What Breaks Our Systems: A Taxonomy of Black Swans | Laura Nolan

https://www.usenix.org/conference/lisa18/presentation/nolan

A slightly newer version (shown at PWL):

https://www.usenix.org/conference/srecon19americas/presentation/nolan-taxonomy

Follow on Twitter - <a href="https://twitter.com/lauralifts">https://twitter.com/lauralifts</a>

Links from the slide deck, and some bonus links:

#### LIMITS

Instapaper Outage Cause & Recovery – Making Instapaper – Medium https://medium.com/making-instapaper/instapaper-outage-cause-recovery-3c32a7e9cc5f

Transaction ID Wraparound in Postgres

https://blog.sentry.io/2015/07/23/transaction-id-wraparound-in-postgres.html See also:

Postmortem for July 27 outage of the Manta service | Joyent <a href="https://www.joyent.com/blog/manta-postmortem-7-27-2015">https://www.joyent.com/blog/manta-postmortem-7-27-2015</a>

Robert Haas: MVCC and VACUUM

http://rhaas.blogspot.com/2017/12/mvcc-and-vacuum.html

What We Learned from the Recent Mandrill Outage

https://mailchimp.com/what-we-learned-from-the-recent-mandrill-outage/

SparkPost: The Day the DNS Died | USENIX

https://www.usenix.org/conference/srecon18americas/presentation/blosser

Foursquare outage post mortem - Google Groups

https://groups.google.com/forum/#!topic/mongodb-user/UogU8ofp134

## Platform.sh

https://medium.com/@florian\_7764/technical-post-mortem-of-the-august-incident-82ab4c3d654

#### SPREADING SLOWNESS

## Graphite

https://www.hostedgraphite.com/blog/spooky-action-at-a-distance-how-an-aws-outage-ate-our-load-balancer

Incident Management at Spotify | Labs

https://labs.spotify.com/2013/06/04/incident-management-at-spotify/

Incident Summary: 2017–03–16 – Square Corner Blog – Medium https://medium.com/square-corner-blog/incident-summary-2017-03-16-2f65be39297

# THUNDERING HERDS

This was not normal. Really. | The Official Slack Blog <a href="https://slackhq.com/this-was-not-normal-really">https://slackhq.com/this-was-not-normal-really</a>

CircleCI Status - DB performance issue <a href="https://circleci.statuspage.io/incidents/hr0mm9xmm3x6">https://circleci.statuspage.io/incidents/hr0mm9xmm3x6</a>

## **AUTOMATION INTERACTIONS**

Help Protect Your Data Centers with Safety Constraints | USENIX https://www.usenix.org/conference/srecon18americas/presentation/schulman

Why Reddit was down on Aug 11 : announcements <a href="https://www.reddit.com/r/announcements/comments/4y0m56/why\_reddit\_was\_down\_on\_aug\_1">https://www.reddit.com/r/announcements/comments/4y0m56/why\_reddit\_was\_down\_on\_aug\_1</a> 1/

#### **CYBERATTACKS**

The Untold Story of NotPetya, the Most Devastating Cyberattack in History | WIRED https://www.wired.com/story/notpetya-cyberattack-ukraine-russia-code-crashed-the-world/

## **DEPENDENCY PROBLEMS**

January 28th Incident Report - The GitHub Blog <a href="https://github.blog/2016-02-03-january-28th-incident-report/">https://github.blog/2016-02-03-january-28th-incident-report/</a>

AWS Outage Post-Mortem
https://tech.trello.com/aws-outage-post-mortem/ - Fix it Twice

#### **EXTRAS**

Incident Command System Resources | FEMA.gov <a href="https://www.fema.gov/incident-command-system-resources">https://www.fema.gov/incident-command-system-resources</a>

Michael T. Nygard's 'Release It!', 2nd edition

Publisher: <a href="https://pragprog.com/book/mnee2/release-it-second-edition">https://pragprog.com/book/mnee2/release-it-second-edition</a>

Safari Books Online: https://learning.oreilly.com/library/view/release-it-2nd/9781680504552/

GitHub - danluu/post-mortems: A collection of postmortems. https://github.com/danluu/post-mortems

SRE WEEKLY – scalability, availability, incident response, automation <a href="https://sreweekly.com/">https://sreweekly.com/</a>

Help Protect Your Data Centers with Safety Constraints | USENIX <a href="https://www.usenix.org/conference/srecon18americas/presentation/schulman">https://www.usenix.org/conference/srecon18americas/presentation/schulman</a>

The USE Method

http://www.brendangregg.com/usemethod.html

DevOneConf 2018 - Acacio Cruz - Google - Load-shedding - YouTube <a href="https://www.youtube.com/watch?v=XNEIkivvaV4">https://www.youtube.com/watch?v=XNEIkivvaV4</a>

Google - Site Reliability Engineering <a href="https://landing.google.com/sre/sre-book/chapters/managing-incidents/">https://landing.google.com/sre/sre-book/chapters/managing-incidents/</a>

## **EXTRA EXTRAS**

The Black Swan: The Impact of the Highly Improbable <a href="https://www.amazon.com/dp/B00139XTG4/">https://www.amazon.com/dp/B00139XTG4/</a>
<a href="https://en.wikipedia.org/wiki/The-Black Swan: The Impact of the Highly Improbable">https://en.wikipedia.org/wiki/The-Black Swan: The Impact of the Highly Improbable</a>

CNN.com: Facing a World Crisis | USENIX https://www.usenix.org/conference/lisa-2001/cnncom-facing-world-crisis