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Irkutsk, Russia



KEY SKILLS, KNOWLEDGE AND EXPERTISE

- 15 years of experience in small business planning, development and management
- Practical experience in creating investment projects
 Since 2015 has developed, sourced and successfully implemented 4 investment projects worth more than \$10 million
- Implementing organizational change and building an optimal company structure in 4 companies,

including 2 businesses set up from scratch

- Building a team of top managers and rank-and-file employees, each of whom knows their tasks precisely and has the resources and competencies to fulfil them
- Conducting business negotiations with top managers of potential clients and contractors. Successful presentation of investment projects to owners of companies, financial organizations (banks and leasing companies) and government agencies
- Selecting promising areas for creation of new businesses

 Determining long-term development areas for existing businesses. Setting strategic goals that will enable the company to develop effectively

Became 'Entrepreneur of the Year 2022' in business innovation

in a competition organized by the Support Committee for the Programmes of the President of the Russian Federation

- Developed a universal management methodology, the Small Business Navigator, which helps reduce the risk of company bankruptcy by 70%
- Published 5 research papers on economics and business in leading Russian academic journals
- Has been granted membership of the Equium Business Community, Russia's most reputable association of entrepreneurs
- Invited expert and jury member of prestigious business and high-tech awards
- Participated as a small business expert in TV and radio programmes of the Russia (Rossiya) media holding; Mayak and MCM radio stations
- Gave interviews to leading Russian news

'Komsomolskaya Pravda', 'Argumenty i Fakty', and Rambler.ru, one of the most visited news portals in Russia

• I simultaneously run four successful companies

in IT, international shipping, wholesale and retail, and milk production

Created more than 500 jobs,

which exceeds the average number of employees of small business companies in Russia more than 100 times

 In a year and a half, I developed and successfully implemented a unique project of the only robotic farm in the region,

which doubled the company's revenue

- Set up 'MoneyRoses' retail chain, which in 2 years entered the top 10 flower chains in Russia
- Revenue of the company I own exceeded \$11.5 million,

which is more than 100 times the average turnover of a small business



2020 - present

Executive Director

Milk River LLC. Irkutsk

Achievements as Executive Director

- Developed and successfully implemented an investment project for forage conservation. The total cost of the investment exceeded \$4 million. The implementation of the project enabled to fully supply the livestock with high quality roughage and increased the company's capitalization by 35%
- Implemented a smart farming system based on a specialized digital agribusiness management platform. As a result, agricultural productivity rose by 1.65 times, the crop yield grew by 16%, harvesting costs decreased by 18% and cost of own fodder production decreased by 24%
- Implemented a state-of-the-art herd reproduction management system. This innovation allowed bringing the service period of the cows to an optimal value of 95 days within the next 7 months. Heat detection (HD) surged by 85% and the pregnancy rate (PR) increased by 52%, resulting in a 39-day reduction in the average milking day
- Led Milk River LLC to receive a number of awards and recognitions including an honorary Pedigree Breeding Unit status. This title is awarded only to companies with excellent performance. In the region, only 3% of milk producers have this status
- More than doubled the company's revenues. As of 2021 year-end, Milk River LLC entered the TOP-3 in terms of revenue among agricultural companies of the Irkutsk region
- Developed and successfully implemented a unique robotic farm project.
 This project received a government grant of \$400,000. The total cost of the complex was \$1.9 million

Responsibilities

- Development and implementation of strategic plans for the company
- Management and control of the effectiveness of the company's operations
- In 2021 2022, supervised the construction of a new robotised dairy farm
- Selection of the necessary state-of-the-art production equipment, improvement and optimization of production processes
- Coordination of the company's management staff
- Interaction with control authorities. Registration of necessary certificates and permits
- Determination of the financial policy of the enterprise, development and provision of measures for financial stability
- Financial risk analysis and assessment, management of forward and current financial plans and budgets
- Recruiting company management staff

Owner and General Director

Eurotrans LLC - international transportation of cargoes requiring special transportation conditions. Irkutsk. Russia

Achievement as General Director

- The fourth place in the rating of heads the Irkutsk region's enterprises, according to the authoritative business publication 'General Director'. In total, the rating includes more than 500 directors of companies in the region.
- Brought Eurotrans LLC to the list of the best flower delivery companies in Russia.
 According to official Rosstat (the Federal State Statistics Service) data, in 2021 the company was ranked 75th among 25,951 companies of small business in Irkutsk region in terms of revenue
- Developed and successfully implemented an investment project worth over \$1.5 mln to create a network of logistics centers in such cities as San Francisco de Quito, Bogota, Amsterdam, Moscow, Novosibirsk, Krasnoyarsk, Ulan-Ude, Chita
- Reached a transportation volume of over 10,000 tons per year
- Established partnering relations with world-known companies: YILIUBA LTD (China), Alliance Logistics (Ecuador), CEVA Logistics (Colombia), One Team Cargo (Ecuador)
- Achieved a 1.5-fold reduction of the average delivery time and a 35% decrease in transportation costs by optimizing logistics processes
- Developed an online cargo tracking system, which increased customer loyalty by allowing online tracking of cargo location and condition. Result: a 2.2-fold increase in the number of clients
- Developed my own business management methodology, which allowed me to set up and effectively manage a network of subsidiaries throughout Russia and the world

Responsibilities

- Strategic and operational management ensuring long-term growth of the company
- Control of the company's financial flows
- Search for sources of funding for new company projects
- Introduction of innovative management tools
- Development and implementation of the company's marketing strategy
- Selection and management of the company's subordinate managers
- Search for and interaction with foreign partners
- Detailed development of optimal logistics chains for the delivery of goods requiring special transport modes
- Management of transport and logistics processes
- Building an effective management system and business processes of the company
- Control of branch operations
- Ensuring high delivery speed and compliance with cargo transportation requirements

Executive Director

Baikal Trading Company LLC - wholesale and retail flower sale, Irkutsk

Achievements as Executive Director

- Increased the company's level of management by 48% having reorganized its structure
- Introduced new management tools based on my proprietary 'Small Business Navigator' management methodology. This resulted in an annual 2.5-fold increase in revenue
- Developed from scratch the concept for a new business retail flower distribution network, created a detailed brand book called MoneyRoses. Prepared a 2-year investment plan for this purpose, with a value of over \$2 million
- Created an online flower delivery platform under the brand MoneyRoses.ru
- For 2 years he brought MoneyRoses flower network to TOP-10 of flower retail networks in Russia
- As of 2021 year-end, Baikal Trading Company took the second place in terms of revenue among flower retailers

Responsibilities

- Company operations management
- Control over the implementation of internal regulations, instructions and technologies by all employees of the company
- Organization, control and development of financial accounting processes, including monthly net profit calculation, forecasting of financial performance
- Organization and control of compliance with quality standards, technology, regulations and rules by all employees
- Finding and eliminating bottlenecks in customer processes
- Implementation of strategic, tactical and operational plans/projects as agreed with the company owner
- Organization of the recruitment and dismissal process
- Interaction with external contractors/experts
- Operational management and timely resolution of emerging tasks

2008 - present

Owner

Siberian Information Company LLC - implementation of automation systems, Irkutsk

Achievements and Responsibilities

- Developed and launched a startup from scratch within four months
- Developed company development strategy, oversaw and adjusted plans when required
- Developed products and services demanded by the IT market
- Interacted with customers; audited and described their business processes

- Organized work on projects, planned resources and distributed tasks within projects
- Calculated the economic viability of the implemented projects

2006 - 2008

Head of IT department

Karavay JSC, food production, Angarsk

Achievements as Head of IT department

- Managed the implementation of a new information management system for a manufacturing enterprise. This system helped systematize and streamline the company's business processes, reduce production costs by 9.5% by increasing the efficiency of spending raw materials and other resources.
- Developed a set of criteria and indicators, with the help of which it was possible to increase the company's manageability, labor productivity and reduce management costs by 15%
- Helped increase revenue by 51% through the implementation of new methods and systems, which led to the opening of additional production branches in three cities

Responsibilities

- Heading the company's IT department
- Managing the process of implementing a new corporate management information system of the company
- Information gathering and business process audit
- Analysis, description, modeling of business processes and technical solutions
- Management of design, development and management system processes
- Optimization of business processes and technical solutions



Interviews to leading Russian news media



Komsomolskaya Pravda Read the article



Argumenty i Fakty Read the article



Rambler.ru Read the article

TV interviews



Morning of Russia. Irkutsk Recording of the broadcast



Vesti Irkutsk Recording of the broadcast