# Athens University of Economics and Business

# MSc in Business Analytics

## **Statistics For Business Analytics II**

Project II 2021-2022

# Bank telemarketing phone calls dataset

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# **Contents**

1.	Introduction – description of the problem	3
2.	Model building	4
	Part 1: Classification	
	Logistic Regression	4
	Decision Tree	8
	Naive Bayes	9
	Comparison of methods	10
F	Part 2: Clustering	12
3.	Conclusion	15
4.	References	16
5.	Appendix	17

## 1. Introduction – description of the problem

Telemarketing is a widely adopted direct advertising approach towards potential customers through telephone communication. Customer targeting consists of identifying prospective buyers of a product or subscribers of a service offered within the context of a marketing campaign. It is beneficial for businesses to constrict the range of potential customers and to explore their characteristics, thus increasing the success rate as well as efficiently reducing the marketing costs.

This marketing technique also enables banks and other financial organizations to focus on those customers who present the largest likelihood of subscribing to their products, offers, and other packages. Most often than not, identifying these group of customers poses a challenge to financial institutions.

The current study focuses on a retail bank that conducted a telemarketing campaign, aiming to persuade customers into subscribing for long-term deposits. Within the campaign, the agents make phone calls to a list of clients to sell the product (outbound) or, if meanwhile the client calls the contact-center for any other reason, he is asked to subscribe the product (inbound). The dataset contains information collected from a retail bank between May 2008 to June 2010 for all the customers who were contacted during a particular year to open term deposit accounts in a total of near 40 thousand phone contacts. They include both numerical and categorical variables, regarding the socio-demographics of the clients, the client-bank relationship, the contact context and the socio-economic macro context.

This project uses Classification and Clustering Machine Learning techniques to make predictions about the outcome of the campaign.

The first part will focus on the supervised learning problem, which uses already labeled data to find specific relationships or structure and produces correct output data. Specifically, we will use classification algorithms to construct several models, which will try to efficiently predict the outcome of the bank telemarketing campaign having as input both numerical and categorical variables, regarding the socio-demographics of the clients, the client-bank relationship, the contact context and the socio-economic macro context.

The second part deals with the unsupervised learning problem, where no labels are provided, therefore a cluster analysis is performed that groups data into clusters, by attempting to find similarities and dissimilarities among them based on their distance.

## 2. Model building

### **Part 1: Classification**

This section will focus on constructing several models that attempt to predict whether the client will subscribe to a Term Deposit. Data Classification is the use of Machine Learning techniques to organize datasets into related sub-populations, not previously specified in the dataset. This can uncover hidden characteristics within data and identify hidden categories that new data belongs within.

The method used for splitting the dataset will be K- Fold Cross-validation. This is a resampling procedure used to evaluate machine learning models on a limited data sample. The procedure has a single parameter called k that refers to the number of groups that a given data sample is to be split into. We decide to use 6 folds (k=6) for our analysis to achieve comprehensive results of the prediction tested on different parts of the dataset. This method generally results in a less biased or less optimistic estimate of the model skill than other methods, such as a simple train/test split.

### **Logistic Regression**

The first method used for model building is logistic regression, which is the appropriate regression analysis to conduct when the dependent variable is dichotomous (binary), specifically in the current study, whether or not the client subscribed a long-term deposit (success/failure), and the predicted values are probabilities.

The large number of potential useful features for a model demands a stricter choice of relevant attributes. Feature selection is a useful step to discard irrelevant inputs, leading

to a simpler data-driven model that are easier to interpret and provides better predictive performances. To achieve that, we implement variable selection algorithms (LASSO - AIC).

Initially, LASSO method filters the full model and selects the most appropriate covariates. It forces the sum of the absolute value of the coefficients to be less than a fixed value, which sets certain coefficients to zero, thereby removing them from the model. In logistic regression, Lasso regularization works by adding a penalty term to the log likelihood function. The regularization parameter is "lambda" and measures the degree to which the coefficients are penalized. By choosing lambda within one standard error from the minimum, LASSO shrinks more parameters towards zero and the model becomes significantly simpler, while also dealing with the multicollinearity issue.

Afterwards, we implement AIC variable selection. By comparing the AIC improvements from dropping and adding each candidate variable from the current model, we end up with a model having the smallest AIC. The model ends up with ten variables: age, job, education, day\_of\_week, month, duration, campaign, poutcome, emp.var.rate and nr.employed.

Furthermore, multicollinearity between the covariates should be checked using the Vif test. This shows that emp.var.rate and nr.employed are correlated, as previously observed in the correlation table of quantitative variables. Therefore, we decide to remove the emp.var.rate variable to fix the multicollinearity issue and fit again the general linear model.

The next step, after concluding to the final model, is to train our model into the data, using 6-fold cross validation and then evaluate its ability to predict on the unseen data.

We use the confusion matrix in order to evaluate the predicting ability of the model. A confusion matrix is a summary of prediction results on a classification problem. The number of correct and incorrect predictions are summarized with count values and broken down by each class. For the logistic regression, it is observed on table 2.1. that the model accuracy on the test dataset is 90.72 % and the balanced accuracy (that takes into account the sensitivity) is 82.42%, which are very high. Moreover, the accuracy of the model is estimated between 89.99% and 91.4% in a confidence interval of 95%.

#### Confusion Matrix and Statistics

Reference Prediction fail success fail 5546 188 success 429 484

Accuracy: 0.9072

95% CI: (0.8999, 0.914)

No Information Rate : 0.8989 P-Value [Acc > NIR] : 0.01256

Kappa : 0.5594

Mcnemar's Test P-Value : < 2e-16

Sensitivity: 0.72024 Specificity: 0.92820 Pos Pred Value: 0.53012 Neg Pred Value: 0.96721 Precision: 0.53012

Recall : 0.72024 F1 : 0.61073

Prevalence: 0.10110 Detection Rate: 0.07281

Detection Prevalence : 0.13736 Balanced Accuracy : 0.82422

'Positive' Class : success

Table 2.1.: Confusion matrix for logistic regression

Lastly, we plot the ROC curve of the model, which represents the true positive rate against the false positive rate at different classification thresholds. We would like the ROC curve to be stretched as far as possibly to the upper left corner. The higher to the left is the curve, the lower is the percentage of false classified observations. Figure 2.1. displays the six ROC curves of the logistic regression and for each of the 6 folds of the dataset.

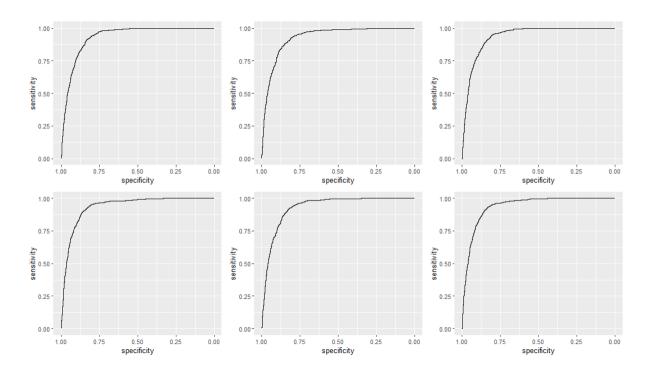


Figure 2.1.: ROC curves of logistic regression for each of the 6 folds

#### **Decision Tree**

The second method used for predicting the outcome of the campaign is decision tree, which is a non-parametric supervised learning method used for classification and regression. The goal is to create a model that predicts the value of a target variable by learning simple decision rules inferred from the data features. The decision tree we constructed is presented in Figure 2.2, along with the thresholds and percentages of observations on each node.

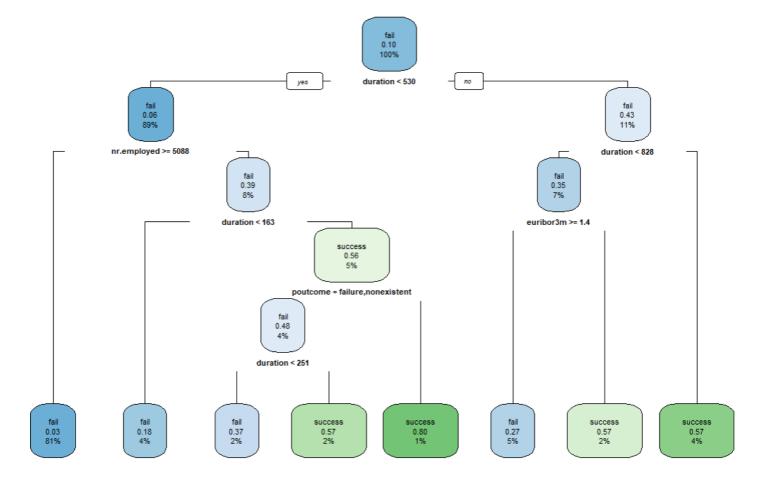


Figure 2.2.: Decision tree

Moreover, the results of the confusion matrix are presented in Table 2.2. For the decision tree, it is observed that the model accuracy on the test dataset is 89.48 % and the balanced accuracy (that takes into account the sensitivity) is 81.8%, which are very high. Moreover, the accuracy of the model is estimated between 88.72% and 90.21% in a confidence interval of 95%.

```
Confusion Matrix and Statistics
         Reference
Prediction fail success
  fail 5463
   success 512
              Accuracy: 0.8948
                95% CI: (0.8872, 0.9021)
    No Information Rate : 0.8989
   P-Value [Acc > NIR] : 0.8681
                 Kappa: 0.5237
 Mcnemar's Test P-Value : <2e-16
           Sensitivity: 0.72173
           Specificity: 0.91431
        Pos Pred Value : 0.48646
        Neg Pred Value : 0.96690
             Precision: 0.48646
                Recall: 0.72173
                    F1: 0.58119
            Prevalence : 0.10110
        Detection Rate: 0.07297
   Detection Prevalence: 0.14999
     Balanced Accuracy: 0.81802
       'Positive' Class : success
```

Table 2.2.: Confusion matrix for decision tree

### **Naive Bayes**

Naive Bayes classifiers are a collection of classification algorithms based on Bayes' Theorem. It is not a single algorithm but a family of algorithms where all of them share a common principle, i.e., every pair of features being classified is independent of each other. The thought behind naive Bayes classification is to try to classify the data by maximizing P(O|Ci)P(Ci) using Bayes theorem of posterior probability (where O is the Object or tuple in a dataset and "i" is an index of the class).

Naive Bayes learners and classifiers can be extremely fast compared to more sophisticated methods. The decoupling of the class conditional feature distributions means that each distribution can be independently estimated as a one-dimensional distribution. This in turn helps to alleviate problems stemming from the curse of dimensionality.

Since Naive Bayes assumes independency between features, we remove the variable euribor3m from the model because it has very high correlation with the other numerical variables, as found in the correlation matrix (See Appendix: Table 2.3.).

The results of the confusion matrix are presented in Table 2.3. For the Naive Bayes, it is observed that the model accuracy on the test dataset is 85.35 % and the balanced accuracy (that takes into account the sensitivity) is 75.34%, which are very high. Moreover, the accuracy of the model is estimated between 84.47% and 86.19% in a confidence interval of 95%.

```
Confusion Matrix and Statistics
          Reference
Prediction fail success
   fail 5251 250
   success 724
              Accuracy: 0.8535
                95% CI: (0.8447, 0.8619)
    No Information Rate: 0.8989
    P-Value [Acc > NIR] : 1
                 Kappa: 0.386
 Mcnemar's Test P-Value : <2e-16
           Sensitivity: 0.62798
           Specificity: 0.87883
        Pos Pred Value: 0.36824
        Neg Pred Value : 0.95455
             Precision: 0.36824
                Recall : 0.62798
                    F1: 0.46425
            Prevalence: 0.10110
        Detection Rate: 0.06349
   Detection Prevalence: 0.17241
      Balanced Accuracy: 0.75340
       'Positive' Class : success
```

Table 2.4.: Confusion matrix for Naive Bayes

### **Comparison of methods**

Finally, we produce metrics for each classification method in order to compare their predictive abilities and create boxplots representing their accuracy. Accuracy and Adjusted Rand Index (ARI) are used as metrics and we would like them to be as high as possible. From the Figure 2.3. and the tables below, it can be concluded that Logistic Regression and Decision tree methods perform similarly while the decision Naive Bayes method has poorer results than the previous two. Out of all, logistic regression produces the best results.

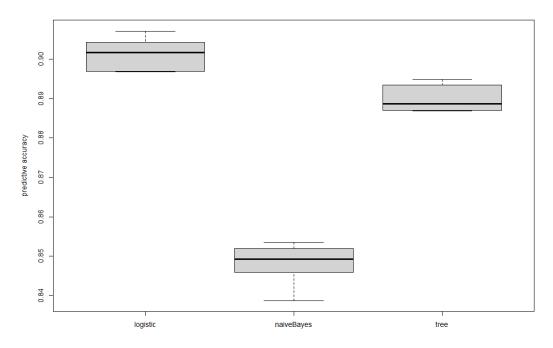


Figure 2.3.: Boxplots of accuracy for each classification method

Row	VI	V2	V3	V4	V5	V6
logistic	0.90	0.90	0.90	0.90	0.90	0.91
naiveBayes	0.85	0.85	0.85	0.85	0.84	0.85
tree	0.89	0.89	0.89	0.89	0.89	0.89

Table 2.5.: Accuracy for each classification method

Row	VI	V2	V3	V4	V5	V6
logistic	0.45	0.46	0.47	0.48	0.46	0.49
naiveBayes	0.29	0.31	0.30	0.31	0.28	0.31
tree	0.43	0.43	0.44	0.44	0.44	0.45

Table 2.6.: Adjusted Rand Index (ARI) for each classification method

## Part 2: Clustering

Clustering allows us to better understand how a sample might be comprised of distinct subgroups given a set of variables. This section will focus on the unsupervised learning problem and implement the hierarchical clustering method using Gower distance, partitioning around medoids, and silhouette width.

In order for an algorithm to group observations together, it is initially needed to explore the dissimilarities between observations. The distance metric that we will use for that case is Gower distance, as it can handle mixed data types. The concept of Gower distance is that for each variable type, a particular distance metric that works well for that type is used and scaled to fall between 0 and 1. Then, a linear combination using user-specified weights is calculated to create the final distance matrix. Since it requires keeping an NxN distance matrix in memory, we select a subsample of 10000 observations from our original dataset of almost 40000 observations and we proceed to data cleaning.

After calculating Gower's distance, we select an algorithm for clustering. Partitioning around medoids (PAM) is more robust to noise and outliers compared to k-means because it minimizes a sum of general pairwise dissimilarities instead of a sum of squared Euclidean distances. The PAM algorithm searches for k representative objects in a data set (k medoids) and then assigns each object to the closest medoid in order to create clusters. Its aim is to minimize the sum of dissimilarities between the objects in a cluster and the center of the same cluster (medoid).

The next step is to select the number of clusters. We use silhouette width, an internal validation metric which is an aggregated measure of how similar an observation is to its own cluster compared its closest neighboring cluster. The metric can range from -1 to 1, where higher values are better. After calculating silhouette width for clusters ranging from 2 to 10 for the PAM algorithm, it can be observed that 2 clusters yield the highest value, close to 1.

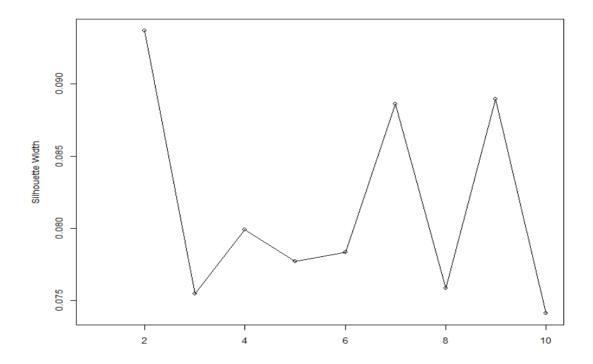
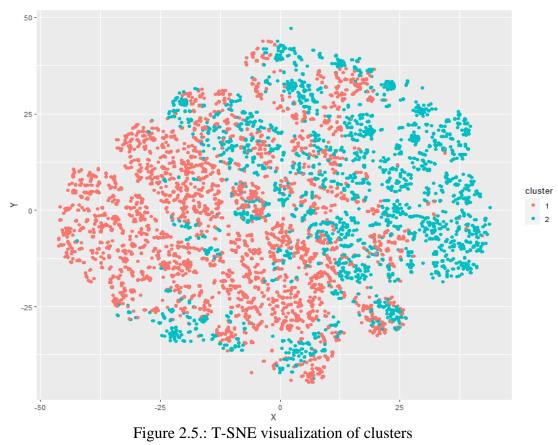


Figure 2.4.: Silhouette width for number of clusters

Finally, we will visualize the results using t-distributed stochastic neighborhood embedding, or t-SNE. This method is a dimension reduction technique that tries to preserve local structure to make clusters visible in a 2D or 3D visualization. Figure 2.4. displays the two clusters that PAM was able to detect. The two clusters are not perfectly separated, but especially the first cluster seems to stand out more. The summary statistics of the two clusters are provided in Appendix, Tables 2.7, 2.8.



## 3. Conclusion

To sum up, regarding classification, it appears that out of the 3 different models presented in this report, logistic regression did the best job in determining true positive values and had the highest accuracy. The results of the decision tree were also very satisfactory, while Naive Bayes did worse with predicting the positive class and had the lowest accuracy. There are also other algorithms that could be used and have perhaps better predictions, for example Support Vector Machines and Random Forest.

Regarding clustering, the results were not equally satisfying, but the algorithm was able to detect two clusters. Gower's distance and partitioning around medoids (PAM) also had some disadvantages, as they required much memory and time for running.

## 4. References

- Statistics for Business Analytics II course slides.
- Jiang, Y. (2018). "Using logistic regression model to predict the success of bank telemarketing." International Journal on Data Science and Technology.
- Moro, S., Cortez, P., & Rita, P. (2014). A data-driven approach to predict the success of bank telemarketing. Decision Support Systems

## 5. Appendix

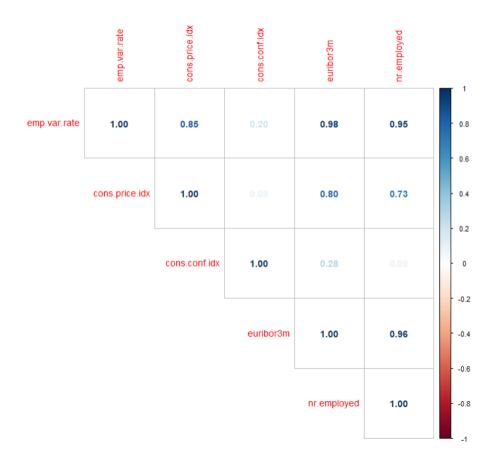


Table 2.3.: Correlation Matrix

```
[[1]]
                          job
                                         marital
                                                                     education
                                                                                     default
                blue-collar:1836
        : 327
                                    divorced: 607
                                                     high.school
36
                                                                          :1668
                                                                                  no
                                                                                      :4052
                                    married :3471
                                                                                  unknown:1339
32
        : 231
                technician : 861
                                                     basic.9y
                                                                          : 997
                            : 722
35
        : 225
                admin.
                                    single :1302
                                                     basic.4y
                                                                          : 737
                                                     professional.course: 703
34
        : 220
                services
                            : 660
                                    unknown : 11
30
        : 203
                management : 288
                                                      university.degree : 598
                         : 231
                                                                          : 410
37
        : 197
                retired
                                                      basic.6y
                            : 793
(Other):3988
                                                      (Other)
                                                                          : 278
                 (Other)
                                                                      pdays
   housing
:3731
                                    campaign
                      loan
                                                                                     previous
                                                not previously contacted:5267
previously contacted : 124
                                                                                  Min. :0.0000
1st Qu.:0.0000
                      :4472
                                        :2091
                no
unknown: 160
                unknown: 160
                                        :1410
                                1
        :1500
                yes
                       : 759
                                                                                  Median :0.0000
yes
                                3
                                        : 826
                                        : 338
                                                                                  Mean :0.1365
                                                                                  3rd Qu.:0.0000
                                5
                                        : 238
                                6
                                        : 144
                                                                                  Max.
                                                                                         :5.0000
                                (Other): 344
        poutcome
                        cluster
failure : 518
                    Min. :1
nonexistent:4764
                     1st Qu.:1
success
          : 109
                     Median :1
                     Mean
                     3rd Qu.:1
                     Мах.
```

Table 2.7.: Summary statistics of 1st cluster

```
[[2]]
                          job
                                       marital
                                                                 education
     age
       : 339
               admin.
                           :1776
                                   divorced: 549
                                                   university.degree :2305
                                                                              no :3812
32
       : 229
               technician
                            : 762 married :2647
                                                   high.school
                                                                      : 633
33
       : 217
               blue-collar : 467
                                   single :1405
                                                    professional.course: 528
                                   unknown: 8
34
       : 209
               management : 426
                                                   basic.9y
                                                                     : 508
               services : 316
self-employed: 183
35
       : 203
                                                   basic.4y
                                                                      : 311
30
       : 185
                                                    unknown
                                                                      : 176
                         : 679
(Other):3227
               (Other)
                                                    (Other)
                                                                      : 148
                  loan
                                 campaign
                                                                 pdays
                                                                               previous
 housing
                                                                            Min. :0.0000
1st Qu.:0.0000
                    :3763
                                     :2898
no : 821
               no
                                            not previously contacted:4469
              unknown: 94
yes : 752
                             3
                                            previously contacted
unknown: 94
                                     : 517
                                                                  : 140
                                     : 459
yes
                                                                            Median :0.0000
      :3694
                                     : 282
                                                                            Mean :0.1523
                              5
                                     : 156
                                                                            3rd Qu.:0.0000
                                                                            Max. :5.0000
                                     : 90
                              (Other): 207
       poutcome
                      cluster
failure : 460
                   Min. :2
nonexistent:4020
                   1st Qu.:2
success : 129
                   Median :2
                   Mean :2
                   3rd Qu.:2
                   Max. :2
```

Table 2.8.: Summary statistics of 2<sup>nd</sup> cluster