

The Company

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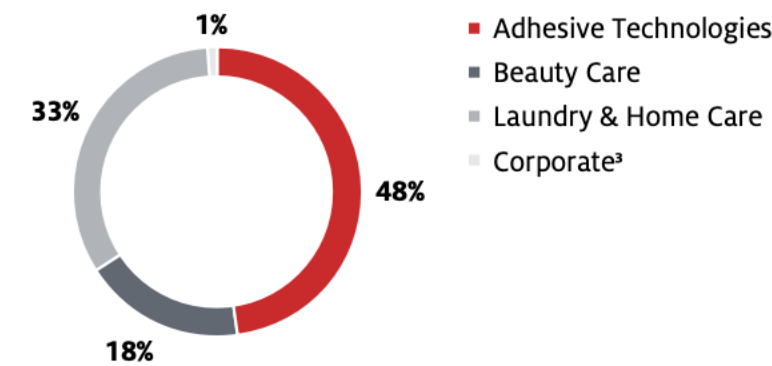
Fiscal 2021 at a glance

Key financials

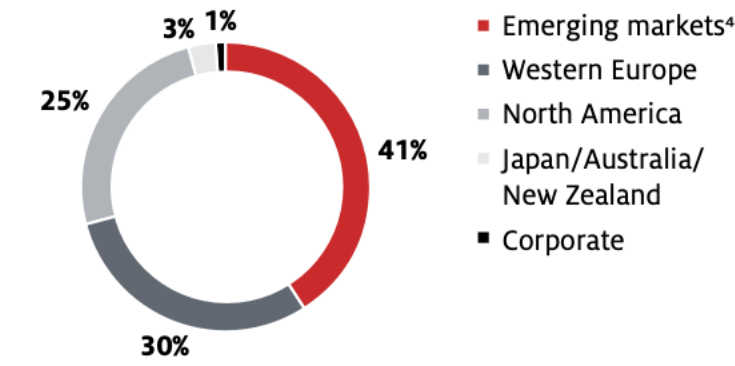
in million euros	2017	2018	2019	2020	2021	+/- 2020-2021
Sales	20,029	19,899	20,114	19,250	20,066	4.2%
Operating profit (EBIT)	3,055	3,116	2,899	2,019	2,213	9.6%
Adjusted ¹ operating profit (adjusted EBIT)	3,461	3,496	3,220	2,579	2,686	4.2%
Return on sales (EBIT margin)	15.3%	15.7%	14.4%	10.5%	11.0%	0.5pp
Adjusted ¹ return on sales (adjusted EBIT margin)	17.3%	17.6%	16.0%	13.4%	13.4%	0.0pp
Net income	2,541	2,330	2,103	1,424	1,629	14.5%
Attributable to non-controlling interests	22	16	18	16	-5	-
Attributable to shareholders of Henkel AG & Co. KGaA	2,519	2,314	2,085	1,408	1,634	16.1%
Earnings per preferred share (EPS) in euros	5.81	5.34	4.81	3.25	3.78	16.3%
Adjusted ¹ earnings per preferred share (adjusted EPS) in euros	5.85	6.01	5.43	4.26	4.56	7.0%
Return on capital employed (ROCE)	16.3%	15.5%	13.5%	9.6%	11.0%	1.4pp
Dividend per ordinary share in euros	1.77	1.83	1.83	1.83	1.83 ²	-
Dividend per preferred share in euros	1.79	1.85	1.85	1.85	1.85 ²	-

pp = percentage points

Sales by business unit 2021



Sales by region 2021



Organic sales growth

7.8%

Adjusted¹ EBIT margin

13.4%

Adjusted¹ EPS

€ 4.56

Development of adjusted¹ EPS at constant exchange rates

9.2%

Dividend per preferred share²

€ 1.85

¹ Adjusted for one-time expenses and income, and for restructuring expenses.

² Proposal to shareholders for the Annual General Meeting on April 4, 2022.

³ Sales and services not assignable to the individual business units.

⁴ Eastern Europe, Africa/Middle East, Latin America, Asia (excluding Japan).