

QMM_Assign5

#Problem 1 [DEA]

Problem Statement: The Hope Valley Health Care Association owns and operates six nursing homes in adjoining states. An evaluation of their efficiency has been undertaken using two inputs and two outputs. The inputs are staffing labor (measured in average hours per day) and the cost of supplies (in thousands of dollars per day). The outputs are the number of patient-days reimbursed by third-party sources and the number of patient-days reimbursed privately.

Formulating the problem as lp to get the weight for Facility 1

LP formulation:

```
// Objective Function max: 14000 u1 + 3500 u2;
```

```
/* Constraints */
```

```
14000 u1 + 3500 u2 - 150 v1 - 0.2 v2 <= 0;
```

```
14000 u1 + 21000 u2 - 400 v1 - 0.7 v2 <= 0;
```

```
42000 u1 + 10500 u2 - 320 v1 - 1.2 v2 <= 0;
```

```
28000 u1 + 42000 u2 - 520 v1 - 2.0 v2 <= 0;
```

```
19000 u1 + 25000 u2 - 350 v1 - 1.2 v2 <= 0;
```

```
14000 u1 + 15000 u2 - 320 v1 - 0.7 v2 <= 0;
```

```
150 v1 + 0.2 v2 = 1;
```

```
=====
```

```
library(Benchmarking)
```

```
## Loading required package: lpSolveAPI
```

```
## Loading required package: ucminf
```

```
## Loading required package: quadprog
```

```
library(lpSolveAPI)
```

```
Facility1 <- read.lp("Health.lp")
```

Questions

- 1) Formulate and perform DEA analysis under all DEA assumptions of FDH, CRS, VRS, IRS, DRS, and FRH.
- 2) Determine the Peers and Lambdas under each of the above assumptions
- 3) Summarize your results in a tabular format
- 4) Compare and contrast the above results

```
solve(Facility1)

## [1] 0

get.objective(Facility1)      #the lp was able to achieve the max efficiency
for Facility 1

## [1] 1

get.variables(Facility1)      #The proposed inputs and outputs weights for
maximum efficiency

## [1] 7.142857e-05 0.000000e+00 5.172414e-03 1.120690e+00
```

First we type our inputs and outputs as vectors.

We have 2 inputs (Staff hours, Supplies) and 2 outputs ("Reimbursed Patient_Days", "Privately Paid Patient_Day").

```
x <- matrix(c(150, 400, 320, 520, 350, 320, 0.2, 0.7, 1.2, 2.0, 1.2, 0.7),
ncol = 2)
y <-
matrix(c(14000,14000,42000,28000,19000,14000,3500,21000,10500,42000,25000,150
00),ncol = 2)
colnames(y) <- c("Reimbursed Patient_Days", "Privately Paid Patient_Days")
colnames(x) <- c("Staff_Hours", "Supplies")
print(x)

##      Staff_Hours Supplies
## [1,]          150      0.2
## [2,]          400      0.7
## [3,]          320      1.2
## [4,]          520      2.0
## [5,]          350      1.2
## [6,]          320      0.7

print(y)

##      Reimbursed Patient_Days Privately Paid Patient_Days
## [1,]                   14000                   3500
## [2,]                   14000                   21000
## [3,]                   42000                   10500
## [4,]                   28000                   42000
## [5,]                   19000                   25000
## [6,]                   14000                   15000
```

```
Table<- cbind(x,y)
row.names(Table) = c("Fac1", "Fac2", "Fac3", "Fac4", "Fac5", "Fac6")
Table
```

	Staff_Hours	Supplies	Reimbursed	Patient_Days	Privately Paid
## Fac1	150	0.2		14000	3500
## Fac2	400	0.7		14000	21000
## Fac3	320	1.2		42000	10500
## Fac4	520	2.0		28000	42000
## Fac5	350	1.2		19000	25000
## Fac6	320	0.7		14000	15000

Next we run DEA Analysis under all DEA assumptions (FDH, CRS, VRS, IRS, DRS, and FRH)

```
#Constant returns to scale, convexity and free disposability
CRS <- dea(x,y, RTS = "crs") # provide the input and output . The results show that Facilities 1,2,3,4 are efficient whereas facilities 5,6 have efficiency rates of 98% and 87% respectively.
print(CRS)

## [1] 1.0000 1.0000 1.0000 1.0000 0.9775 0.8675

peers(CRS) # identify the peers. The peers units for for facilities 5,6 are 1,2,4

##      peer1 peer2 peer3
## [1,]     1    NA    NA
## [2,]     2    NA    NA
## [3,]     3    NA    NA
## [4,]     4    NA    NA
## [5,]     1     2     4
## [6,]     1     2     4

CRS_Weights <- lambda(CRS) # identify the relative weights given to the peers. The weights for facility 4 are 0.20, 0.08, 0.54. The weights for facility 6 are 0.34, 0.39, 0.13
#Free disposability hull

FDH <- dea(x,y, RTS= "fdh")
FDH #all facilities are efficient

## [1] 1 1 1 1 1 1

peers(FDH) #the peer for each facility is itself
```

```

##      peer1
## [1,]      1
## [2,]      2
## [3,]      3
## [4,]      4
## [5,]      5
## [6,]      6

FDH_Weights <- lambda(FDH)
#Variable returns to scale, convexity and free disposability
VRS <- dea(x,y, RTS = "vrs")
VRS      #ALL facilities are efficient except for facility 6

## [1] 1.0000 1.0000 1.0000 1.0000 1.0000 0.8963

peers(VRS)      #peers for facility 6 are 1,2,5

##      peer1 peer2 peer3
## [1,]      1     NA     NA
## [2,]      2     NA     NA
## [3,]      3     NA     NA
## [4,]      4     NA     NA
## [5,]      5     NA     NA
## [6,]      1      2      5

VRS_Weights <- lambda(VRS)
#Increasing returns to scale, (up-scaling, but not down-scaling), convexity and free disposability
IRS <- dea(x,y, RTS= "irs")
IRS      #ALL facilities are efficient except for facilit

## [1] 1.0000 1.0000 1.0000 1.0000 1.0000 0.8963

peers(IRS)      #peers for facility 6 are 1,2,5

##      peer1 peer2 peer3
## [1,]      1     NA     NA
## [2,]      2     NA     NA
## [3,]      3     NA     NA
## [4,]      4     NA     NA
## [5,]      5     NA     NA
## [6,]      1      2      5

IRS_Weights <- lambda(IRS)
#Decreasing returns to scale, convexity, down-scaling and free disposability
DRS <- dea(x,y, RTS= "drs") #DRS gave same results as CRS
DRS      #ALL facilities are efficient except for facility 5,6

## [1] 1.0000 1.0000 1.0000 1.0000 0.9775 0.8675

peers(DRS)      # The peers units for for facilities 5,6 are 1,2,4

```

```

##      peer1 peer2 peer3
## [1,]     1    NA    NA
## [2,]     2    NA    NA
## [3,]     3    NA    NA
## [4,]     4    NA    NA
## [5,]     1     2     4
## [6,]     1     2     4

DRS_Weights <- lambda(DRS)

FRH <- dea(x,y, RTS= "add")
FRH  #all facilities are efficient

## [1] 1 1 1 1 1 1

peers(FRH)  #the peer unit for each facility is itself

##      peer1
## [1,]     1
## [2,]     2
## [3,]     3
## [4,]     4
## [5,]     5
## [6,]     6

FRH_Weights <- lambda(FRH)

as.data.frame(Table)

##      Staff_Hours Supplies Reimbursed Patient_Days Privately Paid
Patient_Days
## Fac1          150         0.2              14000
3500
## Fac2          400         0.7              14000
21000
## Fac3          320         1.2              42000
10500
## Fac4          520         2.0              28000
42000
## Fac5          350         1.2              19000
25000
## Fac6          320         0.7              14000
15000

Df <-data.frame (CRS = c(1.0000, 1.0000, 1.0000, 1.0000, 0.9775, 0.8675),
FDH= c(1,1,1,1,1,1), VRS= c(1.0000, 1.0000, 1.0000, 1.0000, 1.0000,
0.8963),IRS =c( 1.0000, 1.0000, 1.0000, 1.0000, 1.0000 ,0.8963), DRS=
c(1.0000 ,1.0000 ,1.0000, 1.0000, 0.9775, 0.8675), FRH= c(1,1,1,1,1,1))
Df

##      CRS FDH    VRS    IRS    DRS FRH
## 1 1.0000   1 1.0000 1.0000 1.0000   1

```

```
## 2 1.0000    1 1.0000 1.0000 1.0000    1
## 3 1.0000    1 1.0000 1.0000 1.0000    1
## 4 1.0000    1 1.0000 1.0000 1.0000    1
## 5 0.9775    1 1.0000 1.0000 0.9775    1
## 6 0.8675    1 0.8963 0.8963 0.8675    1
```

#Now we Look at the efficiency results at each facility in every DEA assumption. CRS and DRS give same results, FDH and FRH gave same results, and finally both VRS and IRS gave same results as well.

```
Results <- cbind(Table,Df)
Results[,-c(1:4)]
```

```
##          CRS FDH    VRS    IRS    DRS FRH
## Fac1 1.0000    1 1.0000 1.0000 1.0000    1
## Fac2 1.0000    1 1.0000 1.0000 1.0000    1
## Fac3 1.0000    1 1.0000 1.0000 1.0000    1
## Fac4 1.0000    1 1.0000 1.0000 1.0000    1
## Fac5 0.9775    1 1.0000 1.0000 0.9775    1
## Fac6 0.8675    1 0.8963 0.8963 0.8675    1
```

#Summary of the weights assigned to each Facility in every DEA assumption

```
Weights_tbl <- cbind(FDH_Weights, CRS_Weights, VRS_Weights, IRS_Weights,
DRS_Weights, FRH_Weights)
```

```
row.names(Weights_tbl) = c("Fac1", "Fac2", "Fac3", "Fac4", "Fac5", "Fac6")
```

```
colnames(Weights_tbl) <- c("FDH","FDH", "FDH", "FDH","FDH","FDH", "CRS",
"CRS", "CRS", "CRS", "VRS", "VRS", "VRS","VRS", "VRS", "IRS", "IRS", "IRS",
"IRS","IRS", "DRS", "DRS", "DRS", "DRS", "FRH", "FRH", "FRH", "FRH",
"FRH","FRH")
```

as.data.frame(Weights_tbl) #the table summarizes the weights for inputs and outputs for each facility under each DEA assumption.

```
##          FDH FDH FDH FDH FDH FDH          CRS          CRS CRS          CRS          VRS
## Fac1    1    0    0    0    0    0 1.00000000 0.00000000    0 0.00000000 1.00000000
## Fac2    0    1    0    0    0    0 0.00000000 1.00000000    0 0.00000000 0.00000000
## Fac3    0    0    1    0    0    0 0.00000000 0.00000000    1 0.00000000 0.00000000
## Fac4    0    0    0    1    0    0 0.00000000 0.00000000    0 1.00000000 0.00000000
## Fac5    0    0    0    0    1    0 0.20000000 0.08048142    0 0.5383307 0.00000000
## Fac6    0    0    0    0    0    1 0.3428571 0.39499264    0 0.1310751 0.4014399
##          VRS VRS VRS          VRS          IRS          IRS IRS IRS          IRS
## Fac1 0.00000000    0    0 0.00000000 1.00000000 0.00000000    0    0 0.00000000
## Fac2 1.00000000    0    0 0.00000000 0.00000000 1.00000000    0    0 0.00000000
## Fac3 0.00000000    1    0 0.00000000 0.00000000 0.00000000    1    0 0.00000000
## Fac4 0.00000000    0    1 0.00000000 0.00000000 0.00000000    0    1 0.00000000
## Fac5 0.00000000    0    0 1.00000000 0.00000000 0.00000000    0    0 1.00000000
## Fac6 0.3422606    0    0 0.2562995 0.4014399 0.3422606    0    0 0.2562995
##          DRS          DRS DRS          DRS FRH FRH FRH FRH FRH FRH
```

## Fac1	1.0000000	0.00000000	0	0.0000000	1	0	0	0	0	0
## Fac2	0.0000000	1.00000000	0	0.0000000	0	1	0	0	0	0
## Fac3	0.0000000	0.00000000	1	0.0000000	0	0	1	0	0	0
## Fac4	0.0000000	0.00000000	0	1.0000000	0	0	0	1	0	0
## Fac5	0.2000000	0.08048142	0	0.5383307	0	0	0	0	1	0
## Fac6	0.3428571	0.39499264	0	0.1310751	0	0	0	0	0	1

DEA Analysis Summary

For Hope Vally Health Care Association: Under FDH and FRH all facilities are efficient, under CRS and DRS all facilities were efficient except for Facility 5,6. Under VRS and IRS assumptions all except for facility 6 were efficient. The peer units for efficient facilities are themselves. Under VRS and IRS assumption the peers unit for inefficient facilities were 1,2 and 5. Under CRS and DRS, the peers unites were 1,2,and 4.

Problem 2 [Goal Programming]

Emax Corporation Problem:

Maximize $Z = P - 6C - 3D$, where P = total (discounted) profit over the life of the new products,

C = change (in either direction) in the current level of employment,

D = decrease (if any) in next year's earnings from the current year's level.

– $P = 20x_1 + 15x_2 + 25x_3$;

– $y_1 = 6x_1 + 4x_2 + 5x_3 - 50$;

– $y_2 = 8x_1 + 7x_2 + 5x_3 - 75$

y_1+ is going over the employment level goal and the weighted penalty is 6

y_1- is going under the employment level goal and the weighted penalty is 6

y_2+ is going over the earnings goal for next year- no penalty

y_2- is going under the earnings goal for next year and the peanlity is 3.

x_1 is the quantity of product 1 to be produced

x_2 is the quantity of product 2 to be produced

x_3 is the quantity of product 3 to be produced

LP formulation:

// Objective function max: $20x_1 + 15x_2 + 25x_3 - 6y_1p - 6y_1m - 3y_2m$;

```
// Constraints
```

```
6x1 + 4x2 + 5x3 + y1p - y1m = 50;
```

```
8x1 + 7x2 + 5x3 + y2p - y2m = 75;
```

```
=====
```

```
library(lpSolveAPI)
```

```
Emax_GP <- read.lp("Emax.lp")
```

```
Emax_GP
```

```
## Model name:
```

##	x1	x2	x3	y1p	y1m	y2m	y2p	
## Maximize	20	15	25	-6	-6	-3	0	
## R1	6	4	5	-1	1	0	0	= 50
## R2	8	7	5	0	0	1	-1	= 75
## Kind	Std	Std	Std	Std	Std	Std	Std	
## Type	Real	Real	Real	Real	Real	Real	Real	
## Upper	Inf	Inf	Inf	Inf	Inf	Inf	Inf	
## Lower	0	0	0	0	0	0	0	

Solving the problem

```
solve (Emax_GP)
```

```
## [1] 0
```

```
get.objective(Emax_GP)
```

```
## [1] 225
```

Emax need to produce 15 units of product 3 and none of product 1 and 2 to achieve 225 millions in profit. The employment level will go over the goal by 2500

```
get.variables(Emax_GP)
```

```
## [1] 0 0 15 25 0 0 0
```