

Gunilla Carlsson

UN High-level Panel on Post-2015 Development Agenda

Panel years: 2012-2013

Born: 1963

Age at nomination: 49

Nationality: Swedish

Research Summary

Question	Status	Confidence
Q1 — HLP Job Title at Nomination	Found & Verified	High
Q2 — Education Trajectory	Cannot Determine	—
Q3 — Geographical Mobility	Found & Verified	High
Q4 — Organizational Mobility	Found (unconfirmed)	High
Q5 — Sectors of Expertise	Found & Verified	High
Q6 — Professional Networks & Awards	Found & Verified	High
Q7 — Career Domain Classification	Found	High

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Q1 — HLP Job Title at Nomination

Minister for International Development Cooperation

Swedish Government

Year of nomination: 2006–2013 · Age at nomination: 49

Analytical Reasoning

Step 1 — Temporal anchoring: The text explicitly states that Gunilla Carlsson served as Minister for International Development Cooperation from 2006 to 2013, which includes the year 2012. Step 2 — Role identification: The specific job title 'Minister for International Development Cooperation' is clearly mentioned. Step 3 — Organization identification: The organization is implied to be the Swedish government, as she is a minister. Step 4 — Temporal match assessment: The role overlaps with 2012, making it the nomination-time role. Step 5 — Confidence assessment: High confidence due to the explicit date range covering 2012.

Confidence: high · Primary source: en.wikipedia.org · Verified by 3 independent source(s)

"She served as Minister for International Development Cooperation from 2006 to 2013"

Q2 — Education Trajectory

No degree records found in source material.

Verified by 0 independent source(s)

Q3 — Geographical Mobility

Countries of residence / employment:

Sweden, Belgium, Switzerland, United Kingdom

Location Detail

City	Country	Period	Role / Context
Stockholm	Sweden	2006-2013	Member of Swedish Parliament and Minister of International Development Cooperation
Brussels	Belgium	1995-2002	Member of European Parliament
Geneva	Switzerland	—	Unaffiliated member of the GAVI board
London	United Kingdom	—	Part of the advisory board of Bill & Melinda Gates Foundation Europe

Analytical Reasoning

Step 1: Identified locations mentioned in connection with Gunilla Carlsson's work or residence. Step 2: Filtered locations based on likely duration of 6+ months. Step 3: Assigned approximate periods based on available dates. Step 4: Assessed confidence levels. Step 5: Compiled de-duplicated country list.

Confidence: high · Primary source: bitprop.com · Verified by 1 independent source(s)

Q4 — Organizational Mobility

Domain distribution: 2 civil_society · 5 corporate · 7 international · 2 political

Career Positions

Title	Organisation	Period	Domain	Type
Minister	Swedish Government	2012-2013	political	Primary
Member	High-level Panel on Post-2015 Development Agenda	2012-2013	international	Secondary
Member	African Development Bank's High Level Panel on Fragile States	2013-2014	international	Secondary
Member	UNAIDS–Lancet Commission on Defeating AIDS	2013-2015	international	Secondary
UNAIDS Deputy Executive Director, Management and Governance	United Nations	2017-present	international	Primary
Assistant Secretary-General of the United Nations	United Nations	2017-present	international	Primary
Executive Director ad interim	UNAIDS	2019	international	Primary
Chair of the Governing Board	Swedish International Development Cooperation Agency (SIDA)	2023-present	political	Primary
Member of the Board of Directors	Tundra Fonder	2017-present	corporate	Secondary
Member of the Board of Directors	Annexin Pharmaceuticals	—	corporate	Secondary
Independent Member of the Board of Directors	NGS Group AB	2015-present	corporate	Secondary
Independent Member of the Board of Directors	IFS AB	2015-2016	corporate	Secondary
Member of the Board	Internationella Engelska Skolan (IES)	2017-2019	corporate	Secondary
Member of the High-Level Group of Personalities on Africa-Europe Relations	Africa Europe Foundation (AEF)	2020-present	civil_society	Secondary
Member of the Board of Governors	United Nations System Staff College (UNSSC)	2017-present	international	Secondary
Member	European Council on Foreign Relations (ECFR)	—	civil_society	Secondary

Bold entries are primary (full-time) positions.

Analytical Reasoning

Step 1: Identified roles include ministerial positions, advisory roles, executive roles, and board memberships. Step 2: Matched each role to its respective organization. Step 3: Extracted approximate periods from the text. Step 4: Classified domains based on the nature of each organization. Step 5: Assessed prominence as primary or secondary based on role descriptions.

Confidence: high · Primary source: en.wikipedia.org · Verified by 0 independent source(s)

Q5 — Sectors of Expertise

Primary Sector

DEVELOPMENT

All Identified Sectors

Sector	Evidence	Prominence
development	Minister for International Development Cooperation, member of World Bank High-Level Advisory Council on Women's Economic Empowerment, served on UN High-Level Panel on Post-2015 Development Agenda	Primary
global health	Deputy Executive Director at UNAIDS, member of UNAIDS and Lancet Commission, affiliated member of Gavi, the Vaccine Alliance	Primary
environment	Chair of the Commission on Climate Change and Development, member of UN High-Level Panel for Global Sustainability	Secondary
government	Deputy Executive Director for Management and Governance at UNAIDS, extensive experience in policy reforms and efficiency in complex organizations	Primary
diplomacy	Minister for International Development Cooperation, elected member of the European Parliament, policy development on foreign policy	Secondary
human rights	Policy development on human rights	Secondary

Analytical Reasoning

Step 1: Identified sectors based on roles, titles, and activities. Step 2: Linked evidence to each sector. Step 3: Assessed prominence based on breadth and depth of engagement. Step 4: Mapped sectors to standard taxonomy labels.

Confidence: high · Primary source: [unaids.org](https://www.unaids.org) · Verified by 2 independent source(s)

"Minister for International Development Cooperation from 2006 to 2013 and member of the World Bank High-Level Advisory Council on Women's Economic Empowerment."

Q6 — Professional Networks & Awards

Affiliations & Memberships

Organisation	Type	Period
Global Fund to Fight AIDS, Tuberculosis and Malaria	board	—
Center for Global Development	advisory	—
The World Bank Group Advisory Council on Women's Economic Empowerment	advisory	2008
United Nations High-level Panel on Post-2015 Development Agenda	advisory	2012
African Development Bank High-Level Advisors on Fragility	advisory	2015
UNAIDS–Lancet Commission on Defeating AIDS	membership	—
UNAIDS	board	2017-2019
Tundra Fonder	board	2017
Annexin Pharmaceuticals	board	—
High-Level Group of Personalities on Africa-Europe Relations	membership	—
United Nations System Staff College (UNSSC)	board	—
European Council on Foreign Relations	membership	—
GAVI Alliance	board	—

Analytical Reasoning

Step 1: Identified multiple organizational affiliations for Gunilla Carlsson, including board memberships, advisory roles, and memberships in elite bodies. Step 2: No significant awards or distinctions were explicitly mentioned in the text. Step 3: Classified each affiliation into appropriate types. Step 4: Assigned approximate periods based on available information.

Confidence: high · Primary source: en.wikipedia.org · Verified by 1 independent source(s)

Q7 — Career Domain Classification

INTERNATIONAL

Classification confidence: high

Evidence by Domain

CIVIL SOCIETY: Secondary involvement in civil society through advisory roles and memberships in organizations like the Africa Europe Foundation.

CORPORATE: Secondary roles as board member in Tundra Fonder, Annexin Pharmaceuticals, and other corporate entities.

DIPLOMATIC: Limited direct diplomatic roles, though international roles involve diplomatic functions.

POLITICAL: Significant political roles as Minister for International Development Cooperation and Member of Swedish Parliament.

INTERNATIONAL: Primary roles as UNAIDS Deputy Executive Director, Assistant Secretary-General of the UN, and extensive advisory roles in international organizations.

Analytical Reasoning

Step 1 — Jobs review: Gunilla Carlsson's roles are predominantly in the international domain, with significant presence in political and corporate domains. Primary roles include Minister for International Development Cooperation, UNAIDS Deputy Executive Director, and Assistant Secretary-General of the UN, all heavily weighted towards international. Secondary roles include board memberships in corporate entities and advisory roles in international organizations. Step 2 — Duration weighting: The longest-held roles are in the international domain, particularly with the UN and UNAIDS, spanning multiple years. Political roles also span a significant period, especially as Minister. Corporate roles are shorter and secondary. Step 3 — Sectors cross-check: The primary sector is 'development,' which aligns strongly with the international domain. 'Global health' also reinforces the international domain. 'Government' aligns with political roles. Step 4 — Networks cross-check: Affiliations with international bodies like UNAIDS, GAVI, and the UN reinforce the international domain. Corporate board seats provide secondary support for the corporate domain. Step 5 — Dominant domain identification: The international domain is dominant due to the primary roles, duration, and sector alignment. Step 6 — Hybrid test: While there is significant corporate involvement, it is secondary and does not meet the 35%+ threshold for a genuine hybrid.

This classification is synthesised from Q1–Q6 outputs using an LLM reasoning step. It reflects the overall career pattern, not any single role.