





## ARTICLE

## Coastal and Marine Ecology

## Shaping sustainable harvest boundaries for marine populations despite estimation bias

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## Abstract

Biased estimates of population status are a pervasive conservation problem. This problem has plagued assessments of commercial exploitation of marine species and can threaten the sustainability of both populations and fisheries. We develop a computer-intensive approach to minimize adverse effects of persistent estimation bias in assessments by optimizing operational harvest measures (harvest control rules) with closed-loop simulation of resource-management feedback systems: management strategy evaluation. Using saithe (*Pollachius virens*), a bottom water, apex predator in the North Sea, as a real-world case study, we illustrate the approach by first diagnosing robustness of the existing harvest control rule and then optimizing it through propagation of biases (overestimated stock abundance and underestimated fishing pressure) along with select process and observation uncertainties. Analyses showed that severe biases lead to overly optimistic catch limits and then progressively magnify the amplitude of catch fluctuation, thereby posing unacceptably high overharvest risks. Consistent performance of management strategies to conserve the resource can be achieved by developing more robust control rules. These rules explicitly account for estimation bias through a computational grid search for a set of control parameters (threshold abundance that triggers management action,  $B_{\text{trigger}}$ , and target exploitation rate,  $F_{\text{target}}$ ) that maximize yield while keeping stock abundance above a precautionary level. When the biases become too severe, optimized control parameters—for saithe, raising  $B_{\text{trigger}}$  and lowering  $F_{\text{target}}$ —would safeguard against a overharvest risk (<3.5% probability of stock depletion) and provide short-term stability in catch limit (<20% year-to-year variation), thereby minimizing disruption to fishing communities. The precautionary approach to fine-tuning adaptive risk management through management strategy evaluation offers a powerful tool to better shape sustainable harvest boundaries for exploited resource populations when estimation bias persists. By explicitly accounting for emergent sources of

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uncertainty, our proposed approach ensures effective conservation and sustainable exploitation of living marine resources even under profound uncertainty.

#### KEYWORDS

decision-making, environmental stochasticity, fisheries management, management procedure, management strategy evaluation, measurement error, precautionary principle, retrospective pattern, risk analysis, state-space model, stock assessment, trade-offs

## INTRODUCTION

Managers and policymakers increasingly face trade-offs in sustainably managing extractive use of living marine resources while effectively conserving biodiversity under the precautionary principle (FAO, 1996; Harwood & Stokes, 2003; Hilborn et al., 2001). But imperfect knowledge of social–ecological systems impedes the decision-making. Scientific uncertainty (imprecision in measurements) of current population status can obscure the assessment of decline or extinction threats (Ovaskainen & Meerson, 2010; Ripa & Lundberg, 1996). Lack of certainty in socioeconomic dynamics that can promote noncompliance and inertia also may reduce the efficacy of management measures applied (Beddington et al., 2007; Fulton et al., 2011; Hilborn et al., 2001). If we are to achieve internationally agreed conservation targets, such as sustainable use of marine resources portrayed under Sustainable Development Goal 14 (UN, 2015) and Aichi Biodiversity Target 6 (CBD, 2010), we must account for various sources of uncertainty (imprecision and inaccuracy) to assess overexploitation risk (Memarzadeh & Boettiger, 2018) and recovery potential (Memarzadeh et al., 2019) and set conservation priorities.

In commercial capture fisheries, assessments of current population status provide a scientific basis for setting a threshold for safe harvest to prevent the decline of fish stocks. This approach may include using biological thresholds such as the population abundance that produces maximum sustainable yield (MSY; Beddington et al., 2007). The harvest of wild populations is commonly managed by applying decision rules (harvest control rules) based on such predefined thresholds to set a catch limit for the year (Beddington et al., 2007). Accurate population assessments contribute to successful implementation of management measures to sustain long-term commercial exploitation of fish populations (Hilborn et al., 2020). However, systematic errors in assessments have posed a multitude of challenges (Patterson et al., 2001; Sethi, 2010). If population abundance is persistently overestimated, for example, the resulting overly optimistic catch advice or rebuilding plans will deplete the

population, thereby threatening the sustainability of fisheries that depend on it (Memarzadeh et al., 2019; Walters & Maguire, 1996). Overestimated abundance and underestimated exploitation rates, which often heighten extinction risk, have led to some historical collapses of oceanic predators (Charles, 1998; Walters & Maguire, 1996).

Biased estimates in perceived population status have plagued assessments of exploited marine species (Punt et al., 2020) and likely contributed to overharvest and depletion including stocks that are considered well-monitored (Brooks & Legault, 2016). Inconsistency across assessments such as persistent overestimation of abundance has led to the rejection of assessments (Punt et al., 2020). Although past research has proposed solutions to estimation bias, applying these solutions remains a challenge because the bias could originate from multiple sources (Brooks & Legault, 2016; Hurtado-Ferro et al., 2015; Szuwalski et al., 2017). Incomplete knowledge of the causes behind biased estimates may lead to incorrect application of the tools, inadvertently exacerbating the problems by amplifying overharvest and depletion risks (Brooks & Legault, 2016; Kraak et al., 2008; Szuwalski et al., 2017). Given serious ecological and socioeconomic implications for getting it wrong, we urgently need a procedure that provides practical guidance for explicitly evaluating robustness of management strategies and designing alternatives to inform decision-making to safely harvest under uncertainty (Punt et al., 2020).

We illustrate how closed-loop simulation of resource-management systems (management strategy evaluation) can help prevent estimation bias from derailing effective management of exploited populations. Management strategy evaluation is a flexible decision-support tool used in fisheries management (Butterworth & Punt, 1999; Smith et al., 1999) and has increasingly been applied to conservation planning in marine and terrestrial systems (Bunnefeld et al., 2011; Milner-Gulland et al., 2001). This tool is designed to evaluate the performance of candidate policy instruments through forward simulations of feedback between natural resources and management systems (policy implementation and new observation) by accounting for trade-offs among management goals of

stakeholders (Punt et al., 2016). Management strategy evaluation also can assess consequences of suspected sources of bias in assessments (Hordyk et al., 2019; Szuwalski et al., 2017). Here, we take this approach further: we first diagnose estimation bias (robustness testing; Cooke, 1999). Then, through computational optimization of harvest control rules (Chadès et al., 2017; Walters & Hilborn, 1978), our proposed method searches for robust rules by explicitly accounting for bias in perceived stock status along with process (life history parameter) and observation (survey and reported catch) uncertainties. Specifically, we evaluate how robust current management procedures (MPs) are to persistent estimation bias, and then demonstrate how MPs can remain precautionary through the optimization of harvest control rules to avert mismanagement: setting overly optimistic catch limits that promote stock depletion and a future fishery closure.

## METHODS

### Management strategy evaluation framework

We simulated population and harvest dynamics, surveys, assessments, and implementation of management strategies to explore trade-offs in achieving conservation-oriented (minimizing overexploitation risk) and harvest-oriented (maximizing yield) goals through management strategy evaluation. We made use of the framework developed and adopted for commercially harvested species in the Northeast Atlantic including four North Sea demersal fish stocks (International Council for the Exploration of the Sea [ICES], 2019c) and Atlantic mackerel (*Scomber scombrus*; ICES, 2020c). The framework consists of sub-models that simulate (1) true population and harvest dynamics at sea (operating model [OM]), from which observations through monitoring surveys and catch reporting (data generation) are made; and (2) management processes: assessments based on observations from the surveys and reported catch and subsequent decision-making (management procedure, MP) (Figure 1a; Punt et al., 2016). We used the North Sea population of saithe (*Pollachius virens*) (ICES statistical areas: Subareas 4 and 6 and Division 3a; ICES, 2019c), a demersal (bottom water) predatory fish harvested commercially by more than a dozen European nations, as a real-world case study. And we used the State-space Assessment Model (SAM; Nielsen & Berg, 2014) as estimation model (EM) and harvest control rule set for saithe (ICES, 2019c); model settings and forecast assumptions are fully described in ICES (2019c). We performed all

simulations in R (version 3.60; R Development Core Team, 2019) using the *mse* R package (<https://github.com/flr/mse>) (ICES, 2019c), part of the Fisheries Library in R (FLR; Kell et al., 2007).

### Population dynamics

To simulate future population dynamics of target species, the framework uses an age-structured population model that accounts for environmental stochasticity. For saithe, we modeled the population dynamics of 4-year-olds and older as follows:

$$\log N_{a,y} = \log N_{a-1,y-1} - F_{a-1,y-1} - M_{a-1,y-1} + \eta_{a,y}, \quad (1a)$$

$$\log N_{A,y} = \log(N_{A-1,y-1} e^{-F_{A-1,y-1} - M_{A-1,y-1}} + N_{A,y-1} e^{-F_{A,y-1} - M_{A,y-1}}) + \eta_{A,y}, \quad (1b)$$

$$\log F_{a,y} = \log F_{a,y-1} + \xi_{a,y}, \quad (1c)$$

where  $N_{a,y}$ ,  $N_{a,y-1}$ ,  $F_{a,y}$ ,  $F_{a,y-1}$ ,  $M_{a,y}$ , and  $M_{a,y-1}$  are  $a$ -year-old numbers, fishing mortality rates, and natural mortality (nonfishing such as starvation and diseases) rates in year  $y$  and  $y - 1$ , and  $\eta_{a,y}$  and  $\xi_{a,y}$  are multivariate normally distributed variables, reflecting process errors correlated between ages within years (Appendix S2: Figure S1; Nielsen & Berg, 2014).  $F_{a,y-1}$  is time-varying and simulated through the implementation of harvest control rules (see Management procedure section). Historical surveys indicate that 10-year-olds and older are relatively uncommon, and we simulated them as a dynamic aggregate pool (known as a plus group in fishery stock assessment,  $N_A$ ,  $F_A$ , and  $M_A$ ).

We simulated density-dependent regulation of recruitment in the population dynamics with a segmented regression (ICES, 2019c) relating adult biomass to the number of recruits (3-year-olds for saithe) as follows:

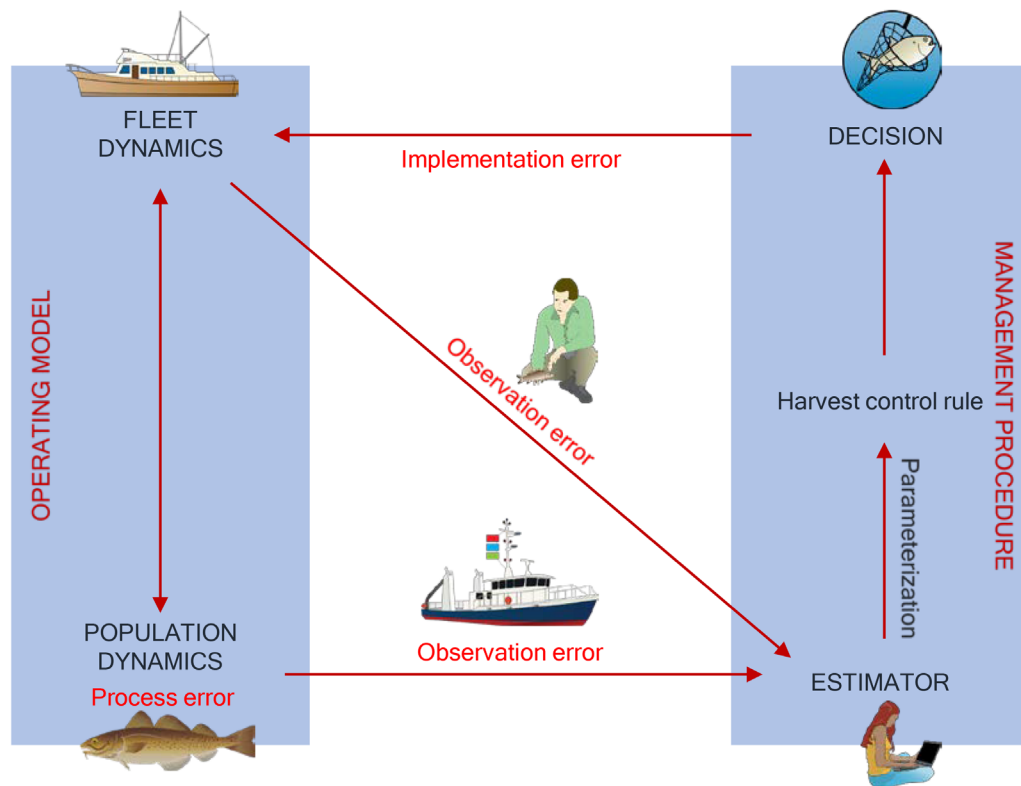
$$\log N_{3,y} = \log \beta + \text{SSB}_y + \gamma_y \quad (\text{if } 0 < \text{SSB}_y \leq b), \quad (1d)$$

$$\log N_{3,y} = \log \alpha + \gamma_y \quad (\text{if } \text{SSB}_y > b), \quad (1e)$$

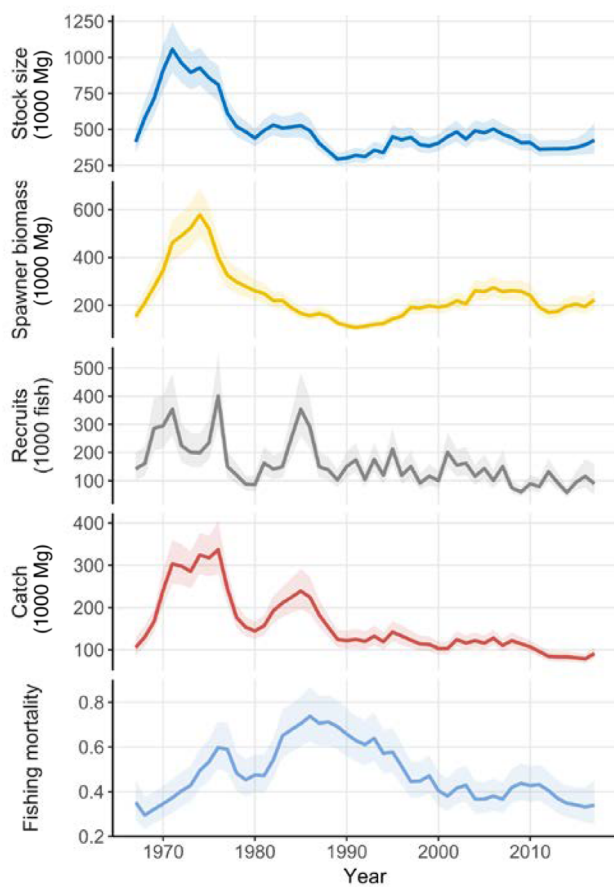
where  $\text{SSB}_y$  is adult biomass (known as spawning stock biomass, in megagrams) in year  $y$ , which is the sum of the product of age-specific numbers, masses, and maturity rates;  $\beta$ ,  $b$ , and  $\alpha$  are parameters; and  $\gamma_y$  is process error in year  $y$ .

We developed the OM using data and life history parameter estimates taken from the 2018 assessment (ICES, 2018), which represents the best available

(a)



(b)



(c)

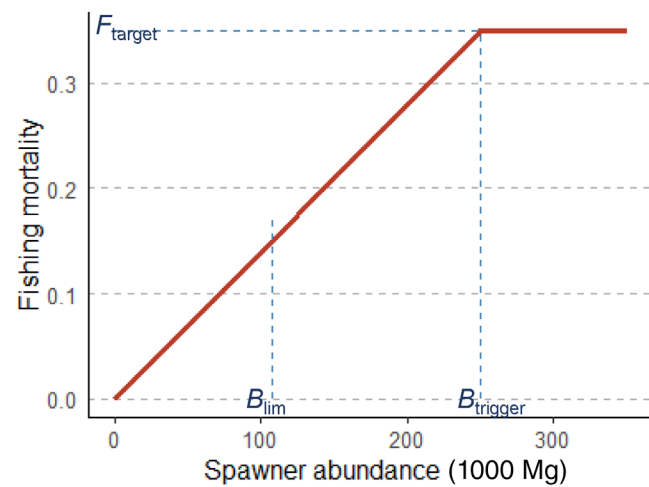


FIGURE 1 Legend on next page.

information on the past (1967–2017) population and harvest dynamics (Figure 1b; Appendix S1). The data sources, survey methods, and model structure have been extensively documented in ICES (2016) and ICES (2019a). Briefly, we parameterized the model with 51-year estimates of age-specific masses (g, Appendix S1: Tables S3–S4) and maturity rates (proportion of adults, Appendix S1: Table S5), and natural mortality rates assumed at  $0.2 \text{ year}^{-1}$  for all ages and years. Then, we fitted the population model to time series data of commercial catch (age-aggregated biomass of German, French, and Norwegian trawlers in 2000–2017, in megagrams, Appendix S1: Table S6 and Appendix S2: Figure S1) and age-specific (ages 3–8) abundance indices (International Bottom Trawl Surveys in the third quarter, IBTS-Q3, in 1992–2017, Appendix S1: Table S7 and Appendix S2: Figure S2) (ICES, 2018) using SAM (see Monitoring and catch surveys section for details of computing catch and age-specific abundance indices).

We projected true population and catch dynamics annually for 21 years (2018–2038). To account for process uncertainty (year-to-year variability in survival rate), we generated 1000 realizations of stochastic populations using the variance–covariance (inverse Hessian) matrix of age-specific numbers and fishing mortality rates taken from the 2018 assessment (Appendix S2: Figure S3a; ICES, 2019c). We derived a set of mean age-specific masses, maturity rates, and fishing gear selectivity by randomly selecting a year with replacement from the 2008–2017 data; this process was repeated independently for each replicate every year to account for environmental stochasticity.

To account for environmental stochasticity in density dependency of recruitment, we first parameterized the spawner-recruit model by fitting it to the 1998–2017 data on SSB and recruit numbers by resampling residuals with replacement. Because preliminary analyses had revealed gaps in the resampling process (ICES, 2019c), we used a kernel density function to smooth the resulting distribution of residuals from the fitted regression. Then, we resampled residuals from the distribution and applied these to model outputs to generate recruits every year (Appendix S2: Figure S4a,b); this process was repeated independently for each replicate. Preliminary analyses showed little evidence of temporal autocorrelation in the recruitment (Appendix S2: Figure S4c).

## Monitoring and catch surveys

We simulated future annual monitoring of the population and harvest, which are subject to error, by adding observation error to age-specific survey indices and aggregated catch computed from the OM. To simulate deviations to the observed survey index (IBTS-Q3), we used the variance–covariance matrix for the survey index to account for observation error correlated between ages (Appendix S2: Figures S5a and S6a). Survey observations ( $I$ ) are generated as follows:

$$I_{a,y} = q_a N_{a,y} e^{-t_i Z_{a,y}} e^{\varepsilon_{a,y}}, \quad (2a)$$

$$\varepsilon_{a,y,i} \sim N(0, \Sigma_i), \quad (2b)$$

where  $Z_{a,y}$  is  $a$ -year-old total ( $F_{a,y} + M_{a,y}$ ) mortality rate in year  $y$  from the OM;  $q_a$  are  $a$ -year-old survey catchabilities for the survey  $i$ ; and  $t$  is the timing of the annual survey (0.575 for IBTS-Q3).  $\varepsilon_{a,y}$  represents multivariate normally distributed errors with mean zero and standard deviation  $\Sigma$  defined by the variance–covariance matrix between ages within years (ICES, 2019b). Observation error is applied to age-specific abundance indices as multiplicative lognormal error (Appendix S2: Figure S5a).

To avoid using the age information twice (once in computing age-specific catches and again in selectivities), we computed a fishable biomass index, a combined (German, French, and Norwegian trawlers) index from the OM (Appendix S2: Figures S5b and S6b) standardized by average fishing mortality rates as follows:

$$I_y = q \left[ \sum_a S_{a,y} w_{a,y}^c N_{a,y} e^{-0.5 Z_{a,y}} \right] e^{\varepsilon_y}, \quad (3a)$$

$$S_{a,y} = \frac{F_{a,y}}{\sum_a F_{a,y} / n_{\text{age}}}, \quad (3b)$$

$$\varepsilon_y \sim N(0, \sigma^2), \quad (3c)$$

where  $q$  is the catchability;  $w_{a,y}^c$  are  $a$ -year-old catch masses in year  $y$ ; 0.5 indicates projection to mid-year;  $S_{a,y}$  is the selectivity of  $a$ -year-olds in year  $y$ ;  $n_{\text{age}}$  is the number of age classes in the population; and  $\varepsilon_y$  is a normally

**FIGURE 1** Management strategy evaluation framework and historical population and harvest dynamics of North Sea saithe. (a) Schematic of the management strategy evaluation framework (Fisheries Library in R/Assessment for All or FLR/a4a, redrawn from <https://github.com/ejardim>) adopted for evaluation of saithe management strategies. (b) Reconstructed saithe population and harvest dynamics taken from the 2018 assessment (ICES, 2019a). Ribbons indicate 95% confidence intervals. (c) Harvest control rule evaluated in this study. Blue dashed (horizontal and vertical) lines show the harvest control rule parameters set for saithe:  $B_{\text{trigger}} = 250,000 \text{ Mg}$  and  $F_{\text{target}} = 0.35$ , and the biological limit reference point:  $B_{\text{lim}} = 107,297 \text{ t}$  (ICES, 2019c)



distributed error with mean zero and standard deviation  $\sigma$  in year  $y$  (Appendix S2: Figure S3c). We used a version of SAM (Nielsen & Berg, 2014) accounting for this change (<https://github.com/fishfollower/SAM/tree/biomassindex>).

## Management procedure

The MP simulates decision-making by managers based on perceived current stock status and model-based harvest control rules (Figure 1a). The current status is assessed annually by fitting the EM to the time series (past plus most recent year,  $y$ ) data simulated from the observation model (survey and catch data,  $I_{a,y}$  and  $I_y$ ) before the provision of catch advice (May of the following year,  $y + 1$ , for saithe). Under the control rule set for saithe (ICES, 2019c), when the estimated SSB at the start of the advice year following the assessment year (terminal year) remains above a fixed threshold ( $B_{\text{trigger}}$ ) (Figure 1b), the catch limit is computed based on target exploitation rate ( $F_{\text{target}}$ ). These two control parameters ( $B_{\text{trigger}}$  and  $F_{\text{target}}$ ) are designed to prevent overharvesting by accounting for uncertainty in population and harvest dynamics (Rindorf et al., 2016). For consistency, we used the parameter values of the control rule that had been estimated in ICES (2019c) ( $B_{\text{trigger}} = 250,000$  Mg and  $F_{\text{target}} = 0.35$ , see Population and management measure performance section for detail) as baselines. When the SSB falls below  $B_{\text{trigger}}$ , the exploitation rate is adjusted to  $F_{\text{target}}$  scaled to the proportion of SSB relative to  $B_{\text{trigger}}$  (Figure 1c), thereby allowing the population to rebuild (adaptive harvesting). In simulations, the advice year's SSB ( $\text{SSB}_{y+1}$ ) is first forecasted with the EM (SAM) using the average of estimated fishing mortality rates in the most recent 3 years (known as  $F$  status quo). Then, the target exploitation rate for the advice year ( $F_{y+1}$ ) is determined to compute the catch limit ( $C_{y+1}$ ) as follows:

$$F_{y+1} = F_{\text{target}} \min\left(1, \frac{\text{SSB}_{y+1}}{B_{\text{trigger}}}\right), \quad (4a)$$

$$C_{y+1} = \sum_a w_{a,y+1} N_{a,y+1} \frac{S_{a,y+1} F_{y+1}}{Z_{a,y+1}} (1 - e^{-Z_{a,y+1}}), \quad (4b)$$

where  $w_{a,y+1}$ ,  $N_{a,y+1}$ ,  $S_{a,y+1}$ , and  $Z_{a,y+1}$  are as above and forecasted for the advice year.

## Population and management measure performance

We computed conservation-oriented (risk of stock depletion) and harvest-oriented (median catch and interannual

catch variability [ICV]) metrics averaged across 1000 replicates of short-term (2019–2023) and long-term (2029–2038) projections from the OM to evaluate the performance of the harvest control rules applied. We chose the number of replicates based on the stability of risk (ICES, 2019c). Risk of stock depletion is defined as the maximum annual probability of SSB falling below a limit threshold,  $B_{\text{lim}}$  (Figure 1c), a spawner abundance below which reproductive capacity of the population is expected to decline (Rindorf et al., 2016), consistent with previous analyses (ICES, 2019b). We computed the risk based on the proportion of 1000 replicates with annual estimates of  $\text{SSB} < B_{\text{lim}}$ . The ICES defines reference points following its guidelines (ICES, 2021).  $B_{\text{lim}}$  is set to 107,297 t for saithe (ICES, 2019a) and based on the lowest observed historical SSB. Following ICES (2021),  $B_{\text{lim}}$  is used as the basis for computing MSY  $B_{\text{trigger}}$  (ICES, 2020a, 2021) as follows:

$$\text{MSY } B_{\text{trigger}} = 1.4 B_{\text{lim}}, \quad (5)$$

which is a default value of  $B_{\text{trigger}}$ .  $F_{\text{MSY}}$  (used as default  $F_{\text{target}}$ ) is estimated with the *eqsim* R package (<https://github.com/ices-tools-prod/msy>). *eqsim* produces a long-term stochastic projection (ICES, 2015, 2017, 2020a). The resulting control parameters follow the MSY approach but are constrained under the precautionary criteria (ICES, 2021). As part of the latest management strategy evaluation, both  $B_{\text{trigger}}$  and  $F_{\text{target}}$  were optimized through a grid search by maximizing median catch limits while maintaining long-term risk  $\leq 0.05$  (Appendix S2: Figures S7 and S8; ICES, 2019b). We computed ICV (a proportional change in catch limit) as follows:

$$\text{ICV}_y = \frac{|C_{y+1} - C_y|}{C_y}, \quad (6)$$

where  $C_{y+1}$  and  $C_y$  are projected catches (Equation (4b)) in year  $y + 1$  and  $y$ .

## Estimation bias scenarios

To evaluate how managing with persistently biased assessments degrades the performance of harvest control rules and the potential to achieve management goals, we simulated hypothetical scenarios of bias in perceived spawner abundance and fishing mortality rate in annual assessments. Although bias can emerge in both directions (over- and under-estimation), they have asymmetric implications for conservation and harvest decision-making by managers (Hordyk et al., 2019). We analyzed scenarios that may cause severe conservation issues for

exploited species: SSB overestimation and mean  $F$  (averaged across 4–7-year-olds for saithe) underestimation simultaneously. We simulated six scenarios by introducing a bias (0%/baseline, 10%, 20%, 30%, 40%, and 50% per year) in estimating age-specific numbers and fishing mortality rates in the terminal year of annual assessment before forecasting SSB and mean  $F$  and projecting a catch limit. The magnitudes of realized biases in these parameters, however, varied among simulations because of process uncertainty. We introduced a bias as follows:

$$\log \hat{N}_{a,y} = \log \hat{N}_{a,y} + \log(1 + \delta) + \eta_{a,y}, \quad (7a)$$

$$\log \hat{F}_{a,y} = \log \hat{F}_{a,y} + \log(1 - \delta) + \xi_{a,y}, \quad (7b)$$

where  $\hat{N}_{a,y}$  and  $\hat{F}_{a,y}$  are estimated  $a$ -year-old numbers and fishing mortality rates in year  $y$  from the EM, and  $\delta$  is a bias (in proportion). The biased estimates are then used to compute  $SSB_{y+1}$  prior to projecting a catch limit using the harvest control rule as above (Equations (4a) and (4b)). Note that for simplicity and generality, these bias scenarios are designed to illustrate our proposed approach to generic estimation bias in assessments, rather than specific scenarios of persistent, time-varying bias that may cumulatively emerge between assessments as input data are updated owing to model misspecification and biased input data (known as retrospective pattern; ICES, 2020b, Punt et al., 2020). We analyzed all scenarios based on the performance metrics (risk, median catch, and ICV) of short-term and long-term projections.

## Developing robust management measures

To evaluate how precautionary the harvest control rule needs to be to minimize adverse effects of biased estimates in the assessment on catch advice provisioning, we explored alternative values of the two control parameters of the harvest control rule ( $B_{\text{trigger}}$  and  $F_{\text{target}}$ ) and projected catch limits under the same bias scenarios (overestimated SSB and underestimated mean  $F$ ) through management strategy evaluation. Building on the grid search from the latest evaluation (ICES, 2019c) and using  $B_{\text{trigger}} = 250,000$  Mg and  $F_{\text{target}} = 0.35$  as baselines, we explored a finite number of select candidate combinations of the parameters ( $12 B_{\text{trigger}} \times 16 F_{\text{target}} = 192$  combinations or 1,920,000 unique runs in total per scenario) for reoptimization to illustrate our proposed approach. We conducted a restricted grid search in parameter spaces of  $B_{\text{trigger}}$  (210,000–320,000 Mg with 10,000 Mg increments) and  $F_{\text{target}}$  (0.24–0.39 with 0.01 increments)

for each bias scenario. We computed median catch limits and risk from the simulations and optimized the parameter sets by maximizing median catch limits while maintaining long-term risk  $\leq 0.05$ .

## RESULTS

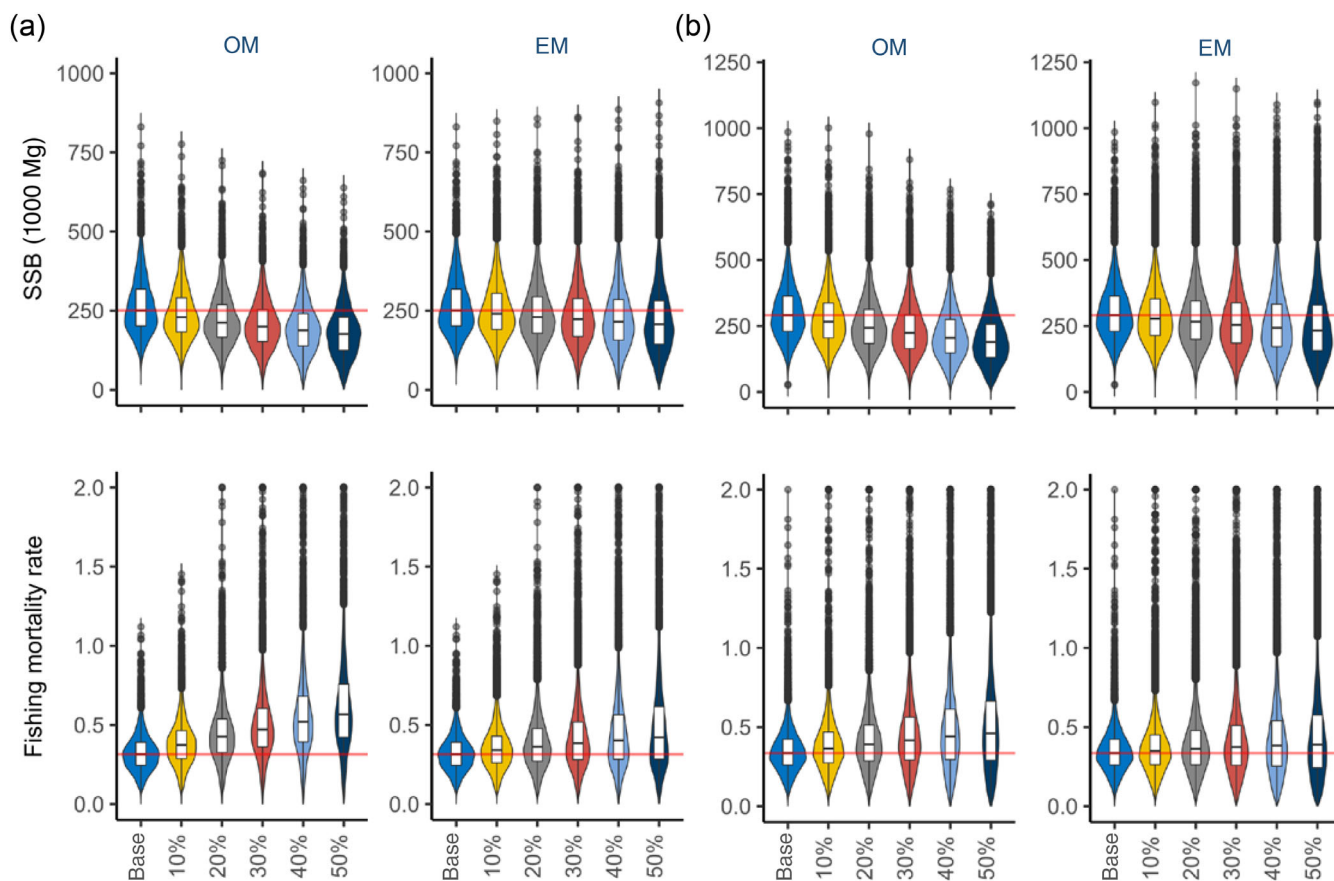
### Performance of harvest measures with estimation bias

An increasing amount of estimation bias in annual assessments was found to increase median catch and overharvest risk in the short term. Although median SSBs declined by as much as 30% in the OM (Figure 2a), with SSB overestimation, median catches rose by 15%–44% relative to the baseline (Figure 3a), increasing mean  $F$ s in the OM by 19%–80%, which were underestimated in the EM by on average 42% (Figure 2a). As a result, biased assessments elevated risks as much as 17-fold (Figure 3a). Mean ICV responded nonlinearly to biased estimates, and the distribution was highly skewed (Figure 3a).

In the long term, the estimation bias was found to increase the ICV and risk but had negligible effect on the median catch. Biased estimates reduced the median SSB in the OM by as much as 35% (resulting in a 37% increase in mean  $F$ ) relative to the baseline; this reduction was underestimated in the EM by on average 53% (Figure 2b). With overestimated SSBs and largely unadjusted  $F_{\text{target}}$ , the median catches remained unchanged ( $\sim 113,000$  Mg; Figure 3b). Also, biased assessments amplified temporal variations (CVs in medians of replicates) in both SSB and mean  $F$  in the OM as much as  $\sim 71\%$ , thereby increasing ICVs by up to 72%, which, combined with reduced SSBs, elevated risks from 2- to 13-fold (Figure 3b).

### Harvest control rule optimization

The proportion of the select grid search area evaluated through the management strategy evaluation that remained precautionary (which we define as safe harvest margin) progressively shrank as more bias was introduced (Figure 4; Table 1). Within the safe harvest margin, the fishery yielded the highest catches at lower (by 0.02–0.10)  $F_{\text{target}}$  and higher (by 10,000–60,000 Mg)  $B_{\text{trigger}}$  (Table 1; Figure 4). With reoptimization of these control parameters, the control rule was projected to produce higher (by 6.7%–25%) short-term catches and maintain similar ( $<3.0\%$  deviation from the baseline) long-term catches under all bias scenarios (Table 1). Both short- and long-term SSBs declined by 3.1%–6.9% and the long-term ICVs rose by less than 1.5% (Table 1).



**FIGURE 2** Stock abundance (SSB) and fishing pressure (fishing mortality rate) of North Sea saithe from the population operating and estimation models (OM and EM) under scenarios of varying levels of estimation bias: (a) short-term (2018–2023) and (b) long-term (years 2029–2038). Violin plots indicate frequency distributions of performance metrics. Horizontal lines (from bottom to top) within the box plots indicate the 25th, 50th, and 75th percentiles; whiskers (of the box plots) extend to the largest and smallest values within  $1.5 \times$  the interquartile range from the box edges; and black circles indicate the outliers. Fishing mortality rates are computed by averaging across age-specific fishing mortality rates of 4–7-year-olds. Red horizontal lines indicate median values from the baseline scenario

## DISCUSSION

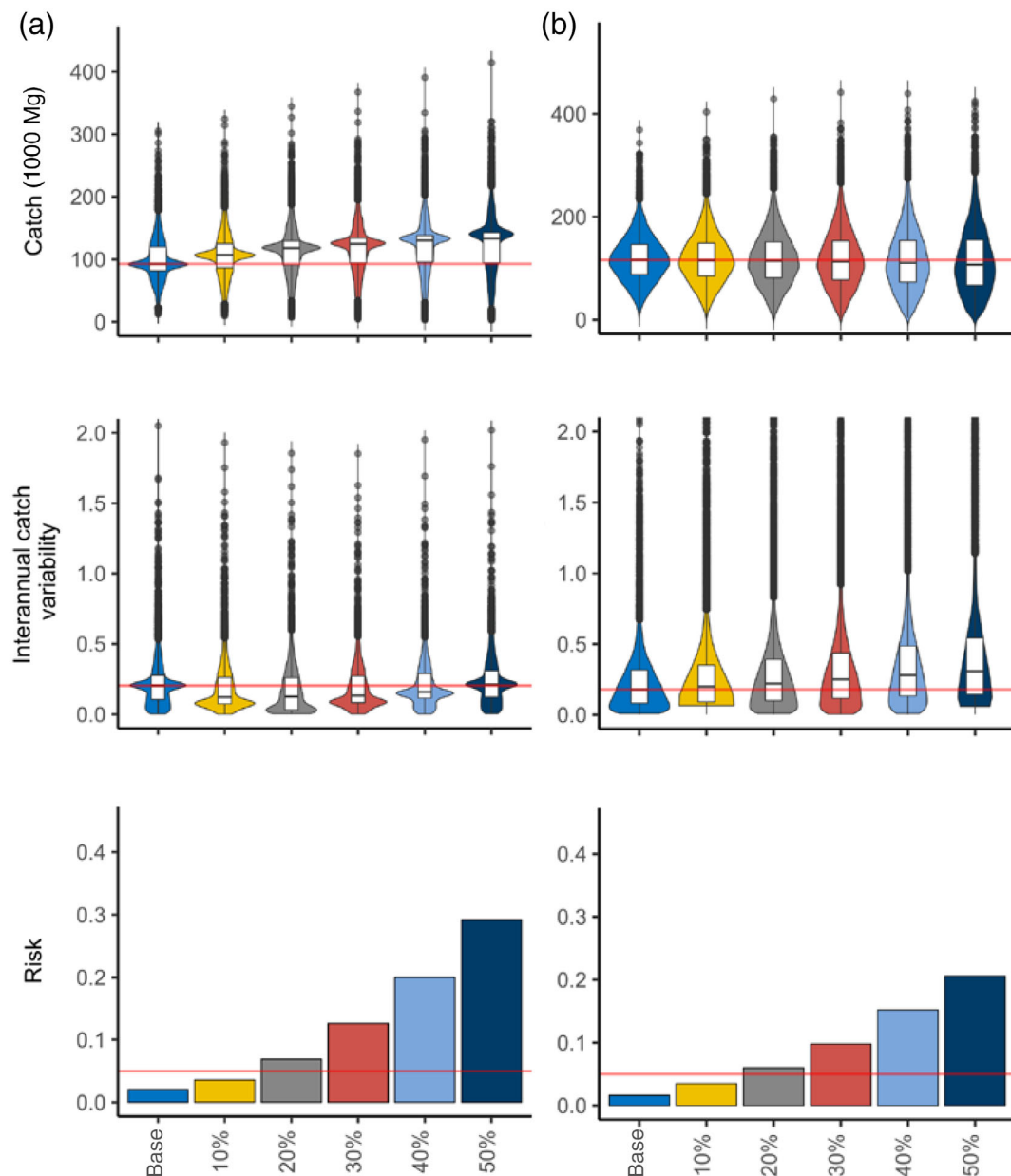
An optimization approach applied through management strategy evaluation offers a powerful decision-support tool to develop robust harvest control rules for sustainable fisheries even when severe estimation bias persists in assessments. For North Sea saithe, increasingly severe biases (abundance overestimation and fishing pressure underestimation) initially set overly optimistic catch limits that deplete the stock. But unacceptably high long-term risks of missing management targets result from progressively amplified fluctuations in annual catch limits. With computational optimization, our proposed approach can help develop harvest control rules to achieve robust, cost-effective performance: low risks and stable catch limits—less disruption to fishing communities. By explicitly accounting for persistent estimation bias in assessments, this approach can guide resource managers in balancing the trade-off in managing

commercial exploitation: achieving stability in harvest while also maintaining sustainable resource populations.

## Costs of managing with estimation bias

How robust management measures are to biased estimates in assessments would depend on life history, fishing operation, and current status of a given species or population (Hordyk et al., 2019; Hurtado-Ferro et al., 2015; Wiedenmann & Jensen, 2018). Our North Sea saithe case study is based on the 2018 assessment in which the stock is in good condition ( $\sim 37\%$  above  $MSY B_{trigger}$ ; ICES, 2019c). Analyses show the current harvest control rule is robust to a moderate amount of bias (up to  $\sim 16\%$ , based on our further analyses with 1% increments between 10% and 20%) in assessments and the stock can be sustainably managed at an acceptable level of risk ( $\leq 5\%$  probability of stock depletion). Simulations revealed, however, that

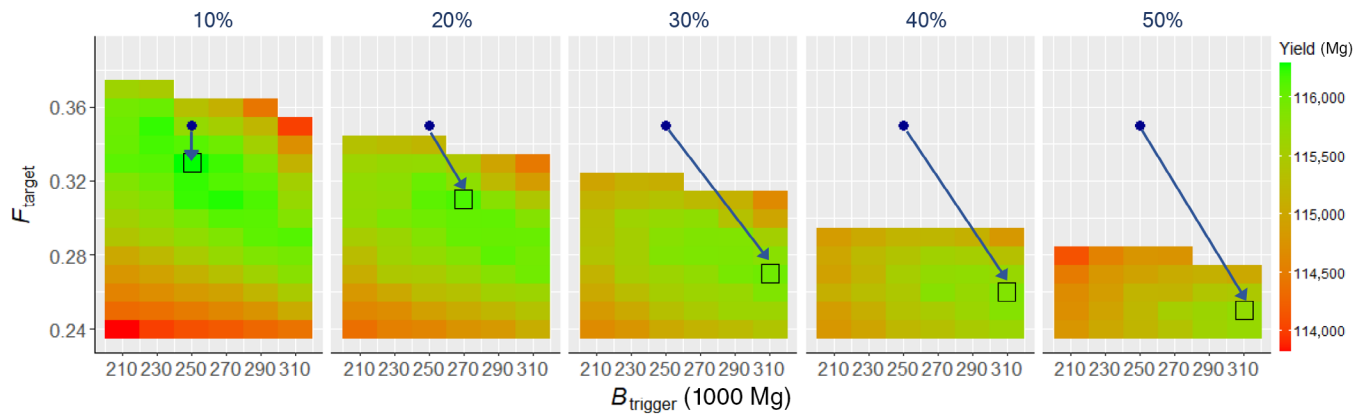




**FIGURE 3** Performance of the harvest control rule for North Sea saithe under six scenarios of varying levels of estimation bias (overestimation of stock abundance and underestimation of fishing mortality rate): (a) short term (2018–2023) and (b) long term (years 2029–2038). The performance was evaluated with median catch (in megagrams), interannual catch variability (ICV), and risk. Risk is the maximum probability of stock abundance (SSB) falling below  $B_{lim}$  (107,297 Mg). Violin plots indicate frequency distributions of performance metrics. Horizontal lines (from bottom to top) within the box plots indicate the 25th, 50th, and 75th percentiles; whiskers (of the box plots) extend to the largest and smallest values within  $1.5 \times$  the interquartile range from the box edges; and black circles indicate the outliers. Red horizontal lines indicate median values from the baseline scenario (catch and ICV) or the precautionary threshold (risk = 0.05)

managing harvest with more severely biased assessments can progressively amplify the risk of overharvesting, but the causes of heightened risk vary over time. The risk initially increases as the population becomes depleted owing primarily to overly optimistic projections of annual catch limits. Past research suggests that this pattern can emerge from misspecification of an EM such as unaccounted temporal variability in demographic parameters (Szuwalski

et al., 2017) and overestimated natural mortality rate (Hordyk et al., 2019), and biased input data such as under-reported catch (Hordyk et al., 2019). Our exploratory analyses with misspecified natural mortality rates also show that assessments with an overestimated (by 50%) natural mortality rate can underestimate fishing pressure and overestimate stock size, increasing the risk of depletion (by 67%, Appendix S2: Figure S9). Over time, managing



**FIGURE 4** Grid search for combinations of the harvest control rule parameters ( $F_{\text{target}}$  and  $B_{\text{trigger}}$ ) for North Sea saithe under five scenarios of varying levels of estimation bias (overestimation of stock abundance and underestimation of fishing mortality rate). Heat maps indicate median catch for only combinations (in 210,000–320,000 t  $B_{\text{trigger}}$  and 0.24–0.39  $F_{\text{target}}$ ) that meet the precautionary criterion (risk  $\leq 5\%$ ) in the long term (years 2029–2038). Black rectangles indicate combinations of the harvest control rule parameters with the highest median catch. Blue circles indicate the parameter sets optimized without estimation bias ( $B_{\text{trigger}} = 250,000$  Mg and  $F_{\text{target}} = 0.35$ ; ICES, 2019c)

**TABLE 1** Optimized control parameters ( $F_{\text{target}}$  and  $B_{\text{trigger}}$ )<sup>a</sup> of the harvest control rule set for North Sea saithe and performance metrics<sup>b</sup> from management strategy evaluation under scenarios of varying levels of estimation bias in assessments

Scenario <sup>c</sup>	$F_{\text{target}}$	$B_{\text{trigger}}$	Short term (2019–2023)				Long term (2029–2038)				
			Catch	ICV	SSB	Risk <sup>d</sup>	Catch	ICV	SSB	Risk <sup>d</sup>	SHM <sup>d</sup>
Base	0.35	250,000	92,464	20	251,973	2.0	116,700	17.7	292,067	1.5	–
10%	0.33	250,000	101,786	13	238,194	3.2	116,288	17.8	279,135	2.5	84.4
20%	0.31	270,000	103,545	13	235,356	3.3	116,154	18.7	274,958	3.0	65.6
30%	0.27	310,000	93,047	20	252,123	2.2	115,984	18.0	293,711	2.2	53.1
40%	0.26	310,000	101,131	14	240,643	2.9	115,863	18.4	282,929	2.5	37.5
50%	0.25	310,000	104,943	12	234,525	3.3	115,730	19.1	274,228	2.8	29.2

<sup>a</sup>The model parameters were optimized for the highest median catch while meeting the precautionary criterion: long-term risk  $\leq 5\%$  (ICES, 2019c).

<sup>b</sup>The performance was evaluated with short-term and long-term median catch (in megagrams), interannual catch variability (%), median spawning stock biomass (SSB, in megagrams), and risk (%).

<sup>c</sup>Scenarios simulate SSB overestimation and mean (averaged across 4–7-year-olds) fishing mortality rate ( $F$ ) underestimation.

<sup>d</sup>Risk is the maximum probability of SSB falling below  $B_{\text{lim}}$  (107,297 Mg) over a given period. Safe harvest margin (SHM) indicates the proportion (%) of the grid-search area with the harvest control rules that remain precautionary (Figure 4).

with biased assessments would destabilize the stock, which is displayed as amplified variations in both stock abundance and fishing pressure in our case study. Yields also would become increasingly more variable (by as much as 74% for saithe), elevating the probability of over-harvesting. Even when the long-term risk of managing with estimation bias remains within acceptable levels (<20% bias scenarios in our case study), harvesting destabilized stocks may have more uncertain consequences for population persistence and yield.

Large year-to-year fluctuations in catch limit are disfavored by fishing communities (Anderies, 2015), and a management measure to suppress the fluctuations (known as stability or catch constraint) is commonly applied in

industrial exploitation (ICES, 2019b). But evidence for the efficacy of this policy tool remains limited (but see Kell et al., 2005; Kell et al., 2006; Goto, Filin, et al., 2021), especially when assessments suggest persistent biases in stock status. Applying the fluctuation-suppressing measure may, to some extent, limit the catch variability inflated by managing with biased assessments. But the risk of stock depletion likely remains unacceptably high because this tool may not be sufficiently sensitive to rapid population declines and unlikely prompts large enough reductions in annual catch limit effectively (Goto, Filin, et al., 2021; Kell et al., 2005, 2006).

The time-varying consequences of biased estimates in assessments also may present a dilemma for managers in

decision-making, as illustrated for several exploited marine species (Deroba, 2014; Hordyk et al., 2019). Managing with biased assessments would produce higher yields (and revenues) in the short term but would amplify catch fluctuations and thus the probabilities of depletion in the long term. Trade-offs between short-term gains and long-term losses (or vice versa) are common dilemmas in managing natural resources (Carpenter et al., 2015; Mangel et al., 1996). Past research focuses on developing solutions to biased assessments in fisheries management (Brooks & Legault, 2016; Wiedenmann & Jensen, 2018). Capturing how managers and fishing communities respond to these changes also would contribute to developing effective strategies for sustainable use of resource populations (Fulton et al., 2011). For example, historical records tell us that realized catch limits and landings in the Northeast Atlantic on average varied less than as recommended by scientific advice (Patterson & Résimont, 2007), which may attenuate or amplify the effects of biased assessments on the sustainability of harvesting. In situations where the science that management advice is based on becomes increasingly unreliable, evaluating both short- and long-term consequences of taking certain management actions would aid managers make decisions effectively. Our findings reemphasize that alternative harvest measures need to be explicitly assessed before implementation when giving a scientific basis to inform defensible decision-making.

## Managing risks under rising uncertainty

Our analyses suggest persistent overestimation of abundance and underestimation of fishing pressure can mask the extent of overharvesting and depletion, thereby delaying management responses (asynchronous resource-fishery dynamics; Fryxell et al., 2010). Although a certain time lag in the management cycle (from monitoring surveys to provisioning of catch advice) is unavoidable, severe estimation bias can promote management inertia. Once population abundance reaches a biological limit threshold ( $B_{lim}$  for example), the population may even become unresponsive to any measure for recovery (Allee effect; Kuparinen et al., 2014). One proposal to minimize adverse effects of estimation bias is by identifying the sources of and correcting for model misspecification such as accounting for time-varying demographic parameters in an EM (Szuwalski et al., 2017). But without prior knowledge of true demographic processes of the population, the current form of this method may not sufficiently reduce bias or may even exacerbate the problem if incorrectly applied (Szuwalski et al., 2017). Also, if biases originate from two or more demographic parameters, uncertainties in these

misspecified parameters may covary and interact unpredictably, making the application of the method challenging for many harvested populations.

To circumvent this challenge, others suggest annual catch limits be proportionally adjusted using an index that quantifies relative deviation in population metrics (such as stock abundance) between assessments (known as Mohn's  $\rho$ ) (Brooks & Legault, 2016; Deroba, 2014). Although this index can be useful as a diagnostic, past analyses suggest the index may not necessarily reflect the magnitude and direction of bias (Brooks & Legault, 2016; Hurtado-Ferro et al., 2015; Wiedenmann & Jensen, 2018). When applied, the outcomes and net benefits can be equivocal in both the short and long terms (Brooks & Legault, 2016; Deroba, 2014).

Shifting the focus from assessment to decision-making in management strategy evaluation (Figure 1a), our analysis shows that the undesirable outcomes of managing with biased assessments can be avoided by developing more precautionary measures to set annual catch limits through dynamic optimization of the control parameters of harvest control rules. For our saithe case, when estimation bias becomes too severe, lowering target exploitation rate and raising threshold abundance that trigger management action—early intervention—would maintain not only low probabilities of stock depletion ( $<3.5\%$  when  $SSB < B_{lim}$ ) (and thus a fishery closure) but also short-term catch stability ( $<20\%$  year-to-year variation) without foregoing yields, thereby minimizing disruption to fishing communities. Although this approach needs to be tested with more case studies, our work demonstrates the optimization approach can guide managers in making decisions to cost-effectively safeguard against ecologically and socioeconomically undesirable outcomes of managing risks with biased assessments.

Like all model-based methods, our proposed approach also has limitations. The main aim of this work was to develop an alternative approach to guide resource managers in decision-making to support sustainable use of resource populations despite estimation bias. For this reason, we did not explore underlying mechanisms of the bias propagating through a resource-management system. Analyses show that even with optimization, our ability to safely harvest the populations would become progressively limited (less margin of error in setting the precautionary harvest control rules or “safe operating space”; Carpenter et al., 2015) as the magnitude of bias increases. We encourage continued efforts to develop methods to identify root causes of bias and to minimize their adverse effects on scientific advice (Hordyk et al., 2019; Hurtado-Ferro et al., 2015; Szuwalski et al., 2017).

Another caveat of our approach is computational intensity (requiring extensive parallel computing on a

high-performance computer cluster), which may pose challenges in its application especially for more complex management objectives (more control parameters) (Chadès et al., 2017; Walters & Hilborn, 1978). Methods have been recently adopted to improve the efficiency of computational optimization including genetic algorithms (Fischer et al., 2021), partially observable Markov decision process (Memarzadeh & Boettiger, 2018), stochastic process (Wiedenmann et al., 2015), bootstrapping (ICES, 2020a), and Bayesian statistics (ICES, 2020a). Future research would benefit from applying these techniques to expand this feedback-based approach to tackling estimation bias in assessment.

More broadly, our proposed approach using management strategy evaluation, which is designed to account for multiple sources of uncertainty (Punt et al., 2016), offers a robust alternative to managing resource populations when biases in assessments persist. This approach can not only act as a diagnostic to evaluate the robustness of management measures by explicitly accounting for long-term (a decade or more) consequences but also present an adaptive, transparent way to improve protective measures when the perception deviates too far from reality. Given ubiquity of estimation bias and challenges in identifying the sources (Brooks & Legault, 2016; Hurtado-Ferro et al., 2015; Szuwalski et al., 2017), we suggest the bias be routinely evaluated through management strategy evaluation as an additional source of uncertainty, and harvest control rules be (re)optimized when the bias becomes too severe.

Demand for wild-capture fisheries, which provide food, nutrition, and job security, will continue to rise with growing human populations in the coming decades (Costello et al. 2020). Changing ocean conditions are also projected to increase environmental stochasticity, potentially amplifying resource population and harvest fluctuations (Brooks & Legault, 2016). Higher environmental stochasticity may promote autocorrelation in population fluctuation (Gamelon et al., 2019; Ripa & Lundberg, 1996) and amplify the magnitude of assessment error, thereby further shrinking safe harvest margins. These anticipated issues underscore greater needs for taking precautionary measures in shaping resilient management policies (adopting “resilience-thinking”; Fischer et al., 2009) to safeguard shared resources in the face of rising uncertainty.

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## CONFLICT OF INTEREST

The authors declare no conflict of interest.

## DATA AVAILABILITY STATEMENT

Datasets and code (Goto, Devine, et al., 2021) are available from Figshare: <https://doi.org/10.6084/m9.figshare.13281266>.

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