



**TALENT DEVELOPMENT**

# **CERTIFICATE OF COMPLETION**

is awarded to

**Pawan Sharma**

(Employee No: 2111498)

for successfully completing TCS training program  
BDA Initiate : Certificate in The Retail Industry Overview  
on **29-Dec-2023**

A handwritten signature in blue ink that reads 'Shilpa Srivastava'.

**Shilpa Srivastava**  
Head - Domain - Talent Development