



## SUMMATIVE ASSESSMENT ASSIGNMENT

|                |   |            |  |
|----------------|---|------------|--|
| NAME           |   |            |  |
| SURNAME        |   |            |  |
| STUDENT NUMBER |   |            |  |
| COURSE & YEAR  | Post Graduate Diploma In Project Management [Level 8] |            |  |
| MODE OF STUDY  | FULL TIME      PART TIME      DISTANCE                |            |  |
| SUBJECT        | Project Quality Management                            |            |  |
| DUE DATE       |   |            |  |
| MARKS          |   | PERCENTAGE |  |

**LECTURER:** Mr Collin Paul Madziwo

### **INSTRUCTIONS**

1. This is an individual assignment.
2. Please clearly indicate your full names and student number on your assignment cover page that comes with this assignment.
3. **The assignment must be typed (No handwriting assignment will be accepted).**
4. **Please make sure you hand in your assignment on time. Late submission will get you a zero, no exceptions will be made.**
5. **Do not PLAGIARIZE your work, you will be penalized.**

# PROJECT QUALITY MANAGEMENT

## Instructions to Candidates

- Read the Case study attached and Answer the following Questions
- Answer all Questions
- All Questions carry Equal Marks
- Assignments must be typed using font Ariel size 12
- Total Marks 100

### Question 1

Discuss the key Project Management concepts that could have been implemented by the Project Manager to avoid the outcome of this Project (50)

### Question 2

Discuss how the tools and techniques of Project Quality Management could have been used for the success of this Project. (25)

### Question 3

Discuss how the concept of Conformance and Non Conformance can be applied to this Project. (25)

**END**

# houses demolished

• ADAM HARTMAN

URBAN development minister Sophia Shaningwa has condemned 43 houses built under the mass housing programme at Swakopmund.

The prefabricated houses built by the Delta Group, which Shaningwa said were "humanly uninhabitable", have been demolished. The demolition work started at the beginning of this month.

Shaningwa told *The Namibian* on Friday that officials from the housing directorate inspected the houses north of Swakopmund's DRC informal settlement, and found the completed units to be unfit for human habitation.

She stressed that the units were poorly constructed, hence were condemned.

"We did not wish to put at risk or sacrifice the lives of the beneficiaries. It was therefore recommended that the houses

should be demolished and replaced with proper structures," she said.

Shaningwa added that since Delta could not complete the job, another company had taken over the project, and would build 133 brick houses instead of the prefabricated units. There was still N\$30 million available for the project.

Although the tender was for the construction of 400 houses, Delta could not complete the task when its finances ran out.

Delta Group won a tender to build 400 houses, but the number was later reduced to the 43 that are being demolished.

Some of the workers told *The Namibian* on Friday that they were now working for a Chinese company, while the new contractor, who identified himself just as Charles, said his company will build over 100 houses.

"These are of poor quality. We will

build over 100 brick houses, starting now," Charles said, adding that government had given him the contract.

That would mean one Core 5 unit would cost about N\$226 000. These units would have to be completed within 15 months.

Charles, who said his company is called Afrina, told *The Namibian* that he did not know much about Delta Group.

One of the Delta Group's partners, Gawie Rousseau, however, said: "Delta is still going on."

Rousseau referred all questions to the urban development ministry. The company's managing director Koos Gouws, number is no longer reachable.

Delta was in trouble last year when it failed to pay workers and subcontractors claiming that government owed it approximately N\$2 million.

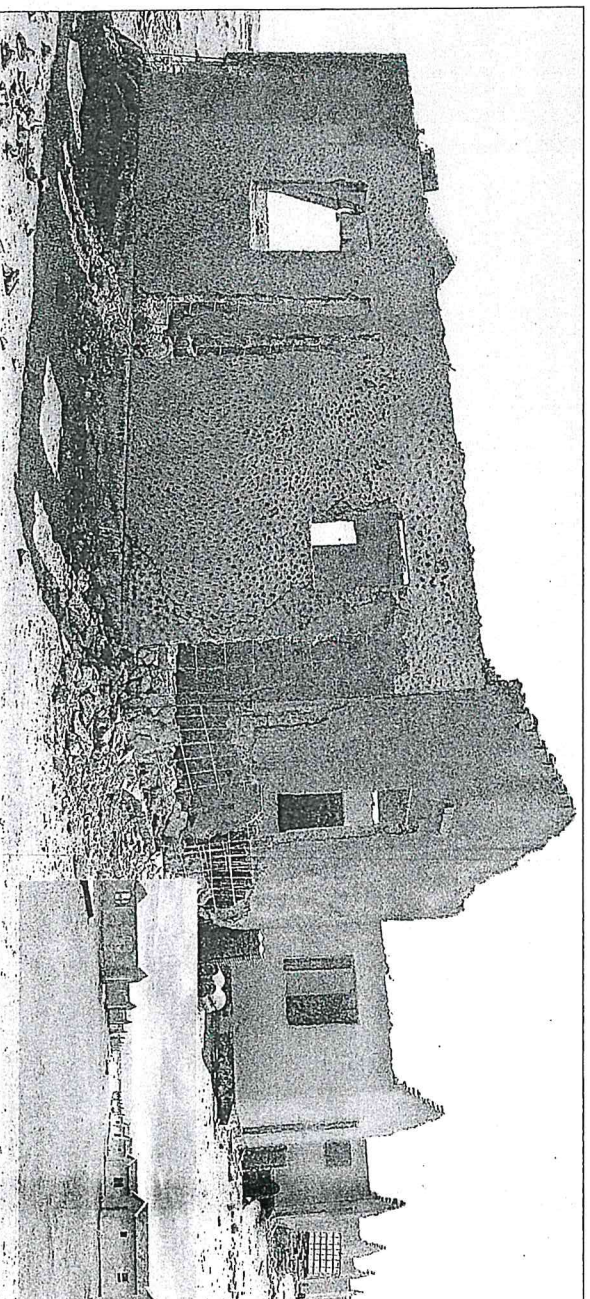


Photo: Adam Hartman

QUESTIONABLE (1-2) ... Cracks and plaster chunks falling off were signs of the questionable quality of the units.