

# Time is Money: Cash-Flow Risk and Product Market Behavior

## Technical appendix

This technical appendix first recalls the techniques of resolution introduced by [DeMarzo and Sannikov \(2006\)](#) and [Biais et al. \(2007\)](#) for this type of continuous-time contracts; it then adapts a comparative statics lemma from [DeMarzo and Sannikov \(2006\)](#) to the case of Poisson-distributed cash flows.

## Resolution of the model

### Preliminary results

The resolution of the model starts by introducing the lifetime expected utility of the agent evaluated at time  $t$

$$U_t^\theta = E^\theta \left[ \int_0^{\tau_L} e^{-rt} dc_s + R_{\tau_L \wedge \tau_E} e^{-r(\tau_L \wedge \tau_E)} \mid \mathcal{F}_t^N \right] = \int_0^t e^{-rt} dc_s + e^{-rt} W_t^\theta$$

where  $W_t^\theta$  is the *continuation* utility of the agent defined as

$$W_t^\theta = E^\theta \left[ \int_t^{\tau_L} e^{-r(s-t)} dc_s + R_{\tau_L \wedge \tau_E} e^{-r(\tau_L \wedge \tau_E)} \mid \mathcal{F}_t^N \right] \quad (1)$$

The lifetime expected utility is a  $\mathcal{F}^N$ -martingale under the probability measure  $\mathbf{P}^\theta$  given by  $\theta$ . It is useful in this context to introduce the compensated process  $M^\theta = \{M_t^\theta\}_{t \geq 0}$  given by

$$M_t^\theta = \int_0^t (dN_s - \lambda_s \theta_s) ds.$$

The process  $M^\theta$  can be interpreted as the difference between the *realized* and *expected* number of payments at time  $t$ ; in line with the Girsanov theorem for Brownian motions, it can be proved that  $M^\theta$  is a  $\mathcal{F}^N$ -martingale under  $\mathbf{P}^\theta$ . In other terms, once the change of probability induced by the process  $\theta$  is accounted for, the expectation of the number of cash payments should not change over time. The martingale representation theorem for point processes then allows to state that:

**Lemma 0.1.** *The martingale  $U^\theta$  satisfies*

$$U_t^\theta = U_0^\theta + \int_0^{t \wedge \tau} e^{-rs} H_s^\theta dM_s^\theta$$

for all  $t \geq 0$ ,  $\mathbf{P}^\theta$ -almost surely, for some  $\mathcal{F}^N$ -predictable process  $H^\theta = \{H_t^\theta\}_{t \geq 0}$ .

**Proof:** see [Brémaud \(1981\)](#). ■

This result shows that the lifetime utility of the agent evolves directly with the compensated process  $M^\theta$ . It follows that the evolution of the continuation utility of the agent  $W_t^\theta$  can be computed as

$$dW_t^\theta = rW_t^\theta dt + H_t^\theta X_t dM_t^\theta - dc_t$$

This representation of the continuation utility allows to characterize precisely incentive-compatible contracts in delays of conditions on the process  $H_t^\theta$ . For the agent to prefer to maintain a high rate of cash-flows arrival by choosing  $\theta = 1$ , it must be that shirking entails higher future losses in terms of  $W_t$  than immediate gains:

$$(1 - \theta_t)\lambda_t X_t \leq H_t^\theta (1 - \theta_t)\lambda_t X_t$$

which boils down to  $H_t^\theta \geq 1$ . This result can be summarized in the following proposition (see [Cvitanic and Zhang \(2012\)](#) for a very detailed proof):

**Proposition 0.1.** *A necessary and sufficient condition for the diverting process  $\theta$  to be incentive-compatible given the contract  $(i, \tau_E, \tau_L)$  is that*

$$\theta_t = 0 \text{ if and only if } H_t^\theta \geq 1$$

for all  $t \in [0, \tau_L]$ ,  $\mathbf{P}^\theta$ -almost surely.

As a corollary, it can be deduced that  $\hat{\tau} = \inf\{t \geq 0 \mid W_t = R_t\} = \tau_L$ . Suppose on the contrary that  $\hat{\tau} < \tau_L$ . Then by proposition 0.1 with  $\delta > 0$

$$W_{t+\delta} \leq R_t + \int_{\hat{\tau}}^{\hat{\tau}+\delta} ((rW_s - \lambda_s X_s)ds + X_s dN_s)$$

For the condition (1) to hold, the integral should be negative  $\mathbf{P}^\theta$ -almost surely, which is not the case.

Since the principal has the possibility to pay the agent for every  $W_t$ , the profit function must verify  $b(W_t + \Delta i) \geq b(W_t) - \Delta i$  for all nonnegative payment  $\Delta i$ : hence,  $b'(W_t) \geq -1$  for all  $W_t$ . On the other hand, writing that for all  $W_t \geq R_t$ , total surplus  $TS(W_t)$  can not be superior to the perfect information case yields  $TS(W_t) = b(W_t) + W_t \leq \Pi/r$ . These conditions impose that for  $W_t \geq R^* = \Pi/r$ ,  $b'(W_t) = -1$ .

*Proof of propositions 1 and 2*

**Proposition 1.** *In the optimal contract, the continuation value  $W_t$  evolves according to*

$$dW_t = rW_t dt + X_t(dN_t - \lambda_t dt) - di_t$$

starting with value  $W_0$ . When  $W_t \in [R_E, R^*]$  with  $R^* = \Pi_E/r$ , the agent receives no payment:  $di_t = 0$ . When  $W_t$  reaches  $R^*$ , payments  $di_t$  cause  $W_t$  to reflect at  $R^*$ . The profit function  $b^E$  follows

$$rb(W_t) = \Pi_t + (rW_t - \Pi_t)b'(W_t) + \lambda_t(b(W_t + X_t) - b(W_t))$$

on the interval  $[R_E, R^*]$  with the boundary conditions  $b^E(R_E) = L_E$  and  $b^E(R^* + \omega) = -\omega$  for all  $\omega \geq 0$ . The principal gets the liquidation value  $L_E$  at time  $\tau_L$  when  $W_t$  reaches  $R_E$ .

**Proposition 2.** In the optimal contract, the continuation value  $W_t \in [R_I, W_E[$  evolves according to the same equation as in proposition 1 starting with value  $W_0$  with  $di_t = 0$  (no payment). The profit function  $b_I$  follows the same differential equation as in proposition 1 on the interval  $[R_I, W_E]$  with the boundary conditions  $b^I(R_I) = L_I$  and  $b^I(W_E + \omega) = b^E(W_E + \omega) - K$  for all  $\omega \geq 0$ . If  $W_t$  reaches  $W_E$  before  $R_I$  at time  $\tau_E$ , the firm starts exporting and the optimal contract is given by Proposition 1. If  $W_t$  reaches  $R_I$  first at time  $\tau_L$ , the principal gets the liquidation value  $L_I$ .

**Proof:** Recall first that the value function  $b_E$  given by

$$b^E(W_0) = \max_{(i, \tau_L) \in P} \max_{\theta \in A(i, \tau_L)} E^\theta \left[ \int_0^{\tau_L} e^{-rt} (dY_t^R - di_t) + L_E e^{-r\tau_L} \right]$$

The Hamilton-Jacobi-Bellman equation verified by  $b^E$  is

$$r b_E(W_t^\theta) = \max_{H_t^\theta} \Pi_t + (r W_t^\theta - H_t^\theta \Pi_t) b_E'(W_t^\theta) + \lambda_E (b_E(W_t^\theta + H_t^\theta X_t) - b_E(W_t^\theta))$$

Assuming that  $b_E$  is a concave function, we get

$$(b_E(W_t^\theta + H_t^\theta X_t) - b_E(W_t^\theta)) \leq H_t^\theta (b_E(W_t^\theta + X_t) - b_E(W_t^\theta))$$

and

$$\lambda_E (b_E(W_t^\theta + X_t) - b_E(W_t^\theta)) - \Pi_E b_E'(W_t^\theta) \leq 0$$

which shows that it is optimal for the investor to set  $H_t^\theta$  as low as possible, that is by taking  $H_t^\theta = 1$ .

Define then  $G_t^E$  as

$$G_t^E = \int_0^t e^{-rt} (dY_t - di_t) + e^{-rt} b_E(W_t^\theta)$$

Ito calculus shows that  $G_t^E$  evolves according to

$$\begin{aligned} e^{rt} dG_t^E &= (X_t + b_E(W_t^\theta + H_t^\theta X_t) - b_E(W_t^\theta)) (dN_t - \lambda_t dt) - (b_E'(W_t^\theta) + 1) di_t \\ &\quad + (\Pi_t - r b_E(W_t^\theta) + (r W_t^\theta - H_t^\theta \Pi_t) b_E'(W_t^\theta) + \lambda_t (b_E(W_t^\theta + H_t^\theta X_t) - b_E(W_t^\theta))) \\ &\quad + b_E'(W_t^\theta) (H_t^\theta - 1) (1 - \theta_t) \lambda_t X_t dt \end{aligned}$$

But using the incentive constraint  $H_t^\theta \geq 1$  and the fact that  $b_E'(W_t^\theta) \geq -1$ , one gets the inequality

$$\begin{aligned} e^{rt} dG_t^E &\leq (X_t + b_E(W_t^\theta + H_t^\theta X_t) - b_E(W_t^\theta)) (dN_t - \lambda_t dt) \\ &\quad + (\Pi_t - r b_E(W_t^\theta) + (r W_t^\theta - H_t^\theta \Pi_t) b_E'(W_t^\theta) + \lambda_t (b_E(W_t^\theta + H_t^\theta X_t) - b_E(W_t^\theta))) \end{aligned}$$

Using the HJB equation, we see that the second line of the equation is strictly negative if  $H_t^\theta > 1$  and therefore

$$e^{rt} dG_t^E \leq (X_t + b_E(W_t^\theta + H_t^\theta X_t) - b_E(W_t^\theta)) (dN_t - \lambda_t dt)$$

By concavity of  $b_E$ ,  $b_E(W_t^\theta + H_t^\theta X_t) - b_E(W_t^\theta)$  is bounded:  $G_t^E$  is therefore a  $\mathbf{P}^\theta$ -supermartingale, which yields

$$E^\theta \left[ \int_0^{\tau_L} e^{-rt} (dY_t^R - di_t) + L_E e^{-r\tau_L} \right] = E^\theta [G_\tau^E] \leq E^\theta [G_0^E] = b^E(W_0)$$

with equality if and only if  $b_E$  if  $H_t^\theta = 1$ , if  $di_t = 0$  for  $W_t^\theta \in [R_E, R^*]$  and if  $di_t = W_t^\theta - R^*$  for  $W_t^\theta \geq R^*$ .

A similar reasoning shows  $E_{\tau_E \wedge \tau_L}^\theta [G_{\tau_E \wedge \tau_L}^I] \leq E^\theta [G_0^I] = b^I(W_0)$  with equality if and only if  $H_t^\theta = 1$ , if  $di_t = 0$  for  $W_t^\theta \in [R_I, W_E]$  and if the contract follows proposition 1 after starting to export, which shows proposition 2. ■

### A comparative statics lemma

**Lemma 0.2.** Suppose that  $W_t$  evolves according to  $dW_t = rW_t - dZ_t + \lambda X dM_t$  in the interval  $[R, W^*]$  until  $W_t$  reaches  $R$  (time  $\tau_L$ ) or  $W^*$  (time  $\tau^*$ ).  $R$  is a stopping value and  $W^*$  an optimally chosen reflecting barrier.  $Z_t$  is a reflecting process which makes  $W_t$  stay in the interval  $[R, W^*]$ .

Take  $h_{x,W^*}$  a function of parameter  $x$  and of the threshold  $W^*$  such that the application  $(x, W^*, W) : \rightarrow h_{x,W^*}(W)$  is  $C^2$  and such that  $W \rightarrow \partial h_{x,W^*}(W)/\partial x$  is bounded. If  $h_{x,W^*}$  verifies the equation

$$r h_{x,W^*}(W_t) = k + r W_t h'_{x,W^*}(W_t) + \lambda (h_{x,W^*}(W_t + X) - h_{x,W^*}(W_t))$$

with boundary conditions  $h_{x,W^*}(R) = \alpha$  and  $h'_{x,W^*}(W^*) = \beta$ , then noting

$$\Delta : W_t \rightarrow \lambda (h_{x,W^*}(W_t + X) - h_{x,W^*}(W_t))$$

we get that  $\partial h_{x,W^*}(W_t)/\partial x$  is equal to

$$E \left[ \int_0^{\tau_L \wedge \tau_E} e^{-rs} \left( \frac{\partial k}{\partial x} + \frac{\partial r}{\partial x} W_t h'_{x,W^*}(W_s) + \frac{\partial \Delta(W_s)}{\partial x} \right) ds + \frac{\partial \beta}{\partial x} \int_0^{\tau_L \wedge \tau_E} dZ_t + e^{-r(\tau_L \wedge \tau_E)} \frac{\partial \alpha}{\partial x} \mid W_0 = W_t \right]$$

**Proof:** Using the envelope theorem, we have that

$$\frac{\partial h_x(W_t)}{\partial x} = \frac{\partial h_{x,W^*}(W_t)}{\partial x} \Big|_{W^*=W^*(x)}$$

Differentiating the differential equation verified by  $h$  with respect to the parameter  $x$  at  $W^* = W^*(x)$  shows that  $\partial h/\partial x$  evolves according to

$$\begin{aligned} r \frac{\partial h_{x,W^*}(W_t)}{\partial x} &= \frac{\partial k}{\partial x} + \frac{\partial r}{\partial x} W_t h'_{x,W^*}(W_t) + \frac{\partial \Delta(W_t)}{\partial x} \\ &\quad + r W_t \frac{\partial}{\partial W} \frac{\partial h_{x,W^*}(W_t)}{\partial x} + \lambda \left( \frac{\partial h_{x,W^*}(W_t + X)}{\partial x} - \frac{\partial h_{x,W^*}(W_t)}{\partial x} \right) \end{aligned}$$

with boundary conditions  $\partial h_{x,W^*}(R_t)/\partial x = \partial \alpha/\partial x$  and  $\partial h'_{x,W^*}(W^*)/\partial x = \partial \beta/\partial x$ . Define  $H_t$  as

$$\int_0^t e^{-rs} \left( \frac{\partial k}{\partial x} + \frac{\partial r}{\partial x} W_s h'_{x,W^*}(W_s) + \frac{\partial \Delta(W_s)}{\partial x} \right) ds + \frac{\partial \beta}{\partial x} \int_0^t e^{-rs} dI_s + e^{-rt} \frac{\partial h_{x,W^*}(W_t)}{\partial x}$$

Using the differential equation verified by  $\partial h/\partial x$ , we get that

$$dH_t = e^{-rt} \left( \frac{\partial \beta}{\partial x} - \frac{\partial}{\partial W} \frac{\partial h_{x,W^*}(W_t)}{\partial x} \right) dI_t + e^{-rt} \lambda \left( \frac{\partial h_{x,W^*}(W_t + X)}{\partial x} - \frac{\partial h_{x,W^*}(W_t)}{\partial x} \right) dM_t$$

Thanks to Schwartz's theorem,

$$\frac{\partial}{\partial W} \frac{\partial h_{x,W^*}(W_t)}{\partial x} = \frac{\partial}{\partial x} \frac{\partial h_{x,W^*}(W_t)}{\partial W}$$

Since  $Z$  is a reflecting process that differs only from zero when  $W_t$  reaches  $W^*$  and using the boundary condition, we get that  $H$  is a martingale. But then

$$\begin{aligned} \frac{\partial h_{x,W^*}(W_0)}{\partial x} &= H_0 \\ &= E[H_{\tau_L \wedge \tau_E}] \\ &= E \left[ \int_0^{\tau_L \wedge \tau_E} e^{-rs} \left( \frac{\partial k}{\partial x} + \frac{\partial r}{\partial x} W_s h'_{x,W^*}(W_s) + \frac{\partial \Delta(W_s)}{\partial x} \right) ds + \frac{\partial \beta}{\partial x} \int_0^{\tau_L \wedge \tau_E} dI_t + e^{-r(\tau_L \wedge \tau_E)} \frac{\partial \alpha}{\partial x} \right] \end{aligned}$$

which proves the lemma. ■

A similar formula can be established for the case where  $W^*$  is a stopping value.

**Lemma 0.3.** *If  $W^*$  is a stopping value with the associated boundary condition  $h_{x,W^*}(W^*) = \gamma$ , then we have that  $\partial h_{x,W^*}(W_t)/\partial x$  is equal to*

$$E \left[ \int_0^{\tau_L \wedge \tau_E} e^{-rs} \left( \frac{\partial k}{\partial x} + \frac{\partial r}{\partial x} W_s h'_{x,W^*}(W_s) + \frac{\partial \Delta(W_s)}{\partial x} \right) ds + e^{-r(\tau_L \wedge \tau_E)} \left( 1_{\tau^* < \tau_L} \frac{\partial \gamma}{\partial x} + 1_{\tau^* > \tau_L} \frac{\partial \alpha}{\partial x} \right) \middle| W_0 = W_t \right]$$

## References

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