Capstone Project 2: Online Retail Data Science Professional Certificate/HarvardX

Paw Hermansen June 17, 2019

Executive Summary

The Data

I examine online retail sales data found in the Online Retail dataset that contains all transactions for about a year around 2011 for a UK based online retail. The products are unique gift items and many of the customers are wholesalers.

The dataset contains 25900 invoices for 4373 customers. It needed only little cleaning - I deleted invoices with no customer, I removed a few invoice rows with non-product items like handling and postage, and I removed two cancelled orders with exceptionally large quantities.

After cleaning, the dataset contains 21784 invoices for 4362 customers.

The Goals

Part 1: Customer Segmentation (Clustering)

RFM, Recency, Frequency, and Monetary Value, is an often used way to measure the value of a customer. I introduce a new Customer Segmentation based on the RFM data computed by the Kmeans clustering algorithm and compare it to a traditional fixed Customer Segmentation defined by PUTLER also based on RFM.

Part 2: Predicting Customer Segment for new Customers (Classification)

I examine if it is possible to predict which Customer Segment a new user will end up in at the last date of the dataset based on the size of the customers first invoice in the dataset and the customers demographics, i.e. the customers country.

I classify to both of the two kinds of customer segment sets computed in the first part, and I use and compare the K-nearest neighbor (knn) algorithm, the Random Forest algorithm, and an approach with random segment selection. I chose the knn and Random Forest algorithms because they are base on very different principles.

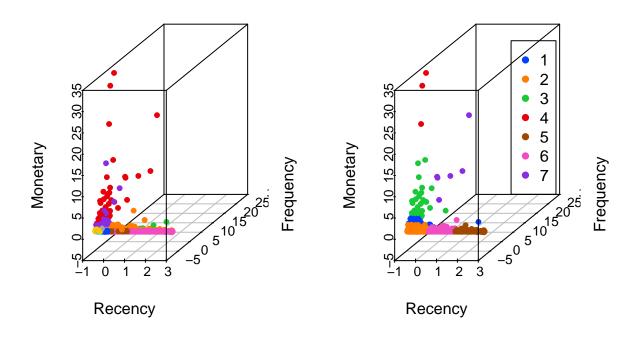
The Results

The Result Part 1: Customer Segmentation

Each dot in the following two plots is a customer. The position represents the R, F, and M values and the colors represent the customer segment in each of the two systems:

Putler Customer Segments

K-means Customer Segments



The Putler segmentation has eleven segments and is shown for comparison in the left plot. The new Customer Segmentation computed by Kmeans clustering has seven segments and is shown in the right plot. The percentages of customers in each segment and the names I gave the segments are:

	Name	Cust. pct	Desciption
1	Small and	9.2%	Recently active but spends low and not very often
	Occasional		
2	New	57.8%	Fairly recently active but spended low and have not
			been active earlier
3	Good Average	0.9%	Active and buys from seldom to often and spends from
	<u> </u>		low to average
4	Big Spenders	0.1%	Spend most money of all and they recently did it again
5	Inactive	14.1%	Not active for a long time and spended low
6	Fading Away	17.7%	Not active for some time and spended low
7	Good and Loyal	0.1%	Spend average or more money and buy very often

The Result Part 2: Predicting Customer Segment

The accuracy of predicting the customer segment from the customers first invoice is:

Method	Putler Segments Accuracy	Kmeans Segments Accurary
Random	0.127	0.355
K-nearest neighbor	0.137	0.306
Random Forest	0.178	0.391

Conclusion

Customer Segmentation

My Machine Learning generated customer segments ends up with seven customer segments compared to eleven for the PUTLER approach. Other traditional RFM approaches, however, splits the the customers into between about five and twenty segments, and so the my Machine Learning generated customer segments are within what can be considered normal. The analysis, though, shows that the two sets of customer segments splits the customers in very different ways, and the segments of the two approaches do not look like each other. It is impossible to say which set of the segment sets that are best because it depends on the intended use.

Further work could be done to make an analysis of the development over time of customers. To find dynamic trends or customer lifecycles would however require a dataset that covers a longer period of at least several years for a business like the one, I analysed in this report.

Predicting Customer Segment

The K-nearest neighbor algorithm predicted the future customer segment worse than randomly for the new Kmeans segments! The Random Forest algorithm predicted the future customer segment of both customer segment sets a little bit better than random and also better the K-nearest neighbor algorithm. The accuracy is still low for both segment sets, though. Predicting using Random Forest might be a beginning of helping the business to a finer segmentation of new customers.

It is clearly easier to predict the Kmeans segments - this is quite naturally because of the fewer segments and the very high number of customers in a single segment.

In this report I did not use the information of the content of the first order and it would be interesting to investigate if using this data could help increase the accuracy of the predicting. Also the Random Forest analyses had a problem finding the best value of mtry and this should be fixed.

The Data and the Goal

I have chosen to examine online retail sales data found in the Online Retail dataset from https://archive.ics.uci.edu/ml/datasets/Online+Retail. The documentation describes the dataset as:

This is a transnational data set which contains all the transactions occurring between 01/12/2010 and 09/12/2011 for a UK-based and registered non-store online retail. The company mainly sells unique all-occasion gifts. Many customers of the company are wholesalers.

In the first part of this report I compare a traditional RFM Customer Segmentation of this data to a new Customer Segmentation of this data computed by the Kmeans clustering algorithm.

In the second part of this report I examine if it is possible to predict which Customer Segment a new user will end up in after a year, i.e classification of new customers. I classify to both of the two kinds of customer segment sets computed in the first part, and I use and compare the K-nearest neighbor (knn) algorithm and the Random Forest algorithm for the classifications. I chose knn and Random Forest because they work on different principles.

Data Exploration and Cleaning

Basic Information

The original data Online Retail.xlsx looks like:

```
## Observations: 541,909
## Variables: 8
## $ InvoiceNo
                 <chr> "536365", "536365", "536365", "536365", "536365", ...
                 <chr> "85123A", "71053", "84406B", "84029G", "84029E", "...
## $ StockCode
## $ Description <chr> "WHITE HANGING HEART T-LIGHT HOLDER", "WHITE METAL...
## $ Quantity
                 <dbl> 6, 6, 8, 6, 6, 2, 6, 6, 6, 32, 6, 6, 8, 6, 6, 3, 2...
## $ InvoiceDate <dttm> 2010-12-01 07:26:00, 2010-12-01 07:26:00, 2010-12...
                 <dbl> 2.55, 3.39, 2.75, 3.39, 3.39, 7.65, 4.25, 1.85, 1....
## $ UnitPrice
## $ CustomerID
                <dbl> 17850, 17850, 17850, 17850, 17850, 17850, 17850, 1...
                 <chr> "United Kingdom", "United Kingdom", "United Kingdo...
## $ Country
```

Each of the 541909 rows is one line of an invoice. Rows with the same InvoiceNo make up an invoice for a customer.

The documentation of the dataset describes the fields:

- InvoiceNo: Invoice number. Nominal, a 6-digit integral number uniquely assigned to each transaction. If this code starts with letter 'c', it indicates a cancellation.
- StockCode: Product (item) code. Nominal, a 5-digit integral number uniquely assigned to each distinct product.
- Description: Product (item) name. Nominal.
- Quantity: The quantities of each product (item) per transaction. Numeric.
- InvoiceDate: Invice Date and time. Numeric, the day and time when each transaction was generated.
- UnitPrice: Unit price. Numeric, Product price per unit in sterling.
- CustomerID: Customer number. Nominal, a 5-digit integral number uniquely assigned to each customer.
- Country: Country name. Nominal, the name of the country where each customer resides.

The data contains 25900 different invoices and 4373 different customers. The temporal extension of the data is from 2010-12-01 07:26:00 to 2011-12-09 11:50:00, i.e. a couple days more than one year of data.

The first few lines of the data and a summary of the data is:

```
##
     InvoiceNo StockCode
                                                   Description Quantity
## 1
        536365
                  85123A WHITE HANGING HEART T-LIGHT HOLDER
                                                                      6
## 2
        536365
                   71053
                                          WHITE METAL LANTERN
                                                                      6
## 3
        536365
                  84406B
                               CREAM CUPID HEARTS COAT HANGER
                                                                      8
## 4
        536365
                  84029G KNITTED UNION FLAG HOT WATER BOTTLE
                                                                      6
## 5
                               RED WOOLLY HOTTIE WHITE HEART.
                                                                      6
        536365
                  84029E
## 6
        536365
                   22752
                                 SET 7 BABUSHKA NESTING BOXES
                                                                      2
##
             InvoiceDate UnitPrice CustomerID
                                                       Country
## 1 2010-12-01 07:26:00
                               2.55
                                         17850 United Kingdom
## 2 2010-12-01 07:26:00
                               3.39
                                         17850 United Kingdom
## 3 2010-12-01 07:26:00
                               2.75
                                         17850 United Kingdom
## 4 2010-12-01 07:26:00
                               3.39
                                         17850 United Kingdom
## 5 2010-12-01 07:26:00
                               3.39
                                         17850 United Kingdom
## 6 2010-12-01 07:26:00
                                         17850 United Kingdom
                               7.65
```

```
##
     InvoiceNo
                         StockCode
                                            Description
##
    Length: 541909
                        Length: 541909
                                            Length: 541909
    Class : character
                        Class : character
##
                                            Class : character
                        Mode :character
                                            Mode :character
##
    Mode :character
##
##
##
##
##
       Quantity
                          InvoiceDate
                                                            UnitPrice
           :-80995.00
##
    Min.
                         Min.
                                 :2010-12-01 07:26:00
                                                         Min.
                                                                 :-11062.06
    1st Qu.:
                  1.00
                         1st Qu.:2011-03-28 10:34:00
                                                         1st Qu.:
                                                                       1.25
    Median :
                  3.00
                         Median :2011-07-19 16:17:00
                                                         Median :
                                                                       2.08
##
##
    Mean
                  9.55
                         Mean
                                 :2011-07-04 13:02:44
                                                         Mean
                                                                       4.61
    3rd Qu.:
                 10.00
                         3rd Qu.:2011-10-19 10:27:00
##
                                                         3rd Qu.:
                                                                       4.13
##
    Max.
           : 80995.00
                         Max.
                                 :2011-12-09 11:50:00
                                                                 : 38970.00
                                                         Max.
##
##
      CustomerID
                        Country
##
    Min.
           :12346
                      Length: 541909
    1st Qu.:13953
                      Class : character
##
    Median :15152
                      Mode :character
##
   Mean
           :15288
    3rd Qu.:16791
## Max.
           :18287
## NA's
           :135080
```

From the summary we make two suspicious observations that need to be investigated further later in this report:

- The lowest quantity is negative and the highest quantity is the positive of the same number.
- The lowest unit-price is negative and the highest unit-price is nearly UK £ 40,000.

Explore and Clean the Data

Missing data

The number of missing data in each field is:

```
## Rows with missing InvoiceNo = 0
## Rows with missing StockCode = 0
## Rows with missing Description = 1454
## Rows with missing Quantity = 0
## Rows with missing InvoiceDate = 0
## Rows with missing UnitPrice = 0
## Rows with missing CustomerID = 135080
```

```
## Rows with missing Country = 0
```

I want to analyse the customers and I cannot use invoice rows with no customers. But before I remove the rows with no CustomerID I check if all invoices have exactly one customer. The following prints the number of invoices that have rows with different customerID's or have a mix of NA's and different customerID's:

```
onlineRetail %>%
   group_by(InvoiceNo) %>%
   summarize(numberOfCustomerIDs = length(unique(CustomerID))) %>%
   filter(numberOfCustomerIDs != 1) %>%
   nrow()
```

```
## [1] 0
```

This means that no invoices have rows with a mix of customers, or no customer, and I delete all rows without CustomerID:

```
onlineRetail = onlineRetail[!is.na(onlineRetail$CustomerID), ]
nrow(onlineRetail)
```

```
## [1] 406829
```

And now all the empty descriptions are gone too:

```
## Description rows with missing data = 0
```

InvoiceNo

The data contains 22190 different invoice numbers, and all invoice numbers have the right format of 6 digits with or without a 'C' prefixed, as the resulting 0 in the following code shows. Nothing needs to be cleaned bore:

```
nrow(onlineRetail[!grepl("^C\\d{6}$", onlineRetail$InvoiceNo) & !grepl("^\\d{6}$", onlineRetail$InvoiceNo
```

```
## [1] 0
```

StockCode

The data contains 3684 different stock codes. The documentation says that StockCode consist of 5 digits. I try to print up to ten rows where StockCode does not consist of exactly 5 digits:

```
head(onlineRetail[!grepl("^\\d{5}$", onlineRetail$StockCode), ], 10)
```

```
##
      InvoiceNo StockCode
                                                    Description Quantity
## 1
         536365
                    85123A
                            WHITE HANGING HEART T-LIGHT HOLDER
                                                                        6
## 3
                    84406B
                                CREAM CUPID HEARTS COAT HANGER
                                                                        8
         536365
## 4
         536365
                   84029G KNITTED UNION FLAG HOT WATER BOTTLE
                                                                        6
                                RED WOOLLY HOTTIE WHITE HEART.
                                                                        6
## 5
         536365
                    84029E
                                                        POSTAGE
                                                                        3
## 46
         536370
                      POST
```

```
## 50
         536373
                   85123A
                            WHITE HANGING HEART T-LIGHT HOLDER
                                                                        6
## 52
                   84406B
                                                                        8
         536373
                                CREAM CUPID HEARTS COAT HANGER
                                   WOODEN FRAME ANTIQUE WHITE
##
  61
         536373
                   82494L
                                                                        6
                   84029G KNITTED UNION FLAG HOT WATER BOTTLE
                                                                        6
## 62
         536373
##
  63
         536373
                   84029E
                                RED WOOLLY HOTTIE WHITE HEART.
                                                                        6
              InvoiceDate UnitPrice CustomerID
##
                                                        Country
## 1
      2010-12-01 07:26:00
                                2.55
                                          17850 United Kingdom
## 3
      2010-12-01 07:26:00
                                2.75
                                          17850 United Kingdom
## 4
      2010-12-01 07:26:00
                                3.39
                                          17850 United Kingdom
      2010-12-01 07:26:00
                                3.39
                                          17850 United Kingdom
## 46 2010-12-01 07:45:00
                               18.00
                                          12583
                                                         France
## 50 2010-12-01 08:02:00
                                          17850 United Kingdom
                                2.55
## 52 2010-12-01 08:02:00
                                2.75
                                          17850 United Kingdom
                                          17850 United Kingdom
## 61 2010-12-01 08:02:00
                                2.55
## 62 2010-12-01 08:02:00
                                          17850 United Kingdom
                                3.39
## 63 2010-12-01 08:02:00
                                3.39
                                          17850 United Kingdom
```

So it is seen that not all StockCode follow the documentation. Analysing a little deeper we see that no StockCode contains a lowercase letter:

```
nrow(onlineRetail[onlineRetail$StockCode != toupper(onlineRetail$StockCode), ])
```

[1] 0

We see, though, that the StockCode has a much broader format than told in the documentation. One other format is to append one or two letters to the StockCode which occurs in 33889 rows. Apparently this is often used to indicate the product color as in this example:

```
nrow(onlineRetail[grepl("^\\d{5}[A-Z]{1,2}$", onlineRetail$StockCode), ])
```

[1] 33889

All these products seem to be genuine and valid products and I leave them in the data.

Product codes that differ from five digits with possible one or two letters appended, looks like:

```
head(onlineRetail[!grepl("^\\d{5}[A-Z]{0,2}$", onlineRetail$StockCode), ], 10)
```

##		InvoiceNo	StockCode	Description	Quantity	InvoiceDate
##	46	536370	POST	POSTAGE	3	2010-12-01 07:45:00
##	142	C536379	D	Discount	-1	2010-12-01 08:41:00
##	387	536403	POST	POSTAGE	1	2010-12-01 10:27:00
##	1124	536527	POST	POSTAGE	1	2010-12-01 12:04:00
##	1424	536540	C2	CARRIAGE	1	2010-12-01 13:05:00
##	2240	536569	M	Manual	1	2010-12-01 14:35:00
##	2251	536569	M	Manual	1	2010-12-01 14:35:00
##	4407	536779	BANK CHARGES	Bank Charges	1	2010-12-02 14:08:00
##	5074	536840	POST	POSTAGE	1	2010-12-02 17:27:00
##	5259	536852	POST	POSTAGE	1	2010-12-03 08:51:00
##		${\tt UnitPrice}$	CustomerID	Country		
##	46	18.00	12583	France		
##	142	27.50	14527 U	nited Kingdom		

```
## 387
            15.00
                        12791
                                 Netherlands
## 1124
                                     Germany
            18.00
                        12662
                                         EIRE
## 1424
            50.00
                        14911
## 2240
             1.25
                        16274 United Kingdom
## 2251
            18.95
                        16274 United Kingdom
## 4407
            15.00
                        15823 United Kingdom
## 5074
            18.00
                        12738
                                      Germany
## 5259
                        12686
            18.00
                                       France
```

When collected to a full list of all the different ones we see that they all are about non product items as handling and postage:

```
onlineRetail[!grepl("^\\d{5}[A-Z]{0,2}$", onlineRetail$StockCode), ] %>%
   group_by(StockCode) %>%
   count(Description) %>%
   top_n(1, wt=n) %>%
   ungroup() %>%
   select(-n)
```

```
## # A tibble: 8 x 2
##
     StockCode
                   Description
##
     <chr>>
                   <chr>>
## 1 BANK CHARGES Bank Charges
## 2 C2
                   CARRIAGE
## 3 CRUK
                   CRUK Commission
## 4 D
                   Discount
## 5 DOT
                   DOTCOM POSTAGE
## 6 M
                   Manual
                   PADS TO MATCH ALL CUSHIONS
## 7 PADS
                   POSTAGE
## 8 POST
```

I remove them from the data because they only are non product items. It will probably not matter much because there only are 1920 invoice rows with one of these product codes:

```
onlineRetail = onlineRetail[grepl("^\\d{5}[A-Z]{0,2}$", onlineRetail$StockCode),, ]
nrow(onlineRetail)
```

[1] 404909

Cancelled Invoices

Invoices with InvoiceNo starting with a 'c' is a cancellation invoice that cancels one or more rows in other invoices. For example:

```
head(onlineRetail[startsWith(tolower(onlineRetail$InvoiceNo), "c"), ], 10)
```

```
##
        InvoiceNo StockCode
                                                   Description Quantity
## 155
          C536383
                     35004C
                              SET OF 3 COLOURED FLYING DUCKS
                                                                     -1
                                                                    -12
## 236
          C536391
                      22556
                               PLASTERS IN TIN CIRCUS PARADE
## 237
          C536391
                      21984 PACK OF 12 PINK PAISLEY TISSUES
                                                                    -24
                      21983 PACK OF 12 BLUE PAISLEY TISSUES
## 238
                                                                    -24
          C536391
```

```
## 239
          C536391
                      21980 PACK OF 12 RED RETROSPOT TISSUES
                                                                     -24
## 240
                                   CHICK GREY HOT WATER BOTTLE
                                                                     -12
          C536391
                      21484
## 241
          C536391
                      22557 PLASTERS IN TIN VINTAGE PAISLEY
                                                                     -12
## 242
                      22553
                                        PLASTERS IN TIN SKULLS
                                                                     -24
          C536391
## 940
          C536506
                      22960
                                      JAM MAKING SET WITH JARS
                                                                      -6
                      22632
## 1442
          C536543
                                     HAND WARMER RED RETROSPOT
                                                                      -1
##
                InvoiceDate UnitPrice CustomerID
                                                          Country
## 155
        2010-12-01 08:49:00
                                  4.65
                                            15311 United Kingdom
##
  236
        2010-12-01 09:24:00
                                  1.65
                                            17548 United Kingdom
## 237
        2010-12-01 09:24:00
                                  0.29
                                            17548 United Kingdom
## 238
        2010-12-01 09:24:00
                                  0.29
                                            17548 United Kingdom
## 239
        2010-12-01 09:24:00
                                  0.29
                                            17548 United Kingdom
## 240
        2010-12-01 09:24:00
                                            17548 United Kingdom
                                  3.45
        2010-12-01 09:24:00
                                  1.65
## 241
                                            17548 United Kingdom
## 242
        2010-12-01 09:24:00
                                            17548 United Kingdom
                                  1.65
## 940
        2010-12-01 11:38:00
                                  4.25
                                            17897 United Kingdom
## 1442 2010-12-01 13:30:00
                                            17841 United Kingdom
                                  2.10
```

In these examples all the quantities are negative, and it can be shown that negative quantities correspond to exactly the cancellation invoices because there are no rows with a cancellation invoice with a positive quantity and no rows with a non-cancellation invoice with a negative quantity:

```
nrow(onlineRetail[startsWith(tolower(onlineRetail$InvoiceNo), "c") ^ onlineRetail$Quantity < 0, ])</pre>
```

[1] 0

The cancelled rows do not show which other invoice row they cancel. In some cases a probable original invoice row can be found manually, like the suspicious observation about the minimum and maximum quantity made earlier:

```
onlineRetail[abs(onlineRetail$Quantity) >= 40000, ]
```

```
##
          InvoiceNo StockCode
                                                  Description Quantity
## 61620
                        23166 MEDIUM CERAMIC TOP STORAGE JAR
             541431
                                                                  74215
                        23166 MEDIUM CERAMIC TOP STORAGE JAR
## 61625
            C541433
                                                                 -74215
## 540422
             581483
                        23843
                                 PAPER CRAFT , LITTLE BIRDIE
                                                                  80995
## 540423
            C581484
                        23843
                                 PAPER CRAFT , LITTLE BIRDIE
                                                                 -80995
                                                           Country
##
                  InvoiceDate UnitPrice CustomerID
## 61620
         2011-01-18 09:01:00
                                   1.04
                                              12346 United Kingdom
## 61625 2011-01-18 09:17:00
                                   1.04
                                              12346 United Kingdom
## 540422 2011-12-09 08:15:00
                                   2.08
                                              16446 United Kingdom
## 540423 2011-12-09 08:27:00
                                   2.08
                                              16446 United Kingdom
```

In other cases the cancelled original invoice row cannot be found. For example listing all the onlineRetail rows for customer 17548 show three invoices where one of them, C536391, is a cancellation but there is no rows showing that the customer ever ordered these items - perhaps because the original order was made before the first date of this data:

```
onlineRetail[onlineRetail$CustomerID == 17548, ]
```

InvoiceNo StockCode

Description Quantity

```
## 236
            C536391
                         22556
                                  PLASTERS IN TIN CIRCUS PARADE
                                                                        -12
## 237
                               PACK OF 12 PINK PAISLEY TISSUES
                                                                        -24
            C536391
                         21984
                                PACK OF 12 BLUE PAISLEY TISSUES
## 238
            C536391
                         21983
                                                                        -24
## 239
                         21980 PACK OF 12 RED RETROSPOT TISSUES
                                                                        -24
            C536391
## 240
            C536391
                         21484
                                     CHICK GREY HOT WATER BOTTLE
                                                                        -12
## 241
            C536391
                         22557
                                PLASTERS IN TIN VINTAGE PAISLEY
                                                                        -12
## 242
            C536391
                         22553
                                           PLASTERS IN TIN SKULLS
                                                                        -24
## 165025
             550755
                         22585
                                       PACK OF 6 BIRDY GIFT TAGS
                                                                         24
## 165026
             550755
                         22082
                                     RIBBON REEL STRIPES DESIGN
                                                                         10
## 165027
             550755
                         22081
                                      RIBBON REEL FLORA + FAUNA
                                                                         10
## 165028
             550755
                         22079
                                      RIBBON REEL HEARTS DESIGN
                                                                         10
## 165029
             550755
                         22926
                                  IVORY GIANT GARDEN THERMOMETER
                                                                          4
## 177224
            C552049
                         22926
                                  IVORY GIANT GARDEN THERMOMETER
                                                                         -4
                         22585
                                       PACK OF 6 BIRDY GIFT TAGS
## 177225
            C552049
                                                                        -24
## 177226
            C552049
                         22082
                                     RIBBON REEL STRIPES DESIGN
                                                                        -10
## 177227
            C552049
                         22081
                                      RIBBON REEL FLORA + FAUNA
                                                                        -10
## 177228
                                      RIBBON REEL HEARTS DESIGN
            C552049
                         22079
                                                                        -10
##
                  InvoiceDate UnitPrice CustomerID
                                                            Country
          2010-12-01 09:24:00
## 236
                                    1.65
                                               17548 United Kingdom
## 237
          2010-12-01 09:24:00
                                    0.29
                                               17548 United Kingdom
## 238
          2010-12-01 09:24:00
                                    0.29
                                               17548 United Kingdom
## 239
          2010-12-01 09:24:00
                                               17548 United Kingdom
                                    0.29
## 240
                                               17548 United Kingdom
          2010-12-01 09:24:00
                                    3.45
## 241
          2010-12-01 09:24:00
                                               17548 United Kingdom
                                    1.65
## 242
          2010-12-01 09:24:00
                                    1.65
                                               17548 United Kingdom
## 165025 2011-04-20 11:01:00
                                    1.25
                                               17548 United Kingdom
## 165026 2011-04-20 11:01:00
                                               17548 United Kingdom
                                    1.65
## 165027 2011-04-20 11:01:00
                                    1.65
                                               17548 United Kingdom
## 165028 2011-04-20 11:01:00
                                               17548 United Kingdom
                                    1.65
## 165029 2011-04-20 11:01:00
                                    5.95
                                               17548 United Kingdom
## 177224 2011-05-06 09:00:00
                                    5.95
                                               17548 United Kingdom
## 177225 2011-05-06 09:00:00
                                    1.25
                                               17548 United Kingdom
## 177226 2011-05-06 09:00:00
                                    1.65
                                               17548 United Kingdom
## 177227 2011-05-06 09:00:00
                                    1.65
                                               17548 United Kingdom
## 177228 2011-05-06 09:00:00
                                    1.65
                                               17548 United Kingdom
```

I decide not to delete cancellation invoice rows in general because the influence the quantity and the amount actually spend by each customer. However, I decide to remove two exceptional orders with Quantity larger than 70000 because they exceptionally large, they were clearly mistakes that were cancelled within 15 minutes, and I do not want them to skew the data:

```
onlineRetail = onlineRetail[abs(onlineRetail$Quantity) < 40000, ]</pre>
```

Quantity

All quantities are integer numbers as expected as shown by the following zero count:

```
nrow(onlineRetail[onlineRetail$Quantity != as.integer(onlineRetail$Quantity), ])
```

[1] 0

and no quantity is zero:

```
nrow(onlineRetail$Quantity == 0, ])
```

[1] 0

As seen earlier the lowest quantity is negative and the highest quantity is the positive of the same number. Furthermore, the two largest quantities, 80995 and 74215, are cancelled and I decide to leave the data as is.

onlineRetail[2500 < abs(onlineRetail\$Quantity),]</pre>

##		InvoiceNo	StockCode	Description	Quantity
##	4288	C536757	84347	ROTATING SILVER ANGELS T-LIGHT HLDR	-9360
##	4946	536830	84077	WORLD WAR 2 GLIDERS ASSTD DESIGNS	2880
##	52712	540815	21108	FAIRY CAKE FLANNEL ASSORTED COLOUR	3114
##	80743	543057	84077	WORLD WAR 2 GLIDERS ASSTD DESIGNS	2592
##	97433	544612	22053	EMPIRE DESIGN ROSETTE	3906
##	160146	C550456	21108	FAIRY CAKE FLANNEL ASSORTED COLOUR	-3114
##	160547	550461	21108	FAIRY CAKE FLANNEL ASSORTED COLOUR	3114
##	201150	554272	21977	PACK OF 60 PINK PAISLEY CAKE CASES	2700
##	206122	554868	22197	SMALL POPCORN HOLDER	4300
##	270886	560599	18007	ESSENTIAL BALM 3.5g TIN IN ENVELOPE	3186
##	291250	562439	84879	ASSORTED COLOUR BIRD ORNAMENT	2880
##	421633	573008	84077	WORLD WAR 2 GLIDERS ASSTD DESIGNS	4800
##	433789	573995	16014	SMALL CHINESE STYLE SCISSOR	3000
##	502123	578841	84826	ASSTD DESIGN 3D PAPER STICKERS	12540
##		In	voiceDate	UnitPrice CustomerID Country	
##	4288	2010-12-02	13:23:00	0.03 15838 United Kingdom	
##	4946	2010-12-02	16:38:00	0.18 16754 United Kingdom	
##	52712	2011-01-11	11:55:00	2.10 15749 United Kingdom	
##	80743	2011-02-03	09:50:00	0.21 16333 United Kingdom	
##	97433	2011-02-22	09:43:00	0.82 18087 United Kingdom	
##	160146	2011-04-18	12:08:00	2.10 15749 United Kingdom	
##	160547	2011-04-18	12:20:00	2.10 15749 United Kingdom	
##	201150	2011-05-23	12:08:00	0.42 12901 United Kingdom	
##	206122	2011-05-27	09:52:00	0.72 13135 United Kingdom	
##	270886	2011-07-19	16:04:00	0.06 14609 United Kingdom	
##	291250	2011-08-04	17:06:00	1.45 12931 United Kingdom	
##	421633	2011-10-27	11:26:00	0.21 12901 United Kingdom	
##	433789	2011-11-02	10:24:00	0.32 16308 United Kingdom	
##	502123	2011-11-25	14:57:00	0.00 13256 United Kingdom	

InvoiceDate

The following example of the lines making up a full invoice can have different timestamps. It looks like the rows have been keyed-in by hand and that it took a little while for each row:

```
onlineRetail[onlineRetail$InvoiceNo == 544926, ]
```

```
##
          InvoiceNo StockCode
                                                      Description Quantity
## 101531
             544926
                        37450 CERAMIC CAKE BOWL + HANGING CAKES
                                                                         6
## 101532
             544926
                        79321
                                                    CHILLI LIGHTS
                                                                         4
                       85123A WHITE HANGING HEART T-LIGHT HOLDER
                                                                         6
## 101533
             544926
```

```
SET OF 4 PANTRY JELLY MOULDS
## 101534
             544926
                        22993
                                                                       12
## 101535
            544926
                        48184
                                           DOORMAT ENGLISH ROSE
                                                                        2
## 101536
                                              DOORMAT FAIRY CAKE
             544926
                        48185
                                                                        2
##
                  InvoiceDate UnitPrice CustomerID
                                                          Country
## 101531 2011-02-24 16:50:00
                                   2.95
                                             13468 United Kingdom
## 101532 2011-02-24 16:50:00
                                   5.75
                                             13468 United Kingdom
## 101533 2011-02-24 16:50:00
                                   2.95
                                             13468 United Kingdom
## 101534 2011-02-24 16:50:00
                                             13468 United Kingdom
                                   1.25
## 101535 2011-02-24 16:50:00
                                   7.95
                                             13468 United Kingdom
## 101536 2011-02-24 16:51:00
                                   7.95
                                             13468 United Kingdom
```

The date, however, is constant on all of the invoices, as is seen from the following sorted list of the invoices having the most different dates, and they show that all invoices have at most 1 date:

```
onlineRetail %>%
   group_by(InvoiceNo) %>%
   summarize(numberOfDates = length(unique(as.Date(InvoiceDate, "%Y-%m-%d")))) %>%
   arrange(desc(numberOfDates)) %>%
   head(5)
```

```
## # A tibble: 5 x 2
##
     InvoiceNo numberOfDates
##
     <chr>>
                        <int>
## 1 536365
                            1
## 2 536366
                            1
## 3 536367
                            1
## 4 536368
                            1
## 5 536369
                            1
```

${\bf Unit Price}$

No unit prices are negative but 33 are zero:

```
onlineRetail[onlineRetail$UnitPrice <= 0, ]</pre>
```

Quantity	Description	${\tt StockCode}$	${\tt InvoiceNo}$		##
1	ROUND CAKE TIN VINTAGE GREEN	22841	537197	9303	##
4	ADVENT CALENDAR GINGHAM SACK	22580	539263	33577	##
10	REGENCY CAKESTAND 3 TIER	22423	539722	40090	##
24	PAPER BUNTING RETROSPOT	22090	540372	47069	##
24	PLASTERS IN TIN SKULLS	22553	540372	47071	##
1	ORGANISER WOOD ANTIQUE WHITE	22168	541109	56675	##
16	FAIRY CAKES NOTEBOOK A6 SIZE	84535B	543599	86790	##
36	CERAMIC BOWL WITH LOVE HEART DESIGN	22062	547417	130189	##
5	MINI CAKE STAND HANGING STRAWBERY	22055	548318	139454	##
2	HEART GARLAND RUSTIC PADDED	22162	548871	145209	##
1	CHILDS BREAKFAST SET CIRCUS PARADE	22636	550188	157043	##
4	PARTY BUNTING	47566	553000	187614	##
80	SET OF 6 SOLDIER SKITTLES	22619	554037	198384	##
1	OVAL WALL MIRROR DIAMANTE	22167	561284	279325	##
11	JAM MAKING SET WITH JARS	22960	561669	282913	##
240	SET OF 6 NATIVITY MAGNETS	23157	562973	298055	##

	314746	564651	23270	SET OF 2 CERAMIC PAINTED HEART	
	314747	564651		SET OF 2 CERAMIC CHRISTMAS REINDE	
##	314748	564651	22955	36 FOIL STAR CAKE CASE	
##	314749	564651	21786	POLKADOT RAIN HA	
##	379914	569716	22778	GLASS CLOCHE SMA	
##	420405	572893	21208	PASTEL COLOUR HONEYCOMB F	
	436429	574138	23234	BISCUIT TIN VINTAGE CHRISTM	
	436598	574175	22065	CHRISTMAS PUDDING TRINKET PO	
	439362	574469	22385	JUMBO BAG SPACEBOY DESI	
	446126	574879	22625	RED KITCHEN SCAL	
	446794	574920	22899	CHILDREN'S APRON DOLLY GIR	
	446795	574920	23480	MINI LIGHTS WOODLAND MUSHROO	
	454464	575579	22437	SET OF 9 BLACK SKULL BALLOO	
	454465	575579	22089	PAPER BUNTING VINTAGE PAISL	
##	479080	577129	22464	HANGING METAL HEART LANTE	
##	480650	577314	23407	SET OF 2 TRAYS HOME SWEET HO	
##	502123	578841	84826	ASSTD DESIGN 3D PAPER STICKE	RS 12540
##				UnitPrice CustomerID Count	•
##	9303	2010-12-05		0 12647 Germa	•
##	33577	2010-12-16		0 16560 United Kingd	om
##	40090	2010-12-21		0 14911 EI	
##	47069	2011-01-06		0 13081 United Kingd	
##	47071	2011-01-06		0 13081 United Kingd	
##	56675	2011-01-13	14:10:00	0 15107 United Kingd	
##	86790	2011-02-10	12:08:00	0 17560 United Kingd	
##		2011-03-23		0 13239 United Kingd	
##	139454	2011-03-30	11:45:00	0 13113 United Kingd	om
##	145209	2011-04-04	13:42:00	0 14410 United Kingd	om
##	157043	2011-04-14	17:57:00	0 12457 Switzerla	nd
##		2011-05-12		0 17667 United Kingd	om
##		2011-05-20		0 12415 Austral	ia
##		2011-07-26		0 16818 United Kingd	om
##	282913	2011-07-28	16:09:00	0 12507 Spa	in
##	298055	2011-08-11	10:42:00	0 14911 EI	RE
##	314746	2011-08-26	13:19:00	0 14646 Netherlan	ds
##	314747	2011-08-26	13:19:00	0 14646 Netherlan	ds
		2011-08-26		0 14646 Netherlan	
		2011-08-26		0 14646 Netherlan	ds
		2011-10-06		0 15804 United Kingd	
		2011-10-26		0 18059 United Kingd	
		2011-11-03		0 12415 Austral	
		2011-11-03		0 14110 United Kingd	om
		2011-11-04		0 12431 Austral	
		2011-11-07		0 13014 United Kingd	
		2011-11-07		0 13985 United Kingd	
		2011-11-07		0 13985 United Kingd	
		2011-11-10		0 13081 United Kingd	
		2011-11-10		0 13081 United Kingd	
		2011-11-17		0 15602 United Kingd	
		2011-11-18		0 12444 Norw	•
##	502123	2011-11-25	14:57:00	0 13256 United Kingd	om

Apparently the company gives away free stuff from time to time. If the items were actually ordered by the customer and then given free to the customer I would want them to the stay in the data to reflect the

customers intention. If the items were not ordered by the customer but just given as a free promotional gift they say nothing about the customer and I would delete them from the data. The problem is that I do not know which one is true. Because there are only 33 invoice rows where the unit price is zero I decide to leave them in the data.

CustomerID

The data contains 4362 different customer ID's. The customer ID's are all five digit integer as said in the documentation of the data and there is no need to clean-up anything here:

```
nrow(onlineRetail[onlineRetail$CustomerID != as.integer(onlineRetail$CustomerID), ])
## [1] 0
nrow(onlineRetail[onlineRetail$CustomerID < 10000 | 99999 < onlineRetail$CustomerID, ])
## [1] 0</pre>
```

Each invoice row has a customer and it could be that invoice rows making up a full invoice would have several different customers. This is not so, however, and it is easy to see, that all invoices have no more than one customer. The following is a sorted list of the invoices having the most different customers, and they show that all invoices have at most 1 customer:

```
onlineRetail %>%
  group_by(InvoiceNo) %>%
  summarize(numberOfCustomers = length(unique(CustomerID))) %>%
  arrange(desc(numberOfCustomers)) %>%
  head(5)
```

Country

The countries include an 'Unspecified' and all seems Ok except that it also includes 'European Community' that includes several of the other countries:

```
unique(onlineRetail$Country)
```

```
"France"
                                                         "Australia"
   [1] "United Kingdom"
##
    [4] "Netherlands"
                                 "Germany"
                                                         "Norway"
  [7] "EIRE"
                                                         "Spain"
                                 "Switzerland"
## [10] "Poland"
                                 "Portugal"
                                                         "Italy"
## [13] "Belgium"
                                 "Lithuania"
                                                         "Japan"
```

```
## [16] "Iceland"
                                 "Channel Islands"
                                                         "Denmark"
  [19] "Cyprus"
                                 "Sweden"
                                                         "Austria"
##
## [22] "Israel"
                                 "Finland"
                                                         "Greece"
                                                         "United Arab Emirates"
## [25] "Singapore"
                                 "Lebanon"
## [28] "Saudi Arabia"
                                 "Czech Republic"
                                                         "Canada"
## [31] "Unspecified"
                                 "Brazil"
                                                         "USA"
## [34] "European Community"
                                 "Bahrain"
                                                         "Malta"
## [37] "RSA"
```

It it seen, though, that only one customer (with four invoices) has 'European Community' as country and I decide to leave it in the data:

```
onlineRetail[onlineRetail$Country == 'European Community', ] %>%
    distinct(InvoiceNo, CustomerID)
```

```
## InvoiceNo CustomerID
## 1 551013 15108
## 2 555542 15108
## 3 C556294 15108
## 4 560783 15108
```

The Data Types

Finally, I change some of the fields from being strings or numerics to be categorial data. For example the CustomerID that is read as a number from the original data, but it of course make no sense to do arithmetic on customer ID's, you cannot add two customer ID's for example. And all in all I end up with the following data ready to be analysed:

```
## Observations: 404,905
## Variables: 8
                 <fct> 536365, 536365, 536365, 536365, 536365, 536365, 53...
## $ InvoiceNo
                 <fct> 85123A, 71053, 84406B, 84029G, 84029E, 22752, 2173...
## $ StockCode
## $ Description <chr> "WHITE HANGING HEART T-LIGHT HOLDER", "WHITE METAL...
## $ Quantity
                 <int> 6, 6, 8, 6, 6, 2, 6, 6, 6, 32, 6, 6, 8, 6, 6, 3, 2...
## $ InvoiceDate <dttm> 2010-12-01 07:26:00, 2010-12-01 07:26:00, 2010-12...
                 <dbl> 2.55, 3.39, 2.75, 3.39, 3.39, 7.65, 4.25, 1.85, 1....
## $ UnitPrice
## $ CustomerID
                 <fct> 17850, 17850, 17850, 17850, 17850, 17850, 17850, 1...
                 <fct> UnitedKingdom, UnitedKingdom, UnitedKingdom, Unite...
## $ Country
```

Sizes after Cleaning the Data

After cleaning the dataset it contains 21784 different invoices and 4362 different customers.

Part 1: Analysis of Customer RFM and Customer Segments

Introduction

RFM is an often used way to measure the value of a customer. The three letters stand for Recency, Frequency, and Monetary Value. For the dataset onlineRetail I use the following:

- Recency: the number of days before the last date of the period
- Frequency: the number of different invoices and cancellations over the period
- Monetary Value: the total amount paid over the period (does take cancellations inside the period into account)

That is, I take the full year-long dataset as the period to compute for. In a real business setting you would get new data every day, and you could periodically recalculate the results I get in this report on data for the last year or two.

My goal is to cluster the customers from their RFM, first using a traditional, fixed algorithm, and second using a machine learning clustering algorithm and finally compare the two customer segmentations.

Calculate RFM for each Customer

I build a new dataset CustomerRFM that contains the RFM values for each customer from the onlineRetail dataset:

```
## # A tibble: 6 x 4
##
     CustomerID Recency Frequency Monetary
##
     <fct>
                    <dbl>
                               <int>
                                        <dbl>
                        2
## 1 12347
                                   7
                                        4310
## 2 12348
                       75
                                   4
                                        1437.
                                        1458.
## 3 12349
                       18
                                   1
## 4 12350
                      310
                                   1
                                          294.
## 5 12352
                       36
                                   8
                                        1265.
## 6 12353
                                   1
                                           89
                      204
```

summary(CustomerRFM)

```
Recency
##
      CustomerID
                                         Frequency
                                                             Monetary
##
    12347
                1
                            : 0.00
                                                 1.000
                                                                 : -1192.2
                                                          Min.
##
    12348
                1
                    1st Qu.: 16.00
                                       1st Qu.:
                                                 1.000
                                                          1st Qu.:
                                                                      294.3
            :
##
    12349
                    Median : 50.00
                                       Median :
                                                 3.000
                                                          Median:
                                                                      645.7
                1
##
   12350
                            : 91.68
                                                 4.994
                                                                     1899.7
                1
                    Mean
                                       Mean
                                                          Mean
    12352
                    3rd Qu.:143.00
                                       3rd Qu.:
                                                 5.000
                                                          3rd Qu.:
                                                                     1596.4
##
    12353
                1
                    Max.
                            :373.00
                                       Max.
                                              :242.000
                                                          Max.
                                                                  :278778.0
    (Other):4356
```

I need to scale the values before using them. If for example the first feature in a dataset ranges from 0 to 1 and the second feature ranges from 0 to 1000, the computed Euclidean distance between two points, or rows, from the dataset will be nearly totally dominated by the second feature. To avoid this problem the features must be scaled to the same ranges before using them in a clustering algorithm.

I use the following to scale the three feature R, F, and M. The method I use assumes that the values in each feature is close to be normal distributed and scale the values to have mean 0 and standard deviation 1. The values in CustomerRFM are not normally distributed but scaling this way is much better than not scaling:

```
CustomerRFM$Recency <- scale(CustomerRFM$Recency)
CustomerRFM$Frequency <- scale(CustomerRFM$Frequency)
CustomerRFM$Monetary <- scale(CustomerRFM$Monetary)
head(CustomerRFM)</pre>
```

```
## # A tibble: 6 x 4
     CustomerID Recency[,1] Frequency[,1] Monetary[,1]
##
##
     <fct>
                       <dbl>
                                     <dbl>
                                                   <dbl>
## 1 12347
                     -0.889
                                     0.221
                                                  0.292
## 2 12348
                     -0.165
                                    -0.109
                                                 -0.0560
## 3 12349
                     -0.730
                                    -0.440
                                                 -0.0535
                                    -0.440
                                                 -0.194
## 4 12350
                      2.16
## 5 12352
                                     0.331
                                                 -0.0767
                      -0.552
## 6 12353
                       1.11
                                    -0.440
                                                 -0.219
```

And we end as expected up with scaled values for each feature:

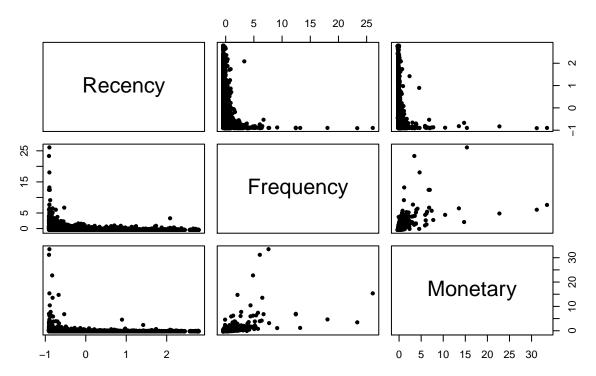
```
## [1] "Recency: mean = -0.000000, sd = 1.000000"
## [1] "Frequency: mean = 0.000000, sd = 1.000000"
## [1] "Monetary: mean = 0.000000, sd = 1.000000"
```

Visually Illustrating the Values and Principal Component Analysis

In the following plot it is seen that all three features are pairwise correlated but not in a simple, for example, linear way. Recency, though, seems to be correlated in somewhat the same way to both Frequency and Monetary which suggests that much of the variability in the data can be expressed with only two features, if we can find the suitable features.

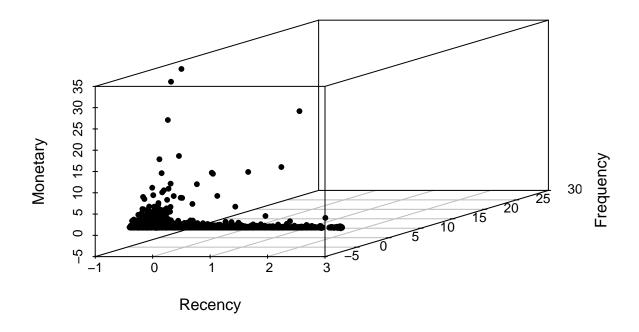
```
pairs(~Recency+Frequency+Monetary,data=CustomerRFM,
    main="Simple Scatterplot Matrix", pch = 20)
```

Simple Scatterplot Matrix



To illustrate the RFM values for the customers I first draw a three-dimensional plot where each point is a customer and each of the three coordinates is one of the three RFM features such that the points position is the RFM values of that customer.

3D Scatterplot



It is worth noting that a big part of the space is empty. For example there are no customers that buy frquently but just not recently. A possible explanation is that frequency and recency is connected in that if a customer has not bought in a while then the frequency falls.

It is hard, at least for me, to see the exact three-dimensional positions of the points in this three-dimensional plot. It would be much easier to look at in a turnable, and possibly interactive, three-dimensional plot but this is not possible in the pdf format of this report.

So in addition to the three dimensional plot I also illustrate the positions of the points in a two-dimensional plot where I map all the points from three dimensions into two dimensions using Principal Component Analysis (PCA). PCA computes a new three-dimensional coordinate system where each coordinate, in order, covers as much variability as possible. So dropping the least important coordinate after PCA will usually give a much better result, and never be worse, than just dropping one of the coordinates without PCA.

```
CustomerRFM_PCA <- prcomp(CustomerRFM[c(2,3,4)])
summary(CustomerRFM_PCA)</pre>
```

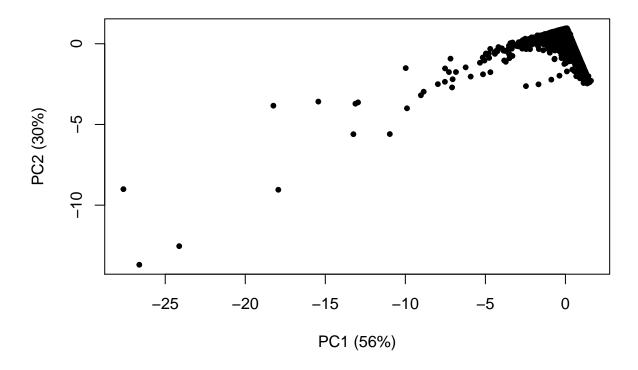
```
## Importance of components:
## PC1 PC2 PC3
## Standard deviation 1.2928 0.9498 0.6532
## Proportion of Variance 0.5571 0.3007 0.1422
## Cumulative Proportion 0.5571 0.8578 1.0000
```

The three new dimensions are sorted by the amount of variability of the data in the coordinates direction (standard deviation). It is seen that the two first coordinates together explain close to 86% of the variance of the data, which means that using the first two coordinates will give a reasonable illustration of the customers

RFM values. However, it is an approximation only and there is no need to reduce the number of features from three to two in the further calculations. So I use the PCA for illustration only.

In the following plot it is easy to see, that most of the customers clusters together in one big angular formed cluster with fewer customers radiating out of the big cluster. I had hoped that a small number, five to ten, clusters formed by the positions of the points, i.e. customers, were clearly visible. This is however not the case and any customer segmentation will only be a rough and simplifying description of the much more continuously distributed customers.

PC1 / PC2 - plot



Customer Segmentation using a Traditional Fixed Method

The Internet contains many sources that explain their way to split customers into Customer Segment using their RFM values. While there seems to be many different ways to segment customers based on RFM, all I have found is based on the same principles and differ only on the details and on the definition of the final customer segments. I use the process from https://www.putler.com/rfm-analysis/ because their method is close to all other methods that I found and they describe it detailed.

First a score 1 to 5 is assigned to each of R, F, and M using quintiles, i.e. it scores 5 if the value is ranked in the best 20%, it scores 4 if ranked in the best 20-40%, etc. For R lower values are best, for F and M higher values are best. I do not need to scale the original RFM values but because the rank is not changed by scaling it does not matter and I use the scaled CustomerRFM that I already have build.

```
n = nrow(CustomerRFM)
CustomerRFM$RecencyScore <- as.integer(1 + 5 * (1 - rank(CustomerRFM$Recency) / n))
CustomerRFM$FrequencyScore <- as.integer(1 + 5 * rank(CustomerRFM$Frequency) / n)
CustomerRFM$MonetaryScore <- as.integer(1 + 5 * rank(CustomerRFM$Monetary) / n)
head(CustomerRFM)</pre>
```

```
## # A tibble: 6 x 7
##
     CustomerID Recency[,1] Frequency[,1] Monetary[,1] RecencyScore
##
                                     <dbl>
                                                   <dbl>
                                                                <int>
     <fct>
                      <dbl>
## 1 12347
                     -0.889
                                     0.221
                                                  0.292
## 2 12348
                                                 -0.0560
                                                                    2
                     -0.165
                                    -0.109
## 3 12349
                     -0.730
                                    -0.440
                                                -0.0535
                                                                    4
                                                                    1
## 4 12350
                      2.16
                                    -0.440
                                                -0.194
## 5 12352
                     -0.552
                                     0.331
                                                 -0.0767
## 6 12353
                       1.11
                                    -0.440
                                                 -0.219
                                                                    1
## # ... with 2 more variables: FrequencyScore <int>, MonetaryScore <int>
```

The customer are now assigned to one of eleven customer segments dependent on their R, F, and M scores. For example customers with R, F, and M scores of 5, 5, and 5 are in the Champions customer segment - they bought recently, buy often and spend a lot. The eleven customer segments are called: "Champions", "Loyal Customers", "Potential Loyalist", "Recent Customers", "Promising", "Customers Needing Attention", "About To Sleep", "At Risk", "Can't Lose Them", "Hibernating", "Lost".

Most of the eleven customer segments combine different R, F, and M scores. The following function computes them all:

```
putlerSegment <- function(row) {</pre>
    fm <- as.integer((as.integer(row["FrequencyScore"]) + as.integer(row["MonetaryScore"])) / 2) - 1</pre>
    idx = 1 + 5 * (as.integer(row["RecencyScore"]) - 1) + fm
    switch(idx,
        "Lost",
        "Lost",
        "AtRisk",
        "AtRisk",
        "CantLoseThem",
        "Lost",
        "Hibernating",
        "AtRisk",
        "AtRisk",
        "AtRisk",
        "AboutToSleep",
        "AboutToSleep",
        "NeedingAttention",
        "LoyalCustomers",
        "LoyalCustomers",
        "Promising",
        "PotentialLoyalist",
        "PotentialLoyalist",
        "LoyalCustomers",
        "LoyalCustomers",
        "RecentCustomers",
        "PotentialLoyalist",
        "PotentialLoyalist",
```

```
"LoyalCustomers",
"Champions")
}
```

and after computing the Putler Customer Segments the data looks like:

```
CustomerRFM$putlerSegment <- apply(CustomerRFM, 1, putlerSegment)
head(CustomerRFM)</pre>
```

```
## # A tibble: 6 x 8
    CustomerID Recency[,1] Frequency[,1] Monetary[,1] RecencyScore
##
##
                     <dbl>
                                    <dbl>
                                                 <dbl>
                    -0.889
                                    0.221
                                                0.292
## 1 12347
                                                                  5
## 2 12348
                    -0.165
                                   -0.109
                                               -0.0560
                                                                  2
## 3 12349
                    -0.730
                                  -0.440
                                               -0.0535
                                                                  4
## 4 12350
                     2.16
                                   -0.440
                                               -0.194
                                                                  1
                                                                  3
## 5 12352
                     -0.552
                                   0.331
                                               -0.0767
## 6 12353
                     1.11
                                   -0.440
                                               -0.219
                                                                  1
## # ... with 3 more variables: FrequencyScore <int>, MonetaryScore <int>,
## # putlerSegment <chr>
```

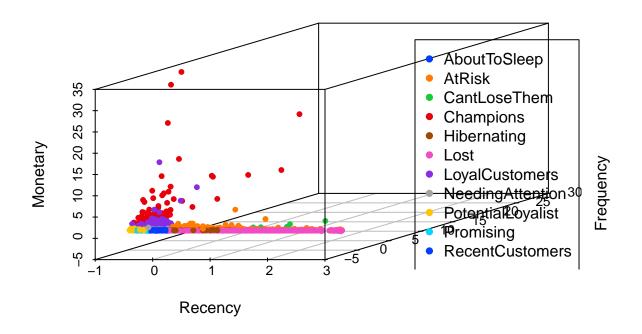
Cleaning up the sums and balances:

```
CustomerRFM$RecencyScore <- NULL
CustomerRFM$MonetaryScore <- NULL
CustomerRFM$monetaryScore <- NULL
CustomerRFM$putlerSegment <- as.factor(CustomerRFM$putlerSegment)
head(CustomerRFM)
```

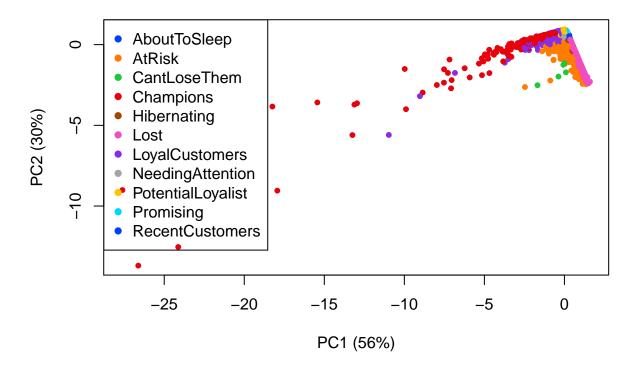
```
## # A tibble: 6 x 5
    CustomerID Recency[,1] Frequency[,1] Monetary[,1] putlerSegment
                                              <dbl> <fct>
##
    <fct>
                    <dbl>
                                  <dbl>
## 1 12347
                    -0.889
                                 0.221
                                            0.292 Champions
## 2 12348
                                -0.109
                   -0.165
                                           -0.0560 AtRisk
## 3 12349
                   -0.730
                                 -0.440
                                           -0.0535 PotentialLoyalist
                                            -0.194 Lost
## 4 12350
                    2.16
                                 -0.440
## 5 12352
                    -0.552
                                 0.331
                                            -0.0767 LoyalCustomers
## 6 12353
                                 -0.440
                    1.11
                                            -0.219 Lost
```

The following two plots illustrate the customers Putler segments with each segment being a different color:

Putler Customer Segments



Putler Customer Segments (mapped to 2D)



The plots show that the Putler segments seems to differ a lot in how many customers are in each segment and especially the Champions segment seems to cover a much larger area than the other segments.

The number of customers in each Putler segment is:

```
CustomerRFM %>%
  group_by(putlerSegment) %>%
  summarize(NumberOfCustomers = n()) %>%
  arrange(desc(NumberOfCustomers))
```

```
## # A tibble: 11 x 2
##
      putlerSegment
                         NumberOfCustomers
##
      <fct>
                                      <int>
##
    1 Lost
                                       1020
    2 LoyalCustomers
                                        898
##
    3 PotentialLoyalist
                                        548
    4 AtRisk
##
                                        465
    5 AboutToSleep
                                        435
##
##
    6 Champions
                                        354
    7 Hibernating
                                        254
    8 NeedingAttention
                                        162
    9 Promising
                                        155
## 10 RecentCustomers
                                         66
## 11 CantLoseThem
                                          5
```

Customer Segmentation using K-means Machine Learning Clustering Method

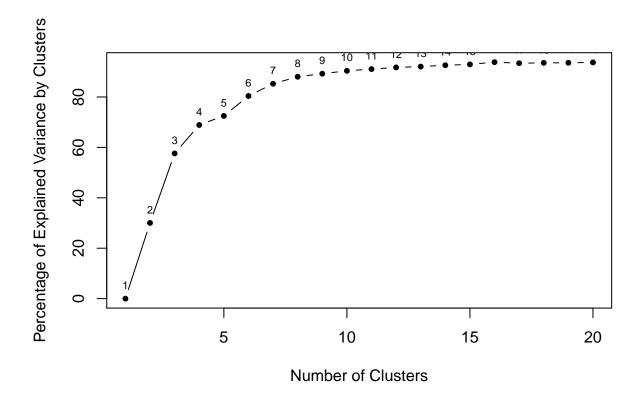
Clustering is an unsupervised machine learning technique which means that no examples of a correct solution are given beforehand. Instead the goal is to find clusters in the given data using some measure of distance. Several different algorithms exist to find clusters. I choose to use the K-means algorithm with Euclidean distance because it is easy to understand and fast enough for the use here.

K-means starts by selecting k cluster centers randomly or in some predefined pattern. In step 1 all the data points are assigned to its closest cluster center. In step 2 the cluster centers are moved to the mean of all the data points in the cluster. Step1 and 2 are repeated until the cluster centers have converged or a maximal predefined number of steps have been executed. Actually there are implementations of several variations of the basic algorithm but I just use the default.

First I want to find the optimal number of clusters to use. The goal is to have high similarity within each cluster and low similarity across clusters and I use the socalled elbow method where I plot the the percentage of explained variance against the number of clusters. At a certain point adding one more cluster does not increase the percentage of explained variance as much as before. This is the socalled elbow point and the number of clusters at the elbow point is optimal in this sense.

```
set.seed(9)
pExplainedVar = rep(0,20)
df <- select(CustomerRFM, Recency, Frequency, Monetary)
for (i in 2:20) {
    fit = kmeans(df, centers = i, iter.max = 15, nstart = 20)
        pExplainedVar[i] = 100 * fit$betweenss / fit$totss
}

plot(1:20, pExplainedVar, type="b", pch = 20, xlab="Number of Clusters", ylab="Percentage of Explained text(1:20, pExplainedVar, labels = 1:20, cex = 0.7, pos = 3)</pre>
```



From the above plot I think that the flattening-out of the increase begins somewhere around seven or eight and I choose to continue to find seven clusters using the K-means algorithm.

```
set.seed(9)
df <- select(CustomerRFM, Recency, Frequency, Monetary)
k_result <- kmeans(df, centers = 7, iter.max = 15, nstart = 25)
k_result$centers</pre>
```

```
## Recency Frequency Monetary
## 1 -0.7583631 1.3418178 0.41970033
## 2 -0.5613750 -0.1462504 -0.09410573
## 3 -0.8054969 4.0383745 4.18725744
## 4 -0.8787235 6.1646198 29.13352530
## 5 2.0342762 -0.3861998 -0.18589284
## 6 0.6569728 -0.2858412 -0.14727425
## 7 -0.9001920 17.5936359 6.38494369
```

Adding the found clusters to the CustomerRFM and draw the same plots as for the Putler segments:

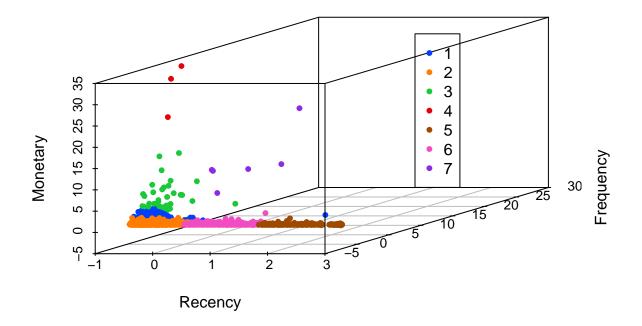
```
CustomerRFM$kmeansSegment <- as.factor(k_result$cluster)
head(CustomerRFM)</pre>
```

```
## # A tibble: 6 x 6
## CustomerID Recency[,1] Frequency[,1] Monetary[,1] putlerSegment
```

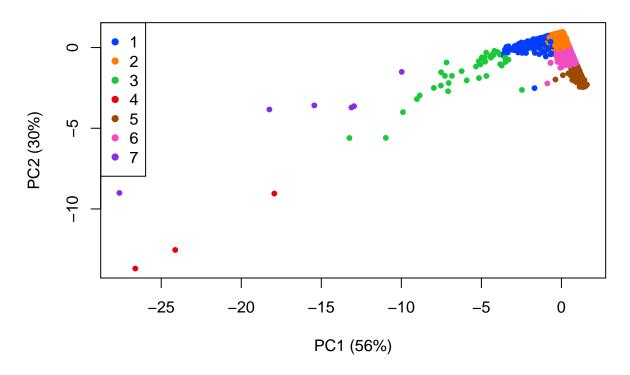
```
##
     <fct>
                      <dbl>
                                     <dbl>
                                                  <dbl> <fct>
## 1 12347
                     -0.889
                                     0.221
                                                 0.292 Champions
                     -0.165
                                                -0.0560 AtRisk
## 2 12348
                                    -0.109
## 3 12349
                     -0.730
                                    -0.440
                                                -0.0535 PotentialLoy~
## 4 12350
                      2.16
                                    -0.440
                                                -0.194 Lost
## 5 12352
                     -0.552
                                     0.331
                                                -0.0767 LoyalCustome~
## 6 12353
                      1.11
                                    -0.440
                                                -0.219 Lost
## # ... with 1 more variable: kmeansSegment <fct>
```

The following two plots illustrate the customers K-means segments with each segment being a different color:

K-means Customer Segments



K-means Customer Segments (mapped to 2D)



The plots show that the K-means segments seems like the Putler segments to differ a lot in how many customers are in each segment and in how large area they cover.

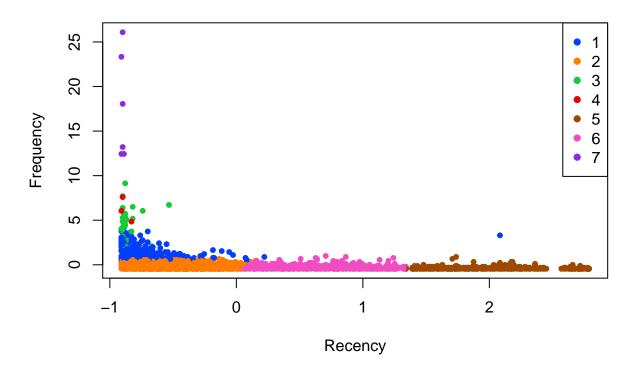
The number of customers in each K-means segment is:

```
CustomerRFM %>%
  group_by(kmeansSegment) %>%
  summarize(NumberOfCustomers = n()) %>%
  arrange(desc(NumberOfCustomers))
```

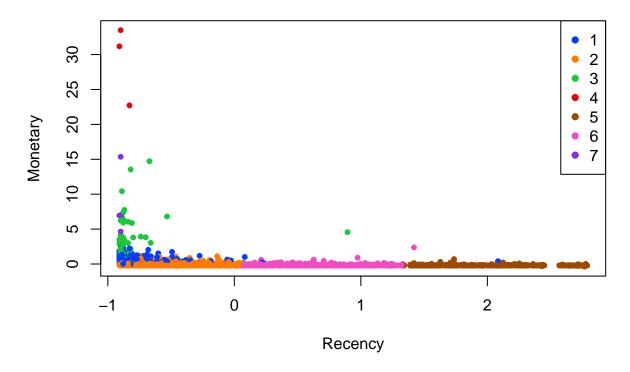
```
## # A tibble: 7 x 2
     {\tt kmeansSegment\ NumberOfCustomers}
##
                                   <int>
## 1 2
                                    2522
## 2 6
                                     773
## 3 5
                                     616
## 4 1
                                     401
## 5 3
                                      41
## 6 7
                                       6
                                       3
## 7 4
```

To be useful we need a business interretation of the seven K-means clusters. I make that by looking at three projections of the three dimesional plot of the K-means clusters by leaving out one of the coordinates.

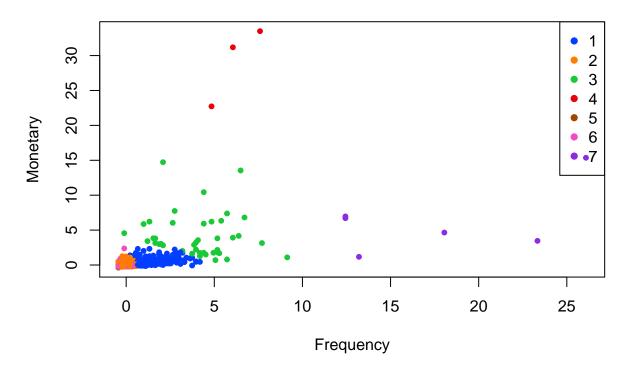
K-means Customer Segments



K-means Customer Segments



K-means Customer Segments



From looking at the three two-dimsional projections of the K-means clusters I suggest the following description of the K-means segments:

Number	Name	Desciption
1	Small and Occasional	Recently active but spends low and not very often
2	New	Fairly recently active but spended low and have not been active earlier
3	Good Average	Active and buys from seldom to often and spends from low to average
4	Big Spenders	Spend most money of all and they recently did it again
5	Inactive	Not active for a long time and spended low
6	Fading Away	Not active for some time and spended low
7	Good and Loyal	Spend average or more money and buy very often

To compare with the Putler segments I computer for each K-means cluster the percentual composition of customers that are in each of the Putler clusters:

```
CustomerRFM %>%
  group_by(kmeansSegment) %>%
  count(putlerSegment) %>%
  mutate(percent = 100*n/sum(n))
```

A tibble: 26 x 4

Groups: kmeansSegment [7]

##		kme	eansSeg	gment	putlerSegment	n	percent
##		<fo< th=""><th>ct></th><th></th><th><fct></fct></th><th><int></int></th><th><dbl></dbl></th></fo<>	ct>		<fct></fct>	<int></int>	<dbl></dbl>
##	1	1			AtRisk	9	2.24
##	2	1			${\tt CantLoseThem}$	1	0.249
##	3	1			Champions	229	57.1
##	4	1			LoyalCustomers	162	40.4
##	5	2			AboutToSleep	435	17.2
##	6	2			AtRisk	171	6.78
##	7	2			Champions	81	3.21
##	8	2			Hibernating	92	3.65
##	9	2			Lost	81	3.21
##	10	2			LoyalCustomers	731	29.0
##	# .		with 1	6 moi	re rows		

It is seen from the table that especially K-means segment 7 overlap with many Putler segments, and it is seen that for example the Putler Champions segment is split into several of the K-means segments. All in all the two sets of segments parts the customers in very different ways.

Part 2: Analysis of Predicting Customer Segments from their First Order

Introduction

I want to predict in which segment a new customer ends up at the end of the period of the given data. I will use all the given features of the customer available at the time of the the customers first purchase. This a classification problem and it is grouped as a supervised machine learning problem because we train a model from a training set where the correct answer is given.

I train two different models for each of the K-means segment prediction and the Putler segment prediction. First I use k-nearest neighbors and then I use random forest because I want to try more than one algorithm to see how they compare. Also I compare to a simple random approach of guessing the segment randomly according to the segment sizes.

For this investigation I assume that each customers first non-cancellation order is the customers first order, even though I cannot know if the customer has been a customer for years before the first date in my dataset.

The Class Imbalance Problem

We saw earlier that the number of customers in the Putler segments varies from a few to about 1000, and that the numbers of customers in the Kmeans segments varies from a few to about 2500. The large difference of the class sizes, the imbalanced classes, makes it very possible that the classification algorithms optimises the accuracy at the expense of the precision, and we risk an algorithm that always predicts the most populated category.

Different approaches to prevent this exists, but it is not the purpose of this report to compare different possible solution to the class imbalance problem and I just choose a method that often works and after the training of the models I check if the predictions are spread on several categories. The approach I choose is oversampling of the small categories. It is chosen in the caret train method by adding sampling = "up" to the trainControl.

Feature extraction

First I construct a data frame that holds information about the first purchase for each customer. I ignore all the cancellations because I only want the first non-cancellation order for each customer. In the process we loose about twenty customers who only had cancellations in the dataset.

[1] 4334

```
head(firstOrder)
```

```
## # A tibble: 6 x 7
        N TotalQuantity TimeOfDay TotalPrice Country putlerSegment
##
                                        <dbl> <fct>
##
     <int>
                   <int>
                             <dbl>
                                                       <fct>
## 1
                                         712. Iceland Champions
       31
                     319
                               837
## 2
       16
                    1248
                              1089
                                         653. Finland AtRisk
## 3
       72
                                        1458. Italy PotentialLoy~
                     630
                               531
                                         294. Norway Lost
## 4
       16
                     196
                               901
## 5
       15
                      98
                               693
                                         296. Norway LoyalCustome~
                      20
                              1007
                                          89 Bahrain Lost
## # ... with 1 more variable: kmeansSegment <fct>
```

Because I want to use the k-nearest neighbor algorithm, see more about this in a moment, and because the k-nearest neighbor algorithm use the distance between points I need to scale the numeric data before I train the models. Also I change the Country feature to dummy variable, aka one hot encoding, to make it numeric:

```
dummy <- dummyVars("~ Country", data = firstOrder, sep = NULL)
firstOrderEncoded <- cbind(firstOrder, predict(dummy, newdata = firstOrder))

firstOrderEncoded <- firstOrderEncoded %>%
    select(-Country) %>%
    mutate_if(is.numeric, function(clm) { as.vector(scale(clm)) })

glimpse(firstOrderEncoded)
```

```
## $ TotalQuantity
                               <dbl> 0.17380512, 2.42427831, 0.92719281, ...
## $ TimeOfDay
                               <dbl> 0.80532341, 2.59495502, -1.36780069,...
## $ TotalPrice
                               <dbl> 0.560181157, 0.453026216, 1.91484921...
                               <fct> Champions, AtRisk, PotentialLoyalist...
## $ putlerSegment
## $ kmeansSegment
                               <fct> 2, 2, 2, 5, 2, 6, 5, 6, 2, 2, 2, 2, ...
## $ CountryAustralia
                               <dbl> -0.04561189, -0.04561189, -0.0456118...
## $ CountryAustria
                               <dbl> -0.04561189, -0.04561189, -0.0456118...
## $ CountryBahrain
                               <dbl> -0.02148427, -0.02148427, -0.0214842...
## $ CountryBelgium
                               <dbl> -0.07461341, -0.07461341, -0.0746134...
## $ CountryBrazil
                               <dbl> -0.01518992, -0.01518992, -0.0151899...
## $ CountryCanada
                               <dbl> -0.03039037, -0.03039037, -0.0303903...
## $ CountryChannelIslands
                               <dbl> -0.04561189, -0.04561189, -0.0456118...
## $ CountryCyprus
                               <dbl> -0.04021661, -0.04021661, -0.0402166...
## $ CountryCzechRepublic
                               <dbl> -0.01518992, -0.01518992, -0.0151899...
## $ CountryDenmark
                               <dbl> -0.04299833, -0.04299833, -0.0429983...
## $ CountryEIRE
                               <dbl> -0.02631579, -0.02631579, -0.0263157...
## $ CountryEuropeanCommunity
                               <dbl> -0.01518992, -0.01518992, -0.0151899...
## $ CountryFinland
                               <dbl> -0.05268635, 18.97586794, -0.0526863...
## $ CountryFrance
                               <dbl> -0.1431095, -0.1431095, -0.1431095, ...
## $ CountryGermany
                               <dbl> -0.1488781, -0.1488781, -0.1488781, ...
## $ CountryGreece
                               <dbl> -0.03039037, -0.03039037, -0.0303903...
## $ CountryIceland
                               <dbl> 65.81793244, -0.01518992, -0.0151899...
                               <dbl> -0.02631579, -0.02631579, -0.0263157...
## $ CountryIsrael
## $ CountryItaly
                               <dbl> -0.05692094, -0.05692094, 17.5641746...
## $ CountryJapan
                               <dbl> -0.04299833, -0.04299833, -0.0429983...
## $ CountryLebanon
                               <dbl> -0.01518992, -0.01518992, -0.0151899...
## $ CountryLithuania
                               <dbl> -0.01518992, -0.01518992, -0.0151899...
                               <dbl> -0.02148427, -0.02148427, -0.0214842...
## $ CountryMalta
## $ CountryNetherlands
                               <dbl> -0.04561189, -0.04561189, -0.0456118...
## $ CountryNorway
                               <dbl> -0.04808472, -0.04808472, -0.0480847...
                               <dbl> -0.03722904, -0.03722904, -0.0372290...
## $ CountryPoland
## $ CountryPortugal
                               <dbl> -0.06634929, -0.06634929, -0.0663492...
## $ CountryRSA
                               <dbl> -0.01518992, -0.01518992, -0.0151899...
## $ CountrySaudiArabia
                               <dbl> -0.01518992, -0.01518992, -0.0151899...
## $ CountrySingapore
                               <dbl> -0.01518992, -0.01518992, -0.0151899...
## $ CountrySpain
                               <dbl> -0.08062912, -0.08062912, -0.0806291...
## $ CountrySweden
                               <dbl> -0.04299833, -0.04299833, -0.0429983...
## $ CountrySwitzerland
                               <dbl> -0.06808083, -0.06808083, -0.0680808...
## $ CountryUnitedArabEmirates <dbl> -0.02148427, -0.02148427, -0.0214842...
## $ CountryUnitedKingdom
                               <dbl> -3.060435, -3.060435, -3.060435, -3....
## $ CountryUnspecified
                               <dbl> -0.03039037, -0.03039037, -0.0303903...
                               <dbl> -0.03039037, -0.03039037, -0.0303903...
## $ CountryUSA
```

Using the R caret package I first split my data into test and training sets with 70% of the original data being the training set and 30% being the test set:

```
set.seed(9)
test_index <- createDataPartition(firstOrderEncoded$kmeansSegment, times = 1, p = 0.3, list = FALSE)
test_set <- firstOrderEncoded[test_index, ]
train_set <- firstOrderEncoded[-test_index, ]
cat("Size of test_set =", nrow(test_set), "\n")</pre>
```

```
## Size of test_set = 1303
cat("Size of train_set =", nrow(train_set), "\n")
## Size of train_set = 3031
```

Random Guessing for Putler Segments

As a baseline I use a simple predictor that for any customer always predicts randomly according to the sizes of each segment. First for the Putler segments:

```
putlerSegments <- CustomerRFM %>%
    group_by(putlerSegment) %>%
    summarize(NumberOfCustomers = n())
```

and when predicting the testset we get the following accuracy:

```
set.seed(9)
idx <- sample(nrow(putlerSegments), size = nrow(test_set), replace=TRUE, prob = putlerSegments$NumberOff
test_pred <- putlerSegments[idx, ]$putlerSegment
accuracy <- mean(test_pred == test_set$putlerSegment)
accuracy_random_onPutler = sprintf("%.2f", accuracy)
accuracy_random_onPutler</pre>
```

[1] "0.13"

Random Guessing for Kmeans Segments

The baseline for the Kmeans segments is:

```
kmeansSegments <- CustomerRFM %>%
   group_by(kmeansSegment) %>%
   summarize(NumberOfCustomers = n())
```

and when predicting the testset we get the following accuracy:

```
set.seed(9)
idx <- sample(nrow(kmeansSegments), size = nrow(test_set), replace=TRUE, prob = kmeansSegments$NumberOff
test_pred <- kmeansSegments[idx, ]$kmeansSegment
accuracy <- mean(test_pred == test_set$kmeansSegment)
accuracy_random_onKmeans = sprintf("%.2f", accuracy)
accuracy_random_onKmeans</pre>
```

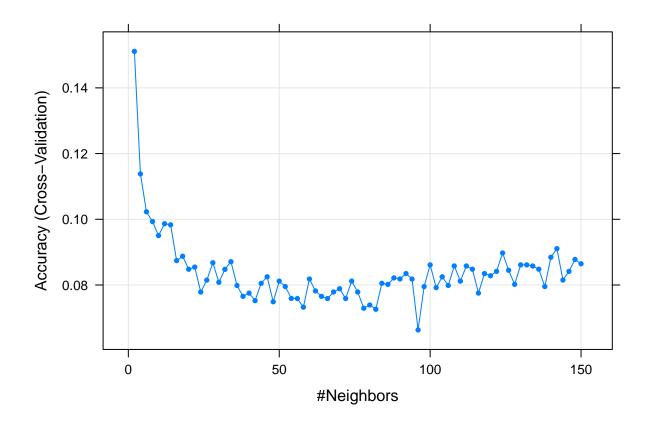
[1] "0.35"

Train and test K-nearest Neigbor Algorithm for Putler Segments

Training

I use the caret package that takes care of cross validation and running on different values of k, the number of neighbors to look at, to find the best value. First I try to find the best k for Putler segments using 5-fold cross validation:

```
plot(trained_knn_onPutler, pch = 20)
```



The algorithm finds the best ${\tt k} = 2$ which I find is surprisingly low.

Results

Using k=2 I now find the accuracy when trying to predict the testset:

```
test_pred <- predict(trained_knn_onPutler, newdata = test_set)
accuracy <- mean(test_pred == test_set$putlerSegment)
accuracy_knn_onPutler = sprintf("%.2f", accuracy)
accuracy_knn_onPutler</pre>
```

[1] "0.14"

Looking at the Confusion Matrix it is seen that the method predicts all segments and in different frequency as expected and there seems to be no problems with class imbalance:

confusionMatrix(test_pred, test_set\$putlerSegment)\$table

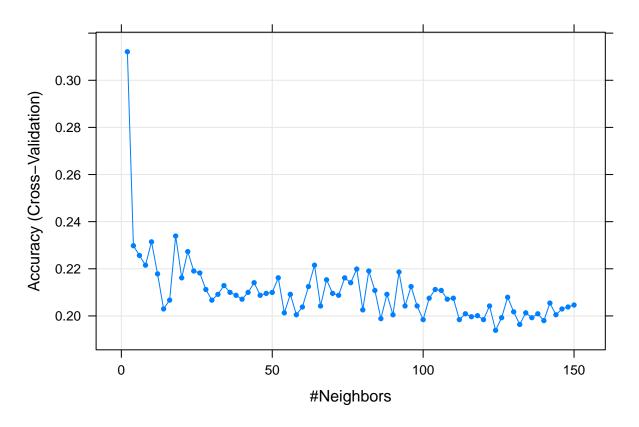
##	I	Refere	nce				
##	Prediction	About'	ToSleep	${\tt AtRisk}$	${\tt CantLoseThem}$	${\tt Champions}$	Hibernating
##	AboutToSleep		18	15	0	12	14
##	AtRisk		16	24	0	15	14
##	${\tt CantLoseThem}$		0	1	0	0	0
##	Champions		14	15	0	14	7
##	Hibernating		8	17	0	13	4
##	Lost		16	8	0	9	8
##	LoyalCustomers		10	19	0	20	11
##	${\tt NeedingAttention}$		5	10	0	9	4
##	PotentialLoyalist		21	24	0	14	14
##	Promising		8	2	0	2	5
##	RecentCustomers		2	1	0	4	2
##	1	Refere	nce				
##	Prediction	Lost 1	LoyalCus	stomers	NeedingAttent	tion Potent	tialLoyalist
##	AboutToSleep	36		33		3	26
##	AtRisk	38		36		6	23
##	${\tt CantLoseThem}$	2		0		0	0
##	Champions	27		25		8	21
##	Hibernating	13		28		2	14
##	Lost	44		25		6	23
##	LoyalCustomers	43		46		12	29
##	${\tt NeedingAttention}$	19		17		2	10
##	PotentialLoyalist	49		29		7	25
##	Promising	21		9		2	11
##	RecentCustomers	5		3		2	3
##		Refere					
	Prediction	Promi	sing Red	centCust			
##	AboutToSleep		11		6		
##	AtRisk		4		3		
##	CantLoseThem		0		0		
##	Champions		4		1		
##	Hibernating		2		1		
##	Lost		5		5		
##	LoyalCustomers		6		2		
##	NeedingAttention		1		1		
##	PotentialLoyalist		7		5		
##	Promising		5		0		
##	RecentCustomers		2		0		

Train and Test K-nearest Neigbor Algorithm for Kmeans Segments

Training

Again I first try to find the best k for Kmeans segments using 5-fold cross validation:

```
plot(trained_knn_onKmeans, pch = 20)
```



As for the Putler segments the best k is surprisingly low at k = 2.

Results

Using k = 2 I now find the accuracy when trying to predict the testset:

```
test_pred <- predict(trained_knn_onKmeans, newdata = test_set)
accuracy <- mean(test_pred == test_set$kmeansSegment)
accuracy_knn_onKmeans = sprintf("%.2f", accuracy)
accuracy_knn_onKmeans</pre>
```

```
## [1] "0.31"
```

Looking at the Confusion Matrix it is seen that the method predicts all segments and in different frequency as expected and there seems to be no problems with class imbalance:

```
confusionMatrix(test_pred, test_set$kmeansSegment)$table
```

```
##
              Reference
                                    5
                                             7
## Prediction
                 1
                      2
                           3
                               4
                                         6
                20
##
                               0
                                   15
                                       32
                                             0
             1
                     82
                           3
             2
                49 276
                           4
                               0
                                   78
                                       75
##
                                             1
                 0
                      9
                               0
##
             3
                           0
                                    1
                                        3
                                             0
##
             4
                  0
                      1
                           0
                               0
                                    0
                                        0
                                             0
             5
                22 169
                           2
                                   37
                                       52
                                             0
##
                               1
##
                30 218
                           4
                               0
                                   47
                                       70
                                             1
                                             0
##
             7
                                    0
                                        0
```

Train and Test Random Forest Algorithm for Putler Segments

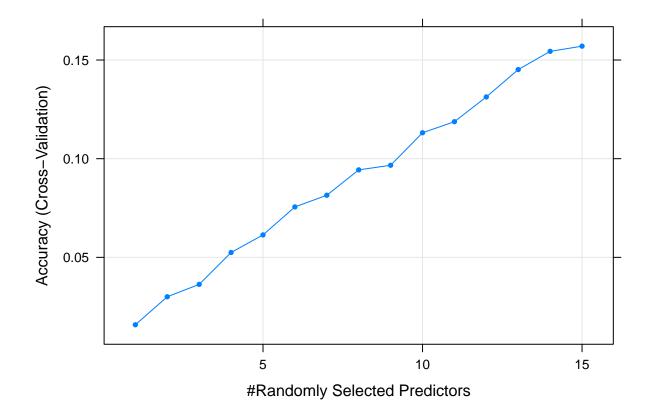
Training

A Random Forest works by building many different Decision Trees during training. The predictions are made by majority vote by the decision trees.

The Random Forest algorithm has several parameters - the one that is said to have most influence on the result is mtry that is the number of variables randomly sampled as candidates at each split of decision tress.

Using 5-fold cross validation and the default of 500 decision trees the training is:

```
plot(trained_Forest_onPutler, pch = 20)
```



Results

The algorithm found the best mtry = 15 but it is at the end of my search interval. From different other peoples experience I expected mtry to be lower than 15 but I was wrong. Because the training is very slow and because the curve seems to flatten at 15 I choose to keep mtry = 15. Using this value I now find the accuracy when trying to predict the testset:

```
test_pred <- predict(trained_Forest_onPutler, newdata = test_set)
accuracy <- mean(test_pred == test_set$putlerSegment)
accuracy_Forest_onPutler = sprintf("%.2f", accuracy)
accuracy_Forest_onPutler</pre>
```

[1] "0.18"

Looking at the Confusion Matrix it is seen that the method predicts all segments and in different frequency as expected and there seems to be no problems with class imbalance:

```
confusionMatrix(test_pred, test_set$putlerSegment)$table
```

##		Reference				
##	Prediction	AboutToSleep	${\tt AtRisk}$	${\tt CantLoseThem}$	${\tt Champions}$	Hibernating
##	AboutToSleep	9	16	0	12	9
##	AtRisk	9	17	0	13	10
##	CantLoseThem	0	0	0	0	1

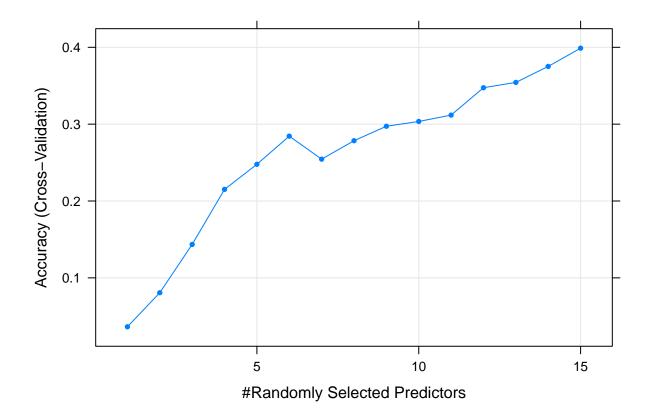
```
Champions
                                   15
                                           20
                                                                   23
##
                                                          0
                                                                                 8
     Hibernating
                                                                                 2
##
                                    3
                                           9
                                                          0
                                                                    6
                                           21
                                                          0
                                                                   19
                                                                                18
##
     Lost
                                   25
##
     LoyalCustomers
                                   13
                                           25
                                                         0
                                                                   22
                                                                                15
                                                                    7
                                                                                 3
##
     NeedingAttention
                                   10
                                           8
                                                          0
##
     PotentialLoyalist
                                   12
                                           11
                                                         0
                                                                    7
                                                                                11
##
     Promising
                                   15
                                           6
                                                          0
                                                                    3
                                                                                 3
     RecentCustomers
                                    7
                                                          0
                                                                    0
                                                                                 3
##
                                            3
##
                       Reference
## Prediction
                       Lost LoyalCustomers NeedingAttention PotentialLoyalist
##
     AboutToSleep
                          24
     AtRisk
                          17
                                           31
                                                              4
                                                                                12
##
##
     CantLoseThem
                                           1
                                                              0
                                                                                 0
                           1
                                                              7
                                           25
##
     Champions
                          34
                                                                                19
##
     Hibernating
                           7
                                           19
                                                              0
                                                                                 8
##
     Lost
                          91
                                           38
                                                             11
                                                                                35
##
     LoyalCustomers
                          31
                                           58
                                                              9
                                                                                31
                                                              2
##
     NeedingAttention
                          21
                                           10
                                                                                12
                                                              7
##
     PotentialLoyalist
                          35
                                          20
                                                                                17
                                                              2
                          25
##
     Promising
                                           15
                                                                                14
##
     RecentCustomers
                          11
                                           7
                                                              2
                                                                                 9
##
                       Reference
                        Promising RecentCustomers
## Prediction
##
     AboutToSleep
                                10
##
     AtRisk
                                 2
                                                  1
##
     CantLoseThem
                                 0
                                                  0
##
     Champions
                                 1
                                                  0
##
     Hibernating
                                 0
                                                  1
                                 7
##
     Lost
                                                  6
##
     LoyalCustomers
                                                  3
                                                  0
##
     NeedingAttention
                                 5
##
     PotentialLoyalist
                                 5
                                                  4
##
                                 9
                                                  2
     Promising
                                                  3
##
     RecentCustomers
                                 4
```

Train and test Random Forest Algorithm for Kmeans Segments

Training

For the Kmeans segments I train:

```
plot(trained_Forest_onKmeans, pch = 20)
```



Results

Again the algorithm found the best mtry = 15 and as before I choose to keep mtry = 15. Using this value I now find the accuracy when trying to predict the testset:

```
test_pred <- predict(trained_Forest_onKmeans, newdata = test_set)
accuracy <- mean(test_pred == test_set$kmeansSegment)
accuracy_Forest_onKmeans = sprintf("%.2f", accuracy)
accuracy_Forest_onKmeans</pre>
```

```
## [1] "0.39"
```

Looking at the Confusion Matrix it is seen that the method predicts all segments and in different frequency as expected and there seems to be no problems with class imbalance:

```
confusionMatrix(test_pred, test_set$kmeansSegment)$table
```

```
##
                Reference
   Prediction
                             3
                                  4
                                       5
                                            6
                                                 7
##
                  21
                       83
                             2
                                  0
                                      15
                                           19
                                                 0
               1
##
                  66 417
                             5
                                  0
                                      89
                                         124
                                                 1
               3
                       12
                             0
                                  0
                                       2
                                                 0
##
                   0
                                            4
##
                        1
                             0
                                  0
                                       0
                                            0
                                                 0
                  20 136
                                      40
                                           52
                                                 0
##
                             4
                                  1
```

```
## 6 14 106 2 0 32 33 1
## 7 0 1 0 0 0 0 0
```

Collected Results of Predicting

Method	Putler Segments Accuracy	Kmeans Segments Accurary
Random	0.13	0.35
K-nearest neighbor	0.14	0.31
Random Forest	0.18	0.39

Conclusion

Customer Segments

The traditional, fixed RFM analysis that I used defines eleven different customer segments. The Machine Learning generated customer segments turn out to have only seven customer segments. The analysis shows that the two sets of customer segments splits the customers in very different ways.

The machine learning method created a reasonable sized set of segments that when interpreted seems to make good business sense. It is, however, impossible to say which set of the segment sets that are best because it of course depends on the intended use. If we want a set of segments that is good at describing the states a customer goes through during time, it might be possible to make an analysis of the development over time of customers. In this report I assumed that the customers were close to static over the year of the dataset. I believ that finding dynamic trends or customer lifecycles requires a dataset that covers a longer period of at least several years for a business like the one, I analysed in this report.

Predicting Customer Segment

Using the K-nearest neighbor algorithm to predict the future customer segment from customers first order and their country did worse than random for the Kmeans segment! However, the Random Forest algorithm predicted the future customer segment from customers first order and their country a little better than random for both segment sets. Even though better than random, the accuracy is still low for both segment sets. Predicting using Random Forest might, though, be a beginning of helping the business to a finer segmentation of new customers.

It is clearly easier to predict the Kmeans segments - this is quite naturally because of the fewer segments and the very high number of customers in a single segment.

In this report I did not use the information of the content of the first order. It would be interesting to investigate if using this data, or perhaps even making a Market Basket Analysis, could help increase the accuracy of the predicting. Also I should refine the Random Forest analyses to be sure to find the really best value of mtry.