# TELCO CHURN PREDICTION MODEL

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For project's material please visit : github.com/peerapat-t



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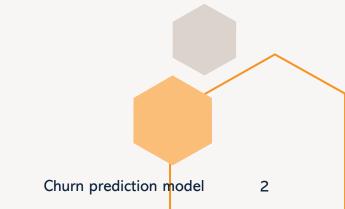
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### 1. BUSINESS PROBLEM

#### 1.1 Cost of acquiring a new customer

- The cost of retaining a customer is typically much lower than the cost of acquiring a new customer.
- For example, a study by Bain & Company found that it costs 5 to 7 times more to acquire a new customer than it does to retain an existing customer.
- This is because existing customers are already familiar with your product or service and they are more likely to continue doing business with you.

### 2. HOW TO SOLVE THIS PROBLEM

#### 2.1 Do nothing

Business not take any action to retain customers.

#### 2.2 Retain all customers

• Business take action to retain every customer.

#### 2.3 Use a churn prediction model

- Business use churn prediction to predicts who are at risk of churning.
- Churn prediction can help businesses identify customers who are at risk of leaving.
- This allows businesses to take action to retain those customers, such as offering them discounts or special promotions.

| Option                          | Cost   | Effectiveness                           |  |  |
|---------------------------------|--|---|--|--|
| Do nothing                      | Least expensive  | Least effective                         |  |  |
| Retain all customers            | Most expensive   | Most effective                          |  |  |
| Use a churn<br>prediction model | More cost-<br>effective than<br>retaining all<br>customers | More effective<br>than doing<br>nothing |  |  |

### 3. DATA

### 3.1 Target

- There are 7,032 customers in the dataset, including churn and not-churn customers.
- Churn customers are those who have unsubscribed within the last month.

#### 3.2 Features

- The dataset contains 22 features, which can be categorized into 3 groups:
  - Services that each customer has signed up for: This includes phone, multiple lines, internet, online security, online backup, device protection, tech support, and streaming TV and movies.

- Customer account information: This includes how long they've been a customer, contract, payment method, paperless billing, monthly charges, and total charges.
- Demographic info about customers: This includes gender, age range, and if they have partners and dependents.

## 4. SOLUTION

### 4.1 Churn prediction model performance

| Option                 | Total (Test) | Actual churn | Overspend (FP) | Save (TP) | Gains (or Loss) |
|------------------------|--------------|--------------|----------------|-----------|-----------------|
| Do nothing             | 1,407        | 374          | 0              | 0         | -187,000        |
| Retain all             | 1,407        | 374          | 1,033          | 374       | 83,700          |
| Churn prediction model | 1,407        | 374          | 307            | 295       | 110,700         |

<sup>\*</sup> These calculations are based on the assumption that the cost of promotion is 100, the cost of loss is 500, and the savings per customer is 500."

• Utilizing data from the test set involving approximately 1,407 customers, the churn prediction model yielded a gain of 159.03% when compared to the 'do nothing' program, and 32.23% when compared to the 'retain all' program.

## 4. SOLUTION

#### 4.2 Promotion/campaign to retain customers

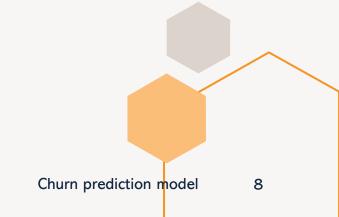
- For customers who have signal of churning and using a top-up package, we should introduce promotions to transition them to a contract package. Additionally, provide a limited-time offer like free 10GB internet for 6 months.
- For customers who have signal of churning and they are elder, we should offer a budget-friendly package accompanied by a message like "Stay connected with your number.
- For customers who have signal of churning and using a low-price package, we should be presented with a comparison of our package against competitors' offerings, followed by a strategic response.
- For customers who have signal of churning and no current internet service, we should introduce an affordable internet package.
- For customers who have signal of churning and still pay bills physically, we should encourage them to explore more convenient payment options, such as automatic credit card billing.

## 4. SOLUTION

#### 4.3 Use of model in the future

 Predict customer who are at risk to churn in the next month using the model and send leads to marketing team for retention campaign.

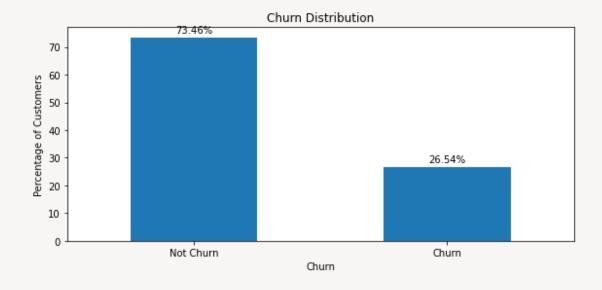
| Train/Val     | Test   | $\rightarrow$ | Prediction |
|---------------|--------|---------------|------------|
| 202201-202212 | 202301 |               | 202302-    |
|               |        |               |            |





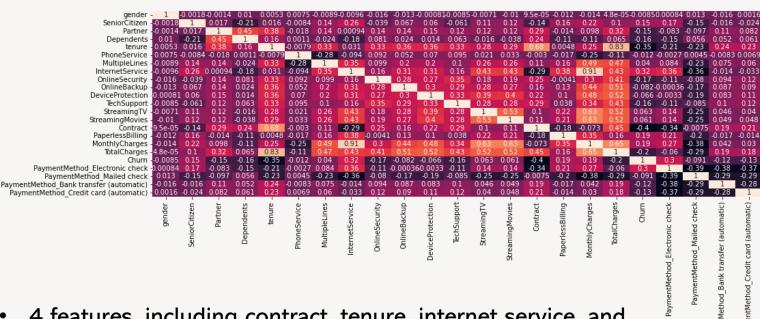
# **END OF BUSINESS SESSION**

### 4.1 Data understanding

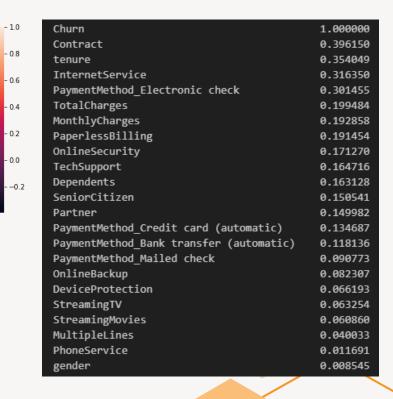


- If we look at the target distribution, There are only 27% of churn customers that the data is imbalanced.
- Resampling method or threshold tuning should be applied to handle this problem.
- Metrics like accuracy can be misleading and ineffective. Instead, it is essential to explore alternative evaluation measures, such as precision, recall, F1-score, or AUC-ROC.

#### 4.1 Data understanding (cont.)



 4 features, including contract, tenure, internet service, and electronic payment method, exhibit a high correlation (greater than 0.3 in absolute terms) with the target variable."



### 4.2 Technique used

| Step | Topic                 | Cost   |
|------|-----------------------|--|
| 1    | Dataset               | <ul> <li>Split the data into train, test, and validation sets.</li> <li>Use the train set to train the model, the validation set to tune the threshold, and the test set to evaluate the model.</li> </ul> |
| 2    | Normalized            | Use Min-Max scaling to normalize the data.   |
| 3    | Resampling            | Try oversampling (SMOTE) and undersampling (random undersampling).   |
| 4    | Model                 | Try random forest, LightGBM, and XGBoost.  |
| 5    | Hyperparameter tuning | Use RandomizedCV to find the best hyperparameters for each model.  |
| 6    | Threshold tuning      | <ul> <li>Use cost-sensitive learning to tune the threshold.</li> <li>Assign a cost of 5 times more to acquiring new customers than to retaining existing customers.</li> </ul>                             |
| 7    | Interpreting          | Use SHAP values.   |

### 4.3 Model evaluation

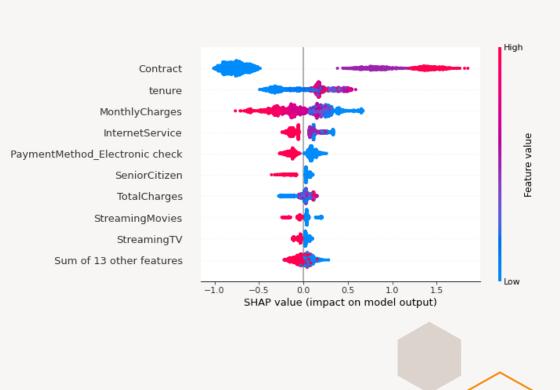
|   | Model                       | Observation | TP  | TN   | FP   | FN  | Precision | Recall   | AUCROC   |
|---|-----------------------------|-------------|-----|------|------|-----|-----------|----------|----------|
| 0 | Dummy Model (All Churn)     | 1407        | 374 | 0    | 1033 | 0   | 0.265814  | 1.000000 | 0.500000 |
| 1 | Dummy Model (All Not Churn) | 1407        | 0   | 1033 | 0    | 374 | NaN       | 0.000000 | 0.500000 |
| 2 | Random Forest (SMOTE)       | 1407        | 252 | 812  | 221  | 122 | 0.532770  | 0.673797 | 0.824113 |
| 3 | LightGBM (SMOTE)            | 1407        | 256 | 808  | 225  | 118 | 0.532225  | 0.684492 | 0.819451 |
| 4 | XGBoost (SMOTE)             | 1407        | 289 | 742  | 291  | 85  | 0.498276  | 0.772727 | 0.828354 |
| 5 | Random Forest (RUS)         | 1407        | 294 | 729  | 304  | 80  | 0.491639  | 0.786096 | 0.828529 |
| 6 | LightGBM (RUS)              | 1407        | 295 | 726  | 307  | 79  | 0.490033  | 0.788770 | 0.828037 |
| 7 | XGBoost (RUS)               | 1407        | 306 | 688  | 345  | 68  | 0.470046  | 0.818182 | 0.826978 |

|   | Model                       | Best Threshold | Validation Gain | Test Gain |
|---|-----------------------------|----------------|-----------------|-----------|
| 0 | Dummy Model (All Churn)     | 0.00           | 69300           | 83700     |
| 1 | Dummy Model (All Not Churn) | 0.00           | -151500         | -187000   |
| 2 | Random Forest (SMOTE)       | 0.18           | 95500           | 108400    |
| 3 | LightGBM (SMOTE)            | 0.25           | 95900           | 102400    |
| 4 | XGBoost (SMOTE)             | 0.19           | 97900           | 108000    |
| 5 | Random Forest (RUS)         | 0.28           | 96500           | 109400    |
| 6 | LightGBM (RUS)              | 0.25           | 94700           | 110700    |
| 7 | XGBoost (RUS)               | 0.31           | 96800           | 108200    |

- Before performing threshold tuning, XGBoost (RUS) seems good because it has a high AUCROC and the highest Recall.
- However, prior to that, LightGBM (RUS) is the better model as it achieves maximum gains.
- Ultimately, for the final decision, we choose LightGBM (RUS) to deploy in our system."

### 4.4 Feature importance (cont.)

| Features                             | Sign | Meaning  |
|--------------------------------------|------|--|
| Contract                             | +    | Customers on contract or top-up plans are more likely to churn, possibly due to the ease of changing numbers for top-up customers.                           |
| Tenure                               | +    | Long-time customers have a higher churn probability, potentially due to elderly individuals reducing phone usage to cut expenses.                            |
| Monthly charges                      | -    | Customers paying lower charges are more likely to churn, influenced by industry trends towards appealing, low-priced packages from other operators.          |
| Internet service                     | -    | Customers without internet in their package are at a higher churn risk, as competitors offer inclusive internet services, reflecting its growing importance. |
| Payment method<br>(electronic check) | -    | Non-users of electronic payment for bills are more likely to churn, possibly due to the inconvenience of payment, prompting a switch to other providers.     |



### 5. FUTURE WORK

- Improve model performance by creating more features and performing feature engineering.
- Experiment with different machine learning models, such as SVC and deep learning.
- Tune hyperparameters using sequential search techniques, such as Optuna.
- Segment customers using clustering and retain them with personalized promotions.



# **END OF PRESENTATION**

### 6. REFERENCE

- https://medium.com/@stephen.blount99/putting-a-price-on-customer-churn-38a184e530b8
- https://www.kaggle.com/code/bandiatindra/telecom-churn-prediction
- https://machinelearningmastery.com/smote-oversampling-for-imbalanced-classification/

### 7. ABOUT ME



 Peerapat Tancharoen holds a Bachelor's degree in Economics from Srinakharinwirot University, graduating with first honors and a GPA of 3.67. He also earned a Master's degree in Economics from Thammasat University, achieving a GPA of 3.98.



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