

Improving Human Decision-Making with Machine Learning

Park Sinchaisri
Berkeley Haas



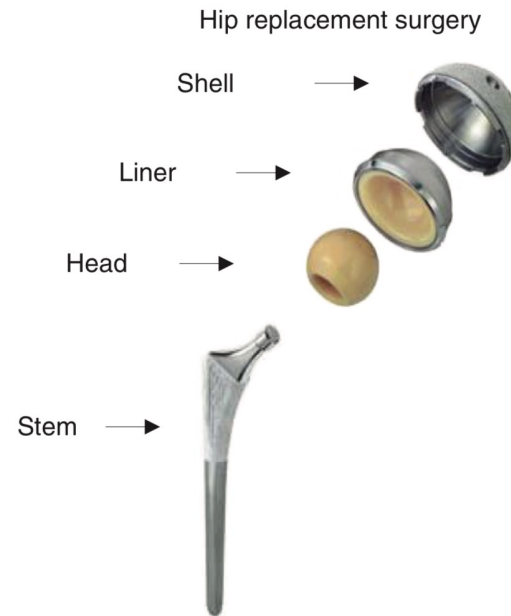
with Hamsa Bastani (Wharton)
& Osbert Bastani (Penn)



Learning is Costly

2+ years
to be fully productive

\$1,286/worker
training expenses
- Training Magazine 2019

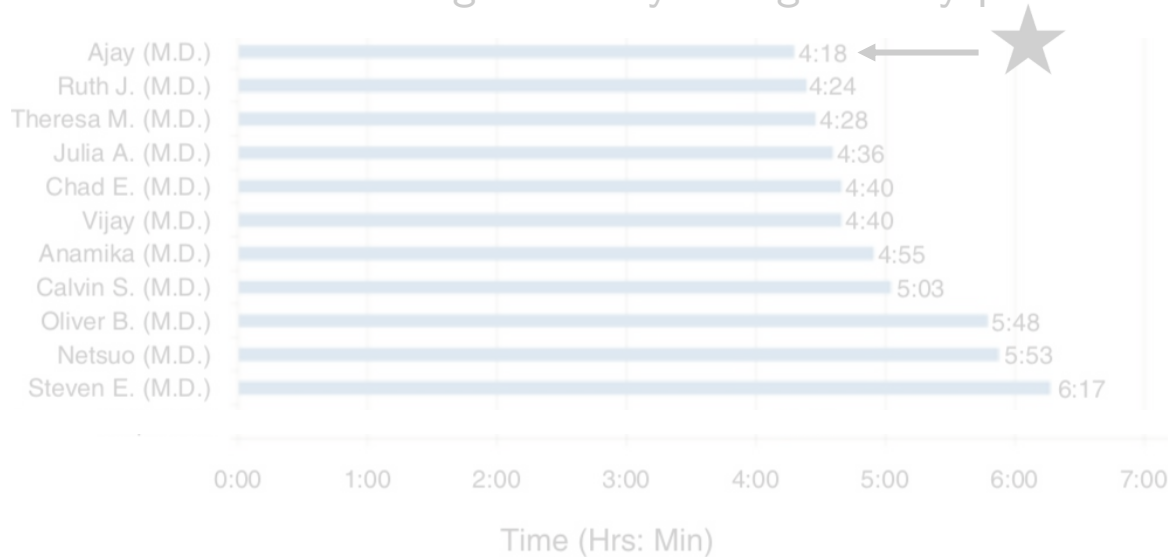


New device = +32.4%
surgery duration
- Ramdas et al. 2018

Also – Tucker et al 2002, Ibanez et al 2017, Gurvich et al 2019,
Bavafa & Jonasson 2020, Bloom et al 2020, ...

Learning from Experts

Median length of stay of high acuity patients



+10.9%
productivity
- Song et al. 2018



Also – Chan et al 2014, Herkenhoff et al 2018, Tan & Netessine 2019, Jarosch et al 2019, ...

Trace Data is Everywhere

Physicians

• ROACH,TRISTIN	Fibrinogen, INR, PT, PTT AMD_996304_76		MILLER,ALEX,MD status: Unreviewed	05•19•17
• ROACH,TRISTIN	Lipitor 80 mg		MILLER,ALEX,MD status: Unreviewed	05•18•17
• LEON,ERIN	Geriatric Wellness Visit		JONES,CAMERON,MD status: Unreviewed	05•16•17
• BECK,ALIVIA	Zocor 20 mg		JACK,JACK,MD status: Unreviewed, held	05•18•17
NORTON,BETHANY	Norvasc 10 mg		MILLER,ALEX,MD status: Unreviewed	05•18•17
MONTGOMERY,BLAINE	Glucophage 850 mg		OSHEA,JAMIE,MD reviewed by: PPMD_AKN... status: Reviewed	05•18•17
KLECK,MICHAEL	Office Visit - Abbreviated		JONES,CAMERON,MD reviewed by: SUSAN status: Reviewed	05•12•17
MCARDLE,HELEN	Office Visit - Mobile		JONES,CAMERON,MD status: Unreviewed	05•12•17

Uber Drivers



Trace data



Tips

Noisy, high-volume data
hard to extract insights

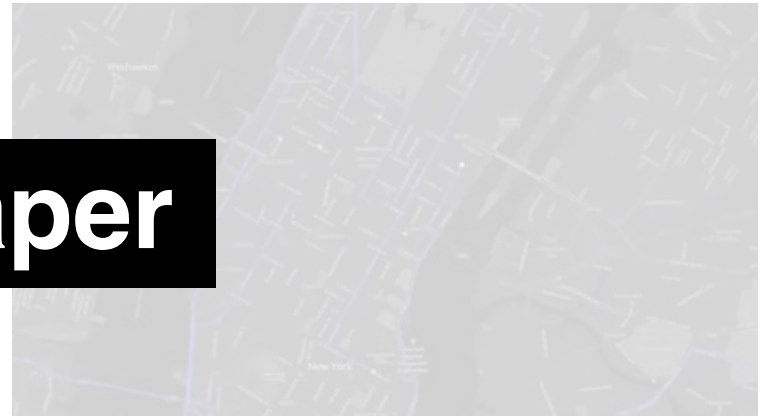
Key Q: can insights from ML
improve human decision-making?

Trace Data is Everywhere

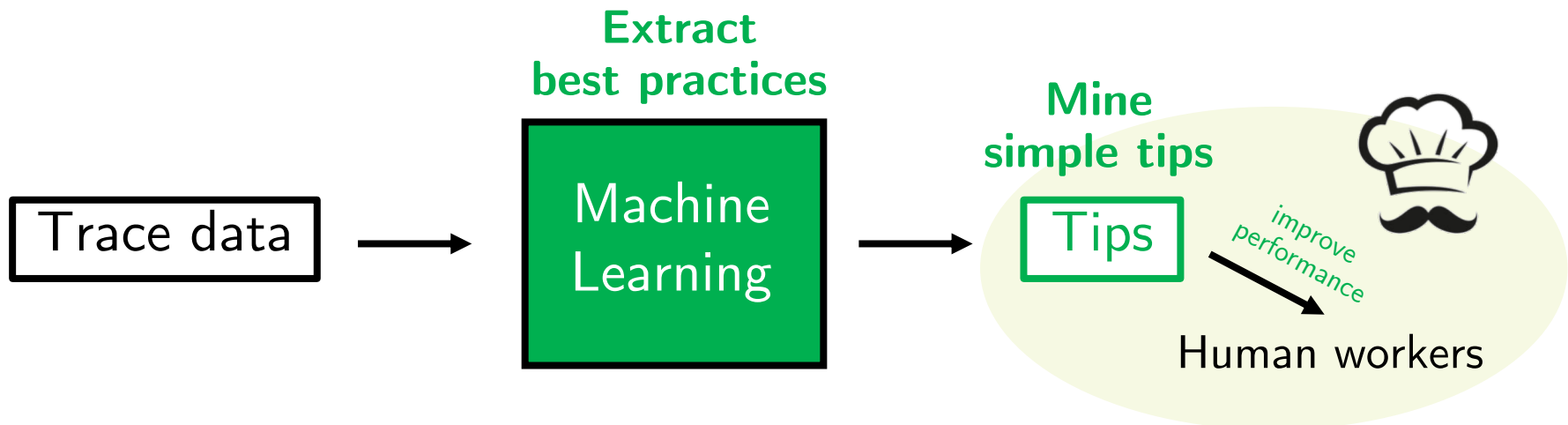
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Uber Drivers



Our Paper



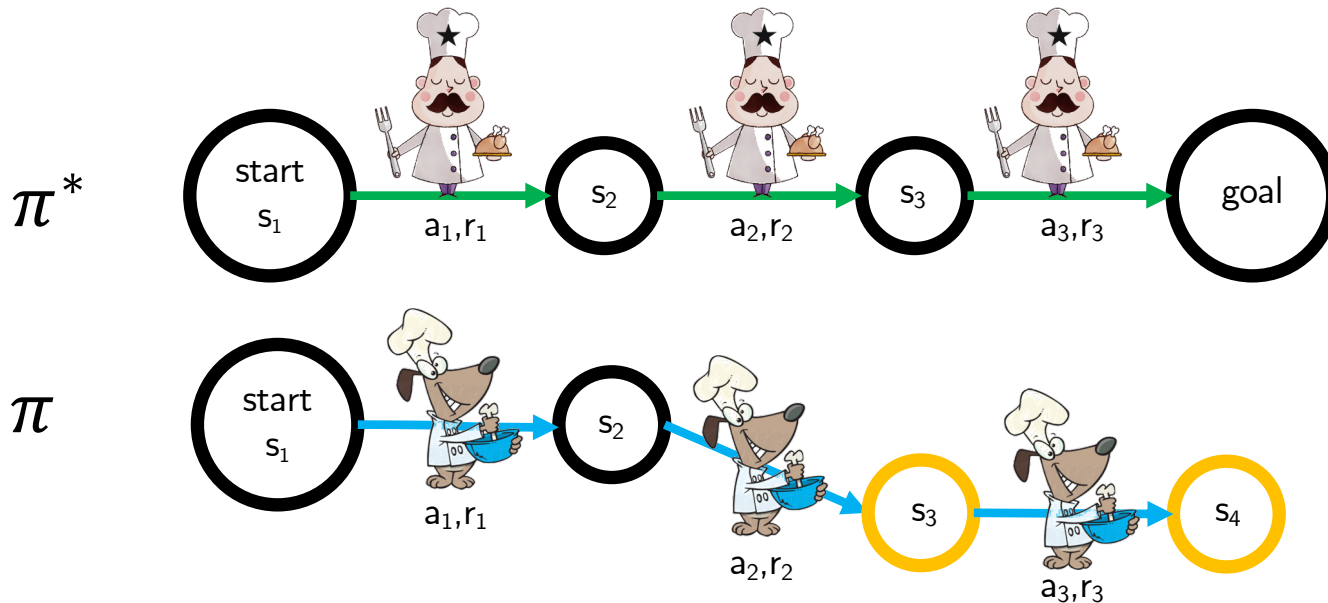
Problem Formulation

MDP Formulation:

Optimal policy and human make sequences of decisions



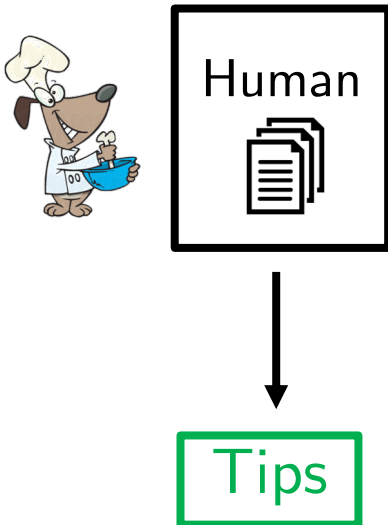
$$\mathcal{M} = (S, A, R, P, \gamma)$$



Problem Formulation

Input:

Trace data \hat{d}_h from trainee

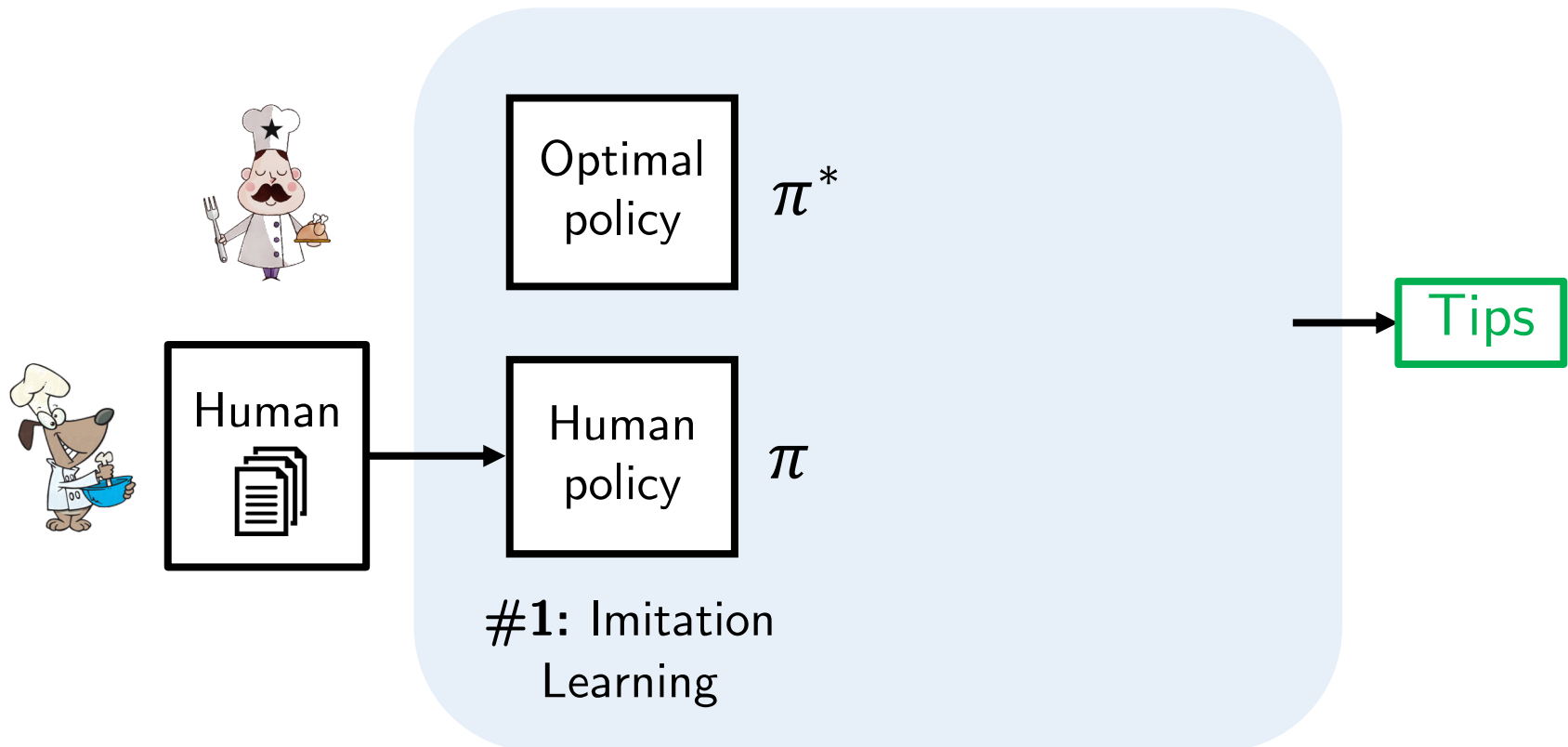


sequences of state-action-reward tuples
 $\{(s_1, a_1, r_1), (s_2, a_2, r_2), \dots, (s_T, a_T, r_T)\}$

if **[state constraint]** then **[action]**

Our Approach

$$\mathcal{M} = (S, A, R, P, \gamma)$$



Value function $V^\pi(s)$ is the cumulative reward obtained by using policy π from state s

$$V^\pi(s) = \mathbb{E} \left[\sum_{t=0}^T R(s_t, a_t) \mid s_0 = s, a_t = \pi(s_t) \right]$$

Step 1: Imitation Learning

Q function $Q^\pi(s, a)$ is the reward obtained by taking action a in state s and using policy π thereafter

$$Q^\pi(s, a) = \mathbb{E}_{s' \sim p(s'|s, a)}[V^\pi(s')]$$

- Watkins & Dayan 1992

Parametrize policy using DNN π_θ

Optimize θ using the policy gradient algorithm

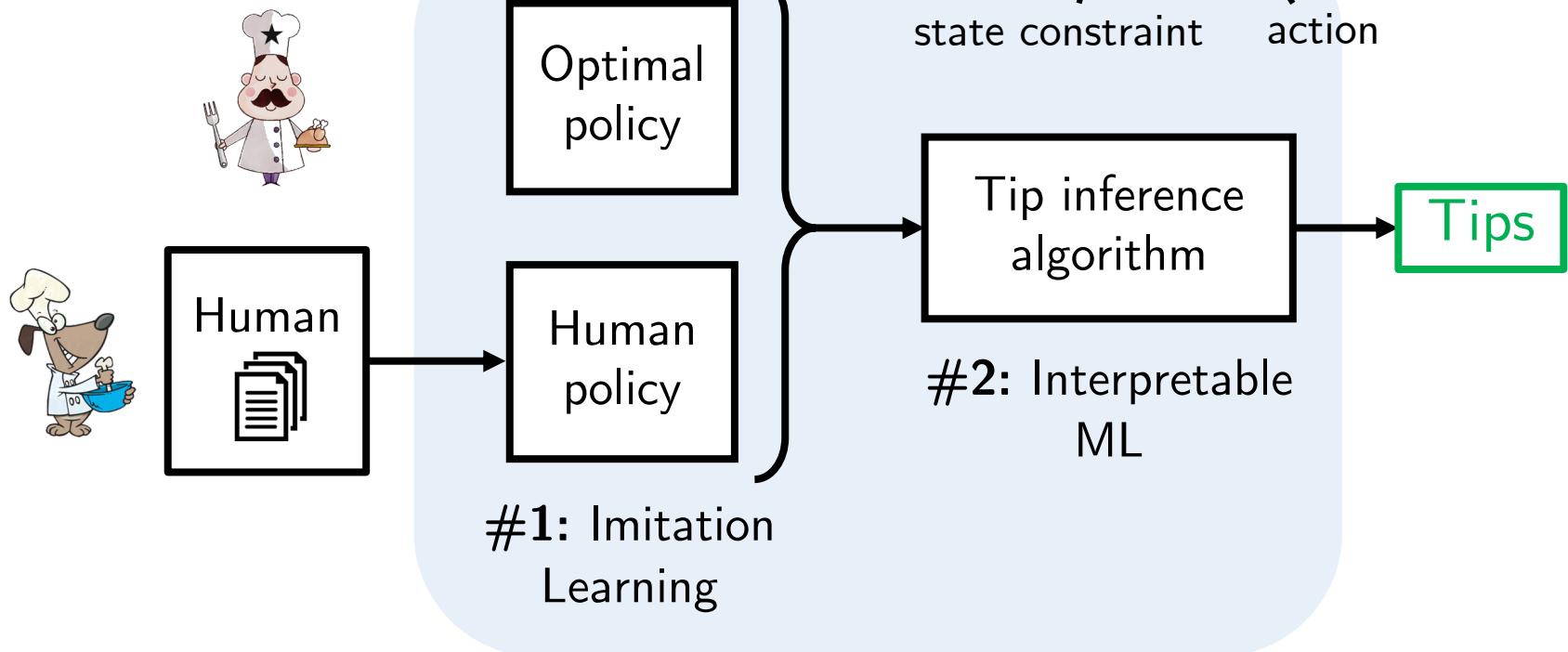
- Williams 1992, Sutton 2000

Learn using supervised learning $\hat{Q}_\theta^\pi(s, a) \approx Q^\pi(s, a)$

Our Approach

$$\rho = (\psi, a) \quad \text{"If } \psi, \text{ then } a"$$

state constraint action



Step 2: Interpretable RL

- **Algorithm:** Choose tip ρ that maximizes the objective

$$J(\rho) = \underbrace{V^{\pi_h \oplus \rho}(s_0)}_{\text{Human policy + tip}} - \underbrace{V^{\pi_h}(s_0)}_{\text{Only human policy}}$$

- $\pi_h \oplus \rho$ denotes overriding the human policy with tip ρ .
 - $V^\pi(s)$ is the value function and s_0 is the initial state.
 - J measures the improvement in human reward
- **Intuition:** Want tips that maximize performance
 - Assumes the human follows the tip exactly
 - **Challenge:** Hard to estimate $V^{\pi_h \oplus \rho}$

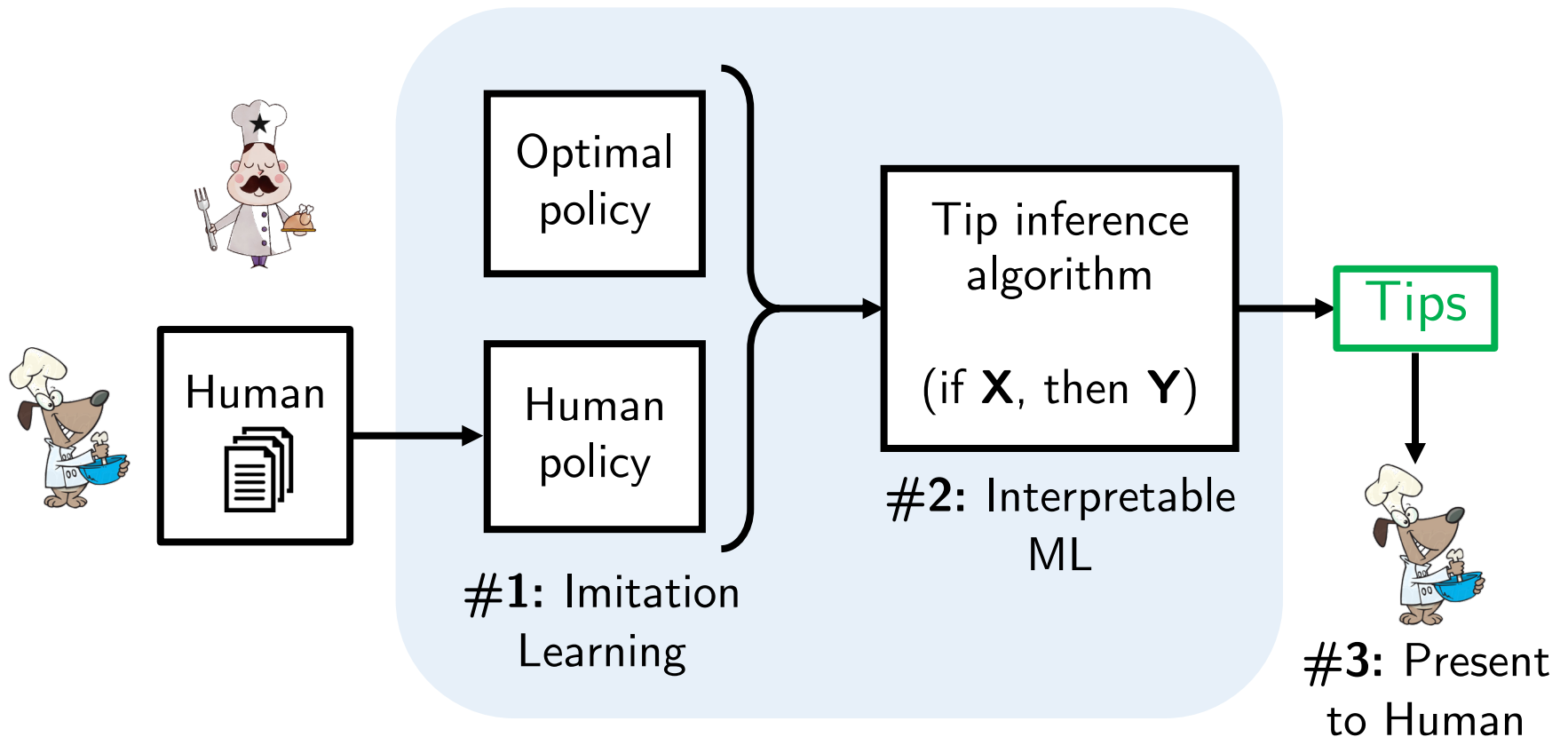
Step 2: Interpretable RL

- Key Lemma: We have

$$J(\rho) \approx \mathbb{E}_{(s,a) \sim D_{\pi_h \oplus \rho}} [Q^*(s, a \oplus \rho) - Q^*(s, a)]$$

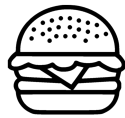
- Q^* is the optimal policy's Q function
 - D_{π} is the state-action distribution of policy π
 - $a \oplus \rho$ overrides the human action a if the tip is applicable in state s
- Rank tips based on expected improvement

Our Approach



Queueing Game

Burger Queen



x 4 within 50 ticks

Making Burgers

Chop meat
(2 ticks)



Cook burger
(10 ticks)

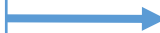
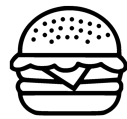


Plate
(2 ticks)

Participant

Queueing Game

Burger Queen



x 4 within 50 ticks

Chef



Sous-Chef



Server



Participant

Queueing Game

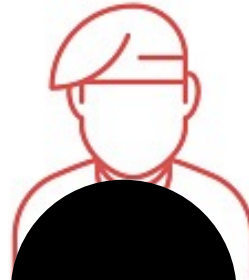
Burger Queen

Chopping:	Fast	Average	Slow
Cooking:	Fast	Average	Slow
Plating:	Slow	Average	Fast

Chef



Sous-Chef



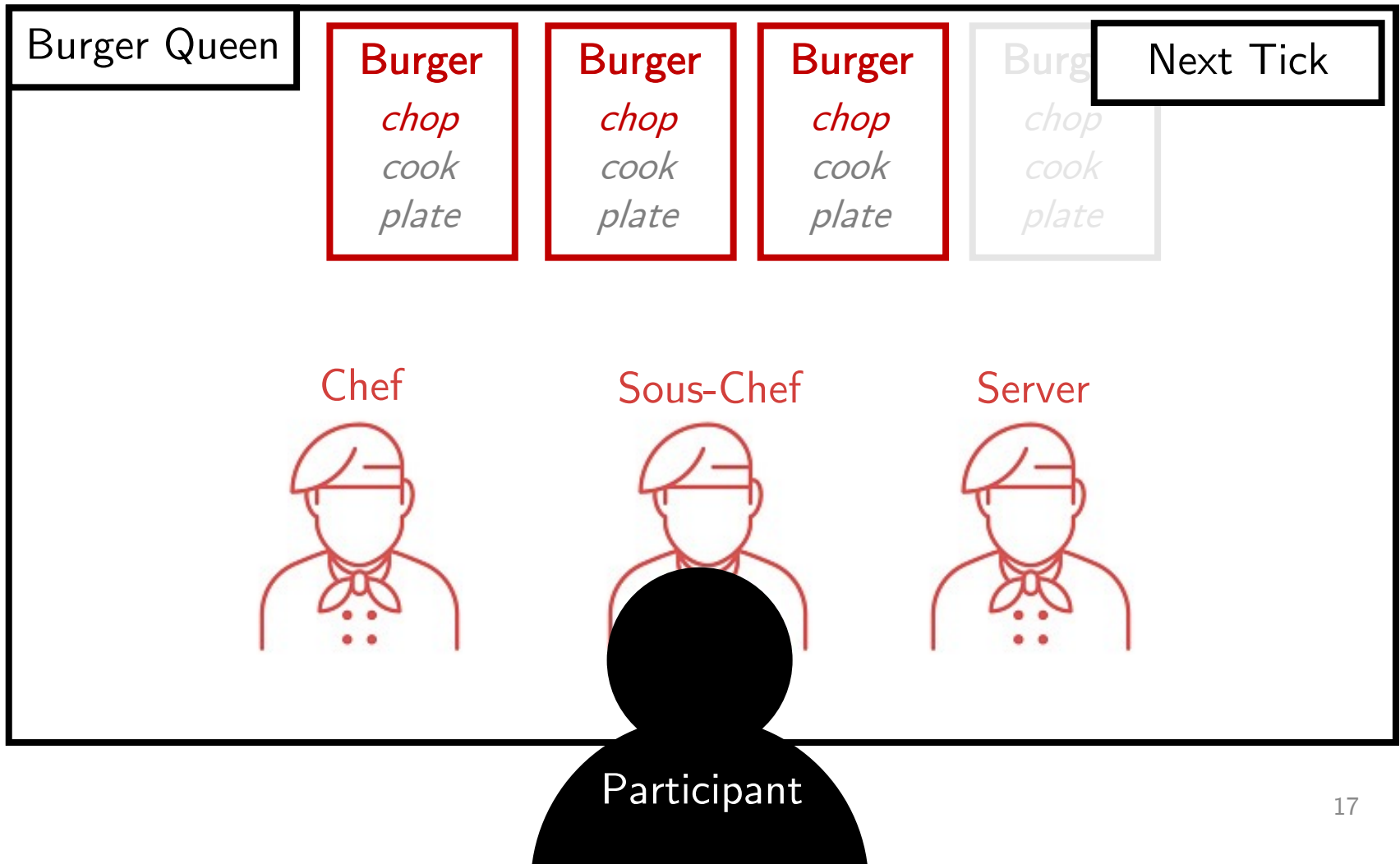
Server



Participant

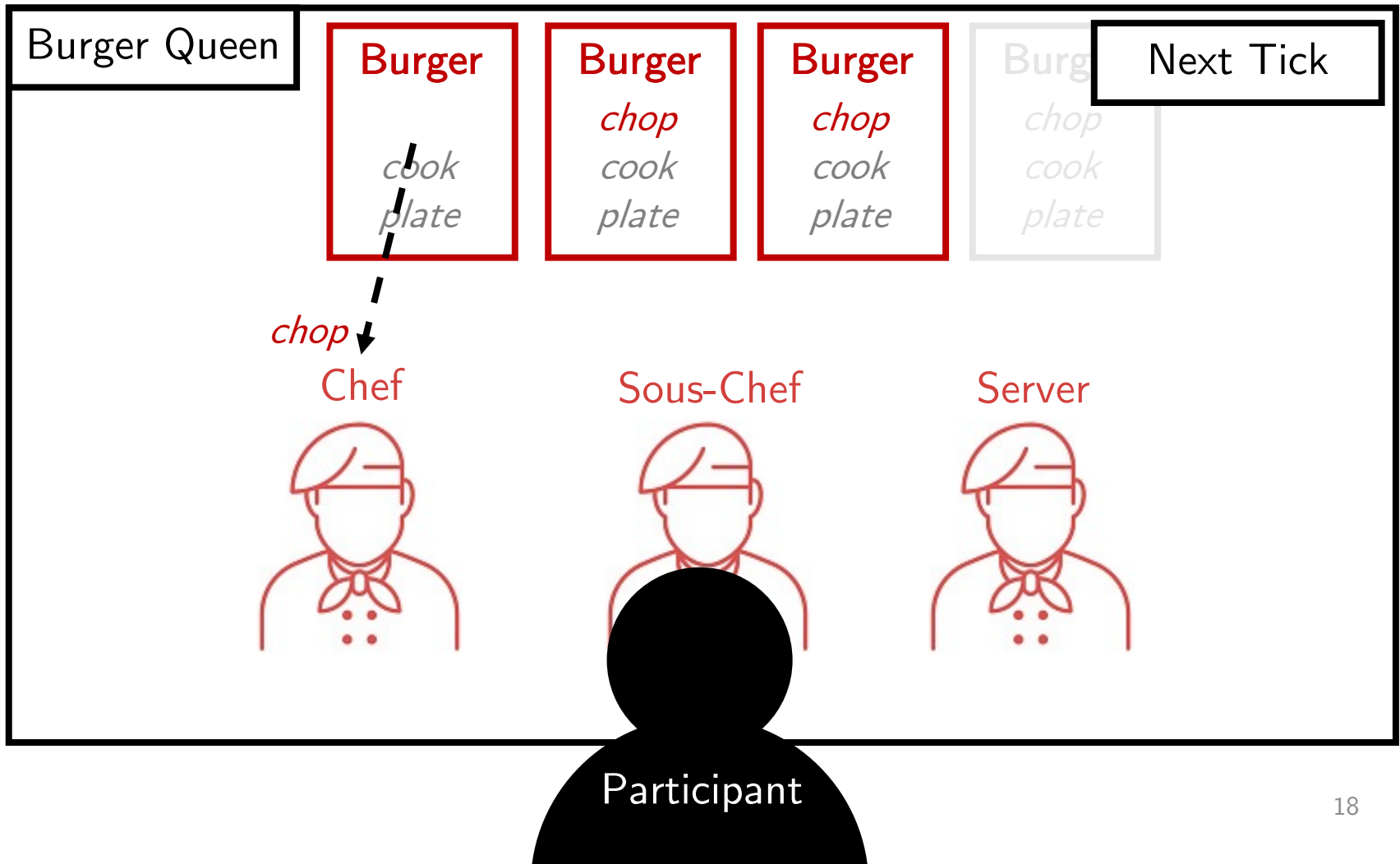
Queueing Game

Reward: 0
Tick #1/50



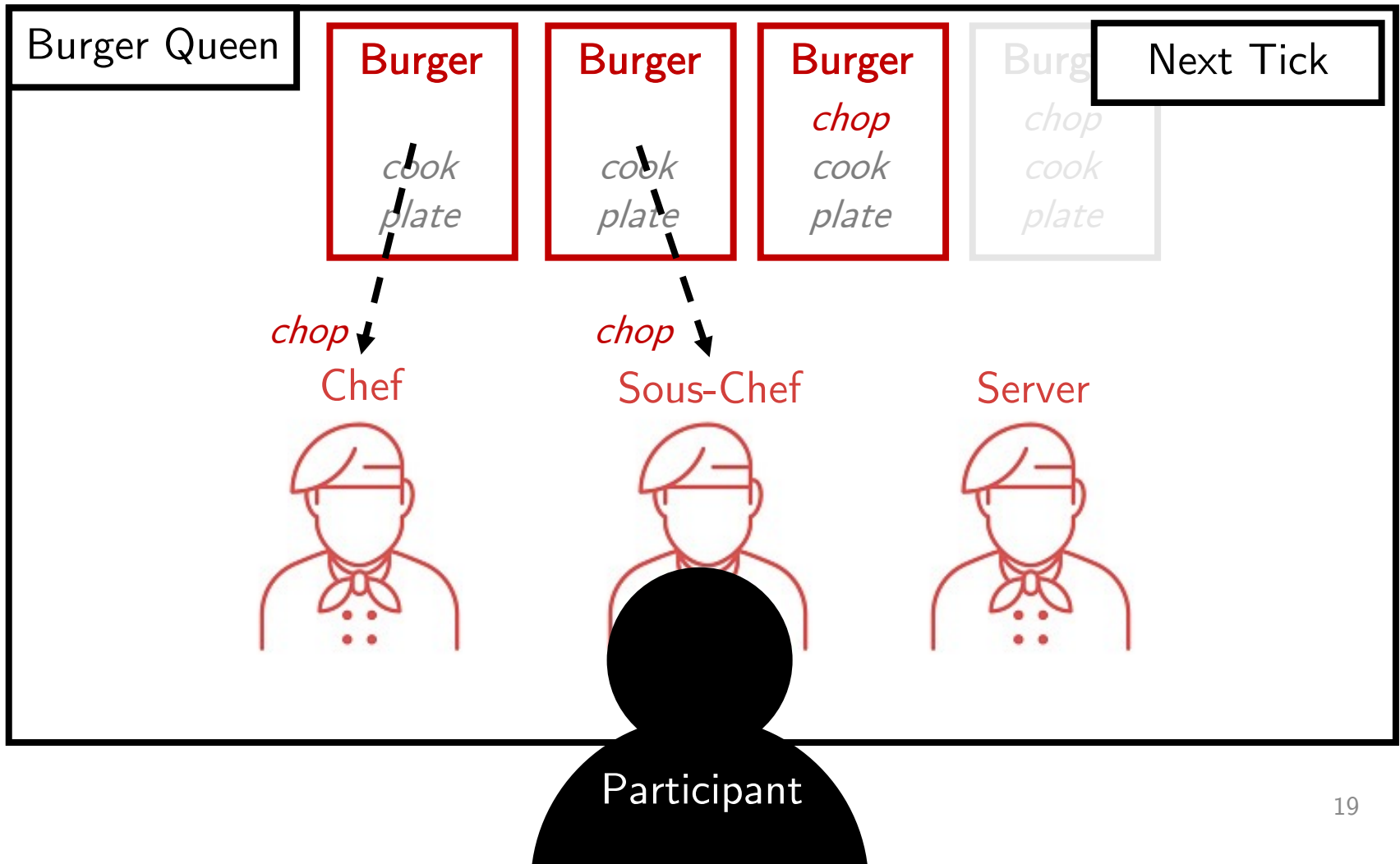
Queueing Game

Reward: 0
Tick #1/50



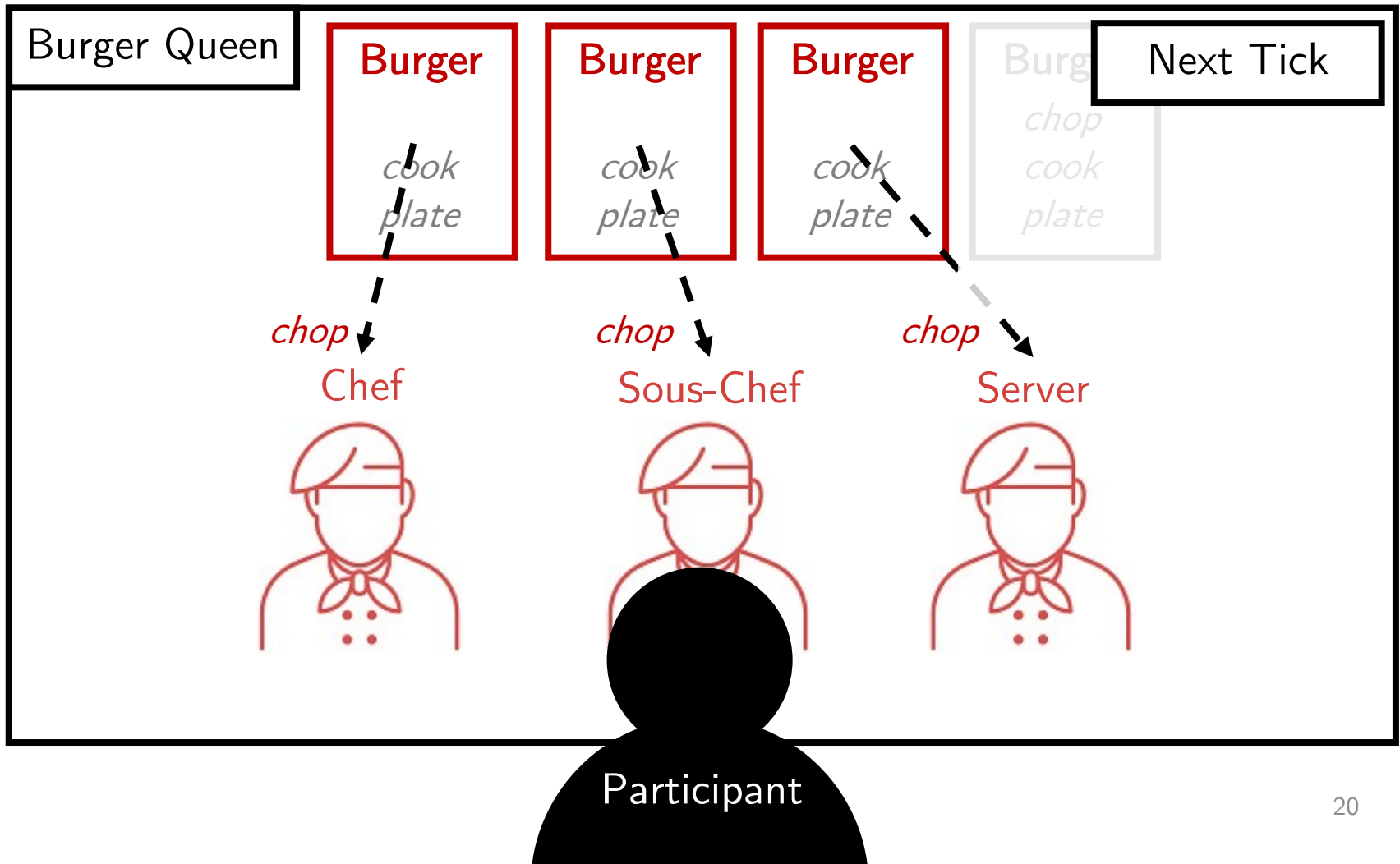
Queueing Game

Reward: 0
Tick #1/50



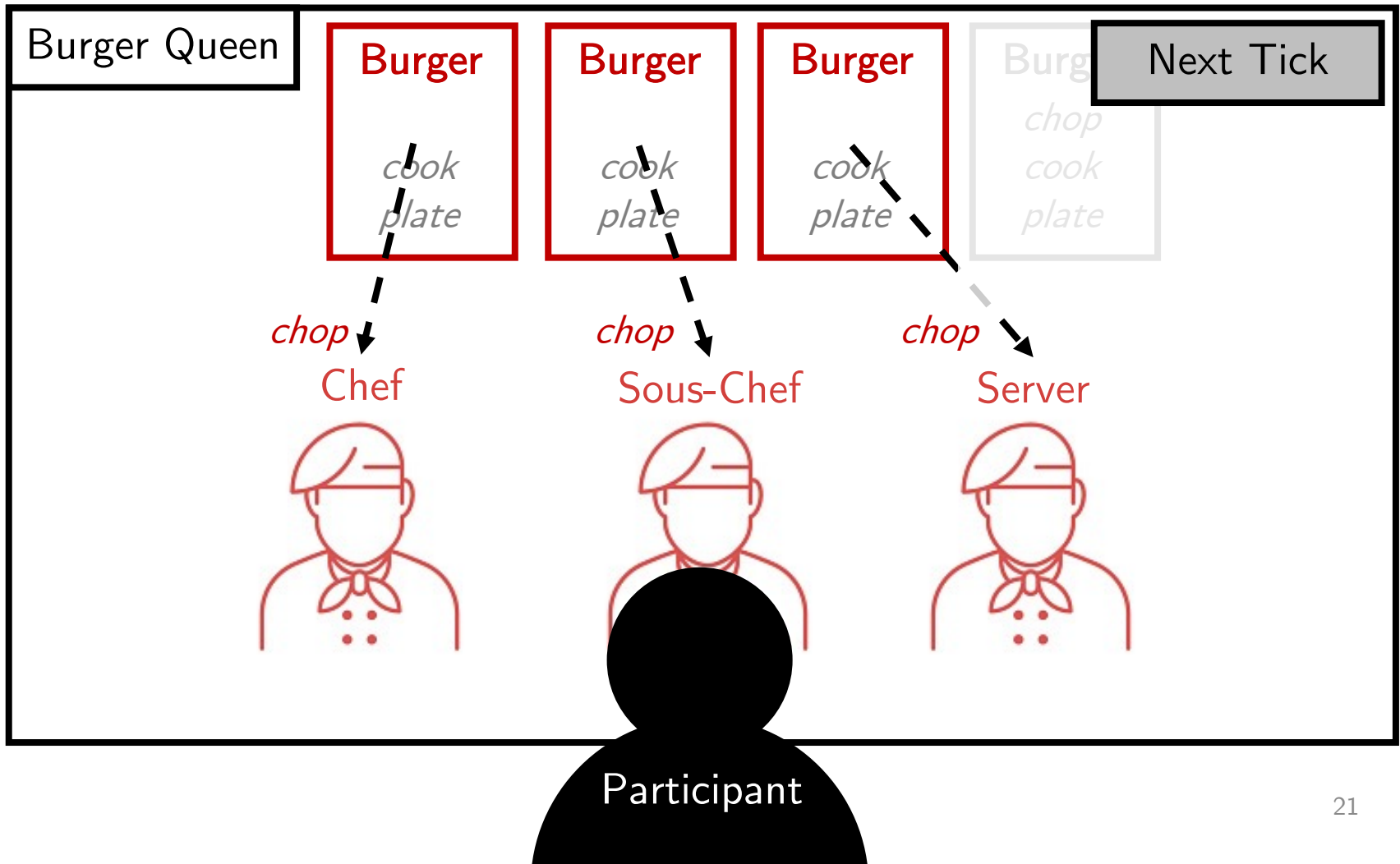
Queueing Game

Reward: 0
Tick #1/50



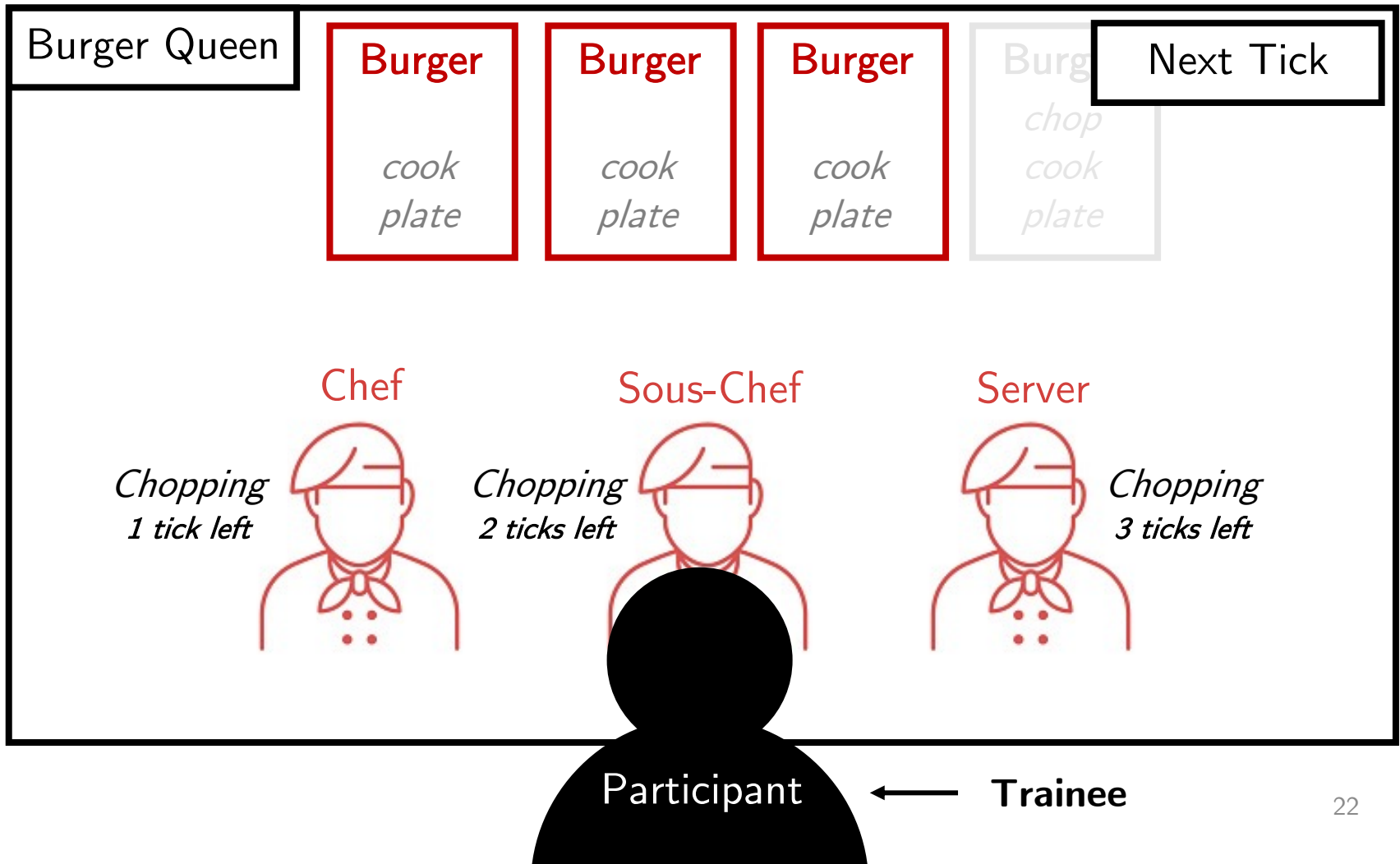
Queueing Game

Reward: 0
Tick #1/50



Queueing Game

Reward: 0
Tick #2/50

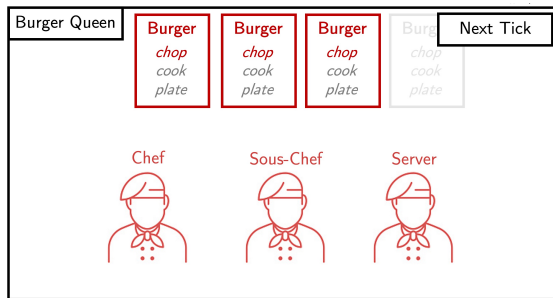


User Study Design

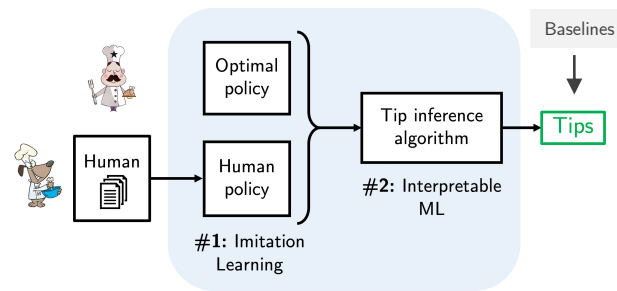
N = 1400

Phase I

N = 200

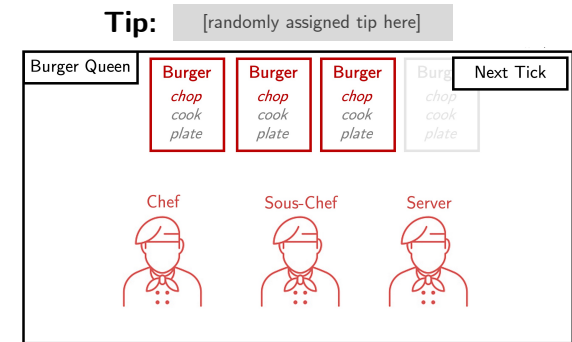


Gather trace data



Tip inference

Phase II



Tip evaluation

Environment

Normal



Disrupted



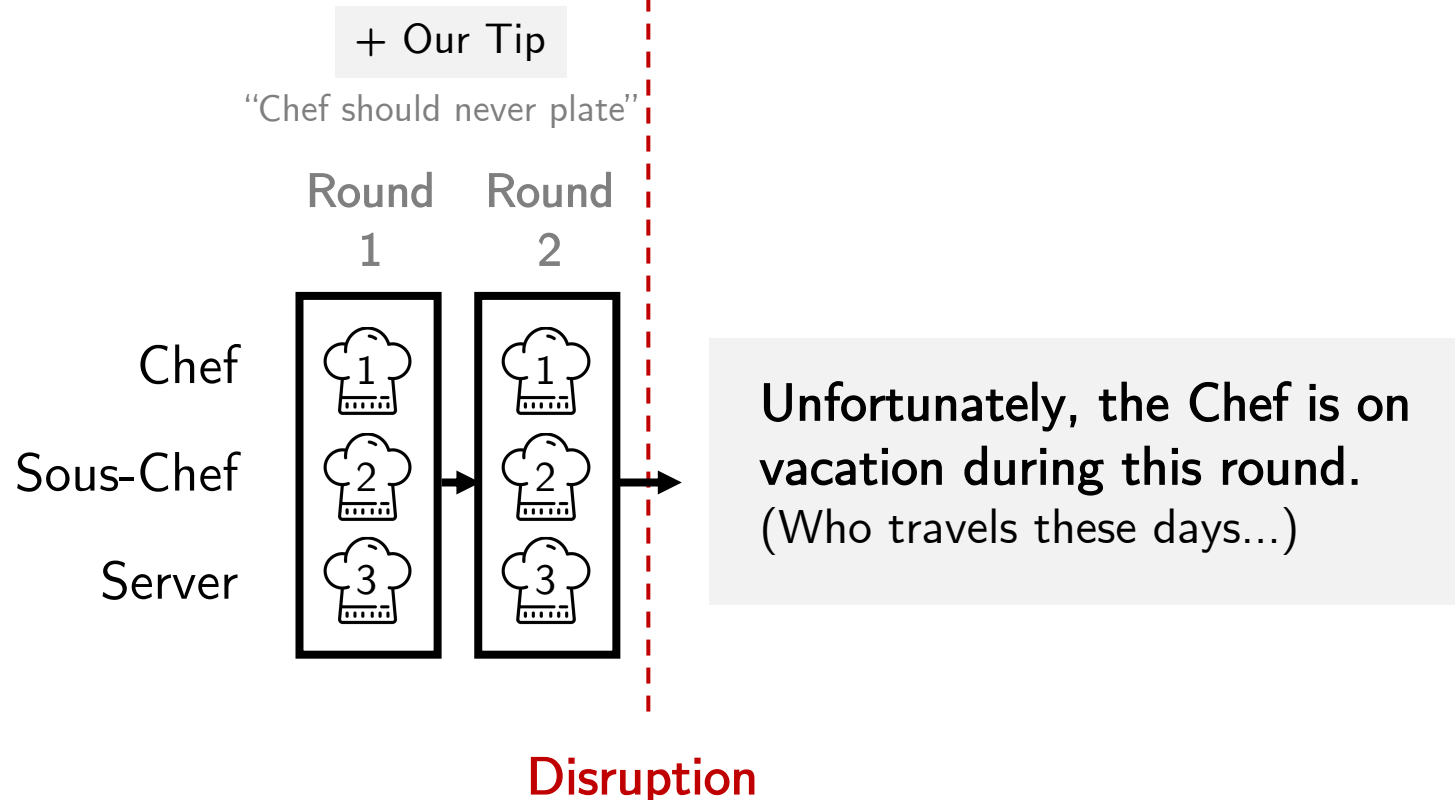
in the middle

Design

Disrupted Configuration



x 4 within 50 ticks



Chopping:

Fast

Average

Slow

Cooking:

Fast

Average

Slow

Plating:

Slow

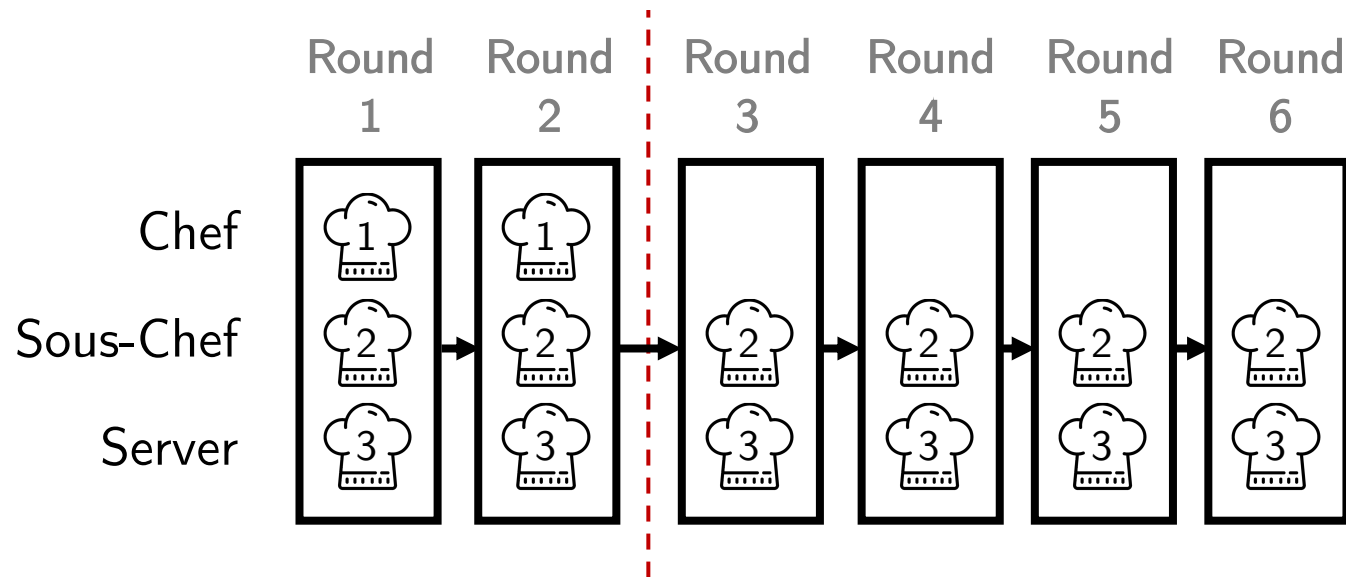
Average

Fast

Chef

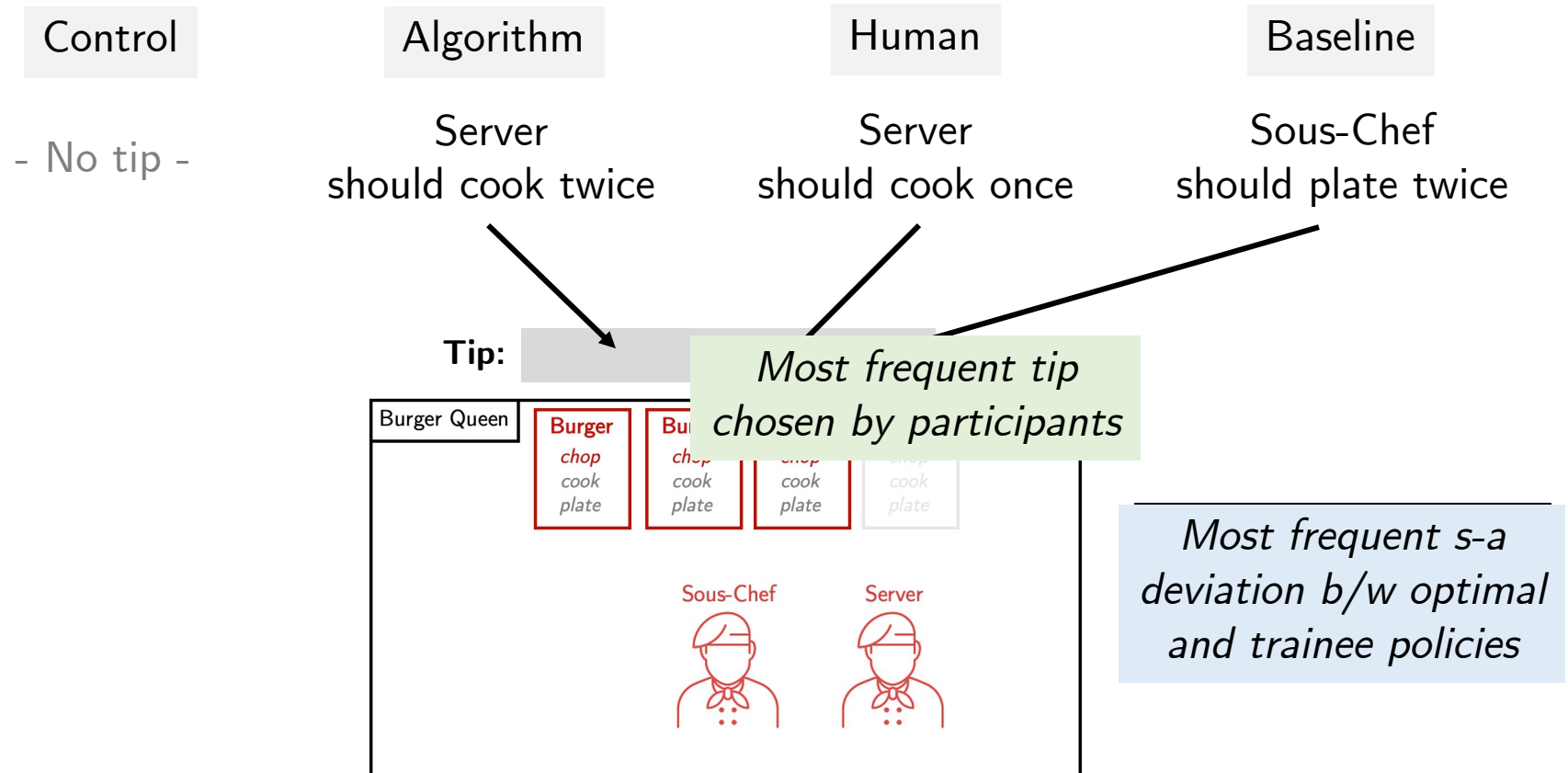
Sous-Chef

Server



Disruption

Phase I Inferred Tips



Amazon Mechanical Turk, N = 172
mean age 36.4, 62% female

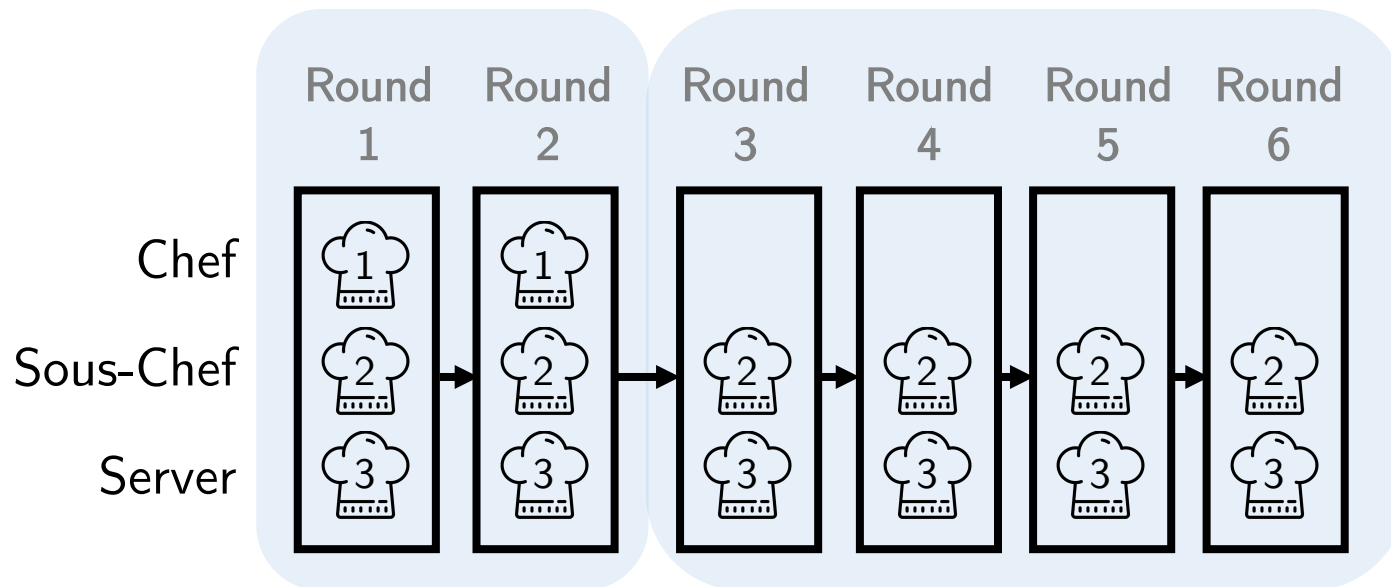
Algorithm vs Human

Algorithm

Server
should cook twice

Human

Server
should cook once

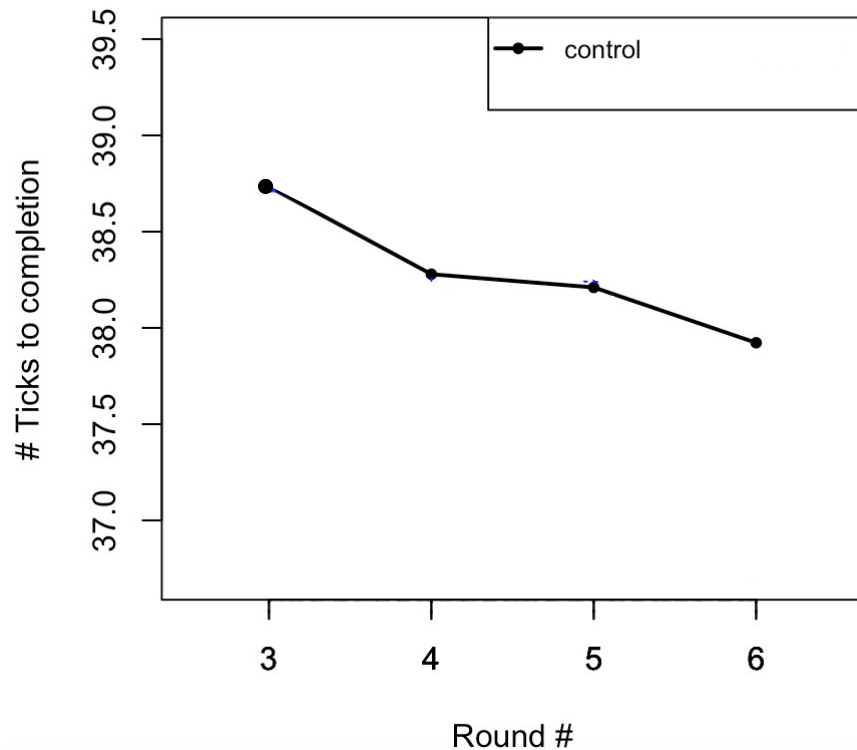


"Server shouldn't cook"

Results

People Improve Over Time

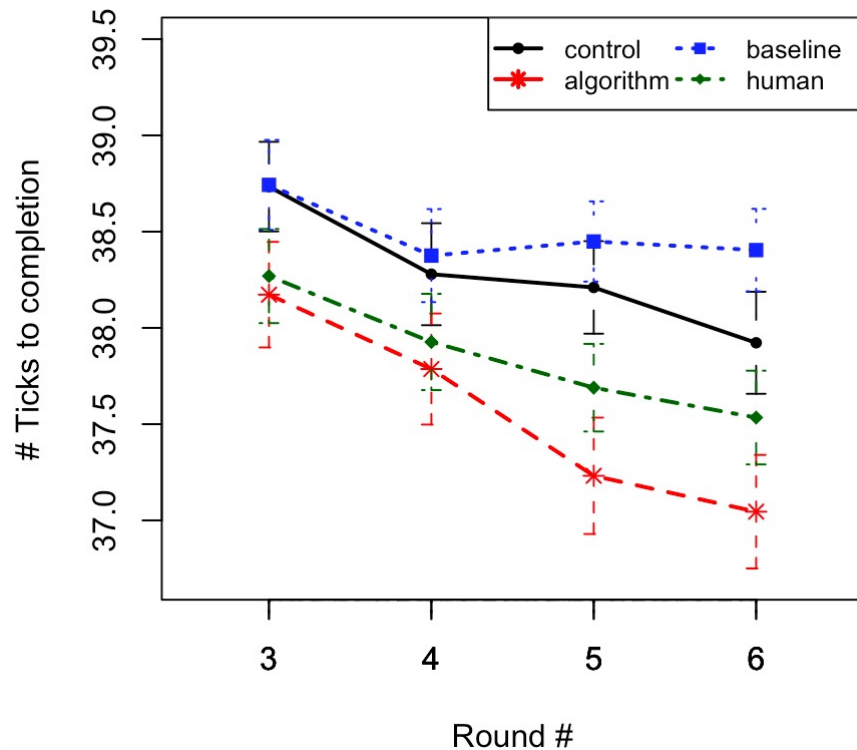
Ticks to completion



Amazon Mechanical Turk, N = 1,011
mean age 34.9, 60% female

Results Our Tip Improves Performance

Ticks to completion



One-sided T-Tests

Algorithm *beats* Control ($p = 0.000008$)

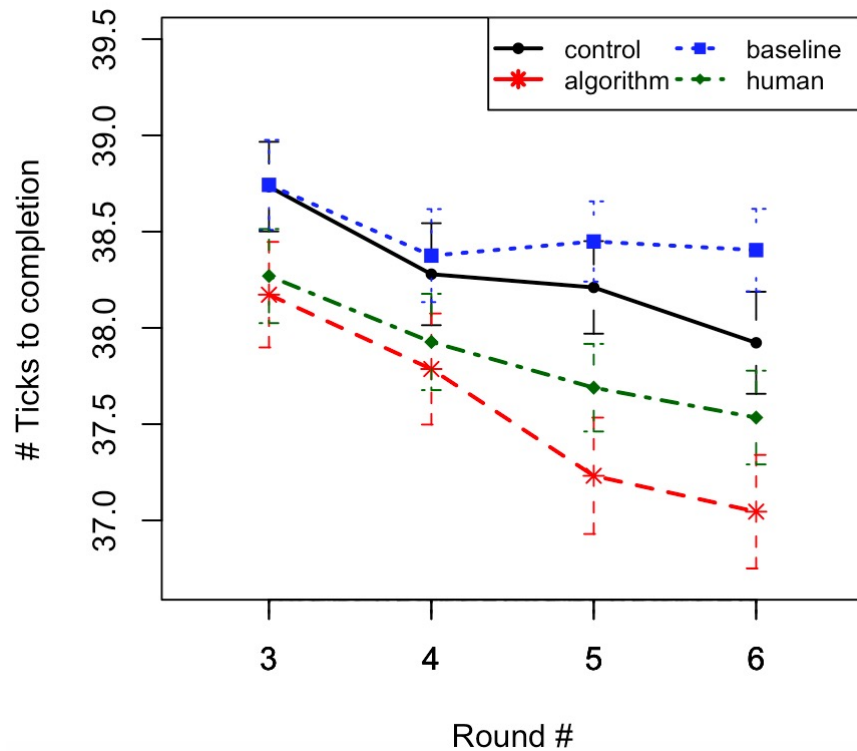
Algorithm *beats* Human ($p = 0.006$)

Algorithm *beats* Baseline ($p < 1e-12$)

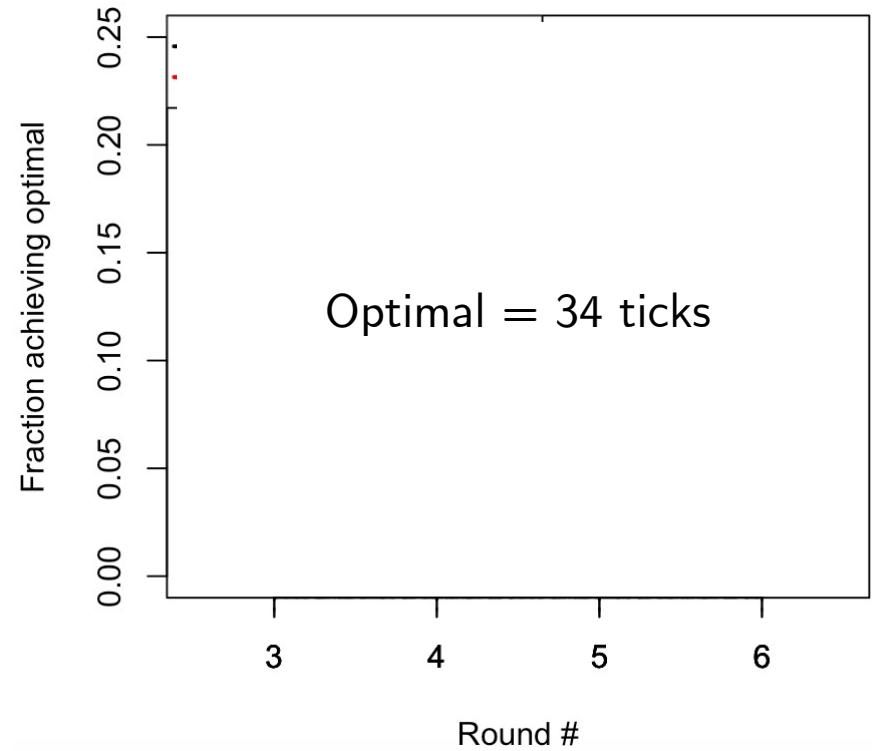
Amazon Mechanical Turk, $N = 1,011$
mean age 34.9, 60% female

Results

Ticks to completion



Fraction achieving optimal

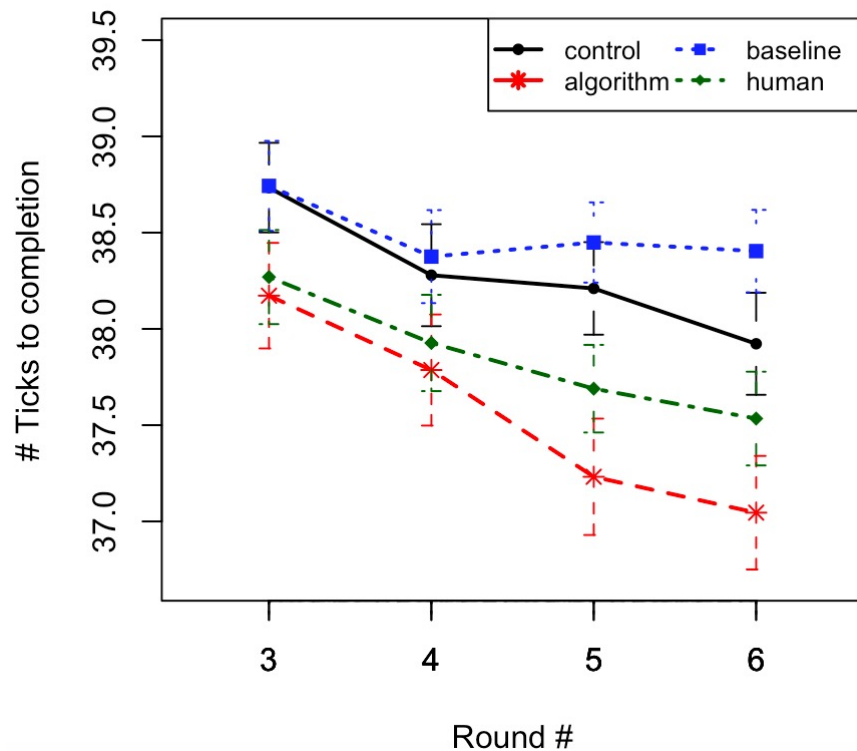


Amazon Mechanical Turk, N = 1,011
mean age 34.9, 60% female

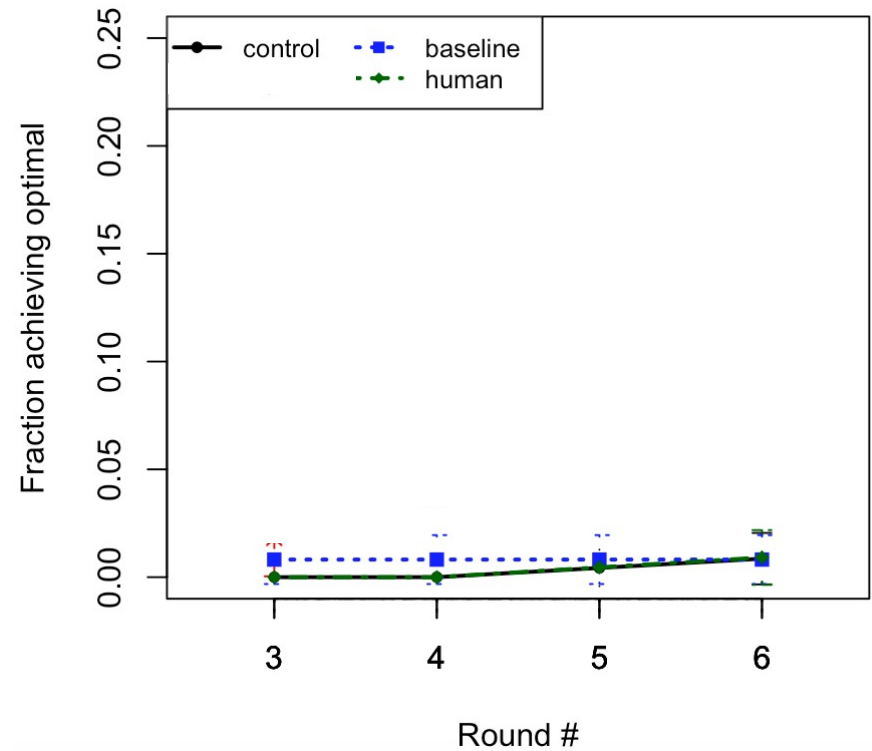
Results

Difficult to Reach Optimal

Ticks to completion



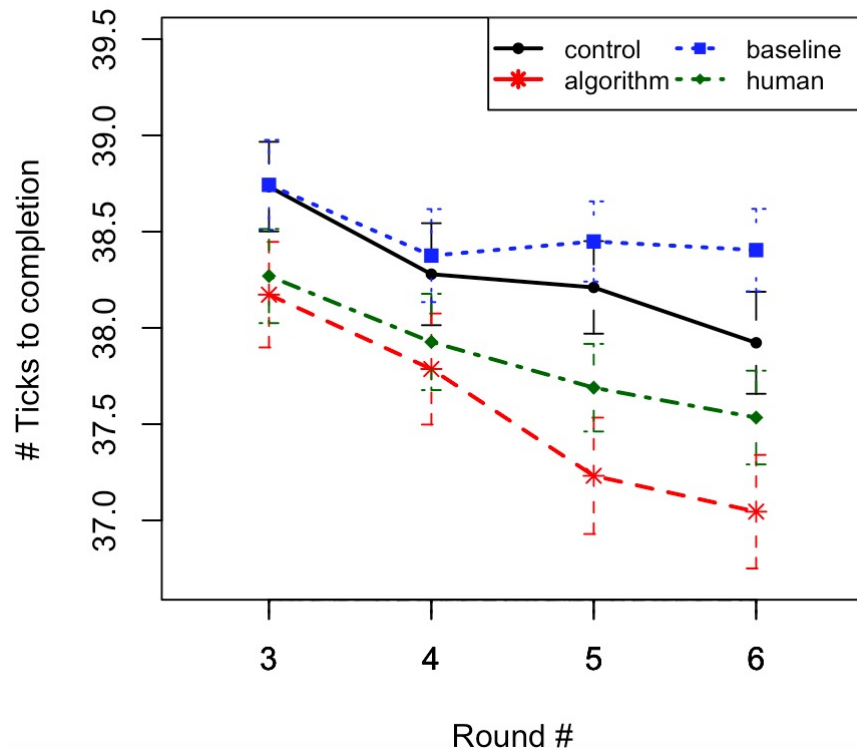
Fraction achieving optimal



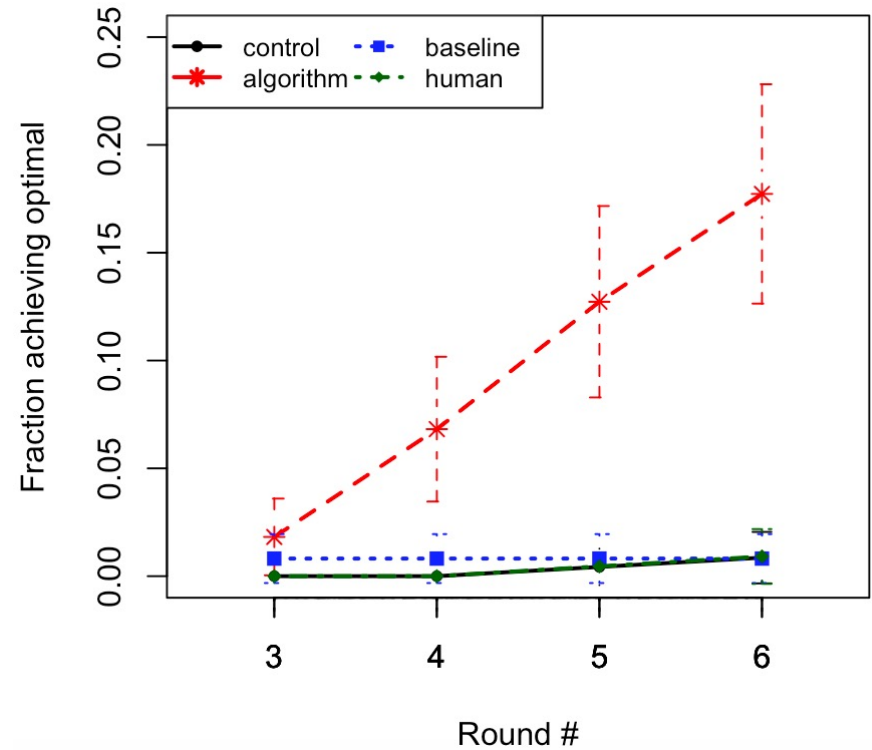
Amazon Mechanical Turk, N = 1,011
mean age 34.9, 60% female

Results Our Tip Helps Reach Optimal

Ticks to completion



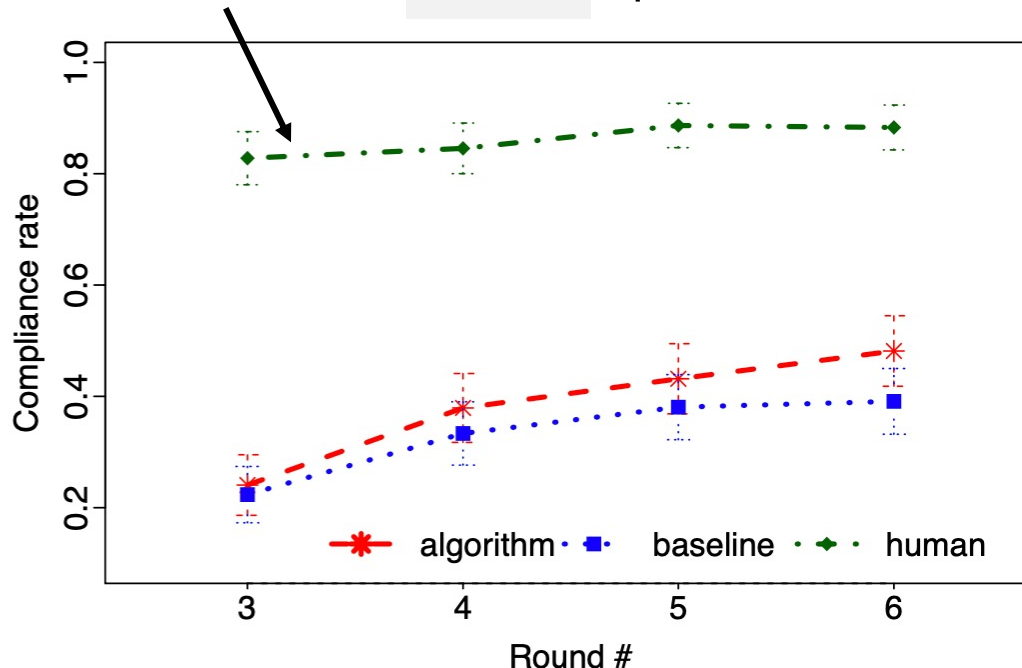
Fraction achieving optimal



Amazon Mechanical Turk, N = 1,011
mean age 34.9, 60% female

Results Compliance

Participants comply more with intuitive **Human tip**



26% Positive, 17% Negative

"I felt that tip was **valid**."

R_1rvkYTwgAjD0z4z

"It helped because she could cook one burger but **any more than that and your ticks would be too high**."

R_d6YSuigdikyaNdT

"I thought it was **smart** and I used it exclusively."

R_beijQ8guDyExa5r

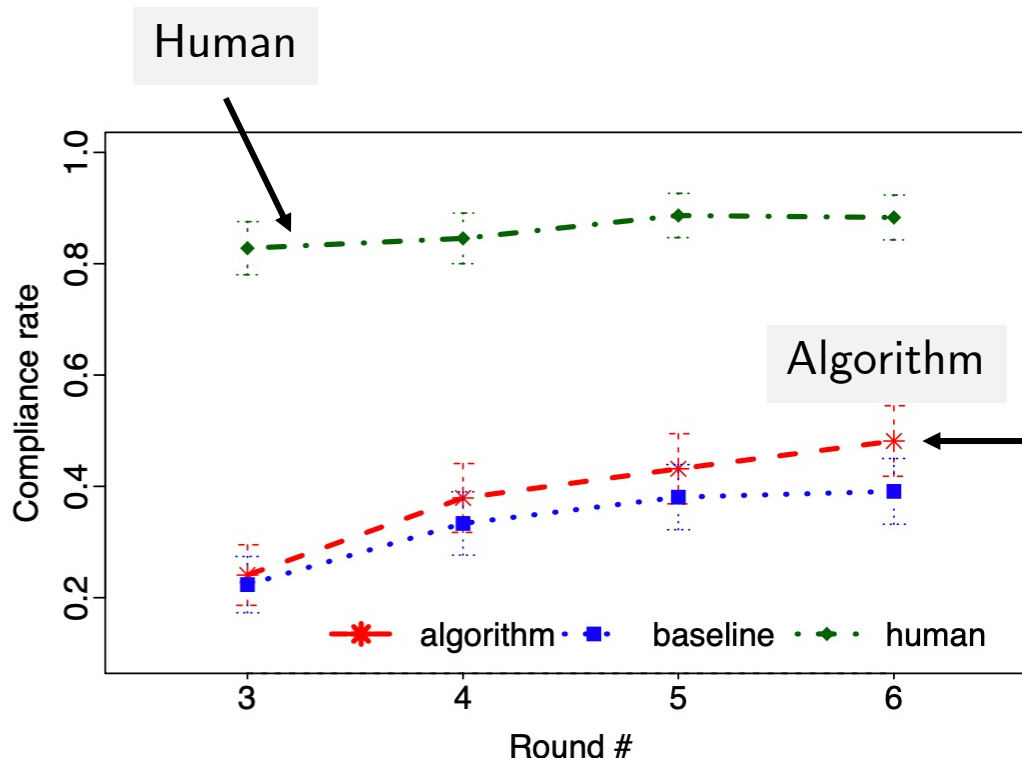
"It was **accurate**, and I implemented it."

R_1pA8wDYgWc9hblt

Amazon Mechanical Turk, N = 1,011

mean age 34.9, 60% female

Results Against Counterintuitive Tips



23% Positive, **33% Negative**

"I didn't think it was right."

R_3EgrcrQouPcb1fS

"I didn't follow it because it seemed counter intuitive since they're slow."

R_10HkPUkR6o0qDFT

"It didn't make sense and in fact I got worse trying to use it,"

R_2YD5x6BL7mhCYEP

"I wasn't sure how to use it."



R_2s0UA1omAifrFgx

Amazon Mechanical Turk, N = 1,011

mean age 34.9, 60% female

Results Learning Beyond Tips

Structure of Optimal Policy

		Chop	Cook	Plate	
Sous-Chef		3	2	2	times
Server		1	2	2	times

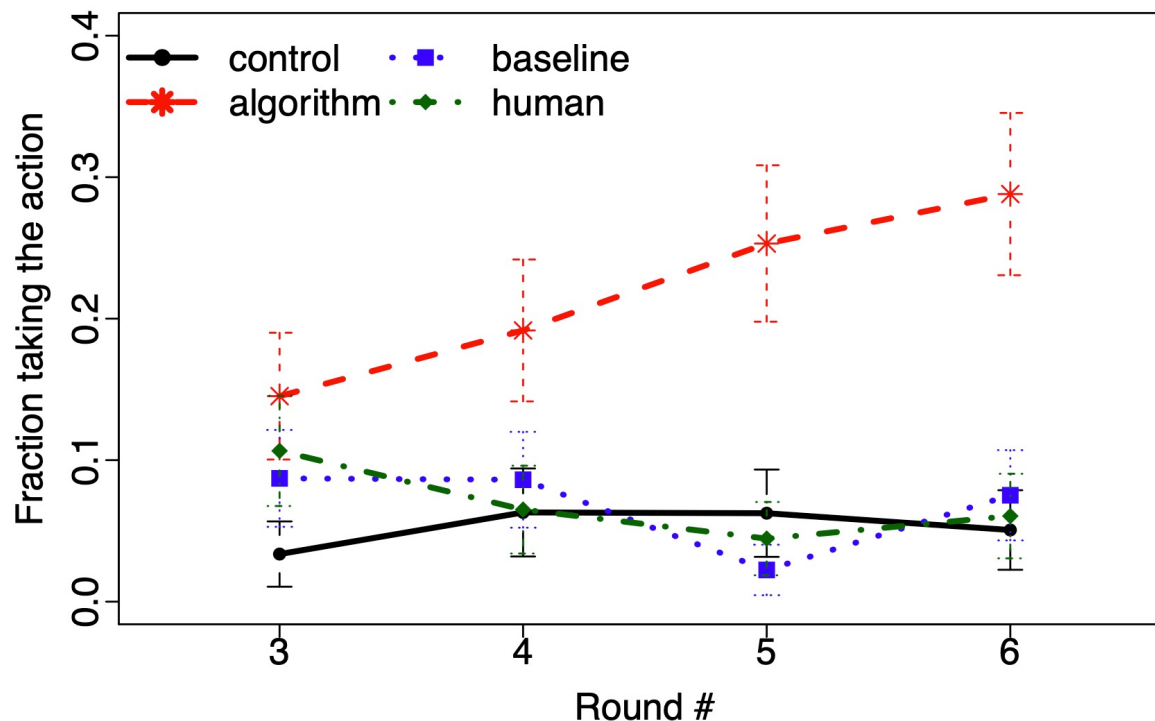
Algorithm Baseline

Arrows point from 'Algorithm' to the 'Cook' column and from 'Baseline' to the 'Plate' column.

Results Learning Beyond Tips

Our tip effectively led people to the states they can learn other optimal strategies

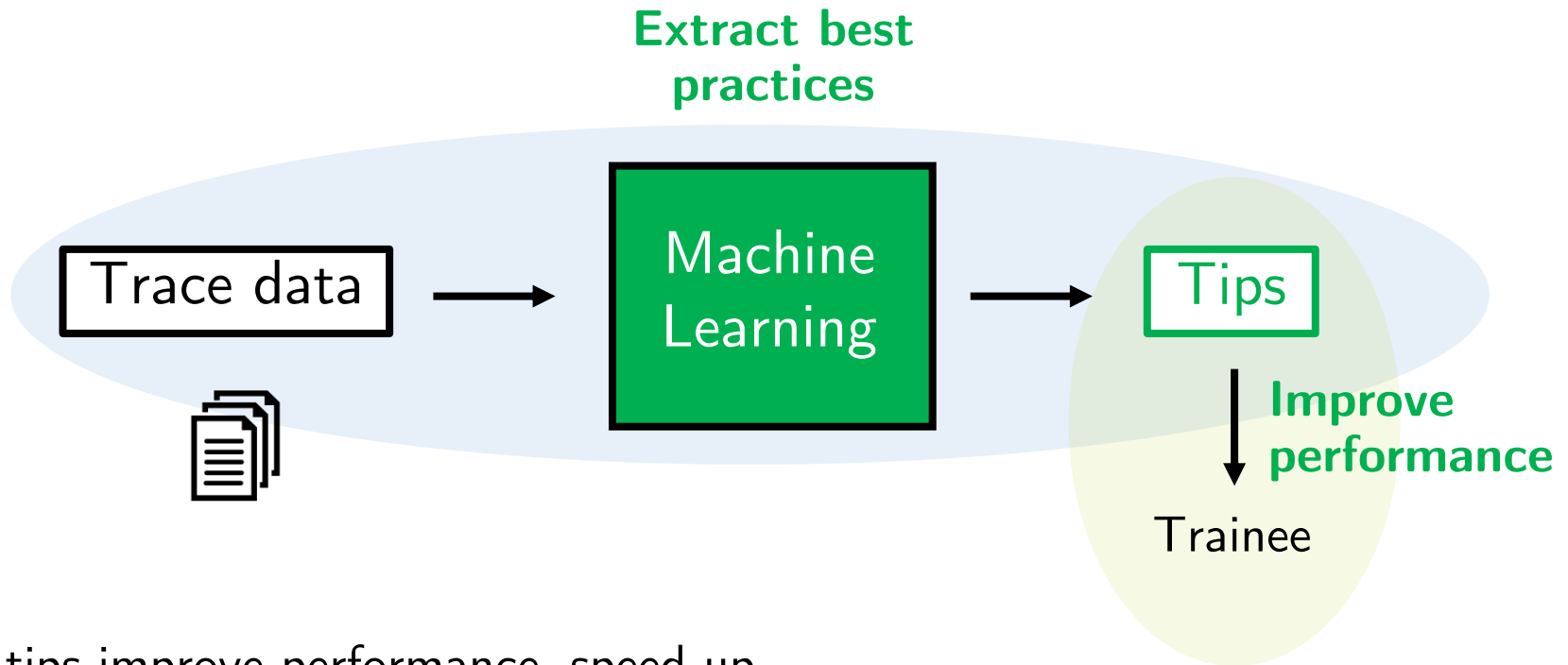
Sous-Chef
chops 3
times



Amazon Mechanical Turk, N = 1,011
mean age 34.9, 60% female

Summary

ML to automatically extract simple tips that help people improve in a dynamic way



Our tips improve performance, speed up learning, help adapt to disruption, and uncover other optimal strategies

Potential Issues

- Compliance to tips, “algorithm aversion”
(e.g., Dawes et al 1989, Dietvorst et al 2015)
- Interpretability
- Learning curve

