

# Strategic Decision Making in the 3D Printing Industry - A Robust Decision Making (RDM) analysis

Pedro Nascimento de Lima

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## 1 Why 3D Printing

## 2 XLRM

## 3 Case Generation

## 4 Scenario Discovery

## 5 Tradeoffs

## 6 Second Iteration

## 7 Final Thoughts

# Why 3D Printing

# Key Features of 3D printing

- 3D printing may

# Why 3D Printing?

3D Printing is an emergent technology, but decision makers face uncertainty.

## Positive Evidence

- 3D printing Industry has seen two digits growth consistently in the last few years;
- 3D printing is already reshaping supply chains across industries (e.g.: prothesis, aerospace, etc.);

## Negative Evidence

- Major players have been observing declining profitability (e.g.: Stratasys, 3D Systems);
- Estimates of 3D printing growth diverge:

# 3D Printing Prospected Effects - Why do we Care?

# Shaping events in the 3D Printing Industry

A confluence of events are

## Patent Dynamics and Expiration

The FDM patent expiration in 2007

## Strategies Played by Key Players

Leading 3D printing players (e.g. 3D Systems and Stratasys) historically have been adopting a closed-source strategy. However, the key event leading to 3D printing growth was patent expiration.

## Dynamyc Hypothesis 1: Holding Patents m

A fourth level

Slide with Bullets



# XLRM

# Model

## Case Generation

## Scenario Discovery

# Tradeoffs

## Second Iteration

## Final Thoughts

Slide with Plot