



## Reliability, Safety and Risk

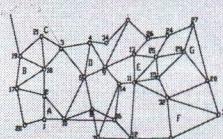


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## Technological systems

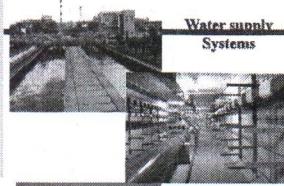


### Critical infrastructures

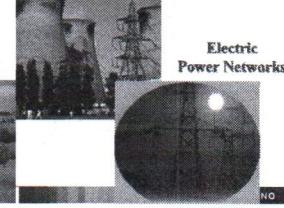


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### Water supply Systems

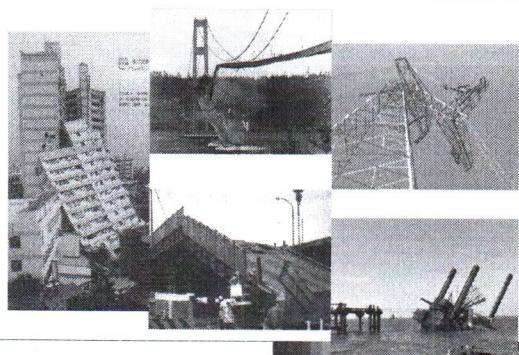


### Electric Power Networks



### Gas supply Systems

## Failures

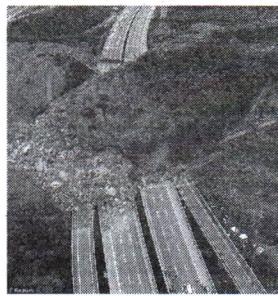


## Failures



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## ◀ Failures (external events)



Taiwan News

LANDSLIDE CUTS OFF  
TAIWAN FREEWAY, 2  
TO 4 CARS FEARED  
BURIED.  
25 APRIL 2010.

... LANDSLIDE BURIED  
A 300-M STRETCH OF  
NO. 3 FREEWAY  
BETWEEN TAIPEI AND  
KEELUNG

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## ◀ Failures (external events)



Kobe Earthquake (1995, Ms 7.3)



Chile Earthquake (2010, Ms 8.8)



Chi-Chi Earthquake (1999, Ms 7.6)



Gaoxiong Earthquake (2016, Ms 6.7)

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## ◀ Failures (external events)



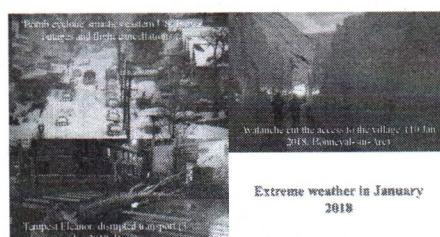
Lifeline failures in Wenchuan Earthquake



In Dujiangyan City, the damaged pipelines length was 300km (more than 90%)

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## ◀ Failures (external events)



Extreme weather in January  
2018

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## ◀ Failures and consequences

### Loss of revenues



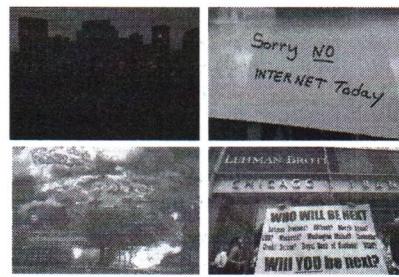
Unplanned shut-down,  
D.C. Cook NPP

### Fatalities and contaminations



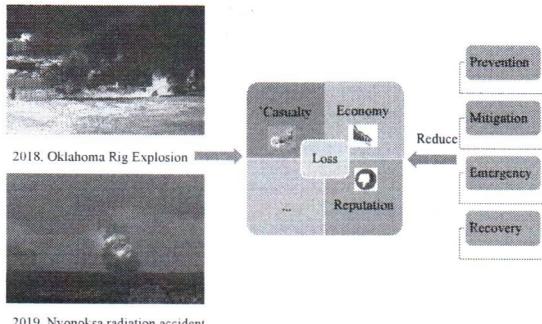
Oil rig explosion in 2010,  
Gulf of Mexico

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Crisis, service/business interruption, asset loss...

### Failures and consequences: the problem



## Reliability

### RELIABILITY: WHAT?

Reliability: an appreciable attribute of a person or artifact

Samuel T. Coleridge

*"He inflicts none of those small pains and discomforts which irregular men scatter about them and which in the aggregate so often become formidable obstacles both to happiness and utility; while on the contrary he bestows all the pleasures, and inspires all that ease of mind on those around him or connected with him, with perfect consistency, and (if such a word might be framed) absolute reliability."*

Reliability: a pervasive concept...

Web of science (science citation) 9512

Library of congress 3253

Google 12,500,000

### RELIABILITY: WHAT?

Reliability: ability to perform an assigned task for a given time

- Always present in human activities
- Increased importance with industrial revolution



From reasonable to rational solutions



Reliability Engineering

*An ensemble of formal methods to investigate the (uncertain) limits of systems*

- Why systems fail (reliability physics to discover causes and mechanisms of failure and to identify consequences)
- How to develop reliable systems
- How to measure/test reliability (in design, operation and management)
- How to maintain systems reliable (fault diagnosis and prognosis, maintainability)

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## RELIABILITY ENGINEERING

- System representation and modeling
- System model quantification
- Uncertainty modeling & quantification

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## RELIABILITY: Uncertain limits

- Uncertainty in system representation and modeling
- Uncertainty in components behavior and relationships
- Uncertainty on values of components parameters in time

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## Safety



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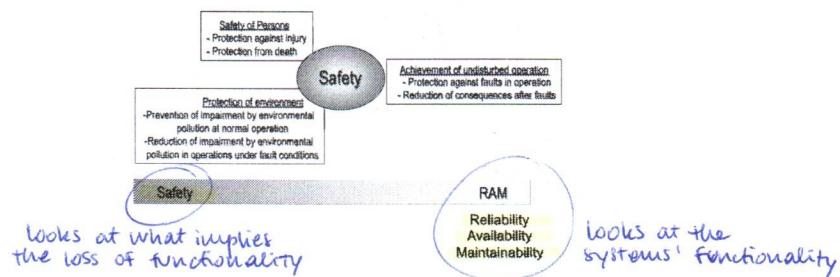
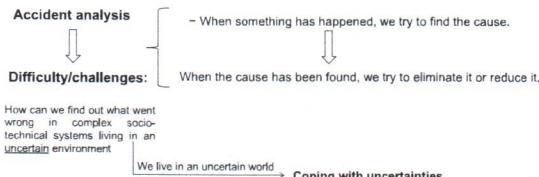
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## Safety

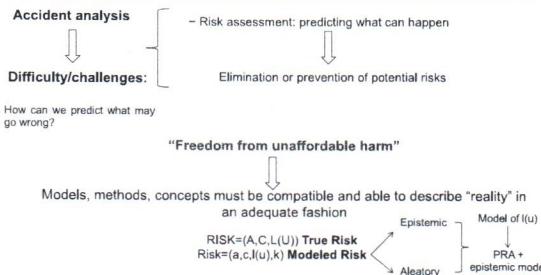
**PROTECT LIVES &  
PROPERTY**

**PROTECT  
NATURE**

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**Safety and accident analysis****SAFETY ≡ freedom from unaffordable harm****• Explanatory (a posteriori, reactive)**

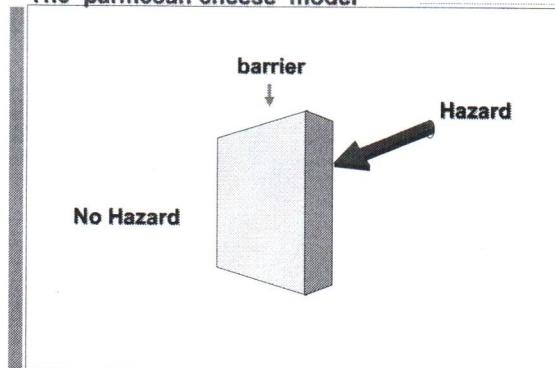
↓  
Subject (decision maker)      Object (aleatory)  
lack of complete knowledge (epistemic)      > Bernoulli

**Safety and risk assessment****SAFETY ≡ freedom from unaffordable harm****• Anticipative (a priori, pro-active)****Uncertainty****Aleatory Uncertainty**

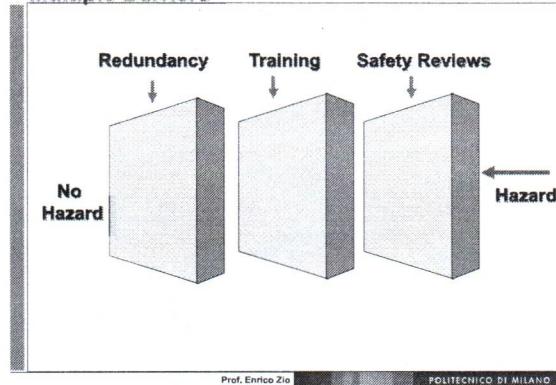
- irreducible uncertainty
- property of the system
- random fluctuations / variability / stochasticity

**Epistemic Uncertainty**

- reducible uncertainty
- property of the analyst
- lack of knowledge or perception

**The 'parmesan cheese' model**

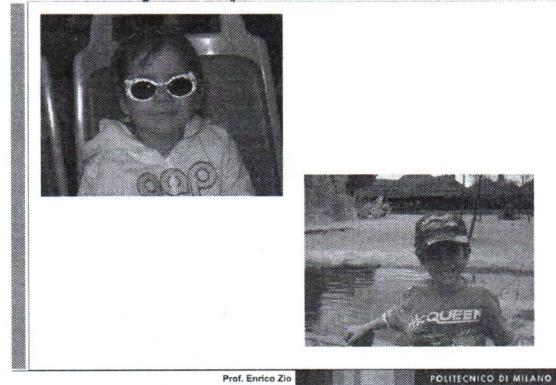
## Multiple Barriers



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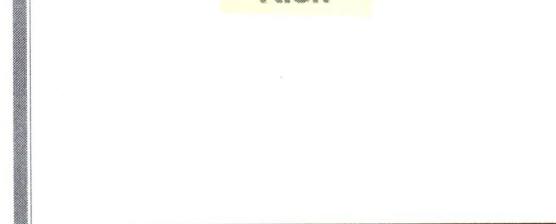
## Redundancy: Example



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## Risk



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## Reality: An example of a protection barrier

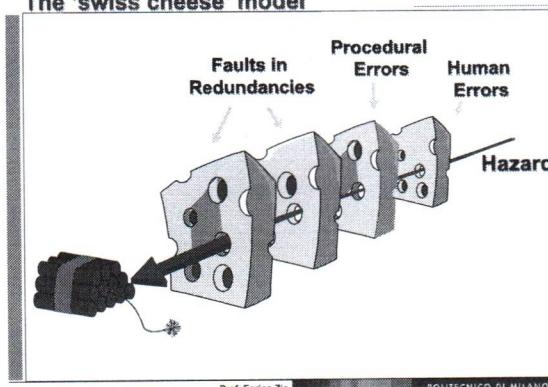
Not all risk mitigation strategies work...



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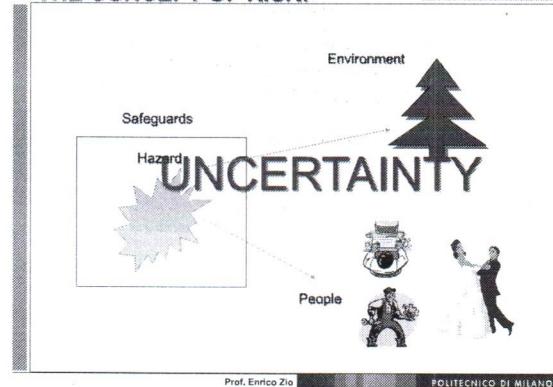
## The 'swiss cheese' model



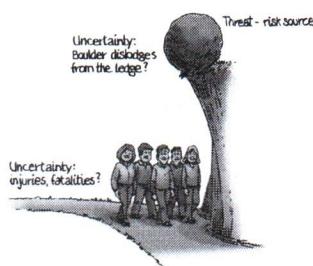
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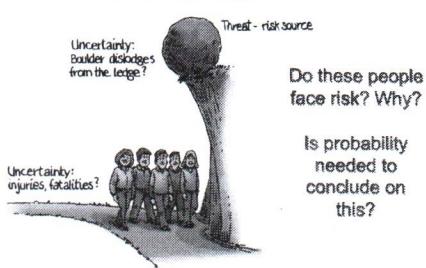
## THE CONCEPT OF RISK:



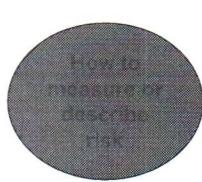
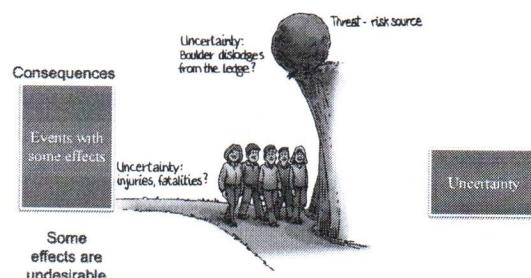
### The Risk Concept



### The Risk Concept



### The Risk Concept



Consequences & Uncertainty

$$\text{RISK} = \text{POTENTIAL DAMAGE} + \text{UNCERTAINTY}$$

Dictionary: RISK = possibility of damage or injury to people or things

- 1) What undesired conditions may occur?  $\rightarrow$  Accident Scenario, S
- 2) With what probability do they occur?  $\rightarrow$  Probability, p
- 3) What damage do they cause?  $\rightarrow$  Consequence, x

$$\text{RISK} = \{S_i, p_i, x_i\}$$

S. Kaplan, B.J. Garrick, On the quantitative definition of risk, Risk Analysis, 1981

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## RISK ASSESSMENT

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- 1) What undesired conditions may occur?  $\rightarrow$  Accident Scenario, S
- 2) With what probability do they occur?  $\rightarrow$  Probability, p
- 3) What damage do they cause?  $\rightarrow$  Consequence, x

$$\text{RISK} = \{S_i, p_i, x_i\}$$

## RISK ASSESSMENT:

Systemic Analysis of system performance under undesired conditions (uncertain space)

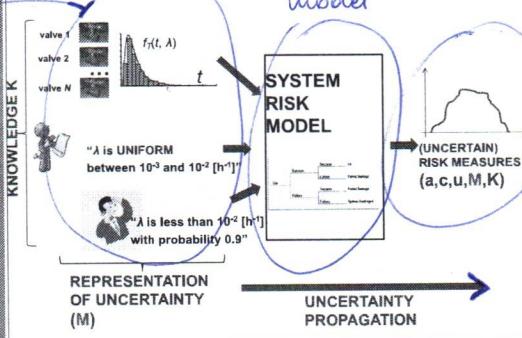
System/Man/Environment  
Interactions under uncertainty

**PROBABILISTIC RISK ASSESSMENT \***  
**(QUANTITATIVE RISK ASSESSMENT)**

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### Risk Assessment

1. build a model



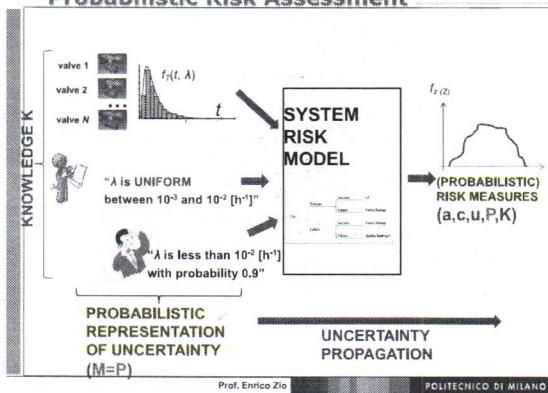
2. feed the model with what we know (with uncertainties)

3. output: risk evaluation  
(If the representation of the uncertainty is probabilistic then we get probabilistic risk assessment \*)

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## Probabilistic Risk Assessment

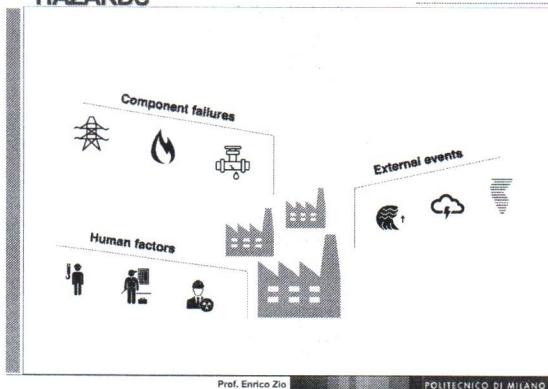
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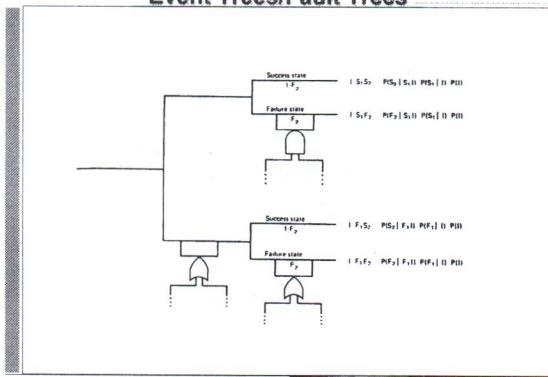
## HAZARDS



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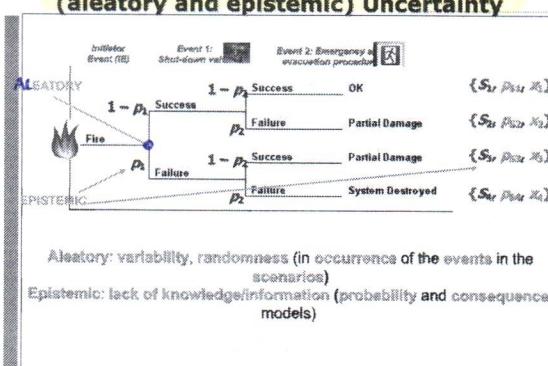
## Event Trees/Fault Trees



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## (aleatory and epistemic) Uncertainty



Aleatory: variability, randomness (in occurrence of the events in the scenarios)

Epistemic: lack of knowledge/information (probability and consequence models)

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## PRA results:

$$\{S_i, p_i, x_i\}$$

SCENARIO	PROBABILITY	CONSEQUENCE
$S_1$	$p_1$	$x_1$
...	...	...
$S_N$	$p_N$	$x_N$

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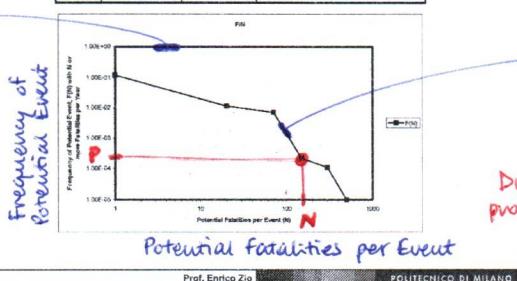
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PROBABILISTIC  
RISK  
ASSESSMENT

### Example of F/N graph

Scenario	Number (#) of Patients	Frequency of Adhesive per Year	Frequency of Inpatients with Proliferation (#) per month	Frequencies per Year
1	1	0.1	0.0001	0.12621
2	20	0.0247	0.0005	0.024741
3	50	0.0123	0.0015	0.012371
4	150	0.0023	0.0045	0.00262
5	300	0.0009	0.009	0.00911

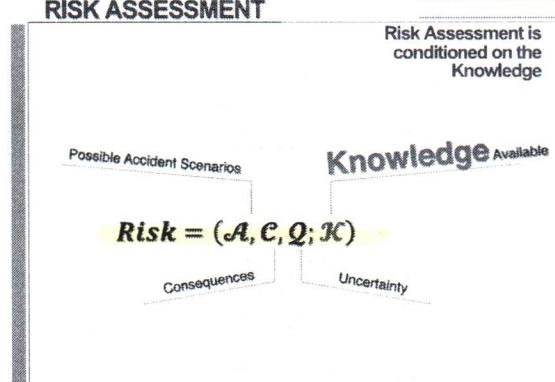
There is a line somewhere representing the acceptable risk: if we're below the line we're good



$\hat{F}$  = COMPLEMENTARY  
CUMULATIVE DISTRIBUTION  
FUNCTION

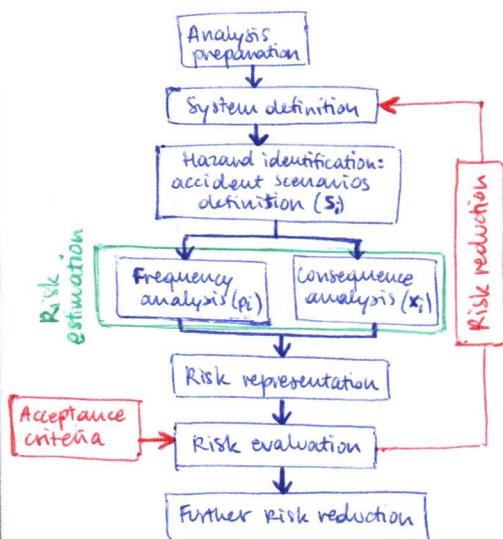
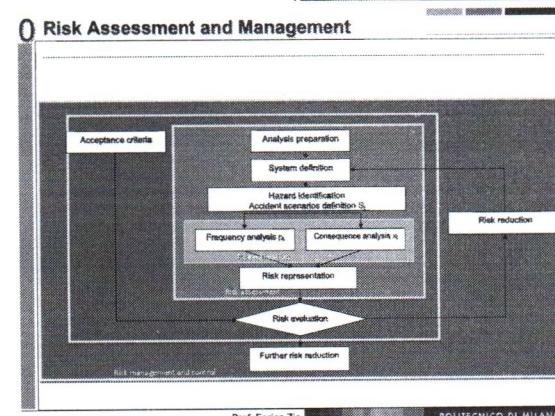
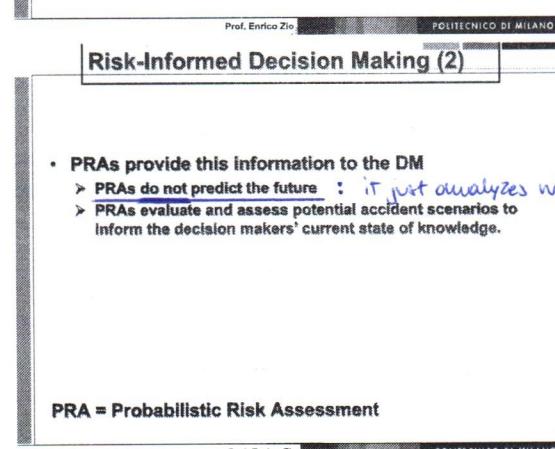
Due to the accident we have probability  $P$  of having  $N$  deaths ( $N$  or more)

Note: if we're close to the limit it's still not good: we want a probabilistic safety margin (let's be far from the curve)



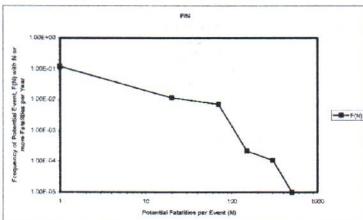
Risk-Informed Decision Making (1)

- Decision making must be based on the current state of knowledge of the decision maker (DM)
    - The current state of knowledge regarding design, operation, and regulation is key.
    - The current state of knowledge is informed by science, engineering and operating experience, including past incidents.
  - What we know about plant behavior is not easily available to the DM
    - Accident sequences, human performance, risk significance of systems, structures, and components, etc



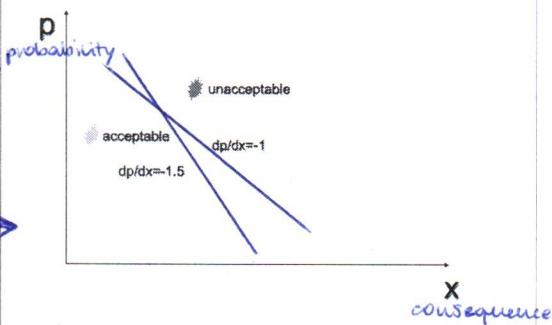
### Example of F/N graph

Scenario	Number of Potential Fatalities per Year	Frequency of Potential Fatalities per Year	Frequency of Fatalities with Potential Risk per Year	Fatalities per Year
1	1	0.1	0.0001	0.0001
2	10	0.01	0.001	0.001
3	70	0.005	0.0071	0.0071
4	150	0.002	0.0092	0.0092
5	300	0.001	0.0184	0.0184
6	500	0.0001	0.0256	0.0256



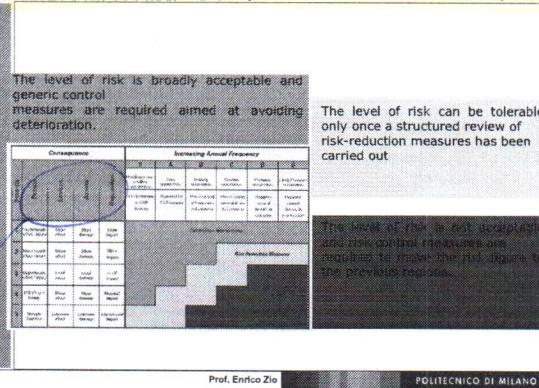
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### FARMER'S CURVE:



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### RISK MATRIX: Discrete formulation of Farmer's curve

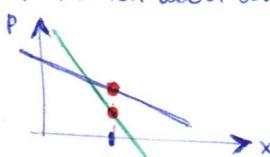


The level of acceptance is defined by:  
the idea is to look not only at the consequences but also at their probabilities. Then regulate the acceptability by looking at the whole picture (scenarios, consequences & probabilities)

We need to put somewhere a line for which if we're sufficiently below the line with our risk assessment then we can accept the operation of the plant. We have to be able to manage the consequences "and the probabilities"

It's a responsibility of the industries/society to decide the slope and intercept.

If it gives frequently accidents the accidents must give small consequences. If it can give large consequences then the probability must be low. We can inject more worries on consequences varying the slope (increasing). More worried about consequences:



large consequence: with the green line it has lower probability (consequences-driven → green)

Consequences are viewed by different point of views

### Main strategies for handling risk

#### CODES AND STANDARDS - simple problems

RISK ASSESSMENT INFORMED

ROBUSTNESS - RESILIENCE BASED STRATEGIES

DIALOGUE

cautious/precautionary principles

#### BALANCING OTHER CONSTRAINTS

probabilities  
CONS.  
events that never happened  
frequent events  
BOUNDARIES OF :  
ALARP: as low as reasonably practicable  
ALARA: as low as reasonably achievable

We would like to be always live.

### Balance

#### Development and protection

Develop, creating values  
Take risk



Reduce the risks and uncertainties

Cost-benefit analyses

ALARP

cautious-precautionary

Risk acceptance criteria

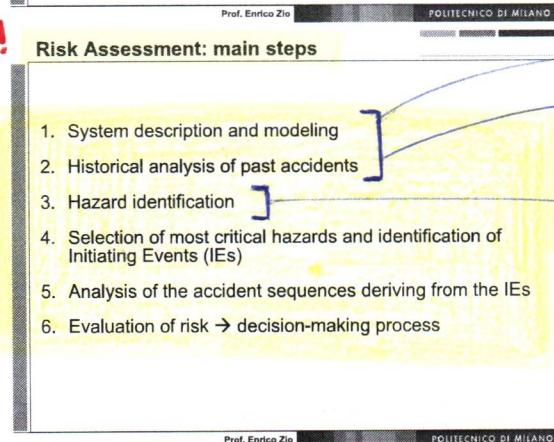
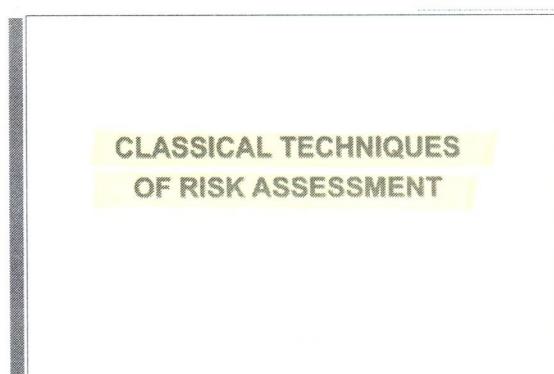
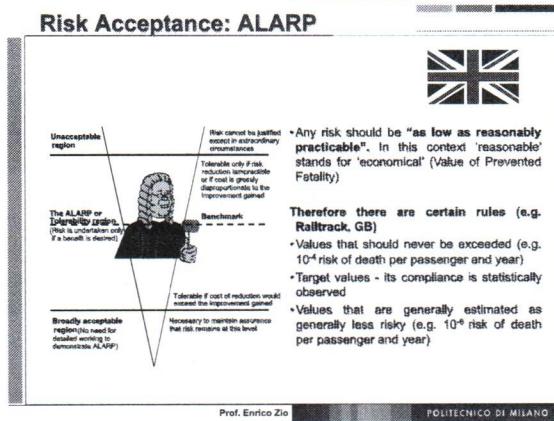
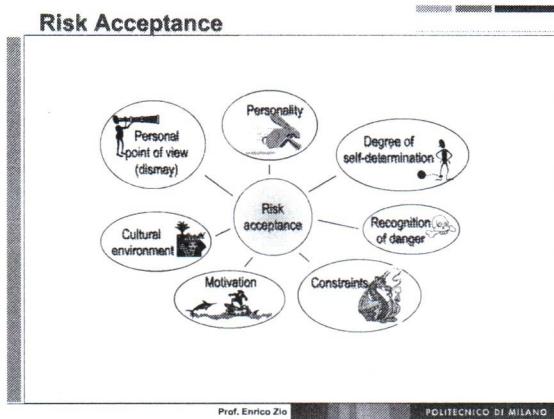
"DEVELOP, CREATING VALUES. TAKE RISK"

"REDUCE THE RISKS AND UNCERTAINTIES"

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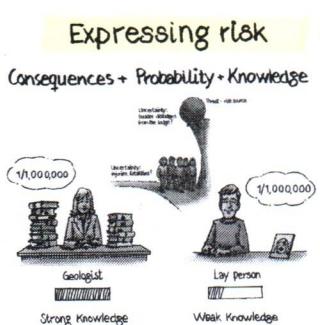
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There are different aspects that are considered in risk government:



we consider all: past incidents, past risk assessments, everything, hazard, similar plants

(qualitative analysis)  
we end up with a lot of hazards, we cannot consider them all.  
In this step we concentrate all the most dangerous hazards.  
We have to see what the different hazards "cost": "this is dangerous", "this is frequent", "this is frequent and dangerous", ...



: when we do the risk assessment, how can we say how much is important an incident? How much do we know about it?

## Consequences + Probability + Knowledge



- Poor background knowledge
- Medium strong background knowledge
- Strong background knowledge

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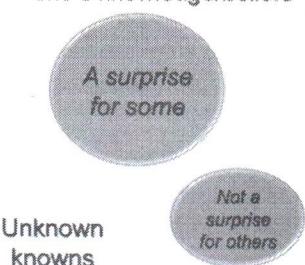
## Black swans



What is a black swan and how can it be taken into account in the risk assessment?

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A surprising, extreme event relative to one's knowledge/beliefs



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## The black swan metaphor



### Surprise

Focus on the knowledge

Assumptions

Signals and warnings

How can the knowledge be strengthened

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## Classical Techniques for Risk Assessment

- Hazard identification: FMEA & HAZOP
- Accident Scenarios Identification: ETA, FTA
- System Failure Probability Assessment: ETA, FTA

**FMEA:** Failure mode and effect analysis

**HAZOP:** Hazard and operability analysis

**ETA:** event trees analysis

**FTA:** fault trees analysis

## FAILURE MODES AND EFFECTS ANALYSIS (FMEA)

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### FMEA

- Qualitative
- Inductive

#### AIM:

Identification of those component failure modes which could fail the system (reliability) and/or become accident initiators (safety)

We look at the system, we list all the components and we analyze each component. We simulate the failure component by component and we look at the effects (what happens to a subsystem, to a system)

To understand the consequences of a failed component on a system we have to propagate the error (propagate, indirect)

### FMEA: Procedure steps

composed by probability and severity and detection

if we use a safety system which is not able to detect problems then we have a problem

(a same level of probability and severity but different ability of detection lead to different criticality)

component	Failure mode	Effects on other components	Effects on subsystem	Effects on plant	Probability*	Severity +	Criticality	Detection methods	Protection and mitigation
Descriptor	Failure modes listed for the operational mode indicated	Effects of failure mode on components and surrounding environment	Effects on functionality and availability of the subsystem	Effects on the functionality and availability of the entire plant	Probability of failure consequence (sometimes qualitative)	Worst potential consequence (qualitative)	Criticality rank of the mode on the basis of its effects and probability (qualitative estimator of risk)	Methods of detection of the occurrence event	Protections and measures to avoid the failure occurrence

**Failure mode:** The manner by which a failure is observed. Generally, it describes the observable effect of the mechanism through which the failure occurs (e.g., short-circuit, open-circuit, fracture, excessive wear)

## HAZARD OPERABILITY ANALYSIS (HAZOP)

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### HAZOP

=Initially developed to analyze chemical process systems; later extended to complex operations and other types of systems (e.g., software)

=It is a qualitative, structured and systematic examination of a planned or existing process or operation in order to identify and evaluate problems that may represent risks to personnel or equipment, or prevent efficient operation

=Deductive (search for causes)

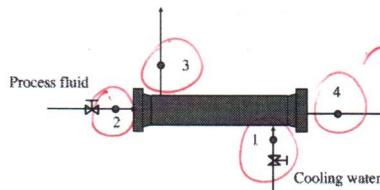
=Inductive (consequence analysis)

We start from the whole structure, we decompose in components and we look at what happens if a certain component fails. How can the process deviates? Once the possible deviation is identified (and its consequences) we can deduce the causes of the accidents.

We can go both ways: from component-failure to whole system effects and from whole system problem to component-fault.

## Hazop: example

**SYSTEM: shell & tube heat exchanger**  
**Study Node: 1**  
**Operational Mode: Nominal Conditions**  
**Design Intent: P= 2bar, T=20°C, Flow=1l/sec**



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## HAZOP: Table

Study title:		Page: of							
Drawing no.:	Rev no.:	Date:							
HAZOP team:		Meeting date:							
Part considered:									
Design intent:	Materiel: [COPING]	Activity: Destination:							
No.	Code/stand.	Element	Deviation	Possible Causes	Consequences	Safeguards	Comments	Actions Required	Actions Assigned to
Design Arch entry a unique tracking number		Identify what the guide incor- porates and how it relates to general, process area [42]	Describe the deviation that may occur	Describe how the deviation may occur	Describe what may happen if the deviation occurs	Let controls (process or reactive) that reduce deviation severity or severity	Capture any current rationale assumptions, data, etc	Identify any hazardous mitigation or control actions required	Report what is responsible for actions

Source: IEC 61882

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## FAULT TREE ANALYSIS (FTA)

### Fault Tree Analysis (FTA)

- Systematic and quantitative
- Deductive

#### AIM:

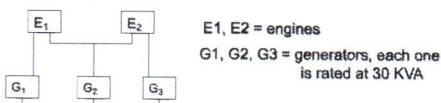
1. Decompose the system failure in elementary failure events of constituent components
2. Computation of system failure probability, from component failure probabilities

What combination of failures of the components make the system fail? We start from defining the system fail, look at the system logic diagram and find out which are the components that, combined among each others, make the system fail. Then we see component wise the probability of the failure of each component and we recompute to get the probability of failure of the system.

### FT construction: Procedure steps

1. Define top event (system failure)

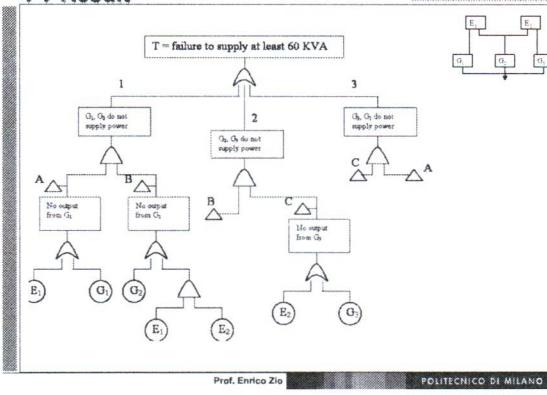
Electrical generating system



T = Failure to supply at least 60 kVA

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## FT Result



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## FT qualitative analysis

### FT qualitative analysis

Introducing:

$X_i$ : binomial indicator variable of i-th component state (basic event)

$$X_i = \begin{cases} 1 & \text{failure event true} \\ 0 & \text{failure event false} \end{cases}$$

.. FT = set of boolean algebraic equations (one for each gate)  $\Rightarrow$  structure (switching) function  $\phi$ :

$$X_T = \phi(X_1, X_2, \dots, X_n)$$

### FT mcs: Example

$$\begin{aligned} X_{T_1} &= X_{E_1} X_{G_2} + X_{E_1} X_{E_2} + X_{G_1} X_{G_2} - X_{E_1} X_{E_2} X_{G_2} - X_{E_1} X_{G_1} X_{G_2} \\ &= 1 - [1 - X_E X_G - X_E X_G - X_G X_G + X_E X_G X_G + X_E X_G X_G] = \\ &= 1 - [1 - X_E X_G - X_E X_G - X_G X_G + X_E X_G + X_E X_G] = \\ &= 1 - [1 - X_E X_G - X_G X_G + X_E X_G X_G - X_E X_G + X_E X_G X_G - X_E X_G X_G] = \\ &= 1 - [1 - X_E X_G - X_G X_G + X_E X_G X_G - X_E X_G (1 - X_E X_G - X_G X_G + X_E X_G X_G)] = \\ &= 1 - [(1 - X_E X_G) (1 - X_E X_G - X_G X_G + X_E X_G X_G)] = \\ &= 1 - [(1 - X_{E_1} X_{G_2}) (1 - X_{E_1} X_{E_2}) (1 - X_{G_1} X_{G_2})] \end{aligned}$$

↓

3 minimal cut sets:  $\left\{ \begin{array}{l} M_1 = \{E_1, G_2\} \\ M_2 = \{E_1, E_2\} \\ M_3 = \{G_1, G_2\} \end{array} \right.$

## FT quantitative Analysis

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## FT quantitative analysis

Compute system failure probability from primary events probabilities by:

1. using the laws of probability theory at the fault tree gate
2. using the mcs found from the qualitative analysis

$$P[\Phi(\underline{X}) = 1] = \sum_{j=1}^{m_1} P[M_j] - \sum_{i=1}^{m_2-1} \sum_{j=i+1}^{m_2} P[M_i M_j] + \dots + (-1)^{m_2+1} P[\prod_{j=1}^{m_2} M_j]$$

It can be shown that:

$$\sum_{j=1}^{m_1} P[M_j] - \sum_{i=1}^{m_2-1} \sum_{j=i+1}^{m_2} P[M_i M_j] \leq P[\Phi(\underline{X}) = 1] \leq \sum_{j=1}^{m_1} P[M_j]$$

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## EVENT TREE ANALYSIS

(ETA)

### Event Tree Analysis (ETA)

- Systematic and quantitative
- Inductive

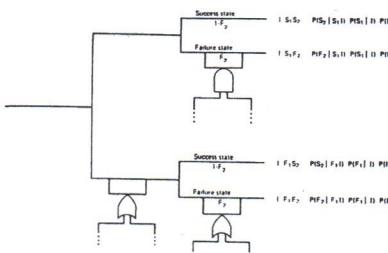
#### AIM:

1. Identification of possible scenarios (accident sequences), developing from a given accident initiator
2. Computation of accident sequence probability

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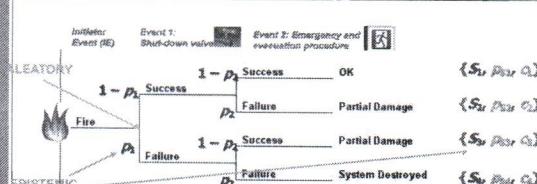
### ETA+FTA



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### (aleatory and epistemic) Uncertainty



Aleatory: variability, randomness (in occurrence of the events in the scenarios)

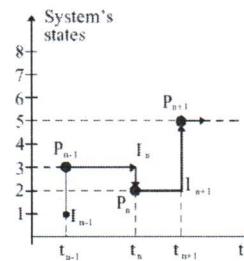
Epistemic: lack of knowledge/information (on the values of the parameters of the probability and consequence models)

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## System life: random walk

Random walk = realization of the system life generated by the underlying state-transition stochastic process.



## The lectures

24/02/2020 M	08:15-12:15	Introduction - Definition of Safety, Risk; Structure of Risk Analysis of Complex Engineering Systems Method of Hazard Identification
28/02/2020 F	08:15-12:15	Basics of probability theory
02/03/2020 M	08:15-12:15	Stochastic variables, Distributions, Failure time distributions, Hazard function
06/03/2020 F	08:15-12:15	Exercises - Probabilistic models
09/03/2020 M	08:15-12:15	Analytical calculations of simple system reliability
13/03/2020 F	08:15-12:15	Exercises - Probabilistic models of failure processes, Failure time distributions
16/03/2020 M	08:15-12:15	Analytical calculations of system availability
20/03/2020 F	08:15-12:15	Exercises - Analytical calculations of system reliability and availability
23/03/2020 M	08:15-12:15	Fault Tree Analysis
27/03/2020 F	08:15-12:15	Hazop and FMECA
30/03/2020 M	08:15-12:15	Fault Tree and Event Tree Analysis
03/04/2020 F	08:15-12:15	Exercises- Fault Tree and Event Tree Analysis
06/04/2020 M	08:15-12:15	Markov Chains
17/04/2020 F	08:15-12:15	Markov Chains

20/04/2020 M	08:15-12:15	Bayesian Belief Networks
24/04/2020 F	08:15-12:15	Bayesian Belief Networks
27/04/2020 M	08:15-12:15	Monte Carlo simulation
04/05/2020 M	08:15-12:15	Monte Carlo simulation
08/05/2020 F	08:15-12:15	Dependent Failures
11/05/2020 M	08:15-12:15	Exercises - Markov Chains
15/05/2020 F	08:15-12:15	Importance Measures
18/05/2020 M	08:15-12:15	Life tests and parameter estimates
22/05/2020 F	08:15-12:15	Exercises-Life tests and parameter estimates
25/05/2020 M	08:15-12:15	Exam practice
29/05/2020 F	08:15-12:15	Exam practice
05/06/2020	08:15-12:15	Exercise Monte Carlo simulation or sensitivity

## The team



**Enrico Zio**

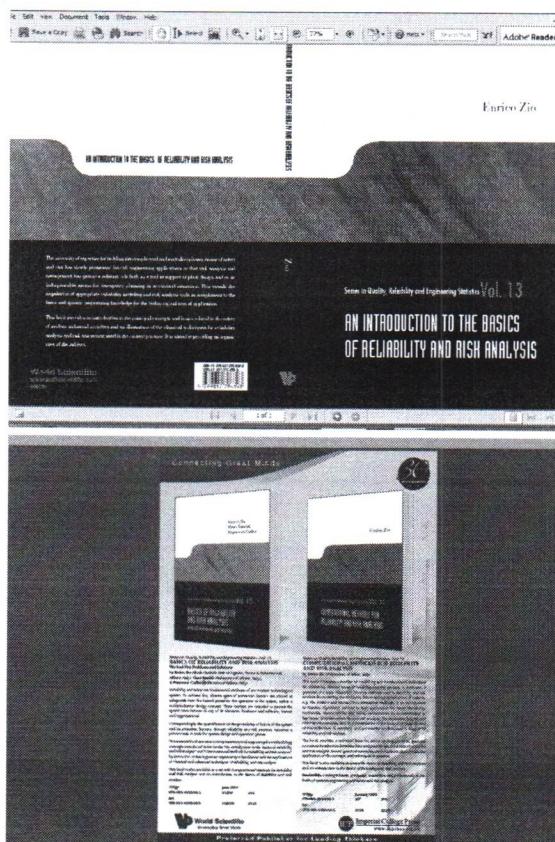
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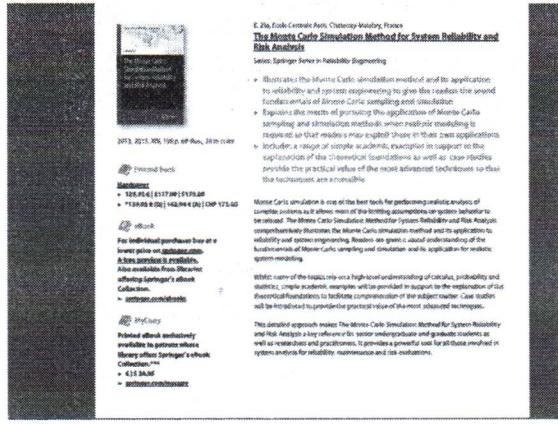
He is the President of the Alumni association at Politecnico di Milano, Member of the Committee of the European Reference Network for Critical Infrastructure Protection, ERNIP; European Commission: Advisory Committee of the Light Water Reactor Sustainability Program, Risk-Informed Safety Margins Characterization (RISMIC) at the Idaho National Laboratory; 1<sup>st</sup> Advisory Committee of the National Engineering Research Center for Water Transport Safety, China; Scientific Advisory Committee of the Singapore-ETH Centre's (SEC) Future Resilient Systems Programme (FRS), at Alstom Transport "Health Hub" Scientific Advisory Board; Honorary Advisory Committee of the Theme-based Research Scheme (TRS) Project on "Safety, Reliability, and Disruption Management of High Speed Rail and Metro Systems", City University of Hong Kong (2014); Board of Directors of the International Association of Probabilistic Safety Assessment and Management (APSAM).

He serves as editor for several international journals such as Reliability Engineering and System Safety, Journal of Risk and Reliability, Journal of Science and Technology of Nuclear Installations, International Journal of Computational Intelligence Systems, International Journal of Security and Its Applications.

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## The books





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