic Take in charge tic Task Premium Take in charge tic	Question Gold Take in charge tic Resolve ticket Task Premium Take in charge tic Resolve ticket Incident Gold Take in charge tic Resolve ticket Task Premium Take in charge tic Resolve ticket Task Gold Take in charge tic Resolve ticket Task Premium Take in charge tic Resolve ticket Incident Premium Take in charge tic Resolve ticket Task Gold Take in charge tic Resolve ticket Question Premium Take in charge tic Resolve ticket	QuestionGoldTake in charge ticResolve ticketRes3TaskPremiumTake in charge ticResolve ticketRes6IncidentGoldTake in charge ticResolve ticketRes4TaskPremiumTake in charge ticResolve ticketRes5TaskGoldTake in charge ticResolve ticketRes6IncidentPremiumTake in charge ticResolve ticketRes5TaskPremiumTake in charge ticResolve ticketRes5QuestionGoldTake in charge ticResolve ticketRes6TaskPremiumTake in charge ticResolve ticketRes5TaskGoldTake in charge ticResolve ticketRes7QuestionPremiumTake in charge ticResolve ticketRes7QuestionGoldTake in charge ticResolve ticketRes7IncidentPremiumTake in charge ticResolve ticketRes3TaskPremiumTake in charge ticResolve ticketRes3	QuestionGoldTake in charge ticResolve ticketRes3Res4TaskPremiumTake in charge ticResolve ticketRes6Res4IncidentGoldTake in charge ticResolve ticketRes4Res4TaskPremiumTake in charge ticResolve ticketRes5Res3TaskGoldTake in charge ticResolve ticketRes6Res3IncidentPremiumTake in charge ticResolve ticketRes5Res3TaskPremiumTake in charge ticResolve ticketRes5Res3QuestionGoldTake in charge ticResolve ticketRes6Res3TaskPremiumTake in charge ticResolve ticketRes5Res4TaskGoldTake in charge ticResolve ticketRes7Res3QuestionPremiumTake in charge ticResolve ticketRes7Res8QuestionGoldTake in charge ticResolve ticketRes7Res8IncidentPremiumTake in charge ticResolve ticketRes7Res8TaskPremiumTake in charge ticResolve ticketRes3Res8TaskPremiumTake in charge ticResolve ticketRes3Res8	QuestionGoldTake in charge ticResolve ticketRes3Res4308.858333333333333333333333333333333333





d) Remove the columns 1,4,5, and 8 and export the table. Import it into RapidMiner and discover a decision tree using column 9 (waiting time category) as response variable (label).





d) Remove the columns 1,4,5, and 8 and export the table. Import it into RapidMiner and discover a decision tree using column 9 (waiting time category) as response variable (label).

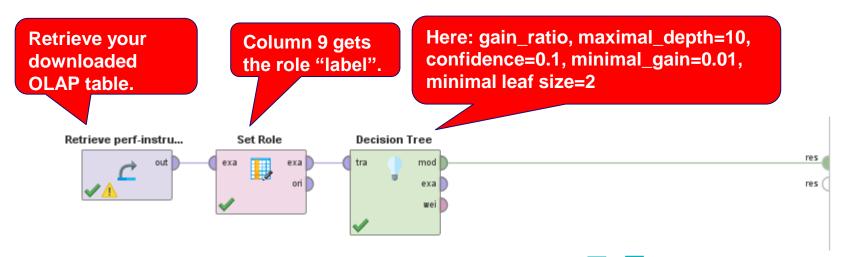
Resulting table after removing columns:

Event-pair-based	table			
2. TICKET TYPE	3. MEMBERSHIP	6. Source resource	7. Target resource	9. Waiting time category
Question	Gold	Res3	Res4	long
Task	Premium	Res6	Res4	short
Incident	Gold	Res4	Res4	long
Task	Premium	Res5	Res3	long
Task	Gold	Res5	Res3	short
Task	Premium	Res6	Res3	long
Incident	Premium	Res5	Res3	long
Task	Premium	Res5	Res3	long
Question	Gold	Res6	Res3	short
Task	Premium	Res5	Res4	long
Task	Gold	Res7	Res3	long
Question	Premium	Res7	Res8	short
Question	Gold	Res7	Res8	short
Incident	Premium	Res3	Res8	short





d) Remove the columns 1,4,5, and 8 and export the table. Import it into RapidMiner and discover a decision tree using column 9 (waiting time category) as response variable (label).







d) Result:

