

Industrial Policies and Firm Performance: A Nuanced Relationship*

Rafael Machado Parente[†] Samuel Pienknagura[‡] Sandra Baquie[§]

Yueling Huang[¶] Florence Jaumotte^{||} Jaden Kim^{**}

August 26, 2025

Abstract

We study how industrial policies (IPs) shape firm performance, showing it varies by instrument, firm and industry characteristics, value chain position, and time horizon. Consistent with the trade literature, IPs reducing trade barriers are linked to medium term improvements in firm performance. Subsidies discriminating against foreign interests are linked to short term improvements in value added (VA), productivity and payroll, which fade or turn negative in the medium term. Export incentives are linked to short term declines in firm performance followed by medium term gains. These relationships are stronger for young and financially constrained firms compared to older and less financially constrained firms. Industry distortions also matter—IPs are linked to stronger improvements in VA, capital and payroll in the short term when distortions are high. Finally, we find cross-sectoral spillovers: protective IPs targeting upstream sectors are associated with improved outcomes in downstream firms, while those targeting downstream sectors correlate with weaker upstream performance. Cross-sectoral spillovers from trade liberalizing policies are consistently positive and larger in magnitude, regardless of value chain position.

Keywords: Industrial Policies, Firm Performance, Subsidies, Export Incentives, Productivity.

JEL codes: L52, D22, O25, D57

*The authors would like to thank Pierre-Olivier Gourinchas and Antonio Spilimbergo for valuable feedback at different stages of this project, and Reka Juhász and Nathan Lane for kindly sharing the data in Juhász et al. (2023). The authors also thank Bertrand Gruss, Petya Koeva-Brooks, Nan Li, Jean-Marc Natal, Manasa Patnam and Petia Topalova for valuable comments. The views expressed in this paper are those of the authors and should not be attributed to the International Monetary Fund, its Executive Board, or its management. All errors are our own.

[†]International Monetary Fund. Email: rmachadoparente@imf.org.

[‡]International Monetary Fund. Email: spienknagura@imf.org.

[§]International Monetary Fund. Email: sbaquie@imf.org.

[¶]International Monetary Fund. Email: yhuang5@imf.org.

^{||}International Monetary Fund. Email: fjaumotte@imf.org.

^{**}International Monetary Fund. Email: jkim6@imf.org.

1 Introduction

After a period of decline following the liberalization wave of the 1990s, industrial policies (IPs) have been widely used in both advanced economies and emerging markets in recent years, particularly since 2017. This is clearly reflected in the business press, where the number of articles mentioning IPs rose from under 1,000 in 1990 to over 18,000 in 2019 (Evenett et al., 2024a). As governments increasingly turn to IPs in response to economic and geopolitical challenges, reassessing IPs' economic effects is essential. Importantly, their impact on firm performance is a key channel through which IPs are expected to shape economic performance. Intuitively, IPs may help firms overcome market failures and promote strategic sectors, but they can also have unintended consequences within targeted sectors, and across sectors, and could be hampered by capacity and political capture. Hence, whether IPs improve, on average, the performance of firms remains an open empirical question.

Against this backdrop, this paper addresses three questions: How does the introduction of IPs relate to firm performance? Which firms benefit more from IPs? Do the effects of IPs spillover across sectors? To tackle these questions, we combine a novel industry-level database of industrial policies from Juhász et al. (2023) with firm-level data from ORBIS. The resulting dataset covers 2 million firms in 38 countries from 2011 to 2018. We define industrial policies as “state actions aimed at transforming the structure of economic activity, typically by altering relative prices across sectors or directing resources toward specific industries or activities like exporting and R&D.” We leverage information on the instruments through which governments conduct IPs. The analysis focuses on the most prevalent forms of IPs: those that discriminate against foreign interests—namely, *protectionist* domestic subsidies and *protectionist* export incentives—and those that *liberalize* trade through reductions in trade barriers. With this information at hand, we estimate the dynamic association between IPs and firm outcomes using local projection methods (Jordà, 2005).

We find a nuanced relationship between IPs and the performance of an average firm in the targeted industry.¹ One additional protectionist domestic subsidy is associated with a 1 percent increase in value added, payroll, and total factor productivity (TFP) after one to two years of implementation. However, the effects are short-lived — these outcomes decline over the medium term. We find more sustained effects on capital, for which one additional subsidy is associated with a gradual increase of more than 1 percent after three years. In contrast, the link between export incentives and firm-level outcomes is mostly negative in the short term. Our estimates point to a contraction of up to one percent in all firm-level variables after one to two years. These negative associations tend to fade over time and, in the case of TFP, even turn positive in the medium term. For liberalizing IPs—those reducing trade barriers—we find a robust positive association with value added and TFP, both increasing by 1 to 2 percent after two years. Unlike protectionist policies, liberalizing policies show limited association with capital accumulation or

¹In this paper, we consider a sector to be a collection of industries. For example, industries refer to NACE Rev. 2 4-digit codes, whereas sectors refer to more aggregated NACE Rev. 2 2-digit groupings.

payroll.

The relationship between IPs and firm performance varies across different firms within targeted industries. IPs often target specific firms, especially those perceived to face larger frictions (Juhász et al., 2023). Motivated by this, we explore heterogeneity along two key dimensions: firm age and the cash-to-assets ratio, a proxy for credit constraints. We find that the positive link between domestic subsidies and firm-level outcomes is typically stronger for younger firms. Specifically, younger (older) firms experience a 2 percent (0.5 percent) increase in value added in one year. Similarly, more credit constrained firms exhibit larger increases in capital after the introduction of a subsidy. In the case of export incentives, younger and more credit-constrained firms tend to experience smaller short-term declines in value added and TFP, as well as faster and stronger recoveries. These patterns suggest that IPs may generate heterogeneous effects across firms, creating potential winners and losers through shifts in market shares and the reallocation of factors of production. By contrast, liberalizing policies appear to have a more homogeneous effect across firms. This may reflect that these policies are less targeted, and their direct impact is more widespread. Our results highlight the uneven impacts of IPs by firm type, a dimension that has to be factored in when assessing the welfare implications of industrial policies. In fact, suggestive empirical evidence shows that the efficiency of resource allocation across firms within industries increases in the aftermath of export incentive policies (Baque et al., 2025).

Industry-level characteristics also matter. We build a simple industry-specific gauge that combines information on an industry's external financial dependence (EFD) that make firms more vulnerable to country-level financial constraints, and on markups, which may reflect economies of scale or market power. We strip out country-specific factors from EFD and markups, and construct dummy variables that capture the extent of industry-specific distortions. We find that the positive relationship between IPs and firm-level value added is stronger in industries with higher levels of distortions. This pattern is stronger and more durable for factor accumulation (capital and payroll). In contrast, industry-level distortions appear to play a less central role for TFP.

Beyond the relationship between IPs and firm performance in the targeted industry, we explore cross-sectoral spillovers through input-output linkages. We find that the direction of these spillovers depends on the stage of the value chain that is targeted by IPs. There is a positive relationship between firm-level outcomes and exposure to upstream IPs. That is, IPs in input-providing sectors are linked to improvements in the performance of firms buying those inputs. This suggests that, by temporarily lifting productivity and raising capital stock in the targeted industries, IPs alleviate capacity constraints and increase the productivity of inputs that flow downstream. By contrast, there is a negative relationship between firm performance and exposure to downstream IPs. That is, IPs directed at sectors in the final stages of the value chain are associated with weaker economic performance of firms supplying inputs to those sectors. Intuitively, by temporarily increasing productivity and lowering input demand in the targeted industries, IPs push down the demand for inputs from upstream sectors. Liberalizing IPs again show distinct patterns compared to the above-mentioned protectionist IPs. Specifically, liberal-

izing IPs are associated with positive spillovers regardless of the stage of the value chain, and the magnitudes of these spillovers are typically larger than those found for protectionist IPs.

The association between protectionist IPs and firm-level performance is adversely affected by the intensity of IP activity in other countries. In particular, the estimated association between protectionist subsidies and firm value added in the targeted industry shrinks as other countries (specifically those that are distant from a geopolitical point of view) introduce protective IPs targeting the same industry. A similar finding, albeit less statistically robust, is found for export incentives. By contrast, the association between liberalizing IPs and firm-level value added becomes stronger when other countries are also introducing IPs.

We now caveat our main findings and discuss several robustness checks. A central challenge is that IPs are not randomly assigned. Three complementary findings assuage endogeneity concerns. First, there is little evidence of pre-trends, particularly for domestic subsidies and export incentives, the two most prevalent instruments of industrial policy (Baque et al., 2025). This suggests that IPs are not systematically targeting industries that were already performing exceptionally well. Second, the stronger effect of IPs on younger and more financially constrained firms assuages concerns that larger and more established firms may shape policies in their favor. As shown in (Akcigit et al., 2023a), politically connected firms have higher survival rates and are likely older (and less financially constrained) than non-politically connected ones. Third, we implement an instrumental variables (IV) strategy to address concerns about selection bias and reverse causality. Specifically, we instrument IPs in a given country with IPs introduced in other countries, weighted by trade and geopolitical ties. The IV results are also consistent with the baseline specifications.

We account for the staggered timing of IPs using the local projection difference-in-differences (LP DiD) estimator proposed by Dube et al. (2024). Restricting the sample to clean treatment and control groups, results are broadly consistent with the baseline findings. For export incentives, the LP DiD uncovers larger and more significant medium-term improvements in value added and productivity than in the baseline specification.

We conduct several additional robustness exercises to address, among other issues: (i) the count nature of our IP proxy; (ii) the set of policies included in the exercise; (iii) the sample of countries used in the analysis; and (iv) the set of controls included and the lag structure of our local projection specification. In all cases, results are robust. Importantly, because our data only identifies the sectors targeted by IPs, not the individual firms, our estimates should be interpreted as lower bounds on the potential benefits of IPs for treated firms and as upper bounds on the potential costs of IPs for non-targeted firms.

To the best of our knowledge, this paper provides the first cross-country, firm-level evidence on the heterogeneous and context-dependent impacts of IPs. We view our results as a *first-pass sanity check*: if IPs do not improve the relative performance of firms in the industries they target, it is unlikely that they deliver positive outcomes for the broader economy, once general equilibrium forces are taken into account. Our findings show that IPs can improve firm performance under some conditions—especially for younger and financially constrained firms,

and in industries with more distortions—but they also carry risks of short-lived or negative effects, harmful spillovers, and weaker effectiveness when other countries adopt similar measures.

At the same time, our aim is not to assess the aggregate and welfare implications of industrial policies. Such an assessment would require a structural framework that incorporates general equilibrium forces (Bartelme et al., Forthcoming), political economy considerations and knowledge spillovers (Garcia-Macia and Sollaci, Forthcoming), and potential retaliatory actions (Lashkaripour and Lugovskyy, 2023; Hodge et al., 2024) of IPs, as well as reliable data on the size and fiscal cost of these policies. Our empirical approach instead compares the relative performance of firms in targeted and non-targeted industries, providing new evidence on how IPs operate at the firm and industry level.

Related Literature. Our paper contributes to two strands of literature. First, we complement a growing empirical literature that studies the economic impacts of IPs. We offer new firm-level analysis assessing the relationship between IPs and economic performance from a cross-country, cross-sector, perspective. In fact, most papers rely on country-specific case studies (Juhász et al., 2024; Cherif and Hasanov, 2019; Lane, Forthcoming; Choi and Levchenko, 2024). More recently, a number of studies have leveraged data stemming from the Global Trade Alert (GTA) project to study the relationship between IPs and different economic outcomes in a cross-country setting. For example, using the GTA data and following a similar large language model as Juhász et al. (2023), Barwick et al. (2024) study the relationship between IPs and innovation in the global automobile industry. Rotunno and Ruta (2024) use the GTA database to assess the impacts of domestic subsidies (both IPs and non-IPs) on trade flows. Huang et al. (2025) also explore the dynamic relationship between IPs and trade outcomes, focusing on differences across IP instruments and export products. Relatedly, Ruta and Sztajerowska (2025) examine empirically the link between subsidies and inward cross-border investment using data on greenfield investments across a large sample of advanced and emerging economies.

Two studies closely related to ours are Criscuolo et al. (2019) and Brandão-Marques and Toprak (2024), which leverage detailed information on state aid in Europe to gauge the impact of subsidies on firms and labor market performance. Both studies also find positive links between IPs and firm revenue and payroll, and Criscuolo et al. (2019) highlights stronger effects for younger firms. However, they are confined to data from Europe, which makes their conclusions more specific to the set of countries in the analysis. In this regard, the broader data coverage of over 30 countries in our analysis makes our results more general. In addition, the rich firm-level and industry-level information used in the analysis allows us to explore heterogeneity by firm characteristic and spillovers of IPs along the supply chain, dimensions that are not fully explored in the literature.

Second, we contribute to a long-standing literature on how government policies interact with firm performance. Studies span across a variety of government policies. These look at, for example, how labor market policies such as minimum wages affect firm productivity (Harasztosi and Lindner, 2019; Drucker et al., 2021; Link, 2024); how trade liberalization episodes impact

innovation and product upgrading of firms (Bustos, 2011; Fajgelbaum and Khandelwal, 2022); how credit market policies help firms grow and cope with aggregate crises (Heo, 2024; Levine and Warusawitharana, 2021); and how policies to improve the quality of tax administration attenuate the productivity gap of young firms relative to older firms (Dabla-Norris et al., 2017). We contribute to this literature by studying a different type of government policy: industrial policies enacted as governments attempt to reshape economic activity across sectors.

The rest of the paper is organized as follows. Section 2 describes the data sources. Section 3 describes the econometric strategy. Section 4 presents the main findings and associated robustness exercises. Section 6 concludes. Results of the robustness exercises are found in the Online Appendix.

2 Data and Summary Statistics

We combine information on IPs at the industry level, data on firm-level economic performance, and sector-level input-output (IO) linkages in different countries over time.

2.1 Industrial policies

Data on IPs comes from Juhász et al. (2023). The authors define IPs as “state actions aimed at transforming the structure of economic activity, typically by altering relative prices across sectors or directing resources toward specific industries or activities like exporting and R&D”. They construct a global database of industrial policies from 2009–2022 by leveraging machine learning techniques on policy text descriptions from the GTA database (Evenett and Fritz, 2022), allowing for systematic quantification of the number of IPs in place in each country, product, industry, and year.

We aggregate IPs from HS product codes and CPC industry codes to NACE Rev. 2 industry codes using correspondences from the UN Statistics Division.² We apply the recommended reporting-lag adjustment and only keep GTA policies announced and published within the same calendar year. This ensures consistent comparison of policy counts across time.³ For each country and industry in a given year, we count the *stock of active* IPs that were announced but not yet removed. Our main outcome of interest is the change in the stock of IPs in a given country and industry between two years, which we refer to as the IP shock.

In addition to including information on the implementing country, targeted product/industry, announcement/removal years, and a policy description, the GTA reports two characteristics key to this paper: the GTA evaluation and the policy instrument. The GTA evaluation indicates the *direction* of the policy change assessed by GTA experts. There are three categories: Red, Amber, and Green. Red GTA policies are protectionist, as they almost certainly discriminate against foreign commercial interests (e.g., export subsidy for agricultural products). Green GTA

²<https://unstats.un.org/unsd/classifications/Econ>.

³To assess the sensitivity of results to the reporting-lag adjustment, in a robustness exercise we also construct our IP series including all policies that were published by GTA up to 1 year after their announcement date.

policies are liberalizing towards foreign commercial interests (e.g., elimination of export bans on mineral fertilizers). Amber GTA policies are ambiguous as they “likely involve discrimination against foreign commercial interests”, and are not the focus of this paper. The GTA also assigns each policy to one of 66 policy instruments. We follow Goldberg et al. (2024) and Evenett et al. (2024a) and aggregate these policy instruments into 5 broad groups according to the UN Multi-Agency Support Team (MAST) Chapter classification for non-tariff measures: trade barriers (export and import), domestic subsidies, export incentives, local content requirements, and other instruments (FDI/public procurement measures, among others). See Appendix Table A.1 for examples of policies within each instrument category and GTA evaluation.

Although the IP data allows for an assessment of how IPs interact with firm performance, there are a few caveats worth highlighting. First, because the analysis does not identify firms specifically targeted by IPs, it will capture both the potential direct effect of policies on targeted firms and the second-round impacts on other firms within the industry due firm-to-firm relations, competition in product and factor markets, and other potential externalities. Second, IPs in some key emerging markets, notably China, could be missing because: (i) the database starts in 2009 and large emerging markets have been implementing IPs before that year; and (ii) the database focuses on national-level economic activities, while the implementation of IPs in countries like China are fairly decentralized (Goldberg et al., 2024). Third, IP counts—our measure of IPs—do not capture the money value of the intervention, missing the policy intensity. However, according to the New Industrial Policy Observatory (NIPO; Evenett et al., 2024a), the correlation between IP counts and the log of their value in 2023 is 0.52 and statistically significant, implying that IP counts are indicative of size of the policies. Moreover, in sections 3 and 4 we discuss how our results are robust to a measure of IPs that accounts for the share of a country’s trade covered by these policies. Fourth, the methodology in Juhász et al. (2023) may undercount IPs that employ export and import barriers, which are more frequently used by EMDEs (Evenett et al., 2024a), which may lead to undercounting IPs by EMDEs. Finally, the underlying GTA database does not capture subsidies in some EMDEs, potentially causing an undercounting of IPs in these countries.

2.2 Firm-level data

Firm-level data comes from ORBIS, provided by Bureau van Dijk. ORBIS contains data on around 300 million companies across the globe. Its main strength lies in the availability of harmonized cross-country financial information for both private and public firms from the mid-90s until 2021.

We follow closely the cleaning procedure of the raw data proposed by Kalemli-Ozcan et al. (2015), Gopinath et al. (2017) and Gal (2013), which ensures that the data accounts on average for at least 40% of the total output reported in official sources. Importantly, both Brazil and the US are included in the sample despite lower coverage in some years, as these are important countries in the implementation of IPs. The main firm-level variables included in the analysis are: (i) value added, measured as the difference between a firm’s operating turnover and material

costs; (ii) capital stock, measured as a firm’s tangible fixed assets; (iii) total wage bill; and (iv) productivity measured by TFPQ, following Hsieh and Klenow (2009) and IMF (2024). We also use information on firms’ age, cashflow to assets ratio and leverage ratio when analyzing the impact of IPs across firms. All nominal variables are converted to U.S. dollars of 2015. See Díez et al. (2021) for more details on the cleaning and processing of the data.

Moreover, we follow Magud and Pienknagura (2024) and drop firms in Financial Activities (NACE Rev 2 2-digit 64-66), Public Administration and Education (NACE 2-digits 84-85), Utilities (NACE 2-digits 35-39), and Activities of Households as Employers and Extraterritorial Organizations (NACE 2-digits above 97). Following Kalemli-Ozcan et al. (2015), we winsorize all firm-level variables at the 1 and 99 percent. Following Duval et al. (2024), we restrict the analysis to firms that report at least four consecutive periods. Lastly, we restrict attention to the 2009-2021 period to match the firm-level data to the database on IPs.

2.3 Other data

This paper uses data on country-specific IO matrices and bilateral trade flows. IO matrices are calculated with the Global Trade Analysis Project (GTAP) database, which provides a consistent and detailed representation of global economic interactions by integrating national IO tables, trade flows, and other economic data into a unified framework. We assign each NACE Rev. 2 4-digit industry code to one or more of the 65 GTAP sectors. The main variable used from GTAP tracks the “domestic purchases by firms at basic prices” between all GTAP sectors. These are then normalized and used as the IO coefficients in each country, as discussed in Section 3. Trade data comes from the BACI database, which is a detailed and harmonized international trade dataset developed by the Centre d’Études Prospectives et d’Informations Internationales (CEPII). It provides bilateral trade flows at the HS 6-digit level, covering more than 200 countries and spanning multiple years. We use this information to construct the IP trade intensity index detailed in Section 3.

2.4 Final sample and summary statistics

We further restrict the sample to IPs introduced in the 2011–2018 period in order to construct a balanced panel for the local projection analysis. This is due to the fact that our specification controls for two lags of both the dependent and independent variables, and considers outcomes up to three years ahead. Thus, this restriction ensures that all observations used in the estimation have non-missing values for the required lags and horizons.⁴ After these various steps and once merging the resulting IP, firm-level, and IO databases, we are left with a dataset containing over 2 million firms from 38 countries (11 EMDEs and 27 AEs; see Table A.3 in the Appendix) over the period of 2011-2018, with a total of 8,515,018 observations.

Table 1 summarizes the main firm-level outcomes and IP shocks in the sample.⁵ First, there

⁴See Section 3 for more details on the econometric specification.

⁵Appendix Figure A.4 reports the average cumulative growth of each outcome variable over different horizons. These numbers can be used to assess the economic significance of our local projection results.

is a strongly balanced panel of firms with no missing observations for all outcomes of interest. Second, the average firm received 0.039 new protectionist (red) IPs in its industry between two consecutive years, with over 90% of this shock being explained by the introduction of protectionist subsidies (0.018) and protectionist export incentives (0.020). Third, the average firm experienced 0.029 more liberalizing IPs, mostly capturing reductions in trade barriers (0.027). Lastly, the average firm saw 0.171 (0.181) more protectionist IPs being implemented in the average sector upstream (downstream) from its own sector.

Figure 1 highlights three insights about the composition of protectionist IPs across instruments over time.⁶ First, there is a sharp increase in the total number of protectionist (Red) IPs implemented after 2016. Second, about a third of IPs implemented in 2016 were in the form of protectionist export incentives. Third, there was a compositional change, whereby in 2018 protectionist domestic subsidies now accounted for over a third of total protectionist IPs. The substantial changes in the composition of IPs from year to year make the case for restricting the sample to 2011-2018 and thus having a balanced sample of firms across all the horizons of the local projections.

3 Empirical Specifications

This section describes the baseline empirical specification that connects IPs to firm-level economic performance, highlights the main threats to identification, and discusses alternative methodologies and robustness checks on the main findings.

3.1 Baseline local projections

The baseline regression analysis relates the implementation of different types of IPs in a given year to the evolution of firm-level outcomes over multiple time horizons in the spirit of the local

⁶Figure 1 shows the composition of IPs in the regression sample of firms. This does not necessarily reflect the distribution at the policy level, as the same policy can impact different industries, and industries have different number of firms.

projection method proposed by Jordà (2005). Namely, it regresses:

$$\begin{aligned}
\ln Y_{ft+h} - \ln Y_{ft-1} = & \sum_{\text{instr } k} \sum_{\text{GTA eval } e} \beta_h^{ke} \Delta IP_{ict}^{ke} + \sum_{j=1}^2 \sum_{\text{instr } k} \sum_{\text{GTA eval } e} \lambda_{t-j}^{ke} IP_{ict-j}^{ke} \\
& + \theta_h^{up} \Delta Upstr_{sct} + \sum_{j=1}^2 \phi_{t-j}^{up} Upstr_{sct-j} \\
& + \theta_h^{dwn} \Delta Dwnstr_{sct} + \sum_{j=1}^2 \phi_{t-j}^{dwn} Dwnstr_{sct-j} \\
& + \sum_{j=1}^2 \mu_{t-j} \ln Y_{ft-j} + \delta X_{ict} \\
& + \alpha_f + \alpha_{ct} + \alpha_{it} + \varepsilon_{ft}, \quad h = 0, \dots, 3
\end{aligned} \tag{1}$$

where Y_{ft} denotes the main outcome of interest (value added, productivity measured as TFPQ, capital stock and payroll) of firm f in year $t = 2011, \dots, 2018$. The main independent variable ΔIP_{ict}^{ke} denotes the change in the stock of IP instrument $k = \{\text{subsidies, export incentives, trade barriers, local-content requirements, other instruments}\}$ and GTA evaluation $e = \{\text{Protectionist (Red), Likely protectionist (Amber), Liberalizing (Green)}\}$ in country c and NACE Rev 2 4-digit industry code i between years t and $t-1$.

We construct three measures of firm-level exposure to IPs along the value chain in the spirit of Amiti and Konings (2007). First, we measure how many protectionist IPs are in place in the average sector upstream of a given firm:

$$Upstr_{sct} = \sum_{\text{sectors } s' \neq s} io_{cs' \rightarrow s} \cdot IP_{s'ct}, \quad \sum_{\text{sectors } s' \neq s} io_{cs' \rightarrow s} = 1 \quad \forall s \tag{2}$$

where $io_{cs' \rightarrow s}$ denotes, for each country c , the share of inputs of sector s that comes from sector s' calculated from GTAP data. Second, a similar measure is constructed for downstream exposure to IPs:

$$Dwnstr_{sct} = \sum_{\text{sectors } s' \neq s} io_{cs \rightarrow s'} \cdot IP_{s'ct}, \quad \sum_{\text{sectors } s' \neq s} io_{cs \rightarrow s'} = 1 \quad \forall s \tag{3}$$

where $io_{cs \rightarrow s'}$ measures the share of output in country c and sector s that is used as input in industry s' . Importantly, both IO coefficients are normalized to sum up to one. Third, we construct a measure of firms' exposure to IPs in other industries in the same sector:

$$\text{OtherInd}_{ict} = \sum_{\text{ind } i' \neq i, i' \in s} io_{cs \rightarrow s} \cdot IP_{i'ct}, \quad \forall s \tag{4}$$

where the stock of IPs in industries $i' \neq i$ within the same sector s of a firm is scaled down by the IO coefficient on how much of a sector's output is used as inputs in the same sector.

Control variables X_{ict} include the change and 2 lags of the stock of other GTA policies not

IPs but targeting industry i and IPs in other industries within the same sector of firm f . All regressions include firm, country-year, and industry-year fixed effects (FEs), denoted by the α coefficients, and 2 lags of the dependent and independent variables in line with the rule of thumb proposed by Chudik and Pesaran (2015). Standard errors are clustered by country and industry.

There are two sets of coefficients of interest. First, β_h^{ke} tracks the evolution of outcomes in the average firm within a country and industry after the implementation of one additional IP, controlling for spillovers of IPs in other sectors, unobserved country- and industry-specific shocks, and unobserved time-invariant firm characteristics. Second, θ_h^{up} and θ_h^{dwn} track the indirect impacts of IPs through the value chain of a firm. These assess how firm outcomes respond to an additional IP in the sector upstream/downstream of a given firm, conditional on the number of IPs that directly target the industry of the firm.

3.2 Firm-level heterogeneity

We expand the baseline specification to assess how the link between IPs and firm outcomes varies by type of firms. Namely, we regress:

$$\begin{aligned} \ln Y_{ft+h} - \ln Y_{ft-1} = & \sum_{q=1}^3 \sum_{\text{instr } k} \sum_{\text{GTA eval } e} \beta_h^{qke} \Delta IP_{ict}^{ke} \cdot 1\{Z_{ft-1} \in Q_{qct-1}^Z\} \\ & + \sum_{q=1}^3 \gamma^q 1\{Z_{ft-1} \in Q_{qct-1}^Z\} \\ & + \theta_h^{up} \Delta Upstr_{sct} + \sum_{j=1}^2 \phi_{t-j}^{up} Upstr_{sct-j} \\ & + \theta_h^{dwn} \Delta Dwnstr_{sct} + \sum_{j=1}^2 \phi_{t-j}^{dwn} Dwnstr_{sct-j} \\ & + \sum_{j=1}^2 \sum_{\text{instr } k} \sum_{\text{GTA eval } e} \lambda_{t-j}^{ke} IP_{ict-j}^{ke} + \sum_{j=1}^2 \mu_{t-j} \ln Y_{ft-j} + \delta X_{ict} \\ & + \alpha_f + \alpha_{ct} + \alpha_{it} + \varepsilon_{ft}, \quad h = 0, \dots, 3 \end{aligned} \tag{5}$$

where Z_{ft} denotes the firm characteristic (i.e., age, cash flow-to-assets ratio, leverage ratio) and Q_{qct}^Z represents the tercile q of the distribution of firm characteristic Z among all firms in country c and year t . The coefficients of interest, β_h^{qke} , capture the dynamic relationship between IPs and firm outcomes for firms in different terciles of firm characteristic Z .

3.3 Industry-level heterogeneity: The role of distortions

We also explore how industry characteristics affect the relationship between firm-level outcomes and IPs. We focus on industry-level distortions, given their relevance for the economic rationale for conducting IPs. We rely on two variables associated with industry distortions: (i) markups,⁷

⁷We calculate markups following the methodology in Duval et al. (2024).

a gauge of both market power, which makes firms under-supply compared to social optimal, and of economies of scale; and (ii) the reliance on external financial dependence⁸ (EFD) which makes firms in the industry vulnerable to financial imperfections. We proceed in two steps. First, for each country-industry pair, we calculate the median markup and external financial dependence and run a regression of each of these variables on industry and country fixed effects. We then use the industry fixed effects, which strip country-specific factors, such as policies affecting these two variables, as the industry's gauge of distortions. In a second step, we construct four dummy variables to capture the extent to which distortions are prevalent in the industry—a high-high dummy that equals one if both the industry's markup and EFD levels are above the median across industries, a low-low dummy that equals one if both the industry's markup and EFD levels are below the median, a high-low dummy that equals one if the industry's markup (EFD) if above (below) median, and a low-high dummy that equals one if the industry's markup (EFD) is below (above) median. Appendix Table A.2 displays examples of industries in each distortion category.

With these measures of distortion at hand, we estimate the following extension of Equation (1):

$$\begin{aligned}
\ln Y_{ft+h} - \ln Y_{ft-1} = & \sum_{\text{GTA eval } e} (D_i^{HH}\beta_h^{HH,e} + D_i^{HL}\beta_h^{HL,e} + D_i^{LH}\beta_h^{LH,e} + D_i^{LL}\beta_h^{LL,e})\Delta IP_{ict}^e \\
& + \sum_{j=1}^2 \sum_{\text{GTA eval } e} \lambda_{t-j}^e IP_{ict-j}^e \\
& + \theta_h^{up} \Delta Upstr_{sct} + \sum_{j=1}^2 \phi_{t-j}^{up} Upstr_{sct-j} \\
& + \theta_h^{dwn} \Delta Dwnstr_{sct} + \sum_{j=1}^2 \phi_{t-j}^{dwn} Dwnstr_{sct-j} + \sum_{j=1}^2 \mu_{t-j} \ln Y_{ft-j} + \delta X_{ict} \\
& + \alpha_f + \alpha_{ct} + \alpha_{it} + \varepsilon_{ft}, \quad h = 0, \dots, 3
\end{aligned} \tag{6}$$

where D_i^{HH} , D_i^{HL} , D_i^{LH} , and D_i^{LL} , are the four dummies capturing whether industry i has high markups and high EFD, high markups and low EFD, low markups and high EFD, or low markups and low EFD. Our focus will be to compare $\beta_h^{HH,e}$ with $\beta_h^{LL,e}$, that is, the relationship between IPs and firm-level outcomes in industries with high distortions and in industries with low distortions.

3.4 Tit-for-tat industrial policies and firm performance

We test whether the relationship between IPs and firm performance in a given country and industry depends on the level of protectionist IPs implemented in that same industry but by other countries in the world. We first construct a measure for the number of Protectionist (Red)

⁸We calculate EFD following Rajan and Zingales (1998).

IPs implemented in industry i , between $t-1$ and t , by the average country in the world excluding each country c :

$$Z_{ict} = \sum_{c' \neq c} \omega_{c't} \cdot \Delta IP_{ic't}^{\text{Red}}, \quad \omega_{c't} = \frac{IPD_{cc't-1}}{\sum_{c''} IPD_{cc''t-1}} \quad (7)$$

We weight countries according to their political distance to one another, $IPD_{cc't-1}$, leveraging the database constructed by Bailey et al. (2017). The authors construct a distance metric based on UN voting patterns.

We then estimate the following regression:

$$\begin{aligned} \ln Y_{ft+h} - \ln Y_{ft-1} = & \sum_{\text{instr } k} \sum_{\text{GTA eval } e} \varphi_h^{ke} \cdot \Delta IP_{ict}^{ke} \cdot Z_{ict} + \eta Z_{ict} \\ & + \sum_{\text{instr } k} \sum_{\text{GTA eval } e} \beta_h^{ke} \Delta IP_{ict}^{ke} + \sum_{j=1}^2 \sum_{\text{instr } k} \sum_{\text{GTA eval } e} \lambda_{t-j}^{ke} IP_{ict-j}^{ke} \\ & + \theta_h^{up} \Delta Upstr_{sct} + \sum_{j=1}^2 \phi_{t-j}^{up} Upstr_{sct-j} \\ & + \theta_h^{dwn} \Delta Dwnstr_{sct} + \sum_{j=1}^2 \phi_{t-j}^{dwn} Dwnstr_{sct-j} \\ & + \sum_{j=1}^2 \mu_{t-j} \ln Y_{ft-j} + \delta X_{ict} \\ & + \alpha_f + \alpha_{ct} + \alpha_{it} + \varepsilon_{ft}, \quad h = 0, \dots, 3 \end{aligned} \quad (8)$$

where the main coefficient of interest, φ_h^{ke} , tests whether the relationship between IP instrument ke and economic performance in horizon h depends on the amount of IPs that less geopolitically aligned countries are implementing—what we refer to as tit-for-tat dynamics.

3.5 Caveats to baseline specifications and alternative methodologies

The baseline specification includes a rich set of FEs and lags of the dependent and independent variables to control for potential omitted variables in the decision of countries to implement IPs and to capture past dynamics in both IPs and the variables of interest. For example, industry-year FEs control for global shocks to different industries (i.e., industry trends), country-year FEs control for growth shocks in different countries, and firm FEs control for firm-specific time-invariant differences across firms (e.g., underlying managerial ability). Endogeneity concerns are also alleviated by inspecting whether outcomes of firms in industries that received IPs were catching up to outcomes of firms in industries that did not receive IPs 3 years prior to the implementation of the policy (i.e., by checking for pre-trends in the same direction of estimated treatment effects).

To further dispel endogeneity concerns, we implement three methodological robustness checks. First, we implement a 2SLS instrumental variable strategy (Jordà and Taylor, 2016) to address concerns about selection bias and reverse causality. Namely, we instrument the change in IPs of

a given type k in country c industry i with IPs implemented by other countries $c' \neq c$. In the case of subsidies and export incentives, we use protective subsidies introduced by other countries, while for trade liberalizing IPs we use all liberalizing policies introduced by other countries. We aggregate other countries' actions by weighting their policies, where weights vary by the type of IP. In the case of subsidies, we weight policies using the political distance between c and c' , to capture the geopolitical motivations of IPs (Evenett et al., 2024b). In the case of export incentives and trade barriers, we weight the change in IPs targeting other industries by the trade flows between c and c' , as these are policies directly linked to trade objectives (Reed, 2024).

Second, we implement a LP difference-in-differences (LP DiD) method to deal with the staggered timing of IPs (Dube et al., 2024; Cugat and Manera, 2024; Ahn et al., 2024). The key difference is that we restrict the sample to two types of firms: clean treatment firms are those that were treated for the first time in 3 years—the stabilization lag—, and clean controls firms are those that were never directly exposed to IPs over the horizon of the analysis (2011-2018). Only considering clean treatment and clean control firms alleviates concerns that the control group may be contaminated with firms that were “just treated”, biasing the estimates of the treatment effect. For example, this method prevents us from comparing a firm that just received an IP to a firm that received an IP two years ago and whose financial variables are still affected by this past treatment. Consequently, for the LP DiD exercise we restrict the sample to over 330,00 observations in the clean treatment group and over 5 million observations in the clean control group.

Third, the main independent variable counts the number of IPs that targeted each industry. In this sense, policies that affect small or large products (in how much they represent of an industry's economic activity) are given equal weight. In a robustness exercise, we construct an index of IP intensity that measures the share of trade in each industry that is affected by IPs and re-do the firm-level analysis. The IP intensity index is:

$$IP_{ict}^{\text{Trade}} = \sum_{\text{policy } p} \sum_{\text{product } q \in ic} \frac{\text{Trade}_{qic}}{\text{Trade}_{ic}} \cdot 1\{\text{policy } p \text{ affects product } q\} \quad (9)$$

where i denotes industry, c denotes country, t denotes year, p denotes the GTA policy and q marks each product in industry i . Importantly, Trade_{qic} denotes total trade trade flows (exports plus imports) of a given good in a given country and Trade_{ic} denotes total trade flows of a given country, both averaged between 2012 and 2022 to reflect long-run trade patterns; and $1\{\text{policy } p \text{ affects product } q\}$ marks whether IP p affects product q .

4 Results

This section studies the link between industrial policies and firm performance. We begin by exploring how different IP instruments affect the performance of the *average* firm in the treated industries. Then, we explore potential heterogeneity in the relationship between IPs across firms with different characteristics within the targeted industries. Next, we study the potential cross-

sectoral spillovers of IPs, where we exploit IO linkages to structure the potential transmission of IPs along the supply chain. Finally, we assess how tit-for-tat IPs across countries affect the relationship between IPs and firm performance.

An important caveat of our analysis is that our IP database does not identify treated firms. This means that the estimated effects capture both direct effects of IPs on targeted firms and potential indirect effects of IPs on firms in the same industry through, for example, product and factor market competition.

4.1 Baseline results by instrument

Figure 2 shows the dynamic relationship between domestic subsidies and firm-level outcomes in treated industries. One additional subsidy is associated with a sustained increase of over 1 percent in the capital stock for the average firm. This probably reflects the underlying nature of domestic subsidies in the data, most of which take the form of loan guarantees and financial grants (Huang et al., 2025). In contrast, the positive link between subsidies and value added, productivity, and payroll is short-lived and turns negative in the medium term. For example, we estimate that value added increases by 1 percent in the aftermath of a domestic subsidy, but this is fully reverted 3 years down the road. The short-lived association between subsidies and these firm-level outcomes may reflect their short duration—on average, a protectionist subsidy policy remains in place for 3 years—or an absence of positive medium-term externalities. It could also reflect that the adverse spillovers on non-treated firms in the industry outweigh the potential benefits experienced by targeted firms. For example, using information from a set of European countries, Brandão-Marques and Toprak (2024) find that IPs have negative effects on non-targeted firms. Regardless of the explanation, evidence suggests that, for the case of value added, TFP and payroll, subsidies do not lead to a self-sustaining virtuous cycle on the average firm of the treated industry.

We turn next to studying export incentives. One common aim of IPs is to help firms access international markets, enabling economies of scale over time that could not otherwise be achievable through domestic markets alone (Reed, 2024). Moreover, outward orientation and export growth are considered key ingredients in the seemingly successful IP cases in East Asia (Cherif and Hasanov, 2019; Choi and Levchenko, 2024).

Figure 3 shows that there is a mild positive medium-term association between export incentives and the productivity of the average firm, although at little statistical significance. However, there are short-term costs—an additional export incentive is associated with 0.5 percent lower productivity for the average firm in the first two years after implementation. Value added and capital also experience short-term declines followed by medium-term recoveries that offset the initial losses. However, these recoveries are insufficient to improve these variables within the considered horizon. Taken together, these results suggest there are potential short-term adjustment costs firms must incur as they learn by exporting and improve the quality of products and inputs to compete abroad (De Loecker, 2013; Bastos et al., 2018). The weak link between export incentives and average firm performance may also reflect the fact that these policies target a

small number of highly productive firms (Bernard et al., 2007; Fernandes et al., 2016), which are likely not the average firm in the industry. Finally, results could also reflect that export incentives, by virtue of running counter to WTO rules, may trigger retaliation by other countries, thus affecting the performance of the average firm. This is an important caveat to the use of export incentives.

In addition to policies restricting trade flows, the GTA data records policies that are deemed to foster them. This happens, for example, when countries remove import barriers for a given product. Figure 4 shows that trade liberalizing IPs are associated with higher firm productivity and value added in the medium term, with negligible change in the stock of capital. An additional liberalizing policy is associated with improved medium-term performance of firms: 1.6 percent higher productivity, 1.2 percent higher value added, 0.8 percent more payroll (a proxy for wages and employment), and 0.4 percent more capital stock although the latter is not statistically significant. The positive association between liberalizing trade conditions, firm productivity, and firm value added relates to a long-standing literature on how lower trade barriers can strengthen competition in the liberalized industries, inducing firms to leverage economies of scale, improve efficiency, and innovate (Helpman and Krugman, 1985; Aghion et al., 2005; Melitz, 2003).

Overall, our findings point to a nuanced picture of the relationship between IPs and firm-level performance, with results varying across different IP instruments. On the one hand, protectionist subsidies are linked only to short-term improvements in the average firm performance, while export incentives are associated with short-term costs. On the other hand, liberalizing IPs yield results that are consistent with the predictions of trade models with heterogeneous firms, where import tariff reductions foster medium-term productivity and growth.

So far our results focused on the average firm in the treated industry. To gain further insights about the nuanced relationship between IPs and economic activity, we now study how the link between IPs and firm performance varies across different firms within the targeted industries.

4.2 Results by firm characteristics

This section zooms into two sources of potential heterogeneity across firms. First, it distinguishes how the association between IPs and firm performance varies with a firm's age. Second, we exploit firms' financial information to gauge the extent to which a firm is financially constrained. We do this by constructing a measure of reliance on internal funds (the cash flow-to-assets ratio)—a proxy for financial constraints (Rajan and Zingales, 1998). The robustness section explores whether results hold when we use an alternative measure of firm-level financial constraints—a firm's leverage ratio.

We focus on these two firm characteristics because IPs typically target firms that are perceived to face larger frictions (Juhász et al., 2023). While the data does not contain direct information about firms benefiting from the policy considered, young and financially constrained firms are two potential targets of policymakers pursuing IPs.

Figure 5 shows that the link between subsidies and firm-level outcomes is stronger for younger firms compared to older ones. Moreover, results show that the association between IPs and the

performance of older firms is negligible, and in some cases negative. Also, the patterns described for the average firm hold for younger firms—subsidies are associated with a temporary 2 percent improvement in value added and a temporary 1.5 percent increase in productivity, while they are more sustained in the case of capital. Indeed, a new subsidy is linked to a 3.6 percent increase in the capital stock of younger firms three years after announcement of the policy, with negligible effects for older firms. For all other variables, younger firms tend to experience more pronounced improvements in the variable of interest relative to older firms, although in the case of productivity the difference is less statistically distinguishable. Turning to financial constraints, results show that the difference in the link between IPs and firm-level outcomes between more and less financially constrained firms is larger for capital accumulation. An additional subsidy in an industry is associated with a 2 percent increase in the capital stock of firms with the largest cash flow-to-assets ratio, while it is close to zero for firms with a low ratio. These results suggest that, in the context of IPs, state loans and financial grants, an important part of subsidies, can play an important role in alleviating financial constraints, especially of young firms.

We also find that the adjustment period following the introduction of a new export incentive is less pronounced for younger firms compared to older ones (Figure 6). In fact, in most cases the initial change in the variable of interest is either non-significant or mildly positive in the case of young firms. Turning to medium-term effects, we find that the positive association between export incentives and firm-level variables occurs faster for younger firms. One additional export incentive measure is associated with 0.7 percent increase in productivity and value added of younger firms in the medium term, while for older firms the increase is close to zero. These gains take time to materialize as new firms need to increase scale, establish links to foreign customers and incorporate foreign technology into their production processes. Similar results are found when focusing on firms' cash flow ratio, but differences across firms are not statistically significant in most horizons.

In the case of liberalizing measures, we find differences in the response of value added and productivity to IPs across firms, both in terms of age and credit constraints, to be less pronounced. In the case of capital accumulation and payroll, however, evidence points to a more robust association for young and financially constrained firms. These potentially reflect that liberalizing trade barriers are less discretionary in nature, where the average trade liberalization IP represents a reduction in import tariffs of a given good or for a given industry, which will likely affect all producers in a similar fashion (Huang et al., 2025).

Taken together, the evidence thus far suggests that the positive association between IPs and firm performance is stronger for firms that are typically expected to face larger frictions. The positive link between IPs and the economic outcomes of younger, financially constrained firms is consistent with the fact that smaller firms, typically more financially constrained, experience stronger growth after being targeted by IPs in Europe Criscuolo et al. (2019). It also highlights the fact that IPs, especially those targeting specific firms, are expected to result in potential winners and losers within the targeted industry (Brandão-Marques and Toprak, 2024). This, in turn, should be an important consideration when assessing the aggregate welfare implications of

IPs, as these policies cause a reallocation of resources across firms within an industry, which ex ante has ambiguous effects on aggregate welfare. In fact, Figure A.1 in the Appendix shows that this reallocation of resources from older to younger firms in the aftermath of export incentive IPs improves the allocative efficiency of the targeted industry, as measured with the Hsieh and Klenow (2009) methodology.

4.3 The relevance of industry-level distortions and position in the supply chain

So far, we have examined the association between firm-level outcomes and IPs in the "average" industry. However, industrial characteristics are at the heart of IPs. Indeed, a common rationale to pursue IPs is to address industry-specific externalities that result in distortions. Thus, understanding the extent to which industry-specific distortions can affect the link between IPs and the performance of firms in targeted industries is an important consideration.

Pinning down the exact nature of industry distortions (economies of scale, financial frictions, coordination problems) is both important for the purpose of thinking about the appropriateness of different instruments, but also challenging due to the lack of direct data counterparts. Given such challenges, in this section we take a simple approach, explained in Section 3, where we combine two industry-level characteristics (markups and external financial dependence) to construct a measure of distortions. This approach admittedly misses many industry specificities associated with specific market failures. Given the general measure of industry distortions and for simplicity of exposition, in this section we focus on the overall count of protectionist IPs.⁹

With our measure of distortions at hand, we estimate Equation (6), which allows the response of the firm-level variables of interest to an additional industrial policy to vary with the industry's degree of distortions.¹⁰ Figure 8 shows that IPs targeting industries with higher levels of distortions are associated with stronger performance by the average firm in the industry. There is a stronger relationship between IPs and firm-level value added in industries with high markups and high external financial dependence (for example, ship building and manufacturing of pharmaceutical products) than in industries with low markups and low external financial dependence (for example, manufacturing of bicycles or non-electric domestic appliances). An additional protectionist IP targeting a highly distorted industry is associated with a 1 percent increase in the value added of firms operating in that industry after 1 to 2 years , while there is no increase in the value added of firms in low distortion industries when these are targeted. More pronounced and durable effects are observed for capital and payroll, which again respond strongly to IPs, when they target highly distorted industries. In the case of productivity, the difference in the response of firms in high and low distortion industries is less pronounced, likely due to the large prevalence of domestic subsidies in overall IPs and consistent with our previous

⁹Results by instrument are broadly consistent but differ in the timing of effects.

¹⁰We split industrial policies according to their GTA evaluation. In the discussion we focus only on protective ("Red") measures. Further, for simplicity we focus on the total stock of protective measures, without breaking down the different instruments.

findings that domestic subsidies do not appear to have sustained effects on productivity. These results are consistent with Hodge et al. (2024), who leverage the model by Lashkaripour and Lugovskyy (2023) to show that poorly targeted IPs can lead to economic losses because the adverse terms-of-trade effects outweigh the gains from economies of scale, while well-targeted policies can yield economic dividends to the country implementing the policy (with potential negative spillovers on other countries).

In addition to their effects on firms within the targeted industries, IPs can have cross-sector spillovers. One type of spillovers are those arising from input-output (IO) linkages. For example, a policy targeting an upstream sector can affect the quality of inputs purchased by end users. Similarly, IPs targeting downstream sectors can affect the demand for inputs by targeted firms, thus affecting the performance of firms in upstream sectors. Indeed, potential positive cross-sectoral spillovers are a common reason for the use of IPs (Harrison and Rodriguez-Clare, 2010). Yet, cross-sectoral spillover effects are ex-ante ambiguous. Coming back to the example of IPs targeting upstream sectors, these are expected to favor downstream sectors if IPs foster quality improvements of targeted firms. Targeting upstream activities may be particularly relevant in the presence of coordination problems, where investments in downstream activities hinge on the provision of high-quality inputs. IPs targeting upstream sectors, thus, can generate a virtuous cycle and “push” the economy to higher growth (Choi and Shim, 2024). On the other hand, to the extent that IPs limit competition, they can also affect the quality of the inputs provided by treated firms.

Against this backdrop, we turn to assessing empirically how IO relationships propagate IPs across sectors. Building on Equation (1), we focus on the coefficients associated with IPs in upstream and downstream sectors relative to a firm to gauge how these affect a firm’s performance. For simplicity, we present results for the last horizon of analysis.

Figure 9 shows that the cross-sectoral propagation of *protectionist* IPs depends on the position in the supply chain of targeted sectors. IPs targeting upstream sectors are linked to medium-term increases in the productivity, value added, capital stock, and payroll of firms in downstream sectors. This suggests that, by temporarily lifting productivity and raising capital stock in the targeted industries, IPs alleviate capacity constraints and increase the productivity of inputs that flow downstream. Similarly, IPs can potentially lower the price of upstream products, thus reducing the cost of intermediates paid by downstream producers and boosting downstream firms’ value added. On the other hand, IPs targeting downstream sectors are negatively associated with firm performance. Intuitively, by temporarily increasing productivity and lowering input demand in the targeted industries, IPs push down the demand for inputs from upstream sectors. Thus, results suggest that IPs in upstream sectors may benefit the economy more widely than IPs targeting downstream sectors. However, some downstream sectors could face distortions and IPs could be undesirable. This is the case, for example, in the process of de-carbonization of iron and steel production, where network externalities on the demand side are present (Aghion et al., 2024).

Further, both upstream and downstream liberalizing IPs (those fostering trade) are positively

associated with firm performance in the medium term. This medium-term improvements follow short-term adjustments as firms create new relationships with their foreign counterparts (Hunneus, 2020). Moreover, in the case of IPs targeting upstream sectors, the magnitudes associated with liberalizing IPs are 2 to 3 times as large as those for protectionist IPs.

4.4 IPs and tit-for-tat dynamics

Evidence in Evenett et al. (2024a) suggests that the recent wave of IPs has been characterized by a tit-for-tat dynamic, where countries are more likely to introduce IPs when other countries are conducting IPs. Such a dynamic raises the question of whether the relationship between IPs and firm-level performance is shaped by the extent to which other countries are also implementing IPs. Moreover, Lashkaripour and Lugovskyy (2023) show, through the lens of a model, that the benefits from IPs are a function of other countries' retaliatory actions. Thus, it is expected that the level of IP activity in other countries could be an important empirical consideration when assessing the link between IPs and firm-level performance.

As discussed in Section 3, we expand our baseline specification by interacting the change in IPs targeting industry i with a variable that gauges how active other countries are in targeting the same industry. The gauge we use gives more weight to countries farther away from country c in a geopolitical sense. This is motivated by the fact that geopolitical competition (i) has been found to explain recent trade dynamics (Gopinath et al., 2025) and (ii) it is an important factor in countries' decisions to target specific industries in the most recent wave of IPs (Baque et al., 2025). A larger value of this variable means that countries that are geopolitically-distant from country i are more active in protectionist IPs.

Results in Figure 10 show that the interaction between $\Delta IP^{\text{Red}, \text{subsidies}}$ and our variable capturing IP activity in other countries is negative and statistically significant. This suggests that, in addition to the considerations highlighted earlier associated with industry and firm characteristics, the potential benefits of subsidies for the value added of firms in the targeted industry are diluted when other countries are actively introducing IPs. In the case of export incentives we also find that the interaction term is negative, albeit not statistically significant.

By contrast, we find that the positive association between new liberalizing trade policies and firm-level value added is amplified when other countries are conducting protectionist IPs. This further reinforces the benefits of policies reducing trade barriers, as they have positive links with economic performance of firms, particularly in periods of high tit-for-tat IPs in other countries.

5 Robustness

Our baseline results using the count of industrial policies point to a nuanced relationship between IPs and firm performance, whereby domestic subsidies boost value added and TFP in the short term and capital in the medium term, while export incentives are linked to a short-term fall in firm outcomes followed by medium-term recoveries, particularly for the case of TFP. This section explores the robustness of these results to various extensions and additional exercises.

IPs are not randomly assigned, and governments could be intentionally targeting high-performing industries. To assuage this concern, we study the presence of pre-trends. Namely, we regress lagged firm-level outcomes on contemporaneous IPs. Because our specification includes lags the dependent variable, we can only perform the pre-trend analysis for lags greater than those included in the baseline specification. The findings in Table A.5 show no evidence of pre-trends in the case of domestic subsidies, while in the case of export incentives these are only present for some outcomes (most notably payroll). A statistically significant negative pre-trend is found in the case of liberalizing IPs. However, the fact that there is a change in trend in the pre- and post-implementation periods is suggestive that liberalizing IPs affect firm-level outcomes in the direction indicated by the local projections (Monras, 2019).

The baseline specification may also be biased by omitted variables or reverse causality. Unobserved factors could affect both firm performance and the introduction of IPs in ways not fully captured by our fixed effects. For instance, in the oil sector, the discovery of a new field could boost firm outcomes while also triggering policy interventions. Similarly, firm performance—particularly among large firms—may shape governments’ decisions to implement IPs, as countries may introduce support when a sector is struggling.

To address these concerns, we implement an instrumental variables (IV) strategy based on IPs introduced by other countries. We construct a weighted count of foreign IPs, using different weighting schemes depending on the instrument. For subsidies, we weight by geopolitical distance, as these measures are often motivated by tit-for-tat dynamics (Evenett et al., 2024b). For trade-related IPs—export incentives and import barriers—we weight by bilateral trade flows. The idea is that, if countries introduce policies in response to the actions of others, this provides plausibly exogenous variation in domestic IPs. The validity of the instrument relies on the assumption that policies adopted by politically distant or major trading partners affect firm outcomes only through their effect on domestic IPs. While this exclusion restriction could be challenged, this exercise partly addresses endogeneity concerns and offers a useful check on the robustness of our baseline results.

Figure A.7 shows the results of the IV exercise.¹¹ Results are consistent with the findings in the baseline exercise—value added and TFP increase with subsidies in the short term and fall thereafter. Capital has a more sustained increase. In the case of export incentives, we find that value added and TFP improve in the medium term after an adjustment period. Finally, consistent with the baseline results, we find that liberalizing trade barriers are linked to a medium-term improvement in value added and TFP.

We now study how results change when we consider the staggered treatment of different industries across countries over time. One common challenge when assessing the impact of policies through a difference-in-difference strategy is that the comparison group used to evaluate the performance of the treated unit may include units that were previously treated. In our case, the pre-IP and post-IP comparison may include industries that were treated prior to the year

¹¹Panel 1, Figure A.7 shows the first stage coefficients. In all cases, the instrumental variable is strongly correlated with the IP instrument of interest.

in which industry i in country c was treated. To deal with this problem, Dube et al. (2024) propose a LP DiD approach, which constructs clean control (never treated) and clean treatment (first time treated) groups. In practice, the control group includes country-industry pairs that have not been treated between $t - j$ and t , where j is a stabilization period (a period where the effects of the policy are expected to level-off).

Figure A.2 shows results for the LP DiD exercise, both for the average firm and for firms of different characteristics. Results confirm the short-term positive association between subsidies and both value added and TFP. In the case of capital, the LP DiD exercise shows less marked improvements in capital after the introduction of subsidies compared to the baseline results. Turning to export incentives, as in the baseline results, the LP DiD suggests a negative or non-significant relationship between export incentives and value-added and capital. It also points to a medium-term improvement in productivity. However, by contrast to the baseline result, productivity improvements are found to happen more quickly. Quicker improvements in firm-level variables compared to the baseline results are also found in the case of liberalizing IPs—the positive association between export incentives and value added and productivity appears at shorter horizons in the case of the LP DiD exercise.

Consistent with the baseline exercise, Figures A.3-A.5 show that the performance of younger and capital constrained firms is more tightly related to IPs. In fact, the LP DiD points to a larger difference in the association between different IPs (domestic subsidies, export incentives, and liberalizing policies) and the performance of young versus old firms and of financially constrained firms versus firms with more access to credit.

One limitation of our analysis is the use of IP counts, which miss the intensity of policies. We test the robustness of our results to using the share of trade in a given country and industry that is affected by IPs, according to Equation (9) (the trade coverage of the policy). Figure A.6 shows that in all cases, the association between each variable of interest and IPs follows a similar pattern as the one found in the baseline specification. However, the positive short-term (medium-term) association between value-added and TFP in the case of subsidies (export incentives) is less precise when using trade exposure.

In addition to the alternative methodologies discussed above, we perform a battery of additional robustness checks, with results summarized in Figure A.8. In particular we: 1) consider all policies of a given GTA evaluation instead of only IPs, to address concerns on the definition of IPs; 2) consider all policies that GTA published within a year of policy announcement, to assess the extent to which we disproportionately remove policies announced towards the end of the year when adjusting the data for lag-reporting; 3) exclude China, to alleviate coverage concerns in GTA data, and Brazil, and the US, whose coverage in Orbis is more limited; 4) add firm-level controls, which restrict country coverage but enhances the comparison of firms; 5) drop firms that experience abnormal growth in each horizon to assess the role of outliers; 6) remove countries that are over-represented (Spain, Italy and France) in ORBIS, re-weight regressions by the inverse of the number of firms in each country and by firm size, to test whether results are driven by large, or a large number of, firms in specific countries, and focus on the sample of

countries in Cravino and Levchenko (2016) for which ORBIS has good coverage at the national level; 7) control for 3 lags of both dependent and independent variables to better capture past dynamics in both IPs and outcomes. Results show that most of the general patterns described in the baseline exercises follow through in these alternative exercises. The only exception is the case of all GTA liberalizing policies, where we find that the increase in value added is observed in the short term (as opposed to the medium term recoveries) and the change in capital is not significant.¹²

To further test the robustness of our results, we aggregate firm-level information at the industry level and re-estimate Equation (1). Figures A.9-A.11 in the Appendix show similar links between IPs and economic performance at the industry level. Figure A.12 also shows that the findings are robust to categorizing industries according to mean markups, rather than median markups, to better capture the right tail of the distribution of markups within industries.

Moreover, Figure A.13 uses the leverage ratio as an alternative proxy for firm-specific financial constraint, and Figures A.14-A.16 break down the link between IPs and firm performance by firm characteristics including both age and CF ratio in the same specification. Results confirm that the link between firm-specific outcomes and IPs is stronger for younger and more financially constrained firms. Figure A.17 shows that our baseline results are robust to using TFP measures from Ackerberg et al. (2015) rather than TFPQ measures from Hsieh and Klenow (2009).

Lastly, we discuss two concerns not addressed by the robustness exercises above. First, to the extent that firm-specific policies substitute for industry-level IPs, attributing firm-specific policies to all firms within an industry, country, and year, may bias our findings. This would likely bias downwards our positive coefficients, and bias upwards our negative coefficients, as we are contaminating the treatment group (firms receiving IPs) with firms that should be in the control group (firms not receiving IPs). Second, we cannot control for the degree of political connections a firm has, which may matter for both firm outcomes and implementation of IPs. Importantly, our findings that on average younger and more financially constrained firms benefit from IPs relative to older and less financially constrained ones, coupled with the findings in Akcigit et al. (2023b) that politically connected firms tend to be older, larger, and face less financial constraints, assuage this endogeneity concern.

6 Conclusion

The recent rise of industrial policies calls for an assessment of their links with economic activity. This paper investigates how firm performance evolves following the introduction of IPs, combining a database of firm-level financial statements with a novel cross-country database of policy interventions. We trace the dynamics of key firm-level outcomes—value added, productivity, capital, and payroll—after IPs are introduced in firms’ industries of operation.

Our findings point to a nuanced relationship between IPs and firm performance. Protection-

¹²For brevity, Figure A.8 only shows results for the average firm. Results by firm characteristics are also robust and are available upon request.

ist domestic subsidies are associated with short-term gains in value added, TFP, and payroll, and more sustained increases in capital. Export incentives, by contrast, are linked to short-term declines in all firm-level indicators, followed by medium-term recoveries, including an increase in productivity within the considered horizon. Liberalizing IPs—those that reduce trade barriers—are associated with medium-term improvements in value added and productivity, consistent with prior evidence from the trade literature. We also document significant heterogeneity in responses of different firms within industries. The positive associations between IPs and firm outcomes are stronger for younger and more credit-constrained firms, aligning with common policy rationales. These patterns also underscore the importance of within-industry, across-firms reallocations, which may have important implications for aggregate economic consequences of IPs. Finally, we find evidence that industry characteristics affect the relationship between IPs and firm-performance and of cross-sectoral spillovers. IPs targeting industries with higher levels of distortions are typically associated with larger improvements in firm-level outcomes. In addition, IPs targeting upstream sectors are associated with improved downstream firm performance, while those targeting downstream sectors correlate with weaker upstream outcomes. Spillovers from liberalizing IPs are uniformly positive and larger in magnitude than those from protectionist interventions.

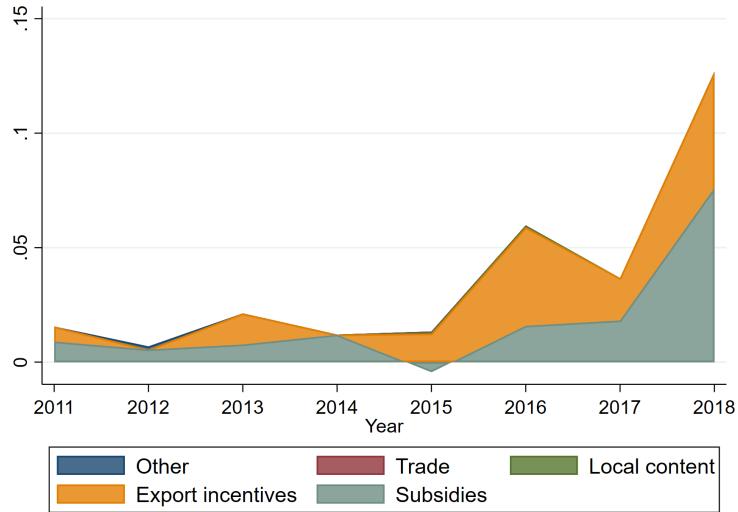
The nuanced relationship between IPs and firm-level performance documented in this paper suggests that IPs should be handled with care. Even focusing on their relative benefits, the links between IPs and economic performance found in this paper are modest and depend on the presence of large distortions, limiting their use case. Furthermore, our analysis provides a partial picture of the potential implications of IPs, as it does not fully account for general equilibrium effects, potential retaliatory measures by other countries, or the fiscal costs of IPs—all of which could attenuate the benefits of these policies. Studying these elements through the lens of a model that incorporates firm-level heterogeneity could be a fruitful avenue for future research.

Table 1: Summary statistics of the main regression sample, 2011-2018

Variables	Mean	Std. dev.	P10	Median	P90
$\ln(\text{VA})$	13.2	1.7	11.3	13.1	15.4
$\Delta \ln(\text{VA})$	0.03	0.32	-0.26	0.02	0.33
$\ln(\text{Capital})$	11.7	2.3	8.9	11.6	14.7
$\Delta \ln(\text{Capital})$	0.03	0.61	-0.40	-0.04	0.55
$\ln(\text{Payroll})$	12.2	1.8	10.1	12.1	14.4
$\Delta \ln(\text{Payroll})$	0.05	0.34	-0.20	0.03	0.32
$\ln(\text{TFPQ})$	7.8	1.2	6.3	7.7	9.3
$\Delta \ln(\text{TFPQ})$	0.01	0.48	-0.45	0.02	0.43
ΔIP^{red}	0.039	0.304	0	0	0
$\Delta IP^{red,subsidies}$	0.018	0.180	0	0	0
$\Delta IP^{red,expinc}$	0.020	0.234	0	0	0
ΔIP^{green}	0.029	0.170	0	0	0
$\Delta IP^{green,tradebar}$	0.027	0.165	0	0	0
$\Delta Upstr^{red}$	0.171	0.397	-0.001	0.008	0.572
$\Delta Dwnstr^{red}$	0.181	0.446	-0.004	0.023	0.591

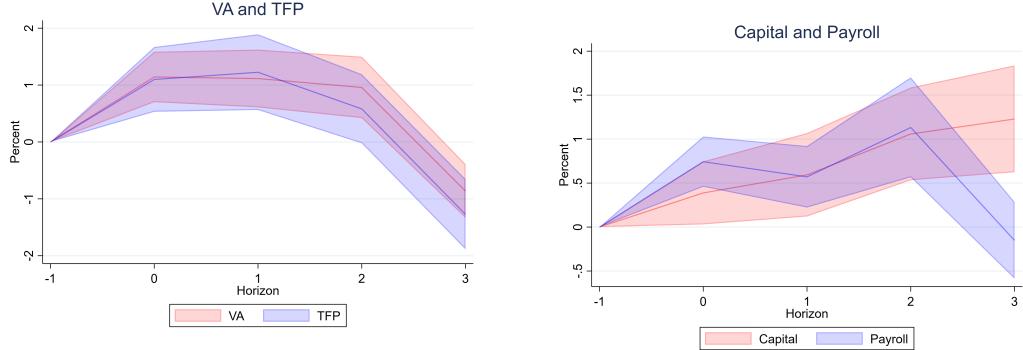
Notes: The first four lines display summary statistics on firm-level value-added, capital stock, payroll, and TFPQ measured following Hsieh and Klenow (2009) and IMF (2024), respectively. ΔIP^{red} denotes the change in the stock of Protectionist (Red) IPs between two consecutive years. $\Delta IP^{red,subsidies}$ ($\Delta IP^{red,expinc}$) denotes the change in the stock of Red Domestic Subsidies (Export Incentives), a sub component of Red IPs. ΔIP^{green} denotes the change in the stock of Liberalizing (Green) IPs, and $\Delta IP^{green,tradebar}$ counts the change in the stock of Green Trade Barriers, a sub component of Green IPs. $\Delta Upstr^{red}$ ($\Delta Dwnstr^{red}$) represents the change in the stock of Red IPs in the average sector upstream (downstream) of the industry of a given firm. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 1: Protectionist IPs implemented across instruments



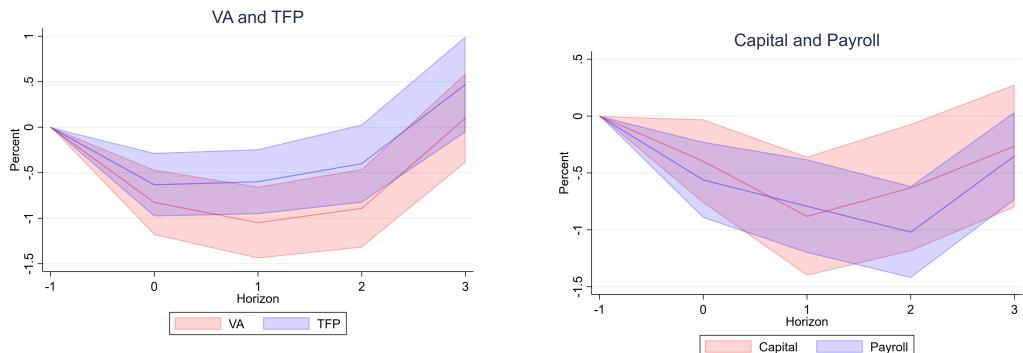
Notes: This figure decomposes the average change in the stock of Red IPs (ΔIP^{red} in Table 1) across the 5 broad instruments categories: domestic subsidies, export incentives, trade barriers, local content requirements, and other instruments from 2011 to 2018. Negative values mean that, between two years, more policies were removed than implemented. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 2: Protectionist domestic subsidies and firm performance.



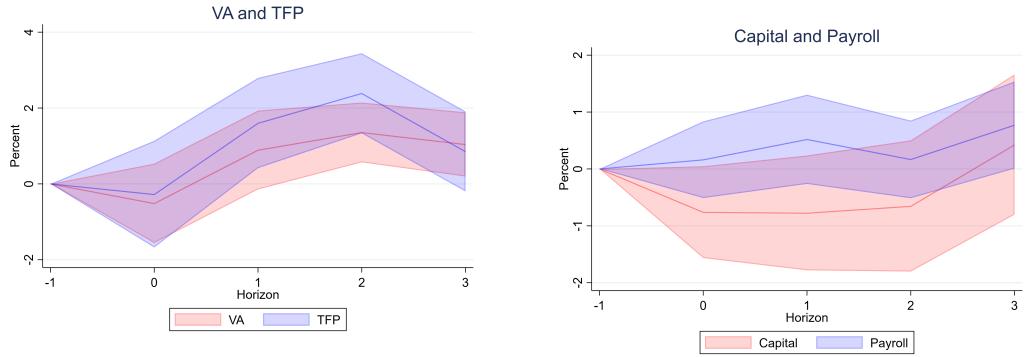
Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0,1,2 and 3 years after the implementation of a protectionist domestic subsidy, estimated in Equation (1): $100 \times (\exp(\beta_h^{ke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 3: Protectionist export incentives and firm performance.



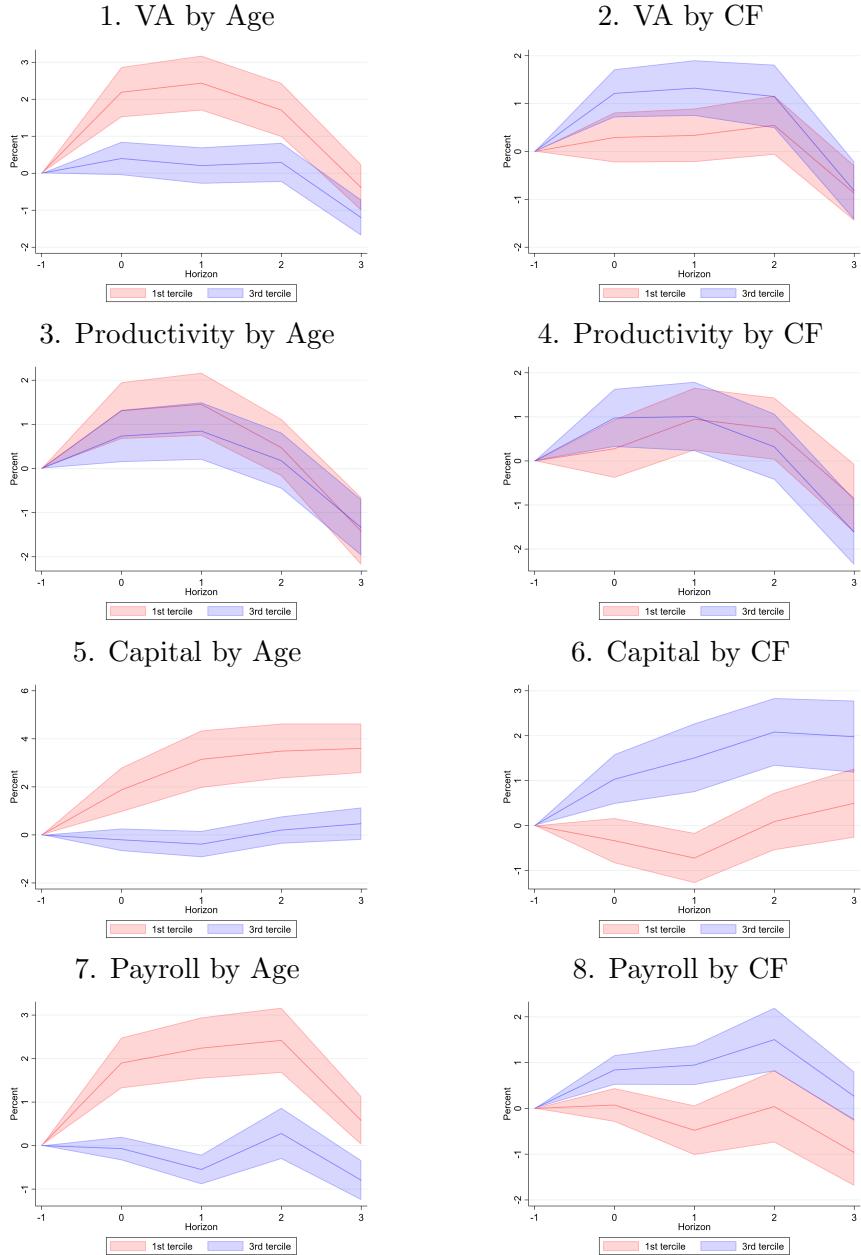
Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0,1,2 and 3 years after the implementation of a protectionist export incentive, estimated in Equation (1): $100 \times (\exp(\beta_h^{ke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 4: Liberalizing trade barriers and firm performance.



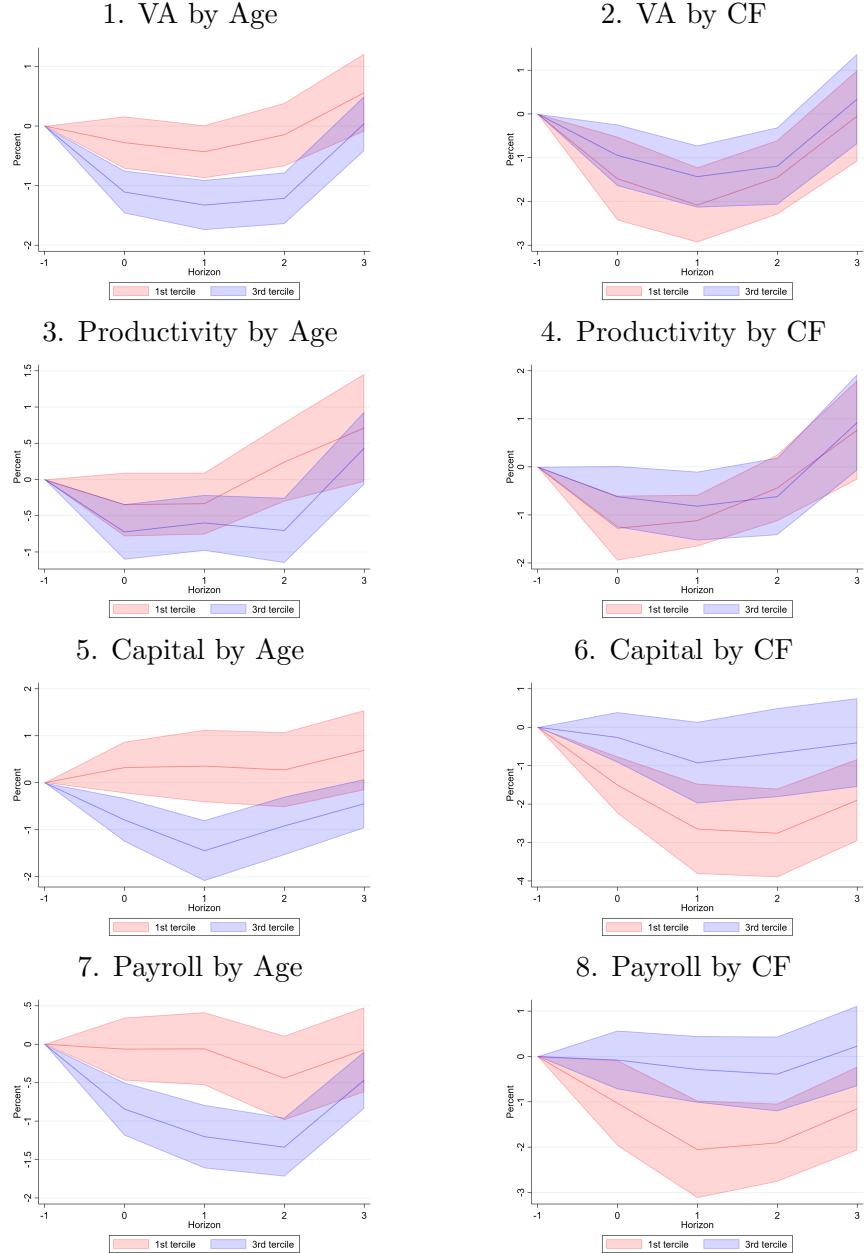
Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0,1,2 and 3 years after the implementation of a liberalizing trade barrier policy, estimated in Equation (1): $100 \times (\exp(\beta_h^{ke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 5: Protectionist domestic subsidies and firm performance by firm characteristics.



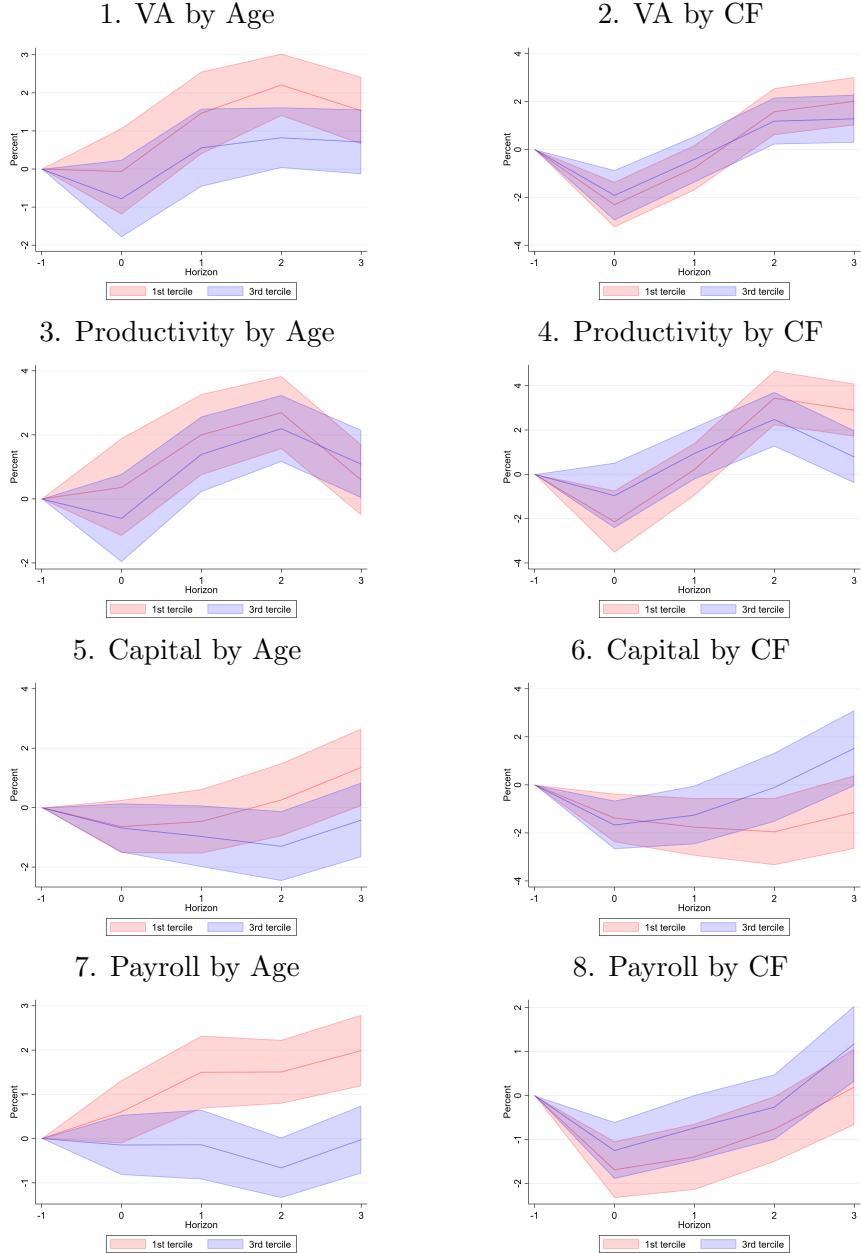
Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0,1,2 and 3 years after the implementation of a protectionist domestic subsidy, for firms in the 1st (red) and 3rd (blue) terciles of the distribution of firm characteristics (age and cash flow-to-assets ratio). These are estimated following Equation (5): $100 \times (\exp(\beta_h^{qke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 6: Protectionist export incentives and firm performance by firm characteristics.



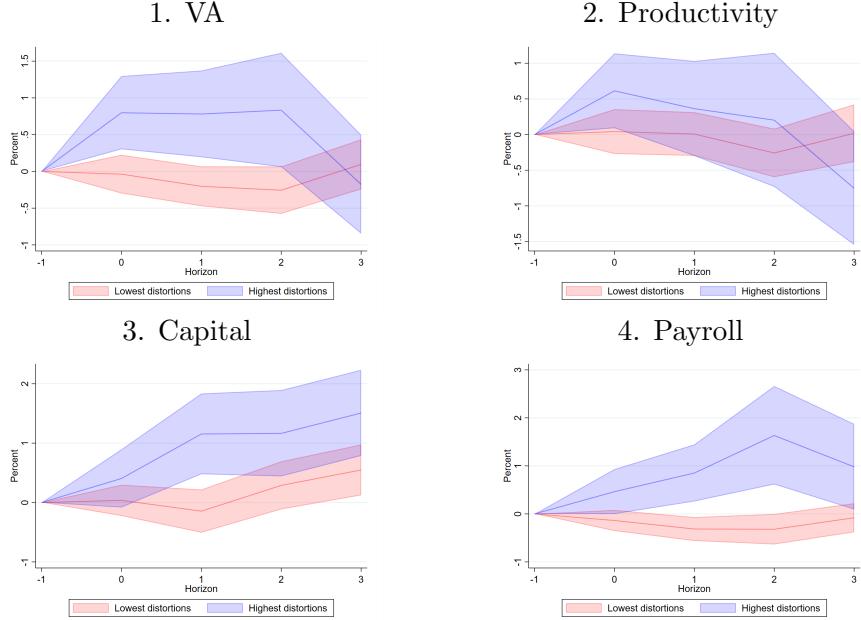
Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0,1,2 and 3 years after the implementation of a protectionist export incentive, for firms in the 1st (red) and 3rd (blue) terciles of the distribution of firm characteristics (age and cash flow-to-assets ratio). These are estimated following Equation (5): $100 \times (\exp(\beta_h^{qke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 7: Liberalizing trade barriers and firm performance by firm characteristics.



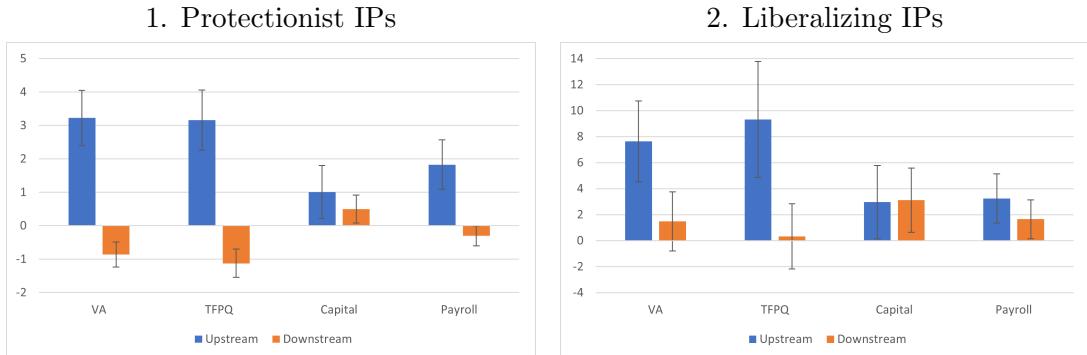
Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0, 1, 2 and 3 years after the implementation of a liberalizing trade barrier policy, for firms in the 1st (red) and 3rd (blue) terciles of the distribution of firm characteristics (age and cash flow-to-assets ratio). These are estimated following Equation (5): $100 \times (\exp(\beta_h^{qke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 8: Protectionist IPs by industry-level distortions.



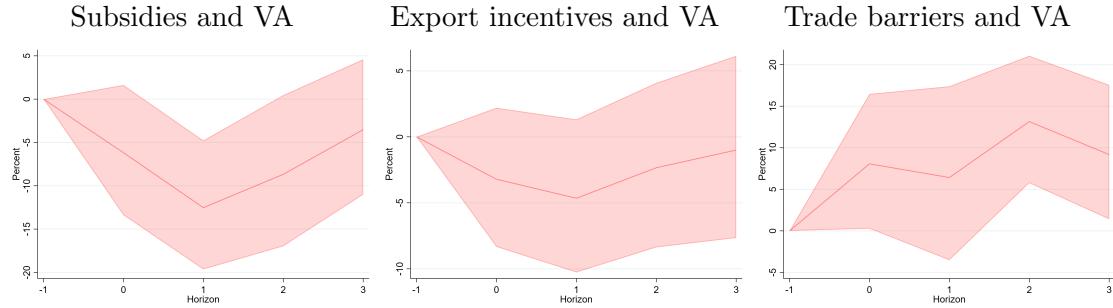
Notes: This figure plots the percent change in firm-level outcomes, 0,1,2 and 3 years after the implementation of a protectionist IP in industries with the lowest (red) and highest (blue) distortions. An industry has lowest (highest) distortions if both its external finance dependency ratio and its mean markup levels are below (above) median. The local projections are estimated following Equation (6), which aggregates across all instruments of a given GTA evaluation and allows the response of firm-level variables to vary according to the targeted industry's level of distortions. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 9: IPs along the supply chain and firm performance in the medium term.



Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 3 years after the implementation of a protectionist IP (left panel) and a liberalizing IP (right panel) in the average sector upstream (blue) and downstream (red) of the industry of a given firm. These are estimated following Equation (1): $100 \times (\exp(\theta_3^{up/dwn}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure 10: IPs, firm value added, and tit-for-tat dynamics.



Notes: This figure shows the coefficients on the interaction between IPs implemented in a given country and IPs implemented by other countries, using geopolitical distance between countries as weights. These correspond to the φ_h^{ke} coefficients in Equation (8) where the main dependent variable is firm value added. *Sources:* Bailey et al. (2017), Juhász et al. (2023), GTA, ORBIS, GTAP.

References

- Ackerberg, Daniel A., Kevin Caves, and Garth Frazer**, “Identification Properties of Recent Production Function Estimators,” *Econometrica*, 2015, 83 (6), 2411–2451.
- Aghion, Philippe, Lint Barrage, David Hemous, and Ernest Liu**, “Transition to Green Technology along the Supply Chain,” INSEAD Working Papers 2024/15, OECD Publishing 2024.
- Aghion, Phillippe, Nicholas Bloom, Richard Blundell, Rachel Griffith, and Peter Howitt**, “Competition and Innovation: An Inverted-U Relationship,” *The Quarterly Journal of Economics*, 2005, 120 (2), 701–728.
- Ahn, JaeBin, Chan Kim, Nan Li, and Andrea Manera**, “Knowledge Diffusion Through FDI: Worldwide Firm-Level Evidence,” 2024. IMF Working Paper No. 2024/152.
- Akcigit, Ufuk, Salomè Baslandze, and Francesca Lotti**, “Connecting to Power: Political Connections, Innovation, and Firm Dynamics,” *Econometrica*, 2023, 91 (2).
- , **Salomé Baslandze, and Francesca Lotti**, “Connecting to Power: Political Connections, Innovation, and Firm Dynamics,” *Econometrica*, 2023, 91 (2), 529–564.
- Amiti, Mary and Jozef Konings**, “Trade Liberalization, Intermediate Inputs, and Productivity: Evidence from Indonesia,” *American Economic Review*, December 2007, 97 (5), 1611–1638.
- Bailey, Michael A., Anton Strezhnev, and Erik Voeten**, “Estimating Dynamic State Preferences from United Nations Voting Data,” *The Journal of Conflict Resolution*, 2017, 61 (2), 430–456.
- Baquie, Sandra, Yueling Huang, Florence Jaumotte, Jaden Kim, Rafael Machado Parente, and Samuel Pienknagura**, “Industrial Policies: Handle with Care,” 2025. IMF Staff Discussion Note No. 2025/002.
- Bartelme, Dominick, Arnaud Costinot, Dave Donaldson, and Andrés Rodríguez-Clare**, “The Textbook Case for Industrial Policy: Theory Meets Data,” *Journal of Political Economy*, Forthcoming.
- Barwick, Panle Jia, Hyuk-Soo Kwon, Shanjun Li, Yucheng Wang, and Nahim B. Zahur**, “Industrial Policies and Innovation: Evidence from the Global Automobile Industry,” 2024. NBER Working Paper 33138.
- Bastos, Paulo, Joana Silva, and Eric Verhoogen**, “Export Destinations and Input Prices,” *American Economic Review*, 2018, 108 (2), 353–392.
- Bernard, Andrew B., J. Bradford Jensen, Stephen J. Redding, and Peter K. Schott**, “Firms in International Trade,” *Journal of Economic Perspectives*, 2007, 21 (3), 105–130.
- Brandão-Marques, Luis and Hasan H. Toprak**, “A Bitter Aftertaste: How State Aid Affects Recipient Firms and Their Competitors in Europe,” 2024. IMF Working Paper No. 2024/250.

Bustos, Paula, “Trade Liberalization, Exports, and Technology Upgrading: Evidence on the Impact of MERCOSUR on Argentinian Firms,” *American Economic Review*, February 2011, 101 (1), 304–40.

Cherif, Reda and Fuad Hasanov, “The Return of the Policy that Shall Not Be Named: Principles of Industrial Policy,” 2019. IMF Working Paper No. 2019/074.

Choi, Jaedo and Andrei Levchenko, “The Long-Term Effects of Industrial Policy,” 2024. NBER Working Paper No. 29263.

— and Younghun Shim, “Industrialization and the Big Push: Theory and Evidence from South Korea,” 2024. IMF Working Paper No. 2024/259.

Chudik, Alexander and M. Hashem Pesaran, “Common correlated effects estimation of heterogeneous dynamic panel data models with weakly exogenous regressors,” *Journal of Econometrics*, 2015, 188 (2), 393–420. Heterogeneity in Panel Data and in Nonparametric Analysis in honor of Professor Cheng Hsiao.

Cravino, Javier and Andrei A. Levchenko, “Multinational Firms and International Business Cycle Transmission*,” *The Quarterly Journal of Economics*, 11 2016, 132 (2), 921–962.

Criscuolo, Chiara, Ralf Martin, Henry Overman, and John van Reenen, “Some Causal Effects of an Industrial Policy,” *The American Economic Review*, 2019, 109 (1), 48–85.

Cugat, Gabriela and Andrea Manera, “Do Capital Inflows Spur Technology Diffusion? Evidence from a New Technology Adoption Index,” 2024. IMF Working Paper No. 2024/044.

Dabla-Norris, Era, Florian Misch, Duncan Cleary, and Munawer Khwaja, “Tax Administration and Firm Performance: New Data and Evidence for Emerging Market and Developing Economies,” 2017. IMF Working Paper No. 2017/095.

Drucker, Lev, Katya Mazirov, and David Neumark, “Who pays for and who benefits from minimum wage increases? Evidence from Israeli tax data on business owners and workers,” *Journal of Public Economics*, 2021, 199, 104423.

Dube, Arindrajit, Daniele Girardi, Òscar Jordà, and Alan M. Taylor, “A Local Projections Approach to Difference-in-Differences,” 2024. NBER Working Paper 31184.

Duval, Romain, Davide Furceri, Raphaël Lee, and Marina M. Tavares, “Market power and monetary policy transmission,” *Economica*, 2024, 91 (362), 669–700.

Díez, Federico J., Jiayue Fan, and Carolina Villegas-Sánchez, “Global declining competition?,” *Journal of International Economics*, 2021, 132, 103492.

Evenett, Simon, Adam Jakubik, Fernando Martín, and Michele Ruta, “The Return of Industrial Policy in Data,” 2024. IMF Working Paper No. 2024/001.

— , — , — , and — , “The Return of Industrial Policy in Data,” 2024. IMF Working Paper No. 2024/001.

Evenett, Simon J. and Johannes Fritz, “The Global Trade Alert Database Handbook,” *Manuscript*, October 2022.

Fajgelbaum, Pablo D. and Amit K. Khandelwal, “The Economic Impacts of the US–China Trade War,” *Annual Review of Economics*, 2022, 14 (Volume 14, 2022), 205–228.

- Fernandes, Ana M., Caroline Freund, and Martha Denisse Pierola**, “Exporter Behavior, Country Size and Stage of Development: Evidence from the Exporter Dynamics Database,” *Journal of Development Economics*, 2016, 119, 121–137.
- Gal, Peter N.**, “Measuring Total Factor Productivity at the Firm Level using OECD-ORBIS,” OECD Economics Department Working Papers 1049, OECD Publishing May 2013.
- Garcia-Macia, Daniel and Alexandre Sollaci**, “Industrial Policies for Innovation: A Cost-Benefit Framework,” *IMF Economic Review*, Forthcoming.
- Goldberg, Pinelopi K., Réka Juhász, Nathan J. Lane, Giulia Lo Forte, and Jeff Thurf**, “Industrial Policy in the Global Semiconductor Sector,” 2024. NBER Working Paper 32651.
- Gopinath, Gita, Pierre-Olivier Gourinchas, Andrea F. Presbitero, and Petia Topalova**, “Changing global linkages: A new Cold War?,” *Journal of International Economics*, 2025, 153, 104042.
- , **Şebnem Kalemli-Özcan, Loukas Karabarbounis, and Carolina Villegas-Sánchez**, “Capital Allocation and Productivity in South Europe*,” *The Quarterly Journal of Economics*, 06 2017, 132 (4), 1915–1967.
- Harasztosi, Peter and Attila Lindner**, “Who Pays for the Minimum Wage?,” *American Economic Review*, August 2019, 109 (8), 2693–2727.
- Harrison, Ann and Andres Rodriguez-Clare**, “Trade, Foreign Investment, and Industrial Policy for Developing Countries,” in Dani Rodrik and Mark Rosenzweig, eds., *Handbook of Development Economics*, Vol. 5, Elsevier, 2010, chapter Chapter 63, pp. 4039–4214.
- Helpman, Elhanan and Paul Krugman**, *Market Structure and Foreign Trade: Increasing Returns, Imperfect Competition, and the International Economy*, Cambridge, MA: MIT Press, 1985.
- Heo, Ye Jin**, “The effect of trade credit on firm performance: Evidence from Korean firms during the Global Financial Crisis,” *Journal of International Money and Finance*, 2024, 140, 102987.
- Hodge, Andrew, Roberto Piazza, Fuad Hasanov, Xun Li, Maryam Vaziri, Atticus Weller, and Yu Ching Wong**, “Industrial Policy in Europe: A Single Market Perspective,” 2024. IMF Working Paper No. 2024/249.
- Hsieh, Chang-Tai and Peter J. Klenow**, “Misallocation and Manufacturing TFP in China and India*,” *The Quarterly Journal of Economics*, 11 2009, 124 (4), 1403–1448.
- Huang, Yueling, Sandra Baquie, Florence Jaumotte, Jaden Kim, Yucheng Lu, Rafael Machado Parente, and Samuel Pienknagura**, “Do Industrial Policies Increase Trade Competitiveness,” 2025. IMF Working Paper No. 2025/XXX.
- Hunneus, Federico**, “Production Network Dynamics and the Propagation of Shocks,” Princeton graduate thesis, Princeton university 2020.
- IMF**, “Slowdown in Global Medium-Term Growth: What Will It Take to Turn the Tide?,” *World Economic Outlook Chapter 3*, April 2024, Washington, DC.

- Juhász, Réka, Nathan J. Lane, and Dani Rodrik**, “The New Economics of Industrial Policy,” *Annual Review of Economics*, 2024, 16, 213–242.
- , **Nathan Lane, Emily Oehlsen, and Verónica C. Pérez**, “The Who, What, When, and How of Industrial Policy: A Text-Based Approach,” December 2023. Manuscript, University of British Columbia.
- Kalemli-Ozcan, Sebnem, Bent Sorensen, Carolina Villegas-Sánchez, Vadym Volosovych, and Sevcan Yesiltas**, “How to Construct Nationally Representative Firm Level Data from the Orbis Global Database: New Facts and Aggregate Implications,” Working Paper 21558, National Bureau of Economic Research September 2015.
- Lane, Nathan**, “Manufacturing Revolutions: Industrial Policy and Industrialisation in South Korea,” Forthcoming. *The Quarterly Journal of Economics*.
- Lashkaripour, Ahmad and Volodymyr Lugovskyy**, “Profits, Scale Economies, and the Gains from Trade and Industrial Policy,” *American Economic Review*, 2023, 113 (10), 2759–2808.
- Levine, Oliver and Missaka Warusawitharana**, “Finance and productivity growth: Firm-level evidence,” *Journal of Monetary Economics*, 2021, 117, 91–107.
- Link, Sebastian**, “The price and employment response of firms to the introduction of minimum wages,” *Journal of Public Economics*, 2024, 239, 105236.
- Loecker, Jan De**, “Detecting Learning by Exporting,” *American Economic Journal: Microeconomics*, August 2013, 5 (3), 1–21.
- Magud, Nicolas E. and Samuel Pienknagura**, “The return of expansionary austerity: Firms’ investment response to fiscal adjustments in emerging markets,” *Journal of International Money and Finance*, 2024, 143, 103072.
- Melitz, Marc**, “The Impact of Trade on Intra-Industry Reallocations and Aggregate Industry Productivity,” *Econometrica*, 2003, 71, 1695–1725.
- Monras, Joan**, “Minimum Wages and Spatial Equilibrium: Theory and Evidence,” *Journal of Labor Economics*, 2019, 37 (3), 853–904.
- Rajan, Raghuram G. and Luigi Zingales**, “Financial Dependence and Growth,” *American Economic Review*, 1998, 88 (3), 559–586.
- Reed, Tristan**, “Export-Led Industrial Policy for Developing Countries: Is There a Way to Pick Winners?,” *Journal of Economic Perspectives*, 2024, 38 (4), 3–26.
- Rotunno, Lorenzo and Michele Ruta**, “Trade Spillovers of Domestic Subsidies,” 2024. IMF Working Paper No. 2024/001.
- Ruta, Michele and Monika Sztajerowska**, “Shifting Advantages: Do Subsidies Shape Cross-Border Investment?,” 2025. IMF Working Paper 2025/080.
- Óscar Jordà**, “Estimation and Inference of Impulse Responses by Local Projections,” *American Economic Review*, March 2005, 95 (1), 161–182.
- and **Alan M. Taylor**, “The Time for Austerity: Estimating the Average Treatment Effect of Fiscal Policy,” *The Economic Journal*, 02 2016, 126 (590), 219–255.

Industrial Policies and Firm Performance: A Nuanced Relationship

Rafael Machado Parente, Samuel Pienknagura, Sandra Baquie, Yueling Huang, Florence Jaumotte, and Jaden Kim

Online Appendix

A Additional figures and tables

This Appendix contains additional figures and tables referenced in the main text.

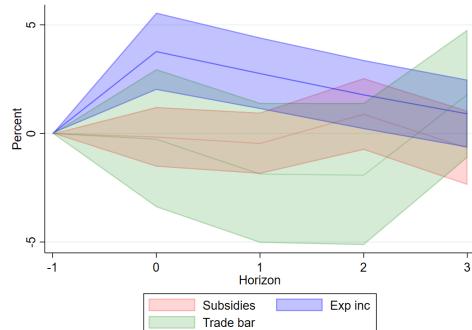
Table A.1: Examples of industrial policies by instrument and evaluation

Instrument	GTA evaluation	Policy description
Domestic subsidies	Protectionist	On [Date], the [Country] Ministry of Food and Agriculture announced an upward adjustment of the prices of fertilisers subsidised under the [Programme]. The price increase implies that the government will pay a higher price for fertilizers that will later distribute to farmers.
	Liberalizing	On [Date], the [Country 1] approved the modification of a [Country 2] state aid scheme to support renewable energy sources, increasing the annual budget for the year [Year] from [Value 1] to [Value 2].
Export incentives	Protectionist	[Export development agency] has developed the list of mechanisms of the state support of exporters (in the form of compensation of expenses for a number of actions) which has successfully taken place now discussion in the [Country] Parliament.
	Liberalizing	[Decree] issued on [Date], by the Government of [Country], also reduced the export rebates on 2 eight-digits tariff lines (NCM 1005.20.10 and 1206.00.90). The new export rebate levels have decreased by 1.6
Trade barriers	Protectionist	The [Country] Minister of Finance has announced the increase in the export tax on unprocessed chrome from 15% to 20% and the amendment of the definition of unbeneficiated chrome ores and fines to include semi-processed chrome concentrates.
	Liberalizing	On [Date], [Country] granted government borne import duties to a variety of products used in the production of motorized vehicles.
Local content	Protectionist	To be eligible for support from [Export development agency], transactions must satisfy the [Export development agency]'s foreign content policy. According to guidance on foreign content, the export contract value must have a minimum [Country] content of 20% (maximum 80% foreign content). Although 20% is the minimum level of [Country] content to be eligible for support, [Export development agency] seeks a higher level of [Country] economic activity in transactions.
	Liberalizing	On [Date], the [Country] Council issued a Directive which reduces regional protectionism regarding sales of domestically produced electric and hybrid cars. The regions are no longer allowed to impose special production requirements (e.g. locally produced electric motors or batteries) for such cars or their charging stations.

Table A.2: Examples of industries by distortion group

		External Financial Dependence	
		High	Low
Markups	High	Building of ships Manufacturing of pharmaceutical products	Retail of auto fuel Wholesale of chemical products
	Low	Copper and aluminum production Manufacturing of rubber tubes	Manufacturing of bicycles Manufacturing of non-electric domestic appliances

Figure A.1: Industrial policies and industry-level allocative efficiency



Notes: This figure plots the percent change in each industries allocative efficiency, 0,1,2 and 3 years after the implementation of an industrial policy, estimated in an aggregate version of Equation (1): $100 \times (\exp(\beta_h^{ke}) - 1)$. Allocative efficiency is calculated based on the (Hsieh and Klenow, 2009) methodology. Standard errors are clustered at the country level country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Table A.3: List of countries in the main regression sample

iso3 code	Obs.	iso3 code	Obs.
AUS	9,801	ITA	1,881,755
AUT	10,107	JPN	548,631
BEL	60,095	KOR	487,555
BGR	246,281	LTU	28
BRA	185	LUX	436
CHE	1,747	LVA	35
CHL	64	MYS	1,793
CHN	484	NLD	1,904
CZE	100,120	NOR	255,361
DEU	53,362	NZL	1,552
DNK	14,400	POL	204,967
ESP	1,422,124	PRT	584,470
EST	93,408	ROU	561,703
FIN	143,545	SVK	168,365
FRA	874,514	SVN	188,435
GBR	145,801	SWE	353,157
HUN	42,380	THA	4,503
IND	41,119	USA	2,465
IRL	6,464	VNM	1,902

Sources: ORBIS.

Table A.4: Average cumulative growth of outcome variables.

Variable	$h = 0$	$h = 1$	$h = 2$	$h = 3$
$\Delta \ln VA_{ft+h}$	3.19	5.95	7.01	8.22
$\Delta \ln Capital_{ft+h}$	3.29	5.60	6.66	5.83
$\Delta \ln Payroll_{ft+h}$	4.80	8.95	10.8	11.9
$\Delta \ln TFPQ_{ft+h}$	0.49	1.11	1.12	2.51

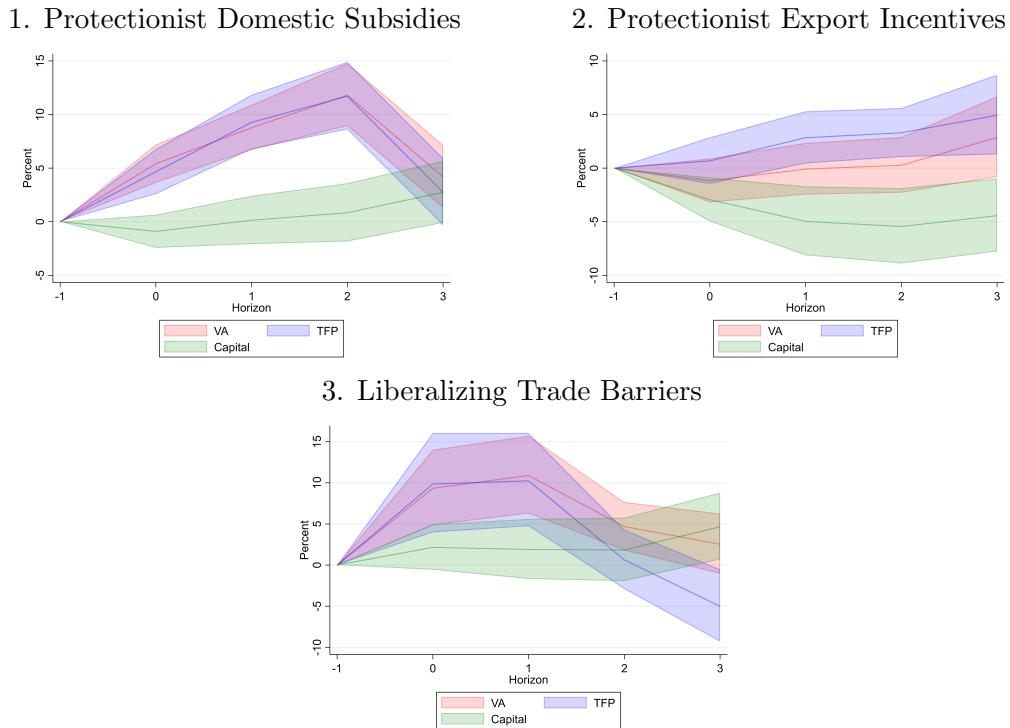
Notes: This table shows the sample average of the cumulative growth of each outcome variable over different horizons relative to $h = -1$. Values are multiplied by 100 and expressed in percent. Sources: ORBIS.

Table A.5: Pre-trend analysis to baseline results.

Outcome	IP Instrument	Coefficient	Std	t-stat	p-value
VA	Red subsidies	0.001	0.0037	0.35	0.728
VA	Red export incentives	-0.007	0.0036	-1.86	0.062
VA	Green trade barriers	-0.025	0.0052	-4.82	0.000
TFPQ	Red subsidies	0.003	0.0044	0.68	0.497
TFPQ	Red export incentives	-0.006	0.0040	-1.58	0.114
TFPQ	Green trade barriers	-0.016	0.0068	-2.32	0.020
Payroll	Red subsidies	-0.001	0.0025	-0.28	0.779
Payroll	Red export incentives	-0.006	0.0029	-2.20	0.028
Payroll	Green trade barriers	-0.021	0.0044	-4.75	0.000
Capital	Red subsidies	0.001	0.0026	0.46	0.644
Capital	Red export incentives	0.001	0.0025	0.47	0.635
Capital	Green trade barriers	-0.013	0.0052	-2.43	0.015

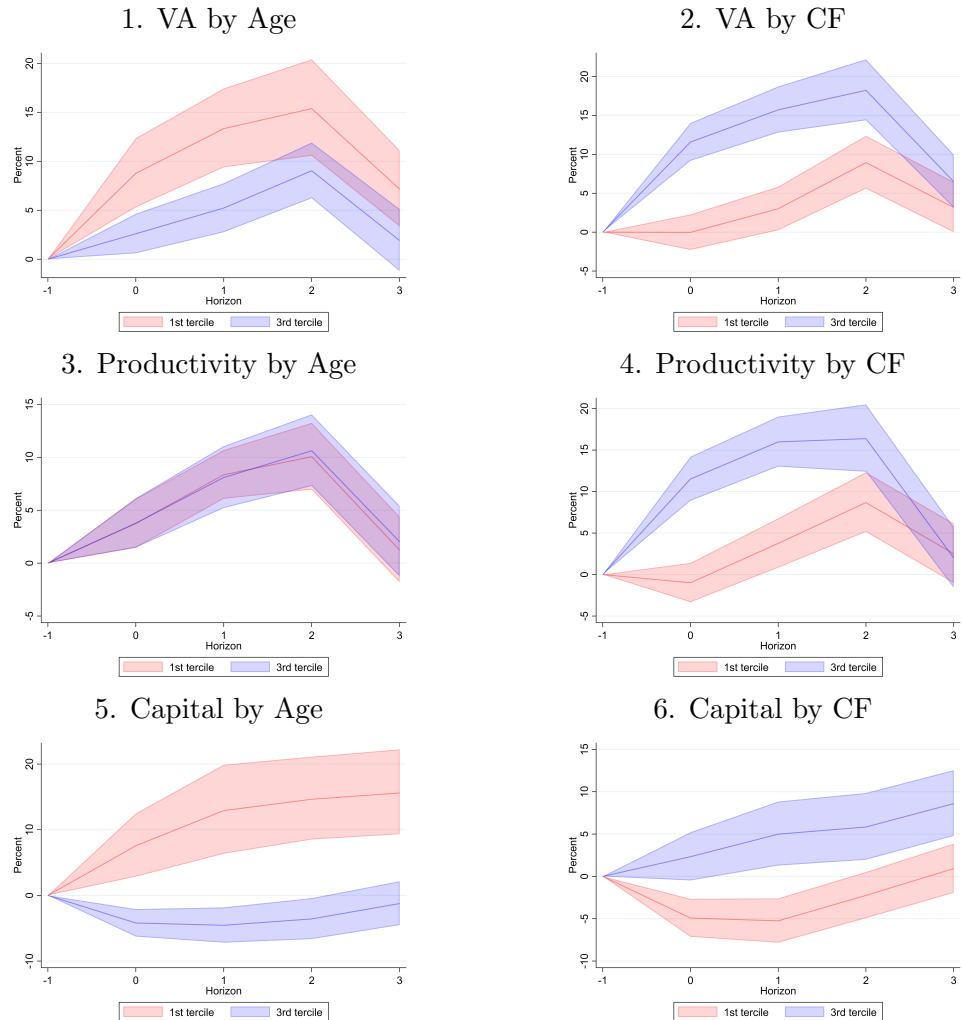
Notes: This table shows estimates of a placebo regression of change in log outcome between $t - 3$ and $t - 1$ on changes in IPs between $t - 1$ and t to test for existing pre-trends. All control variables are the same as in specification 1. Standard errors are clustered by country and industry. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.2: LP DiD: IPs and firm performance



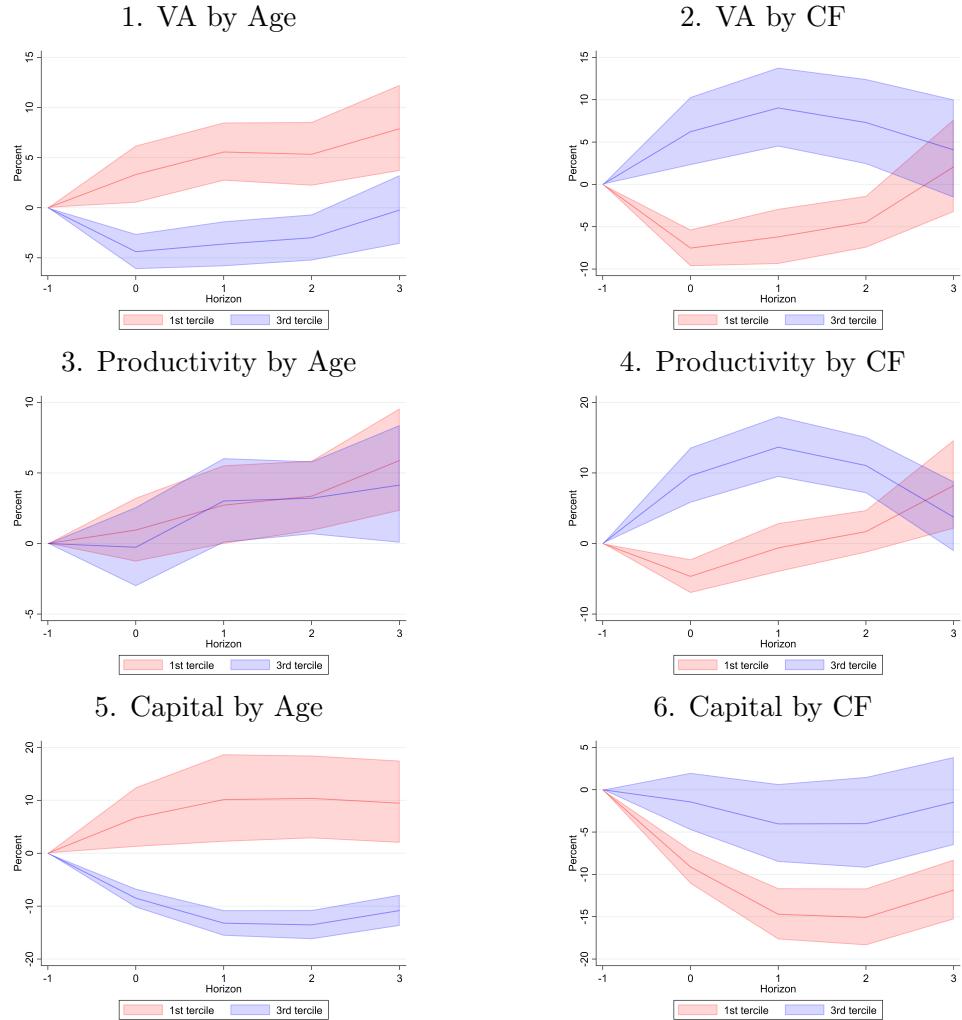
Notes: *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.3: LP DiD: Protectionist domestic subsidies and firm performance by firm characteristics.



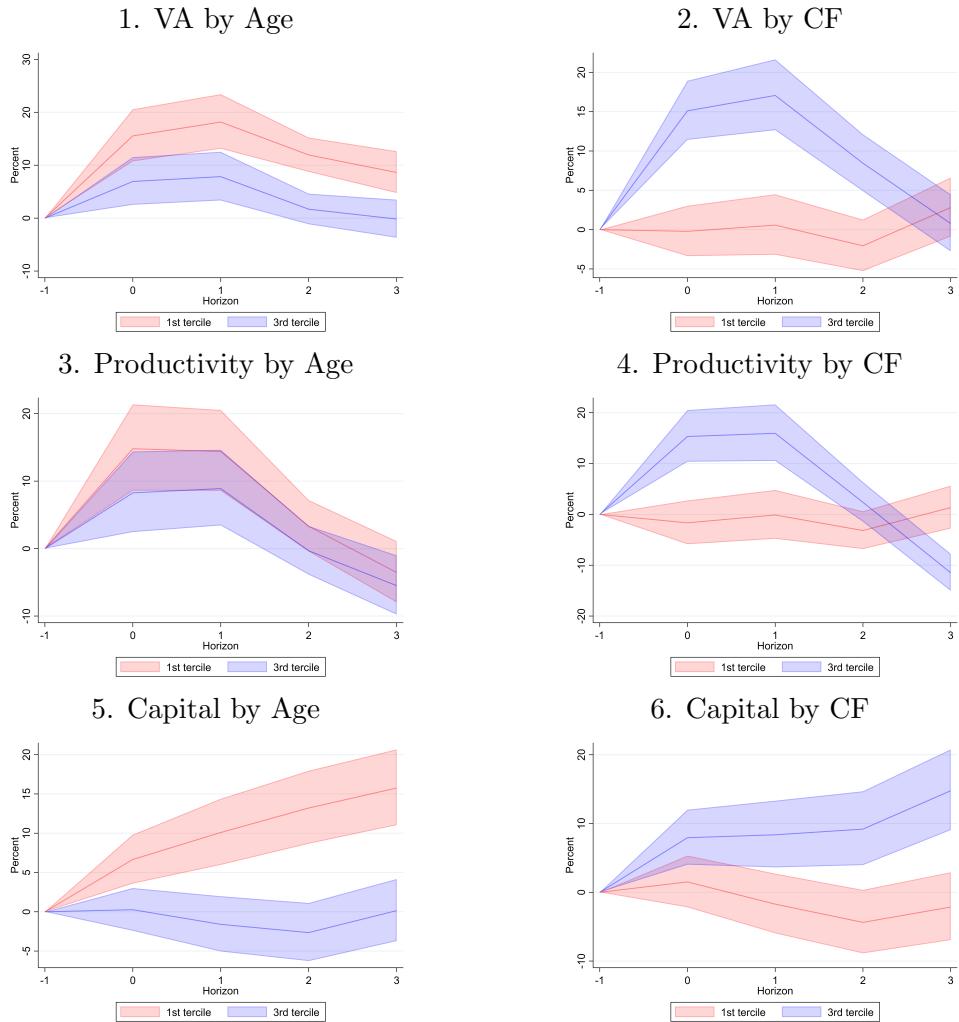
Notes: Sources: Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.4: LP DiD: Protectionist export incentives and firm performance by firm characteristics.



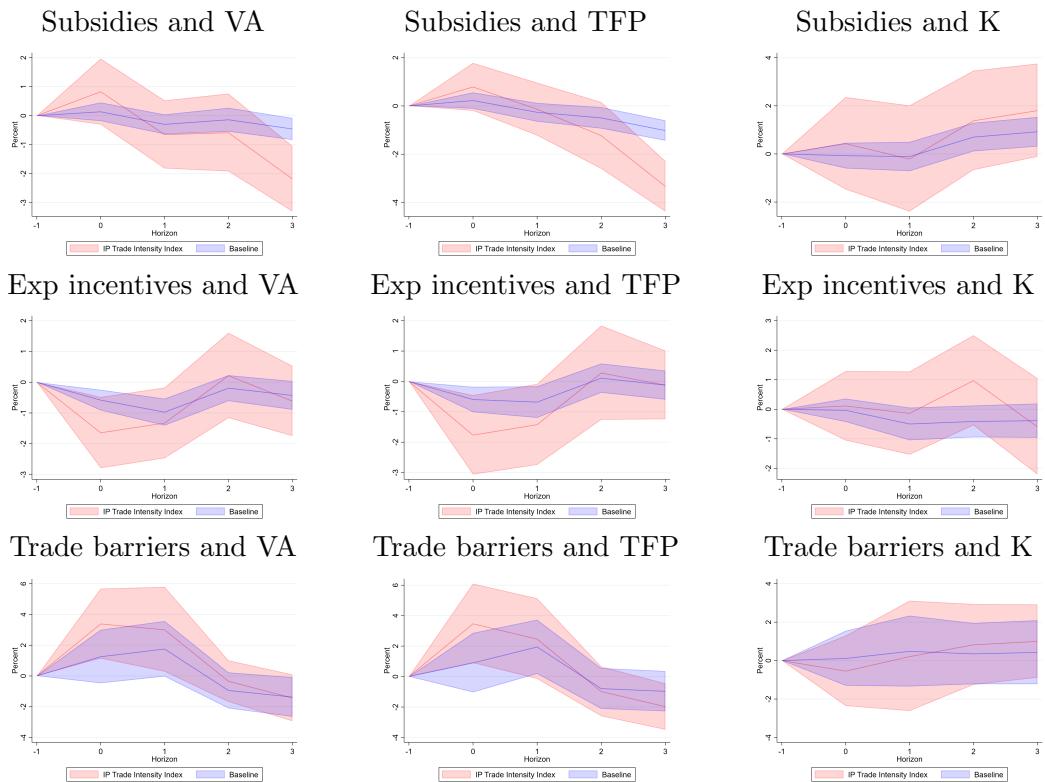
Notes: Sources: Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.5: LP DiD: Liberalizing trade barriers and firm performance by firm characteristics.



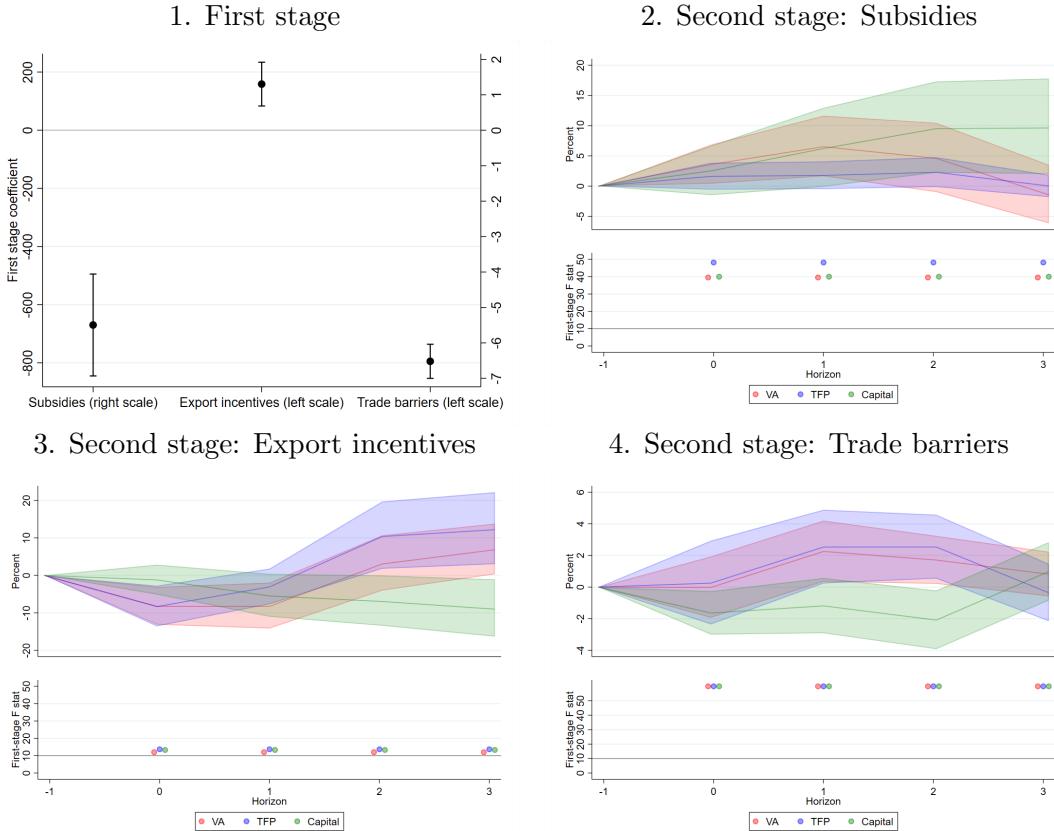
Notes: Sources: Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.6: IP Trade Intensity Index and firm performance.



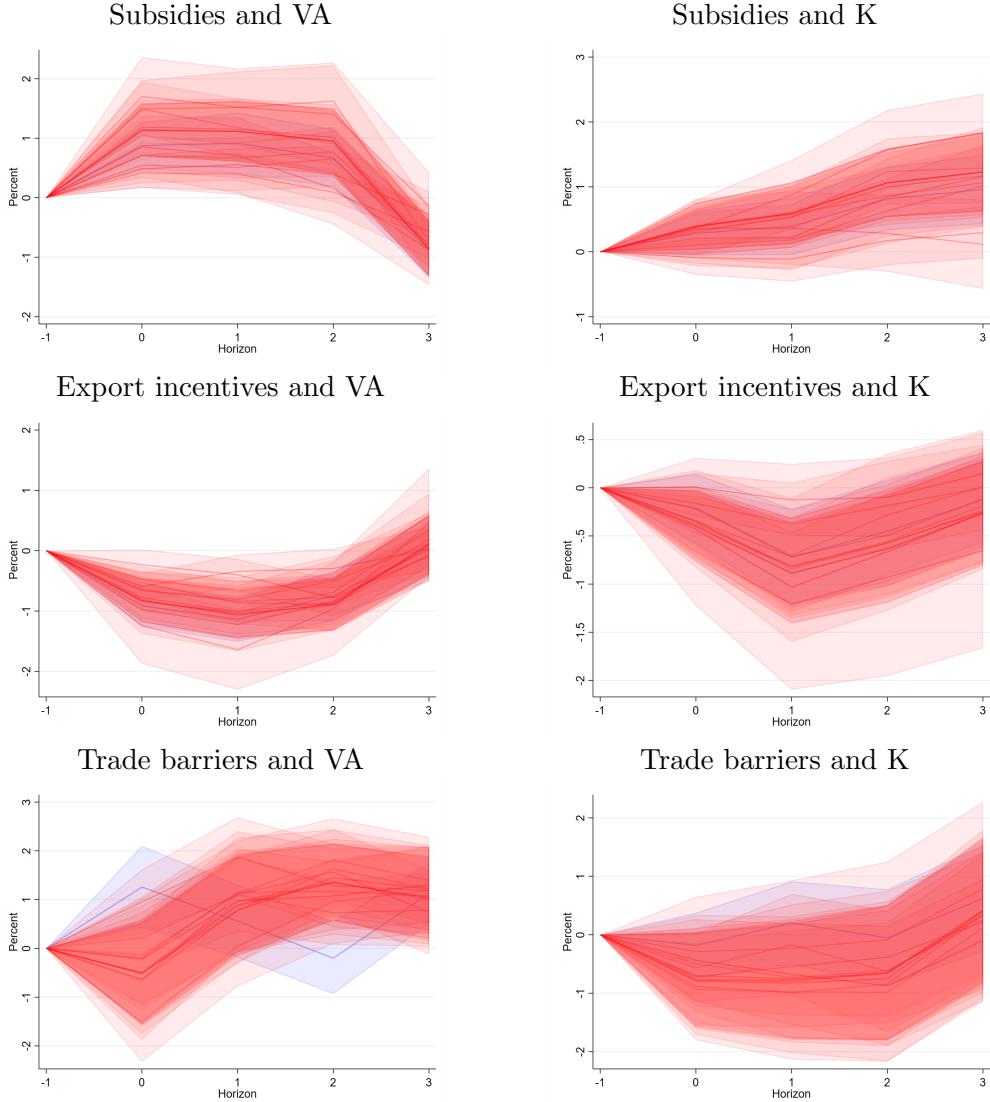
Notes: This analysis excludes firms and policies in services, which are not assigned a HS product code. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.7: LP IV: IPs and firm performance.



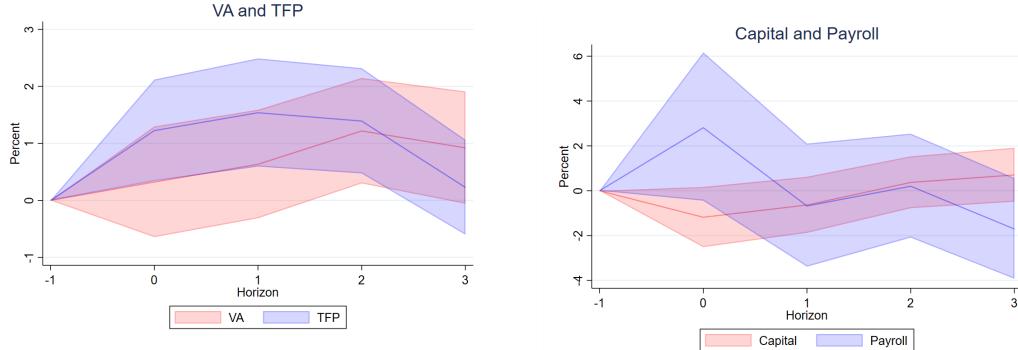
Notes: We instrument protectionist subsidies with protectionist IPs in other countries and the same industry, weighted by political distance; liberalizing trade barriers are instrumented with liberalizing trade barriers in other countries and other industries, weighted by trade flows; protectionist export incentives are instrumented with protectionist IPs in other countries and other industries, weighted by trade flows. First stage Kleibergen-Paap rk Wald F statistics truncated at 60. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.8: Additional robustness exercises.



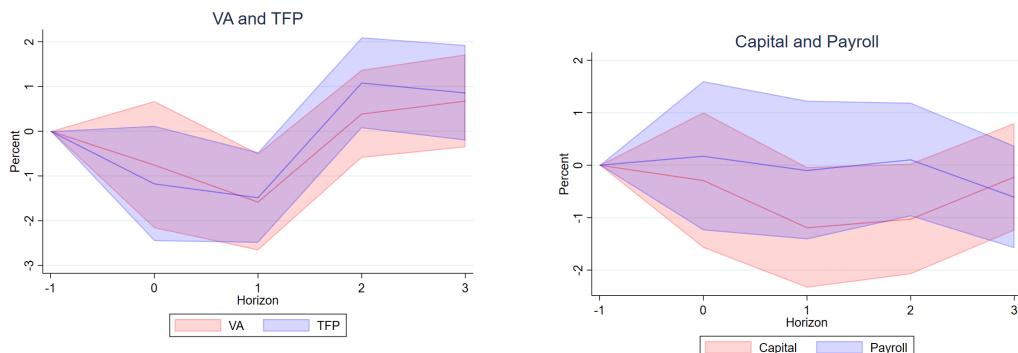
Notes: This figure overlays many additional robustness checks on the link between IPs and firm performance for the average firm. The exercises are: 1) considering all GTA policies for each evaluation instead of focusing on IPs; 2) including GTA policies published within a year from announcement; 3) including 3 lags of dependent and independent variables; 4) adding firm controls; 5) dropping extreme growth outliers in each horizon; 6) dropping firms from China, and from the US and Brazil; 7) dropping firms from Spain; 8) dropping firms from France; 9) dropping firms from Italy; 10) restricting attention to countries in Cravino and Levchenko (2016); 11) weighting regressions by the inverse of the number of firms in each country; 12) weighting regressions by lag firm value added. Exercise 1) is highlighted in blue. Results for TFP closely follow results for VA and are omitted for brevity. Results by exercise are available upon request. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.9: Protectionist domestic subsidies and industry-level performance



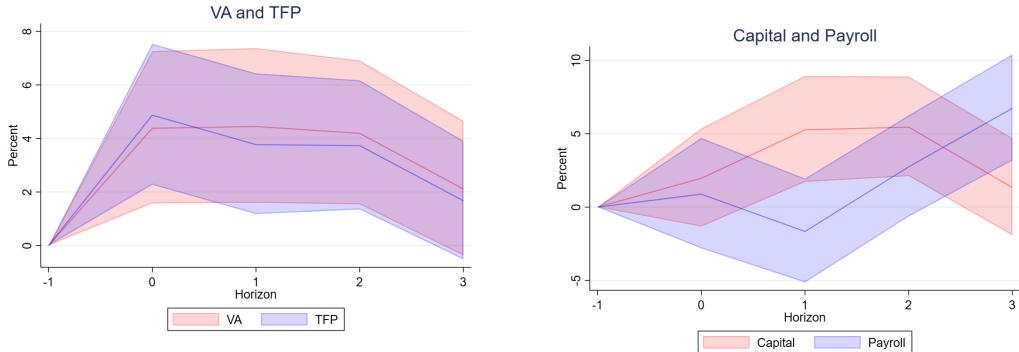
Notes: This figure plots the percent change in each industry-level outcome (VA, TFP, payroll and capital stock), 0,1,2 and 3 years after the implementation of a protectionist domestic subsidy, estimated in an aggregate version of Equation (1): $100 \times (\exp(\beta_h^{ke}) - 1)$. Standard errors are clustered at the country level country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.10: Protectionist export incentives and industry-level performance



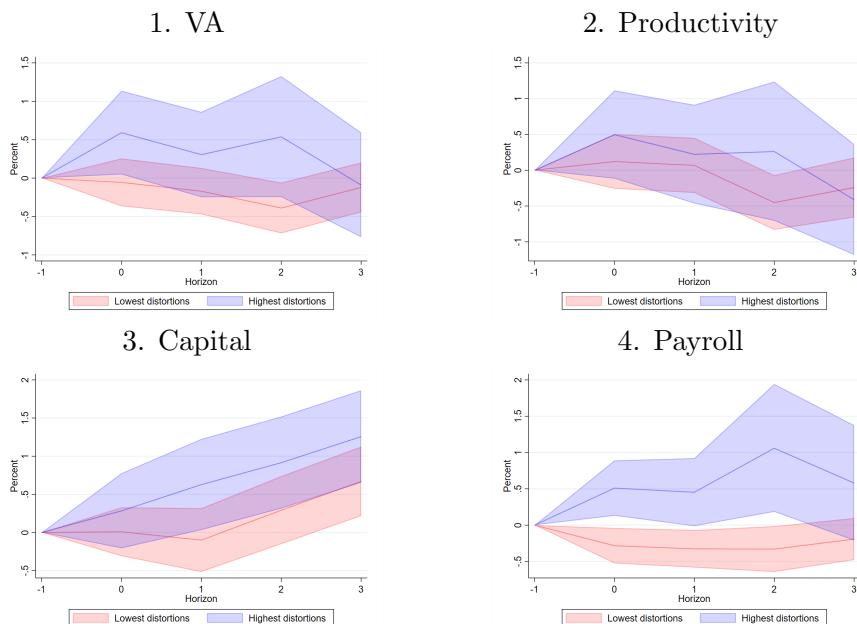
Notes: This figure plots the percent change in each industry-level outcome (VA, TFP, payroll and capital stock), 0,1,2 and 3 years after the implementation of a protectionist export incentive, estimated in an aggregate version of Equation (1): $100 \times (\exp(\beta_h^{ke}) - 1)$. Standard errors are clustered at the country level country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.11: Liberalizing trade barriers and industry-level performance



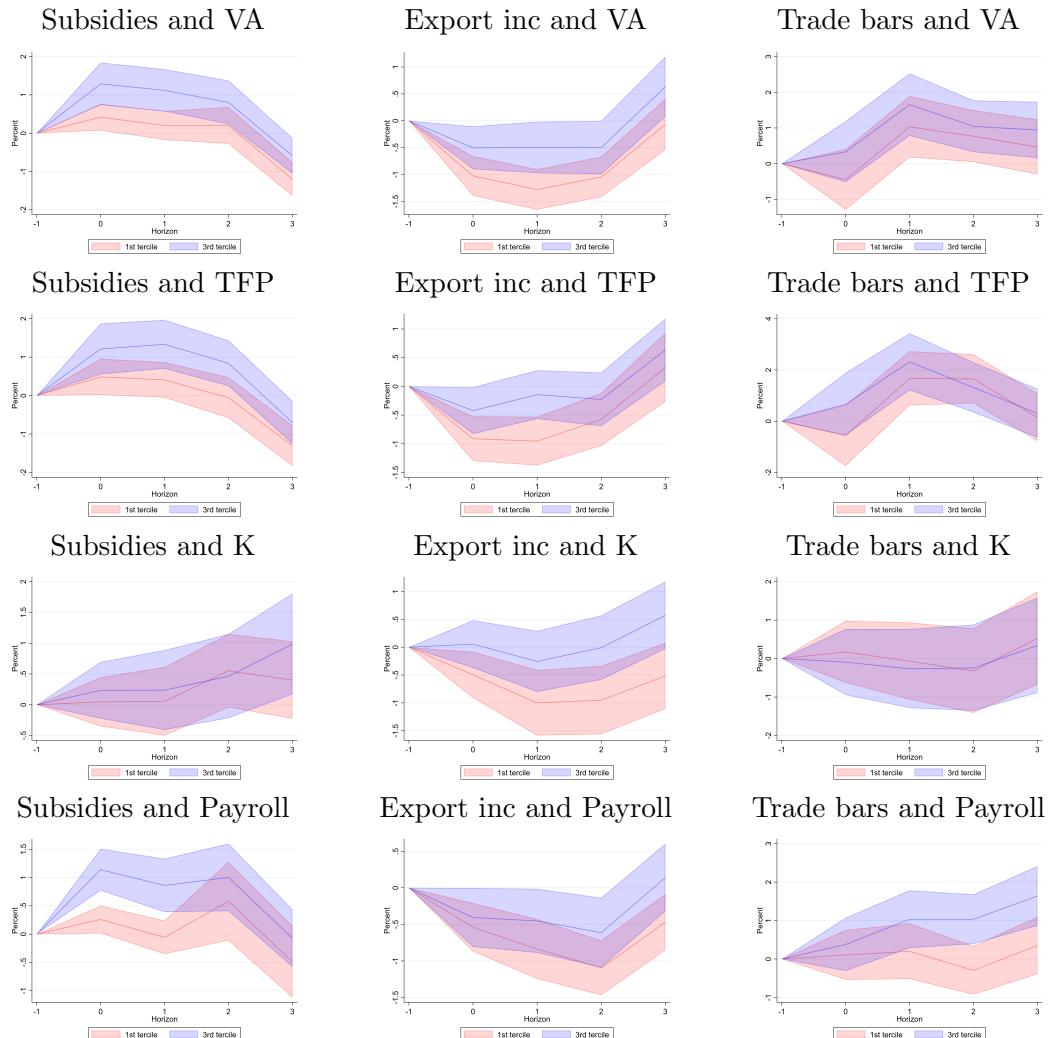
Notes: This figure plots the percent change in each industry-level outcome (VA, TFP, payroll and capital stock), 0,1,2 and 3 years after the implementation of a liberalizing trade policy, estimated in an aggregate version of Equation (1): $100 \times (\exp(\beta_h^{ke}) - 1)$. Standard errors are clustered at the country level country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.12: IPs by industry distortions: mean markups.



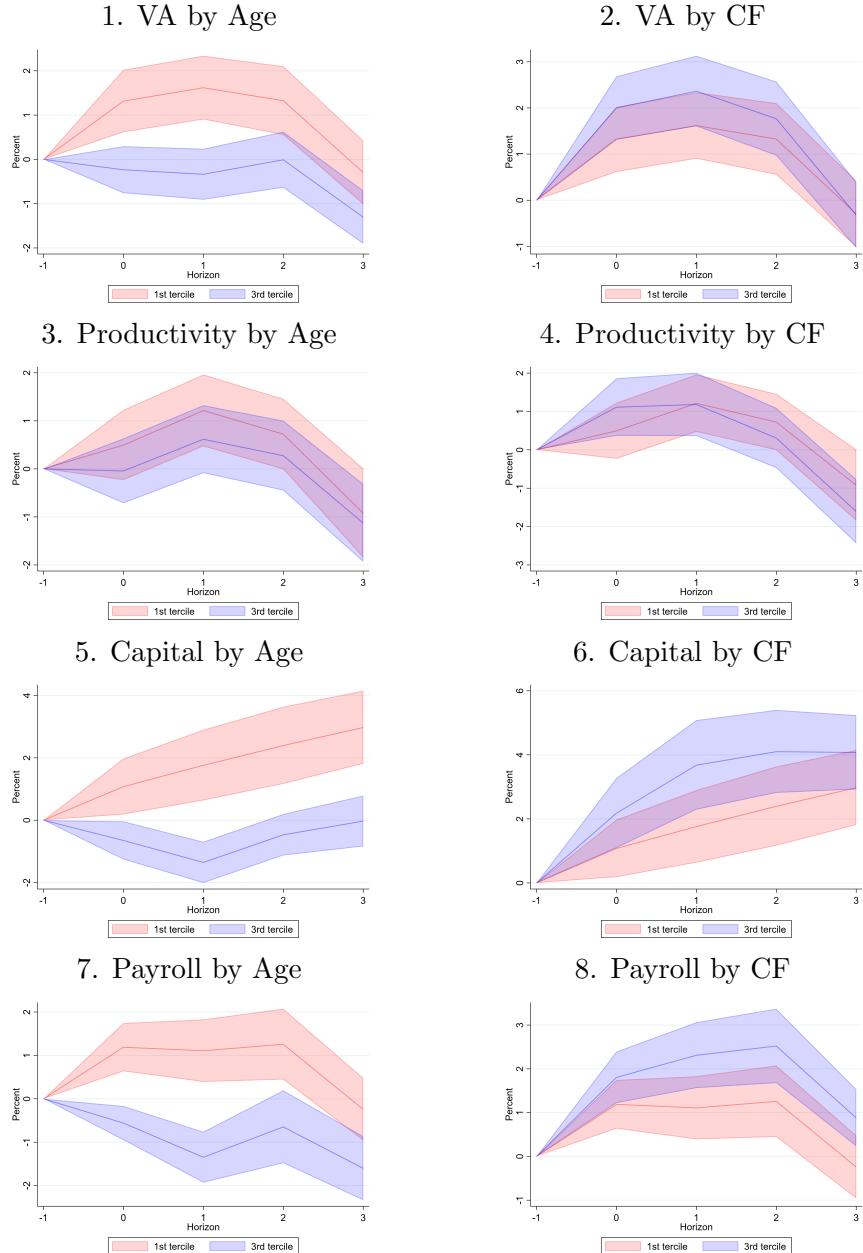
Notes: This figure replicates Figure 8 but categorizing industries according to their mean markups rather than median markups. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.13: IPs by firms' leverage ratio.



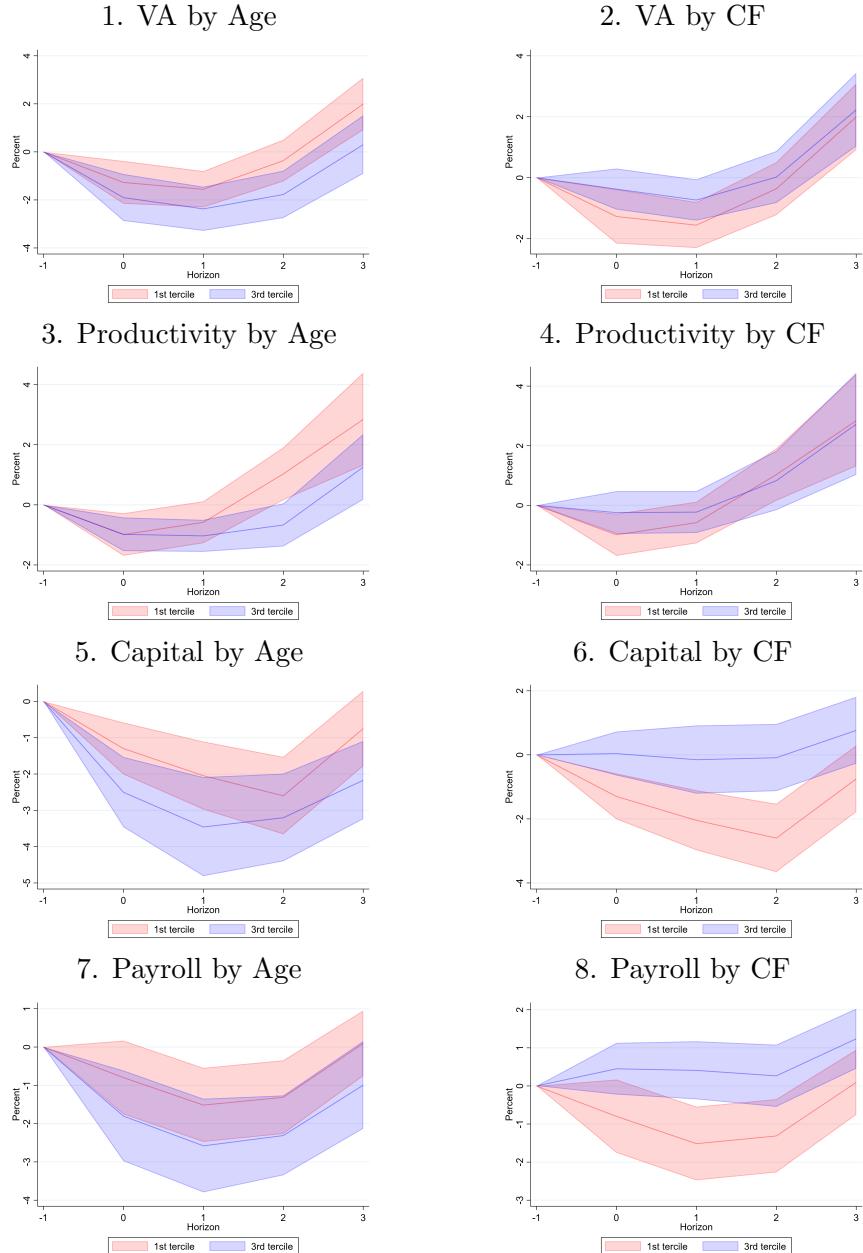
Notes: Sources: Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.14: Protectionist domestic subsidies and firm performance by firm characteristics: Age and CF included in same specification.



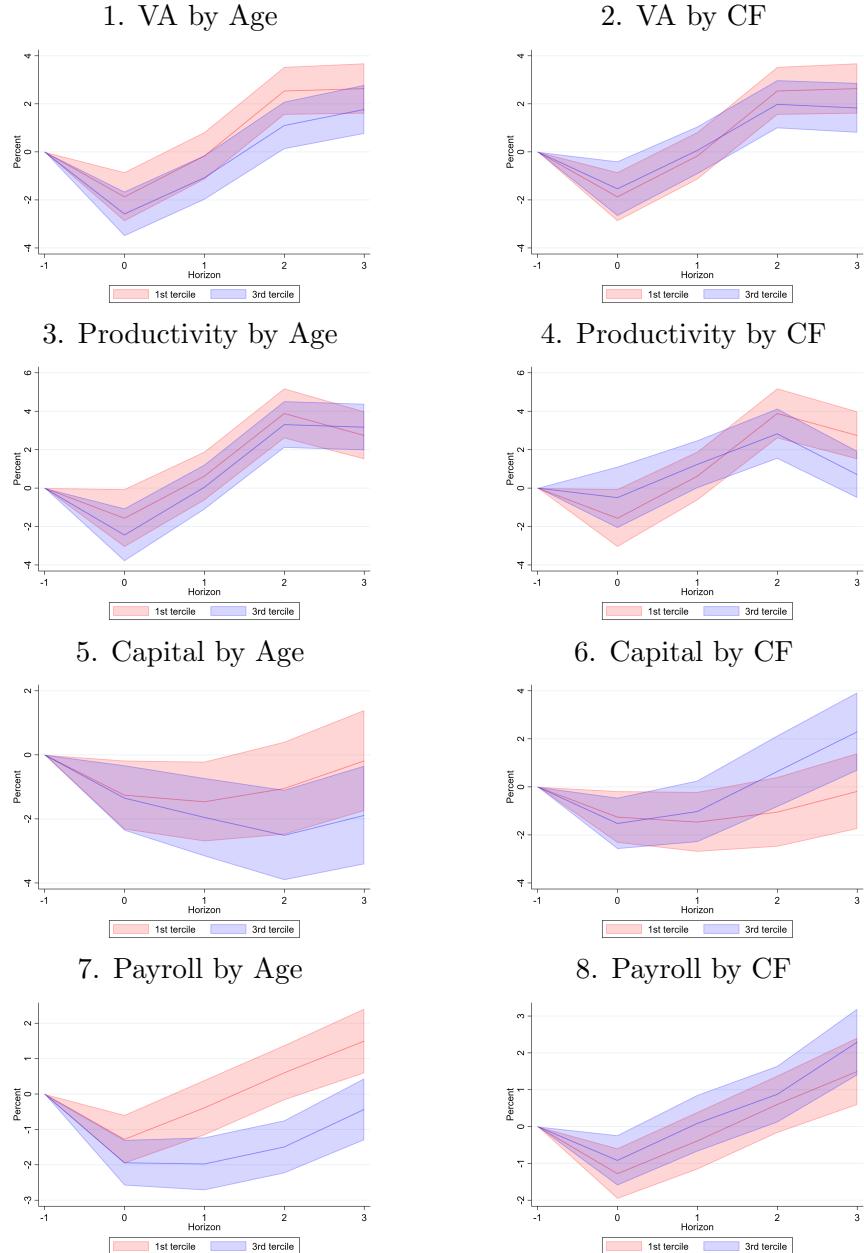
Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0, 1, 2 and 3 years after the implementation of a protectionist domestic subsidy, for firms in the 1st (red) and 3rd (blue) terciles of the distribution of firm characteristics, where age and cash flow-to-assets ratio are included in the same specification. These are estimated following Equation (5): $100 \times (\exp(\beta_h^{qke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.15: Protectionist export incentives and firm performance by firm characteristics: Age and CF included in same specification.



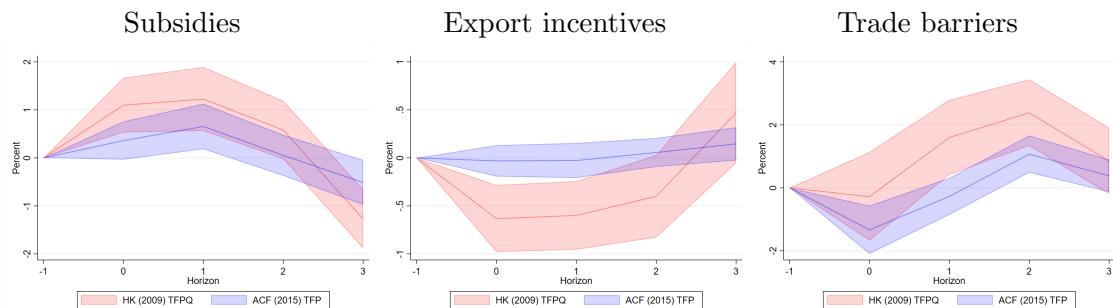
Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0, 1, 2 and 3 years after the implementation of a protectionist export incentive, for firms in the 1st (red) and 3rd (blue) terciles of the distribution of firm characteristics, where age and cash flow-to-assets ratio are included in the same specification. These are estimated following Equation (5): $100 \times (\exp(\beta_h^{qke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.16: Liberalizing trade barriers and firm performance by firm characteristics: Age and CF included in same specification.



Notes: This figure plots the percent change in each firm-level outcome (VA, TFP, payroll and capital stock), 0, 1, 2 and 3 years after the implementation of a liberalizing trade barrier policy, for firms in the 1st (red) and 3rd (blue) terciles of the distribution of firm characteristics, where age and cash flow-to-assets ratio are included in the same specification. These are estimated following Equation (5): $100 \times (\exp(\beta_h^{qke}) - 1)$. Standard errors are clustered by country and NACE Rev. 2 4-digit industry. Shaded areas represent 90 percent confidence intervals. *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.

Figure A.17: IPs and firm-level productivity.



Notes: This figure compares the relationship between protectionist subsidies, protectionist export incentives, and liberalizing trade barriers and different measures of firm-level productivity: TFP from Ackerberg et al. (2015) and TFPQ from Hsieh and Klenow (2009). *Sources:* Juhász et al. (2023), GTA, ORBIS, GTAP.