Independent Cost Audit: RidgeLine Geothermal Expansion

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1 Engagement Summary

Core Consult Advisors was engaged to perform a targeted review of capital expenditures and project-accounting practices for the **RidgeLine Geothermal Expansion Project (Phase II)** located in Washoe County, NV.

Scope included verification of cost classifications, change-order documentation, and reconciliation of drawdowns under the \$72 million construction facility.

Key Findings Summary

Area Reviewed	Observation	Impact Estimate (US \$ M)	Comment
Civil Works CapEx	Overstatement ~ 1.1 % (\$0.42 M) due to improper capitalization of temporary access roads	0.42	One-time write-off recommended FY 2025 close
Drilling Contracts	Cost tracking accurate but delays on well #14 (+22 days) added \$0.9 M standby charges	0.9	Budget contingency sufficient (remaining \$1.8 M)
Turbine Procurement	Currency hedge expired before final payment; FX loss \$0.56 M not booked	0.56	To be recognized in Q4

Owner's Engineering (OE) Fees	Misclassified as G&A instead of CapEx	_	No P&L impact if reclassed promptly
Environmental Compliance Costs	Two consultant invoices (≈\$110 k) unlinked to POs	0.11	Admin oversight only
Contingency Draw Usage	45 % consumed by Month 15 vs planned 30 %	_	Front-loaded spend reduces buffer for 2026

Total identified potential adjustments: \$2.0–2.1 million (~2.9 % of total budget).

3 Detailed Observations

3.1 Documentation and Controls

- Invoice approval cycle averages 9.6 days (target ≤ 5).
- Manual tracking in Excel still used for change orders < \$250 k introduces risk of duplication.
- Internal audit trail for foreign currency hedges incomplete; no clear owner assigned.

3.2 Budget Forecasting

Re-forecast prepared September 2025 projects final cost of \$73.9 M (+2.6 %). Core Consult considers variance within industry tolerance (<5 %) but notes that 90 % of contingency may be consumed before commissioning.

3.3 Schedule Interaction

Two critical-path interfaces between drilling and electrical works not fully sequenced in Primavera; likely 1–2 week efficiency loss (≈\$0.3 M implied carrying cost).

4 Recommendations

 Immediate Accounting Adjustments: Record FX loss and reclass temporary roads to O&M.

- 2. **System Upgrade:** Implement ERP module for PO/invoice linking by Q2 2026.
- 3. Contingency Policy: Freeze non-critical spend until commissioning milestone reached.
- 4. **Hedging Governance:** Assign treasury responsibility to CFO office (not project controls).
- 5. **Internal Audit Cycle:** Quarterly mini-audits recommended for 2026 budget tracking.

5 Conclusion

RidgeLine Phase II remains financially viable and on schedule for COD Q1 2027. However, cost discipline and foreign-exchange oversight need improvement to avoid further erosion of equity returns.

Projected project-level IRR post-adjustments: 9.3 % vs. 10.2 % in original model.