

⑧

8. Minimize  $z = 8x_1 + 6x_2 + 11x_3$   
subject to

Max:  $z^* = -8x_1 - 6x_2 - 11x_3$   
subject to

$$5x_1 + x_2 + 3x_3 \leq 4 \rightarrow 5x_1 + x_2 + 3x_3 + x_4 = 4$$

$$5x_1 + x_2 + 3x_3 \geq 2 \rightarrow 5x_1 + x_2 + 3x_3 - x_5 = 2$$

$$2x_1 + 4x_2 + 7x_3 \leq 5 \rightarrow 2x_1 + 4x_2 + 7x_3 + x_6 = 5$$

$$2x_1 + 4x_2 + 7x_3 \geq 3 \rightarrow 2x_1 + 4x_2 + 7x_3 - x_7 = 3$$

$$x_1 + x_2 + x_3 = 1 \rightarrow x_1 + x_2 + x_3 = 1$$

$$x_1 \geq 0, x_2 \geq 0, x_3 \geq 0.$$

$$x_4 \geq 0, x_5 \geq 0, x_6 \geq 0, x_7 \geq 0$$

No basic solution available. Introduce artificial variables  $y_1$  in 2<sup>nd</sup> equation,  $y_2$  in 4<sup>th</sup> equation,  $y_3$  in 5<sup>th</sup> equation. Use  $x_4$  and  $x_6$  also. For Phase I

we have Minimize  $z = y_1 + y_2 + y_3 \rightarrow \text{Max } z^* = -y_1 - y_2 - y_3$   
subject to:

$$5x_1 + x_2 + 3x_3 + x_4 = 4$$

$$5x_1 + x_2 + 3x_3 - x_5 + y_1 = 2$$

$$2x_1 + 4x_2 + 7x_3 + x_6 = 5$$

$$2x_1 + 4x_2 + 7x_3 - x_7 + y_2 = 3$$

$$x_1 + x_2 + x_3 + y_3 = 1$$

The basic variables are  $x_4, y_1, x_6, y_2, y_3$

⑨

Tableau $\bar{C}_B$		0 0 0 0 0 0 0 -1 -1 -1										$\bar{X}_{B_0}$
#		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$y_1$	$y_2$	$y_3$	
	$0 x_4$	5	1	3	1	0	0	0	0	0	0	4
	$-1 y_1$	5	1	3	0	-1	0	0	1	0	0	2
	$0 x_6$	2	4	7	0	0	1	0	0	0	0	5
$\leftarrow$	$-1 y_2$	2	4	⑦	0	0	0	-1	0	1	0	3
	$-1 y_3$	1	1	1	0	0	0	0	0	0	1	1
		-8	-6	-11	0	1	0	1	0	0	0	-6

where,

$$Z_1 - C_1 = \bar{C}_B^T \bar{B}_1 - C_1 = [0 -1 0 -1 -1] \begin{bmatrix} 5 \\ 5 \\ 2 \\ 2 \\ 1 \end{bmatrix} = -5 -2 -1 = -8, Z_3 - C_3 = -11$$

$$Z_2 - C_2 = \bar{C}_B^T \bar{B}_2 - C_2 = [0 -1 0 -1 -1] \begin{bmatrix} 1 \\ 1 \\ 4 \\ 4 \\ 4 \end{bmatrix} = -1 -4 -1 = -6, Z_4 - C_4 = 0$$

$$z_5 - c_5 = 1 \quad z_8 - c_8 = 0 \text{ and}$$

$$z_6 - c_6 = 0 \quad z_9 - c_9 = 0$$

$$z_7 - c_7 = 1 \quad z_{10} - c_{10} = 0$$

$$z = C_B^T \bar{x}_B = [0 \ -1 \ 0 \ -1 \ -1] \begin{bmatrix} 4 \\ 2 \\ 5 \\ 3 \\ 1 \end{bmatrix} = -6$$

Choose  $x_3$  as the entering variable. The  $\theta$ -ratio for  $y_2$  is smallest so choose  $y_2$  as the departing variable.

(B) For the calculation of tableau #2 we have

$$B_1 = \begin{bmatrix} 1 & 0 & 0 & 3 & 0 \\ 0 & 1 & 0 & 3 & 0 \\ 0 & 0 & 1 & 7 & 0 \\ 0 & 0 & 0 & 7 & 0 \\ 0 & 0 & 0 & 1 & 1 \end{bmatrix}$$

$x_4 \quad y_1 \quad x_6 \quad x_3 \quad y_3$

Calculate  $B^{-1}$  from row reduction of

$$[B_1 | I] = \left[ \begin{array}{ccccc|ccccc} 1 & 0 & 0 & 3 & 0 & 1 & 0 & 0 & 0 & 0 \\ 0 & 1 & 0 & 3 & 0 & 0 & 1 & 0 & 0 & 0 \\ 0 & 0 & 1 & 7 & 0 & 0 & 0 & 1 & 0 & 0 \\ 0 & 0 & 0 & 7 & 0 & 0 & 0 & 0 & 1 & 0 \\ 0 & 0 & 0 & 1 & 1 & 0 & 0 & 0 & 0 & 1 \end{array} \right] \text{ to get } B_1^{-1} = \begin{bmatrix} 1 & 0 & 0 & -3/7 & 0 \\ 0 & 1 & 0 & -3/7 & 0 \\ 0 & 0 & 1 & -1 & 0 \\ 0 & 0 & 0 & 1/7 & 0 \\ 0 & 0 & 0 & -1/7 & 1 \end{bmatrix}$$

With  $\bar{E}_j = B_1^{-1} E_j$ ,  $\bar{x}_{B_i} = B_1^{-1} x_{B_i}$ ,  $z_j - c_j = \bar{C}_B^T \bar{E}_j - c_j$  and  $z = \bar{C}_B^T \bar{x}_B$ , we can calculate tableau #2

Tableau $C_B$		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$y_1$	$y_2$	$y_3$	
#2												
	$0 \ x_4$	$\frac{29}{7}$	$-5/7$	$0$	$1$	$0$	$0$	$3/7$	$0$	$-3/7$	$0$	$\frac{19}{7}$
	$-1 \ y_1$	$\frac{29}{7}$	$-5/7$	$0$	$0$	$-1$	$0$	$3/7$	$1$	$-3/7$	$0$	$5/7$
	$0 \ x_6$	$0$	$0$	$0$	$0$	$0$	$1$	$1$	$0$	$-1$	$0$	$2$
	$0 \ x_3$	$2/7$	$4/7$	$1$	$0$	$0$	$0$	$-1/7$	$0$	$1/7$	$0$	$3/7$
	$-1 \ y_3$	$5/7$	$3/7$	$0$	$0$	$0$	$0$	$1/7$	$0$	$-1/7$	$1$	$4/7$
		$-\frac{34}{7}$	$2/7$	$0$	$0$	$1$	$0$	$-4/7$	$0$	$\frac{11}{7}$	$0$	$-9/7$

Choose  $x_1$  as the entering variable. The  $\theta$ -ratio  $5/7 / 29 = 5/29$  for  $y_1$  is the smallest so choose  $y_1$  as the departing variable. Proceed by pivoting or constructing  $B^{-1}$  to construct tableaux #3, #4 and #5

(3)

We will get

Tableau	$\bar{C}_B$		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$y_1$	$y_2$	$y_3$	
#5	0	$x_4$	0	0	0	1	1	0	0	-1	0	0	2
	0	$x_1$	1	0	$\frac{1}{2}$	0	$-\frac{1}{4}$	0	0	$\frac{1}{4}$	0	$-\frac{1}{4}$	$\frac{1}{4}$
	0	$x_6$	0	0	4	0	$-\frac{1}{2}$	1	0	$\frac{1}{2}$	0	$-\frac{1}{2}$	$\frac{3}{2}$
	0	$x_2$	0	1	$\frac{1}{2}$	0	$\frac{1}{4}$	0	0	$-\frac{1}{4}$	0	$\frac{5}{4}$	$\frac{3}{4}$
	0	$x_7$	0	0	$-\frac{1}{4}$	0	$\frac{1}{2}$	0	1	$-\frac{1}{2}$	-1	$\frac{9}{2}$	$\frac{1}{2}$
			0	0	0	0	0	0	0	1	1	1	0

We see that we have reached an optimal solution for Phase 1. We can now construct the initial tableau for Phase 2. Since none of the artificial variables are basic, we can drop their columns. We introduce the original objective function coefficients above the variables and form  $\bar{C}_B$

Using them  $-8 \quad -6 \quad -11 \quad 0 \quad 0 \quad 0 \quad 0$ 

Phase 2		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$\bar{C}_B$
	0	$x_4$	0	0	0	1	1	0	0
Initial	-8	$x_1$	1	0	$\frac{1}{2}$	0	$-\frac{1}{4}$	0	0
Tableau	0	$x_6$	0	0	4	0	$-\frac{1}{2}$	1	0
	-6	$x_2$	0	1	$\frac{1}{2}$	0	$\frac{1}{4}$	0	0
	0	$x_7$	0	0	$-\frac{1}{4}$	0	$\frac{1}{2}$	0	1
			0	0	4	0	$\frac{1}{2}$	0	-13/2

$$z_1 - c_1 = z_2 - c_2 = z_4 - c_4 = z_6 - c_6 = z_7 - c_7 = 0$$

$$z_3 - c_3 = [0 \ -8 \ 0 \ -6] \begin{bmatrix} 0 \\ \frac{1}{2} \\ 4 \\ \frac{1}{2} \\ -\frac{1}{4} \end{bmatrix} - (-11) = -7 + 11 = 4$$

$$z_5 - c_5 = [0 \ -8 \ 0 \ -6] \begin{bmatrix} 1 \\ -\frac{1}{4} \\ -\frac{1}{2} \\ \frac{1}{4} \\ \frac{1}{2} \end{bmatrix} - 0 = 2 - \frac{3}{2} = \frac{1}{2}$$

$$z = [0 \ -8 \ 0 \ -6] \begin{bmatrix} 2 \\ \frac{1}{4} \\ \frac{3}{2} \\ \frac{3}{4} \\ \frac{1}{2} \end{bmatrix} = -13$$

We see that the initial tableau of Phase 2 ④ is already optimal. The optimal solution is  $\bar{x}_0 = [1/4, 3/4, 0]^T$ , since  $x_4, x_5, x_6, x_7$  are slack variables. Optimal  $z = 13/2$

NOTE: An alternative approach, which requires somewhat less work, is to solve the dual problem and, from the optimal solution of the dual problem, construct the optimal solution to the primal problem.

Write the primal problem, then the dual problem is:

$$\begin{array}{l} \text{Minimize: } z = 8x_1 + 6x_2 + 11x_3 \\ \text{Subject to: } \begin{cases} -5x_1 - x_2 - 3x_3 \geq -4 \\ 5x_1 + x_2 + 3x_3 \geq 2 \\ -2x_1 - 4x_2 - 7x_3 \geq -5 \\ 2x_1 + 4x_2 + 7x_3 \geq 3 \\ x_1 + x_2 + x_3 = 1 \end{cases} \end{array} \quad \left\{ \begin{array}{l} \text{Max: } z' = -4w_1 + 2w_2 - 5w_3 + 3w_4 \\ \text{Subject to: } \begin{cases} +w_5 \\ -5w_1 + 5w_2 - 2w_3 + 2w_4 + w_5 \leq 8 \\ -w_1 + w_2 - 4w_3 + 4w_4 + w_5 \leq 6 \\ -3w_3 + 3w_2 - 7w_3 + 7w_4 + w_5 \leq 11 \end{cases} \end{array} \right.$$

Introduce slack variables into the dual problem and we have Maximize:  $z' = -4w_1 - 2w_2 - 5w_3 + 3w_4 + w_5$

$$\begin{array}{l} \text{Subject to: } \begin{cases} -5w_1 + 5w_2 - 2w_3 + 2w_4 + w_5 + v_1 = 8 \\ -w_1 + w_2 - 4w_3 + 4w_4 + w_5 + v_2 = 6 \\ -3w_1 + 3w_2 - 7w_3 + 7w_4 + w_5 + v_3 = 11 \end{cases} \end{array}$$

④

This gives

Tableau $\bar{C}_B$		-4	2	-5	3	1	0	0	0	
		$w_1$	$w_2$	$w_3$	$w_4$	$w_5$	$v_1$	$v_2$	$v_3$	$\bar{x}_B$
#1	$0 \ v_1$	-5	5	-2	2	1	1	0	0	8
	$\leftarrow 0 \ v_2$	-1	1	-4	4	1	0	1	0	6
	$0 \ v_3$	-3	3	-7	7	1	0	0	1	11
		4	-2	5	-3	-1	0	0	0	0

Choose  $w_4$  as the entering variable. The  $\theta$  ratios are;  $\frac{8}{2} = 4$  for  $v_1$ ;  $\frac{6}{4} = 1.5$  for  $v_2$ ;  $\frac{11}{7} = 1.57$  for  $v_3$ . So, choose  $v_2$  as the departing variable.

# ③ Construction of tableau #2

⑤

$$B_1 = \begin{bmatrix} 1 & 2 & 0 \\ 0 & 4 & 0 \\ 0 & 7 & 1 \end{bmatrix}, \text{ Use row reduction to calculate } B_1^{-1} = \begin{bmatrix} 1 & -1/2 & 0 \\ 0 & 1/4 & 0 \\ 0 & -7/4 & 1 \end{bmatrix}$$

$$\bar{t}_1 = B_1^{-1} \bar{t}_0 = \begin{bmatrix} 1 & -1/2 & 0 \\ 0 & 1/4 & 0 \\ 0 & -7/4 & 1 \end{bmatrix} \begin{bmatrix} -5 \\ -1 \\ -3 \end{bmatrix} = \begin{bmatrix} -9/2 \\ -1/4 \\ -5/4 \end{bmatrix}$$

$$\bar{t}_2 = B_1^{-1} \bar{t}_2 = B_1^{-1} \begin{bmatrix} 5 \\ 1 \\ 3 \end{bmatrix} = \begin{bmatrix} 9/2 \\ 1/4 \\ 5/4 \end{bmatrix}, \bar{t}_3 = B_1^{-1} \begin{bmatrix} -2 \\ -4 \\ -7 \end{bmatrix} = \begin{bmatrix} 0 \\ -1 \\ 0 \end{bmatrix}$$

$$\text{So } \bar{t}_4 = \begin{bmatrix} 0 \\ 1 \\ 0 \end{bmatrix}, \bar{t}_5 = B_1^{-1} \begin{bmatrix} 1 \\ 1 \\ 1 \end{bmatrix} = \begin{bmatrix} 1/2 \\ 1/4 \\ -3/4 \end{bmatrix} \text{ etc}$$

$\bar{c}_{B_1}$	$w_1$	$w_2$	$w_3$	$w_4$	$w_5$	$v_1$	$v_2$	$v_3$	$\bar{x}_{B_1}$
$v_1$	$-9/2$	$9/2$	0	0	$1/2$	1	$-1/2$	0	5
$w_4$	$-1/4$	$1/4$	-1	1	$1/4$	0	$1/4$	0	$3/2$
$\leftarrow v_3$	$-5/4$	$5/4$	0	0	$-3/4$	0	$-7/4$	1	$1/2$
	$13/4$	$-5/4$	2	0	$-1/4$	0	$3/4$	0	$9/2$

$$\text{where } z_1 - c_1 = \bar{c}_{B_1}^T \bar{t}_2, z = \bar{c}_{B_1}^T \bar{x}_{B_1}$$

Choose entering variable  $w_2$ . The  $\theta$  ratios:

$$\frac{5/9}{2} = \frac{10}{9} \text{ for } v_1; \frac{3/2}{1/4} = 6 \text{ for } w_4; \frac{1/2}{5/4} = \frac{2}{5} \text{ for } v_3 \text{ indicate}$$

that  $v_3$  is the departing variable

$$B_2 = \begin{bmatrix} 1 & 0 & 9/2 \\ 0 & 1 & 1/4 \\ 0 & 0 & 5/4 \end{bmatrix}, B_2^{-1} = \begin{bmatrix} 1 & 0 & -18/5 \\ 0 & 1 & -1/5 \\ 0 & 0 & 4/5 \end{bmatrix}$$

etc. Continue the construction of tableaux #3 and #4. For tableau #4 we get

(6)

			-4	2	-5	3	1	0	0	0	
	$\bar{C}_{B_3}$		$w_1$	$w_2$	$w_3$	$w_4$	$w_5$	$v_1$	$v_2$	$v_3$	$\bar{x}_{B_3}$
Tableau	1	$w_5$	0	0	$-9/2$	$9/2$	1	$-1/4$	$5/4$	0	$11/2$
#4	0	$w_8$	0	0	-4	4	0	$-1/2$	$-1/2$	1	4
	2	$w_2$	-1	1	$1/2$	$-1/2$	0	$1/4$	$-1/4$	0	$1/2$
			2	0	$3/2$	$1/2$	0	$1/4$	$3/4$	0	$13/2$

We see that this is an optimal tableau giving the optimal solution of the dual problem, which is

$$\bar{w}_0 = \left[ 0 \quad \frac{1}{2} \quad 0 \quad 0 \quad \frac{11}{2} \quad 0 \quad 0 \quad 4 \right]^T$$

$w_1 \quad w_2 \quad w_3 \quad w_4 \quad w_5 \quad w_6 \quad w_7 \quad w_8$

with  $z' = 13/2$ .

The optimal solution of the dual of the dual problem - which will be the primal problem - is given by  $\bar{x}_0 = \bar{C}_{B_3} B^{-1}$  where

$B^{-1} = (B_1 B_2 B_3)^{-1}$ . We have shown that the columns of  $B^{-1}$  are the columns under  $v_1, v_2, v_3$  in the final (optimal) tableau.

So  $B^{-1} = \begin{bmatrix} -1/4 & 5/4 & 0 \\ -1/2 & -1/2 & 1 \\ 1/4 & -1/4 & 0 \end{bmatrix}$ . With this and  $\bar{C}_{B_3} = \begin{bmatrix} 1 \\ 0 \\ 2 \end{bmatrix}$

we get  $\bar{x}_0 = \bar{C}_{B_3}^T B^{-1} = [1 \ 0 \ 2] \begin{bmatrix} -1/4 & 5/4 & 0 \\ -1/2 & -1/2 & 1 \\ 1/4 & -1/4 & 0 \end{bmatrix}$

$$\bar{x}_0 = \left[ \frac{1}{4}, \frac{3}{4}, 0 \right]^T$$

and  $z = \bar{C}_{B_3}^T \bar{x}_0 = \frac{13}{2}$  is optimal value of the objective function.

(10)

Introduce slack variables

10. Maximize  $z = 2x_1 + x_2 + x_3 + x_4$   
subject to

$$\begin{aligned} x_1 + 2x_2 + x_3 + 2x_4 &\leq 7 \\ x_1 + 2x_2 + x_3 + 2x_4 &\geq 3 \\ 2x_1 + 3x_2 - x_3 - 4x_4 &\leq 10 \\ x_1 + x_2 + x_3 + x_4 &= 1 \\ x_1 \geq 0, x_2 \geq 0, x_3 \geq 0, x_4 \geq 0. \end{aligned}$$

$$\begin{aligned} x_1 + 2x_2 + x_3 + 2x_4 + x_5 &= 7 \\ x_1 + 2x_2 + x_3 + 2x_4 - x_6 &= 3 \\ 2x_1 + 3x_2 - x_3 - 4x_4 + x_7 &= 10 \\ x_1 + x_2 + x_3 + x_4 &= 1 \end{aligned}$$

We don't have a basic feasible solution, so, introduce variables  $y_1$  and  $y_2$  and use  $x_5$  and  $x_7$  for the other basic variables. We have a Phase I problem

Maximize  $z' = -y_1 - y_2$

Subject to:

$$\begin{aligned} x_1 + 2x_2 + x_3 + 2x_4 + x_5 &= 7 \\ x_1 + 2x_2 + x_3 + 2x_4 - x_6 + y_1 &= 3 \\ 2x_1 + 3x_2 - x_3 + 4x_4 + x_7 &= 10 \\ x_1 + x_2 + x_3 + x_4 + y_2 &= 1 \end{aligned}$$

We get

		0	↓0	0	0	0	0	0	-1	-1	
		$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$y_1$	$y_2$	$\bar{x}_B$
Tableau #1	0 $x_5$	1	2	1	2	1	0	0	0	0	7
	-1 $y_1$	1	2	1	2	0	-1	0	1	0	3
	0 $x_7$	2	3	-1	-4	0	0	1	0	0	10
	← -1 $y_2$	1	①	1	1	0	0	0	0	1	1
		-2	-3	-2	-3	0	1	0	0	0	-4

Calculate the objective row by  $z_j - c_j = \bar{c}_B^T \bar{b}_j$

$$z_1 - c_1 = [0 \ -1 \ 0 \ -1] \begin{bmatrix} 1 \\ 2 \\ 1 \\ 1 \end{bmatrix} - 0 = -1 - 1 = -2$$

$$z_2 - c_2 = [0 \ -1 \ 0 \ -1] \begin{bmatrix} 2 \\ 2 \\ 2 \\ 3 \end{bmatrix} = -2 - 1 = -3 \text{ etc.}$$

$$\text{and } z = \bar{c}_B^T \bar{x}_B = [0 \ -1 \ 0 \ -1] \begin{bmatrix} 7 \\ 3 \\ 10 \\ 1 \end{bmatrix} = -3 - 1 = -4$$

Choose  $x_2$  as the entering variable and, from the ratios, choose  $y_2$  as the departing variable.

(8)

We have  $B_1 = \begin{bmatrix} 1 & 0 & 0 & 2 \\ 0 & 1 & 0 & 2 \\ 0 & 0 & 1 & 3 \\ 0 & 0 & 0 & 1 \end{bmatrix}$  Use row reduction on  $[B_1; I]$  to get

$x_5 \quad y_1 \quad x_7 \quad x_2$

$$B_1^{-1} = \begin{bmatrix} 1 & 0 & 0 & -2 \\ 0 & 1 & 0 & -2 \\ 0 & 0 & 1 & -3 \\ 0 & 0 & 0 & 1 \end{bmatrix}$$

Construct Tableau #2:  $\bar{x}_{B_1} = B_1^{-1} x_{B_0} = \begin{bmatrix} 1 & 0 & 0 & -2 \\ 0 & 1 & 0 & -2 \\ 0 & 0 & 0 & 3 \\ 0 & 0 & 0 & 1 \end{bmatrix} \begin{bmatrix} 7 \\ 3 \\ 10 \\ 1 \end{bmatrix} = \begin{bmatrix} 5 \\ 1 \\ 7 \\ 1 \end{bmatrix}$

$$\bar{E}_1 = B_1^{-1} E_1 = \begin{bmatrix} 1 & 0 & 0 & -2 \\ 0 & 1 & 0 & -2 \\ 0 & 0 & 1 & -3 \\ 0 & 0 & 0 & 1 \end{bmatrix} \begin{bmatrix} 1 \\ 1 \\ 2 \\ 1 \end{bmatrix} = \begin{bmatrix} -1 \\ -1 \\ -1 \\ 1 \end{bmatrix}$$

$$\bar{E}_2 = B_1^{-1} E_2 = \begin{bmatrix} 1 & 0 & 0 & -2 \\ 0 & 1 & 0 & -2 \\ 0 & 0 & 1 & -3 \\ 0 & 0 & 0 & 1 \end{bmatrix} \begin{bmatrix} 2 \\ 2 \\ 3 \\ 1 \end{bmatrix} = \begin{bmatrix} 0 \\ 0 \\ 0 \\ 1 \end{bmatrix} \text{ etc. We get}$$

Tableau #2

$\bar{C}_{B_1}$	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	$y_1$	$y_2$	$\bar{x}_{B_1}$
0 $x_5$	-1	0	-1	0	1	0	0	0	-2	5
-1 $y_1$	-1	0	-1	0	0	-1	0	1	-2	1
0 $x_7$	-1	0	-4	-7	0	0	1	0	-3	7
0 $x_2$	1	1	1	1	0	0	0	0	1	1
	1	0	1	0	0	1	0	0	3	-1

The objective row is calculated as usual.

$$z_1 - C_1 = \bar{C}_{B_1}^T \bar{E}_1 - C_1 = [0 \ -1 \ 0 \ 0] \begin{bmatrix} -1 \\ -1 \\ -1 \\ 1 \end{bmatrix} - 0 = 1$$

$$z_2 - C_2 = \bar{C}_{B_1}^T \bar{E}_2 - C_2 = [0 \ -1 \ 0 \ 0] \begin{bmatrix} 0 \\ 0 \\ 0 \\ 1 \end{bmatrix} = 0 \text{ etc}$$

$$z = \bar{C}_{B_1}^T \bar{x}_{B_1} = [0 \ -1 \ 0 \ 0] \begin{bmatrix} 5 \\ 1 \\ 7 \\ 1 \end{bmatrix} = \underline{\underline{-1}}$$

NOTE: Tableau #2 gives the optimal solution of Phase I. Since the artificial variable  $y_1$  is a basic variable with value  $1 \neq 0$ , there are no feasible solutions to the constraints.