

# Hospital at Home: Joint Patient Selection and Supply Chain Coordination

## 1 Envelope Assumptions

- A1. **Fixed Service Cadence:** Each HaH patient is visited by a nurse once a day, the treatment bundle (medicines/equipment etc.) is delivered once a day.
- A2. **Patient/Demand Aggregation by Condition:** The HaH eligible patients are grouped by conditions, each group requires a distinct treatment bundle to be delivered to home (i.e. a patient in group 2 only has demand for bundle 2).
- A3. **Patient HaH Recovery/Demand Curve (from Prediction Model):** Each patient has a unique recovery/demand curve: x-axis : duration of treatment at home; y-axis : improving condition and decreasing demand for the treatment bundle.

## 2 Model

### Sets & Indices

$\mathcal{P}$  The Set of all patients, indexed by  $i$ .

$\mathcal{E} \subseteq \mathcal{P}$  HaH-eligible patients.

$\mathcal{H} = \mathcal{P} \setminus \mathcal{E}$  High-risk patients (must stay in hospital).

$\mathcal{K} = \{1, \dots, K\}$  Condition groups, indexed by  $k$ .

$\mathcal{J} = \{1, \dots, J\}$  Hospitals/depots, indexed by  $j$ .

$\mathcal{T} = \{1, \dots, T\}$  Planning horizon, indexed by  $t$ .

### Decision Variables

#### HaH Patient Selection:

$x_i \in \{0, 1\}$  = 1 if patient  $i$  is selected HaH; = 0 if patient  $i$  is treated in-hospital.

#### HaH Supply Chain Coordination:

$y_{kj}^0 \geq 0$  Initial inventory level of bundle  $k$  at depot  $j$ .

$y_{kjt} \geq 0$  Inventory of bundle  $k$  at depot  $j$  at start of day  $t$ .

$z_{ijkt} \geq 0$  Units of bundle  $k$  delivered from  $j$  to patient  $i$  on day  $t$ .

$a_{ijt} = \text{If}(\sum_k z_{ijkt} > 0)$  If a delivery needs made from depot  $j$  to HaH patient  $i$  on day  $t$ .

## Parameters

### Demand side - Patient:

$l_i^{\text{Hosp}}$  (Predicted) Length of stay of patient  $i$  if treated in hospital

$l_i^{\text{Home}}$  (Predicted) Length of stay of patient  $i$  if treated at home

$d_{it}$  Demand curve: units of treatment bundle demanded by patient  $i$  on day  $t$ .

### Supply side - Treatment at Hospital:

$B$  Total hospital bed capacity.

$c^{\text{Hosp}}$  In-hospital treatment cost (bed/staff/pharmacy/equipment) per patient per day.

### Supply side - HaH:

$c^S$  Clinical staff home visit cost per patient per day.

$c_k^P$  Unit procurement cost of bundle  $k$ .

$c^V$  Per unit inventory cost.

$c^D$  Delivery cost per unit distance.

## Model Formulation

$$\begin{aligned}
\min \quad & \underbrace{\sum_{i \in \mathcal{P}} c^{\text{Hosp}} l_i^{\text{Hosp}} (1 - x_i)}_{\text{In-hospital operation cost}} + \underbrace{\sum_{i \in \mathcal{E}} c^S l_i^{\text{Home}} x_i}_{\text{HaH staff visit cost}} + \underbrace{\sum_{(i,j,k,t) \in \mathcal{E} \times \mathcal{J} \times \mathcal{K} \times \mathcal{T}} c_k^P z_{ikjt}}_{\text{HaH procurement cost}} + \underbrace{\sum_{(j,t) \in \mathcal{J} \times \mathcal{T}} c^D \text{TSP}_{jt}}_{\text{HaH transportation cost}} \\
& + \underbrace{\sum_{(j,k,t) \in \mathcal{J} \times \mathcal{T}} c^V y_{kjt}}_{\text{HaH Inventory hold cost}} \\
\text{s.t.} \quad & x_i = 0, \quad \forall i \in \mathcal{H} \quad (\text{In-eligibility}) \\
& \sum_{i \in \mathcal{P}} (1 - x_i) \leq B \quad (\text{Bed capacity}) \\
& \sum_{j \in \mathcal{J}} \sum_{k \in \mathcal{K}} z_{ikjt} = d_{it} x_i \quad \forall i \in \mathcal{E}, t = 1, \dots, L_i \quad (\text{Demand fulfillment}) \\
& y_{k,j,t-1} = y_{kjt} + \sum_{i \in \mathcal{E}} z_{ikjt} \quad \forall k \in \mathcal{K}, j \in \mathcal{J}, t = 1, \dots, T \quad (\text{Inventory}) \\
& \text{TSP}_{jt} = \text{LinearFunction} \left( \sqrt{\sum_{i \in \mathcal{E}} a_{ijt}} \right) \quad (\text{TSP tour length approx. formula}) \\
& x_i \in \{0, 1\}, w_{jt} \in \{0, 1\}, y_{kjt}, z_{ikjt}, n_{jt} \geq 0
\end{aligned}$$

## 3 Sensitivity Analysis: When is HaH cost effective?

Compare the total cost of two operation modes:

- Total cost of treatment in-hospital only
- Total cost of treatment in-hospital + HaH

Parameters to sweep:

- Percentage of HaH-eligible patients:  $|\mathcal{E}|/|\mathcal{P}|$

- In-hospital Costs:  $(c^{\text{Hosp}})$  and HaH Costs:  $((c^S, c^P, c^D, c^V))$
- Number of supply chain depots:  $J$ .
- Hospital Capacity:  $B$  (Need to add abandonment cost to model the revenue lost from limited capacity and the recuperation of patients via HaH)