



2018  
**Annual Report**



MILLENNIUM WATER  
ALLIANCE

# Millennium Water Alliance Fiscal Year 2018 Annual Report

This report covers activities from October 2017 through September 2018.

The Millennium Water Alliance is a 501(c)(3) consortium of leading charities helping to bring safe drinking water, sanitation, and hygiene education to the world's poorest people in Africa, Asia, and Latin America. MWA works with governments, corporations, foundations, individuals, and other NGOs to advance best practices, share knowledge, build collaborations, and advocate for greater commitment to this global goal. **MWA's members in FY 2018 were CARE, Catholic Relief Services, El Porvenir, Food for the Hungry, Global Water, HELVETAS Swiss Intercooperation, IRC—International Water and Sanitation Center, Living Water International, Pure Water for the World, Water4, WaterAid America, Water For People, Water Mission, and World Vision.**

Members as of August 2019



## Fiscal Year 2018 Board of Directors

**Malcolm Morris**, Chairman

**Brian Gower**, World Vision

**Ian Moise**, Catholic Relief Services

**Patrick Moriarty**, IRC-WASH

**Stephanie Ogden**, CARE

**Shep Owen**, Food for the Hungry

**Peter Lochery**, Vice-Chairman

**Sarina Prabasi**, WaterAid America

**Christian Steiner**, HELVETAS

**Dennis Warner**, Board Member Emeritus

**Jonathan Wiles**, Living Water International

**Mark Winter**, Treasurer

MWA appreciates the generous support of the Wallace Genetic Foundation for its ongoing work in advocacy and communications to the general public.



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FY 2018 Annual Report edited by John Sparks, Alejandro Irizarry, Laura Brunson  
Design by Chad Brobst Design

Cover photo by Anna Pollack, MWA. Our integrated WASH programming in Kenya includes the agricultural and livestock needs for water – as this camel appreciates.

Additional program staff in Kenya and Ethiopia are listed at [www.mwawater.org](http://www.mwawater.org)

# MWA convenes, accelerates, and influences to scale quality, sustained WASH services globally



**Top:** Ilpus Primary School, Photo by Johnson Nganga

**Bottom:** Aerial view of the ILBAROK MUS Women project supported by Kenya RAPID in Marsabit County

In FY 2018, members of the Millennium Water Alliance focused on re-defining and refreshing the alliance's purpose and distinctive values that set it apart from other NGOs and actors in the global effort to improve access to safe drinking water, sanitation, and hygiene for the world's poorest people.

This difference and added value for the sector is captured in three modes of action: **convening** stakeholders for opportunities and partnerships, **accelerating** learning and effective models, and **influencing** the WASH space by leveraging the expertise and reach of its members and partners to scale quality, sustained WASH services.

## MWA CONVENES by:

1. Catalyzing operational partnerships that connect its members, commercial enterprise, NGOs and government
2. Creating operational opportunities and working relationships
3. Serving as a hub for collective impact
4. Increasing the diversity of our membership

## MWA ACCELERATES learning, evidence documentation, and effective models by:

1. Organizing shared learning and operational research in high value focus areas
2. Improving how MWA members and partners learn from and communicate with each other to increase the value of collaboration and collective problem solving

## MWA INFLUENCES the WASH space by promoting effective models and WASH's value by:

1. Working alongside members to represent the interests of the poor and marginalized to the U.S. government
2. Influencing local and national governments in support of effective and sustained WASH service delivery
3. Positioning MWA as a respected global voice by sharing stories of effective programming and models by its members and partners
4. Leveraging and influencing private sector businesses and technology to engage with and succeed in the WASH sector

# 2018 year of change and focus at MWA

**FISCAL YEAR 2018** was a year of significant change than most for MWA and its members:

## New Executive Director

The Board appointed Keith Wright, a long-experienced executive in nonprofits and international development, as the new Executive Director, the second one in the organization's history. Wright assumed the post in July 2018.

## Chairmanship Set to Change in 2019

The Board began planning for the replacement of MWA-cofounder Malcolm Morris as Board Chairman, a position he has held since 2004, in the fall of 2019.

## Adapting to the Changing Reality of Refugee Crises

MWA engaged its members and others on the growing need to see how development approaches to WASH can inform and be adapted for protracted emergency responses. With more and more of the world's headline-grabbing refugee crises becoming long-term resettlement issues, organizations that have long forced on immediate response to disasters are having to explore how they can use practices and planning of organizations such as MWA to confront the reality that increasing numbers of refugees cannot return "home," and that many camps evolve into permanent communities. Planning for a real WASH infrastructure needs to be part of that response.

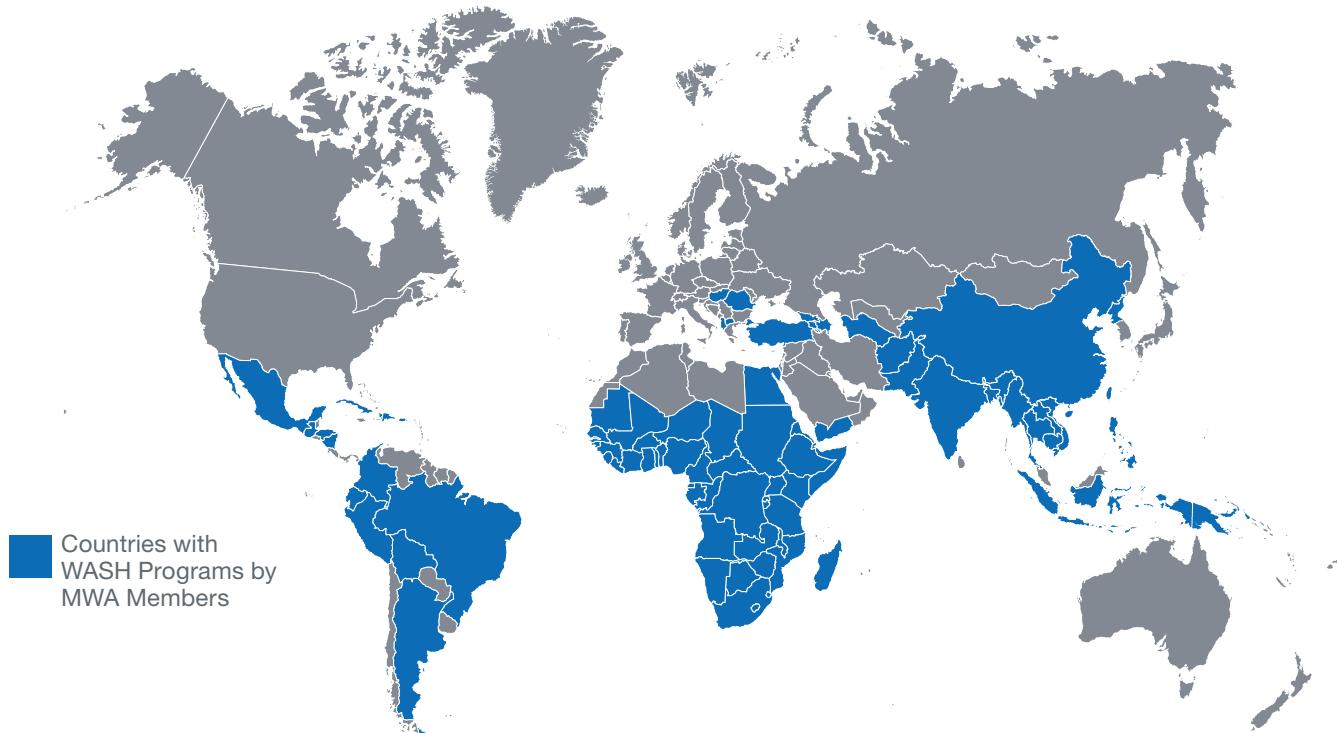
## Consortium Programs Pick Up Speed

MWA continued to win plaudits from USAID officials and other observers on the accelerating progress under Kenya RAPID, now in its fourth year of implementation in the five arid northern counties of Kenya. The \$35 million, five-year program, funded primarily by USAID and the Swiss Agency for Development and Cooperation, now has 21 implementing and consulting partners and will benefit nearly 450,000 people in rural areas before its close in 2020.

MWA moved through completion of its bridge program with the Conrad N. Hilton Foundation for WASH implementation in Ethiopia, and prepared to undertake a new five-year program focused on improved services in the Amhara region.

## Advocates Successfully Thwart Proposed Trump Administration Plan to Gut Foreign Assistance

MWA continued its joint leadership role in advocacy for the WASH sector, and worked with other international development advocates to defeat Administration proposals (again) that would have cut foreign aid by nearly one-third in FY 18. MWA advocated to Congress for sustained funding for WASH under the 2005 Sen. Paul Simon Water for the Poor Act to make sure Congress continued WASH funding at its then-highest level to date, \$400 million in FY 2018.



# Kenya RAPID moves through year three

**MWA KENYA** continued successful implementation of the Kenya RAPID (Resilient Arid Lands Partnership for Integrated Development) Program, fine-tuning its mechanisms for expansion in the coming year.

Kenya RAPID is focused on integrating programming for human WASH needs with the needs for agriculture, environmental conservation, consistently aiming for improved governance, capacity building, and inclusion of all stakeholders in planning and operational management. In 2018, the program hosted many visitors from USAID and other interested agencies to see how such a large, diverse multi-stakeholder program is trying to build resilience while promoting private sector engagement in the ASALs. Among other benchmarks, in FY 2018 the program:

- Installed prepaid water meters, a central element in increasing efficiency, reliability, and community equity at water points.
- Installed sensors on water points, with a platform being developed to monitor functionality of strategic drought emergency boreholes.
- Was awarded \$250,000 by The Coca-Cola Africa Foundation, through the Global Environmental Technology Foundation, to expand safe water access to communities and a school.

- Successfully piloted a Community Complaints and Feedback Mechanism tool in Marsabit, and then rolled it out to the other counties following the Marsabit success.
- Engaged MWA partner Acacia Water to perform ground water resource assessments and to share results with counties for planning purposes. Their report presented, among other things, data on the current water sources (both surface and ground water), hydrogeological assessments, water demand analysis (demand projections and supply development), and management strategies to assist the county to make informed decisions on water resources management.
- Saw progress on improved water access and rangeland management for increased production of high value crops.
- Supported county governments in the development of water sector legislation and other strategic and regulatory documents for water and rangeland management.
- Started the process of creating the County Capacity Building Fund.

## Building toward a new program in **Ethiopia**

**UNDER A PLANNING GRANT** from the Conrad N. Hilton Foundation, MWA performed in-depth data collection and analysis and developed strategic plans with local government partners. In FY 2018, MWA Ethiopia:

- Developed and strengthened partnerships, internally across NGO partners and externally with government partners and key stakeholders.
- Developed hub roles and utilized principles of collective impact.
- Partnered with the U.S. Centers for Disease Control to conduct an in-depth assessment of WASH in health centers and health posts across three woredas (districts).

- Conducted a collaborative pilot in Debre Tabor with Splash and CARE to implement the Splash method in a rural town school.
- Expanded household self-supply and dispensers for safe water pilots for increased water access and quality.
- Supported partner learning by a series of workshops and a learning visit to Ghana.
- Engaged in a strategic planning process with local government partners to develop fully-costed plans to achieve full coverage by 2030.

# Financials

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## INDEPENDENT AUDITORS' REPORT

Board of Directors  
Millennium Water Alliance  
Houston, Texas

### Report on Financial Statements

We have audited the accompanying financial statements of Millennium Water Alliance, which comprise the statement of financial position as of September 30, 2018, 2017, and 2016, and the related statements of activities, and cash flows for each of the years in the three-year period ended September 30, 2018, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Millennium Water Alliance's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Millennium Water Alliance's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Millennium Water Alliance as of September 30, 2018, 2017, and 2016, and the changes in its net assets and its cash flows for each of the years in the three-year period ended September 30, 2018, in accordance with accounting principles generally accepted in the United States of America.

### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated June 24, 2019, on our consideration of Millennium Water Alliance's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Millennium Water Alliance's internal control over financial reporting and compliance.

June 24, 2019

*J. Ronald Martin, P.A.*

# Financials

	September 30		
	2018	2017	2016
<b>Assets</b>			
Cash and equivalents, including refundable grant advances	\$ 2,107,603	\$ 1,892,924	\$ 2,836,220
Grants receivable	699,392	659,734	614,674
Other receivables	17,828	74,095	33,094
Dues from members	2,000	15,000	20,643
Prepaid expenses	16,693	15,000	15,387
Grant advances to subrecipients	489,803	585,903	292,343
Equipment	5,317	5,317	5,317
(Less) accumulated depreciation	(5,317)	(4,253)	(3,190)
	-0-	1,064	2,127
	<b>\$ 3,333,319</b>	<b>\$ 3,243,720</b>	<b>\$ 3,814,488</b>
<b>Liabilities and Net Assets</b>			
Liabilities:			
Accounts payable	\$ 37,645	\$ 16,460	\$ -0-
Due to grant subrecipients	1,287,365	2,214,482	1,069,869
Refundable grant advances	1,497,148	324,614	1,974,056
Accrued expenses	70,543	87,928	167,648
Accrued payroll benefits	12,464	8,313	7,938
Due to members	-0-	-0-	-0-
Accrued payroll	71,219	68,966	57,365
	<b>\$ 2,976,384</b>	<b>\$ 2,720,763</b>	<b>\$ 3,276,876</b>
Net assets:			
Unrestricted	356,935	522,957	537,612
	<b>\$ 3,333,319</b>	<b>\$ 3,243,720</b>	<b>\$ 3,814,488</b>
<b>Support and Other Revenue</b>			
Federal awards	\$ 4,644,587	\$ 4,398,190	\$ 2,549,220
Contributions:			
Individuals	-0-	-0-	-0-
Foundations	1,526,065	2,415,309	3,816,740
Non-profit organizations	-0-	-0-	-0-
Member dues and assessments	127,000	149,000	164,000
Interest income	6,524	3,480	1,884
	<b>\$ 6,304,176</b>	<b>\$ 6,965,979</b>	<b>\$ 6,531,844</b>
<b>Expenses</b>			
Program services	\$ 5,657,836	\$ 6,172,095	\$ 5,767,680
Supporting services	809,414	808,314	675,837
Fundraising	2,948	225	1,855
	<b>\$ 6,470,198</b>	<b>\$ 6,980,634</b>	<b>\$ 6,445,372</b>
<b>Change in Net Assets</b>			
	(166,022)	(14,655)	86,472
NET ASSETS, BEGINNING OF YEAR	\$ 522,957	\$ 537,612	\$ 451,140
NET ASSETS, END OF YEAR	<b>\$ 356,935</b>	<b>\$ 522,957</b>	<b>\$ 537,612</b>

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