

# Section 3

*Public Accounts of Canada  
2020–2021*

## Professional and special services

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The following statement presents the total amount spent in 2020–2021 for each main classification of professional and special services. This information is displayed under each ministry.

This statement also provides, for each main classification of services, a detailed listing, where applicable, of the payments (i.e. cash payments and accrued charges) aggregating to \$100,000 or over to one individual or organization. This detail includes the name and location of the payee, together with the total amount paid. In cases where organizations have more than one place of business their Head Office location was used for reporting purposes.

In addition, this statement presents, for each main classification of services, the total amount of payments to one individual or organization aggregating under \$100,000 and the total number of payees.

Amounts reported include both internal and external expenditures. Whereas external expenditures result from transactions between the Government and outside parties, internal expenditures result from transactions involving organizations that are part of the Government of Canada as a reporting entity.

Section 3 of Volume III of the 2020–2021 *Public Accounts of Canada* presents the total amount spent for each main classification of professional and special services, allocated by department and agency under each ministry.

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Agriculture and Agri-Food</b>		
<b>Department of Agriculture and Agri-Food</b>		
Business Services.....	13,260,877	
ARI Financial Services Inc, Mississauga, Ontario.....	153,133	
Atelier du Martin-Pêcheur Inc, Clermont, Quebec.....	107,125	
Barta Beti Holdings Ltd, Beaverlodge, Alberta.....	154,915	
Bureau Veritas, Mississauga, Ontario.....	2,036,929	
Commercial Cleaning Services, St Catharines, Ontario.....	166,397	
Corner West Cleaning Services, Morden, Manitoba.....	126,785	
Deloitte LLP, Toronto, Ontario.....	410,000	
Department of Public Works and Government Services, Gatineau, Quebec.....	814,035	
EnviroSafe Janitorial Inc, Surrey, British Columbia.....	151,215	
G & T Custom Farming, Falun, Alberta.....	128,717	
GDI Integrated Facility Services, Montréal, Quebec.....	162,469	
Homernik Cleaning Services Ltd, Saskatoon, Saskatchewan.....	119,986	
Imperial Cleaners Ltd, Dartmouth, Nova Scotia.....	202,822	
Judoe Inc, London, Ontario.....	309,267	
Maintenance Eureka Ltée, Thetford-Mines, Quebec.....	204,820	
Maintenance Trans-Québec Inc, Victoriaville, Quebec.....	159,824	
Merit Building Cleaning, Saskatoon, Saskatchewan.....	186,841	
Ontario Infrastructure and Lands Corporation, Toronto, Ontario.....	1,087,614	
Ontario Minister of Finance, Toronto, Ontario.....	215,079	
Racing Forensics Inc, Toronto, Ontario.....	924,860	
Samson & Associates, Gatineau, Quebec.....	173,522	
SBC Facility Services, Dieppe, New Brunswick.....	157,232	
Scollard Maintenance Limited, Edmonton, Alberta.....	220,182	
Service Star Building Cleaning Inc, Ottawa, Ontario.....	820,268	
Streak-Free Janitorial, Lethbridge, Alberta.....	269,295	
Tervita Corporation, Calgary, Alberta.....	104,144	
Waste Connections of Canada, Vaughan, Ontario.....	101,528	
Service payments under \$100,000 (494 payees).....	3,591,873	
Engineering and Architectural Services.....	4,864,329	
Department of Public Works and Government Services, Gatineau, Quebec.....	3,851,264	
DFS Inc, Montréal, Quebec.....	299,374	
Kontzamanis Graumann Smith MacMillian Inc, Winnipeg, Manitoba.....	104,734	
Service payments under \$100,000 (81 payees).....	608,957	
Health and Welfare Services.....	486,547	
Morneau Shepell Ltd, Toronto, Ontario.....	396,254	
Service payments under \$100,000 (26 payees).....	90,293	
Informatics Services.....	53,743,555	
Amazon Web Services Inc, Seattle, Washington.....	1,100,000	
Aption, Ottawa, Ontario.....	1,808,082	
Bell Canada, Ottawa, Ontario.....	1,283,749	
Cache Consulting, Ottawa, Ontario.....	2,595,289	
CGI Information Systems & Management Consultants Inc, Montréal, Quebec.....	254,959	
Cistel Technology Inc, Ottawa, Ontario.....	294,757	
Cofomo, Montréal, Quebec.....	3,460,510	
Communications Security Establishment, Ottawa, Ontario.....	251,334	
Coretracks Inc, Ottawa, Ontario.....	906,873	
Department of Industry, Ottawa, Ontario.....	211,023	
Department of Public Works and Government Services, Gatineau, Quebec.....	7,444,000	
Eagle Professional Resources, Ottawa, Ontario.....	1,051,823	
Equasion Business Technologies Consulting Inc, Ottawa, Ontario.....	312,532	
Gartner Inc, Toronto, Ontario.....	245,150	
GC Strategies Inc, Ottawa, Ontario.....	1,391,139	
Holonics Inc, Gatineau, Quebec.....	525,905	
I4C Consulting Inc, Ottawa, Ontario.....	1,146,862	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
IBM Canada Ltd, Toronto, Ontario.....	5,874,527	
IT/Net Ottawa Inc, Ottawa, Ontario.....	655,906	
KTl Group Inc, Ottawa, Ontario.....	102,000	
MGIS Inc, Ottawa, Ontario.....	518,167	
Microsoft Canada Inc, Toronto, Ontario.....	1,397,760	
MNP LLP, Ottawa, Ontario.....	1,169,327	
NavPoint Consulting Group Inc, Ottawa, Ontario.....	1,050,474	
OranguTech Inc, Ottawa, Ontario.....	110,962	
Randstad Interim Inc, Toronto, Ontario.....	430,147	
S.I. Systems Ltd, Calgary, Alberta.....	2,083,227	
SAP Canada Inc, Toronto, Ontario.....	832,116	
Shared Services Canada, Ottawa, Ontario.....	7,192,310	
Systematix Inc, Ottawa, Ontario.....	2,281,428	
Systemsco Inc, Ottawa, Ontario.....	1,116,212	
TEKsystems Canada Inc, Mississauga, Ontario.....	757,445	
The Halifax Computer Consulting Group Inc, Ottawa, Ontario.....	1,657,593	
Treasury Board Secretariat, Ottawa, Ontario.....	104,400	
Veritaaq Technology House Inc, Ottawa, Ontario.....	1,205,418	
Service payments under \$100,000 (39 payees).....	920,149	
Interpretation and Translation Services.....	3,632,486	
Department of Public Works and Government Services, Gatineau, Quebec.....	3,487,768	
LMB Interpretation Systems Inc, Montréal, Quebec.....	105,925	
Service payments under \$100,000 (11 payees).....	38,793	
Legal Services.....	4,442,040	
Canadian Food Inspection Agency, Ottawa, Ontario.....	642,683	
Dentons US LLP, San Francisco, California.....	448,085	
Department of Justice, Ottawa, Ontario.....	3,327,719	
Service payments under \$100,000 (73 payees).....	23,553	
Management Consulting.....	2,434,040	
Atlis Human Resources, Ottawa, Ontario.....	254,670	
Ference & Company Consulting Ltd, Vancouver, British Columbia.....	105,000	
Pleiad Canada Inc, Ottawa, Ontario.....	253,713	
QMR Consulting & Professional Staffing, Ottawa, Ontario.....	211,350	
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....	219,972	
Service payments under \$100,000 (95 payees).....	1,389,335	
Protection Services.....	3,998,924	
Commissionaires, Calgary, Alberta.....	245,149	
Commissionaires, Montréal, Quebec.....	314,266	
Commissionaires, Ottawa, Ontario.....	2,312,404	
Commissionaires, Québec, Quebec.....	161,739	
Commissionaires, Regina, Saskatchewan.....	140,515	
Commissionaires, Saint John, New Brunswick.....	127,415	
Commissionaires, Vancouver, British Columbia.....	228,640	
Department of Public Works and Government Services, Gatineau, Quebec.....	234,367	
Service payments under \$100,000 (30 payees).....	234,429	
Scientific and Research Services.....	7,673,383	
A & L Canada Inc, London, Ontario.....	118,206	
Ag-Quest Inc, Minto, Manitoba.....	123,421	
Cropseed Ltd, Auckland, New Zealand.....	295,391	
Department of Natural Resources, Ottawa, Ontario.....	148,050	
Department of the Environment, Gatineau, Quebec.....	673,801	
Enns Brothers Ltd, Oak Bluff, Manitoba.....	147,494	
Gérome Québec, Montréal, Quebec.....	741,550	
Global Institute for Food Security, Saskatoon, Saskatchewan.....	180,096	
GPRC National Bee Diagnostic Centre, Beaverlodge, Alberta.....	123,297	
ICMS Inc, Portage la Prairie, Manitoba.....	202,481	
Platform Genetics, Vineland, Ontario.....	102,332	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Sirati & Partners Consultants Ltd, King City, Ontario.....	128,349	
Southern Seed Technology Ltd, Christchurch, New Zealand.....	234,853	
St. Boniface Hospital, Winnipeg, Manitoba.....	159,548	
Université Laval, Québec, Quebec.....	112,492	
University of Alberta, Edmonton, Alberta.....	207,531	
University of Guelph, Guelph, Ontario.....	609,365	
Service payments under \$100,000 (305 payees).....	3,365,126	
 Special Fees and Services.....	351,034	
Service payments under \$100,000 (254 payees).....	351,034	
 Temporary Help Services.....	8,381	
Service payments under \$100,000 (2 payees).....	8,381	
 Training and Educational Services.....	2,653,107	
Institute on Governance, Ottawa, Ontario.....	174,098	
Service payments under \$100,000 (849 payees).....	2,479,009	
 Other Services.....	18,304,127	
AC Nielson Company of Canada Ltd, Toronto, Ontario.....	341,676	
Amor Construction Inc, Ottawa, Ontario.....	372,959	
Canada Foundation for Innovation, Ottawa, Ontario.....	152,957	
Canada Revenue Agency, Ottawa, Ontario.....	1,893,051	
Canada School of Public Service, Ottawa, Ontario.....	125,000	
Canadian Dairy Commission, Ottawa, Ontario.....	318,779	
Department of Foreign Affairs, Trade and Development, Ottawa, Ontario.....	698,854	
Department of Industry, Ottawa, Ontario.....	724,175	
Department of Public Works and Government Services, Gatineau, Quebec.....	4,837,554	
Department of Transport, Ottawa, Ontario.....	473,134	
National Research Council of Canada, Ottawa, Ontario.....	191,286	
Rideau Recognition Solutions Inc, Montréal, Quebec.....	116,664	
Shared Services Canada, Ottawa, Ontario.....	572,109	
Statistics Canada, Ottawa, Ontario.....	6,087,605	
Service payments under \$100,000 (744 payees).....	1,398,324	
 <b>Total Department of Agriculture and Agri-Food</b>	<b>115,852,830</b>	<b>115,852,830</b>
 <b>Canadian Grain Commission</b>		
 Business Services.....	837,504	
Public Works and Government Services, Gatineau, Quebec.....	623,636	
Service payments under \$100,000 (45 payees).....	213,868	
 Health and Welfare Services.....	4,691	
Service payments under \$100,000 (6 payees).....	4,691	
 Informatics Services.....	566,499	
Darktrace Limited, Cambridge, Great Britain.....	107,160	
Treasury Board Secretariat, Ottawa, Ontario.....	359,439	
Service payments under \$100,000 (4 payees).....	99,900	
 Interpretation and Translation Services.....	272,725	
Public Works and Government Services, Gatineau, Quebec.....	272,725	
 Legal Services.....	307,286	
Justice, Ottawa, Ontario.....	307,286	
 Management Consulting.....	220,237	
Public Works and Government Services, Gatineau, Quebec.....	216,207	
Service payments under \$100,000 (1 payee).....	4,030	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Protection Services.....	1,920	
Service payments under \$100,000 (7 payees).....		1,920
Scientific and Research Services.....	14,561	
Service payments under \$100,000 (3 payees).....		14,561
Special Fees and Services.....	62,300	
Service payments under \$100,000 (31 payees).....		62,300
Training and Educational Services.....	329,409	
Global Knowledge Network, Toronto, Ontario.....		106,528
Service payments under \$100,000 (76 payees).....		222,881
Other Services.....	155,718	
Service payments under \$100,000 (82 payees).....		155,718
<b>Total Canadian Grain Commission</b>	<b>2,772,850</b>	<b>2,772,850</b>
<b>Total Agriculture and Agri-Food</b>	<b>118,625,680</b>	<b>118,625,680</b>

## Canadian Heritage

### Department of Canadian Heritage

Business Services.....	2,093,164	
Colliers Project Leaders Inc, Ottawa, Ontario.....		215,087
Ference & Company Consulting Ltd, Vancouver, British Columbia.....		112,250
Gartner Canada, Toronto, Ontario.....		114,427
Kelly Sears Consulting Group, Ottawa, Ontario.....		135,138
Orbis Consulting Inc, Ottawa, Ontario.....		383,711
Public Works and Government Services, Gatineau, Quebec.....		148,936
Raymond Chabot Grant Thornton, Ottawa, Ontario.....		352,285
The Social Research and Demonstration Corporation, Ottawa, Ontario.....		123,890
Service payments under \$100,000 (92 payees).....		507,440
Engineering and Architectural Services.....	58,433	
Service payments under \$100,000 (5 payees).....		58,433
Health and Welfare Services.....	8,106	
Service payments under \$100,000 (12 payees).....		8,106
Informatics Services.....	8,855,579	
Bell Canada, Toronto, Ontario.....		967,030
Cache Computer Consulting Corp, Ottawa, Ontario.....		261,155
Calian Ltd, Ottawa, Ontario.....		167,184
Canadian Broadcasting Corporation, Montréal, Quebec.....		3,130,355
Cofomo , Ottawa, Ontario.....		1,198,556
IBISKA Telecom Inc, Ottawa, Ontario.....		177,500
Public Works and Government Services, Gatineau, Quebec.....		1,498,024
Shared Services Canada, Gatineau, Quebec.....		663,745
SI SYSTEMS ULC, Ottawa, Ontario.....		165,071
Service payments under \$100,000 (37 payees).....		626,959
Interpretation and Translation Services.....	1,197,645	
Public Works and Government Services, Gatineau, Quebec.....		978,299
Service payments under \$100,000 (34 payees).....		219,346
Legal Services.....	1,923,382	
Justice, Ottawa, Ontario.....		1,859,603

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (26 payees).....	63,779	
Management Consulting.....	79,633	
Service payments under \$100,000 (15 payees).....	79,633	
Protection Services.....	482,048	
Commissionaires Ottawa, Ottawa, Ontario.....	133,181	
Public Works and Government Services, Gatineau, Quebec.....	333,077	
Service payments under \$100,000 (12 payees).....	15,790	
Scientific and Research Services.....	3,214,067	
Canadian Radio-television and Telecommunications Commission, Gatineau, Quebec.....	142,275	
Envirronics Research Group Ltd, Toronto, Ontario.....	187,285	
IPSOS Limited Partnership, Vancouver, British Columbia.....	145,691	
Statistics Canada, Ottawa, Ontario.....	2,425,616	
University of Victoria, Victoria, British Columbia.....	122,000	
Service payments under \$100,000 (35 payees).....	191,200	
Special Fees and Services.....	210,993	
Service payments under \$100,000 (152 payees).....	210,993	
Temporary Help Services.....	43,455	
Service payments under \$100,000 (3 payees).....	43,455	
Training and Educational Services.....	1,248,333	
Caron Professional & Linguistic Training Centre Ltd, Ottawa, Ontario.....	116,851	
Service payments under \$100,000 (344 payees).....	1,131,482	
Other Services.....	8,973,877	
1302015 Ontario Ltd, Ottawa, Ontario.....	190,016	
BP&M Government IM & IT, Kanata, Ontario.....	568,502	
Canada FBM 2020, Ottawa, Ontario.....	510,981	
Canadian Broadcasting Corporation, Montréal, Quebec.....	320,000	
Deloitte LLP, Toronto, Ontario.....	189,431	
FleishmanHillard Highroad Corp, Ottawa, Ontario.....	146,135	
Foreign Affairs, Trade and Development , Ottawa, Ontario.....	243,961	
Health, Ottawa, Ontario.....	122,956	
ID3 (Idées au cube) Inc, Montréal, Quebec.....	286,817	
Matane Production Inc, Montréal, Quebec.....	412,655	
NAUT'SA MAWT TRIBAL COUNCIL, Duncan, British Columbia.....	294,934	
PR3 Médias Inc, Québec, Quebec.....	2,623,079	
Public Works and Government Services, Gatineau, Quebec.....	165,837	
The Canada Council for the Arts, Ottawa, Ontario.....	486,824	
Service payments under \$100,000 (237 payees).....	2,411,749	
<b>Total Department of Canadian Heritage</b>	<b>28,388,715</b>	<b>28,388,715</b>
<b>Canadian Radio-television and Telecommunications Commission</b>		
Business Services.....	192,386	
Service payments under \$100,000 (22 payees).....	192,386	
Informatics Services.....	1,741,694	
Cistel Technology Inc, Ottawa, Ontario.....	366,662	
Lumina IT Inc, Ottawa, Ontario.....	1,202,410	
Service payments under \$100,000 (5 payees).....	172,622	
Interpretation and Translation Services.....	581,769	
Department of Public Works and Government Services, Gatineau, Quebec.....	208,933	
Lionbridge Ltd, Brossard, Quebec.....	365,949	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (3 payees).....		6,887
Legal Services.....	52,093	
Service payments under \$100,000 (5 payees).....		52,093
Management Consulting.....	1,469,018	
Protak Consulting Group Inc, Ottawa, Ontario.....		1,128,232
Service payments under \$100,000 (31 payees).....		340,786
Protection Services.....	113,877	
Service payments under \$100,000 (10 payees).....		113,877
Scientific and Research Services.....	14,833	
Service payments under \$100,000 (2 payees).....		14,833
Special Fees and Services.....	286,896	
Service payments under \$100,000 (118 payees).....		286,896
Training and Educational Services.....	418,996	
Service payments under \$100,000 (139 payees).....		418,996
Other Services.....	58,001	
Service payments under \$100,000 (2 payees).....		58,001
<b>Total Canadian Radio-television and Telecommunications Commission</b>	<b>4,929,563</b>	<b>4,929,563</b>
<b>Library and Archives of Canada</b>		
Business Services.....	1,162,551	
Public Works and Government Services, Gatineau, Quebec.....		1,092,305
Service payments under \$100,000 (11 payees).....		70,246
Health and Welfare Services.....	7,127	
Service payments under \$100,000 (12 payees).....		7,127
Informatics Services.....	2,431,662	
ITNet Ottawa Inc., Ottawa, Ontario.....		261,500
Microsoft Canada, Mississauga, Ontario.....		199,500
Modis Canada Inc, Toronto, Ontario.....		215,308
OCLC Canada, Brossard, Quebec.....		227,245
S.i. Systems, Calgary, Alberta.....		175,570
Teramach Technologies Inc, Ottawa, Ontario.....		413,297
The Halifax Group, Ottawa, Ontario.....		611,218
Service payments under \$100,000 (12 payees).....		328,024
Interpretation and Translation Services.....	472,795	
Public Works and Government Services, Gatineau, Quebec.....		328,646
Service payments under \$100,000 (16 payees).....		144,149
Legal Services.....	183,610	
Justice, Ottawa, Ontario.....		101,610
Service payments under \$100,000 (1 payee).....		82,000
Management Consulting.....	1,823	
Service payments under \$100,000 (1 payee).....		1,823
Protection Services.....	1,489,841	
Commissionaires, Ottawa, Ontario.....		1,473,448
Service payments under \$100,000 (3 payees).....		16,393

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Special Fees and Services.....	226,135	
Service payments under \$100,000 (98 payees).....		226,135
Training and Educational Services.....	260,362	
Service payments under \$100,000 (105 payees).....		260,362
Other Services.....	8,196,991	
GRC architects Inc, Ottawa, Ontario.....		680,959
Internet archive, Toronto, Ontario.....		119,750
Plenary group, Vancouver, British Columbia.....		3,023,073
Public Works and Government Services, Gatineau, Quebec.....		2,525,774
S.i. Systems, Calgary, Alberta.....		354,723
Tiree Facility Solutions Inc, Ottawa, Ontario.....		736,196
Service payments under \$100,000 (65 payees).....		756,516
<b>Total Library and Archives of Canada</b>	<b>14,432,897</b>	<b>14,432,897</b>
<b>National Film Board</b>		
Business Services.....	657,236	
Employment and social development, Gatineau, Quebec.....		106,975
Services payments under \$100,000 (1,692 payees).....		550,261
Engineering and Architectural Services.....	90,192	
Services payments under \$100,000 (168 payees).....		90,192
Informatics Services.....	156,290	
Services payments under \$100,000 (27 payees).....		156,290
Interpretation and Translation Services.....	243,204	
Services payments under \$100,000 (641 payees).....		243,204
Legal Services.....	67,553	
Services payments under \$100,000 (33 payees).....		67,553
Management Consulting.....	154,604	
Services payments under \$100,000 (54 payees).....		154,604
Protection Services.....	802	
Services payments under \$100,000 (9 payees).....		802
Scientific and Research Services.....	102,459	
Services payments under \$100,000 (54 payees).....		102,459
Special Fees and Services.....	97,749	
Services payments under \$100,000 (233 payees).....		97,749
Training and Educational Services.....	77,777	
Services payments under \$100,000 (52 payees).....		77,777
Other Services.....	10,647,394	
2727458 Ontario Inc, Toronto, Ontario.....		100,000
2739691 Ontario Inc, Toronto, Ontario.....		100,000
707809 NB Inc, Caraquet, New Brunswick.....		146,011
90th Parallel Productions Ltd, Toronto, Ontario.....		160,500
AATOAA Inc, Montreal, Quebec.....		109,798
Agence Film Inc, Toronto, Ontario.....		125,000
Beryl Productions International Ltd, Cardiff, Great Britain.....		143,610
Creos Experts Conseils Inc, Saint-Bruno-de-Montarville, Quebec.....		125,000

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Services payments under \$100,000 (8,054 payees).....	9,637,475	
<b>Total National Film Board</b>	<b>12,295,260</b>	<b>12,295,260</b>
<b>The National Battlefields Commission</b>		
Business Services.....	21,745	
Service payments Under \$100,000 (2 payees).....	21,745	
Engineering and Architectural Services.....	511,322	
Other government departments (OGD).....	479,038	
Service payments under \$100,000 (3 payees).....	32,284	
Informatics Services.....	31,205	
Service payments under \$100,000 (6 payees).....	31,205	
Interpretation and Translation Services.....	10,063	
Service payments under \$100,000 (5 payees).....	10,063	
Legal Services.....	49,933	
Service payments Under \$100,000 (4 payees).....	49,933	
Protection Services.....	448,412	
Commissionnaires, Quebec, Quebec.....	448,412	
Special Fees and Services.....	7,682	
Service payments under \$100,000 (25 payees).....	7,682	
Training and Educational Services.....	9,506	
Service payments under \$100,000 (17 payees).....	9,506	
Other Services.....	120,979	
Service payments under \$100,000 (27 payees).....	120,979	
<b>Total The National Battlefields Commission</b>	<b>1,210,847</b>	<b>1,210,847</b>
<b>Total Canadian Heritage</b>	<b>61,257,282</b>	<b>61,257,282</b>
<b>Crown-Indigenous Relations and Northern Affairs</b>		
<b>Department of Crown-Indigenous Relations and Northern Affairs</b>		
Business Services.....	12,340,734	
A Hundred Answers Inc, Ottawa, Ontario.....	377,152	
Ccdi Research, Ottawa, Ontario.....	481,695	
Department of Indigenous Services, Gatineau, Quebec.....	8,871,844	
Department of Natural Resources, Ottawa, Ontario.....	258,853	
Department of Public Works And Government Services, Gatineau, Quebec.....	367,928	
Ernst & Young LLP, Ottawa, Ontario.....	523,499	
Minister Of Finance, Victoria, British Columbia.....	227,000	
Orbis Risk Consulting Inc., Ottawa, Ontario.....	178,032	
Pricewaterhousecoopers LLP, Ottawa, Ontario.....	274,789	
Samson & Associates, Gatineau, Quebec.....	106,965	
Wampum Records, Ottawa, Ontario.....	206,325	
Service payments under \$100,000 (57 payees).....	466,652	
Engineering and Architectural Services.....	63,073,092	
Alvarez & Marsal Canada Inc. Ccaa, Vancouver, British Columbia.....	3,960,000	
Blumetric Environmental Inc, Ottawa, Ontario.....	175,466	
Department of Public Works And Government Services, Gatineau, Quebec.....	49,038,946	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Elsa Reclamation & Development Co, Vancouver, British Columbia.....	2,848,441	
Hemmera Envirochem Inc, Burnaby, British Columbia.....	329,087	
Mec Canada Inc, Vancouver, British Columbia.....	104,881	
Mount Nansen Remediation Limited, Vancouver, British Columbia.....	6,106,225	
Overlander Sports, Yellowknife, Northwest Territories.....	144,620	
Weaver Devore Trading, Yellowknife, Northwest Territories.....	204,912	
Service payments under \$100,000 (4 payees).....	160,514	
 Health and Welfare Services.....	 615,986	
Department of Health, Ottawa, Ontario.....	435,899	
Service payments under \$100,000 (21 payees).....	180,087	
 Informatics Services.....	 20,512,899	
Department of Indigenous Services, Gatineau, Quebec.....	19,963,691	
Donna Cona Inc, Nepean, Ontario.....	149,916	
Pacific Geotech Systems Ltd, Vancouver, British Columbia.....	172,423	
Service payments under \$100,000 (9 payees).....	226,869	
 Interpretation and Translation Services.....	 1,272,350	
Department of Public Works And Government Services, Gatineau, Quebec.....	976,171	
Wintranslation, Ottawa, Ontario.....	125,898	
Service payments under \$100,000 (21 payees).....	170,281	
 Legal Services.....	 60,419,326	
Department of Justice, Ottawa, Ontario.....	58,856,707	
Mr Paul B Vickery, Ottawa, Ontario.....	205,733	
Norton Rose Fulbright, Calgary, Alberta.....	375,767	
Stockwoods LLP, Toronto, Ontario.....	306,234	
Service payments under \$100,000 (28 payees).....	674,885	
 Management Consulting.....	 13,902,021	
Alvarez & Marsal Canada Inc. Ccaa, Vancouver, British Columbia.....	1,408,000	
Bell Browne Molnar & Delicate, Ottawa, Ontario.....	238,188	
Bronson Consulting Group, Ottawa, Ontario.....	117,472	
Colliers Project Leaders Inc, Ottawa, Ontario.....	165,069	
Deloitte LLP, Ottawa, Ontario.....	338,559	
Department of Indigenous Services, Gatineau, Quebec.....	214,757	
Department of Public Works And Government Services, Gatineau, Quebec.....	9,079,878	
Elsa Reclamation & Development Co, Vancouver, British Columbia.....	114,620	
Ernst & Young LLP, Ottawa, Ontario.....	239,360	
Robertson Geoconsultants Inc, Vancouver, British Columbia.....	437,896	
Stratos Inc, Ottawa, Ontario.....	676,570	
Workdynamics Technologies Inc., Kanata, Ontario.....	181,625	
Service payments under \$100,000 (39 payees).....	690,027	
 Protection Services.....	 56,407	
Service payments under \$100,000 (22 payees).....	56,407	
 Scientific and Research Services.....	 7,794,602	
Cdci Research, Ottawa, Ontario.....	1,286,621	
Craig Desharnais Research Inc, Vancouver, British Columbia.....	607,041	
Department of Indigenous Services, Gatineau, Quebec.....	967,408	
Department of Justice, Ottawa, Ontario.....	133,819	
Department of Public Works And Government Services, Gatineau, Quebec.....	724,108	
Joan Holmes & Assoc Inc, Ottawa, Ontario.....	337,490	
Laurier Research Group Limited, Kemptville, Ontario.....	284,514	
Link Advantage Research Corp, Ottawa, Ontario.....	369,407	
Public History Inc, Ottawa, Ontario.....	359,721	
Smith Research Inc, Calgary, Alberta.....	170,516	
Somatos Information Consulting, Vancouver, British Columbia.....	446,263	
T H G The History Group Inc, Maple Ridge, British Columbia.....	972,782	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Wampum Records, Ottawa, Ontario.....	509,621	
Service payments under \$100,000 (44 payees).....	625,291	
Special Fees and Services.....	202,470	
Service payments under 100,000 (103 payees).....	202,470	
Temporary Help Services.....	4,748	
Service payments under \$100,000 (1 payee).....	4,748	
Training and Educational Services.....	1,561,562	
Service payments under \$100,000 (362 payees).....	1,561,562	
Other Services.....	71,642,804	
10660230 Canada Inc, Westmount, Quebec.....	190,175	
Allister Surette, Church Point, Nova Scotia.....	208,244	
Arcadis Canada Inc, Richmond Hill, Ontario.....	359,976	
Ca2 Inc, Toronto, Ontario.....	641,016	
Canadian Northern Economic Development Agency, Ottawa, Ontario.....	295,182	
Carters Professional Corporation, Orangeville, Ontario.....	384,772	
Collectiva, Montreal, Quebec.....	1,211,715	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	127,695	
Daniel Shapiro Legal Professional, Saskatoon, Saskatchewan.....	215,090	
Deloitte LLP, Ottawa, Ontario.....	31,638,440	
Dema Land Services Inc, St Albert, Alberta.....	254,496	
Department of Environment, Ottawa, Ontario.....	803,144	
Department of Health, Ottawa, Ontario.....	816,727	
Department of Indigenous Services, Gatineau, Quebec.....	19,861,841	
Department of Natural Resources, Ottawa, Ontario.....	446,534	
Department of Public Works And Government Services, Gatineau, Quebec.....	3,574,140	
Dillon Consulting Ltd, London, Ontario.....	112,140	
Donna Cona Inc, Nepean, Ontario.....	1,689,135	
Duff & Phelps Canada Limited, Toronto, Ontario.....	123,857	
Englobe Corp, Laval, Quebec.....	261,301	
Epiq Class Action Services, Toronto, Ontario.....	306,067	
Ernst & Young LLP, Ottawa, Ontario.....	248,598	
Future First Governance Design, Ottawa, Ontario.....	173,502	
Hal Love Real Estate Adv. Services, Tehkummah, Ontario.....	114,515	
Historice Consultants Inc, St-Lambert, Quebec.....	180,295	
Leigh Ann Whaley, Thunder Bay, Ontario.....	100,092	
Maxsys Staffing And Consulting Inc, Ottawa, Ontario.....	112,092	
Minister Of Finance, Victoria, British Columbia.....	501,900	
Moazzami Economic Consultants Inc, Thunder Bay, Ontario.....	109,200	
Paul Precht Energy Economics Ltd, Edmonton, Alberta.....	292,500	
Peak Management And Negotiations, Canmore, Alberta.....	125,790	
Qmr Staffing Solutions Inc, Ottawa, Ontario.....	258,722	
Raymond Chabot Grant Thornton, Ottawa, Ontario.....	726,525	
Serecon Inc, Edmonton, Alberta.....	156,716	
SLR Consulting (Canada) Inc, Ottawa, Ontario.....	154,257	
SNC Lavalin Inc, Montreal, Quebec.....	230,004	
Stantec Consulting Ltd, Ottawa, Ontario.....	165,131	
Stratos, Ottawa, Ontario.....	288,817	
Tetra Tech Canada Inc, Pasadena, California.....	149,725	
The Aim Group Inc, Ottawa, Ontario.....	147,728	
Treasury Board Secretariat, Ottawa, Ontario.....	126,009	
Worley Canada Services Ltd, Calgary, Alberta.....	128,974	
Service payments under \$100,000 (295 payees).....	3,630,025	
<b>Total Department of Crown-Indigenous Relations and Northern Affairs</b>	<b>253,399,001</b>	<b>253,399,001</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Canadian High Arctic Research Station</b>		
Business Services.....	700,034	
Public Services and Procurement, Gatineau, Quebec.....		590,773
Service payments under \$100,000 (4 payees).....		109,261
Health and Welfare Services.....	5,100	
Service payments under \$100,000 (1 payee).....		5,100
Informatics Services.....	606,302	
Alt ITC LTD, Ottawa, Ontario.....		176,337
Shared Services, Ottawa, Ontario.....		377,859
Service payments under \$100,000 (2 payees).....		52,106
Interpretation and Translation Services.....	152,187	
Public Services and Procurement, Gatineau, Quebec.....		130,290
Service payments under \$100,000 (1 payee).....		21,897
Legal Services.....	17,439	
Service payments under \$100,000 (1 payee).....		17,439
Management Consulting.....	69,631	
Service payments under \$100,000 (2 payees).....		69,631
Protection Services.....	70,000	
Service payments under \$100,000 (1 payee).....		70,000
Scientific and Research Services.....	218,046	
National Research Council of Canada, Ottawa, Ontario.....		202,092
Service payments under \$100,000 (3 payees).....		15,954
Special Fees and Services.....	31,154	
Service payments under \$100,000 (5 payees).....		31,154
Training and Educational Services.....	11,673	
Service payments under \$100,000 (14 payees).....		11,673
Other Services.....	32,578	
Service payments under \$100,000 (6 payees).....		32,578
<b>Total Canadian High Arctic Research Station</b>	<b>1,914,144</b>	<b>1,914,144</b>
<b>Total Crown-Indigenous Relations and Northern Affairs</b>	<b>255,313,145</b>	<b>255,313,145</b>

## Digital Government

### Shared Services Canada

Business Services.....	6,512,763	
Communications Security Establishment, Ottawa, Ontario.....		259,134
Department of Agriculture and Agri-Food, Ottawa, Ontario.....		101,784
Department of Citizenship and Immigration, Ottawa, Ontario.....		132,382
Department of Public Works and Government Services, Gatineau, Quebec.....		699,337
Gartner Group Canada, Ottawa, Ontario.....		128,860
KPMG LLP, Ottawa, Ontario.....		150,000
Maplesoft Consulting Inc., Ottawa, Ontario.....		101,160
Protak Consulting Group Inc., Ottawa, Ontario.....		577,206
Royal Canadian Mounted Police, Ottawa, Ontario.....		2,551,643
Simplex Industries Inc., Ottawa, Ontario.....		408,840

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Treasury Board Secretariat, Ottawa, Ontario.....	409,000	
Wills Transfer Ltd., Smiths Falls, Ontario.....	315,898	
Service payments under \$100,000 (41 payees).....	677,519	
Engineering and Architectural Services.....	10,538,264	
2Keys Corporation, Ottawa, Ontario.....	150,000	
Adirondack Information Management Inc., Ottawa, Ontario.....	625,993	
Advanced Interactive Canada Inc., Burnaby, British Columbia.....	168,514	
Aviary Technologies Inc., Victoria, British Columbia.....	149,963	
Block 64 Corporation, Toronto, Ontario.....	149,136	
Bluink Ltd., Ottawa, Ontario.....	149,519	
CloseReach Ltd., Ottawa, Ontario.....	443,031	
Department of Industry, Ottawa, Ontario.....	2,280,000	
Department of Public Works and Government Services, Gatineau, Quebec.....	178,081	
Ernst & Young, Toronto, Ontario.....	576,480	
Green PI Inc., Toronto, Ontario.....	107,412	
Ibiska Telecom Inc., Ottawa, Ontario.....	611,065	
iTel Networks Inc., Kamloops, British Columbia.....	113,500	
KeyData Associates Inc., Toronto, Ontario.....	1,289,068	
Maplesoft Consulting Inc., Ottawa, Ontario.....	434,163	
Optima Analytics Inc., Kingston, Ontario.....	149,928	
Randstad Interim Inc., Toronto, Canada.....	821,915	
S.i. Systems, Calgary, Alberta.....	187,915	
SecureKey Technologies Inc., Toronto, Ontario.....	150,000	
Solana Networks Inc., Ottawa, Ontario.....	149,519	
Terragon Environmental Technologies Inc., Montréal, Quebec.....	126,340	
TerraHub Technologies Inc., Calgary, Alberta.....	149,920	
TES Contract Services Inc., Toronto, Ontario.....	520,759	
Trust Science Inc., Edmonton, Alberta.....	136,396	
Service payments under \$100,000 (14 payees).....	719,647	
Health and Welfare Services.....	98,279	
Service payments under \$100,000 (19 payees).....	98,279	
Informatics Services.....	209,190,309	
2Keys Corporation, Ottawa, Ontario.....	4,082,161	
ADGA Group Consultants Inc., Ottawa, Ontario.....	4,571,547	
Adirondack Information Management Inc., Ottawa, Ontario.....	3,145,511	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....	5,620,139	
Advanced Chippewa Technologies Inc., Ottawa, Ontario.....	1,691,783	
Amazon, Seattle, Washington.....	381,067	
Bell Canada, Montréal, Quebec.....	11,263,403	
BMC Software Canada Inc., Toronto, Ontario.....	377,126	
BP&M Government IM&IT Consulting Inc., Ottawa, Ontario.....	256,255	
Calian Group Ltd., Ottawa, Ontario.....	3,546,013	
Canada Revenue Agency, Ottawa, Ontario.....	643,620	
CGI Group Inc., Montréal, Quebec.....	2,151,004	
Charter Telecom Inc., Victoria, British Columbia.....	343,112	
Click Networks Inc., Ottawa, Ontario.....	294,901	
CloseReach Ltd., Ottawa, Ontario.....	280,424	
Cofomo Ottawa, Ottawa, Ontario.....	2,977,432	
Compugen Inc., Toronto, Ontario.....	1,926,645	
Connex Telecommunications Inc., Toronto, Ontario.....	151,675	
Correctional Service of Canada, Ottawa, Ontario.....	1,174,416	
Covenco Ltd., Toronto, Ontario.....	341,302	
Cytelligence, Toronto, Ontario.....	811,390	
Dalian Enterprises Inc., Ottawa, Ontario.....	2,913,460	
Deloitte LLP, Toronto, Ontario.....	252,000	
Department of Agriculture and Agri-Food, Ottawa, Ontario.....	689,497	
Department of Employment and Social Development, Gatineau, Quebec.....	513,864	
Department of Foreign Affairs, Trade and Development, Ottawa, Ontario.....	129,600	
Department of Industry, Ottawa, Ontario.....	243,980	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Department of National Defence, Ottawa, Ontario.....	536,400	
Department of Public Works and Government Services, Gatineau, Quebec.....	3,397,376	
Department of the Environment, Gatineau, Quebec.....	162,000	
Dolomite Networks, Ottawa, Ontario.....	762,970	
Donna Cona Inc., Ottawa, Ontario.....	1,049,971	
Eagle Professional Resources, Toronto, Ontario.....	2,530,871	
EMC Corporation of Canada, Toronto, Ontario.....	441,693	
Excel Human Resources, Ottawa, Ontario.....	192,805	
Forcepoint Federal LLC, Herndon, Virginia.....	172,208	
Gartner Group Canada, Ottawa, Ontario.....	2,057,392	
GSI International Consulting Group, Ottawa, Ontario.....	1,906,970	
Hewlett Packard Enterprise, Missisauga, Ontario.....	1,428,960	
Hitachi Vantara Inc., Toronto, Ontario.....	397,720	
Ibiska Telecom Inc., Ottawa, Ontario.....	14,241,383	
IBM Canada Ltd., Markham, Ontario.....	23,637,268	
INSA Corporation, Ottawa, Ontario.....	796,056	
IPSS Inc., Ottawa, Ontario.....	726,173	
Ivalua Inc., Redwood City, California.....	894,854	
KeyData Associates Inc., Toronto, Ontario.....	169,600	
KPMG LLP, Ottawa, Ontario.....	845,133	
KTL Group, Ottawa, Ontario.....	392,227	
Maplesoft Consulting Inc., Ottawa, Ontario.....	9,948,113	
MDOS Consulting Inc., Ottawa, Ontario.....	2,003,056	
Michael Wager Consulting Inc., Ottawa, Ontario.....	138,764	
Micro Focus Ltd., Toronto, Ontario.....	568,260	
Microsoft Canada Inc., Toronto, Ontario.....	15,882,178	
PiiComm Inc., Plantagenet, Ontario.....	162,687	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	3,041,377	
Protak Consulting Group Inc., Ottawa, Ontario.....	3,536,333	
PureLogic IT Solutions Inc., Ottawa, Ontario.....	115,575	
QA Consultants Inc., Toronto, Ontario.....	318,088	
Randstad Interim Inc., Toronto, Ontario.....	3,320,706	
Royal Canadian Mounted Police, Ottawa, Ontario.....	258,300	
S.i. Systems, Calgary, Alberta.....	658,190	
Salesforce Canada Corporation, Toronto, Ontario.....	1,724,917	
Shaw Cablesystems GP, Calgary, Alberta.....	361,760	
SoftSim Technologies Inc., Montréal, Quebec.....	156,209	
Suse Software Solutions Canada ULC, Vancouver, British Columbia.....	315,000	
TEKsystems Canada Inc., Mississauga, Ontario.....	26,913,277	
Telus Communications Inc., Vancouver, British Columbia.....	574,416	
TeraMach Technologies Inc., Ottawa, Ontario.....	191,047	
TES Contract Services Inc., Toronto, Ontario.....	9,235,559	
The Aim Group, Ottawa, Ontario.....	836,140	
Thomas and Schmidt Inc., Montréal, Quebec.....	261,852	
TPG Technology Consulting Ltd., Ottawa, Ontario.....	8,203,646	
Treasury Board Secretariat, Ottawa, Ontario.....	3,042,454	
Veritaaq Technology House Inc., Ottawa, Ontario.....	8,510,925	
Service payments under \$100,000 (53 payees).....	1,398,123	
Interpretation and Translation Services.....	3,115,272	
Bell Canada, Montréal, Quebec.....	254,109	
Department of Public Works and Government Services, Gatineau, Quebec.....	2,736,359	
Service payments under \$100,000 (19 payees).....	124,804	
Legal Services.....	1,060,952	
Department of Justice, Ottawa, Ontario.....	922,247	
Service payments under \$100,000 (2 payee).....	138,705	
Management Consulting.....	126,018,049	
49 Solutions Inc., Ottawa, Ontario.....	109,444	
ADGA Group Consultants Inc., Ottawa, Ontario.....	322,865	
Adirondack Information Management Inc., Ottawa, Ontario.....	1,260,611	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Altis Human Resources Inc., Ottawa, Ontario.....	667,212	
BDO Canada LLP, Toronto, Ontario.....	751,106	
BESC Ottawa Inc., Ottawa, Ontario.....	229,198	
BMC Software Canada Inc., Toronto, Ontario.....	20,528,331	
Borden LP, Toronto, Ontario.....	199,273	
BP&M Government IM&IT Consulting Inc., Ottawa, Ontario.....	1,305,709	
Calian Group Ltd., Ottawa, Ontario.....	1,513,757	
Cofomo Ottawa, Ottawa, Ontario.....	225,394	
Coradix Technology Consulting Ltd., Ottawa, Ontario.....	159,872	
Dalian Enterprises Inc., Ottawa, Ontario.....	714,121	
Dell Canada Inc., Ottawa, Ontario.....	619,325	
Deloitte LLP, Toronto, Ontario.....	2,340,000	
Department of Agriculture and Agri-Food, Ottawa, Ontario.....	190,432	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,920,012	
Donna Cona Inc., Ottawa, Ontario.....	1,385,676	
Eagle Professional Resources, Toronto, Ontario.....	5,689,313	
EMC Corporation of Canada, Toronto, Ontario.....	436,276	
Ernst & Young, Toronto, Ontario.....	652,172	
Etico Inc., Ottawa, Ontario.....	1,008,400	
Excel Human Resources, Ottawa, Ontario.....	1,631,534	
Fast Track Staffing Inc., Ottawa, Ontario.....	160,158	
Gartner Group Canada, Ottawa, Ontario.....	610,068	
GSI International Consulting Group, Ottawa, Ontario.....	2,689,151	
Hitachi Vantara Inc., Toronto, Ontario.....	5,194,783	
I4C Information Technology Consulting Inc., Ottawa, Ontario.....	183,974	
Ibiska Telecom Inc., Ottawa, Ontario.....	11,200,578	
IBM Canada Ltd., Markham, Ontario.....	8,344,694	
Impendo Inc., Ottawa, Ontario.....	338,868	
KeyData Associates Inc., Toronto, Ontario.....	854,212	
KPMG LLP, Ottawa, Ontario.....	2,989,055	
Lumina IT Inc., Ottawa, Ontario.....	448,398	
Maplesoft Consulting Inc., Ottawa, Ontario.....	3,239,839	
MDOS Consulting Inc., Ottawa, Ontario.....	695,637	
Michael Wager Consulting Inc., Ottawa, Ontario.....	500,699	
Microsoft Canada Inc., Toronto, Ontario.....	511,966	
NewFound Recruiting Corporation, Ottawa, Ontario.....	331,879	
Orangutech Inc., Ottawa, Ontario.....	477,408	
Portage Personnel Inc., Ottawa, Ontario.....	104,819	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	4,996,236	
Protak Consulting Group Inc., Ottawa, Ontario.....	4,476,530	
QMR Consulting & Professional Staffing, Ottawa, Ontario.....	130,359	
Randstad Interim Inc., Toronto, Ontario.....	1,307,523	
S.i. Systems, Calgary, Alberta.....	547,144	
Samson & Associates, Gatineau, Quebec.....	514,634	
TEKsystems Canada Inc., Mississauga, Ontario.....	14,101,265	
TES Contract Services Inc., Toronto, Ontario.....	5,445,504	
The AIM Group Inc., Ottawa, Ontario.....	207,456	
The Right Door Consulting & Solutions Inc., Ottawa, Ontario.....	115,490	
Thomas and Schmidt Inc., Montréal, Quebec.....	122,151	
Tiree Facility Solutions Inc., Ottawa, Ontario.....	197,281	
TPG Technology Consulting Ltd., Ottawa, Ontario.....	7,520,739	
Veritaaq Technology House Inc., Ottawa, Ontario.....	1,960,726	
Service payments under \$100,000 (66 payees).....	1,638,792	
 Protection Services.....	4,831,986	
 Canadian Corps of Commissionaires, Ottawa, Ontario.....	3,475,078	
IBM Canada Ltd., Markham, Ontario.....	1,222,151	
Service payments under \$100,000 (15 payees).....	134,757	
 Special Fees and Services.....	571,920	
 Embrace Business Consulting Inc., Montréal, Quebec.....	333,600	
Service payments under \$100,000 (158 payees).....	238,320	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Temporary Help Services.....	153,293	
Service payments under \$100,000 (9 payees).....		153,293
Training and Educational Services.....	13,076,919	
ABCE Language School Inc., Ottawa, Ontario.....		114,922
AFI Expertise, Quebec, Quebec.....		248,757
Algonquin College, Ottawa, Ontario.....		105,336
Avaya, Durham, Durham, North Carolina.....		209,037
BMC Software Canada Inc., Toronto, Ontario.....		1,102,000
Carahsoft Technology Corp, Reston, Virginia.....		239,805
Caron Professional & Linguistic Training Centre Ltd., Ottawa, Ontario.....		343,683
Cégep Marie-Victorin, Montréal, Quebec.....		109,614
EPI-USA, Inc., Morgan Hill, California.....		140,076
Exit Certified Corporation, Ottawa, Ontario.....		529,458
Fast Forward French, Ottawa, Ontario.....		234,313
Global Knowledge Network Canada Inc., Toronto, Ontario.....		997,575
Graybridge International Consulting Inc., Ottawa, Ontario.....		210,182
INSA Corporation, Ottawa, Ontario.....		427,290
Institute on Governance, Ottawa, Ontario.....		174,850
Language Research & Development Group Inc., Montréal, Quebec.....		1,686,720
Language School Creusot, Gatineau, Quebec.....		190,444
Learning Tree International Inc., Ottawa, Ontario.....		247,907
Microsoft Canada Inc., Toronto, Ontario.....		165,300
Northern Micro Inc., Ottawa, Ontario.....		122,360
PricewaterhouseCoopers LLP, Toronto, Ontario.....		197,050
Prosci Canada ULC, Halifax, Nova Scotia.....		379,961
ProTech Professional Technical Services, Inc., Toronto, Ontario.....		152,491
Public Service Commission, Ottawa, Ontario.....		384,661
SAS Institute Canada Inc., Toronto, Ontario.....		130,143
Stormwind LLC, Scottsdale, Arizona.....		422,427
TPG Technology Consulting Ltd., Ottawa, Ontario.....		256,070
University of Ottawa, Ottawa, Ontario.....		221,630
York University, Toronto, Ontario.....		148,030
Service payments under \$100,000 (360 payees).....		3,184,827
Other Services.....	11,455,020	
Deloitte LLP, Toronto, Ontario.....		215,000
Department of Canadian Heritage, Gatineau, Quebec.....		145,797
Department of Health, Ottawa, Ontario.....		377,967
Department of Public Works and Government Services, Gatineau, Quebec.....		242,804
Ernst & Young, Toronto, Ontario.....		280,625
Gartner Group Canada, Ottawa, Ontario.....		369,700
KPMG LLP, Ottawa, Ontario.....		197,919
Protak Consulting Group Inc., Ottawa, Ontario.....		115,734
SAP Canada Inc., Toronto, Ontario.....		646,191
TES Contract Services Inc., Toronto, Ontario.....		136,526
Treasury Board Secretariat, Ottawa, Ontario.....		8,225,578
Service payments under \$100,000 (28 payees).....		501,179
<b>Total Shared Services Canada</b>	<b>386,623,026</b>	<b>386,623,026</b>
<b>Total Digital Government</b>	<b>386,623,026</b>	<b>386,623,026</b>

## Environment and Climate Change

### Department of the Environment

Business Services.....	25,030,790	
ACCON Installations Service and Repairs Ltd, Williams Lake, British Columbia.....		115,270
Agriculture and Agri-Food, Ottawa, Ontario.....		3,971,630
Bell Canada, Montréal, Quebec.....		656,651
Canada Post Corporation, Ottawa, Ontario.....		359,427

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Canadian Space Agency, Saint-Hubert, Quebec.....	100,000	
CommPower, Camarillo, California.....	843,066	
Department of National Defence, Ottawa, Ontario.....	359,907	
Fisheries and Oceans, Ottawa, Ontario.....	596,334	
Mobile Resources, Ottawa, Ontario.....	305,009	
National Research Council of Canada, Ottawa, Ontario.....	246,719	
NEAS Inc, Columbus, Ohio.....	154,204	
North Rock Group Ltd, Concord, Ontario.....	101,655	
Opsis Gestion d'Infrastructures Inc, Longueuil, Quebec.....	691,178	
Primrose Cartage & Excavating Ltd, Ottawa, Ontario.....	135,000	
Public Works and Government Services, Gatineau, Quebec.....	6,164,034	
Service d'entretien Lagoa, Saint-Constant, Quebec.....	184,810	
Shared Services Canada, Ottawa, Ontario.....	2,851,454	
SNC-Lavalin Group, Montréal, Quebec.....	519,088	
Stratos, Ottawa, Ontario.....	112,718	
Surespan Group, North Vancouver, British Columbia.....	416,712	
The Beaudry Group, Ottawa, Ontario.....	181,882	
Toure Cleaning Services Inc, Ajax, Ontario.....	277,185	
VersaCold Logistics Services, Richmond, British Columbia.....	137,421	
Service payments under \$100,000 (878 payees).....	5,549,436	
Engineering and Architectural Services.....	62,374,375	
AIM Industrial Inc, Cambridge, Ontario.....	118,438	
Intertek Group plc, London, England.....	511,014	
Landtec Ground Experts, Landley, British Columbia.....	142,081	
LEONARDO Germany GmbH, Neuss, Germany.....	23,671,884	
Nadine International Inc, Missisauga, Ontario.....	220,864	
Public Works and Government Services, Gatineau, Quebec.....	35,658,672	
Superior Boiler Works and Welding Limited, Stoney Creek, Ontario.....	685,436	
Visco Demolition Contractors Ltd, Edmonton, Alberta.....	211,177	
Service payments under \$100,000 (98 payees).....	1,154,809	
Health and Welfare Services.....	171,118	
Service payments under \$100,000 (102 payees).....	171,118	
Informatics Services.....	13,991,355	
Altruistic Informatics Consulting, Ottawa, Ontario.....	249,893	
BDO Canada LLP, Ottawa, Ontario.....	121,477	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	557,781	
Esri Canada, Toronto, Ontario.....	702,995	
ExcelHR, Ottawa, Ontario.....	1,347,590	
GeoCat BV, Gelderland, Netherlands.....	114,600	
i4C Consulting Inc, Ottawa, Ontario.....	130,200	
Maplefox Projects Inc, Ottawa, Ontario.....	247,927	
MARKIT Group, Naples, Florida.....	1,428,722	
MDOS Consulting, Ottawa, Ontario.....	241,070	
Microsoft Licensing GP, Reno, Nevada.....	789,031	
Mindstream Training Center & Professional Services Bureau Inc, Montréal, Quebec.....	140,544	
MSi, Ottawa, Ontario.....	1,329,780	
Procom, Toronto, Ontario.....	310,559	
Public Works and Government Services, Gatineau, Quebec.....	687,920	
Randstad NV, Ottawa, Ontario.....	720,856	
Shared Services Canada, Ottawa, Ontario.....	2,237,558	
Si Systems, Calgary, Alberta.....	343,535	
Taligent Consulting Inc, Ottawa, Ontario.....	394,573	
TRM Technologies Inc, Ottawa, Ontario.....	244,032	
Veritaaq Technology House Inc, Ottawa, Ontario.....	291,375	
Service payments under \$100,000 (65 payees).....	1,359,337	
Interpretation and Translation Services.....	5,995,120	
Lionbridge Technologies Inc, Waltham, Massachusetts.....	201,176	
Public Works and Government Services, Gatineau, Quebec.....	5,692,548	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (31 payees).....		101,396
Legal Services.....	12,635,499	
Justice, Ottawa, Ontario.....		10,284,051
McCarthy Tétrault LPP, Toronto, Ontario.....		128,466
Office of the Director of Public Prosecutions, Ottawa, Ontario.....		2,108,303
Service payments under \$100,000 (10 payees).....		114,679
Management Consulting.....	7,911,451	
Canada School of Public Service, Ottawa, Ontario.....		175,000
Employment and Social Development, Gatineau, Quebec.....		399,563
Fisheries and Oceans, Ottawa, Ontario.....		100,000
Goss Gilroy Inc, Ottawa, Ontario.....		151,502
Health, Ottawa, Ontario.....		405,014
Kent-Macpherson Inc, Kelowna, British Columbia.....		104,134
Loch Alpine Economics Inc, Madison, Wisconsin.....		296,800
Maplesoft Group, Ottawa, Ontario.....		240,538
National Research Council of Canada, Ottawa, Ontario.....		352,859
Natural Resources, Ottawa, Ontario.....		192,500
Oxford Economics, New York, New York.....		105,031
Prairie Research Associates, Ottawa, Ontario.....		193,405
Public Works and Government Services, Gatineau, Quebec.....		203,303
PwC Canada, Toronto, Ontario.....		159,253
Statistics, Ottawa, Ontario.....		1,299,728
Systematic Solutions Inc, Annapolis, Maryland.....		1,088,735
SystemsScope Inc, Ottawa, Ontario.....		174,884
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....		119,832
Transport, Ottawa, Ontario.....		145,000
Service payments under \$100,000 (96 payees).....		2,004,370
Protection Services.....	2,990,943	
Commissionaires Ottawa, Ottawa, Ontario.....		2,431,102
Tsunami Solutions Ltd, Vancouver, British Columbia.....		137,919
Service payments under \$100,000 (111 payees).....		421,922
Scientific and Research Services.....	28,206,998	
8902313 Canada Inc, Ottawa, Ontario.....		133,710
Aerologie Zulu, Maniwaki, Quebec.....		258,389
Aéropopro, Québec, Quebec.....		125,383
Afeworki Mekonnen, Kelowna, British Columbia.....		165,142
Airship, Portland, Oregon.....		211,278
Airzone One Ltd, Mississauga, Ontario.....		125,282
Aquatic Informatics Inc, Vancouver, British Columbia.....		488,187
ATCO Ltd, Calgary, Alberta.....		135,161
ATS Services, Ottawa, Ontario.....		1,444,555
AXYS Technologies Inc, Sidney, British Columbia.....		260,920
Birds Canada, Port Rowan, Ontario.....		172,750
Canadian Space Agency, Saint-Hubert, Quebec.....		187,500
Carleton University, Ottawa, Ontario.....		164,164
Cheminfo Services Inc, Markham, Ontario.....		108,465
CMG Services Inc, Inuvik, Northwest Territories.....		158,024
Dillon Consulting, Toronto, Ontario.....		186,984
Eastern Charlotte Waterways, Blacks Harbour, New Brunswick.....		226,610
Fisheries and Oceans, Ottawa, Ontario.....		908,145
GB Skelton Technical Services Inc, Delhi, Ontario.....		154,555
Government of Northwest Territories, Yellowknife, Northwest Territories.....		154,665
Government of Newfoundland and Labrador, St. John's, Newfoundland and Labrador.....		125,340
Government of Prince Edward Island, Charlottetown, Prince Edward Island.....		231,878
Greenland International Consulting, Collingwood, Ontario.....		125,000
JO Thomas and Associates Ltd, Vancouver, British Columbia.....		380,748
Kwantlen Polytechnic University, Surrey, British Columbia.....		137,916
Merinov, Gaspé, Quebec.....		267,289

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Meteo Rafale O Nord Tagramit Anurrak Inc, Inukjuak, Quebec.....	187,101	
Microbio LCA Inc, Beauport, Quebec.....	388,738	
Ministère de l'Environnement et de la Lutte contre les changements climatiques, Québec, Quebec.....	1,129,996	
Natural Resources, Ottawa, Ontario.....	170,939	
Nature Conservancy of Canada, Toronto, Ontario.....	235,917	
Nortech Holdings Limited, Happy Valley-Goose Bay, Newfoundland and Labrador.....	351,489	
Omnia Ecological Services, Calgary, Alberta.....	396,517	
PFS Corporation dba PFS-TECO, Madison, Wisconsin.....	403,568	
Pride of the North, Pickle Lake, Ontario.....	170,580	
Public Works and Government Services, Gatineau, Quebec.....	100,819	
Purenote Services, Lillooet, British Columbia.....	359,126	
QuébecOiseaux, Montréal, Quebec.....	112,141	
Qummut Climatech Inc, Kuujjuaq, Quebec.....	127,788	
Risk Sciences International Inc, Ottawa, Ontario.....	155,100	
SGS AXYS Analytical Services Ltd, Sidney, British Columbia.....	282,370	
Statistics, Ottawa, Ontario.....	1,063,734	
The ADGA Group, Ottawa, Ontario.....	111,336	
The University of British Columbia, Vancouver, British Columbia.....	205,108	
Université de Moncton, Shippagan, New Brunswick.....	115,732	
University of Guelph, Guelph, Ontario.....	128,303	
University of Toronto, Toronto, Ontario.....	133,000	
University of Waterloo, Waterloo, Ontario.....	111,664	
Vaisala, Helsinki, Finland.....	495,982	
Service payments under \$100,000 (843 payees).....	14,231,910	
Special Fees and Services.....	679,593	
Service payments under \$100,000 (470 payees).....	679,593	
Temporary Help Services.....	805,023	
altisHR, Ottawa, Ontario.....	184,899	
MSi, Ottawa, Ontario.....	142,034	
Portage Personnel Inc, Ottawa, Ontario.....	103,536	
The Aim Group Inc, Ottawa, Ontario.....	169,427	
Service payments under \$100,000 (11 payees).....	205,127	
Training and Educational Services.....	5,602,817	
Berlitz Canada, Mississauga, Ontario.....	155,720	
Caron Professional & Linguistic Training Centre Ltd, Ottawa, Ontario.....	178,676	
Collège Éducacentre, Vancouver, British Columbia.....	407,320	
École de langues La Cité, Ottawa, Ontario.....	231,559	
Learning Tree International Inc, Ottawa, Ontario.....	156,364	
LRDG Inc, Montréal, Quebec.....	223,835	
Objectif French, Edmonton, Alberta.....	148,632	
Service payments under \$100,000 (820 payees).....	4,100,711	
Other Services.....	8,621,795	
BMCR Associates Inc, Ottawa, Ontario.....	469,650	
Canada School of Public Service, Ottawa, Ontario.....	154,500	
Climate Risk Institute, Ottawa, Ontario.....	124,912	
De Stecher Appraisals Ltd, Saint John, New Brunswick.....	500,766	
ExcelHR, Ottawa, Ontario.....	136,923	
Health, Ottawa, Ontario.....	203,737	
National Research Council Canada, Ottawa, Ontario.....	250,000	
Prairie Research Associates, Ottawa, Ontario.....	100,950	
Public Works and Government Services, Gatineau, Quebec.....	146,232	
Rondar Inc, Hamilton, Ontario.....	1,081,330	
Si Systems, Calgary, Alberta.....	1,555,021	
Toromont Industries Ltd, Concord, Ontario.....	137,944	
TRC Inc, East Liberty, Ohio.....	116,983	
WorleyCord Ltd, Calgary, Alberta.....	112,372	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (350 payees).....	3,530,475	
<b>Total Department of the Environment</b>	<b>175,016,877</b>	<b>175,016,877</b>
<b>Impact Assessment Agency of Canada</b>		
Business Services.....	1,038,905	
Lumina IT Inc, Ottawa, Ontario.....	201,338	
Public Works and Government Services Canada, Gatineau, Quebec.....	434,047	
Service payments under \$100,000 (20 payees).....	403,520	
Health and Welfare Services.....	2,877	
Service payments under \$100,000 (3 payees).....	2,877	
Informatics Services.....	1,834,380	
Environment Canada, Gatineau, Quebec.....	329,339	
Excel Human Resources Inc, Ottawa, Ontario.....	253,308	
ICS Innovations Inc, St-John's, Newfoundland and Labrador.....	127,606	
Microsoft Canada Inc, Toronto, Ontario.....	232,934	
Public Works and Government Services Canada, Gatineau, Quebec.....	400,747	
Shared Services Canada, Ottawa, Ontario.....	297,553	
Service payments under \$100,000 (6 payees).....	192,893	
Interpretation and Translation Services.....	634,665	
Open Text Corporation, Toronto, Ontario.....	320,651	
Public Works and Government Services Canada, Gatineau, Quebec.....	294,430	
Service payments under \$100,000 (2 payees).....	19,584	
Legal Services.....	2,215,313	
Justice Canada, Ottawa, Ontario.....	2,021,993	
Shores Jardine LLP, Edmonton, Alberta.....	190,890	
Service payments under \$100,000 (1 payee).....	2,430	
Management Consulting.....	448,035	
Hans Matthews, Capreol, Ontario.....	127,500	
Service payments under \$100,000 (30 payees).....	320,535	
Protection Services.....	6,700	
Service payments under \$100,000 (1 payee).....	6,700	
Scientific and Research Services.....	364,530	
Service payments under \$100,000 (13 payees).....	364,530	
Special Fees and Services.....	34,060	
Service payments under \$100,000 (10 payees).....	34,060	
Temporary Help Services.....	70,521	
Service payments under \$100,000 (4 payees).....	70,521	
Training and Educational Services.....	413,454	
Service payments under \$100,000 (71 payees).....	413,454	
Other Services.....	59,339	
Service payments under \$100,000 (7 payees).....	59,339	
<b>Total Impact Assessment Agency of Canada</b>	<b>7,122,779</b>	<b>7,122,779</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Parks Canada Agency</b>		
Business Services.....	7,400,521	
1427730 Alberta Ltd, Jasper, Alberta.....	262,419	
AMA Travel Services, Calgary, Alberta.....	183,245	
ARI Financial Services Inc, Mississauga, Ontario.....	136,332	
Banff & Lake Louise Tourism, Banff, Alberta.....	185,835	
Canada Post Corporation, Ottawa, Ontario.....	184,414	
Department of Canadian Heritage, Gatineau, Quebec.....	2,420,501	
Department of Industry, Ottawa, Ontario.....	219,957	
Department of Natural Resources, Ottawa, Ontario.....	153,895	
Department of Public Works and Government Services, Gatineau, Quebec.....	295,181	
Imperial Cleaners Ltd, Dartmouth, Nova Scotia.....	129,171	
Lakeland Golf Management Inc, Winnipeg, Manitoba.....	225,000	
Les Entreprises André Baker, Shawinigan, Quebec.....	118,783	
Marcella JCS, Canisto, New Brunswick.....	142,442	
Société de l'assurance automobile du Québec, Québec, Quebec.....	104,976	
Spider Excavators, Golden, British Columbia.....	366,465	
Ucluelet Rent-it Center Ltd, Ucluelet, British Columbia.....	100,880	
Service payments under \$100,000 (288 payees).....	2,171,025	
Engineering and Architectural Services.....	79,044,763	
1x1 Architecture Inc, Winnipeg, Manitoba.....	128,244	
970534 Alberta Ltd, Red Deer, Alberta.....	259,266	
ABCP architecture et urbanisme, Québec, Quebec.....	115,971	
Acadian Construction, Dieppe, New Brunswick.....	654,371	
AECOM Canada Ltd, Vancouver, British Columbia.....	2,707,412	
Alto Construction Ltd, Saskatoon, Saskatchewan.....	858,607	
Arcadis Canada Inc, Mississauga, Ontario.....	548,974	
Associated Engineering Alberta Ltd, Edmonton, Alberta.....	832,952	
Baja Construction Canada Inc, Canmore, Alberta.....	382,820	
BGLA Inc, Québec, Quebec.....	115,161	
CBCL Ltd, Halifax, Nova Scotia.....	437,322	
Consortium d'architectes JBCA / STGM, Québec, Quebec.....	342,182	
COWI North America Ltd, North Vancouver, British Columbia.....	2,609,717	
Crandall Engineering Ltd, Moncton, New Brunswick.....	936,382	
DCL Construction Ltd, Calgary, Alberta.....	230,842	
Department of Public Works and Government Services, Gatineau, Quebec.....	32,256,465	
Design Plus Architecture Inc, Moncton, New Brunswick.....	542,909	
DesignPoint Engineering & Surveying, Bedford, Nova Scotia.....	287,506	
Dillon Consulting Ltd, Toronto, Ontario.....	240,641	
Eastpoint Engineering Ltd, Halifax, Nova Scotia.....	131,794	
Ekistics Planning & Design, Dartmouth, Nova Scotia.....	158,218	
Emmanuel Construction Services Ltd, Giverville, Newfoundland and Labrador.....	107,551	
EnGlobe Corp, Québec, Quebec.....	245,069	
Exp Services Inc, Brampton, Ontario.....	119,895	
Fidelity Engineering and Construction Inc, Colborne, Ontario.....	249,865	
FWBA Architects, Lethbridge, Alberta.....	265,422	
Gemtec Ltd, Fredericton, New Brunswick.....	441,133	
Golder Associates Ltd, Vancouver, British Columbia.....	103,609	
Harbourside Rehabilitation, Bedford, Nova Scotia.....	859,447	
John G Cooke & Associates Ltd, Ottawa, Ontario.....	119,841	
KGS Group, Winnipeg, Manitoba.....	549,493	
Luxton Construction Inc, Vancouver, British Columbia.....	245,941	
McElhanney Consulting Services Ltd, Vancouver, British Columbia.....	7,701,577	
NORR Architects Engineers Planners, Calgary, Alberta.....	159,969	
Parsons Canada Ltd, Calgary, Alberta.....	467,605	
Pilitak Enterprises Ltd, Iqaluit, Nunavut.....	166,905	
Port of Spain Holdings Inc, Toronto, Ontario.....	242,769	
Riopel Dion St-Martin Inc, Montréal, Quebec.....	146,601	
Schaffer Construction Ltd, Cardston, Alberta.....	425,936	
Skyline Atlantic Canada, Dieppe, New Brunswick.....	162,000	
SNC-Lavalin Inc, Montréal, Quebec.....	629,059	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
St-Gelais Montminy + Associés, Québec, Quebec.....		143,036
Stantec Consulting Ltd, Edmonton, Alberta.....		3,360,372
Tetra Tech Canada Inc, Edmonton, Alberta.....		1,994,546
Vic Van Isle Construction Ltd, Revelstoke, British Columbia.....		1,761,279
Wilco Contractors Southwest Inc, Calgary, Alberta.....		275,778
Wood Canada Ltd, Calgary, Alberta.....		638,888
WSP Canada Inc, Montréal, Quebec.....		9,731,104
Service payments under \$100,000 (129 payees).....		2,952,317
 Health and Welfare Services.....	439,976	
Department of Health, Ottawa, Ontario.....		339,659
Service payments under \$100,000 (74 payees).....		100,317
 Informatics Services.....	3,243,478	
4165047 Canada Inc / InnoVision Consulting Inc in Joint Venture, Gatineau, Quebec.....		400,120
Altis Human Resources Inc / excelHR in Joint Venture, Ottawa, Ontario.....		209,869
CGI Information Systems and Management Consultants Inc, Ottawa, Ontario.....		187,425
Cofomo, Ottawa, Ontario.....		459,489
Donna Cona Inc, Ottawa, Ontario.....		204,680
Emerion Inc, Ottawa, Ontario.....		226,028
Esri Canada Ltd, Toronto, Ontario.....		230,760
Excel ITR, Ottawa, Ontario.....		340,761
Microsoft Canada Inc, Mississauga, Ontario.....		115,575
Zernam Enterprise Inc, Nepean, Ontario.....		133,052
Service payments under \$100,000 (37 payees).....		735,719
 Interpretation and Translation Services.....	4,538,795	
Department of Public Works and Government Services, Gatineau, Quebec.....		1,389,140
Don Enright Consulting, Mayne Island, British Columbia.....		133,816
Gulf of Georgia Cannery Society, Richmond, British Columbia.....		501,500
Halifax Citadel Society, Halifax, Nova Scotia.....		907,837
Lionbridge Ltd, Dieppe, New Brunswick.....		333,864
Services récréatifs Demsis Inc, Montréal, Quebec.....		106,255
Service payments under \$100,000 (124 payees).....		1,166,383
 Legal Services.....	3,400,694	
Department of Justice, Ottawa, Ontario.....		2,969,433
Department of the Environment, Gatineau, Quebec.....		245,944
Office of the Director of Public Prosecutions, Ottawa, Ontario.....		142,881
Service payments under \$100,000 (10 payees).....		42,436
 Management Consulting.....	916,042	
Samson & Associates, Gatineau, Quebec.....		222,917
W3 Design Group Inc, Vancouver, British Columbia.....		201,038
Service payments under \$100,000 (26 payees).....		492,087
 Protection Services.....	3,090,679	
Cardston County Emergency Services, Cardston, Alberta.....		178,105
Commissionnaires, Ottawa, Ontario.....		1,051,858
Leidl Security Contracting, Fort St James, British Columbia.....		120,863
Municipality of Jasper, Jasper, Alberta.....		340,866
North Shore Surf Rescue Inc, Mount Stewart, Prince Edward Island.....		333,375
Service payments under \$100,000 (128 payees).....		1,065,612
 Scientific and Research Services.....	6,427,968	
Atlis Geomatics Inc, Winnipeg, Manitoba.....		137,784
Boreas Heritage Consulting Inc, Halifax, Nova Scotia.....		260,857
Department of Natural Resources, Ottawa, Ontario.....		345,709
Department of Public Works and Government Services, Gatineau, Quebec.....		331,640
Department of the Environment, Gatineau, Quebec.....		101,008
EnGlobe Corp, Québec, Quebec.....		142,214

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Government of Yukon, Whitehorse, Yukon.....		128,082
Know History, Ottawa, Ontario.....		112,498
M.C. Wright and Associates Ltd, Nanaimo, British Columbia.....		204,301
Natureserve Canada, Ottawa, Ontario.....		320,432
Radiant Mission Solutions Inc, Herndon, Virginia.....		104,468
Roc-Star Enterprises Ltd, Port Alberni, British Columbia.....		534,841
Service payments under \$100,000 (254 payees).....		3,704,134
 Special Fees and Services.....	384,585	
Service payments under \$100,000 (260 payees).....		384,585
 Temporary Help Services.....	110,762	
Service payments under \$100,000 (3 payees).....		110,762
 Training and Educational Services.....	2,206,331	
Service payments under \$100,000 (363 payees).....		2,206,331
 Other Services.....	35,799,985	
9200-2427 Québec Inc, Mascouche, Quebec.....		122,000
Accurate HD Ltd, New Bothwell, Manitoba.....		518,070
Camis Inc, Guelph, Ontario.....		1,212,440
City of Toronto, Toronto, Ontario.....		241,307
Current Environmental Ltd, Courtenay, British Columbia.....		719,884
Datawest Traffic Systems Ltd, Edmonton, Alberta.....		137,755
Dawn E Carr, Peterborough, Ontario.....		118,725
Department of Canadian Heritage, Gatineau, Quebec.....		254,550
Department of Fisheries and Oceans, Ottawa, Ontario.....		579,812
Department of National Defence, Ottawa, Ontario.....		160,029
Department of Natural Resources, Ottawa, Ontario.....		227,086
Department of Public Works and Government Services, Gatineau, Quebec.....		5,231,886
Ditidaht Development Corporation, Nitinat Lake, British Columbia.....		200,000
Excavations R M G Inc, Grand-Mère, Quebec.....		110,863
Give Back Contracting Ltd, Edmonton, Alberta.....		222,136
HIS Wildfire FS Inc, Kamloops, British Columbia.....		213,213
Huu-ay-aht First Nation, Port Alberni, British Columbia.....		206,092
JDQ Construction, Christopher Lake, Saskatchewan.....		106,967
Joneljim Concrete Construction (1994) Ltd, Sydney, Nova Scotia.....		685,828
Laval University, Québec, Quebec.....		149,613
Les Entreprises Eric Suchet inc, Carignan, Quebec.....		103,799
Lindsay Construction, Dartmouth, Nova Scotia.....		1,583,210
Lower Lakes Marine, Bridgenorth, Ontario.....		126,102
Lynk Electric Ltd, Sydney, Nova Scotia.....		447,897
MacLean Construction Ltd, Charlottetown, Prince Edward Island.....		154,067
McElhanney Consulting Services Ltd, Vancouver, British Columbia.....		158,116
Metadata Solutions, Ottawa, Ontario.....		455,000
Municipal Ready-Mix Ltd, Sydney River, Nova Scotia.....		1,056,289
Pacheedah First Nation, Port Renfrew, British Columbia.....		304,000
Panther Creative Inc, Port Coquitlam, British Columbia.....		115,405
Pattison Sign Group, Toronto, Ontario.....		245,912
Planet Labs Geomatics Corporation, Lethbridge, Alberta.....		190,226
Quad L Enterprises Ltd, Grande Prairie, Alberta.....		228,000
Ritchie Construction Ltd, North Vancouver, British Columbia.....		333,924
Secretariat of The Haida Nation, Masset, British Columbia.....		404,410
Shared Services Canada, Ottawa, Ontario.....		2,204,504
Sperra Construction, Charlottetown, Prince Edward Island.....		137,228
St-Louis Enterprise Co Ltd, Kent County, New Brunswick.....		211,150
Standish Towing & Recovery Ltd, Banff, Alberta.....		966,132
Stantec Consulting Ltd, Edmonton, Alberta.....		247,134
Systematix Inc, Waterloo, Ontario.....		283,970
Tla-O-qui-Aht First Nation, Tofino, British Columbia.....		142,765
Tseshah First Nation, Port Alberni, British Columbia.....		175,000
Vitae Environmental Construction Ltd, Pincher Creek, Alberta.....		150,321

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
W3 Design Group Inc, Vancouver, British Columbia.....	119,999	
Workplace Health and Cost Solutions, Vaughan, Ontario.....	447,131	
WSP Canada Inc, Montréal, Quebec.....	277,898	
Service payments under \$100,000 (1,584 payees).....	13,112,140	
<b>Total Parks Canada Agency</b>	<b>147,004,579</b>	<b>147,004,579</b>
<b>Total Environment and Climate Change</b>	<b>329,144,235</b>	<b>329,144,235</b>

## Families, Children and Social Development

### Department of Employment and Social Development

Business Services.....	390,397,339	
BDO Canada LLP, Ottawa, Ontario.....	118,500	
Commission des normes, de l'équité, de la santé et de la sécurité du travail, Québec, Quebec.....	4,464,709	
D. Doyle installations limited, Toronto, Ontario.....	222,818	
Department of Public Works and Government Services, Gatineau, Quebec.....	41,826,870	
DH Corporation, Toronto, Ontario.....	42,584,895	
Edgenda Group Inc, Québec, Quebec.....	151,050	
Évaluation Personnel Sélection International, Gatineau, Quebec.....	534,069	
Fast Track staffing Inc, Ottawa, Ontario.....	110,409	
Gartner Inc, Toronto, Ontario.....	364,822	
Gatestone & CO Inc, Toronto, Ontario.....	9,167,716	
Government of Alberta, Edmonton, Alberta.....	14,872,056	
Government of British Columbia, Victoria, British Columbia.....	24,014,143	
Government of Manitoba, Winnipeg, Manitoba.....	7,915,900	
Government of New Brunswick, Fredericton, New Brunswick.....	10,218,681	
Government of Newfoundland and Labrador, St John's, Newfoundland and Labrador.....	10,679,164	
Government of Nova Scotia, Halifax, Nova Scotia.....	11,959,671	
Government of Nunavut, Iqaluit, Nunavut.....	787,000	
Government of Ontario, Toronto, Ontario.....	74,956,194	
Government of Prince Edward Island, Charlottetown, Prince Edward Island.....	3,486,225	
Government of Quebec, Québec, Quebec.....	59,110,322	
Government of Saskatchewan, Regina, Saskatchewan.....	7,947,496	
Government of the Northwest Territories, Yellowknife, Northwest Territories.....	1,450,000	
Government of Yukon, Whitehorse, Yukon.....	893,167	
Iron Mountain Inc, Toronto, Ontario.....	374,946	
KPMG, Toronto, Ontario.....	1,076,475	
MNP LLP, Toronto, Ontario.....	128,415	
Morneau Shepell Ltd, Toronto, Ontario.....	103,680	
MSC Maplesoft Consulting Inc, Ottawa, Ontario.....	139,080	
Office of the Superintendent of Financial Institutions, Ottawa, Ontario.....	709,425	
Onix Networking Inc, Ottawa, Ontario.....	564,545	
PricewaterhouseCoopers Canada, Toronto, Ontario.....	512,056	
Quantum Management Services Ltd, Montréal, Quebec.....	15,831,987	
Randstad Interim Inc, Toronto, Ontario.....	113,136	
Raymond Chabot Grant Thornton, Ottawa, Ontario.....	241,990	
Resolution Alliance Inc, Montréal, Quebec.....	177,100	
Shared Services Canada, Gatineau, Quebec.....	811,365	
Simplex Industries Inc, Ottawa, Ontario.....	1,613,587	
Social Research and Demonstration Corporation, Ottawa, Ontario.....	100,000	
The Employment Solution, Ottawa, Ontario.....	106,869	
Treasury Board Secretariat, Ottawa, Ontario.....	100,000	
Vital Statistics Agency, Victoria, British Columbia.....	116,314	
Workers' Compensation Board of Manitoba, Winnipeg, Manitoba.....	1,722,844	
Workers' Compensation Board of Nova Scotia, Halifax, Nova Scotia.....	4,524,772	
Workers' Compensation Board of Prince Edward Island, Charlottetown, Prince Edward Island.....	169,239	
Workers' Compensation Board of Saskatchewan, Regina, Saskatchewan.....	2,142,474	
Workers' Compensation Board, Edmonton, Alberta.....	4,650,881	
Workplace Health Safety and Compensation Commission, St. John's, Newfoundland and Labrador.....	986,053	
Workplace Safety and Insurance Board, Toronto, Ontario.....	9,806,591	
WorkSafeBC, Vancouver, British Columbia.....	10,550,000	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
WorkSafeNB, Saint John, New Brunswick.....	1,756,230	
Service payments under \$100,000 (216 payees).....	3,431,408	
Health and Welfare Services.....	6,514,750	
Department of Public Works and Government Services, Gatineau, Quebec.....	400,305	
Health, Ottawa, Ontario.....	1,964,422	
March Of Dimes Canada, Toronto, Ontario.....	323,417	
Service payments under \$100,000 (13,474 payees).....	3,826,606	
Informatics Services.....	239,262,756	
A.Net Solutions Inc, Gatineau, Quebec.....	100,470	
Acosys Consulting Services Inc, Montréal, Quebec.....	1,093,903	
Adobe Systems Canada Inc, Ottawa, Ontario.....	1,984,508	
BDO Canada LLP, Ottawa, Ontario.....	139,425	
Cache Computer Corp, Ottawa, Ontario.....	5,885,813	
Calian Technologies Ltd, Ottawa, Ontario.....	631,658	
Canada Border Services Agency, Ottawa, Ontario.....	1,184,518	
CGI Group Inc, Montréal, Quebec.....	479,879	
CloseReach, Ottawa, Ontario.....	575,266	
CORADIX Technology Consulting Ltd, Ottawa, Ontario.....	478,842	
Dallian Enterprises Inc, Ottawa, Ontario.....	518,913	
Deloitte & Touche LLP, Toronto, Ontario.....	6,584,717	
Department of Foreign Affairs Trade and Development, Ottawa, Ontario.....	101,444	
Department of Public Works and Government Services, Gatineau, Quebec.....	7,817,511	
eHealth Saskatchewan, Regina, Saskatchewan.....	162,000	
Gartner Inc, Toronto, Ontario.....	443,795	
GCStrategies Incorporated, Ottawa, Ontario.....	247,610	
Hootsuite Media Inc, Vancouver, British Columbia.....	1,681,500	
Horizant Inc, Ottawa, Ontario.....	117,798	
IBISKA Telecom Inc, Ottawa, Ontario.....	1,086,413	
IPSS Inc, Ottawa, Ontario.....	1,309,379	
Jumping Elephants Incorporated, Ottawa, Ontario.....	173,720	
Korah Limited, Markham, Ontario.....	204,000	
M'PACT Inc, Montréal, Quebec.....	109,299	
Microsoft Canada Inc, Mississauga, Ontario.....	1,409,484	
Mindwire Systems Ltd, Ottawa, Ontario.....	520,042	
Ministère de la Santé et des Services sociaux, Québec, Quebec.....	1,016,526	
NavPoint Consulting Group Inc, Ottawa, Ontario.....	1,619,013	
Oracle Canada, Mississauga, Ontario.....	1,192,388	
PricewaterhouseCoopers Canada, Toronto, Ontario.....	4,680,673	
Procom Consultants Group Ltd, Toronto, Ontario.....	2,387,013	
Randstad Interim Inc, Toronto, Ontario.....	4,691,525	
SAP Canada Inc, Toronto, Ontario.....	423,458	
Securekey Technologies Inc, Toronto, Ontario.....	499,754	
Shared Services Canada, Gatineau, Quebec.....	158,866,763	
SI Systems Ltd, Calgary, Alberta.....	14,268,318	
Systematix IT Solutions Inc, Montréal, Quebec.....	4,773,758	
TEKsystems Inc, Ottawa, Ontario.....	3,259,358	
The Employment Solution, Ottawa, Ontario.....	1,816,042	
The Halifax Computer Consulting Group Inc, Ottawa, Ontario.....	142,501	
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....	292,050	
Veritaaq Technology House Inc, Ottawa, Ontario.....	2,336,348	
Xerox Canada Ltd, Toronto, Ontario.....	1,126,597	
Service payments under \$100,000 (39 payees).....	828,764	
Interpretation and Translation Services.....	8,534,431	
Cantalk Canada Inc, Winnipeg, Manitoba.....	264,558	
Department of Public Works and Government Services, Gatineau, Quebec.....	6,255,312	
Open Text Corporation, Brossard, Quebec.....	242,717	
Ubiquis Ottawa Inc, Ottawa, Ontario.....	779,382	
Service payments under \$100,000 (22 payees).....	992,462	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Legal Services.....	13,413,054	
Justice, Ottawa, Ontario.....		13,230,171
Office of the Director of Public Prosecutions, Ottawa, Ontario.....		165,616
Service payments under \$100,000 (5 payees).....		17,267
Management Consulting.....	142,728,373	
Accenture Inc, Ottawa, Ontario.....		26,340,256
Acosys Consulting Services Inc, Montréal, Quebec.....		1,153,280
Alliance Events, Ottawa, Ontario.....		137,037
Altis Specialized Professional Resources, Ottawa, Ontario.....		179,657
BDO Canada LLP, Ottawa, Ontario.....		1,031,576
Canada Revenue Agency, Ottawa, Ontario.....		745,693
CGI Group Inc, Montréal, Quebec.....		17,899,898
Dallian Enterprises Inc, Ottawa, Ontario.....		268,380
Deloitte & Touche LLP, Toronto, Ontario.....		18,614,997
Department of Public Works and Government Services, Gatineau, Quebec.....		874,243
eHealth Saskatchewan, Regina, Saskatchewan.....		780,100
Fujitsu Consulting (Canada) Inc, Ottawa, Ontario.....		6,422,971
Gartner Inc, Toronto, Ontario.....		349,719
GCStrategies Incorporated, Ottawa, Ontario.....		131,259
Government of Alberta, Edmonton, Alberta.....		486,011
HEC Montréal, Montréal, Quebec.....		345,357
IBM Canada Ltd, Markham, Ontario.....		11,722,288
Instrux Media, Ottawa, Ontario.....		598,270
Ipsos Public Affairs, Ottawa, Ontario.....		113,716
Lumina IT, Ottawa, Ontario.....		115,831
Ministère de la Santé et des Services sociaux, Québec, Quebec.....		1,465,007
MSC Maplesoft Consulting Inc, Ottawa, Ontario.....		110,195
Office of the Superintendent of Financial Institutions, Ottawa, Ontario.....		751,725
PricewaterhouseCoopers Canada, Toronto, Ontario.....		39,903,236
Prosci Canada ULC, Halifax, Nova Scotia.....		616,760
RA Malatest & Associates Ltd, Victoria, British Columbia.....		144,554
Randstad Interim Inc, Toronto, Ontario.....		815,199
Raymond Chabot Grant Thornton, Ottawa, Ontario.....		236,278
Shared Services Canada, Gatineau, Quebec.....		2,117,463
SI Systems Ltd, Calgary, Alberta.....		756,560
Social Research and Demonstration Corporation, Ottawa, Ontario.....		127,900
Statistics Canada, Ottawa, Ontario.....		1,304,963
Systematix IT Solutions Inc, Montréal, Quebec.....		130,612
Systemscape Inc, Ottawa, Ontario.....		222,515
TEKsystems Inc, Ottawa, Ontario.....		723,266
The Employment Solution, Ottawa, Ontario.....		458,206
The Halifax Computer Consulting Group Inc, Ottawa, Ontario.....		679,084
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....		225,259
Treasury Board Secretariat, Ottawa, Ontario.....		316,856
Service payments under \$100,000 (149 payees).....		3,312,196
Protection Services.....	20,554,763	
Anderson Blake Security Inc, Brampton, Ontario.....		294,244
Commissionaires, Ottawa, Ontario.....		18,080,741
Department of Public Works and Government Services, Gatineau, Quebec.....		551,456
Garda World Security Corporation, Montréal, Quebec.....		302,466
GPS Security Group Inc, Edmonton, Alberta.....		154,374
Trimax Security Inc, Laval, Quebec.....		104,530
Service payments under \$100,000 (386 payees).....		1,066,952
Scientific and Research Services.....	2,879,399	
CCI Research Inc, Orangeville, Ontario.....		160,990
Council of Ministers of Education, Toronto, Ontario.....		100,000
Deloitte & Touche LLP, Toronto, Ontario.....		375,000
Ference Weicker & Company, Vancouver, British Columbia.....		433,595
Prairie Research Associates Inc, Winnipeg, Manitoba.....		119,532

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
SI Systems Ltd, Calgary, Alberta.....		137,346
Social Research and Demonstration Corporation, Ottawa, Ontario.....		139,137
Service payments under \$100,000 (69 payees).....		1,413,799
Special Fees and Services.....	943,895	
Service payments under \$100,000 (59 payees).....		943,895
Temporary Help Services.....	925,419	
Maxsys, Ottawa, Ontario.....		266,934
McKinsey and Company, Toronto Ontario.....		115,625
Michael Wager Consulting Inc, Ottawa, Ontario.....		117,828
ThinkPoint Consulting Inc, Ottawa, Ontario.....		106,631
Service payments under \$100,000 (20 payees).....		318,401
Training and Educational Services.....	12,824,271	
Amazon Web Services Canada Inc, Toronto, Ontario.....		128,000
Code for Canada, Toronto, Ontario.....		150,780
Global Knowledge Training LLC, Toronto, Ontario.....		183,513
Graybridge Malkam, Ottawa, Ontario.....		988,120
Language Research Development Group, Montréal, Quebec.....		1,408,110
Prosci Canada ULC, Halifax, Nova Scotia.....		590,182
Public Service Commission, Ottawa, Ontario.....		285,072
Shared Services Canada, Gatineau, Quebec.....		137,833
The Insights Group Limited, Austin, Texas.....		155,362
Treasury Board Secretariat, Ottawa, Ontario.....		160,130
University of Ottawa, Ottawa, Ontario.....		181,735
Service payments under \$100,000 (431 payees).....		8,455,434
Other Services.....	5,169,783	
Department of Public Works and Government Services, Gatineau, Quebec.....		126,129
Évaluation Personnel Sélection International, Gatineau, Quebec.....		427,694
Instrux Media, Ottawa, Ontario.....		756,519
Office of the Superintendent of Financial Institutions, Ottawa, Ontario.....		151,000
QMR Staffing Solutions Inc, Ottawa, Ontario.....		252,394
Redwood e-learning systems Inc, Toronto, Ontario.....		849,435
Treasury Board Secretariat, Ottawa, Ontario.....		665,000
Service payments under \$100,000 (159 payees).....		1,941,612
<b>Total Department of Employment and Social Development</b>	<b>844,148,233</b>	<b>844,148,233</b>
<b>Canadian Accessibility Standards Development Organization</b>		
Business Services.....	927,035	
Canadian Human Rights Commission, Ottawa, Ontario.....		275,169
Employment and Social Development Canada, Gatineau, Quebec.....		631,192
Service payments under \$100,000 (3 payees).....		20,674
Informatics Services.....	70,108	
Service payments under \$100,000 (2 payees).....		70,108
Interpretation and Translation Services.....	278,052	
Public Works and Government Services, Gatineau, Quebec.....		197,298
Service payments under \$100,000 (3 payees).....		80,754
Management Consulting.....	72,074	
Services payments under \$100,000 (5 payees).....		72,074
Scientific and Research Services.....	218,252	
CSA Group, Toronto, Ontario.....		118,900
Service payment under \$100,000 (1 payee).....		99,352

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Special Fees and Services.....	4,928	
Service payments under \$100,000 (3 payees).....		4,928
Training and Educational Services.....	34,804	
Service payments under \$100,000 (11 payees).....		34,804
Other Services.....	334,925	
Service payments under \$100,000 (12 payees).....		334,925
<b>Total Canadian Accessibility Standards Development Organization</b>	<b>1,940,178</b>	<b>1,940,178</b>
<b>Canadian Centre for Occupational Health and Safety</b>		
Business Services.....	435,011	
Vubiz Ltd., Mississauga ON.....		222,825
Service payments under \$100,000 (62 payees).....		212,186
Interpretation and Translation Services.....	167,805	
Public Works and Government Services, Gatineau, Quebec.....		167,805
Protection Services.....	7,286	
Service payments under \$100,000 (4 payees ).....		7,286
Special Fees and Services.....	34,445	
Service payments under \$100,000 (32 payees).....		34,445
Training and Educational Services.....	33,571	
Service payments under \$100,000 (18 payees ).....		33,571
Other Services.....	217,923	
Service payments under \$100,000 (30 payees).....		217,923
<b>Total Canadian Centre for Occupational Health and Safety</b>	<b>896,041</b>	<b>896,041</b>
<b>Total Families, Children and Social Development</b>	<b>846,984,452</b>	<b>846,984,452</b>
<b>Finance</b>		
<b>Department of Finance</b>		
Business Services.....	2,244,782	
Communications Security Establishment, Ottawa, Ontario.....		272,411
Department of Public Works and Government Services, Gatineau, Quebec.....		437,420
Treasury Board Secretariat, Ottawa, Ontario.....		1,475,582
Service payments under \$100,000 (48 payees).....		59,369
Health and Welfare Services.....	120,589	
Service payments under \$100,000 (5 payees).....		120,589
Informatics Services.....	1,637,630	
Citel Technology Inc, Ottawa, Ontario.....		271,916
Excel Human Resources Inc, Ottawa, Ontario.....		134,808
Microsoft Corporation, Toronto, Ontario.....		118,275
Shared Services Canada, Ottawa, Ontario.....		162,412
Treasury Board Secretariat, Ottawa, Ontario.....		746,531
Service payments under \$100,000 (9 payees).....		203,688
Interpretation and Translation Services.....	719,240	
Nations Translation Group Inc, Ottawa, Ontario.....		621,955

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (2 payees).....	97,285	
Legal Services.....	3,550,949	
Department of Justice, Ottawa, Ontario.....		3,380,133
McCarthy Tétrault LLP, Toronto, Ontario.....		150,912
Service payments under \$100,000 (13 payees).....		19,904
Management Consulting.....	92,474	
Service payments under \$100,000 (5 payees).....		92,474
Protection Services.....	598,796	
Department of Public Works and Government Services, Gatineau, Quebec.....		597,706
Service payments under \$100,000 (1 payee).....		1,090
Scientific and Research Services.....	1,251	
Service payments under \$100,000 (2 payees).....		1,251
Special Fees and Services.....	817,771	
Asia/Pacific Group on Money Laundering, Sydney, Australia.....		229,673
Organisation for Economic Co-operation and Development, Paris, France.....		361,022
Service payments under \$100,000 (100 payees).....		227,076
Temporary Help Services.....	11,815	
Service payments under \$100,000 (1 payee).....		11,815
Training and Educational Services.....	514,275	
Knowledge Circle Learning Services Inc, Ottawa, Ontario.....		223,503
Service payments under \$100,000 (110 payees).....		290,772
Other Services.....	1,044,808	
Canada School of Public Service, Ottawa, Ontario.....		148,640
PricewaterhouseCoopers LLP Canada, Toronto, Ontario.....		257,000
Service payments under \$100,000 (59 payees).....		639,168
<b>Total Department of Finance</b>	<b>11,354,380</b>	<b>11,354,380</b>
<b>Financial Consumer Agency of Canada</b>		
Business Services.....	221,043	
Canadian Human Rights Commission, Ottawa, Ontario.....		117,355
Service payments under \$100,000 (4 payees).....		103,688
Health and Welfare Services.....	1,025	
Service payments under \$100,000 (1 payee).....		1,025
Informatics Services.....	2,754,262	
Adirondack Information Management Inc, Ottawa, Ontario.....		1,506,690
The Aim Group Inc, Ottawa, Ontario.....		884,100
Treasury Board Secretariat, Ottawa, Ontario.....		276,038
Service payments under \$100,000 (3 payees).....		87,434
Interpretation and Translation Services.....	281,194	
Public Works and Government Services, Gatineau, Quebec.....		281,194
Legal Services.....	532,990	
Justice, Ottawa, Ontario.....		532,990
Protection Services.....	1,308	
Service payments under \$100,000 (1 payee).....		1,308

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Special Fees and Services.....	34,308	
Service payments under \$100,000 (14 payees).....		34,308
Training and Educational Services.....	314,495	
Service payments under \$100,000 (36 payees).....		314,495
Other Services.....	2,079,101	
Ekos Research Associates Inc, Ottawa, Ontario.....		297,237
Gartner Canada Co, Toronto, Ontario.....		598,581
Phoenix Strategic Perspectives Inc, Ottawa, Ontario.....		146,593
Thomas & Schmidt Inc, St-Laurent, Quebec.....		162,440
Treasury Board Secretariat, Ottawa, Ontario.....		100,000
Service payments under \$100,000 (31 payees).....		774,250
<b>Total Financial Consumer Agency of Canada</b>	<b>6,219,726</b>	<b>6,219,726</b>
<b>Financial Transactions and Reports Analysis Centre of Canada</b>		
Business Services.....	55,505	
Service payments under \$100,000 (6 payees).....		55,505
Health and Welfare Services.....	2,712	
Service payments under \$100,000 (3 payees).....		2,712
Informatics Services.....	1,007,079	
I Fathom Corporation, Ottawa, Ontario.....		146,369
MNP LLP, Ottawa, Ontario.....		137,972
Name Withheld.....		103,400
Service payments under \$100,000 (15 payees).....		619,338
Interpretation and Translation Services.....	380,028	
Public Services and Procurement Canada, Gatineau, Quebec.....		380,028
Legal Services.....	671,410	
Justice, Ottawa, Ontario.....		671,410
Management Consulting.....	240,696	
Service payments under \$100,000 (10 payees).....		240,696
Protection Services.....	307,524	
Name withheld.....		226,651
Service payments under \$100,000 (6 payees).....		80,873
Special Fees and Services.....	144,300	
Service payments under \$100,000 (20 payees).....		144,300
Training and Educational Services.....	567,438	
Prosci Canada, Halifax, Nova Scotia.....		124,400
Service payments under \$100,000 (96 payees).....		443,038
Other Services.....	1,374,730	
Public Services and Procurement Canada, Gatineau, Quebec.....		1,014,463
Shared Services Canada, Ottawa, Ontario.....		157,087
Service payments under \$100,000 (21 payees).....		203,180
<b>Total Financial Transactions and Reports Analysis Centre of Canada</b>	<b>4,751,422</b>	<b>4,751,422</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Office of the Auditor General</b>		
Business Services.....	5,002,209	
Deloitte LLP, Ottawa, Ontario.....		786,443
Ernst & Young LLP, Toronto, Ontario.....		300,485
KPMG LLP, Ottawa, Ontario.....		610,207
PricewaterhouseCoopers LLP, Toronto, Ontario.....		1,729,778
Raymond Chabot Grant Thornton LLP, Montreal, Quebec.....		147,998
Samson & Associates, Gatineau, Quebec.....		665,958
Welch LLP, Ottawa, Ontario.....		150,810
Service payments under \$100,000 (79 payees).....		610,530
Health and Welfare Services.....	34,708	
Service payments under \$100,000 (10 payees).....		34,708
Informatics Services.....	3,092,887	
Cistel Technology Inc, Ottawa, Ontario.....		268,117
Cofomo, Montreal, Quebec.....		1,115,248
KPMG LLP, Ottawa, Ontario.....		135,000
Mindwire Systems Ltd, Ottawa, Ontario.....		982,655
RPDATA Solutions Inc, Whitby, Ontario.....		128,850
Shared Services Canada, Ottawa, Ontario.....		146,970
Service payments under \$100,000 (13 payees).....		316,047
Interpretation and Translation Services.....	572,276	
Department of Public Works and Government Services, Gatineau, Quebec.....		572,276
Legal Services.....	27,869	
Service payments under \$100,000 (2 payees).....		27,869
Management Consulting.....	205,982	
Service payments under \$100,000 (13 payees).....		205,982
Protection Services.....	125,783	
Department of Industry, Ottawa, Ontario.....		122,446
Service payments under \$100,000 (1 payee).....		3,337
Special Fees and Services.....	909,950	
Canadian Audit and Accountability Foundation, Ottawa, Ontario.....		453,500
Service payments under \$100,000 (387 payees).....		456,450
Training and Educational Services.....	1,274,862	
Canada School of Public Service, Ottawa, Ontario.....		136,850
Service payments under \$100,000 (80 payees).....		1,138,012
Other Services.....	296,628	
Service payments under \$100,000 (33 payees).....		296,628
<b>Total Office of the Auditor General</b>	<b>11,543,154</b>	<b>11,543,154</b>
<b>Office of the Superintendent of Financial Institutions</b>		
Business Services.....	46,587	
Service payments under \$100,000 (2 payees).....		46,587
Health and Welfare Services.....	130	
Service payments under \$100,000 (2 payees).....		130
Informatics Services.....	13,017,049	
Accenture Inc., Ottawa, Ontario.....		3,732,071

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
altisHR, Ottawa, Ontario.....	340,382	
BDO Canada LLP, Ottawa, Ontario.....	117,415	
Cofomo Ottawa, Ottawa, Ontario.....	788,500	
Excel Human Resources, Ottawa, Ontario.....	461,364	
Gartner Canada Company, Ottawa, Ontario.....	128,860	
I4C Consulting Inc., Ottawa, Ontario.....	430,869	
IBISKA Telecom Inc., Ottawa, Ontario.....	370,300	
Integra Networks Corporation, Ottawa, Ontario.....	249,190	
MDOS Consulting Inc., Ottawa, Ontario.....	259,409	
Microsoft Corporation, Toronto, Ontario.....	741,000	
S.i. Systems Ltd., Calgary, Alberta.....	367,829	
Strategic Relationships Solutions Inc., Ottawa, Ontario.....	247,754	
Treasury Board Secretariat, Ottawa, Ontario.....	634,751	
Veritaaq, Ottawa, Ontario.....	3,425,540	
Vizor Limited, Dublin, Ireland.....	290,740	
Service payments under \$100,000 (16 payees).....	431,075	
 Interpretation and Translation Services.....	438,599	
Department of Public Works and Government Services Canada, Gatineau, Canada.....	131,740	
Ubiquis Ottawa, Ottawa, Ontario.....	199,989	
Service payments under \$100,000 (4 payees).....	106,870	
 Legal Services.....	852,114	
Department of Justice, Ottawa, Ontario.....	838,088	
Service payments under \$100,000 (1 payee).....	14,026	
 Protection Services.....	316,957	
Commissionnaires, Ottawa, Ontario.....	136,270	
Service payments under \$100,000 (4 payees).....	180,687	
 Special Fees and Services.....	743,579	
International Association of Insurance Supervisors, Basel, Switzerland.....	188,833	
Service payments under \$100,000 (413 payees).....	554,746	
 Temporary Help Services.....	669	
Service payments under \$100,000 (1 payee).....	669	
 Training and Educational Services.....	1,339,103	
BDO Canada LLP, Ottawa, Ontario.....	308,723	
Canada School of Public Service, Gatineau, Quebec.....	152,720	
Service payments under \$100,000 (314 payees).....	877,660	
 Other Services.....	3,276,096	
altisHR, Ottawa, Ontario.....	143,503	
BDO Canada LLP, Ottawa, Ontario.....	525,685	
Canada Deposit Insurance Corporation, Ottawa, Ontario.....	152,690	
CareerJoy, Ottawa, Ontario.....	107,750	
Department of Public Works and Government Services, Gatineau, Quebec.....	225,320	
Lee Hecht Harrison, Toronto, Ontario.....	155,084	
Michael Wager Consulting Inc., Ottawa, Ontario.....	131,770	
Veritaaq, Ottawa, Ontario.....	286,142	
Service payments under \$100,000 (107 payees).....	1,548,152	
 <b>Total Office of the Superintendent of Financial Institutions</b>	<b>20,030,883</b>	<b>20,030,883</b>
 <b>Total Finance</b>	<b>53,899,565</b>	<b>53,899,565</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Fisheries, Oceans and the Canadian Coast Guard</b>		
<b>Department of Fisheries and Oceans</b>		
Business Services.....	119,669,945	
3293479 NS Ltd, Cape Breton, Nova Scotia.....	498,872	
3388646 Canada Inc, Victoria, British Columbia.....	189,667	
607198 New Brunswick Ltd, Saint George, New Brunswick.....	149,362	
Abattage Larivée, Sainte-Madeleine, Quebec.....	101,050	
AR Building Maintenance Ltd, Surrey, British Columbia.....	140,686	
Barry's Bulldozing Ltd, Rosedale, British Columbia.....	100,086	
Brooks Corning, Vancouver, British Columbia.....	419,278	
Budden R, Seldom, Newfoundland and Labrador.....	128,817	
Bursey Cleaners Ltd, St John's, Newfoundland and Labrador.....	174,856	
Canada Science and Technology Museums Corp, Ottawa, Ontario.....	100,000	
Canadian Maritime Engineering Ltd, Dartmouth, Nova Scotia.....	139,215	
CGN Maritimes Ltd, Cardigan, Prince Edward Island.....	119,210	
Daeco Installations Ltd, Union Bay, British Columbia.....	205,941	
Dragage IM Inc, Cap-aux-Meules, Quebec.....	216,502	
Dynamic Facility Services Ltd, Richmond, British Columbia.....	136,900	
Employment and Social Development Canada, Gatineau, Quebec.....	797,129	
Environment and Climate Change Canada, Gatineau, Quebec.....	4,978,170	
Felix Technology Inc, Concord, Ontario.....	3,011,293	
Freedom Diving Systems Ltd, Gibsons, British Columbia.....	129,140	
Gallant M, Grande-Digue, New Brunswick.....	109,231	
GDI Integrated Facility Services, Montréal, Quebec.....	697,096	
Government of Alberta, Edmonton, Alberta.....	119,800	
Government of Nunavut, Iqaluit, Nunavut.....	312,300	
Groupe Océan, Québec, Quebec.....	393,311	
Hard Rock Resources Ltd, Red Deer, Alberta.....	250,473	
Herring Conservation and Research Society, Vancouver, British Columbia.....	1,297,000	
Homeport Marine Ltd, Halifax, Nova Scotia.....	102,142	
M & R Fisheries Ltd, Yarmouth, Nova Scotia.....	133,419	
Maira Marine Ltd, Miramichi, New Brunswick.....	161,942	
Manulife, Toronto, Ontario.....	1,500,000	
Miawpukek Horizon Maritime Services, St. John's, Newfoundland and Labrador.....	162,465	
NATTIQ, Ottawa, Ontario.....	129,930	
Pacific Industrial & Marine Ltd, Duncan, British Columbia.....	265,688	
Provincial Aerospace Ltd, St John's, Newfoundland and Labrador.....	28,532,467	
Public Services and Procurement Canada, Gatineau, Quebec.....	30,608,349	
Québec Port Authority, Québec, Quebec.....	142,474	
R&D Janitorial Services Ltd, Victoria, British Columbia.....	303,997	
RJ MacIsaac Construction Ltd, Antigonish, Nova Scotia.....	1,174,575	
Rose & Brody Ltd, Prince Rupert, British Columbia.....	272,089	
Sea-Force Diving Ltd, Mount Pearl, Newfoundland and Labrador.....	383,966	
Sean Heights Property Holdings Ltd, Burnaby, British Columbia.....	178,652	
Shared Services Canada, Gatineau, Quebec.....	350,488	
Société de l'assurance automobile du Québec, Québec, Quebec.....	114,480	
South Willow Developments Ltd, Digby, Nova Scotia.....	467,801	
St John's Port Authority, St John's, Newfoundland and Labrador.....	429,099	
Star Group International Inc, Ottawa, Ontario.....	550,986	
Transport Canada, Ottawa, Ontario.....	26,381,549	
Transport Plante Vacuum, Gaspé, Quebec.....	104,006	
Tricom Building Maintenance Ltd, Vancouver, British Columbia.....	150,761	
Western Canada Marine Response Corporation, Burnaby, British Columbia.....	4,066,638	
Wolski Environmental Consulting Ltd, Vernon, British Columbia.....	108,437	
Service payments under \$100,000 (2551 payees).....	7,978,160	
Engineering and Architectural Services.....	365,024,611	
9319-3837 Québec inc, Les îles-de-la-Madeleine, Quebec.....	153,555	
AECOM Canada Ltd, Markham, Ontario.....	446,111	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Aerys North America Inc, Ottawa, Ontario.....	371,147	
Altis Human Resources Inc, Ottawa, Ontario.....	444,129	
American Bureau of Shipping, Spring, Texas.....	1,564,930	
Azimuth Consulting Group Inc, Vancouver, British Columbia.....	197,957	
Barry's Bulldozing Ltd, Rosedale, British Columbia.....	108,723	
Breakwater Management Services Ltd, Fall River, Nova Scotia.....	105,779	
CBCL Limited, Halifax, Nova Scotia.....	148,041	
Chernoff Thompson Architects, Vancouver, British Columbia.....	273,582	
Core6 Environmental Ltd, Vancouver, British Columbia.....	223,336	
Dalcon Constructors Ltd, Ottawa, Ontario.....	115,511	
Dillon Consulting Limited, Toronto, Ontario.....	107,395	
Dominion Construction, Sudbury, Ontario.....	361,393	
Ecofish Research, Vancouver, British Columbia.....	170,220	
Englobe Corp, Québec, Quebec.....	904,841	
Galcon Marine Ltd, Toronto, Ontario.....	223,713	
Gemtec Ltd, Fredericton, New Brunswick.....	381,291	
GeoProcess Research Associates, Dundas, Ontario.....	137,742	
Golder Associates Ltd, Mississauga, Ontario.....	506,327	
Harbourside Engineering Consultants, Charlottetown, Prince Edward Island.....	472,799	
HDR Corporation, Ottawa, Ontario.....	278,769	
Herold Engineering Ltd, Nanaimo, British Columbia.....	557,240	
Industries Océan Inc, Saint-Bernard-sur-Mer, Quebec.....	485,913	
Irving Shipbuilding Inc, Halifax, Nova Scotia.....	32,653,454	
Kerr Wood Leidal Associates, Burnaby, British Columbia.....	162,486	
Ketza Pacific Contracting , Campbell River, British Columbia.....	243,347	
Keystone Environmental Ltd, Burnaby, British Columbia.....	277,852	
Kinetic Construction Ltd, Victoria, British Columbia.....	4,444,395	
London Offshore Consultants, Halifax, Nova Scotia.....	138,359	
Matcon Excavation & Shoring Ltd, Vancouver, British Columbia.....	570,355	
MCW Custom Energy Solutions Ltd, Toronto, Ontario.....	1,330,000	
Moffatt & Nichol, Long Beach, California.....	104,887	
MVC Océan , Trois-Rivières, Quebec.....	114,150	
Natural Resources Canada, Ottawa, Ontario.....	134,077	
Niveau Construction, Saanichton, British Columbia.....	115,278	
Number Ten Architectural Group, Victoria, British Columbia.....	181,039	
PBX Engineering Ltd, Vancouver, British Columbia.....	144,865	
Pottinger Gaherty Environmental Consultants Ltd, Vancouver, British Columbia.....	485,347	
Public Services and Procurement Canada, Gatineau, Quebec.....	142,293,685	
Seawaves Development Services Inc, Hamilton, Ontario.....	871,480	
SHM Canada Consulting Limited, Halifax, Nova Scotia.....	161,337	
SNC-Lavalin Group Inc, Montréal, Quebec.....	331,635	
Stantec Consulting Ltd, Ottawa, Ontario.....	387,994	
Terragon Environmental Technologies Inc, Montréal, Quebec.....	125,390	
Tiller Engineering Inc, St John's, Newfoundland and Labrador.....	182,443	
Tucker Creek Timber Ltd, Black Creek, British Columbia.....	113,673	
Tundra Helicopters Ltd, Watson Lake, Yukon.....	141,825	
Vancouver Pile Driving Ltd, North Vancouver, British Columbia.....	327,976	
Vancouver Shipyards Co Ltd, North Vancouver, British Columbia.....	161,193,330	
Vard Marine Inc, Ottawa, Ontario.....	500,137	
Villholth Jensen & Associates Ltd, North Vancouver, British Columbia.....	396,172	
Webster Electric, Courtenay, British Columbia.....	567,412	
Western Canada Marine Response Corporation, Burnaby, British Columbia.....	198,320	
Westower Communications Ltd, Thorsby, Alberta.....	154,854	
WSP Canada Inc, Montréal, Quebec.....	788,118	
Service payments under \$100,000 (759 payees).....	6,448,495	
 Health and Welfare Services.....	656,768	
CDL Laboratories, Montréal, Quebec.....	107,429	
Praxes Medical Group, Halifax, Nova Scotia.....	149,988	
Service payments under \$100,000 (301 payees).....	399,351	
 Informatics Services.....	27,082,313	
Adirondack Information Management Inc, Ottawa, Ontario.....	134,750	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Agriculture and Agri-Food Canada, Ottawa, Ontario.....	1,664,563	
Ausvet Pty Ltd, Canberra, Australia.....	352,760	
BDO Canada LLP, Toronto, Ontario.....	138,264	
Calian Ltd, Ottawa, Ontario.....	516,764	
Citel Technology Inc, Ottawa, Ontario.....	376,627	
Cofomo Ottawa, Ottawa, Ontario.....	375,938	
Conoscenti Technologies Inc, Ottawa, Ontario.....	520,946	
Deloitte LLP, Ottawa, Ontario.....	249,500	
Donna Cona Inc, Ottawa, Ontario.....	845,903	
Esri Canada Ltd, Toronto, Ontario.....	744,607	
Excel Human Resources Inc, Ottawa, Ontario.....	548,668	
KeyNorth Group, Ottawa, Ontario.....	241,457	
Maplesoft Group, Ottawa, Ontario.....	752,303	
Michael Wager Consulting Inc, Ottawa, Ontario.....	295,323	
Microsoft Canada Inc, Mississauga, Ontario.....	1,294,078	
Mindstream Training Center and Professional Services Bureau Inc, Montréal, Quebec.....	140,020	
Mindwire Systems Ltd, Ottawa, Ontario.....	665,483	
Modis Canada, Toronto, Ontario.....	1,035,568	
N12 Consulting Corp, Ottawa, Ontario.....	698,535	
Newfound Recruiting Corporation, Ottawa, Ontario.....	452,391	
Public Services and Procurement Canada, Gatineau, Quebec.....	1,610,722	
Shared Services Canada, Gatineau, Quebec.....	1,803,939	
SI Systems Ltd, Calgary, Alberta.....	802,643	
TAG HR, Ottawa, Ontario.....	392,087	
TEKsystems Canada Inc, Mississauga, Ontario.....	687,716	
Teledyne CARIS Inc, Fredericton, New Brunswick.....	367,276	
Templates 4 Business Inc, Vancouver, British Columbia.....	579,911	
Treasury Board of Canada Secretariat, Ottawa, Ontario.....	4,312,335	
Tundra Technical Solutions, Toronto, Ontario.....	791,630	
Work Dynamics Technologies Inc, Ottawa, Ontario.....	525,534	
Xpert Solutions Technologiques, Lévis, Quebec.....	1,501,013	
Service payments under \$100,000 (113 payees).....	1,663,059	
Interpretation and Translation Services.....	7,291,158	
Public Services and Procurement Canada, Gatineau, Quebec.....	6,792,603	
Service payments under \$100,000 (53 payees).....	498,555	
Legal Services.....	14,778,349	
Department of Justice Ottawa, Ontario.....	10,684,055	
Office of the Director of Public Prosecutions, Ottawa, Ontario.....	3,894,088	
Public Services and Procurement Canada, Gatineau, Quebec.....	157,032	
Service payments under \$100,000 (22 payees).....	43,174	
Management Consulting.....	63,677,922	
A.C. Nielsen Company of Canada Limited, Markham, Ontario.....	296,877	
Adirondack Information Management Inc, Ottawa, Ontario.....	119,318	
Afel Technologies Incorporated, Calgary, Alberta.....	147,147	
AIM Group Inc, Ottawa, Ontario.....	183,485	
Altis Human Resources Inc, Ottawa, Ontario.....	803,279	
Aspin Kemp & Associates, Montague, Prince Edward Island.....	148,499	
BDO Canada LLP, Toronto, Ontario.....	428,976	
Brian J Deveau & Associates Inc, Souris, Prince Edward Island.....	212,600	
Building Blocks Technologies Inc, Ottawa, Ontario.....	116,200	
Canadian Whale Institute, Welshpool, New Brunswick.....	200,000	
Deloitte LLP, Ottawa, Ontario.....	2,206,037	
Donna Cona Inc, Ottawa, Ontario.....	119,570	
Employment and Social Development Canada, Gatineau, Quebec.....	13,713,660	
Excel Human Resources Inc, Ottawa, Ontario.....	400,452	
Gartner Canada, Toronto, Ontario.....	413,770	
Gartner Group Canada, Ottawa, Ontario.....	841,947	
GREMM, Tadoussac, Quebec.....	156,481	
Health Canada, Ottawa, Ontario.....	666,783	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
IBM Canada Ltd, Toronto, Ontario.....	18,302,616	
Info-Tech Research Group, London, Ontario.....	259,000	
IT/NET Ottawa Inc, Ottawa, Ontario.....	236,110	
Lannick Contract Solutions Inc, Ottawa, Ontario.....	597,149	
Lightning Tree Consulting, Ottawa, Ontario.....	139,500	
Lionwood Construction, Honeymoon Bay, British Columbia.....	147,154	
London Offshore Consultants, Halifax, Nova Scotia.....	202,050	
Lumina IT, Ottawa, Ontario.....	2,962,454	
Marc Carrière, Gatineau, Quebec.....	108,500	
Marine Animal Response Society, Halifax, Nova Scotia.....	150,000	
Masters/Boychuk Consulting Ltd, Ottawa, Ontario.....	174,129	
National Defence, Ottawa, Ontario.....	2,764,699	
National Research Council Canada, Ottawa, Ontario.....	369,090	
Nova Institute Inc, Mississauga, Ontario.....	149,378	
Ocean Wise Conservation Association, Vancouver, British Columbia.....	100,000	
Pole Star Space Applications Ltd, London, United Kingdom.....	346,818	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	2,069,533	
Public Services and Procurement Canada, Gatineau, Quebec.....	4,421,152	
QMR Consulting & Professional Staffing, Ottawa, Ontario.....	146,524	
Randstad Interim Inc, Toronto, Ontario.....	161,854	
Royal Canadian Mounted Police, Ottawa, Ontario.....	200,448	
SAP Canada Inc, Toronto, Ontario.....	2,228,352	
SRA Staffing Solutions Ltd, Toronto, Ontario.....	986,582	
Stratos Inc, Ottawa, Ontario.....	113,545	
T. Dean Consulting Ltd, Langley, British Columbia.....	120,250	
Tangly Whales Inc, Portugal Cove-St Philip's, Newfoundland And Labrador.....	200,000	
The Right Course Fisheries Training Consulting, Lyons Brook, Nova Scotia.....	245,200	
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....	115,165	
Vard Marine Inc, Ottawa, Ontario.....	735,068	
VFA Canada Inc, Burnaby, British Columbia.....	361,613	
Service payments under \$100,000 (223 payees).....	3,388,908	
 Protection Services.....	 9,306,253	
City of Moncton, Moncton, New Brunswick.....	235,000	
Commissionnaires, Halifax, Nova Scotia.....	779,848	
Commissionnaires, Oakville, Ontario.....	283,290	
Commissionnaires, Ottawa, Ontario.....	1,388,880	
Commissionnaires, Québec, Quebec.....	1,277,579	
Commissionnaires, Saint John, New Brunswick.....	211,165	
Commissionnaires, St John's, Newfoundland and Labrador.....	875,257	
Commissionnaires, Vancouver, British Columbia.....	1,268,569	
Commissionnaires, Winnipeg, Manitoba.....	238,553	
Public Services and Procurement Canada, Gatineau, Quebec.....	183,702	
Seawatch Inc, St John's, Newfoundland and Labrador.....	2,372,698	
Service payments under \$100,000 (218 payees).....	191,712	
 Scientific and Research Services.....	 34,230,844	
A-Tlegay Fisheries Society, Campbell River, British Columbia.....	127,522	
ACPG Innovation, Gaspé, Quebec.....	102,600	
Association des capitaines propriétaires de la Gaspésie, Rivière-au-Renard, Quebec.....	273,300	
Association des pêcheurs de la Basse Côte-Nord, La Tabatière, Quebec.....	282,140	
Biologica Environmental Services Ltd, Victoria, British Columbia.....	227,643	
Blue Matter Science Ltd, North Vancouver, British Columbia.....	206,000	
Canada Science and Technology Museums Corp, Ottawa, Ontario.....	1,680,000	
Central Westcoast Forest Society, Ucluelet, British Columbia.....	116,009	
Dalhousie University, Halifax, Nova Scotia.....	248,851	
EDNAtec, St. John's, Newfoundland and Labrador.....	368,704	
Envhydro Corporation, Narberth, Pennsylvania.....	225,000	
Environment and Climate Change Canada, Gatineau, Quebec.....	139,335	
ESSA Technologies, Vancouver, British Columbia.....	130,556	
Fish Food & Allied Workers, St John's, Newfoundland and Labrador.....	1,464,548	
Fishermen and Scientists Research Society, Halifax, Nova Scotia.....	135,600	
Fracflow Consultants Inc, St John's, Newfoundland and Labrador.....	163,460	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Fugro Geosurveys Inc, St John's, Newfoundland and Labrador.....	2,246,697	
Génome Québec, Montréal, Quebec.....	332,459	
GeoNet Technologies Inc, Summerside, Prince Edward Island.....	130,556	
Golder Associates Ltd, Mississauga, Ontario.....	124,868	
Government of British Columbia, Victoria, British Columbia.....	704,500	
Government of Nunavut, Iqaluit, Nunavut.....	143,470	
Government of Quebec, Québec, Quebec.....	374,425	
Herring Conservation and Research Society, Vancouver, British Columbia.....	141,551	
Huntsman Marine Science Centre, St Andrews, New Brunswick.....	258,963	
Hupačasath First Nation, Port Alberni, British Columbia.....	115,739	
IIC Technologies Inc, North Vancouver, British Columbia.....	1,437,009	
Jasco Applied Sciences (Canada) Ltd, Dartmouth, Nova Scotia.....	118,354	
JO Thomas & Associates Ltd, Vancouver, British Columbia.....	1,206,457	
Kartverket, Hønefoss, Norway.....	408,950	
Keystone Environmental Ltd, Burnaby, British Columbia.....	162,039	
Lake Babine Nation, Burns Lake, British Columbia.....	160,000	
Landmark Fisheries Research, Vancouver, British Columbia.....	180,869	
Laval University, Laval, Quebec.....	404,398	
LGL Limited, King City, Ontario.....	129,916	
Marine Biological Association, Plymouth, United Kingdom.....	145,125	
MC Wright and Associates Ltd, Nanaimo, British Columbia.....	174,968	
Metla Environmental Inc, Whitehorse, Yukon.....	284,285	
Moran Coastal and Ocean Resources Inc, Victoria, British Columbia.....	490,680	
National Research Council Canada, Ottawa, Ontario.....	172,183	
Natural Resources Canada, Ottawa, Ontario.....	442,622	
Natural Sciences and Engineering Research Council of Canada, Ottawa, Ontario.....	521,820	
North/South Consultants Inc, Winnipeg, Manitoba.....	358,030	
Olokhaktomiu Hunters & Trappers Committee, Ulukhaktok, Northwest Territories.....	135,217	
Pacific Salmon Foundation, Vancouver, British Columbia.....	198,799	
Paulatuk Hunters & Trappers Committee, Paulatuk, Northwest Territories.....	167,151	
Public Services and Procurement Canada, Gatineau, Quebec.....	4,088,491	
SGS AXYS Analytical Services Ltd, Sidney, British Columbia.....	363,800	
SOLV Consulting Ltd, Vancouver, British Columbia.....	243,991	
Stswecem'c Xgat'lem First Nation, Dog Creek, British Columbia.....	180,636	
Teledyne CARIS Inc, Fredericton, New Brunswick.....	156,860	
Université du Québec à Rimouski, Rimouski, Quebec.....	120,175	
University of British Columbia, Vancouver, British Columbia.....	115,990	
University of Guelph, Guelph, Ontario.....	123,809	
University of Manitoba, Winnipeg, Manitoba.....	103,557	
University of New Brunswick, Fredericton, New Brunswick.....	293,996	
University of Regina, Regina, Saskatchewan.....	108,422	
Woolpert, Calgary, Alberta.....	350,000	
Service payments under \$100,000 (700 payees).....	10,217,749	
Special Fees and Services.....	1,086,422	
International Council for the Exploration of the Sea, Copenhagen, Denmark.....	275,468	
North Pacific Marine Science Organization, Sidney, British Columbia.....	246,800	
Service payments under \$100,000 (427 payees).....	564,154	
Temporary Help Services.....	1,230,863	
Altis Human Resources Inc, Ottawa, Ontario.....	454,148	
Michael Wager Consulting Inc, Ottawa, Ontario.....	154,778	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	294,080	
Service payments under \$100,000 (28 payees).....	327,857	
Training and Educational Services.....	10,821,315	
Berlitz Canada, Mississauga, Ontario.....	115,171	
DC Advanced Technology Training, Halifax, Nova Scotia.....	150,778	
Ecole de Langues Eagle, Ottawa , Ontario.....	171,450	
Frequentis Canada Ltd, Ottawa, Ontario.....	156,487	
Hawboldt Industries, Chester, Nova Scotia.....	134,607	
IIC Technologies Inc, North Vancouver, British Columbia.....	328,898	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Knowledge Circle Learning Services Inc, Ottawa, Ontario.....	174,366	
Kongsberg Mesotech Ltd, Port Coquitlam, British Columbia.....	148,391	
Learning Tree International Inc, Ottawa, Ontario.....	219,484	
Marine Institute, St John's, Newfoundland and Labrador.....	161,598	
Priority Management, Ottawa, Ontario.....	121,214	
Royal Canadian Mounted Police, Ottawa, Ontario.....	151,263	
Teledyne CARIS Inc, Fredericton, New Brunswick.....	160,323	
Université Sainte-Anne, Church Point, Nova Scotia.....	316,193	
University of Ottawa, Ottawa, Ontario.....	110,406	
Vancouver Shipyards Co Ltd, North Vancouver, British Columbia.....	327,024	
Western Maritime Institute, Ladysmith, British Columbia.....	123,202	
Service payments under \$100,000 (1725 payees).....	7,750,460	
 Other Services.....	 7,824,544	
5 Smooth Stones Restoration, Kitchener, Ontario.....	149,838	
Commissionaires, Halifax, Nova Scotia.....	189,472	
Focus Wildlife Canada LLC, North Vancouver, British Columbia.....	478,909	
Fuerste Vaccination Services Corp, Campbell River, British Columbia.....	258,500	
Ingenium, Ottawa, Ontario.....	240,000	
Keystone Environmental Ltd, Burnaby, British Columbia.....	126,840	
Nuu-chah-nulth Tribal Council, Port Alberni, British Columbia.....	100,497	
Public Services and Procurement Canada, Gatineau, Quebec.....	2,629,945	
Stantec Consulting Ltd, Ottawa, Ontario.....	151,811	
Service payments under \$100,000 (590 payees).....	3,498,732	
 <b>Total Department of Fisheries and Oceans</b>	 <b>662,681,307</b>	<b>662,681,307</b>
 <b>Total Fisheries, Oceans and the Canadian Coast Guard</b>	 <b>662,681,307</b>	<b>662,681,307</b>
 <b>Global Affairs</b>		
 <b>Department of Foreign Affairs, Trade and Development</b>		
 Business Services.....	 37,387,996	
550 Park Avenue Corporation, New York, New York.....	459,820	
ABM Building Value, New York, New York.....	198,038	
Agrepma Arts-Lux, Brussels, Belgium.....	328,629	
Allmayer-Beck Stockert Rechtsanwälte, Vienna, Austria.....	201,799	
Aon Reed Stenhouse Inc, Ottawa, Ontario.....	235,331	
Aon UK Ltd, London, United Kingdom.....	163,134	
Bolana Capitol Enterprises Inc, Washington, District of Columbia.....	444,881	
Boyd Moving & Storage Ltd, Ottawa, Ontario.....	1,115,896	
Canada Honorary Consul, Belize City, Belize.....	105,708	
Canada Honorary Consul, Kampala, Uganda.....	102,467	
Canada Honorary Consul, Nassau, Bahamas.....	124,925	
Canada Honorary Consul, Ponta Delgada, Portugal.....	101,044	
Canada Square Kft, Budapest, Hungary.....	233,353	
Canadian School of Public Service, Ottawa, Ontario.....	150,000	
Cond CE Nações Unidas Torre Norte, São Paulo, Brazil.....	145,642	
Condominio Centro Comercial Acropolis, Santo Domingo, Dominican Republic.....	138,836	
Consultoria Y Administracion En Asep Y Limpieza SA de CV, Queretaro, Mexico.....	102,432	
Contract City LLP, Moscow, Russia.....	138,891	
DMP Immobilier, Port-au-Prince, Haiti.....	113,064	
Electro Saudi Services Ltd, Riyadh, Saudi Arabia.....	174,910	
Emirates Towers, Dubai, United Arab Emirates.....	243,838	
Engie Cofely Energy Services, Saint Denis, France.....	565,637	
Evans Tower Condominiums, New York, New York.....	157,371	
Government Solutions Group LLP, Edmonton, Alberta.....	371,824	
Grotech Landscape Developers Pvt, New Delhi, India.....	158,207	
Hilux Global Cleaning Services Co, Kabul, Afghanistan.....	225,358	
Housing Service, Beijing, China.....	583,375	
Iron Mountain Canada, Toronto, Ontario.....	198,984	
Jakarta Land, Jakarta, Indonesia.....	311,471	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Japan Airport Techno Co, Tokyo, Japan.....	317,209	
JL Services, Geneva, Switzerland.....	179,900	
Kanada Haus Vwg GmbH & Co, Pullach, Germany.....	668,225	
La Veneta Servizi, Rome, Italy.....	247,972	
Le Chambord Condominium, New York, New York.....	184,704	
Lo's Cleaning Services Ltd, Hong Kong, China.....	148,714	
Mccormacks Strata Management, Sydney, Australia.....	236,201	
Mikdan Sapanut Ltd, Tel Aviv, Israel.....	217,577	
Mulberry Land Company Ltd, Hong Kong, China.....	255,285	
Nippon Kanzai Co Ltd, Tokyo, Japan.....	420,001	
Oficinas Corporativas, Guatemala City, Guatemala.....	137,181	
Openframe Technologies Inc, Kirkland, Quebec.....	119,622	
Oy F W Grönqvist Ab, Helsinki, Finland.....	105,408	
Pacific Grace Limited, Hong Kong, China.....	927,782	
Paysafe Merchant Services Inc, Montréal, Quebec.....	185,752	
PPF OFF 550 South Hope Street LLC, Los Angeles, California.....	427,255	
PricewaterhouseCoopers LLP, Ottawa, Ontario.....	280,384	
Raymond Chabot Grant Thornton, Ottawa, Ontario.....	700,414	
RCBC Realty Corporation, Makati City, Philippines.....	371,967	
Riverfront Holdings-Phase II Inc, Detroit, Michigan.....	256,129	
Rosemont WTC Denver Operating LLC, Denver, Colorado.....	185,443	
Royal Bank of Scotland, Bogota, Colombia.....	182,647	
Samson & Associates, Gatineau, Quebec.....	171,307	
Secretariat International, Brussels, Belgium.....	134,141	
Severis C Rita, Nicosia, Cyprus.....	174,069	
Shanghai Jingan Century Property, Shanghai, China.....	316,689	
Shell Pension Fund, Lagos, Nigeria.....	126,261	
Silver Nano Magic Clean, Seoul, South Korea.....	178,799	
TaiKoo Hui Guangzhou Development Company, Guangzhou, China.....	260,983	
Torre Espacio Castellana SA, Madrid, Spain.....	297,958	
Trade Center Towers, Abu Dhabi, United Arab Emirates.....	141,241	
Trinidad and Tobago Insurance Limited, Port of Spain, Trinidad and Tobago.....	102,788	
Walsin Lihwa Corporation, Taipei, Taiwan.....	117,766	
Wanxiang Sterling Stetson Owner LLC, Chicago, Illinois.....	245,761	
Service payments under \$100,000 (2,905 payees).....	20,769,596	
Engineering and Architectural Services.....	39,732,861	
ABCP architecture et urbanisme Ltd, Montréal, Quebec.....	234,958	
Adjeleian Allen Rubeli Limited, Ottawa, Ontario.....	128,049	
Aswaq Management & Services LLC, Abu Dhabi, United Arab Emirates.....	599,681	
EllisDon Construction Ltd, London, Ontario.....	9,006,970	
Foreign Commonwealth & Development Office, London, United Kingdom.....	3,045,359	
JL Richards & Associates Ltd, Ottawa, Ontario.....	751,413	
JR Tech AS, Prague, Czech Republic.....	164,500	
Mallen Gowing Berzins Architecture Inc, Vancouver, British Columbia.....	134,033	
National Research Council of Canada, Ottawa, Ontario.....	501,742	
NORR Ltd, Toronto, Ontario.....	591,933	
PFS Studio, Vancouver, British Columbia.....	120,000	
PMB Electrical Services Inc, Smith Falls, Ontario.....	157,865	
Prime Construction and Trading Co Ltd, Ho Chi Minh City, Vietnam.....	362,171	
Public Services and Procurement Canada, Gatineau, Quebec.....	16,161,828	
SES Engineering Services Ltd, York, United Kingdom.....	3,161,897	
SNC-Lavalin, Ottawa, Ontario.....	191,905	
Terlin Construction Ltd, Ottawa, Ontario.....	147,492	
Tiree Facility Solutions Inc, Ottawa, Ontario.....	1,468,265	
WSP Canada Inc, Ottawa, Ontario.....	239,060	
Service payments under \$100,000 (166 payees).....	2,563,740	
Health and Welfare Services.....	398,527	
Service payments under \$100,000 (254 payees).....	398,527	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Informatics Services.....	56,694,100	
2Keys Corporation, Ottawa, Ontario.....	542,347	
Adirondack Information Management, Ottawa, Ontario.....	1,589,010	
Altis Human Resources, Ottawa, Ontario.....	315,422	
Bell Canada, North York, Ontario.....	1,090,411	
Cache Computer Consulting Corp, Ottawa, Ontario.....	879,895	
CGI Information Systems and Management Consultants Inc, Montréal, Quebec.....	1,769,220	
Cilasi Informatics Inc, Gatineau, Quebec.....	204,487	
Cofomo, Ottawa, Ontario.....	1,516,425	
Cogniva Information Solutions Inc, Gatineau, Quebec.....	202,980	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	5,640,818	
CSI Consulting Inc, Toronto, Ontario.....	121,203	
Deloitte & Touche LLP, Ottawa, Ontario.....	924,277	
Donna Cona Inc, Ottawa, Ontario.....	2,074,656	
Emtec Infrastructure Services Canada Corporation, Ottawa, Ontario.....	786,498	
Excel Human Resources, Ottawa, Ontario.....	5,216,768	
Forrester Research Limited, London, United Kingdom.....	180,120	
Gartner Canada Co, Toronto, Ontario.....	2,380,572	
GCstrategies Inc, Ottawa, Ontario.....	113,551	
Gevc Inc, Ottawa, Ontario.....	224,654	
Hubspoke Inc, Ottawa, Ontario.....	735,464	
Ibiska Telecom, Ottawa, Ontario.....	915,782	
Indigenous Services Canada, Gatineau, Quebec.....	150,711	
IT/Net Ottawa Inc, Ottawa, Ontario.....	501,942	
Jumping Elephants Incorporated, Ottawa, Ontario.....	1,173,250	
LifeSpeak Inc, Toronto, Ontario.....	139,333	
Maplesoft Group, Ottawa, Ontario.....	1,110,402	
Messa Computing Inc, Ottawa, Ontario.....	944,756	
Metaflow Inc, Ottawa, Ontario.....	241,016	
Michael Wager Consulting Inc, Ottawa, Ontario.....	805,646	
Microsoft Canada Inc, Mississauga, Ontario.....	269,240	
MindBridge, Ottawa, Ontario.....	278,080	
Mindwire Systems Ltd, Ottawa, Ontario.....	499,650	
Modis Canada Inc, Toronto, Ontario.....	1,233,880	
NavPoint Consulting Group Inc, Ottawa, Ontario.....	369,706	
NewFound Recruiting Corporation, Kanata, Ontario.....	799,926	
Pixid Limited, London, United Kingdom.....	135,000	
Procom Consultants Group Ltd, Toronto, Ontario.....	1,349,109	
Public Services and Procurement Canada, Gatineau, Quebec.....	5,487,098	
Quarry Consulting Inc, Ottawa, Ontario.....	168,036	
Randstad Interim Inc, Saint-Laurent, Quebec.....	749,526	
Shared Services Canada, Ottawa, Ontario.....	2,778,527	
Si Systems Ltd, Calgary, Alberta.....	678,355	
Softsim Technologies Inc, Montréal, Quebec.....	872,277	
Sphyrna Security Inc, Kanata, Ontario.....	210,288	
SRA Staffing Solutions Ltd, Toronto, Ontario.....	261,567	
Tecsis Corporation, Ottawa, Ontario.....	465,080	
Teksystems Canada Corporation, Toronto, Ontario.....	1,268,224	
The AIM Group Inc, Ottawa, Ontario.....	411,927	
Tiree Facility Solutions Inc, Ottawa, Ontario.....	180,161	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	203,434	
Treasury Board Secretariat, Ottawa, Ontario.....	100,000	
Tundra Technical Solutions Inc, Ottawa, Ontario.....	114,916	
Veritaaq Technology House Inc, Ottawa, Ontario.....	2,848,109	
WorldReach Software Corporation, Ottawa, Ontario.....	541,993	
Service payments under \$100,000 (87 payees).....	1,928,375	
Interpretation and Translation Services.....	6,248,799	
Nova Scotia Health Authority, Halifax, Nova Scotia.....	679,240	
Public Services and Procurement Canada, Gatineau, Quebec.....	4,150,625	
Service payments under \$100,000 (393 payees).....	1,418,934	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Legal Services.....	21,605,575	
AFRY Management Consulting Inc, New York, New York.....		146,949
Charles River Associates, Washington, District of Columbia.....		217,058
Cohen Hamilton Steger & Co Inc, Toronto, Ontario.....		159,065
Compass Lexecon, Boston, Massachusetts.....		1,650,141
Curtis Mallet-Prevost Colt Mosle LLP, Washington, District of Columbia.....		624,317
Dentons US LLP, Kansas City, Montana.....		460,710
Hogan Lovells US LLP, Washington, District of Columbia.....		172,446
Hughes Hubbard & Reed LLP, New York, New York.....		2,982,522
Industrial Forestry Service Ltd, Prince George, British Columbia.....		115,665
International Centre for Settlement of Investment Disputes, Washington, District of Columbia.....		359,233
Jones Lang LaSalle Inc, Dublin, Ireland.....		138,066
McDermott Will & Emery LLP, Washington, District of Columbia.....		5,406,854
Ministère de la Justice, Ottawa, Ontario.....		6,825,172
Permanent Court of Arbitration, The Hague, Netherlands.....		189,722
Steptoe & Johnson LLP, Washington, District of Columbia.....		117,752
Service payments under \$100,000 (206 payees).....		2,039,903
Management Consulting.....	31,204,004	
9089-4288 Quebec Inc - SAVM, Sainte-Thérèse, Quebec.....		677,175
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....		149,778
Altis Human Resources, Ottawa, Ontario.....		750,734
Altis Professional Recruitment, Ottawa, Ontario.....		157,533
Asia-Pacific Economic Cooperation, Singapore, Singapore.....		131,602
Business Planning Services Pakistan, Islamabad, Pakistan.....		118,299
Canadian Bureau for International Education, Ottawa, Ontario.....		1,039,989
Canadian Commercial Corporation, Ottawa, Ontario.....		3,673,990
Canadian Food Inspection Agency, Ottawa, Ontario.....		397,292
Cofomo, Ottawa, Ontario.....		446,095
Colliers Project Leaders Inc/Tiree Facility Solutions Inc in Joint Venture, Ottawa, Ontario.....		660,233
Crystalus Strategic Documents Inc, Ottawa, Ontario.....		220,500
Deloitte & Touche LLP, Ottawa, Ontario.....		490,485
Dr John Given, Orleans, Ontario.....		253,600
Ernst & Young LLP, Ottawa, Ontario.....		344,063
Fast Track Staffing Inc, Ottawa, Ontario.....		111,219
Foreign Commonwealth & Development Office, London, United Kingdom.....		179,959
Forrester Research Limited, London, United Kingdom.....		418,020
Graybridge International Consulting Inc, Ottawa, Ontario.....		102,872
Lannick Contract Solutions Inc, Ottawa, Ontario.....		258,106
LRO Staffing, Ottawa, Ontario.....		228,280
Mercer (Canada) Ltd, Toronto, Ontario.....		503,093
Mercer Limited, London, United Kingdom.....		115,821
National Defence, Ottawa, Ontario.....		606,000
National Research Council of Canada, Ottawa, Ontario.....		2,050,000
Oproma Inc, Gatineau, Quebec.....		235,169
Organisation for Economic Co-operation and Development, Paris, France.....		200,000
PricewaterhouseCoopers LLP, Ottawa, Ontario.....		146,274
Public Health Agency of Canada, Ottawa, Ontario.....		520,082
Public Service Commission, Ottawa, Ontario.....		439,408
Public Services and Procurement Canada, Gatineau, Quebec.....		3,044,063
QMR Staffing Solutions Inc, Ottawa, Ontario.....		118,396
Samson & Associates, Gatineau, Quebec.....		180,019
Shared Services Canada, Ottawa, Ontario.....		1,196,824
Si Systems Ltd, Calgary, Alberta.....		104,573
The AIM Group Inc, Ottawa, Ontario.....		596,838
The Associates Group Human Resources, Ottawa, Ontario.....		111,116
Tiree Facility Solutions Inc, Ottawa, Ontario.....		763,158
Treasury Board Secretariat, Ottawa, Ontario.....		500,000
Work Dynamics Technologies Inc, Kanata, Ontario.....		179,098
Zernam Enterprise Inc, Ottawa, Ontario.....		317,460
Service payments under \$100,000 (530 payees).....		8,466,788

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Protection Services.....	72,242,865	
5 Estrelas Sistema De Segurança Ltda, Brasilia, Brazil.....	513,541	
ALFA UNO SA, Guatemala City, Guatemala.....	207,502	
Almaz Security, Astana, Kazakhstan.....	129,159	
Amalgamated Security Services Inc, Georgetown, Guyana.....	664,405	
Apro Asian Protection Pte Ltd, Singapore, Singapore.....	246,679	
Arkhé Risk Solutions Lda, Maputo, Mozambique.....	163,977	
ArmorGroup Venezuela SA, Caracas, Venezuela.....	235,245	
Aswar Multi Activities Co Ltd, Khartoum, Sudan.....	486,459	
Beijing Risk Control Co Ltd, Beijing, China.....	866,921	
Bezpeka Ltd, Kiev, Ukraine.....	581,781	
Commissionaires, Ottawa, Ontario.....	6,403,805	
Dak Gardienage, Yaounde, Cameroon.....	170,271	
Eagles Services Egypt, Cairo, Egypt.....	476,177	
Egsn Entreprise de gardiennage, Ouagadougou, Burkina Faso.....	536,842	
Empresa Empleadora Palco, Havana, Cuba.....	217,711	
Fine General Service SC, Addis Ababa, Ethiopia.....	473,773	
Foreign Commonwealth & Development Office, London, United Kingdom.....	3,934,460	
G4S plc, West Sussex, United Kingdom.....	7,857,481	
GardaWorld, Dubai, United Arab Emirates.....	2,044,236	
GardaWorld, Montréal, Quebec.....	227,473	
Guards Payroll, Havana, Cuba.....	403,439	
Halogen Security Company Ltd, Lagos, Nigeria.....	249,988	
I-C Security Systems of Tunisia, Tunis, Tunisia.....	143,723	
ICTS Italia srl, Rome, Italy.....	922,526	
IFS Security Guarding Co Ltd, Nonthaburi, Thailand.....	157,531	
Innovative Security Ltd, Bnei Brak, Israel.....	341,131	
Inter-con Servicio de Segridad Privada SA de CV, Mexico City, Mexico.....	406,444	
INV Vigilancia, Madrid, Spain.....	283,120	
Jaguar Security Services Pvt Ltd, Noida, India.....	171,300	
Kenya Kazi Security Ltd, Dar es Salaam, Tanzania.....	291,622	
Kingalarm Systems Ltd, Kingston, Jamaica.....	1,223,387	
Knight Support Ltd, Dar es Salaam, Tanzania.....	178,928	
Long Hai Security Services Ltd, Ho Chi Minh City, Vietnam.....	241,795	
Luxant Security Île de France, Noyelles-Godault, France.....	723,476	
Mega Sprint Guard, Neapoli, Greece.....	178,416	
Mine-Tech Zimbabwe, Harare, Zimbabwe.....	593,530	
MSS Security Pty Ltd, Silverwater, Australia.....	582,388	
National Defence, Ottawa, Ontario.....	14,845,358	
NedRisk International Security, Made, Netherlands.....	286,789	
Nippon Kanzai Co Ltd, Tokyo, Japan.....	438,420	
Olive Group FZ-LLC, Dubai, United Arab Emirates.....	12,217,220	
Omnitempus, Bogota, Colombia.....	443,695	
Page Protective Services Limited, Nicosia, Cyprus.....	209,073	
Phoenix Security Services Ltd, Islamabad, Pakistan.....	666,673	
Ppi Chile Seguridad Ltda, Santiago, Chile.....	120,420	
Prime Work Seguranca, São Paulo, Brazil.....	102,731	
Protectron, Beirut, Lebanon.....	723,329	
Prudential Guards Ltd, Lagos, Nigeria.....	618,779	
PT Environmental Indokarya, Jakarta, Indonesia.....	131,892	
Randstad Bewaking BV, Amsterdam, Netherlands.....	120,700	
SAGAM, Dakar, Senegal.....	547,053	
Securitas AB, Stockholm, Sweden.....	1,578,885	
Securitas SA, Geneva, Switzerland.....	1,391,057	
Seounsts, Seoul, South Korea.....	273,087	
Seris Konsalnet Security, Warsaw, Poland.....	293,941	
Soliman Security Services Inc, Makati City, Philippines.....	299,568	
Transguard Group LLC, Dubai, United Arab Emirates.....	110,040	
Unitrust Protection Services Ltd, Wembley, United Kingdom.....	901,259	
WSO Seguridad Integral Cia Ltda, Quito, Ecuador.....	163,918	
Yutees Services Ltd, Accra, Ghana.....	208,772	
Service payments under \$100,000 (286 payees).....	2,019,564	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Scientific and Research Services.....	2,598,192	
Atlantic Council of the United States Inc, Washington, District of Columbia.....		100,000
Industry Canada, Ottawa, Ontario.....		223,444
Statistics Canada, Ottawa, Ontario.....		582,887
Systemscope, Ottawa, Ontario.....		100,903
Service payments under \$100,000 (142 payees).....		1,590,958
Special Fees and Services.....	5,427,692	
Cafe deluxe, Ottawa, Ontario.....		102,310
CMI CHR Michelsen Institute, Bergen, Norway.....		660,472
National Arts Centre Corporation, Ottawa, Ontario.....		882,995
Results for Development Institute Inc, Washington, District of Columbia.....		200,000
Sodexo Canada Ltd, Calgary, Alberta.....		119,680
The Conference Board of Canada, Ottawa, Ontario.....		150,000
Service payments under \$100,000 (1,517 payees).....		3,312,235
Temporary Help Services.....	19,512,737	
4Plan Consulting Corporation, Ottawa, Ontario.....		214,088
Adirondack Information Management, Ottawa, Ontario.....		135,950
Altis Human Resources, Ottawa, Ontario.....		401,667
Bank of China, Beijing, China.....		658,778
Canadem, Ottawa, Ontario.....		114,246
CLA Personnel, Gatineau, Quebec.....		280,741
Diplomatic Service Bureau, Shanghai, China.....		10,814,122
Excel Human Resources, Ottawa, Ontario.....		160,642
Graybridge International Consulting Inc, Ottawa, Ontario.....		124,063
LRO Staffing, Ottawa, Ontario.....		314,767
Prologic Systems Ltd, Ottawa, Ontario.....		351,973
Promaxis Systems Inc, Ottawa, Ontario.....		111,742
Protak Consulting Group Inc, Ottawa, Ontario.....		500,366
Spearhead Management Canada Limited, Ottawa, Ontario.....		735,524
The Service Office of Foreign Establishments of Guangdong, Guangzhou, China.....		2,415,531
Tiree Facility Solutions Inc, Ottawa, Ontario.....		214,601
Service payments under \$100,000 (470 payees).....		1,963,936
Training and Educational Services.....	22,080,775	
Belanger Consulting Ltd, Wakefield, Quebec.....		150,762
Canadian School of Public Service, Ottawa, Ontario.....		225,000
ETW Consulting Services Inc, Brisbane, California.....		154,796
Gartner Canada Co, Toronto, Ontario.....		1,413,410
Graybridge International Consulting Inc, Ottawa, Ontario.....		2,725,724
Graybridge Malkam, Ottawa, Ontario.....		4,792,829
Institute on Governance, Ottawa, Ontario.....		122,599
Knowledge Circle, Ottawa, Ontario.....		320,404
Lakefield College School, Lakefield, Ontario.....		122,800
Lycée Claudel, Ottawa, Ontario.....		2,392,459
National Defence, Ottawa, Ontario.....		114,047
Ridley College, St Catharines, Ontario.....		139,258
Service payments under \$100,000 (1,502 payees).....		9,406,687
Other Services.....	13,806,774	
Action Personnel of Ottawa-Hull Ltd, Ottawa, Ontario.....		130,793
Altis Professional Recruitment, Ottawa, Ontario.....		178,138
Canadian Commercial Corporation, Ottawa, Ontario.....		340,071
Empresa Empleadora Palco, Havana, Cuba.....		228,540
Engie Cofely Energy Services, Saint Denis, France.....		534,773
FocusPoint International, Strongsville, Ohio.....		164,345
Foreign Commonwealth & Development Office, London, United Kingdom.....		109,775
Health Canada, Ottawa, Ontario.....		120,000
National Defence, Ottawa, Ontario.....		632,286
National Film Board, Montréal, Quebec.....		307,613

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
National Research Council of Canada, Ottawa, Ontario.....	492,288	
Natural Resources Canada, Ottawa, Ontario.....	155,288	
NewFound Recruiting Corporation, Kanata, Ontario.....	116,654	
Public Services and Procurement Canada, Gatineau, Quebec.....	279,114	
Royal Canadian Mounted Police, Ottawa, Ontario.....	4,372,268	
Shared Services Canada, Ottawa, Ontario.....	643,162	
South African Airways SOC Limited, Johannesburg, South Africa.....	472,042	
Teksystems Canada Corporation, Toronto, Ontario.....	131,437	
The Canada Council for the Arts, Ottawa, Ontario.....	1,200,575	
Turner & Townsend LLC, Moscow, Russia.....	215,369	
United Nations, New York, New York.....	104,147	
Service payments under \$100,000 (551 payees).....	2,878,096	
<b>Total Department of Foreign Affairs, Trade and Development</b>	<b>328,940,897</b>	<b>328,940,897</b>
<b>Export Development Canada (Canada Account)</b>		
Business Services.....	149,546,653	
Export Development Canada, Ottawa, Ontario.....	149,546,653	
<b>Total Export Development Canada (Canada Account)</b>	<b>149,546,653</b>	<b>149,546,653</b>
<b>International Joint Commission (Canadian Section)</b>		
Business Services.....	81,177	
Service payments under \$100,000 (2 payees).....	81,177	
Engineering and Architectural Services.....	18,000	
Service payments under \$100,000 (1 payee).....	18,000	
Informatics Services.....	71,569	
Service payments under \$100,000 (4 payees).....	71,569	
Interpretation and Translation Services.....	87,642	
Service payments under \$100,000 (3 payees).....	87,642	
Protection Services.....	25,502	
Service payments under \$100,000 (1 payee).....	25,502	
Scientific and Research Services.....	1,904,960	
École nationale d'administration publique, Quebec, Quebec.....	234,028	
Environment, Ottawa, Ontario.....	823,825	
Fisheries and Oceans, Ottawa, Ontario.....	106,402	
National Research Council of Canada, Ottawa, Ontario.....	180,500	
Water Security Agency, Moose Jaw, Saskatchewan.....	137,766	
Service payments under \$100,000 (14 payees).....	422,439	
Special Fees and Services.....	13,290	
Service payments under \$100,000 (9 payees).....	13,290	
Training and Educational Services.....	36,959	
Service payments under \$100,000 (7 payees).....	36,959	
Other Services.....	431,922	
Institut national de la recherche scientifique, Quebec, Quebec.....	168,788	
Service payments under \$100,000 (26 payees).....	263,134	
<b>Total International Joint Commission (Canadian Section)</b>	<b>2,671,021</b>	<b>2,671,021</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Invest in Canada Hub</b>		
Business Services.....	326,470	
Canadian Commercial Corporation, Ottawa, Ontario.....		138,060
Service payments under \$100,000 (3 payees).....		188,410
Health and Welfare Services.....	700	
Service payments under \$100,000 (payees 1).....		700
Informatics Services.....	1,542,496	
Adirondack Information Management Inc., Ottawa, Ontario.....		150,928
Advanced Chippewa Inc., Ottawa, Ontario.....		671,500
Salesforce Inc., Toronto, Canada.....		505,000
Service payments under \$100,000 (payees 9).....		215,068
Interpretation and Translation Services.....	158,553	
Communications Transcript, Montreal, Quebec.....		104,638
Service payments under \$100,000 (payees 4).....		53,915
Legal Services.....	35,855	
Service payments under \$100,000 (payees 2).....		35,855
Management Consulting.....	1,572,208	
Pricewaterhouse Coopers LLP, Toronto, Ontario.....		1,250,000
Service payments under \$100,000 (payees 11).....		322,208
Protection Services.....	300	
Service payments under \$100,000 (payees 1).....		300
Scientific and Research Services.....	544,030	
Reputation Institute, Boston, Massachusetts.....		352,080
Service payments under \$100,000 (payees 3).....		191,950
Special Fees and Services.....	899,382	
Centre d'Etudes Economiques Europeennes, Paris, France.....		139,931
Toronto Global Forum, Toronto, Ontario.....		125,000
World Petroleum Council, Calgary, Alberta.....		125,000
Service payments under \$100,000 (payees 43).....		509,451
Temporary Help Services.....	43,975	
Service payments under \$100,000 (payees 1).....		43,975
Training and Educational Services.....	85,284	
Service payments under \$100,000 (payees 36).....		85,284
Other Services.....	2,281,603	
Consider Canada City Alliance, Ottawa, Ontario.....		125,000
KPMG LLP, Toronto, Ontario.....		1,804,275
Service payments under \$100,000 (payees 20).....		352,328
<b>Total Invest in Canada Hub</b>	<b>7,490,856</b>	<b>7,490,856</b>
<b>Total Global Affairs</b>	<b>488,649,427</b>	<b>488,649,427</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Health</b>		
<b>Department of Health</b>		
Business Services.....	13,255,579	
5026488 Ontario Inc, Ottawa, Ontario.....		143,622
Brookfield Global Integrated Solutions Canada LP, Markham, Ontario.....		114,013
Department of Employment and Social Development, Gatineau, Quebec.....		3,484,658
Department of Public Works and Government Services, Gatineau, Quebec.....		268,063
Iron Mountain Canada Corporation, Toronto, Ontario.....		925,251
National Research Council of Canada, Ottawa, Ontario.....		275,000
Pricewaterhouse Coopers LLP, Toronto, Ontario.....		167,350
Public Health Agency of Canada, Ottawa, Ontario.....		6,393,088
ROJO Construction Management Inc, Ottawa, Ontario.....		115,985
Service Star Building Cleaning Inc, Ottawa, Ontario.....		701,250
Service payments under \$100,000 (157 payees).....		667,299
Engineering and Architectural Services.....	382,200	
Department of Public Works and Government Services, Gatineau, Quebec.....		173,165
Service payments under \$100,000 (12 payees).....		209,035
Health and Welfare Services.....	70,499,914	
Carter I, Innisfil, Ontario.....		104,940
Department of Employment and Social Development, Gatineau, Quebec.....		382,254
Fraser R, Gatineau, Quebec.....		133,930
Hansen R P, Gatineau, Quebec.....		103,770
Internal EAP Recovery.....		878,778
LeBlanc J Counselling and Consulting, Ottawa, Ontario.....		165,655
Lifespeak Inc, Toronto, Ontario.....		1,800,018
Medisys Health Group Inc, Montréal, Quebec.....		117,105
SC2.0 Stepped Care Solutions Inc, Mount Pearl, Newfoundland and Labrador.....		53,880,000
Schoppmann C, Greely, Ontario.....		126,910
Service payments under \$100,000 (2,307 payees).....		12,806,554
Informatics Services.....	39,527,451	
ADGA Group Consultants Inc, Ottawa, Ontario.....		1,045,251
ArisGlobal LLC, Coral Gables, Florida.....		450,879
Bell Canada, Verdun, Quebec.....		136,500
Bluedot Inc, Toronto, Ontario.....		900,000
CACHE Consulting, Ottawa, Ontario.....		618,675
Citel Technology Inc, Nepean, Ontario.....		1,435,762
Department of Public Works and Government Services, Gatineau, Quebec.....		315,874
Excel Human Resources, Ottawa, Ontario.....		659,742
Gartner Canada Co, Toronto, Ontario.....		241,860
Ibiska Telecom Inc, Ottawa, Ontario.....		1,093,070
iFathom Corporation, Ottawa, Ontario.....		454,345
IT/NET Ottawa Inc, Ottawa, Ontario.....		496,769
Manpower Services Canada Limited, Toronto, Ontario.....		145,130
Maplesoft Group, Ottawa, Ontario.....		232,643
Microsoft Canada Inc, Toronto, Ontario.....		2,811,501
Modis Canada Inc, Toronto, Ontario.....		125,328
PrecisionERP Incorporated, Ottawa, Ontario.....		1,083,903
PrecisionIT Incorporated, Ottawa, Ontario.....		152,540
Procom Consultants Group Ltd, Toronto, Ontario.....		1,352,036
QMR Consulting and Professional Staffing, Ottawa, Ontario.....		193,513
S i Systems ULC, Calgary, Alberta.....		2,094,389
SC2.0 Stepped Care Solutions Inc, Mount Pearl, Newfoundland and Labrador.....		5,500,000
Shared Services Canada, Gatineau, Quebec.....		8,112,549
Sierra Systems Group Inc, Vancouver, British Columbia.....		662,763
Statistics Canada, Ottawa, Ontario.....		476,723
Systematix IT Solutions Inc, Ottawa, Ontario.....		603,110

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Tecsis Corporation, Nepean, Ontario.....	963,164	
TeraMach Technologies Inc, Toronto, Ontario.....	874,143	
Thrive Health Inc, Vancouver, British Columbia.....	4,800,000	
Treasury Board Secretariat, Ottawa, Ontario.....	139,000	
Veritaaq IT Consulting, Ottawa, Ontario.....	984,617	
Service payments under \$100,000 (30 payees).....	371,672	
Interpretation and Translation Services.....	6,140,229	
Amplexor Canada Inc, Montréal, Quebec.....	216,471	
Department of Public Works and Government Services, Gatineau, Quebec.....	4,027,812	
Fox Translations Ltd, Ottawa, Ontario.....	237,382	
Lionbridge Ltd, Dieppe, New Brunswick.....	251,778	
Megalexis Communications Inc, Montréal, Quebec.....	301,822	
Nations Translation Group Inc, Nepean, Ontario.....	463,012	
R & R International Translation Specialists Inc, L'Île-Bizard, Quebec.....	136,221	
RTG Protech Inc, Montréal, Quebec.....	186,864	
Service payments under \$100,000 (31 payees).....	318,867	
Legal Services.....	17,468,118	
Department of Justice, Ottawa, Ontario.....	17,333,185	
Office of the Director of Public Prosecutions, Ottawa, Ontario.....	130,597	
Service payments under \$100,000 (11 payees).....	4,336	
Management Consulting.....	7,657,972	
Action Personnel of Ottawa-Hull Ltd, Ottawa, Ontario.....	134,468	
AIM Group Inc, Ottawa, Ontario.....	924,757	
BurntEdge Incorporated, Ottawa, Ontario.....	134,783	
Canadian Association of Radon Scientists and Technologists, Winnipeg, Manitoba.....	265,066	
Citel Technology Inc, Nepean, Ontario.....	863,964	
Department of Public Works and Government Services, Gatineau, Quebec.....	794,211	
IDS Systems, Ottawa, Ontario.....	717,205	
Maplesoft Group, Ottawa, Ontario.....	589,836	
National Research Council of Canada, Ottawa, Ontario.....	693,812	
Randstad Interim Inc, Toronto, Ontario.....	148,962	
Shared Services Canada, Gatineau, Quebec.....	242,923	
Statistics Canada, Ottawa, Ontario.....	206,078	
Tecsis Corporation, Nepean, Ontario.....	810,293	
Service payments under \$100,000 (78 payees).....	1,131,614	
Protection Services.....	3,474,009	
Commissionnaires, Montréal, Quebec.....	149,125	
Commissionnaires, Ottawa, Ontario.....	2,024,818	
Commissionnaires, Winnipeg, Manitoba.....	1,169,957	
Service payments under \$100,000 (28 payees).....	130,109	
Scientific and Research Services.....	13,831,822	
Alberta Health Services, Edmonton, Alberta.....	192,920	
ARC Arnot Research and Consulting Inc, Toronto, Ontario.....	395,757	
Carleton University, Ottawa, Ontario.....	105,650	
Centre hospitalier universitaire Sainte-Justine, Montréal, Quebec.....	2,125,857	
Centre intégré universitaire de santé et de services sociaux de la Capitale-Nationale, Québec, Quebec..	192,920	
City of Guelph, Guelph, Ontario.....	159,800	
City of Ottawa, Ottawa, Ontario.....	121,482	
Department of Crown-Indigenous Relations and Northern Affairs, Gatineau, Quebec.....	442,500	
Department of the Environment, Gatineau, Quebec.....	520,505	
Intrinsik Corporation, Mississauga, Ontario.....	235,109	
IWK Regional Poison Centre, Halifax, Nova Scotia.....	144,690	
McGill University, Montréal, Quebec.....	116,119	
Microbiome Insights Inc, Vancouver, British Columbia.....	136,970	
National Research Council of Canada, Ottawa, Ontario.....	197,650	
Ontario Agency for Health Protection and Promotion, Toronto, Ontario.....	226,500	
Ontario Poison Centre, Toronto, Ontario.....	192,920	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Ottawa Hospital Research Institute, Ottawa, Ontario.....	165,992	
Parachute Leaders in Injury Prevention, Toronto, Ontario.....	201,252	
Provincial Health Services Authority, Vancouver, British Columbia.....	212,920	
R A Malatest and Associates Ltd, Victoria, British Columbia.....	166,825	
Risk Sciences International Inc, Ottawa, Ontario.....	328,657	
Statistics Canada, Ottawa, Ontario.....	2,541,411	
Tetra Tech Sciences, Denver, Colorado.....	378,763	
Twinstrand Biosciences Inc, Seattle, Washington.....	159,681	
Université de Sherbrooke, Sherbrooke, Quebec.....	389,550	
University of Ottawa, Ottawa, Ontario.....	533,931	
University of Toronto, Toronto, Ontario.....	129,673	
University of Waterloo, Waterloo, Ontario.....	152,038	
University of Windsor, Windsor, Ontario.....	103,593	
Service payments under \$100,000 (153 payees).....	2,860,187	
 Special Fees and Services.....	 914,184	
International Council for Harmonisation of Technical Requirements for Pharmaceuticals for Human Use, Geneva, Switzerland.....	136,765	
Service payments under \$100,000 (264 payees).....	777,419	
 Temporary Help Services.....	 3,148,999	
Altis Human Resources Inc, Ottawa, Ontario.....	984,682	
Artemp Personnel Services Inc, Ottawa, Ontario.....	109,395	
Excel Human Resources, Ottawa, Ontario.....	427,594	
FMC Professionals Inc, Ottawa, Ontario.....	321,877	
Maverin Inc, Ottawa, Ontario.....	332,399	
Maxsys Staffing and Consulting Inc, Ottawa, Ontario.....	274,894	
Prologic Systems Limited, Ottawa, Ontario.....	194,012	
Quarry Consulting Inc, Ottawa, Ontario.....	109,537	
Right Door Consulting & Solutions Inc, Ottawa, Ontario.....	299,411	
Service payments under \$100,000 (16 payees).....	95,198	
 Training and Educational Services.....	 4,873,976	
Académie de formation linguistique, Ottawa, Ontario.....	152,759	
Fast Forward French Inc, Kanata, Ontario.....	217,319	
Instrux Media Corporation, Stittsville, Ontario.....	206,242	
Knowledge Circle Learning Services Inc, Ottawa, Ontario.....	100,469	
University of Ottawa, Ottawa, Ontario.....	189,906	
Service payments under \$100,000 (636 payees).....	4,007,281	
 Other Services.....	 52,433,592	
Advanis Jolicoeur, Montréal, Quebec.....	183,760	
Altis Human Resources Inc, Ottawa, Ontario.....	422,262	
Artemp Personnel Services Inc, Ottawa, Ontario.....	122,178	
Bluedot Inc, Toronto, Ontario.....	1,800,000	
Boston Consulting Group of Canada Limited, Toronto, Ontario.....	10,897,552	
Canada School of Public Service, Ottawa, Ontario.....	102,000	
Canadian Standards Association, Toronto, Ontario.....	172,163	
Cistel Technology Inc, Nepean, Ontario.....	156,371	
Colleges and Institutes Canada, Ottawa, Ontario.....	110,397	
Deloitte Management Services LP, Toronto, Ontario.....	2,556,045	
Department of Agriculture and Agri-Food, Ottawa, Ontario.....	162,000	
Department of Justice, Ottawa, Ontario.....	386,250	
Department of Public Works and Government Services, Gatineau, Quebec.....	3,416,379	
Evaluation Personnel Selection International Inc, Gatineau, Quebec.....	283,011	
Fastrack Staffing Inc, Ottawa, Ontario.....	182,833	
FMC Professionals Inc, Ottawa, Ontario.....	303,623	
Government of Nova Scotia, Halifax, Nova Scotia.....	100,000	
Labstat International ULC, Kitchener, Ontario.....	196,682	
Makwa Resourcing Inc, Kanata, Ontario.....	170,045	
Maxsys Staffing and Consulting Inc, Ottawa, Ontario.....	182,685	
National Research Council of Canada, Ottawa, Ontario.....	1,337,327	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
New Brunswick Lung Association, Fredericton, New Brunswick.....	127,895	
Pricewaterhouse Coopers LLP, Toronto, Ontario.....	1,644,353	
Public Health Agency of Canada, Ottawa, Ontario.....	5,994,239	
Public Service Commission, Ottawa, Ontario.....	790,057	
Statistics Canada, Ottawa, Ontario.....	16,007,275	
Summerhill Group Inc, Toronto, Ontario.....	200,000	
TAG HR The Associates Group Human Resources, Ottawa, Ontario.....	372,426	
Xpertek Construction 2004 Inc, Vars, Ontario.....	684,026	
Yeates N, Ottawa, Ontario.....	165,750	
Service payments under \$100,000 (228 payees).....	3,204,008	
<b>Total Department of Health</b>	<b>233,608,045</b>	<b>233,608,045</b>
<b>Canadian Food Inspection Agency</b>		
Business Services.....	7,114,303	
ARI Financial Services Inc, Toronto, Ontario.....	101,719	
Canadian Grain Commission, Ottawa, Ontario.....	333,203	
Commissionaires, Ottawa, Ontario.....	495,308	
Communications Security Establishment, Ottawa, Ontario.....	247,776	
Department of Agriculture and Agri-Food, Ottawa, Ontario.....	1,308,211	
Department of Health, Ottawa, Ontario.....	248,729	
Department of Natural Resources, Ottawa, Ontario.....	168,327	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,914,084	
Dynamic Facility Services Ltd, Richmond, British Columbia.....	109,454	
Public Service Commission, Ottawa, Ontario.....	115,868	
Shared Services Canada, Ottawa, Ontario.....	236,962	
Service payments under \$100,000 (1,724 payees).....	1,834,662	
Engineering and Architectural Services.....	3,003,377	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,578,033	
Lynnwood Roofing Ltd, Calgary, Alberta.....	872,323	
Service payments under \$100,000 (27 payees).....	553,021	
Health and Welfare Services.....	938,230	
AIM Health Group Ltd, Markham, Ontario.....	551,511	
Morneau Shepell Ltd, Toronto, Ontario.....	381,701	
Service payments under \$100,000 (27 payees).....	5,018	
Informatics Services.....	13,795,196	
Accenture Inc, Toronto, Ontario.....	231,752	
Adobe Systems Canada Inc, Ottawa, Ontario.....	221,358	
AIM Group Inc, Ottawa, Ontario.....	226,317	
Amita Corp, Ottawa, Ontario.....	111,000	
Avenai Inc, Ottawa, Ontario.....	558,475	
Canada Border Services Agency, Ottawa, Ontario.....	207,875	
Department of Agriculture and Agri-Food, Ottawa, Ontario.....	4,462,738	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,066,218	
Donna Cona Inc, Ottawa, Ontario.....	153,750	
Flex Tech Services Inc, Ottawa, Ontario.....	229,593	
Lumina IT Inc, Ottawa, Ontario.....	483,206	
Maplesoft Group, Ottawa, Ontario.....	286,980	
Microsoft Canada Inc, Mississauga, Ontario.....	101,150	
NewFound Recruiting Corporation, Ottawa, Ontario.....	876,638	
Procom, Ottawa, Ontario.....	234,569	
Risk Sciences International, Ottawa, Ontario.....	254,299	
Shared Services Canada, Ottawa, Ontario.....	3,305,676	
SystemsScope Inc, Ottawa, Ontario.....	172,224	
Treasury Board Secretariat, Ottawa, Ontario.....	176,817	
Service payments under \$100,000 (28 payees).....	434,561	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Interpretation and Translation Services.....	1,885,053	
Department of Public Works and Government Services, Gatineau, Quebec.....		1,030,375
Fox Translations Ltd, Ottawa, Ontario.....		431,955
National Research Council of Canada, Ottawa, Ontario.....		220,894
Service payments under \$100,000 (22 payees).....		201,829
Legal Services.....	12,736,256	
Department of Justice, Ottawa, Ontario.....		12,100,429
Office of the Director of Public Prosecutions, Ottawa, Ontario.....		650,893
Ramboll USA Inc, Philadelphia, Pennsylvania.....		136,500
Service payments under \$100,000 (23 payees).....		(151,566)
Management Consulting.....	443,298	
Service payments under \$100,000 (25 payees).....		443,298
Protection Services.....	917,439	
Commissionaires, Ottawa, Ontario.....		883,090
Service payments under \$100,000 (196 payees).....		34,349
Scientific and Research Services.....	13,553,345	
ALS Canada Ltd, North Vancouver, British Columbia.....		428,920
Bureau Veritas Canada (2019) Inc, Mississauga, Ontario.....		5,028,478
Caro Analytical Services, Richmond, British Columbia.....		780,587
Department of Public Works and Government Services, Gatineau, Quebec.....		214,744
Jean-Paul Fortier & Frères Inc, Sainte-Claire, Quebec.....		209,680
Pacific Rim Laboratories Inc, Surrey, British Columbia.....		283,300
Pro Faune, Québec, Quebec.....		118,850
Sanimax Industries Inc, Montréal, Quebec.....		256,240
SGS Canada Inc, Mississauga, Ontario.....		917,628
Silliker JR Laboratories ULC, Burnaby, British Columbia.....		3,714,500
Standards Council of Canada, Ottawa, Ontario.....		125,913
Université de Montréal, Montréal, Quebec.....		126,015
University of Guelph, Guelph, Ontario.....		433,264
University of Saskatchewan, Saskatoon, Saskatchewan.....		255,000
Service payments under \$100,000 (76 payees).....		660,226
Special Fees and Services.....	2,062,174	
International Union for the Protection of New Varieties of Plants, Geneva, Switzerland.....		155,129
North American Plant Protection Organization (NAPPO), Ottawa, Ontario.....		292,998
Office International des Épidémies, Paris, France.....		341,143
University of Saskatchewan, Saskatoon, Saskatchewan.....		150,000
Service payments under \$100,000 (434 payees).....		1,122,904
Temporary Help Services.....	129,169	
Service payments under \$100,000 (7 payees).....		129,169
Training and Educational Services.....	2,465,742	
Adura Strategy Inc, North Vancouver, British Columbia.....		143,951
University of Ottawa, Ottawa, Ontario.....		138,240
Service payments under \$100,000 (645 payees).....		2,183,551
Other Services.....	8,814,777	
Alesco Canada Corporation, Montréal, Quebec.....		273,186
Atwood Resources Inc, Atwood, Ontario.....		473,604
Black & McDonald Ltd, Toronto, Ontario.....		1,179,532
Canadian Seed Trade Association, Ottawa, Ontario.....		184,674
Cintas Canada Ltd, Mississauga, Ontario.....		424,474
Department of Industry, Ottawa, Ontario.....		286,733
Department of Public Works and Government Services, Gatineau, Quebec.....		369,163
Evripos Janitorial Services Ltd, Ottawa, Ontario.....		210,562

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Government of Alberta, Edmonton, Alberta.....	1,004,451	
Government of Prince Edward Island, Charlottetown, Prince Edward Island.....	137,012	
Public Health Agency of Canada, Ottawa, Ontario.....	116,433	
Quintex Services Ltd, Winnipeg, Manitoba.....	140,479	
Rideau Recognition Solutions Inc, Montréal, Quebec.....	179,418	
United States Department of Agriculture, Orient, New York.....	585,520	
Service payments under \$100,000 (569 payees).....	3,249,536	
<b>Total Canadian Food Inspection Agency</b>	<b>67,858,359</b>	<b>67,858,359</b>
<b>Canadian Institutes of Health Research</b>		
Business Services.....	92,469	
Service payments under \$100,000 (5 payees).....	92,469	
Health and Welfare Services.....	1,650	
Service payments under \$100,000 (1 payee).....	1,650	
Informatics Services.....	572,877	
Maplesoft Group, Ottawa, Ontario.....	139,997	
Mindwire Systems Ltd, Ottawa, Ontario.....	159,850	
Service payments under \$100,000 (5 payees).....	273,030	
Interpretation and Translation Services.....	261,259	
Service payments under \$100,000 (9 payees).....	261,259	
Legal Services.....	27,637	
Service payments under \$100,000 (1 payee).....	27,637	
Management Consulting.....	142,976	
Service payments under \$100,000 (8 payees).....	142,976	
Protection Services.....	253,990	
Commissionaires, Ottawa, Ontario.....	224,048	
Service payments under \$100,000 (2 payees).....	29,942	
Scientific and Research Services.....	44,191	
Service payments under \$100,000 (58 payees).....	44,191	
Special Fees and Services.....	52,714	
Service payments under \$100,000 (69 payees).....	52,714	
Training and Educational Services.....	312,779	
Service payments under \$100,000 (45 payees).....	312,779	
Other Services.....	615,102	
Global Alliance for Chronic Diseases, London, United Kingdom.....	122,949	
Service payments under \$100,000 (108 payees).....	492,153	
<b>Total Canadian Institutes of Health Research</b>	<b>2,377,644</b>	<b>2,377,644</b>
<b>Patented Medicine Prices Review Board</b>		
Business Services.....	30,549	
Service payments under \$100,000 (4 payees).....	30,549	
Health and Welfare Services.....	2,480	
Service payments under \$100,000 (3 payees).....	2,480	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Informatics Services.....	224,934	
iFathom Corporation, Ottawa, Ontario.....		155,520
Service payments under \$100,000 (5 payees).....		69,414
Interpretation and Translation Services.....	157,049	
Department of Public Works and Government Services, Gatineau, Quebec.....		157,049
Legal Services.....	2,393,840	
Davies Ward Phillips & Vineberg LLP, Toronto, Ontario.....		484,881
Department of Justice, Ottawa, Ontario.....		430,708
Perley-Robertson Hill & McDougall LLP, Ottawa, Ontario.....		1,447,412
Service payments under \$100,000 (1 payee).....		30,839
Management Consulting.....	75,089	
Service payments under \$100,000 (3 payees).....		75,089
Scientific and Research Services.....	262,416	
Service payments under \$100,000 (11 payees).....		262,416
Special Fees and Services.....	15,745	
Service payments under \$100,000 (6 payees).....		15,745
Training and Educational Services.....	62,483	
Service payments under \$100,000 (8 payees).....		62,483
Other Services.....	45,053	
Service payments under \$100,000 (6 payees).....		45,053
<b>Total Patented Medicine Prices Review Board</b>	<b>3,269,638</b>	<b>3,269,638</b>
<b>Public Health Agency of Canada</b>		
Business Services.....	61,288,886	
BNE Enterprises, West St Paul, Manitoba.....		116,796
Brothers Construction Company, Winnipeg, Manitoba.....		142,962
Canada Post Corporation, Ottawa, Ontario.....		552,079
Department of Health, Ottawa, Ontario.....		4,072,240
Federal Express Canada Ltd, Toronto, Ontario.....		2,383,100
Fluid Energy Group Ltd, Calgary, Alberta.....		814,254
Government of Nunavut, Iqaluit, Nunavut.....		199,053
Groupe Robert Inc, Rougemont, Quebec.....		14,274,344
Metro Logistics Inc, Montréal, Quebec.....		12,366,713
Raymond Chabot Grant Thornton Consulting Inc, Ottawa, Ontario.....		533,587
Sutrin Inc, Cambridge, Ontario.....		175,000
Titan Building Maintenance Ltd, Winnipeg, Manitoba.....		351,094
Traffic Tech Inc, Kirkland, Quebec.....		130,928
Urban Valley Transport Ltd, Mission, British Columbia.....		3,299,733
Winmar (Canada) International Ltd, London, Ontario.....		20,881,332
Service payments under \$100,000 (145 payees).....		995,671
Engineering and Architectural Services.....	180,450	
Department of Public Works and Government Services, Gatineau, Quebec.....		162,750
Service payments under \$100,000 (5 payees).....		17,700
Health and Welfare Services.....	53,554,475	
6150977 Canada Inc, Blainville, Quebec.....		273,354
AdPearl Inc, Ancaster, Ontario.....		578,344
Bayshore Healthcare, Mississauga, Ontario.....		3,925,165
Bureau of Medical Services Department of State and the Foreign Service, Washington, District of Columbia.....		467,238

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Canadian Red Cross Society, Ottawa, Ontario.....		13,515,195
Department of Health, Ottawa, Ontario.....		310,926
Government of Ontario, Toronto, Ontario.....		942,162
MacKinnon and Bowes Limited, Toronto, Ontario.....		102,270
National Research Council of Canada, Ottawa, Ontario.....		1,500,000
Pricewaterhouse Coopers LLP, Toronto, Ontario.....		379,928
SOS Nurse Inc, Vimont, Quebec.....		106,737
St John Ambulance, Ottawa, Ontario.....		1,671,520
St John Society British Columbia and Yukon, Vancouver, British Columbia.....		262,309
Switch Health Holdings Inc, Mississauga, Ontario.....		27,971,905
United States Department of State, Washington, District of Columbia.....		332,762
University of Ottawa, Ottawa, Ontario.....		421,926
Service payments under \$100,000 (59 payees).....		792,734
 Informatics Services.....	40,580,183	
6156487 Canada Inc, Chelsea, Quebec.....		169,220
Accenture Inc, Toronto, Ontario.....		1,872,130
Bluedot Inc, Toronto, Ontario.....		212,917
Deloitte Management Services LP, Toronto, Ontario.....		4,472,459
Department of Health, Ottawa, Ontario.....		30,968,851
Department of Natural Resources, Ottawa, Ontario.....		110,369
Department of Public Works and Government Services, Gatineau, Quebec.....		1,504,458
Gartner Canada Co, Toronto, Ontario.....		257,721
Microsoft Canada Inc, Mississauga, Ontario.....		504,652
National Research Council of Canada, Ottawa, Ontario.....		103,664
Shared Services Canada, Gatineau, Quebec.....		306,902
Service payments under \$100,000 (8 payees).....		96,840
 Interpretation and Translation Services.....	3,153,834	
Department of Public Works and Government Services, Gatineau, Quebec.....		2,013,403
Fox Translations Ltd, Ottawa, Ontario.....		115,240
Language Marketplace Inc, Mississauga, Ontario.....		105,306
Lionbridge Ltd, Dieppe, New Brunswick.....		321,090
Nations Translation Group Inc, Nepean, Ontario.....		191,476
R & R International Translation Specialists Inc, L'Île-Bizard, Quebec.....		126,752
Service payments under \$100,000 (18 payees).....		280,567
 Legal Services.....	6,029,657	
Department of Health, Ottawa, Ontario.....		166,565
Department of Justice, Ottawa, Ontario.....		5,284,831
Office of the Director of Public Prosecutions, Ottawa, Ontario.....		483,636
Service payments under \$100,000 (4 payees).....		94,625
 Management Consulting.....	5,826,191	
Department of Employment and Social Development, Gatineau, Quebec.....		515,224
Department of Health, Ottawa, Ontario.....		547,736
Department of Indigenous Services, Gatineau, Quebec.....		557,139
Ernst & Young LLP, Toronto, Ontario.....		562,186
GB Travel Canada Inc, Toronto, Ontario.....		1,758,614
KPMG LLP, Toronto, Ontario.....		153,875
Lansdowne Technologies Inc, Ottawa, Ontario.....		179,835
MNP LLP, Ottawa, Ontario.....		201,005
Right Door Consulting & Solutions Inc, Ottawa, Ontario.....		231,113
Statistics Canada, Ottawa, Ontario.....		148,775
Service payments under \$100,000 (43 payees).....		970,689
 Protection Services.....	30,789,671	
Commissionaires, Bedford, Nova Scotia.....		526,898
Commissionaires, Calgary, Alberta.....		1,470,353
Commissionaires, Montréal, Quebec.....		2,096,473
Commissionaires, Oakville, Ontario.....		197,584
Commissionaires, Regina, Saskatchewan.....		154,865

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Commissionaires, Saint John, New Brunswick.....	427,016	
Commissionaires, St John's, Newfoundland and Labrador.....	200,261	
Commissionaires, Vancouver, British Columbia.....	1,650,981	
Commissionaires, Winnipeg, Manitoba.....	498,699	
G4S Secure Solutions (Canada) Ltd, Toronto, Ontario.....	4,897,044	
Garda Canada Security Corporation, Montréal, Quebec.....	2,903,960	
Paladin Risk Solution Inc, Burnaby, British Columbia.....	13,957,408	
Paladin Security Group Ltd, Burnaby, British Columbia.....	1,520,320	
Service payments under \$100,000 (20 payees).....	287,809	
 Scientific and Research Services.....	19,385,092	
Adirondack Information Management Inc, Ottawa, Ontario.....	321,390	
Alberta Health Services, Edmonton, Alberta.....	109,417	
C17 Council, Edmonton, Alberta.....	186,391	
Canadian Paediatric Society, Ottawa, Ontario.....	2,590,248	
Centre hospitalier universitaire de Québec, Québec, Quebec.....	147,424	
Centre hospitalier universitaire Sainte-Justine, Montréal, Quebec.....	118,323	
Centre intégré de santé et de services sociaux du Nord-de-l'Île de Montréal, Montréal, Quebec.....	199,800	
Children's Hospital of Eastern Ontario, Ottawa, Ontario.....	169,662	
Dalhousie University, Halifax, Nova Scotia.....	621,426	
Government of British Columbia, Victoria, British Columbia.....	491,944	
Government of Manitoba, Winnipeg, Manitoba.....	245,520	
Government of New Brunswick, Fredericton, New Brunswick.....	200,090	
Government of Nova Scotia, Halifax, Nova Scotia.....	209,345	
Government of Nunavut, Iqaluit, Nunavut.....	235,748	
Government of Prince Edward Island, Charlottetown, Prince Edward Island.....	223,933	
Government of Saskatchewan, Regina, Saskatchewan.....	203,730	
Government of the Northwest Territories, Yellowknife, Northwest Territories.....	430,127	
Government of Yukon, Whitehorse, Yukon.....	112,124	
Institut national de santé publique du Québec, Québec, Quebec.....	343,881	
Institute for Clinical Evaluative Sciences, Toronto, Ontario.....	227,449	
Kingston Frontenac Lennox and Addington Health Unit, Kingston, Ontario.....	195,000	
Lathia N, Toronto, Ontario.....	141,900	
National Research Council of Canada, Ottawa, Ontario.....	2,916,985	
Newfoundland and Labrador Centre for Health Information, St John's, Newfoundland and Labrador.....	256,650	
Provincial Health Services Authority, Vancouver, British Columbia.....	118,075	
Queen's University, Kingston, Ontario.....	1,926,019	
Research Institute of the McGill University Health Centre, Montréal, Quebec.....	383,878	
Statistics Canada, Ottawa, Ontario.....	2,317,945	
University of Alberta, Edmonton, Alberta.....	401,514	
University of British Columbia, Vancouver, British Columbia.....	131,402	
University of Manitoba, Winnipeg, Manitoba.....	489,670	
University of Saskatchewan, Saskatoon, Saskatchewan.....	239,999	
Service payments under \$100,000 (84 payees).....	2,478,083	
 Special Fees and Services.....	1,999,127	
Bayshore Healthcare, Mississauga, Ontario.....	1,444,586	
Service payments under \$100,000 (149 payees).....	554,541	
 Temporary Help Services.....	415,573	
Altis Human Resources Inc, Ottawa, Ontario.....	106,423	
Excel Human Resources, Ottawa, Ontario.....	103,236	
Service payments under \$100,000 (4 payees).....	205,914	
 Training and Educational Services.....	1,330,152	
MaRS Discovery District, Toronto, Ontario.....	178,605	
Service payments under \$100,000 (258 payees).....	1,151,547	
 Other Services.....	89,331,027	
Alberta Health Services, Edmonton, Alberta.....	238,604	
Calgary Airport Authority, Calgary, Alberta.....	315,219	
Canada School of Public Service, Ottawa, Ontario.....	100,000	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Canadian Association of People Who Use Drugs, Ottawa, Ontario.....	165,000	
Community-Based Research Centre, Vancouver, British Columbia.....	275,000	
Deloitte Management Services LP, Toronto, Ontario.....	718,243	
Department of Employment and Social Development, Gatineau, Quebec.....	23,169,122	
Department of Health, Ottawa, Ontario.....	48,168,530	
Department of Public Works and Government Services, Gatineau, Quebec.....	3,334,538	
ESRI Canada Limited, Toronto, Ontario.....	135,465	
Fraser Health Authority, New Westminster, British Columbia.....	127,891	
Gartner Canada Co, Toronto, Ontario.....	1,117,721	
Government of the Northwest Territories, Yellowknife, Northwest Territories.....	152,000	
Greater Toronto Airports Authority, Mississauga, Ontario.....	2,770,159	
Iqvia Solutions Canada Inc, Toronto, Ontario.....	124,995	
KPMG LLP, Toronto, Ontario.....	1,061,294	
McMaster University, Hamilton, Ontario.....	181,628	
Simon Fraser University, Burnaby, British Columbia.....	103,500	
Statistics Canada, Ottawa, Ontario.....	3,801,976	
Tamlyn S (Dr), Stratford, Ontario.....	158,497	
Université de Montréal, Montréal, Quebec.....	206,221	
University of Saskatchewan, Saskatoon, Saskatchewan.....	180,930	
Service payments under \$100,000 (216 payees).....	2,724,494	
<b>Total Public Health Agency of Canada</b>	<b>313,864,318</b>	<b>313,864,318</b>
<b>Total Health</b>	<b>620,978,004</b>	<b>620,978,004</b>
<b>Immigration, Refugees and Citizenship</b>		
<b>Department of Citizenship and Immigration</b>		
Business Services.....	236,933,605	
Brookfield Global Integrated Solutions, Markham, Ontario.....	231,246	
Canada Border Services Agency, Ottawa, Ontario.....	(152,000)	
Canada Post Corporation, Ottawa, Ontario.....	447,310	
Canada School of Public Service, Ottawa, Ontario.....	100,000	
Canadian Bank Note Company Ltd, Ottawa, Ontario.....	2,379,822	
Employment and Social Development, Gatineau, Quebec.....	167,428,914	
Foreign Affairs Trade and Development, Ottawa, Ontario.....	12,453,263	
Iron Mountain Canada Operations ULC, Toronto, Ontario.....	312,741	
Ministry of Service Alberta, Edmonton, Alberta.....	101,532	
Public Works and Government Services, Gatineau, Quebec.....	3,423,086	
Shared Services Canada, Gatineau, Quebec.....	35,737,053	
Treasury Board Secretariat, Ottawa, Ontario.....	139,000	
TT Services, Gatwick, United Kingdom.....	805,010	
United States Department of Homeland Security, Williston, Vermont.....	241,026	
VF Worldwide Holdings Ltd, Port Louis, Mauritius.....	12,704,563	
Service payments under \$100,000 (81 payees).....	581,039	
Engineering and Architectural Services.....	6,147	
Service payments under \$100,000 (1 payee).....	6,147	
Health and Welfare Services.....	210,557,222	
Canada Border Services Agency, Ottawa, Ontario.....	3,121,632	
Medavie Blue Cross, Moncton, New Brunswick.....	207,376,900	
Service payments under \$100,000 (41 payees).....	58,690	
Informatics Services.....	82,590,804	
Accenture Inc, Toronto, Ontario.....	5,421,300	
Action Personnel of Ottawa-Hull Ltd, Ottawa, Ontario.....	389,489	
ADGA Group Consultants Inc, Ottawa, Ontario.....	326,140	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....	4,907,030	
Amazon Web Services Inc, Seattle, Washington.....	5,653,373	
Canada Border Services Agency, Ottawa, Ontario.....	(728,394)	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Canadian Bank Note Company Ltd, Ottawa, Ontario.....	2,807,101	
CDW Canada Inc, Toronto, Ontario.....	377,391	
CGI Group Inc, Montréal, Quebec.....	2,303,625	
Cofomo Inc, Ottawa, Ontario.....	245,269	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	2,826,120	
Dalian Enterprises Inc, Ottawa, Ontario.....	1,377,226	
Deloitte & Touche LLP, Ottawa, Ontario.....	4,803,040	
Excel Human Resources, Ottawa, Ontario.....	700,233	
Foko Retail, Gatineau, Quebec.....	130,000	
Fujitsu Consulting Inc, Toronto, Ontario.....	1,612,996	
Gartner Group Canada, Toronto, Ontario.....	2,344,027	
Great Rock Capital Partners, Westport, Connecticut.	189,463	
IBISKA Telecom Inc, Ottawa, Ontario.....	468,726	
IBM Canada, Markham, Ontario.....	562,406	
Korah Ltd, Markham, Ontario.....	108,575	
Lumina IT, Ottawa, Ontario.....	315,728	
Makwa Resourcing Inc, Kanata, Ontario.....	980,842	
Maplesoft Group, Ottawa, Ontario.....	3,287,258	
Microsoft Canada Inc., Mississauga, Ontario.....	128,911	
Mindwire Systems Ltd, Ottawa, Ontario.....	6,561,731	
Modis Canada Inc, Toronto, Ontario.....	9,821,465	
Office of the Chief Electoral Officer, Gatineau, Quebec.....	(184,614)	
Oracle Canada, Ottawa, Ontario.....	521,775	
Procom, Toronto, Ontario.....	187,487	
Public Works and Government Services, Gatineau, Quebec.....	1,120,481	
Randstad Interim Inc, Saint-Laurent, Quebec.....	6,829,567	
S i Systems Ltd, Calgary, Alberta.....	2,396,001	
Shared Services Canada, Gatineau, Quebec.....	221,767	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	308,288	
Veritaaq Technology House Inc, Ottawa, Ontario.....	12,781,655	
Service payments under \$100,000 (32 payees).....	487,326	
Interpretation and Translation Services.....	3,213,389	
Public Works and Government Services, Gatineau, Quebec.....	3,000,658	
Service payments under \$100,000 (317 payees).....	212,731	
Legal Services.....	10,319,524	
Justice, Ottawa, Ontario.....	10,261,066	
Service payments under \$100,000 (2 payees).....	58,458	
Management Consulting.....	21,699,348	
Accenture Inc, Ottawa, Ontario.....	557,325	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....	267,970	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	493,445	
Dalian Enterprises Inc, Ottawa, Ontario.....	370,660	
Dare Human Resources Corporation, Ottawa, Ontario.....	219,004	
Deloitte & Touche LLP, Ottawa, Ontario.....	339,061	
Excel Human Resources, Ottawa, Ontario.....	100,699	
Gartner Group Canada, Toronto, Ontario.....	509,311	
Halifax Group, Ottawa, Ontario.....	232,566	
Health, Ottawa, Ontario.....	433,381	
LRO Staffing, Ottawa, Ontario.....	110,428	
Maplesoft Group, Ottawa, Ontario.....	111,870	
McKinsey & Company, Calgary, Alberta.....	6,818,813	
Mindwire Systems Ltd, Ottawa, Ontario.....	5,876,554	
Modis Canada Inc, Toronto, Ontario.....	137,762	
PricewaterhouseCoopers LLP, Ottawa, Ontario.....	500,898	
Procom, Toronto, Ontario.....	249,327	
Public Works and Government Services, Gatineau, Quebec.....	444,757	
Randstad Interim Inc, Toronto, Ontario.....	215,839	
S i Systems Ltd, Calgary, Alberta.....	870,369	
Spirit Personnel Inc, Ottawa, Ontario.....	100,074	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Treasury Board Secretariat, Ottawa, Ontario.....		508,175
Veritaaq Technology House Inc, Ottawa, Ontario.....		1,279,160
Service payments under \$100,000 (38 payees).....		951,900
Protection Services.....	7,164,366	
Commissionaires, Ottawa, Ontario.....		6,879,939
Public Works and Government Services, Gatineau, Quebec.....		168,142
Service payments under \$100,000 (22 payees).....		116,285
Scientific and Research Services.....	542,775	
Statistics Canada, Ottawa, Ontario.....		260,500
Service payments under \$100,000 (17 payees).....		282,275
Special Fees and Services.....	1,050,098	
WYSE Travel Confederation, Amsterdam, Netherlands.....		172,193
Service payments under \$100,000 (222 payees).....		877,905
Temporary Help Services.....	1,860,141	
Foreign Affairs Trade and Development, Ottawa, Ontario.....		1,859,865
Service payments under \$100,000 (1 payee).....		276
Training and Educational Services.....	3,504,365	
Canada School of Public Service, Ottawa, Ontario.....		127,780
Caron Professional & Linguistic Training Centre Ltd, Ottawa, Ontario.....		120,509
Global Knowledge Training Canada LLC, Toronto, Ontario.....		140,056
Graybridge Malkam, Ottawa, Ontario.....		243,887
Knowledge Circle Learning Services Inc, Ottawa, Ontario.....		178,482
Prosci, Halifax, Nova Scotia.....		175,194
Public Service Commission, Ottawa, Ontario.....		140,034
University of Ottawa, Ottawa, Ontario.....		151,838
Service payments under \$100,000 (478 payees).....		2,226,585
Other Services.....	8,440,653	
9053-9776 Quebec Inc, Montréal, Quebec.....		3,040,469
Department of Immigration and Border Protection, Belconnen, Australia.....		560,854
National Angel Capital Organization, Toronto, Ontario.....		166,997
Portage Personnel Inc, Ottawa, Ontario.....		155,760
Public Works and Government Services, Gatineau, Quebec.....		891,530
Redwood Performance Group, Toronto, Ontario.....		160,180
St. John Ambulance, Ottawa, Ontario.....		2,634,694
Treasury Board Secretariat, Ottawa, Ontario.....		235,691
Service payments under \$100,000 (31 payees).....		594,478
<b>Total Department of Citizenship and Immigration</b>	<b>587,882,437</b>	<b>587,882,437</b>
<b>Immigration and Refugee Board</b>		
Business Services.....	4,852,125	
1595769 Ontario Ltd, Toronto, Ontario.....		304,712
2151706 Ontario Inc, Mississauga, Ontario.....		198,587
Digitscribe Inc, Mississauga, Ontario.....		485,109
Durham Reporting Inc, Whitby, Ontario.....		133,985
International Reporting Inc, Ottawa, Ontario.....		512,092
Iron Mountain Canada Operations ULC, Toronto, Ontario.....		227,923
Treasury Board Secretaria, Ottawa, Ontario.....		2,209,721
WILLS TRANSFER LTD, Smiths Falls, Ontario.....		112,156
XL Transcribing Inc, Uxbridge, Ontario.....		343,027
Service payments under \$100,000 (85 payees).....		324,813
Health and Welfare Services.....	9,758	
Service payments under \$100,000 (15 payees).....		9,758

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Informatics Services.....	5,331,582	
Conoscenti Technologies Inc, Ottawa, Ontario.....		125,482
Conoscenti Technologies inc, Ottawa, Ontario.....		143,520
Equaison business technologies consulting inc, Ottawa, Ontario.....		167,994
iFanthom Corp, Ottawa, Ontario.....		173,925
Maplesoft Group, Ottawa, Ontario.....		412,931
NewFound Recruiting, Ottawa, Ontario.....		218,623
Orangutech Inc, Ottawa, Ontario.....		504,241
Public Works and Government Services, Gatineau, Quebec.....		380,440
S.I. Systems Ltd, Calgary, Alberta.....		266,940
Shared Services Canada, Ottawa, Ontario.....		1,257,681
Sierra Systems Group Inc, Vancouver, British Columbia.....		141,880
Teksystems Inc, Toronto, Ontario.....		366,185
Treasury Board Secretaria, Ottawa, Ontario.....		102,600
Veritaaq Technology House Inc, Ottawa, Ontario.....		144,993
Zernam Enterprise Inc, Ottawa, Ontario.....		135,096
Service payments under \$100,000 (16 payees).....		789,051
Interpretation and Translation Services.....	9,111,880	
Public Works and Government Services, Gatineau, Quebec.....		6,826,369
Service payments under \$100,000 (916 payees).....		2,285,511
Legal Services.....	129,398	
Service payments under \$100,000 (4 payees).....		129,398
Management Consulting.....	722,670	
Shared Services Canada, Ottawa, Ontario.....		293,480
Service payments under \$100,000 (18 payees).....		429,190
Protection Services.....	1,976,572	
Commissionaires, Calgary, Alberta.....		129,255
Commissionaires, Montréal, Quebec.....		523,726
Commissionaires, Ottawa, Ontario.....		200,237
Commissionaires, Toronto, Ontario.....		676,193
Commissionaires, Vancouver, British Columbia.....		373,498
Service payments under \$100,000 (13 payees).....		73,663
Special Fees and Services.....	374,281	
Public Works and Government Services, Gatineau, Quebec.....		125,962
Service payments under \$100,000 (110 payees).....		248,319
Temporary Help Services.....	271,977	
Slofac inc, Scarborough, Ontario.....		115,419
Service payments under \$100,000 (6 payees).....		156,558
Training and Educational Services.....	881,431	
Collège Éducacentre, Vancouver, British Columbia.....		103,039
Gartner Group Canada Co, Toronto, Ontario.....		144,892
Service payments under \$100,000 (218 payees).....		633,500
Other Services.....	2,266,792	
Deloitte Touche Tohmatsu Ltd, Ottawa, Ontario.....		485,000
Public Works and Government Services, Gatineau, Quebec.....		400,295
Systemscope Inc, Ottawa, Ontario.....		105,963
Service payments under \$100,000 (129 payees).....		1,275,534
<b>Total Immigration and Refugee Board</b>	<b>25,928,466</b>	<b>25,928,466</b>
<b>Total Immigration, Refugees and Citizenship</b>	<b>613,810,903</b>	<b>613,810,903</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Indigenous Services</b>		
<b>Department of Indigenous Services</b>		
Business Services.....	43,360,031	
Altis Human Resources, Ottawa, Ontario.....	240,573	
Aramark Canada Ltd., Toronto, Ontario.....	137,266	
Brookfield Global Integrated Solutions, Ottawa, Ontario.....	144,305	
Canada Energy Regulator, Calgary, Alberta.....	101,016	
Department of Crown-Indigenous Relations and Northern Affairs, Gatineau, Quebec.....	30,614,443	
Department of Natural Resources, Ottawa, Ontario.....	1,596,555	
Department of Public Works and Government Services, Gatineau, Quebec.....	3,058,351	
Iron Mountain Canada, Brampton, Ontario.....	519,808	
Kenneth Gordon Maplewood School, Vancouver, British Columbia.....	109,260	
MTE Logistix Edmonton Inc., Edmonton, Alberta.....	1,837,327	
Nak'älwan Education Society, Fort St. James, British Columbia.....	103,819	
Okanagan Ability Centre, Kelowna, British Columbia.....	107,445	
Ranch Ehrlo Society, Pilot Butte, Saskatchewan.....	137,322	
Raymond Chabot Grant Thornton, Ottawa, Ontario.....	303,724	
The Public Trustee of Manitoba, Winnipeg, Manitoba.....	428,950	
Service payments under \$100,000 (953 payees).....	3,919,867	
Engineering and Architectural Services.....	4,526,725	
Department of Public Works and Government Services, Gatineau, Quebec.....	3,783,355	
Donna Cona Inc., Ottawa, Ontario.....	672,162	
Service payments under \$100,000 (8 payees).....	71,208	
Health and Welfare Services.....	439,355,183	
1364153 Inuvialuit Regional Corporation, Inuvik, Northwest Territories.....	236,368	
536743 Yukon Inc., Whitehorse, Yukon.....	144,073	
7181061 Manitoba Ltd., Winnipeg, Manitoba.....	120,448	
865292 Ontario Ltd., Emo, Ontario.....	287,317	
Advanced Paramedic Ltd., Peace River, Alberta.....	3,570,110	
Alberta Health Services, Edmonton, Alberta.....	595,474	
Algoma District School Board, Sault Ste-Marie, Ontario.....	171,323	
All the Caring, Winnipeg, Manitoba.....	114,497	
Allberg D E, Saskatoon, Saskatchewan.....	284,185	
ALS Canada Ltd., Toronto, Ontario.....	756,947	
Amdocs, Winnipeg, Manitoba.....	997,082	
Anderson Therapy Services, Dundas, Ontario.....	276,006	
Anglophone North School District, Miramichi, New Brunswick.....	105,140	
Anishinab of Wauzhushk Onigum, Kenora, Ontario.....	116,804	
Annapolis Valley Regional Centre for Education, Berwick, Nova Scotia.....	504,368	
Arch Psychological Services, Edmonton, Alberta.....	184,960	
Arnold J (Dr), Oakville, Ontario.....	132,806	
Arthur S, Rocky Mountain House, Alberta.....	132,600	
Aspiration Psychological Services, Calgary, Alberta.....	289,510	
Attallah C (Dr) Dental Corporation, Etobicoke, Ontario.....	152,754	
Babazadeh K (Dr), North Vancouver, British Columbia.....	109,780	
Back Forty Speech and Language, The Pas, Manitoba.....	124,525	
Bayfield Homes Ltd., Consecon, Ontario.....	320,363	
Bayshore Healthcare Ltd., Mississauga, Ontario.....	10,981,128	
Bedard Health Management Services, Portage La Prairie, Manitoba.....	172,387	
Bester K, Thunder Bay, Ontario.....	108,850	
Blackstar C, Battleford, Saskatchewan.....	246,927	
Blind E, Edmonton, Alberta.....	205,275	
Blooming Acres, Minesing, Ontario.....	240,900	
Bluebird Counselling, Lac La Biche, Alberta.....	121,040	
Bluewater Repsite Inc., London, Ontario.....	142,579	
Boreal Clinic Inc., Whitehorse, Yukon.....	330,274	
Botha I (Dr) Dental Corporation, Winnipeg, Manitoba.....	262,367	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Brass G, Winnipeg, Manitoba.....	132,722	
Brenda Lanktree and Associates Inc., Sault Ste. Marie, Ontario.....	456,999	
Bruce I (Dr), Winnipeg, Manitoba.....	143,278	
Bruce K, Winnipeg, Manitoba.....	148,437	
Bugeaud M, Saint-Mathieu-du-Parc, Quebec.....	139,500	
Bullard I, Winnipeg, Manitoba.....	112,801	
Calian Ltd., Ottawa, Ontario.....	2,409,144	
Canadian Health Care Agency Ltd., Cambridge, Ontario.....	27,867,850	
Carrier C S, Timmins, Ontario.....	151,968	
Centre L'autre côté de l'ombre, Becancour, Quebec.....	128,544	
Charlette V, The Pas, Manitoba.....	118,191	
Chaudhari R B, Winnipeg, Manitoba.....	261,637	
Chignecto-Central Regional School Board, Truro, Nova Scotia.....	576,756	
Children's Dental World, Winnipeg, Manitoba.....	185,493	
Christie InnoMed Inc., Mississauga, Ontario.....	129,028	
Chun J (Dr) Dental Corporation, Winnipeg, Manitoba.....	369,424	
City Buick Chevrolet, Toronto, Ontario.....	141,722	
Clarke C M, Saskatoon, Saskatchewan.....	160,616	
Clear Health Solutions Ltd., Warman, Saskatchewan.....	446,133	
Commission scolaire de L'Or-et-des-Bois, Val-d'Or, Quebec.....	119,147	
Commission scolaire de la Capitale, Montreal, Quebec.....	108,025	
Commission scolaire de la riveraine, Nicolet, Quebec.....	124,219	
Commission scolaire du Fer, Sept-Îles, Quebec.....	897,926	
Commission scolaire du Pays-des-Bleuets, Roberval, Quebec.....	549,267	
Commission scolaire Eastern Shores, New Carlisle, Quebec.....	117,474	
Connections That Count, Winnipeg, Manitoba.....	172,061	
Core Psychological Services, Jasper, Alberta.....	204,170	
Council of Yukon First Nations, Whitehorse, Yukon.....	167,550	
Cowie T S (Dr) Inc., Sooke, British Columbia.....	361,123	
Craigwood Youth Services, London, Ontario.....	188,917	
Creative Counselling and Support, Edmonton, Alberta.....	252,450	
Creative Therapy Associates, Thunder Bay, Ontario.....	586,058	
Creative Works Psychological, Whitehorse, Yukon.....	120,535	
Crow-Salazar N M, Regina, Saskatchewan.....	138,236	
CSS des Premières-Seigneuries, Quebec, Quebec.....	152,252	
Cyndi Gray Art Therapy, Yorkton, Saskatchewan.....	122,706	
Deep Reflections Ltd., Rocky Mountain House, Alberta.....	284,325	
Dene Wellness Warriors, Yellowknife, Northwest Territories.....	153,850	
Department of Health, Ottawa, Ontario.....	1,999,982	
Department of Public Works and Government Services, Gatineau, Quebec.....	153,061	
Derzko L Medical Corporation, Beausejour, Manitoba.....	258,143	
District School Board Ontario North East, Schumacher, Ontario.....	245,536	
Dogyong Lee (Dr), Winnipeg, Manitoba.....	230,850	
Dunn J, Valleyview, Alberta.....	115,388	
Elements CTS Ltd., Riverton, Manitoba.....	152,601	
Enaya A, Winnipeg, Manitoba.....	158,924	
Ernst A, Prince Albert, Saskatchewan.....	188,312	
Eunjung Yang G, Winnipeg, Manitoba.....	176,847	
Express Scripts Canada, Mississauga, Ontario.....	290,330,129	
Fedora C, East St Paul, Manitoba.....	264,848	
Feldstein J Psychology Professional Corporation, Thunder Bay, Ontario.....	268,561	
Fercho Psychological Services Inc., Foothills, Alberta.....	192,525	
Fisher Ambulance Service Ltd., Peguis, Manitoba.....	106,149	
Fisher L, Grande Prairie, Alberta.....	146,795	
Framework Counselling, Timmins, Ontario.....	225,786	
Fraser M L, Yellowknife, Northwest Territories.....	325,733	
Fraser R, Winnipeg, Manitoba.....	100,882	
Friederike Ballantyne, Pine Falls, Manitoba.....	161,288	
Fusco T, New Glasgow, Nova Scotia.....	163,079	
FYidctors, Calgary, Alberta.....	367,109	
Gajraj Psychological Services, Edmonton, Alberta.....	105,995	
Gette S, Cochrane, Alberta.....	258,734	
Glenora Registered Psychologists Inc., Edmonton, Alberta.....	165,495	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Glossop Counselling, Cochrane, Alberta.....	276,318	
Goodleaf S, Kahnawake, Quebec.....	104,910	
Gopher J, North Battleford, Saskatchewan.....	253,630	
Greater Essex County District School Board, Windsor, Ontario.....	433,625	
GT Consultation Clinique Org Inc., Montreal, Quebec.....	184,000	
Harper P L, Saskatoon, Saskatchewan.....	214,431	
Harriman K, Saskatoon, Saskatchewan.....	118,116	
Hermelin Dental Corporation, Winnipeg, Manitoba.....	118,680	
Ho D (Dr), Winnipeg, Manitoba.....	213,657	
Howard Sangwais, Regina, Saskatchewan.....	111,639	
HQS Consulting Services, Winnipeg, Manitoba.....	151,458	
Huron-Superior Catholic District School Board, Sault Ste-Marie, Ontario.....	276,650	
I am Strong Therapy & Consulting, Winnipeg, Manitoba.....	131,084	
IBI Behavioural Services Inc., Barrie, Ontario.....	490,934	
Ignite Behaviour Consulting, Thunder Bay, Ontario.....	160,235	
In-Trend Home Solutions, London, Ontario.....	804,225	
Jackson D Counselling, St Paul, Alberta.....	251,075	
Jeon J, Winnipeg, Manitoba.....	204,719	
Kairos Counselling Services, Edmonton, Alberta.....	299,540	
Kanchikere S, Headingley, Manitoba.....	158,824	
Kang W Dental Corporation, Winnipeg, Manitoba.....	280,962	
Kaur V, Thompson, Manitoba.....	121,618	
Kawartha Pine Ridge District School Board, Peterborough, Ontario.....	183,820	
Kelly L Social Work Professional Corporation, Thunder Bay, Ontario.....	148,772	
Kenora Catholic District School, Kenora, Ontario.....	619,193	
Klaprat R, Winnipeg, Manitoba.....	123,280	
Klinck W, High Prairie, Alberta.....	138,975	
Krieg B (Dr), Prince Albert, Saskatchewan.....	108,846	
Krienke B, Fort Qu'Appelle, Saskatchewan.....	144,409	
Kroetsch G V, Chelsea, Quebec.....	168,160	
Kunuwanimano Child and Family Services, Timmins, Ontario.....	134,728	
La Futaie Inc., Saint-Fulgence, Quebec.....	105,562	
La Maison Carignan, Trois-Rivieres, Quebec.....	101,002	
La Maison des Petites Lucioles, Quebec, Quebec.....	187,233	
Lac des Mille Lacs First Nation, Thunder Bay, Ontario.....	279,983	
Laliberte A, Montreal, Quebec.....	107,100	
Laliberte C L, Meadow Lake, Saskatchewan.....	238,927	
Landmark East School, Wolfville, Nova Scotia.....	131,502	
Larson Counselling Ltd., Calgary, Alberta.....	337,875	
Laverne Laliberte, Saskatoon, Saskatchewan.....	323,113	
Le Conseil scolaire de district catholique du Nouvel-Ontario, Sudbury, Ontario.....	110,624	
Ledoux D J, Saskatoon, Saskatchewan.....	133,959	
Leigh Sinclair T, Meadow Lake, Saskatchewan.....	128,063	
Leithhead S Counselling and Consulting, Whitehorse, Yukon.....	355,424	
Lidgurre T A, Saskatoon, Saskatchewan.....	286,326	
Lifeways Inc., Edmonton, Alberta.....	168,150	
Linklater M D, Nelson House, Manitoba.....	179,228	
Lord K Psychology, Edmonton, Alberta.....	214,308	
Lovato J Psychotherapy Services, Thunder Bay, Ontario.....	172,770	
Lumi Simescu Psychological Services, Calgary, Alberta.....	307,787	
Mah W (Dr) Dental Corporation, Winnipeg, Manitoba.....	251,472	
Makoon Transition Inc., Winnipeg, Manitoba.....	297,282	
Maringapasi G Counselling, New Glasgow, New Brunswick.....	108,814	
McConnell L M, Edmonton, Alberta.....	182,415	
McDonnell D, East Selkirk, Manitoba.....	139,912	
McKinnon T, Winnipeg, Manitoba.....	164,290	
McMullin T, Winnipeg, Manitoba.....	147,732	
Meavie Health Services, Moncton, New Brunswick.....	286,720	
Medavie Blue Cross, Moncton, New Brunswick.....	2,425,413	
MNP LLP, Calgary, Alberta.....	139,355	
Mon Ami Children's Services, Peterborough, Ontario.....	108,123	
Monarch Nursing Services, Port Perry, Ontario.....	212,688	
Moon S, Winnipeg, Manitoba.....	209,270	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Motion Specialities Hamilton, Hamilton, Ontario.....	124,787	
Mourning After Counselling Service, Winnipeg, Manitoba.....	138,158	
Multi-Options Nursing Inc., Quebec, Quebec.....	821,514	
Near North District School Board, North Bay, Ontario.....	110,279	
Neves Tomio R and Ciucci Borges L, Edmonton, Alberta.....	450,655	
New Directions - For Children, Youth, Adults and Family, Winnipeg, Manitoba.....	174,339	
Nihtat Gwich'in Council, Inuvik, Northwest Territories.....	159,984	
Nordik Premier Health, Montreal, Quebec.....	235,390	
NWT Disabilities Council, Yellowknife, Northwest Territories.....	190,941	
Oak Psychology Ltd., Edmonton, Alberta.....	122,400	
Ontario Dental Association, Toronto, Ontario.....	1,506,101	
Optimise Solutions and Consulting Inc., Calgary, Alberta.....	260,914	
OTM Consulting Ltd., Brandon, Manitoba.....	150,874	
Peacock and Peacock, Edmonton, Alberta.....	521,068	
Phillips L, Gibsons, British Columbia.....	104,576	
Pidzamecky R, Melancthon, Ontario.....	240,274	
Pike J, North West River, Newfoundland and Labrador.....	214,200	
Pink J, Edmonton, Alberta.....	135,150	
Pogue R, Calgary, Alberta.....	152,150	
Poundmaker's Lodge Treatment Centre, Edmonton, Alberta.....	161,475	
Prince A, Winnipeg, Manitoba.....	118,307	
Qalipu Mi'Kmaq First Nation, Corner Brook, Newfoundland and Labrador.....	812,472	
Rainbow District School Board, Sudbury, Ontario.....	508,866	
Rainy River District School Board, Fort Frances, Ontario.....	197,590	
Ranch Ehrl Society, Pilot Butte, Saskatchewan.....	1,367,325	
Redhead H (Dr), Roberts Creek, British Columbia.....	142,558	
RMW Counselling Service, Yellowknife, Northwest Territories.....	102,383	
Romaine A, Calgary, Alberta.....	212,925	
Roulette Behm M, Winnipeg, Manitoba.....	139,754	
Sage Therapeutic Counselling C/O Pelan D, Winnipeg, Manitoba.....	125,624	
Sedor K Dental Corporation, Winnipeg, Manitoba.....	132,525	
Seitz C Inc., Winnipeg, Manitoba.....	138,071	
Sensorybound Counselling Inc., Edmonton, Alberta.....	207,400	
Shared Health Inc., Winnipeg, Manitoba.....	222,329	
Shepel L PH.D. Ltd., Winnipeg, Manitoba.....	113,070	
Silver Cross Automotive Inc., Toronto, Ontario.....	237,860	
Sioux Lookout First Nations, Sioux Lookout, Ontario.....	111,728	
Sourisseau R, Brandon, Manitoba.....	104,548	
South Shore Regional Centre for Education, Bridgewater, Nova Scotia.....	430,625	
Step By Step, Kahnawake, Quebec.....	132,960	
Stonne R, Winnipeg, Manitoba.....	221,118	
Sullivan and Associates Clinical Psychology, Thunder Bay, Ontario.....	163,134	
Sundancer Psychological Services, Calgary, Alberta.....	234,515	
Swan Valley School Division, Swan River, Manitoba.....	135,362	
Swanson R A Psychological Services, Plamondon, Alberta.....	286,875	
Taylor V, Winnipeg, Manitoba.....	167,843	
Tetlit Gwich'in Council, Fort McPherson, Northwest Territories.....	139,392	
The Brick Warehouse, Edmonton, Alberta.....	126,699	
Thibodeau & Thibodeau Inc., Lethbridge, Alberta.....	171,785	
True Roots Counselling, Oakville, Ontario.....	289,425	
Ungstad G, Slave Lake, Alberta.....	139,886	
Venture Academy Alberta Inc., Delburne, Alberta.....	122,260	
Venture Healthcare Inc., Winnipeg, Manitoba.....	15,845,838	
Villa Ignatia Inc., Lac-Saint-Charles, Quebec.....	188,421	
Von Canada, Ottawa, Ontario.....	144,853	
Warrior Wellness, Regina, Saskatchewan.....	151,603	
We Financial, Winnipeg, Manitoba.....	306,424	
Webb I, Kelowna, British Columbia.....	129,200	
Weber S Psychological Services, Whitehorse, Yukon.....	173,713	
Weechi-it-te-win Family Services Inc., Fort Frances, Ontario.....	133,920	
Willier D, High Prairie, Alberta.....	101,235	
Winnipeg Regional Health Authority, Winnipeg, Manitoba.....	478,957	
Wood R (Dr), Calgary, Alberta.....	160,650	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Yom M D (Dr), Winnipeg, Manitoba.....	344,585	
Zalevich C, Winnipeg, Manitoba.....	104,214	
Zetaruk J (Dr), Winnipeg, Manitoba.....	280,176	
Service payments under \$100,000 (5031 payees).....	33,103,563	
 Informatics Services.....	 39,864,977	
Adga Group Consulting Inc., Ottawa, Ontario.....	2,391,729	
Adirondak and the AIM Group Inc., Ottawa, Ontario.....	390,625	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....	1,143,813	
Calian Ltd., Ottawa, Ontario.....	515,986	
Coradix Technology Consulting, Ottawa, Ontario.....	2,100,683	
Dalian Enterprises Inc., Ottawa, Ontario.....	3,472,784	
Department of Health, Ottawa, Ontario.....	4,338,036	
Department of Justice, Ottawa, Ontario.....	515,000	
Department of Public Works and Government Services, Gatineau, Quebec.....	602,684	
Donna Cona Inc., Ottawa, Ontario.....	9,823,705	
Excel Human Resources, Ottawa, Ontario.....	470,600	
Gevity Consulting Inc., Ottawa, Ontario.....	321,189	
Government of Alberta - Energy, Edmonton, Alberta.....	100,000	
Makwa Resourcing Inc., Kanata, Ontario.....	129,050	
Nattiq, Ottawa, Ontario.....	713,368	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	334,464	
S I Systems Ltd., Calgary, Alberta.....	1,927,812	
Salesforce Canada Corp, Toronto, Ontario.....	242,550	
Shared Services Canada, Gatineau, Quebec.....	5,340,436	
Sierra Systems Group Inc., Vancouver, British Columbia.....	1,855,750	
Softsim Technologies Inc., Montreal, Quebec.....	210,112	
The Halifax Group, Ottawa, Ontario.....	597,230	
TPG Technology Consultants Ltd., Ottawa, Ontario.....	951,259	
Transpolar Technology Corporation, Ottawa, Ontario.....	184,800	
Turtle Technologies Inc., Ottawa, Ontario.....	440,185	
Service payments under \$100,000 (26 payees).....	751,127	
 Interpretation and Translation Services.....	 2,808,340	
Department of Public Works and Government Services, Gatineau, Quebec.....	2,554,402	
Service payments under \$100,000 (24 payees).....	253,938	
 Legal Services.....	 16,360,425	
Department of Justice, Ottawa, Ontario.....	16,312,473	
Service payments under \$100,000 (16 payees).....	47,952	
 Management Consulting.....	 10,023,691	
Adga Group Consulting Inc., Ottawa, Ontario.....	221,490	
Adirondak and the AIM Group Inc., Ottawa, Ontario.....	159,360	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....	109,796	
Altis Human Resources, Ottawa, Ontario.....	165,982	
Artemp Personnel Services Inc., Ottawa, Ontario.....	141,423	
Bronson Consulting Group, Ottawa, Ontario.....	103,236	
Cocentric Solutions Inc., Calgary, Alberta.....	128,755	
Colliers Project Leaders Inc., Ottawa, Ontario.....	257,154	
Computershare Trust Company, Toronto, Ontario.....	176,253	
Coradix Technology Consulting, Ottawa, Ontario.....	382,336	
Department of Crown-Indigenous Relations and Northern Affairs, Gatineau, Quebec.....	1,246,480	
Department of Health, Ottawa, Ontario.....	439,105	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,333,361	
Donna Cona Inc., Ottawa, Ontario.....	2,137,913	
Elevated Thinking Inc., Ottawa, Ontario.....	321,569	
Perceptive Resource Management Ltd., Calgary, Alberta.....	126,826	
QMR Staffing Solutions Inc., Ottawa, Ontario.....	521,471	
Raymond Chabot Grant Thornton, Ottawa, Ontario.....	126,818	
S I Systems Ltd., Calgary, Alberta.....	129,853	
Samson & Associates, Gatineau, Quebec.....	223,834	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
The First Nations Information, Akwesane, Ontario.....	111,861	
The Right Door Consulting, Navan, Ontario.....	250,943	
Service payments under \$100,000 (58 payees).....	1,207,872	
Protection Services.....	2,387,885	
Advanced Business Interiors, Ottawa, Ontario.....	478,951	
Commissionnaires, Ottawa, Ontario.....	486,065	
Department of Public Works and Government Services, Gatineau, Quebec.....	862,343	
Nua Office Inc., Ottawa, Ontario.....	152,425	
Sutherland Security Inc., Peguis Indian Reserve, Manitoba.....	115,921	
Service payments under \$100,000 (42 payees).....	292,180	
Scientific and Research Services.....	2,501,565	
Statistics Canada, Ottawa, Ontario.....	2,288,384	
Service payments under \$100,000 (8 payees).....	213,181	
Special Fees and Services.....	851,462	
Service payments under \$100,000 (1069 payees).....	851,462	
Temporary Help Services.....	214,782	
Service payments under \$100,000 (8 payees).....	214,782	
Training and Educational Services.....	4,011,178	
Patricia Baxter, Pikwakanagan, Ontario.....	133,116	
Treaty Education Alliance Inc., Fort Qu'Appelle, Saskatchewan.....	241,007	
University of Ottawa, Ottawa, Ontario.....	199,624	
Service payments under \$100,000 (945 payees).....	3,437,431	
Other Services.....	20,482,783	
Adirondak and the AIM Group Inc., Ottawa, Ontario.....	195,282	
Blue Collar Silviculture Ltd., Quesnel, British Columbia.....	1,564,220	
Council of Yukon First Nations, Whitehorse, Yukon.....	242,882	
Department of Crown-Indigenous Relations and Northern Affairs, Gatineau, Quebec.....	7,105,908	
Department of Employment and Social Development, Gatineau, Quebec.....	438,998	
Department of Industry, Ottawa, Ontario.....	370,000	
Department of Natural Resources, Ottawa, Ontario.....	520,788	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,397,524	
Donna Cona Inc., Ottawa, Ontario.....	1,901,589	
First Nations Child and Family, Ottawa, Ontario.....	443,182	
Golden Mobility and Rehab Ltd., Regina, Saskatchewan.....	471,155	
Government of Northwest, Yellowknife, Northwest Territories.....	328,027	
Government of Nunavut Community and Government Services, Iqaluit, Nunavut.....	163,588	
HDP Group Inc., Ottawa, Ontario.....	320,094	
Ishkonigan Inc., Cornwall, Ontario.....	103,662	
Makwa Resourcing Inc., Kanata, Ontario.....	177,748	
Minister of Finance, Halifax, Nova Scotia.....	108,616	
Mobile Resource Group, Ottawa, Ontario.....	103,728	
Prairie Heart Mobility, Regina, Saskatchewan.....	156,158	
Pro Metal Industries Ltd., Regina, Saskatchewan.....	114,688	
PRT Growing Services Ltd., Victoria, British Columbia.....	147,749	
QMR Staffing Solutions Inc., Ottawa, Ontario.....	282,512	
Tetlit Gwich'in Council, Fort McPherson, Northwest Territories.....	129,360	
Woodmere Nursery Ltd., Telkwa, British Columbia.....	182,742	
Service payments under \$100,000 (414 payees).....	3,512,583	
<b>Total Department of Indigenous Services</b>	<b>586,749,027</b>	<b>586,749,027</b>
<b>Total Indigenous Services</b>	<b>586,749,027</b>	<b>586,749,027</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Infrastructure and Communities</b>		
<b>Office of Infrastructure of Canada</b>		
Business Services.....	1,597,934	
Public Works and Government Services Canada, Gatineau, Quebec.....		1,052,547
Simplex Industries Inc, Ottawa, Ontario.....		181,520
Service payments under \$100,000 (27 payees).....		363,867
Engineering and Architectural Services.....	18,525,528	
ARUP Canada Inc, Toronto, Ontario.....		954,091
Labo S M Inc, Groupe ABS Inc, Montréal, Quebec.....		370,946
National Research Council of Canada, Ottawa, Ontario.....		9,000,000
Public Works and Government Services Canada, Gatineau, Quebec.....		2,859,528
Signature on the Saint-Lawrence Group, Montréal, Quebec.....		5,322,247
Service payments under \$100,000 (2 payees).....		18,716
Health and Welfare Services.....	88,855	
Service payments under \$100,000 (3 payees).....		88,855
Informatics Services.....	5,953,058	
CGI, Montréal, Quebec.....		1,666,685
Coradix Technology Consulting Ltd, Ottawa, Ontario.....		948,126
Excel Human Resources Inc, Ottawa, Ontario.....		135,442
Gartner Canada, Toronto, Ontario.....		120,090
Microsoft Corporation, Toronto, Ontario.....		199,500
Nisha Technologies, Ottawa, Ontario.....		192,600
Public Works and Government Services Canada, Gatineau, Quebec.....		194,590
Shared Services Canada, Gatineau, Quebec.....		2,215,963
Service payments under \$100,000 (8 payees).....		280,062
Interpretation and Translation Services.....	842,657	
Public Works and Government Services Canada, Gatineau, Quebec.....		818,513
Service payments under \$100,000 (3 payees).....		24,144
Legal Services.....	2,492,356	
Alan J Lenczner Ronald G Slaght, Toronto, Ontario.....		438,564
Dentons Canada LLP, Montréal, Quebec.....		389,902
Justice, Ottawa, Ontario.....		1,602,393
Service payments under \$100,000 (4 payees).....		61,497
Management Consulting.....	1,582,897	
Public Works and Government Services Canada, Gatineau, Quebec.....		859,893
Samson & Associates, Gatineau, Quebec.....		190,850
SystemsScope Inc, Ottawa, Ontario.....		195,803
Service payments under \$100,000 (16 payees).....		336,351
Protection Services.....	3,476,738	
Canadian Corps of Commissionaires, Ottawa, Ontario.....		226,157
City of Montréal, Montréal, Quebec.....		496,090
Sûreté du Québec, Montréal, Quebec.....		2,712,756
Service payments under \$100,000 (3 payees).....		41,735
Scientific and Research Services.....	1,960,909	
CPCS Transcom Limited, Ottawa, Ontario.....		156,782
InfoCivitas Ltd, Ottawa, Ontario.....		176,984
National Research Council of Canada, Ottawa, Ontario.....		250,000
Public Works and Government Services Canada, Gatineau, Quebec.....		285,956
Statistics Canada, Ottawa, Ontario.....		849,252

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (8 payees).....		241,935
Special Fees and Services.....	111,673	
Service payments under \$100,000 (86 payees).....		111,673
Temporary Help Services.....	14,328	
Service payments under \$100,000 (2 payees).....		14,328
Training and Educational Services.....	719,362	
Graybridge International Consulting Inc, Ottawa, Ontario.....		434,231
Service payments under \$100,000 (113 payees).....		285,131
Other Services.....	564,543	
Service payments under \$100,000 (18 payees).....		564,543
<b>Total Office of Infrastructure of Canada</b>	<b>37,930,838</b>	<b>37,930,838</b>
<b>Total Infrastructure and Communities</b>	<b>37,930,838</b>	<b>37,930,838</b>

## Innovation, Science and Economic Development

### Department of Industry

Business Services.....	30,831,096	
Canada Revenue Agency, Ottawa, Ontario.....		1,020,165
Industry, Ottawa, Ontario.....		3,796,267
Invision AI Inc, Toronto, Ontario.....		135,000
Iron Mountain Inc, Ottawa, Ontario.....		107,346
National Research Council of Canada, Ottawa, Ontario.....		1,715,725
Onscope Group Inc, Montréal, Quebec.....		948,042
Orbis Risk Consulting Inc, Ottawa, Ontario.....		157,976
P Munro Group Inc, Ottawa, Ontario.....		388,550
Public Works and Government Services, Gatineau, Quebec.....		7,086,668
Raymond Chabot Grant Thornton LLP, Ottawa, Ontario.....		127,700
Shared Services Canada, Gatineau, Quebec.....		10,196,030
Statistics Canada, Ottawa, Ontario.....		4,013,179
Treasury Board Secretariat, Ottawa, Ontario.....		116,803
Service payments under \$100,000 (189 payees).....		1,021,645
Engineering and Architectural Services.....	359,982	
Service payments under \$100,000 (14 payees).....		359,982
Health and Welfare Services.....	317,466	
Health, Ottawa, Ontario.....		262,988
Service payments under \$100,000 (25 payees).....		54,478
Informatics Services.....	61,271,997	
Adirondack Information Management Inc, Ottawa, Ontario.....		410,600
Alike Internet Technologies Inc, Ottawa, Ontario.....		363,212
Cache Computer Consulting Corp, Ottawa, Ontario.....		219,780
Calian Ltd, Ottawa, Ontario.....		729,447
CGI Information Systems and Management Consultants Inc, Ottawa, Ontario.....		3,559,098
Cofomo Ottawa, Ottawa, Ontario.....		2,555,790
Communications Security Establishment, Ottawa, Ontario.....		288,815
Coradix Technology Consulting Ltd, Ottawa, Ontario.....		1,677,641
Deloitte LLP, Ottawa, Ontario.....		4,575,587
Eagle Professional Resources Inc, Ottawa, Ontario.....		222,529
excelHr, Ottawa, Ontario.....		910,013
Gcstrategies Inc, Ottawa, Ontario.....		1,089,263
Ibiska Telecom Inc, Ottawa, Ontario.....		1,920,298
Industry, Ottawa, Ontario.....		22,185,155

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
KPMG LLP, Ottawa, Ontario.....	146,045	
Leverage Technology Resources Inc, Ottawa, Ontario.....	408,460	
LS Telcom Ltd, Ottawa, Ontario.....	585,642	
Lumina IT Inc, Ottawa, Ontario.....	4,306,399	
Maplesoft Consulting Inc, Ottawa, Ontario.....	128,795	
Microsoft Canada Co, Toronto, Ontario.....	142,500	
Mindwire Systems Ltd, Ottawa, Ontario.....	933,065	
Modis Canada Inc, Ottawa, Ontario.....	1,756,150	
NewFound Recruiting Corporation, Ottawa, Ontario.....	181,168	
NRNS Incorporated, Ottawa, Ontario.....	1,086,137	
PrecisionIT Inc, Ottawa, Ontario.....	375,622	
Public Works and Government Services, Gatineau, Quebec.....	768,271	
Purelogic IT Solutions Inc, Kanata, Ontario.....	128,467	
Randstad Interim Inc, Ottawa, Ontario.....	959,107	
S i Systems Ltd, Ottawa, Ontario.....	512,934	
Semantic Consulting Inc, Ottawa, Ontario.....	806,648	
Shared Services Canada, Gatineau, Quebec.....	2,505,655	
TEKsystems Canada Inc, Ottawa, Ontario.....	674,647	
The AIM Group Inc, Ottawa, Ontario.....	705,252	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	455,050	
Treasury Board Secretariat, Ottawa, Ontario.....	108,631	
Veritaaq Technology House Inc, Ottawa, Ontario.....	2,287,656	
Service payments under \$100,000 (26 payees).....	602,468	
Interpretation and Translation Services.....	4,102,276	
Accents Language Services Inc, Oakville, Ontario.....	164,130	
Lionbridge Ltd, Brossard, Quebec.....	210,321	
Nations Translation Group Inc, Ottawa, Ontario.....	204,374	
Onscope Group Inc, Montréal, Quebec.....	1,527,750	
Open Text Corporation, Waterloo, Ontario.....	136,809	
Public Works and Government Services, Gatineau, Quebec.....	1,396,303	
Service payments under \$100,000 (28 payees).....	462,589	
Legal Services.....	10,086,027	
Justice, Ottawa, Ontario.....	7,643,330	
Office of the Director of Public Prosecutions, Ottawa, Ontario.....	2,240,574	
Service payments under \$100,000 (13 payees).....	202,123	
Management Consulting.....	20,688,044	
ADGA Group Consultants Inc, Ottawa, Ontario.....	360,553	
Adirondack Information Management Inc, Ottawa, Ontario.....	623,369	
Altis Human Resources Inc, Ottawa, Ontario.....	198,116	
Canadian Chamber of Commerce, Ottawa, Ontario.....	653,000	
Center for Automotive Research, Ann Arbor, Michigan.....	185,444	
Deloitte LLP, Toronto, Ontario.....	2,544,716	
excelHr, Ottawa, Ontario.....	191,021	
Guy Bujold, Ottawa, Ontario.....	190,200	
Hatch Associates Ltd, Mississauga, Ontario.....	125,000	
Janique Simard-Ouellette, Ottawa, Ontario.....	135,985	
KPMG LLP, Ottawa, Ontario.....	186,540	
KSAR & Associates Inc, Ottawa, Ontario.....	193,950	
Lumina IT Inc, Ottawa, Ontario.....	240,874	
Mackinnon-Charlton Limited Management Consultants, Ottawa, Ontario.....	116,568	
McKinsey & Company, Toronto, Ontario.....	2,644,688	
Modis Canada Inc, Ottawa, Ontario.....	248,631	
Moerae Solutions Inc, Ottawa, Ontario.....	246,687	
National Research Council of Canada, Ottawa, Ontario.....	716,328	
Pathways Training and eLearning Inc, Toronto, Ontario.....	183,750	
Power Auctions LLC, Washington, District of Columbia.....	1,599,750	
Public Works and Government Services, Gatineau, Quebec.....	908,761	
QMR Staffing Solutions Inc, Ottawa, Ontario.....	123,683	
Smith Institute, Oxford, Great Britain.....	261,800	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Statistics Canada, Ottawa, Ontario.....	3,384,429	
Systemscope Inc, Ottawa, Ontario.....	777,255	
The AIM Group Inc, Ottawa, Ontario.....	107,575	
Turtle Technologies Inc, Stittsville, Ontario.....	120,186	
Service payments under \$100,000 (150 payees).....	3,419,185	
Protection Services.....	2,040,340	
Commissionaires, Ottawa, Ontario.....	1,744,486	
Public Works and Government Services, Gatineau, Quebec.....	230,913	
Service payments under \$100,000 (28 payees).....	64,941	
Scientific and Research Services.....	34,786,501	
4DM Inc, Toronto, Ontario.....	155,216	
7893159 Canada Inc, Montréal, Quebec.....	139,253	
9037-7797 Quebec Inc, Saint-Laurent, Quebec.....	324,414	
A&K Robotics Inc, Vancouver, British Columbia.....	423,099	
Aerial X Equipment Inc, Mississauga, Ontario.....	953,608	
Aetonix Systems Inc, Ottawa, Ontario.....	199,668	
AirMarket Inc, Edmonton, Alberta.....	128,933	
Avascent, Ottawa, Ontario.....	1,546,983	
Awake Labs Inc, Toronto, Ontario.....	359,974	
B-Line Transportation Analytics Inc, Middle Sackville, Nova Scotia.....	313,588	
Bi Pure Water (Canada) Inc, Surrey, British Columbia.....	361,490	
BioIntelligence Technologies Inc, Sherbrooke, Quebec.....	302,710	
Blue J Legal Inc, Toronto, Ontario.....	134,352	
BlueNode Inc, Halifax, Nova Scotia.....	404,425	
CAE Inc, Saint-Laurent, Quebec.....	213,395	
Chaac Technologies Inc, Montréal, Quebec.....	467,677	
Colleaga Health Solutions Inc, Toronto, Ontario.....	158,736	
CryptoMill Technologies Ltd, Toronto, Ontario.....	540,014	
Cubresa Inc, Winnipeg, Manitoba.....	546,026	
Cyberworks Robotics Inc, Oro-Medonte, Ontario.....	371,758	
Deeppixel Inc, North York, Ontario.....	352,000	
Deloitte LLP, Ottawa, Ontario.....	176,985	
Discrete Integration Corp, Ottawa, Ontario.....	834,094	
Ecopia Tech Corporation, Toronto, Ontario.....	539,991	
Environmental Instruments Canada Inc, Saskatoon, Saskatchewan.....	314,421	
Four DRobotics Corp, Ottawa, Ontario.....	150,587	
Geonavo Positioning Systems Inc, Hammonds Plains, Nova Scotia.....	452,322	
Global Intelligence Inc, Fredericton, New Brunswick.....	108,326	
Global Spatial Technology Solutions, Dartmouth, Nova Scotia.....	403,984	
ICAN Systems Inc, Abbotsford, British Columbia.....	240,547	
IDP Group, Chesterville, Ontario.....	1,894,746	
IFTech Inventing Future Technology, Oshawa, Ontario.....	226,711	
Indigenous Tech AI Corporation, Ottawa, Ontario.....	123,892	
Integrated Tracking Solutions Inc, Calgary, Alberta.....	109,343	
Intelli Network Corporation, Calgary, Alberta.....	178,741	
Intergraph Canada Ltd, Calgary, Alberta.....	179,256	
Invision AI Inc, Toronto, Ontario.....	358,196	
Ipsos Limited Partnership, Vancouver, British Columbia.....	255,875	
IR&T Inc, Sherbrooke, Quebec.....	655,915	
KA Imaging Inc, Kitchener, Ontario.....	476,032	
Kraken Robotic Systems Inc, Mount Pearl, Newfoundland and Labrador.....	308,513	
Labforge Inc, Waterloo, Ontario.....	638,475	
Lock-Block Ltd, Richmond, British Columbia.....	355,103	
Manufacturers Maadi Inc, Boucherville, Quebec.....	217,441	
MarineLabs Data Systems Inc, Victoria, British Columbia.....	271,984	
Mariner Partners Inc, Saint John, New Brunswick.....	326,027	
Mavennet Systems Inc, Toronto, Ontario.....	263,751	
MindBridge Analytics Inc, Ottawa, Ontario.....	237,461	
NexJ Health Inc, North York, Ontario.....	279,562	
Optina Diagnostics, Saint-Laurent, Quebec.....	200,480	
Power HV Inc, St John's, Newfoundland and Labrador.....	250,083	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Public Works and Government Services, Gatineau, Quebec.....	109,746	
Quantum Mechanical Technology Inc, Prince Albert, Saskatchewan.....	152,310	
Réalisations Inc Montréal, Montréal, Quebec.....	179,787	
Redspace Inc, Bedford, Nova Scotia.....	686,745	
Richard Element, Castleton, Ontario.....	367,504	
SKC Inspection and Non-Destructive Testing Inc, Vancouver, British Columbia.....	275,200	
Sky Canoe Inc, Toronto, Ontario.....	4,346,131	
Smart Galley Designs Inc, Moncton, New Brunswick.....	268,993	
Smarter Alloys Inc, Waterloo, Ontario.....	274,800	
Snapclarity Inc, Kanata, Ontario.....	119,689	
Solutions Ideation6 Inc, Montréal, Quebec.....	111,100	
Spare Labs Inc, Vancouver, British Columbia.....	310,398	
Sparx Smart Pods Inc, Dieppe, New Brunswick.....	313,495	
Stantec Consulting Ltd, Edmonton, Alberta.....	125,000	
Star Solutions International Inc, Richmond, British Columbia.....	246,678	
Symroc Business and Project Management Ltd, Calgary, Alberta.....	292,500	
Systèmes Digigraph Inc, Boucherville, Quebec.....	118,593	
Systemex Energies Inc, Laval, Quebec.....	156,612	
Talentmarketplace Inc, Vancouver, British Columbia.....	238,896	
Topspin Technologies Ltd, London, Ontario.....	757,638	
Tracker Networks Inc, Etobicoke, Ontario.....	152,192	
Trainfo Corporation, Winnipeg, Manitoba.....	112,010	
Transrail Innovation Inc, Calgary, Alberta.....	143,021	
Triangle Research International, Richmond, British Columbia.....	114,236	
Userful Corporation, Calgary, Alberta.....	760,731	
VitalHub Corporation, Toronto, Ontario.....	315,336	
VLN Advanced Technologies Inc, Ottawa, Ontario.....	163,973	
Waterotor Energy Technologies Inc, Ottawa, Ontario.....	735,034	
Wescam Inc, Burlington, Ontario.....	585,737	
Service payments under \$100,000 (93 payees).....	2,826,253	
Special Fees and Services.....	613,523	
Service payments under \$100,000 (357 payees).....	613,523	
Temporary Help Services.....	732,726	
excelHr, Ottawa, Ontario.....	330,895	
Labor Tek Personnel Services Ltd, Ottawa, Ontario.....	182,729	
Service payments under \$100,000 (10 payees).....	219,102	
Training and Educational Services.....	4,485,428	
ABCE Language School Inc, Ottawa, Ontario.....	175,047	
Algonquin College, Nepean, Ontario.....	111,525	
Canada School of Public Service, Ottawa, Ontario.....	343,350	
Fast Forward French, Ottawa, Ontario.....	160,009	
Graybridge International, Ottawa, Ontario.....	251,174	
Ivey School of Business Foundation, London, Ontario.....	135,000	
Knowledge Circle Learning Services, Ottawa, Ontario.....	251,363	
Service payments under \$100,000 (601 payees).....	3,057,960	
Other Services.....	3,859,255	
Ankura Consulting Group LLC, Washington, District of Columbia.....	351,947	
Berkeley Research Group LLC, Emeryville, California.....	269,615	
Canada School of Public Service, Ottawa, Ontario.....	100,000	
Cornerstone Research, Washington, District of Columbia.....	1,753,550	
CRA International Ltd, Toronto, Ontario.....	130,662	
Keystone Strategy LLC, Boston, Massachusetts.....	384,265	
The Brattle Group, Toronto, Ontario.....	230,904	
Service payments under \$100,000 (105 payees).....	638,312	
<b>Total Department of Industry</b>	<b>174,174,661</b>	<b>174,174,661</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Atlantic Canada Opportunities Agency</b>		
Business Services.....	186,784	
Service payments under \$100,000 (44 payees).....		186,784
Engineering and Architectural Services.....	46,212	
Service payments under \$100,000 (1 payee).....		46,212
Health and Welfare Services.....	2,336	
Service payments under \$100,000 (1 payee).....		2,336
Informatics Services.....	432,837	
Anthony Macauley Associates, Victoria, British Columbia.....		279,450
Service payments under \$100,000 (5 payees).....		153,387
Interpretation and Translation Services.....	283,691	
Department of Public Works and Government Services, Gatineau, Quebec.....		236,847
Service payments under \$100,000 (3 payees).....		46,844
Legal Services.....	619,494	
Department of Justice, Ottawa, Ontario.....		617,508
Service payments under \$100,000 (1 payee).....		1,986
Management Consulting.....	558,168	
Department of Public Works and Government Services, Gatineau, Quebec.....		102,963
Service payments under \$100,000 (23 payees).....		455,205
Protection Services.....	10,302	
Service payments under \$100,000 (15 payees).....		10,302
Special Fees and Services.....	116,559	
Service payments under \$100,000 (65 payees).....		116,559
Training and Educational Services.....	584,915	
Prosci Canada ULC, Halifax, Nova Scotia.....		102,118
Service payments under \$100,000 (161 payees).....		482,797
Other Services.....	732,260	
Correctional Service of Canada, Ottawa, Ontario.....		127,565
Statistics Canada, Ottawa, Ontario.....		152,879
Service payments under \$100,000 (32 payees).....		451,816
<b>Total Atlantic Canada Opportunities Agency</b>	<b>3,573,558</b>	<b>3,573,558</b>
<b>Canadian Northern Economic Development Agency</b>		
Business Services.....	508,211	
Department of Health, Ottawa, Ontario.....		123,158
Department of Public Works and Government Services, Gatineau, Quebec.....		362,570
Service payments under \$100,000 (9 payees).....		22,483
Informatics Services.....	71,652	
Service payments under \$100,000 (4 payees).....		71,652
Interpretation and Translation Services.....	134,194	
Department of Public Works and Government Services, Gatineau, Quebec.....		117,765
Service payments under \$100,000 (2 payees).....		16,429

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Legal Services.....	318,741	
Department of Justice, Ottawa, Ontario.....		318,741
Management Consulting.....	35,363	
Service payments under \$100,000 (1 payee).....		35,363
Special Fees and Services.....	68,652	
Service payments under \$100,000 (24 payees).....		68,652
Training and Educational Services.....	153,343	
Service payments under \$100,000 (39 payees).....		153,343
Other Services.....	1,604,374	
Department of Crown-Indigenous Relations and Northern Affairs, Gatineau, Quebec.....		197,090
Department of Health, Ottawa, Ontario.....		167,575
Department of Indigenous Services, Gatineau, Quebec.....		663,650
Government of Nunavut, Iqaluit, Nunavut.....		101,600
Government of Yukon, Whitehorse, Yukon.....		100,000
Service payments under \$100,000 (31 payees).....		374,459
<b>Total Canadian Northern Economic Development Agency</b>	<b>2,894,530</b>	<b>2,894,530</b>
<b>Canadian Space Agency</b>		
Business Services.....	4,917,033	
Av-Tech Inc, Québec, Quebec.....		328,313
Domus Building Cleaning Company Ltd, Ottawa, Ontario.....		169,621
Les Entreprises Fervel Inc, Montréal, Quebec.....		596,055
Natural Resources, Ottawa, Ontario.....		726,579
Power-Tek Electrical Services Inc, Ottawa, Ontario.....		109,050
Public Works and Government Services, Gatineau, Quebec.....		1,811,591
Public Works and Government Services, Montréal, Quebec.....		310,402
Trane Canada, Toronto, Ontario.....		184,485
Service payments under \$100,000 (76 payees).....		680,937
Engineering and Architectural Services.....	70,436,735	
ABB Inc, Montréal, Quebec.....		737,283
Airbus Defence and Space Canada Inc, Ottawa, Ontario.....		156,000
Calian Technologies Ltd, Ottawa, Ontario.....		339,750
Carré Technologies Inc, Montréal, Quebec.....		133,100
COM DEV Ltd, Cambridge, Ontario.....		8,977,283
L-3 Communications Mapps Inc, Montréal, Quebec.....		2,071,901
MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia.....		55,223,116
Magellan Aerospace Ltd, Winnipeg, Manitoba.....		169,235
MDA Systems Ltd, Richmond, British Columbia.....		629,982
Nanoracks LLC, Webster, Texas.....		240,000
SoftSim Technologies Inc, Montréal, Quebec.....		528,158
University of Waterloo, Waterloo, Ontario.....		325,466
Wyle Laboratories Inc, Huntsville, Alabama.....		425,399
Service payments under \$100,000 (18 payees).....		480,062
Health and Welfare Services.....	63,733	
Service payments under \$100,000 (10 payees).....		63,733
Informatics Services.....	3,395,120	
Agriculture and Agri-Food, Ottawa, Ontario.....		126,749
Procom Québec Inc, Montréal, Quebec.....		213,989
Public Works and Government Services, Montréal, Quebec.....		305,565
Shared Services Canada, Gatineau, Quebec.....		1,841,966
Service payments under \$100,000 (24 payees).....		906,851

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Interpretation and Translation Services.....	772,000	
Public Works and Government Services, Gatineau, Quebec.....		663,608
Service payments under \$100,000 (12 payees).....		108,392
Legal Services.....	1,260,976	
Justice, Ottawa, Ontario.....		1,243,387
Service payments under \$100,000 (1 payee).....		17,589
Management Consulting.....	1,402,650	
ADGA Group Consultants Inc, Ottawa, Ontario.....		130,481
Deloitte LLP, Montréal, Quebec.....		101,455
Euroconsult North America Services Inc, Montréal, Quebec.....		245,774
Lansdowne Technologies Inc, Ottawa, Ontario.....		126,370
Samson & Associates, Gatineau, Québec.....		157,172
Telesat Canada, Ottawa, Ontario.....		149,666
Service payments under \$100,000 (12 payees).....		491,732
Protection Services.....	1,794,967	
Commissionaires, Montréal, Quebec.....		1,418,568
Commissionaires, Ottawa, Ontario.....		364,696
Service payments under \$100,000 (8 payees).....		11,703
Scientific and Research Services.....	36,990,395	
3V Geomatics Inc, Vancouver, British Columbia.....		130,981
ABB Inc, Montréal, Quebec.....		2,458,585
Airbus Defence and Space GmbH, Taufkirchen, Germany.....		350,000
ARCTUS Inc, Sainte-Petronille, Quebec.....		193,000
Astrocom Associates Inc, Ottawa, Ontario.....		472,378
AUG Signals Ltd, Toronto, Ontario.....		207,677
Bubble Technology Industries Inc, Chalk River, Ontario.....		380,341
C-Core Inc, St John's, Newfoundland and Labrador.....		349,886
Canadensys Aerospace Corporation, Bolton, Ontario.....		1,050,734
Carré Technologies Inc, Montréal, Quebec.....		474,600
COM DEV Ltd, Cambridge, Ontario.....		613,463
Effigis Geo-Solutions Inc, Montréal, Quebec.....		208,852
Environment, Gatineau, Quebec.....		314,928
Fisheries and Oceans, Ottawa, Ontario.....		160,000
Hatfield Consultants Partnership, Vancouver, British Columbia.....		176,054
INSARSAT Inc, Dunham, Quebec.....		348,500
MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia.....		7,727,438
Magellan Aerospace Ltd, Winnipeg, Manitoba.....		431,431
McGill University, Montréal, Quebec.....		669,968
MDA Geospatial Services Inc, Richmond, British Columbia.....		1,012,370
MDA Systems Ltd, Richmond, British Columbia.....		516,276
MDA Vision Systems and Sensors, Ottawa, Ontario.....		4,872,339
Mission Control Space Services Inc, Ottawa, Ontario.....		730,941
NANOWAVE Technologies Inc, Etobicoke, Ontario.....		478,750
National Defence, Ottawa, Ontario.....		102,407
National Research Council of Canada, Ottawa, Ontario.....		2,618,956
Natural Resources, Ottawa, Ontario.....		361,233
Neptec Design Group Ltd, Ottawa, Ontario.....		149,100
Polar View Canada Limited, Ottawa, Ontario.....		559,053
Research Institute of the McGill University Health Centre, Montréal, Quebec.....		428,822
Saskatchewan Research Council, Saskatoon, Saskatchewan.....		205,813
Space Strategies Consulting Ltd, Ottawa, Ontario.....		428,999
SpaceAlpha Insights Corp, Vancouver, British Columbia.....		297,491
Thales Digital Solutions Inc, Montréal, Quebec.....		467,396
TRE Altamira Inc, Vancouver, British Columbia.....		153,488
Université de Montréal, Montréal, Quebec.....		417,413
University of Alberta, Edmonton, Alberta.....		383,094
University of Calgary, Calgary, Alberta.....		941,643

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
University of Guelph, Guelph, Ontario.....	524,008	
University of Ottawa, Ottawa, Ontario.....	122,829	
University of Saskatchewan, Saskatoon, Saskatchewan.....	499,751	
University of Toronto, Toronto, Ontario.....	664,385	
University of Waterloo, Waterloo, Ontario.....	752,004	
University of Western Ontario, London, Ontario.....	439,447	
University of Winnipeg, Winnipeg, Manitoba.....	239,474	
Wildy Enterprises Ltd, Cochrane, Alberta.....	203,873	
WSP Canada Inc, Montréal, Quebec.....	120,000	
York University, Toronto, Ontario.....	570,900	
Service payments under \$100,000 (25 payees).....	1,009,324	
 Special Fees and Services.....	144,203	
Service payments under \$100,000 (91 payees).....		144,203
 Temporary Help Services.....	144,413	
Turtle Island Staffing Inc, Ottawa, Ontario.....	100,650	
Service payments under \$100,000 (3 payees).....	43,763	
 Training and Educational Services.....	854,795	
Arctic Fresh Inc, Igloolik, Nunavut.....	144,000	
Tri-Star Aviation Inc, La Porte, Texas.....	139,211	
Service payments under \$100,000 (150 payees).....	571,584	
 Other Services.....	4,845,264	
ABB Inc, Montréal, Quebec.....	167,237	
COM DEV Ltd, Cambridge, Ontario.....	950,893	
Lansdowne Technologies Inc, Ottawa, Ontario.....	143,173	
Public Works and Government Services, Montréal, Quebec.....	299,505	
SED Systems - a division of CALIAN Ltd, Saskatoon, Saskatchewan.....	2,224,626	
Systemscope Inc, Ottawa, Ontario.....	112,184	
Service payments under \$100,000 (53 payees).....	947,646	
 <b>Total Canadian Space Agency</b>	<b>127,022,284</b>	<b>127,022,284</b>
 <b>Copyright Board</b>		
 Business Services.....	44,437	
Service payments under \$100,000 (5 payees).....		44,437
 Health and Welfare Services.....	2,745	
Service payments under \$100,000 (3 payees).....		2,745
 Informatics Services.....	12,112	
Service payments under \$100,000 (1 payee).....		12,112
 Interpretation and Translation Services.....	91,738	
Service payments under \$100,000 (1 payee).....		91,738
 Legal Services.....	2,367	
Service payments under \$100,000 (1 payee).....		2,367
 Management Consulting.....	38,589	
Service payments under \$100,000 (4 payees).....		38,589
 Special Fees and Services.....	11,859	
Service payments under \$100,000 (9 payees).....		11,859

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Temporary Help Services.....	7,662	
Service payments under \$100,000 (1 payee).....		7,662
Training and Educational Services.....	38,030	
Service payments under \$100,000 (12 payees).....		38,030
Other Services.....	229,298	
Industry, Ottawa, Ontario.....		150,500
Service payments under \$100,000 (4 payees).....		78,798
<b>Total Copyright Board</b>	<b>478,837</b>	<b>478,837</b>
<b>Department of Western Economic Diversification</b>		
Business Services.....	521,879	
Human Resources and Skills Development Canada, Regina, Saskatchewan.....		102,153
MNP LLP, Calgary, Alberta.....		198,043
Service payments under \$100,000 (51 payees).....		221,683
Informatics Services.....	100,022	
Service payments under \$100,000 (5 payees).....		100,022
Interpretation and Translation Services.....	122,282	
Service payments under \$100,000 (4 payees).....		122,282
Legal Services.....	267,704	
Department of Justice Canada, Ottawa, Ontario.....		259,412
Service payments under \$100,000 (1 payees).....		8,292
Management Consulting.....	517,514	
Microsoft Canada Inc, Mississauga, Ontario.....		168,150
Service payments under \$100,000 (23 payees).....		349,364
Protection Services.....	76,664	
Service payments under \$100,000 (2 payees).....		76,664
Special Fees and Services.....	102,415	
Service payments under \$100,000 (25 payees).....		102,415
Training and Educational Services.....	567,282	
Service payments under \$100,000 (154 payees).....		567,282
Other Services.....	4,006,607	
Canada/British Columbia Business Services Society, Vancouver, British Columbia.....		1,089,995
Saskatoon Regional Economic Development Authority Inc, Saskatoon, Saskatchewan.....		699,960
The Business Link Business Service Centre, Edmonton, Alberta.....		924,669
The Centre for Innovation Studies THECIS, Calgary, Alberta.....		153,192
WTCW Inc, Winnipeg, Manitoba.....		675,769
Service payments under \$100,000 (7 payees).....		463,022
<b>Total Department of Western Economic Diversification</b>	<b>6,282,369</b>	<b>6,282,369</b>
<b>Economic Development Agency of Canada for the Regions of Quebec</b>		
Business Services.....	68,558	
Service payments under \$100,000 (9 payees).....		68,558
Engineering and Architectural Services.....	5,079	
Service payments under \$100,000 (1 payee).....		5,079

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Informatics Services.....	1,001,369	
Freebalance Inc, Ottawa, Ontario.....		223,343
Groupe métallogique Inc, Québec, Quebec.....		103,950
Sajy communications Inc, Anjou, Quebec.....		286,966
Service payments under \$100,000 (13 payees).....		387,110
Interpretation and Translation Services.....	268,297	
Public Works and Government Services Canada, Gatineau, Quebec.....		268,297
Legal Services.....	567,548	
Justice Canada, Ottawa, Ontario.....		567,548
Management Consulting.....	222,369	
Service payments under \$100,000 (11 payees).....		222,369
Protection Services.....	198,051	
Commissionnaires division du Québec, Montréal, Quebec.....		105,429
Service payments under \$100,000 (11 payees).....		92,622
Special Fees and Services.....	63,161	
Service payments under \$100,000 (39 payees).....		63,161
Temporary Help Services.....	3,448	
Service payments under \$100,000 (1 payee).....		3,448
Training and Educational Services.....	186,295	
Service payments under \$100,000 (36 payees).....		186,295
Other Services.....	1,713,538	
Centre d'affaires Info-entrepreneurs, Montréal, Quebec.....		956,316
Groupe conseil Procom Ltee, Toronto, Ontario.....		108,836
Ressources Entreprises Inc, Québec, Quebec.....		508,831
Service payments under \$100,000 (7 payees).....		139,555
<b>Total Economic Development Agency of Canada for the Regions of Quebec</b>	<b>4,297,713</b>	<b>4,297,713</b>
<b>Federal Economic Development Agency for Southern Ontario</b>		
Business Services.....	778,785	
Department of Industry, Ottawa, Ontario.....		414,577
Department of Public Works and Government Services, Gatineau, Quebec.....		242,692
Service payments under \$100,000 (19 payees).....		121,516
Health and Welfare Services.....	2,825	
Service payments under \$100,000 (2 payees).....		2,825
Informatics Services.....	2,135,190	
Department of Industry, Ottawa, Ontario.....		1,707,562
Department of Public Works and Government Services, Gatineau, Quebec.....		222,608
Service payments under \$100,000 (5 payees).....		205,020
Interpretation and Translation Services.....	198,678	
Service payments under \$100,000 (4 payees).....		198,678
Legal Services.....	28,735	
Service payments under \$100,000 (1 payee).....		28,735
Management Consulting.....	975,991	
Bell Canada, Montreal, Quebec.....		498,119

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Deloitte LLP, Ottawa, Ontario.....		341,691
Service payments under \$100,000 (6 payees).....		136,181
Protection Services.....	47,767	
Service payments under \$100,000 (4 payees).....		47,767
Scientific and Research Services.....	27,000	
Service payments under \$100,000 (2 payees).....		27,000
Special Fees and Services.....	58,936	
Service payments under \$100,000 (8 payees).....		58,936
Training and Educational Services.....	214,272	
Service payments under \$100,000 (26 payees).....		214,272
<b>Total Federal Economic Development Agency for Southern Ontario</b>	<b>4,468,179</b>	<b>4,468,179</b>
<b>National Research Council of Canada</b>		
Business Services.....	16,381,700	
6362222 Canada Inc, Montréal, Quebec.....		321,785
Ace Cleaning Company, St John's, Newfoundland and Labrador.....		167,100
Alliance of Canadian Building Officials Association, Ottawa, Ontario.....		139,214
Altis Recruitment, Ottawa, Ontario.....		106,434
Aposys Technologies Inc, Mississauga, Ontario.....		123,500
Association of Professional Engineers and Geoscientists of British Columbia, Burnaby, British Columbia.....		175,000
Athena Sustainable Materials Institute, Ottawa, Ontario.....		119,241
Carleton University, Ottawa, Ontario.....		665,879
Co-Creation Tech Lab, Yokohama, Japan.....		246,240
Conciergerie JL Inc, Saguenay, Quebec.....		104,746
Conciergerie SPEICO Inc, Montréal, Quebec.....		162,975
Deloitte LLP, Toronto, Ontario.....		1,112,015
Domus Building Cleaning Company Ltd, Ottawa, Ontario.....		1,965,398
École de technologie supérieure, Montréal, Quebec.....		100,000
Ernst and Young LLP, Ottawa, Ontario.....		158,029
Excel Human Resources Inc, Ottawa, Ontario.....		200,492
Global Advantage Consulting Group, Ottawa, Ontario.....		102,175
Krivonosov Risk Management Consultants, Ottawa, Ontario.....		110,845
LinkedIn Ireland Ltd, Dublin, Ireland.....		169,056
McGill University, Montréal, Quebec.....		143,887
MDA Systems Ltd, Richmond, British Columbia.....		1,172,534
Morrison Hershfield Ltd, Ottawa, Ontario.....		738,916
New Generation Janitorial and Renovations, Prince Albert, Saskatchewan.....		112,951
OMP Inc, Quebec, Quebec.....		100,790
Public Works and Government Services, Gatineau, Quebec.....		286,412
Quintet Consulting Corp, Ottawa, Ontario.....		128,325
Samson and Associates CPA, Gatineau, Quebec.....		626,955
SATOV Consultants Inc, Toronto, Ontario.....		139,500
Stratos Inc, Ottawa, Ontario.....		214,712
Titan Building Maintenance Ltd, Winnipeg, Manitoba.....		128,551
Tsilhqot'in National Government, Williams Lake, British Columbia.....		117,580
University of Alberta, Edmonton, Alberta.....		211,960
University of British Columbia, Kelowna, British Columbia.....		112,304
University of Ottawa, Ottawa, Ontario.....		498,567
University of Saskatchewan, Saskatoon, Saskatchewan.....		148,064
University of Toronto, Toronto, Ontario.....		124,775
University of Waterloo, Waterloo, Ontario.....		190,000
Wellgrow Management Services Company, Richmond, British Columbia.....		101,215
Service payments under \$100,000 (330 payees).....		4,833,578
Engineering and Architectural Services.....	35,372,577	
Ainsworth Inc, Ottawa, Ontario.....		180,480

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Canadian Standards Association, Toronto, Ontario.....	510,967	
Coulbourne Consulting, Annapolis, Maryland.....	300,188	
DST Consulting Engineers Inc, Ottawa, Ontario.....	130,769	
European Southern Observatory, München, Germany.....	112,766	
Fabian Papa and Partners, Vaughan, Ontario.....	251,981	
LCI Engineering Inc, Ottawa, Ontario.....	306,270	
MDA Systems Ltd, Richmond, British Columbia.....	142,982	
NOVO Electronique Inc, Trois-Rivières, Quebec.....	128,200	
O'Donnell Consulting Engineers, Pittsburg, Pennsylvania.....	129,442	
Public Works and Government Services, Gatineau, Quebec.....	26,501,665	
Quantum Technology Corp, Squamish, British Columbia.....	138,841	
Stantec Consulting Ltd, Ottawa, Ontario.....	549,162	
University of Alberta, Edmonton, Alberta.....	332,343	
University of Ottawa, Ottawa, Ontario.....	352,050	
University of Waterloo, Waterloo, Ontario.....	294,825	
WSP Canada Inc, Ottawa, Ontario.....	184,065	
Service payments under \$100,000 (236 payees).....	4,825,581	
 Health and Welfare Services.....	426,772	
Health, Ottawa, Ontario.....	218,622	
Service payments under \$100,000 (27 payees).....	208,150	
 Informatics Services.....	15,778,182	
7159650 Canada Inc, Ottawa, Ontario.....	220,080	
Citel Technology Inc, Ottawa, Ontario.....	1,125,063	
CloseReach Ltd, Ottawa, Ontario.....	396,122	
Deloitte LLP, Toronto, Ontario.....	112,046	
Excel Human Resources Inc, Ottawa, Ontario.....	1,195,171	
Like 10 Inc, Toronto, Ontario.....	932,661	
MaxSys Staffing and Consulting, Ottawa, Ontario.....	246,958	
Mindstream Training Center and Professional Services Bureau Inc, Montreal, Quebec.....	105,779	
Mindwire Systems Ltd, Ottawa, Ontario.....	347,610	
Public Works and Government Services, Gatineau, Quebec.....	478,481	
Shared Services, Gatineau, Quebec.....	5,844,928	
Sierra Systems, Ottawa, Ontario.....	235,290	
Statistic, Ottawa, Ontario.....	168,780	
TEKsystems Canada Inc, Ottawa, Ontario.....	3,103,303	
Service payments under \$100,000 (30 payees).....	1,265,910	
 Interpretation and Translation Services.....	970,524	
Public Works and Government Services, Gatineau, Quebec.....	203,820	
Service payments under \$100,000 (25 payees).....	766,704	
 Legal Services.....	4,242,198	
Aird & McBurney LP, Toronto, Ontario.....	116,304	
Bereskin & Parr, Toronto, Ontario.....	126,174	
Brunet and Co Ltd, Toronto, Ontario.....	273,631	
Fleuchaus and Gallo, Munich, Germany.....	242,263	
Glück Krizzenberger, Regensburg, Germany.....	224,405	
Justice, Ottawa, Ontario.....	951,440	
Perry + Currier Inc, Toronto, Ontario.....	130,096	
ROBIC LLP, Montréal, Quebec.....	248,748	
Service payments under \$100,000 (87 payees).....	1,929,137	
 Management Consulting.....	1,408,142	
6362222 Canada Inc, Montréal, Quebec.....	148,924	
BDO Canada LLP, Ottawa, Ontario.....	121,275	
IPS-Integrated Project Services LLC, Blue Bell, Pennsylvania.....	154,894	
RS Tec Systems Inc, Oakville, Ontario.....	100,000	
Service payments under \$100,000 (41 payees).....	883,049	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Protection Services.....	3,961,378	
Commissionaires, Bedford, Nova Scotia.....		155,868
Commissionaires, Edmonton, Alberta.....		240,967
Commissionaires, Montréal, Quebec.....		892,009
Commissionaires, Ottawa, Ontario.....		1,746,822
Commissionaires, Saskatoon, Saskatchewan.....		503,780
Commissionaires, St John's, Newfoundland and Labrador.....		177,728
Service payments under \$100,000 (33 payees).....		244,204
Scientific and Research Services.....	13,481,341	
Altis Recruitment, Ottawa, Ontario.....		105,147
Artium Technologies Inc, Sunnyvale, California.....		211,760
B3D Performance Inc, Montréal, Quebec.....		157,296
BioScience Laboratories Inc, Bozeman, Montana.....		206,515
Black and McDonald Ltd, Halifax, Nova Scotia.....		135,664
Camilla Pacifici Dr, Baltimore, Maryland.....		134,019
Canada-France-Hawaii Telescope, Kamuela, Hawaii.....		676,630
CCR Process Products Group, Ottawa, Ontario.....		137,580
Convergent Manufacturing, Vancouver, British Columbia.....		209,423
Dalhousie University, Halifax, Nova Scotia.....		659,579
Envisioning Labs Inc, Vancouver, British Columbia.....		106,854
Exacad Fabrication de Moules Inc, Boisbriand, Quebec.....		1,118,950
IMT Defense, Ingersoll, Ontario.....		106,164
Integrated Nanotherapeutics Inc, Burnaby, British Columbia.....		150,000
Inventprise LLC, Redmond, Washington.....		128,000
JPT Peptide Technologies, Berlin, Germany.....		113,601
Kevin Volk, Airdrie, Alberta.....		120,000
Laporte Inc, Montréal, Quebec.....		1,542,071
Natural Resources, Ottawa, Ontario.....		308,000
Perimeter Institute for Theoretical Physics, Waterloo, Ontario.....		149,733
Pierre Chayer, Baltimore, Maryland.....		193,259
Public Works and Government Services, Gatineau, Quebec.....		198,661
PyroGenesis Canada Inc, Montréal, Quebec.....		132,307
RYCOM Corp, Vaughan, Ontario.....		369,053
Sautech Industries, Boisbriand, Quebec.....		178,397
Swara Ravindranath, Baltimore, Maryland.....		173,034
The Governing Council of the University of Toronto, Toronto, Ontario.....		374,166
Université Laval, Québec, Quebec.....		536,935
University of Alberta, Edmonton, Alberta.....		162,220
University of Ottawa, Ottawa, Ontario.....		558,625
University of Toronto, Toronto, Ontario.....		443,333
University of Victoria, Victoria, British Columbia.....		505,098
University of Waterloo, Waterloo, Ontario.....		180,000
Service payments under \$100,000 (247 payees).....		2,999,267
Special Fees and Services.....	901,765	
Service payments under \$100,000 (355 payees).....		901,765
Temporary Help Services.....	492,344	
CloseReach Ltd, Ottawa, Ontario.....		194,484
Excel Human Resources Inc, Ottawa, Ontario.....		141,796
Service payments under \$100,000 (12 payees).....		156,064
Training and Educational Services.....	2,908,089	
Canada School of Public Service, Ottawa, Ontario.....		550,000
Local Language Training, Ottawa, Ontario.....		166,915
The Retirement Planning Institute, Ottawa, Ontario.....		116,650
Service payments under \$100,000 (413 payees).....		2,074,524
<b>Total National Research Council of Canada</b>	<b>96,325,012</b>	<b>96,325,012</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Natural Sciences and Engineering Research Council</b>		
Business Services.....	79,299	
Service Payments under \$100K (18 payees).....		79,299
Health and Welfare Services.....	3,638	
Service Payments under \$100K (1 payee).....		3,638
Informatics Services.....	4,468,127	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....		199,655
Cofomo, Ottawa, Ontario.....		450,550
Gartner Canada, Ottawa, Ontario.....		481,020
GC Strategies Inc, Ottawa, Ontario.....		907,363
MNP LLP, Ottawa, Ontario.....		1,030,454
Newfound Recruiting, Ottawa, Ontario.....		209,014
Orangotech Inc, Ottawa, Ontario.....		344,876
Softsim Technologies Inc, Montréal, Quebec.....		115,982
Service Payments under \$100K (22 payees).....		729,213
Interpretation and Translation Services.....	230,579	
Translation Bureau, Gatineau, Quebec.....		127,651
Service Payments under \$100K (8 payees).....		102,928
Legal Services.....	36,118	
Service Payments under \$100K (1 payee).....		36,118
Management Consulting.....	1,865,515	
Colliers Project Leaders, Ottawa, Ontario.....		739,614
Council of Canadian Academies, Ottawa, Ontario.....		212,451
Gartner Canada, Ottawa, Ontario.....		185,857
PSPC, Ottawa, Ontario.....		110,713
Service Payments under \$100K (26 payees).....		616,880
Protection Services.....	84,490	
Service Payments under \$100K (4 payees).....		84,490
Special Fees and Services.....	63,702	
Service Payments under \$100K (29 payees).....		63,702
Temporary Help Services.....	206,725	
The AIM Group Inc., Ottawa, Ontario.....		155,183
Service Payments under \$100K (6 payees).....		51,542
Training and Educational Services.....	262,782	
Service Payments under \$100K (67 payees).....		262,782
Other Services.....	554,213	
PSPC, Ottawa, Ontario.....		176,332
Service Payments under \$100K (399 payees).....		377,881
<b>Total Natural Sciences and Engineering Research Council</b>	<b>7,855,188</b>	<b>7,855,188</b>
<b>Social Sciences and Humanities Research Council</b>		
Business Services.....	124,296	
Service Payments under \$100K (16 payees).....		124,296
Health and Welfare Services.....	2,137	
Service Payments under \$100K (1 payee).....		2,137

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Informatics Services.....	2,174,601	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....		117,258
Gartner Canada, Ottawa, Ontario.....		155,670
GCStrategies Inc, Ottawa, Ontario.....		528,530
MNP LLP, Ottawa, Ontario.....		607,868
Orangutech Inc, Ottawa, Ontario.....		198,142
Service Payments under \$100K (22 payees).....		567,133
Interpretation and Translation Services.....	218,139	
Translation Bureau, Gatineau, Quebec.....		129,697
Service Payments under \$100K (8 payees).....		88,442
Legal Services.....	199,997	
Justice Canada, Ottawa, Ontario.....		118,102
Service Payments under \$100K (2 payees).....		81,895
Management Consulting.....	1,000,271	
Colliers Project Leaders, Ottawa, Ontario.....		434,376
Service Payments under \$100K (31 payees).....		565,895
Protection Services.....	49,621	
Service Payments under \$100K (4 payees).....		49,621
Special Fees and Services.....	119,388	
Service Payments under \$100K (30 payees).....		119,388
Temporary Help Services.....	10,070	
Service Payments under \$100K (5 payees).....		10,070
Training and Educational Services.....	158,375	
Service Payments under \$100K (42 payees).....		158,375
Other Services.....	329,701	
Service Payments under \$100K (103 payees).....		329,701
<b>Total Social Sciences and Humanities Research Council</b>	<b>4,386,596</b>	<b>4,386,596</b>
<b>Statistics Canada</b>		
Business Services.....	4,168,338	
ADSS, Montreal, Quebec.....		292,797
Brookfield Global Integrated Solutions, Markham, Ontario.....		157,021
Canada School of Public Service, Ottawa, Ontario.....		405,770
Department of Employment and Social Development, Gatineau, Quebec.....		414,451
Department of Public Works and Government Services, Gatineau, Quebec.....		734,373
McGill University, Montreal, Quebec.....		109,220
MDA Geospatial Services Inc, Brampton, Ontario.....		199,442
Shared Services Canada, Gatineau, Quebec.....		1,092,914
Treasury Board Secretariat, Ottawa, Ontario.....		164,000
Service payments under \$100,000 (1230 payees).....		598,350
Health and Welfare Services.....	148,624	
Service payments under \$100,000 (45 payees).....		148,624
Informatics Services.....	11,505,787	
Conoscenti Technologies Inc, Orleans, Ontario.....		248,650
Gartner Canada Co, Ottawa, Ontario.....		450,125
iPSS Inc, Ottawa, Ontario.....		147,733
Microsoft Corporation, Toronto, Ontario.....		1,180,190
Oracle Canada, Toronto, Ontario.....		719,275

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Shared Services Canada, Gatineau, Quebec.....	7,433,101	
Si Systems Ltd, Calgary, Alberta.....	214,434	
TEKsystems Canada Inc, Toronto, Ontario.....	412,773	
The AIM Group Inc, Ottawa, Ontario.....	461,274	
Service payments under \$100,000 (10 payees).....	238,232	
Interpretation and Translation Services.....	1,734,686	
Department of Public Works and Government Services, Gatineau, Quebec.....	413,616	
Lionbridge Ltd, Brossard, Quebec.....	230,264	
Megalexis Communications Inc, Montreal, Quebec.....	251,283	
Nations Translation Group, Ottawa, Ontario.....	217,357	
OpenText Corporation, Waterloo, Ontario.....	234,376	
Traductions Serge Bélair Inc, Montreal, Quebec.....	249,363	
Service payments under \$100,000 (10 payees).....	138,427	
Legal Services.....	257,482	
Department of Justice, Ottawa, Ontario.....	256,354	
Service payments under \$100,000 (1 payee).....	1,128	
Management Consulting.....	1,117,406	
Gartner Canada Co, Ottawa, Ontario.....	187,500	
Shared Services Canada, Gatineau, Quebec.....	234,825	
TEKsystems Canada Inc, Toronto, Ontario.....	513,226	
TRM Technologies Inc, Ottawa, Ontario.....	181,855	
Protection Services.....	1,807,213	
Commissionaires, Nepean, Ontario.....	1,800,721	
Service payments under \$100,000 (8 payees).....	6,492	
Special Fees and Services.....	275,011	
Service payments under \$100,000 (58 payees).....	275,011	
Training and Educational Services.....	1,926,419	
École de langues La Cité Inc, Ottawa, Ontario.....	278,707	
Graybridge Malkam, Ottawa, Ontario.....	149,012	
Iso-Langues, Val-des-Monts, Quebec.....	403,916	
Language School Creusot, Gatineau, Quebec.....	232,160	
Service payments under \$100,000 (212 payees).....	862,624	
Other Services.....	10,730,867	
Canada Post Corporation, Ottawa, Ontario.....	1,023,097	
Canada Revenue Agency, Sudbury, Ontario.....	114,796	
Council of Ministers of Education Canada, Toronto, Ontario.....	100,000	
Deloitte Inc, Ottawa, Ontario.....	252,803	
Department of Employment and Social Development, Gatineau, Quebec.....	268,523	
Department of Health, Ottawa, Ontario.....	645,567	
Department of Natural Resources, Ottawa, Ontario.....	104,000	
Department of Public Works and Government Services, Gatineau, Quebec.....	352,056	
Gambit IT Solutions Inc, Ottawa, Ontario.....	2,186,636	
Institut national de santé publique du Québec, Québec, Québec.....	1,782,480	
Public Health Agency of Canada, Ottawa, Ontario.....	154,110	
Shared Services Canada, Gatineau, Quebec.....	294,045	
Steve Gribble, Gatineau, Quebec.....	125,163	
TEKsystems Canada Inc, Toronto, Ontario.....	396,028	
Service payments under \$100,000 (995 payees).....	2,931,563	
<b>Total Statistics Canada</b>	<b>33,671,833</b>	<b>33,671,833</b>
<b>Total Innovation, Science and Economic Development</b>	<b>465,430,760</b>	<b>465,430,760</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Justice</b>		
<b>Department of Justice</b>		
Business Services.....	1,512,007	
Goss Gilroy Inc, Ottawa, Ontario.....		132,990
PRA Inc, Winnipeg, Manitoba.....		184,764
Reportex Agencies Ltd, Vancouver, British Columbia.....		151,593
Service payments under \$100,000 (144 payees).....		1,042,660
Health and Welfare Services.....	411,315	
Bayshore Healthcare, Mississauga, Ontario.....		107,185
Health Canada, Ottawa, Ontario.....		282,739
Service payments under \$100,000 (33 payees).....		21,391
Informatics Services.....	7,143,062	
Canadian Development Consultants, Vancouver, British Columbia.....		119,665
CGI Information Systems, Montréal, Quebec.....		1,658,650
Emerion, Ottawa, Ontario.....		571,383
Gartner Group Canada, Ottawa, Ontario.....		177,140
Ibiska Telecom Inc, Ottawa, Ontario.....		183,976
IPSS Inc, Ottawa, Ontario.....		138,566
LexisNexis Canada Inc, Toronto, Ontario.....		502,087
Modis Canada Inc, Ottawa, Ontario.....		495,681
Openframe Technologies, Montréal, Québec.....		131,725
PrecisionERP Incorporated, Ottawa, Ontario.....		108,141
Softsim Technologies Inc, Montréal, Québec.....		146,107
Tecksystems Canada Corporation, Toronto, Ontario.....		380,622
The AIM Group Inc, Ottawa, Ontario.....		123,622
Thomson Reuters Corporation, Toronto, Ontario.....		1,368,771
Zernam Enterprise Inc, Ottawa, Ontario.....		218,736
Service payments under \$100,000 (41 payees).....		818,190
Interpretation and Translation Services.....	2,366,183	
Public Services and Procurement Canada, Gatineau, Quebec.....		2,176,264
Service payments under \$100,000 (27 payees).....		189,919
Legal Services.....	2,109,858	
Anil K Kapoor, Toronto, Ontario.....		332,103
Borden Ladner Gervais LLP, Ottawa, Ontario.....		506,185
Eleanore Cronk, Toronto, Ontario.....		149,473
Henry Gluch, Toronto, Ontario.....		130,600
Service payments under \$100,000 (109 payees).....		991,497
Management Consulting.....	1,438,562	
Altis Human Resources Inc, Ottawa, Ontario.....		674,112
Orbis Rick Consulting Inc, Ottawa, Ontario.....		150,030
Windreach Consulting Services Inc, Ottawa, Ontario.....		158,034
Service payments under \$100,000 (14 payees).....		456,386
Protection Services.....	2,944,012	
Commissionaires, Ottawa, Ontario.....		2,944,012
Scientific and Research Services.....	610,000	
Statistics Canada, Ottawa, Ontario.....		610,000
Special Fees and Services.....	5,083,376	
Barreau du Québec, Montréal, Québec.....		876,091
Law Society of Alberta, Edmonton, Alberta.....		283,240

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Law Society of Manitoba, Winnipeg, Manitoba.....	162,569	
Law Society of Ontario, Toronto, Ontario.....	2,451,194	
Nova Scotia Barristers' Society, Halifax, Nova Scotia.....	180,728	
Service payments under \$100,000 (264 payees).....	1,129,554	
<b>Training and Educational Services.....</b>	<b>2,931,249</b>	
Prosci Canada, Halifax, Nova Scotia.....	104,570	
Service payments under \$100,000 (416 payees).....	2,826,679	
<b>Other Services.....</b>	<b>8,925,380</b>	
Altis Human Resources Inc, Ottawa, Ontario.....	247,182	
BDO Canada SRL, Montréal, Québec.....	102,924	
Counterpoint Consulting Inc, Vancouver British Columbia.....	142,237	
Duff & Phelps Canada Limited, Toronto, Ontario.....	137,330	
Ekos Research Associates, Ottawa, Ontario.....	116,784	
Evans Historical Consultants Ltd, Vernon, British Columbia.....	175,022	
Fleming Communications Inc, Ottawa, Ontario.....	134,586	
Iron Mountain Canada Corporation, Ottawa, Ontario.....	635,009	
Morneau Shepellie Ltd, Toronto, Ontario.....	586,381	
Naut'sa Mawt Tribal Council, Chemainus, British Columbia.....	384,238	
Public Services and Procurement Canada, Gatineau, Quebec.....	111,368	
Robert Low Financial Advisory Inc, Oakville, Ontario.....	494,823	
Statistics Canada, Ottawa, Ontario.....	1,672,000	
Technoren Inc, Montréal, Québec.....	118,541	
Tire Facility Solutions Inc, Ottawa, Ontario.....	162,750	
Wollenberg Munro Consulting Inc, Vancouver, British Columbia.....	127,272	
Service payments under \$100,000 (289 payees).....	3,576,933	
<b>Total Department of Justice</b>	<b>35,475,004</b>	<b>35,475,004</b>
<b>Administrative Tribunals Support Service of Canada</b>		
<b>Business Services.....</b>	<b>360,529</b>	
StenoTran Services Inc, Ottawa, Ontario.....	152,445	
Service payments under \$100,000 (24 payees).....	208,084	
<b>Health and Welfare Services.....</b>	<b>48,647</b>	
Service payments under \$100,000 (7 payees).....	48,647	
<b>Informatics Services.....</b>	<b>5,193,672</b>	
Adirondack Information Management, Ottawa, Ontario.....	2,885,002	
Canadian Heritage, Gatineau, Quebec.....	145,882	
Citel Technology Inc, Ottawa, Ontario.....	1,405,244	
Treasury Board Secretariat, Ottawa, Ontario.....	640,898	
Service payments under \$100,000 (5 payees).....	116,646	
<b>Interpretation and Translation Services.....</b>	<b>1,665,787</b>	
Nations Translation Group Inc, Ottawa, Ontario.....	347,168	
Public Works and Government Services, Gatineau, Quebec.....	1,132,707	
Service payments under \$100,000 (19 payees).....	185,912	
<b>Legal Services.....</b>	<b>241,399</b>	
Justice Canada, Ottawa, Ontario.....	179,148	
Service payments under \$100,000 (3 payees).....	62,251	
<b>Management Consulting.....</b>	<b>124,424</b>	
Service payments under \$100,000 (11 payees).....	124,424	
<b>Protection Services.....</b>	<b>266,944</b>	
Department of Industry, Ottawa, Ontario.....	105,342	
Department of Public Works and Government Services, Gatineau, Quebec.....	151,249	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (2 payees).....	10,353	
Special Fees and Services.....	223,862	
Service payments under \$100,000 (257 payees).....	223,862	
Training and Educational Services.....	511,861	
Service payments under \$100,000 (156 payees).....	511,861	
Other Services.....	841,632	
Canada Post Corporation, Ottawa, Ontario.....	168,994	
Industry, Ottawa, Ontario.....	142,577	
Service payments under \$100,000 (32 payees).....	530,061	
<b>Total Administrative Tribunals Support Service of Canada</b>	<b>9,478,757</b>	<b>9,478,757</b>
<b>Canadian Human Rights Commission</b>		
Business Services.....	46,740	
Service payments under \$100,000 (5 payees).....	46,740	
Health and Welfare Services.....	31,344	
Service payments under \$100,000 (7 payees).....	31,344	
Informatics Services.....	448,415	
Microsoft Canada Inc, Mississauga, Ontario.....	108,300	
Service payments under \$100,000 (12 payees).....	340,115	
Interpretation and Translation Services.....	130,324	
Service payments under \$100,000 (7 payees).....	130,324	
Legal Services.....	219,883	
Service payments under \$100,000 (14 payees).....	219,883	
Management Consulting.....	407,635	
Hill & Knowlton Canada (WPP Group Canada Communications Ltd), Ottawa, Ontario.....	160,225	
Service payments under \$100,000 (11 payees).....	247,410	
Scientific and Research Services.....	485,500	
Statistics Canada, Ottawa, Ontario.....	162,784	
Service payments under \$100,000 (13 payees).....	322,716	
Special Fees and Services.....	65,504	
Service payments under \$100,000 (32 payees).....	65,504	
Temporary Help Services.....	45,509	
Service payments under \$100,000 (3 payees).....	45,509	
Training and Educational Services.....	167,076	
Service payments under \$100,000 (111 payees).....	167,076	
Other Services.....	1,035,793	
Service payments under \$100,000 (62 payees).....	1,035,793	
<b>Total Canadian Human Rights Commission</b>	<b>3,083,723</b>	<b>3,083,723</b>
<b>Courts Administration Service</b>		
Business Services.....	1,603,984	
ASAP Reporting Services Inc, Ottawa, Ontario.....	176,382	
Department of Public Works and Government Services, Gatineau, Quebec.....	678,820	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
International Reporting Inc, Ottawa, Ontario.....		151,610
Service payments under \$100,000 (80 payees).....		597,172
Engineering and Architectural Services.....	122,352	
Service payments under \$100,000 (2 payees).....		122,352
Health and Welfare Services.....	19,341	
Service payments under \$100,000 (10 payees).....		19,341
Informatics Services.....	1,965,676	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....		161,311
CSI Consulting Inc, Toronto, Ontario.....		114,401
Eminent Recruiters, Ottawa, Ontario.....		176,659
Excel Human Resources, Ottawa, Ontario.....		380,822
Leo-Pisces Services Group Inc, Brampton, Ontario.....		166,714
Thomas and Schmidt Inc, Saint-Laurent, Quebec.....		116,919
Service payments under \$100,000 (25 payees).....		848,850
Interpretation and Translation Services.....	2,995,959	
Department of Public Works and Government Services, Gatineau, Quebec.....		1,954,974
Lionbridge Canada Inc, Montreal, Quebec.....		996,977
Service payments under \$100,000 (10 payees).....		44,008
Legal Services.....	156,392	
Service payments under \$100,000 (6 payees).....		156,392
Management Consulting.....	15,458	
Service payments under \$100,000 (3 payees).....		15,458
Protection Services.....	2,775,645	
Commissionnaires, Ottawa, Ontario.....		2,687,993
Service payments under \$100,000 (6 payees).....		87,652
Special Fees and Services.....	94,507	
Service payments under \$100,000 (38 payees).....		94,507
Training and Educational Services.....	299,690	
Service payments under \$100,000 (83 payees).....		299,690
Other Services.....	951,009	
Department of Public Works and Government Services, Gatineau, Quebec.....		111,970
QMR Consulting & Professional Staffing, Ottawa, Ontario.....		142,836
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....		346,024
Service payments under \$100,000 (45 payees).....		350,179
<b>Total Courts Administration Service</b>	<b>11,000,013</b>	<b>11,000,013</b>
<b>Office of the Commissioner for Federal Judicial Affairs</b>		
Business Services.....	244,126	
Service payments under \$100,000 (29 payees).....		244,126
Informatics Services.....	328,502	
Alithya Group Inc, Montreal, Quebec.....		231,675
Service payments under \$100,000 (3 payees).....		96,827
Interpretation and Translation Services.....	165,640	
Service payments under \$100,000 (8 payees).....		165,640

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Legal Services.....	2,242,285	
Audren Rolland LLP, Montreal, Quebec.....		192,348
Battista Turcot Israel LLP, Montreal, Quebec.....		111,889
Fournier Boutique Litigation, Montreal, Quebec.....		854,192
Macdonald M, Halifax, Nova Scotia.....		217,500
McCarthy Tétrault LLP, Toronto, Ontario.....		224,076
Therrien Couture Jolicoeur LLP, Montreal, Quebec.....		180,958
Service payments under \$100,000 (23 payees).....		461,322
Management Consulting.....	430,229	
Acumen Solutions, McLean, Virginia.....		185,370
Service payments under \$100,000 (18 payees).....		244,859
Protection Services.....	9,816	
Service payments under \$100,000 (3 payees).....		9,816
Special Fees and Services.....	7,891,937	
Canadian Institute for the Administration of Justice, Montreal, Quebec.....		477,734
National Judicial Institute, Ottawa, Ontario.....		7,400,725
Service payments under \$100,000 (37 payees).....		13,478
Training and Educational Services.....	883,014	
Service payments under \$100,000 (55 payees).....		883,014
Other Services.....	600,459	
Service payments under \$100,000 (87 payees).....		600,459
<b>Total Office of the Commissioner for Federal Judicial Affairs</b>	<b>12,796,008</b>	<b>12,796,008</b>
<b>Office of the Director of Public Prosecutions</b>		
Business Services.....	807,019	
Iron Mountain Canada Corporation, Brampton, Ontario.....		432,687
Service payments under \$100,000 (127 payees).....		374,332
Health and Welfare Services.....	29,141	
Service payments under \$100,000 (12 payees).....		29,141
Informatics Services.....	1,049,508	
Cogniva Information Solutions Inc, Gatineau, Quebec.....		240,000
Excel HR, Ottawa, Ontario.....		104,984
Shared Services Canada, Gatineau, Quebec.....		131,404
TEKsystems Canada Inc, Toronto, Ontario.....		404,213
Service payments under \$100,000 (16 payees).....		168,907
Interpretation and Translation Services.....	462,646	
Public Works and Government Services, Gatineau, Quebec.....		428,814
Service payments under \$100,000 (42 payees).....		33,832
Legal Services.....	37,563,096	
Abbott GJ, Fredericton, New Brunswick.....		492,977
AK Ghosh Professional Corporation, Newmarket, Ontario.....		1,007,224
Andrea D Hemmerling Professional Corporation, Cold Lake, Alberta.....		174,362
Anger DG, St Catharines, Ontario.....		904,652
Antoniani Law Professional Corporation, Hamilton, Ontario.....		1,079,314
Arnot Heffernan Slobodian, Prince Albert, Saskatchewan.....		282,883
Barefoot EC, Owen Sound, Ontario.....		183,562
Bellows RA, Huntsville, Ontario.....		196,252
Bow Valley Counsel, Canmore, Alberta.....		239,673
Bradley Law Office, Sudbury, Ontario.....		346,952

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Brothers and Associates Law Offices, Corner Brook, Newfoundland and Labrador.....	152,325	
Chaddah CG, Owen Sound, Ontario.....	110,555	
Chalmers and Associates, Perth, Ontario.....	156,794	
Chapman JM, Little Current, Ontario.....	361,364	
Christopher Williams Professional Corporation, Calgary, Alberta.....	150,918	
Collinson SB, Oakville, Ontario.....	108,991	
CR Bond Professional Corporation, Guelph, Ontario.....	323,565	
Daigle and Associates, Moncton, New Brunswick.....	334,823	
Donna Derie-Gillespie Professional Corporation, Sundre, Alberta.....	620,230	
Donnelly Murphy Lawyers Professional Corporation, Goderich, Ontario.....	109,474	
Dumaresque DN, Calgary, Alberta.....	152,102	
Evans and Adams, Orangeville, Ontario.....	189,676	
Evans MacLssac MacMillan Law Inc, Port Hawkesbury, Nova Scotia.....	137,189	
Findlay Law Office, Regina, Saskatchewan.....	439,376	
Fraser DJ, Hamilton, Ontario.....	1,087,342	
Frost Wilson LLP, Oshawa, Ontario.....	654,735	
Gillespie and Company, Kamloops, British Columbia.....	428,133	
Graydon McGeachy Law LLP, Belleville, Ontario.....	598,997	
Hiland J, Peterborough, Ontario.....	339,823	
Insight Law, Moose Jaw, Saskatchewan.....	186,085	
Jabour Sudeyko Lucky, Barristers & Solicitors, North Vancouver, British Columbia.....	488,063	
James E FarenHoltz Law Corporation, Nanaimo, British Columbia.....	1,794,580	
JM Le Dressay and Associates, Langley, British Columbia.....	3,054,789	
Jokinen Law Professional, Barrie, Ontario.....	990,238	
Jones & Company, Nanaimo, British Columbia.....	789,004	
Kaun Law Corporation, Prince George, British Columbia.....	112,150	
Kelly Greenway Bruce, Oshawa, Ontario.....	457,129	
Kennedy SR, Medicine Hat, Alberta.....	125,689	
Kevin J Short Professional Corporation, Edmonton, Alberta.....	715,922	
Klassen M, Calgary, Alberta.....	180,312	
Kraska RS, Oakville, Ontario.....	146,891	
Lawson B, Toronto, Ontario.....	104,458	
Lee JE, Sylvan Lake, Alberta.....	258,962	
Mandelcorn MS, Kingston, Ontario.....	331,563	
McCann TS, Pembroke, Ontario.....	234,873	
McCoy Law, St Albert, Alberta.....	453,983	
McKelvey S, Charlottetown, Prince Edward Island.....	526,678	
McNicol Bourcier, Winnipeg, Manitoba.....	398,231	
Mendes-Roux S, Bathurst, New Brunswick.....	276,467	
Michael K Smith Law Office, Woodstock, Ontario.....	176,918	
Mike Dunn Enterprises Inc, Brockville, Ontario.....	294,023	
Miles K, Barrie, Ontario.....	221,258	
Miller M, Burlington, Ontario.....	265,054	
Mills Law, Stephenville, Newfoundland and Labrador.....	273,019	
Mousseau DeLuca McPherson Prince Law Firm, Windsor, Ontario.....	939,304	
Murchison Thomson and Clarke LLP, Surrey, British Columbia.....	1,766,786	
Murji A, Toronto, Ontario.....	182,922	
Paul A Bailey Professional Corporation, Tilbury, Ontario.....	323,470	
Pritchard BF, Sault Ste Marie, Ontario.....	334,066	
Quayle E, Kitchener, Ontario.....	172,453	
Rebecca Redmond MacLean Law Office PLC Inc, Gander, Newfoundland and Labrador.....	149,492	
Riopelle Group Professional Corporation, Timmins, Ontario.....	1,104,826	
Ronald J Poirier Professional Corporation, Thunder Bay, Ontario.....	982,749	
Ryan Iannetti Law Office, North Sydney, Nova Scotia.....	116,646	
Schulz Erwin Reinhard Professional Corporation, St Albert, Alberta.....	208,385	
Shatford C, Amherst, Nova Scotia.....	107,924	
Shirliff Hinds Professional Corporation, Newmarket, Ontario.....	417,923	
St-Onge & Assels, New Carlisle, Quebec.....	237,678	
Theriault J, Nigadoo, New Brunswick.....	161,264	
Thompson LeRose and Brown, Trail, British Columbia.....	300,453	
Tilton T Donihee Professional Corporation, Cornwall, Ontario.....	661,522	
Tobias C, Vancouver, British Columbia.....	103,540	
Van Gorder L, North Bay, Ontario.....	676,125	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
VG Findlater Professional Corporation, Bonnyville, Alberta.....		354,381
Wells Lamey Mailman & Bryson, Chester, Nova Scotia.....		105,757
Willows Wellsch Orr and Brundige LLP, Regina, Saskatchewan.....		334,564
Wyrzykowski & Robb, Sarnia, Ontario.....		575,404
Yusep JJ, Canmore, Alberta.....		173,224
Service payments under \$100,000 (70 payees).....		2,851,636
Management Consulting.....	38,521	
Service payments under \$100,000 (2 payees).....		38,521
Protection Services.....	908,281	
Commissionaires, Ottawa, Ontario.....		884,453
Service payments under \$100,000 (19 payees).....		23,828
Special Fees and Services.....	1,120,706	
Barreau du Québec, Montreal, Quebec.....		110,201
Law Society of Alberta, Calgary, Alberta.....		170,942
Law Society of Ontario, Toronto, Ontario.....		373,558
Service payments under \$100,000 (30 payees).....		466,005
Training and Educational Services.....	499,179	
Service payments under \$100,000 (127 payees).....		499,179
Other Services.....	1,531,980	
Gartner Canada, Ottawa, Ontario.....		185,100
Health, Ottawa, Ontario.....		195,175
Leo-Pisces Services Group Inc, Brampton, Ontario.....		172,055
Partners in Credit Inc, Markham, Ontario.....		115,997
Public Works and Government Services, Gatineau, Quebec.....		195,938
Sierra Systems Group Inc, Vancouver, British Columbia.....		384,789
Service payments under \$100,000 (34 payees).....		282,926
<b>Total Office of the Director of Public Prosecutions</b>	<b>44,010,077</b>	<b>44,010,077</b>
<b>Offices of the Information and Privacy Commissioners of Canada</b>		
Business Services.....	781,373	
Canadian Human Rights Commission, Ottawa, Ontario.....		318,823
Public Services and Procurement Canada, Gatineau, Quebec.....		345,906
Service payments under \$100,000 (20 payees).....		116,644
Health and Welfare Services.....	61,896	
Service payments under \$100,000 (6 payees).....		61,896
Informatics Services.....	1,844,178	
Adirondack Information Management Inc, Ottawa, Ontario.....		1,590,882
Service payments under \$100,000 (14 payees).....		253,296
Interpretation and Translation Services.....	259,967	
Public Services and Procurement Canada, Gatineau, Quebec.....		196,532
Service payments under \$100,000 (4 payees).....		63,435
Legal Services.....	145,640	
Service payments under \$100,000 (9 payees).....		145,640
Management Consulting.....	340,023	
Service payments under \$100,000 (15 payees).....		340,023

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Protection Services.....	121,512	
Service payments under \$100,000 (11 payees).....		121,512
Scientific and Research Services.....	283,944	
Service payments under \$100,000 (11 payees).....		283,944
Special Fees and Services.....	52,993	
Service payments under \$100,000 (11 payees).....		52,993
Temporary Help Services.....	393,892	
Altis HR, Ottawa, Ontario.....		124,405
Lannick Contract Solutions Inc, Ottawa, Ontario.....		232,372
Service payments under \$100,000 (3 payees).....		37,115
Training and Educational Services.....	561,688	
Service payments under \$100,000 (89 payees).....		561,688
Other Services.....	418,691	
Service payments under \$100,000 (32 payees).....		418,691
<b>Total Offices of the Information and Privacy Commissioners of Canada</b>	<b>5,265,797</b>	<b>5,265,797</b>
<b>Registrar of the Supreme Court of Canada</b>		
Business Services.....	236,912	
Public Works and Government Services Canada, Gatineau, Quebec.....		115,718
Service payments under \$100,000 (34 payees).....		121,194
Engineering and Architectural Services.....	33,112	
Service payments under \$100,000 (2 payees).....		33,112
Informatics Services.....	140,697	
Service payments under \$100,000 (6 payees).....		140,697
Interpretation and Translation Services.....	309,472	
Public Works and Government Services Canada, Gatineau, Quebec.....		202,216
Service payments under \$100,000 (3 payees).....		107,256
Management Consulting.....	6,863	
Service payments under \$100,000 (3 payees).....		6,863
Protection Services.....	843,898	
Commissionaires, Ottawa, Ontario.....		841,587
Service payments under \$100,000 (2 payees).....		2,311
Scientific and Research Services.....	8,690	
Service payments under \$100,000 (1 payee).....		8,690
Special Fees and Services.....	139,589	
Service payments under \$100,000 (112 payees).....		139,589
Temporary Help Services.....	79,236	
Service payments under \$100,000 (3 payees).....		79,236
Training and Educational Services.....	40,459	
Service payments under \$100,000 (43 payees).....		40,459

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Other Services.....	300,236	
Service payments under \$100,000 (48 payees).....		300,236
<b>Total Registrar of the Supreme Court of Canada</b>	<b>2,139,164</b>	<b>2,139,164</b>
<b>Total Justice</b>	<b>123,248,543</b>	<b>123,248,543</b>
<b>National Defence</b>		
<b>Department of National Defence</b>		
Business Services.....	525,521,213	
10167819 Canada Inc, Terrebonne, Quebec.....	164,332	
10647802 Canada Ltd, Mississauga, Ontario.....	11,038,627	
1375720 Alberta Ltd, Cold Lake, Alberta.....	121,000	
17 Wing Fitness & Recreation Centre, Winnipeg, Manitoba.....	116,988	
1799541 Ontario Inc, Richmond, Ontario.....	512,414	
1943426 Ontario Inc, Corbyville, Ontario.....	235,780	
2553164 Ontario Inc, London, Ontario.....	1,354,275	
3089467 Nova Scotia Ltd, Shad Bay, Nova Scotia.....	300,685	
3388646 Canada Inc, Victoria, British Columbia.....	2,803,988	
4527984 Canada Inc, Montréal, Québec.....	895,619	
6771581 Canada Inc, Kirkland, Quebec.....	1,253,247	
688262 NB Ltd, Beaver Dam, New Brunswick.....	329,250	
9359-6716 Québec Inc, Terrebonne, Quebec.....	134,625	
A.N.D. Bobcat Services Ltd, Cold Lake, Alberta.....	116,705	
ABCO Maintenance Systems, Calgary, Alberta.....	1,289,393	
Abora Ltd, Riga, Latvia.....	123,368	
Aco Corporate Accounting, Rue Grande, Belgium.....	3,083,305	
ADGA Group Consultants Inc, Ottawa, Ontario.....	176,058	
Advantage Personnel, Scarborough, Ontario.....	123,588	
AECOM Canada Ltd, Markham, Ontario.....	433,859	
Air Cadet League of Canada, Ottawa, Ontario.....	211,554	
Altis Human Resources Inc, Ottawa, Ontario.....	393,143	
Altus Group Limited, Toronto, Ontario.....	220,351	
Annapolis Basin Conference Centre, Cornwallis, Nova Scotia.....	469,728	
Aqua Data Atlantic, Dartmouth, Nova Scotia.....	158,554	
Aramark Canada Ltd, Toronto, Ontario.....	415,782	
ARCADIS Canada Inc, Richmond Hill, Ontario.....	149,065	
Architecture49 Inc, Winnipeg, Manitoba.....	637,309	
ARI Financial Services Inc, Toronto, Ontario.....	177,093	
ATCO Ltd, Calgary, Alberta.....	7,719,261	
Atelier du Martin-Pêcheur Inc, Clermont, Quebec.....	358,651	
Atlantic Arborists Ltd, Kingston, Nova Scotia.....	415,863	
Australian Department of Defence, Canberra, Australia.....	2,591,976	
Bamenimaki Demolition, Powerview-Pine Falls, Manitoba.....	6,617,626	
Base Fund, Borden, Ontario.....	1,159,950	
Base Fund, Greenwood, Nova Scotia.....	204,465	
Base Fund, Happy Valley-Goose Bay, Newfoundland and Labrador.....	289,173	
Bee-Clean Building Maintenance, Edmonton, Alberta.....	1,057,745	
Beechwood Funeral Cemetery and Cremation Services, Ottawa, Ontario.....	140,770	
BellBoy Dry Cleaning & Laundry Ltd, Fredericton, New Brunswick.....	151,151	
Best Service Pros, Vancouver, British Columbia.....	3,114,153	
Bhullar's Construction Ltd, Edmonton, Alberta.....	589,516	
Black & McDonald Ltd, Toronto, Ontario.....	13,362,764	
Bluedrop Performance Learning Inc, St John's, Newfoundland and Labrador.....	180,226	
BMT Fleet Technology Ltd, Ottawa, Ontario.....	1,240,267	
Brown's Fine Food Services Inc, Kingston, Ontario.....	489,695	
C&D Cleaning & Security Services Ltd, Halifax, Nova Scotia.....	146,183	
CAE Inc, Montréal, Quebec.....	736,484	
CAF RP Admin, Toronto, Ontario.....	18,279,872	
Calian Group Ltd, Ottawa, Ontario.....	1,182,967	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Canada Foreign Military Sales, New York, New York.....	252,512	
Canada Revenue Agency, Ottawa, Ontario.....	175,847	
Canadian Base Operators Inc, Scarborough, Ontario.....	16,370,204	
Canadian Forces Morale and Welfare Services, Ottawa, Ontario.....	2,334,605	
Canadian Space Agency, Longueuil, Quebec.....	11,286,448	
Capital Demolition & Environmental Services Inc, Halifax, Nova Scotia.....	2,621,112	
Cardno GS Inc, Charlottesville, Virginia.....	116,597	
CBCL Ltd, Halifax, Nova Scotia.....	232,322	
Chantier Davie Canada Inc, Lévis, Quebec.....	24,915,723	
Chef Brandz Inc, Mississauga, Ontario.....	2,186,399	
Churchill Construction Ltd, Happy Valley-Goose Bay, Newfoundland and Labrador.....	304,699	
Cimco Refrigeration, Toronto, Ontario.....	206,400	
City of Edmonton, Edmonton, Alberta.....	401,685	
Clarke's Trucking and Excavating Ltd, Paradise, Newfoundland and Labrador.....	156,000	
Clean Air Services Canada Ltd, Langley, British Columbia.....	158,407	
CNF Mallet Ltd, Shippagan, New Brunswick.....	253,975	
Colliers Project Leaders Inc, Ottawa, Ontario.....	253,351	
Commercial Cleaning Services, St Catharines, Ontario.....	3,035,295	
Commissionaires, Ottawa, Ontario.....	1,805,425	
Communications Security Establishment, Ottawa, Ontario.....	945,008	
Compass Group Canada Ltd, Mississauga, Ontario.....	937,550	
Computershare Trust Company of Canada, Montréal, Quebec.....	1,388,386	
Connected Mechanical Inc, Edmonton, Alberta.....	960,478	
Conoscenti Technologies Inc, Ottawa, Ontario.....	448,253	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	170,074	
Correctional Service of Canada, Ottawa, Ontario.....	635,504	
Crystal Clean Maintenance Ltd, Fredericton, New Brunswick.....	117,216	
Cubic Defense Applications Inc, San Diego, California.....	116,358	
Cut-rite Lawn Services Ltd, Fredericton, New Brunswick.....	274,900	
D. McCormick Landscaping Ltd, Sydney, Nova Scotia.....	138,665	
D&J's Cleaning Services Ltd, Middle Sackville, Nova Scotia.....	1,321,666	
Davey Tree Expert Co of Canada Ltd, Hamilton, Ontario.....	334,404	
Dayley Site Maintenance Ltd, Port Hardy, British Columbia.....	268,974	
Decisive Technologies Inc, Ottawa, Ontario.....	159,290	
Decontie Milestone Inc Ottawa, Ontario.....	234,911	
Defence Construction Canada, Ottawa, Ontario.....	10,696,441	
Defense Finance and Accounting Service, Indianapolis, Indiana.....	2,441,735	
Deloitte LLP, Toronto, Ontario.....	365,404	
Department of Citizenship and Immigration, Ottawa, Ontario.....	1,554,255	
Department of Crown-Indigenous Relations and Northern Affairs, Gatineau, Quebec.....	200,000	
Department of Defense Education Activity, Alexandria, Virginia.....	249,242	
Department of Employment and Social Development, Gatineau, Quebec.....	325,309	
Department of Fisheries and Oceans, Ottawa, Ontario.....	296,450	
Department of Innovation, Science and Economic Development, Ottawa, Ontario.....	4,089,121	
Department of Transport, Ottawa, Ontario.....	4,502,027	
Derek Penney Electrical Ltd, St John's, Newfoundland and Labrador.....	490,599	
Dexter Construction Company Ltd, Bedford, Nova Scotia.....	2,300,708	
Dillon Consulting Ltd, Toronto, Ontario.....	269,198	
Dixie Cleaners & Laundry Services, New Tecumseth, Ontario.....	200,126	
Don Wehage Trucking Ltd, Saskatoon, Saskatchewan.....	369,053	
DST Consulting Engineers Inc, Ottawa, Ontario.....	118,217	
Dunmac General Contractors Ltd, Saskatoon, Saskatchewan.....	869,759	
Dussmann AG & Co, Cologne, Germany.....	101,732	
Dynamic Facility Services Ltd, Richmond, British Columbia.....	2,221,277	
East Central Painting & Coating Services Inc, Wainwright, Alberta.....	413,566	
Eastpoint Engineering Ltd, Halifax, Nova Scotia.....	657,300	
Econ Inc./Dbs International, Ottawa, Ontario.....	185,745	
ENGIE Services Inc, Sherbrooke, Quebec.....	4,255,347	
EnGlobe Corp, Québec, Quebec.....	658,619	
EnviroSafe Janitorial Inc, Surrey, British Columbia.....	3,758,822	
Ernst & Young LLP, Toronto, Ontario.....	636,478	
Esri Canada Ltd, Toronto, Ontario.....	691,919	
Evolvecomp Construction Inc, Calgary, Alberta.....	235,665	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Evripos Janitorial Services Ltd, Ottawa, Ontario.....	818,664	
ExactEarth Ltd, Cambridge, Ontario.....	150,000	
Excavation et Conteneurs Guévin & Lemire Inc, Nicolet, Quebec.....	109,145	
Excel Prix Grossiste en alimentation Inc, Laval, Quebec.....	377,793	
excelHR, Ottawa, Ontario.....	399,702	
Falcon Environmental Services Inc, Alexandria, Ontario.....	786,606	
Farmer Group of Companies, Victoria, British Columbia.....	104,649	
Feastivities Events & Catering, Welland, Ontario.....	191,758	
Federal Reserve Bank of New York, New York, New York.....	636,286	
FortisAlberta Inc, Calgary, Alberta.....	472,257	
G.A.L. Power Systems Ottawa Ltd, Carp, Ontario.....	235,150	
Gale Force Yard Maintenance Services, Dartmouth, Nova Scotia.....	126,622	
Gary Budden Janitorial Services, Gander, Newfoundland and Labrador.....	205,855	
GDG Aviation Inc, Trois-Rivières, Quebec.....	160,000	
GDI Integrated Facility Services, Montréal, Quebec.....	4,813,067	
General Dynamics Canada Ltd, Ottawa, Ontario.....	8,861,717	
GenMec ACL Inc, Bonnyville, Alberta.....	228,754	
Gerald Labre/GKM Duct Cleaning, Pembroke, Ontario.....	110,977	
Golder Associates Ltd, Mississauga, Ontario.....	239,513	
Government of Newfoundland and Labrador, St John's, Newfoundland and Labrador.....	170,493	
Green-It Resources Services Inc, Amherst, Nova Scotia.....	125,110	
GWL Realty Advisors Inc, Edmonton, Alberta.....	448,717	
H&H Construction Inc, Petawawa, Ontario.....	473,945	
Haid General Construction Ltd, Saskatoon, Saskatchewan.....	316,894	
Hastings Painting Corp, Windsor, Ontario.....	3,721,070	
Hipperson Construction Company, Regina, Saskatchewan.....	228,934	
Horizon Nurseries, Victoria, British Columbia.....	195,031	
Hotel Baltvila, Garkalne Municipality, Latvia.....	222,085	
IBISKA Telecom Inc, Ottawa, Ontario.....	375,035	
Iceland Concrete Ltd, Warman, Saskatchewan.....	100,852	
If Then Architecture Inc, Ottawa, Ontario.....	154,036	
Imperial Cleaners Ltd, Dartmouth, Nova Scotia.....	7,991,423	
Imperial Habitation Inc, Lavaltrie, Quebec.....	128,728	
Insurance Corporation of British Columbia, North Vancouver, British Columbia.....	251,449	
Intergraph Canada Ltd, Calgary, Alberta.....	364,987	
Irving Shipbuilding Inc, Halifax, Nova Scotia.....	11,674,799	
Island Catering Ltd, Victoria, British Columbia.....	487,733	
IT Services Canada Inc/NATTIQ, Ottawa, Ontario.....	238,769	
Jason Ryan, Pembroke, Ontario.....	748,863	
Johnson Controls Lp, Saint-Laurent, Quebec.....	191,709	
Kamal Mustafa Al Sultan General Trading & Contracting Co, Kuwait City, Kuwait.....	239,543	
Katherine Noble , St Thomas, Ontario.....	380,037	
KBI Construction Inc, Saskatoon, Saskatchewan.....	678,767	
Kim Constructors Ltd Saskatoon, Saskatchewan.....	176,576	
Klassen Blade Contracting Ltd, Lacombe, Alberta.....	449,490	
L3 Technologies MAS Inc, Mirabel, Quebec.....	541,671	
Le Groupe Essa Inc, Québec, Quebec.....	190,075	
Leadon (Victoria) Operations Lp, Victoria, British Columbia.....	250,980	
Lebel 4 Seasons Services Inc, Saint-Leonard, New Brunswick.....	145,872	
Les Entreprises Fervel Inc, Longueuil, Quebec.....	2,962,015	
Library and Archives Canada, Ottawa, Ontario.....	105,481	
Liftsafe Engineering & Svc Group, Ayr, Ontario.....	203,852	
Lockheed Martin Corporation Bethesda, Maryland.....	476,713	
Loiselle Inc, Salaberry-De-Valleyfield, Quebec.....	223,319	
Loraday Environmental Products Ltd, Barrie, Ontario.....	325,189	
Lori's Catering Ltd, Harrison Hot Springs, British Columbia.....	539,572	
Luther College, Regina, Saskatchewan.....	143,302	
MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia.....	10,715,030	
Mack Trucks Inc, Allentown, Pennsylvania.....	590,909	
Manewagi Technologies Inc, Fletchers Lake, Nova Scotia.....	209,456	
Manitoba Public Insurance, Winnipeg, Manitoba.....	203,180	
Manpower Services Canada Ltd, Toronto, Ontario.....	130,942	
McColman & Sons Demolition Ltd, Edmonton, Alberta.....	277,173	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
MCW Custom Energy Solutions Ltd, Toronto, Ontario.....	133,135	
Meal Kit Supply LLC, Mississauga, Ontario.....	2,438,848	
Mercer (Canada) Limited, Toronto, Ontario.....	113,081	
Metchosin Poultry Ltd, Victoria, British Columbia.....	122,085	
Michael Wager Consulting Inc, Ottawa, Ontario.....	157,765	
Military Family Resource Centre, Edmonton, Alberta.....	319,098	
Military Family Resource Centre, Greenwood, Nova Scotia.....	105,000	
Military Family Resource Centre, Happy Valley-Goose Bay, Newfoundland and Labrador.....	137,000	
Military Family Resource Centre, Kingston, Ontario.....	330,702	
Military Family Resource Centre, Moose Jaw, Saskatchewan.....	161,000	
Military Family Resource Centre, Victoria, British Columbia.....	1,200,000	
Ministry of Defence of the Republic of Latvia, Riga, Latvia.....	3,124,797	
Mocon Construction Ltd, Martensville, Saskatchewan.....	234,820	
Modis Canada Inc, Toronto, Ontario.....	105,671	
Montfort Health Services, Ottawa, Ontario.....	771,319	
Multinational Logistics Services, Great Notley, United Kingdom.....	5,988,596	
Multipack Ltd, Marupe, Latvia.....	260,166	
Murray Management Consulting, Ottawa, Ontario.....	141,230	
N.P.A. Ltd, Cold Lake, Alberta.....	190,348	
Nasittuq Corporation, Ottawa, Ontario.....	242,395	
National Army Academy, Lviv, Ukraine.....	958,353	
National Research Council of Canada, Ottawa, Ontario.....	265,175	
NATO Support and Procurement Agency, Capellen, Luxembourg.....	132,884	
Natural Resources, Ottawa, Ontario.....	986,838	
NAV Canada, Ottawa, Ontario.....	2,675,753	
New Brunswick Minister of Finance, Fredericton, New Brunswick.....	1,032,295	
Newcom Ltd, Riga, Latvia.....	5,898,924	
Northern Micro, Ottawa, Ontario.....	145,050	
Nova Scotia Ministry of Finance, Halifax, Nova Scotia.....	339,150	
Number TEN Architectural Group, Victoria, British Columbia.....	259,790	
O/A Van'S Mobile Wash, Kingston, Ontario.....	125,864	
Olson Construction & Consulting Services Ltd, Wainwright, Alberta.....	315,739	
Ontario Minister of Finance, Oshawa, Ontario.....	3,078,424	
Opsis Gestion d'infrastructures Inc, Montréal, Quebec.....	1,364,383	
OPTIMUM Solutions Inc, Québec, Quebec.....	3,582,814	
Pacific Geomatics Ltd, Surrey, British Columbia.....	1,199,224	
Petawawa Military Family, Petawawa, Ontario.....	404,167	
Petro Air Services Inc, Québec, Quebec.....	1,057,476	
Pressure-Kleen Services Company Inc, Toronto, Ontario.....	142,417	
Public Works and Government Services, Gatineau, Quebec.....	94,149,014	
R & R Automation Inc, Ottawa, Ontario.....	154,193	
Raymond Chabot Grant, Ottawa, Ontario.....	148,400	
Reliable Cleaning Services, Greater Sudbury, Ontario.....	1,968,702	
Republic Architecture Inc, Winnipeg, Manitoba.....	272,250	
Revolution Events Inc, Toronto, Ontario.....	923,415	
Rheinmetall Canada Inc, Saint-Jean-sur-Richelieu, Quebec.....	4,815,140	
Rijkak Construction Limited, Lunenburg, Nova Scotia.....	209,585	
Salandria Ltd, Richmond Hill, Ontario.....	194,193	
Salish Sea Industrial Services, Victoria, British Columbia.....	672,242	
Saskcon Repair Services Ltd, Saskatoon, Saskatchewan.....	2,450,111	
Schouten Excavating Inc, Jv Watford, Ontario.....	160,562	
Seaspan Marine Corporation, Victoria, British Columbia.....	16,193,535	
Serco Facilities Management Inc, Happy Valley-Goose Bay, Newfoundland and Labrador.....	40,577,305	
Servant Dunbrack McKenzie, Halifax, Nova Scotia.....	157,966	
ServiceMaster Clean, Fredericton, New Brunswick.....	171,188	
Setanta Contracting Ltd, Edmonton, Alberta.....	489,659	
Shared Services Canada, Gatineau, Quebec.....	480,134	
Ship Shape Laundry & Dry Cleaners Ltd, Dartmouth, Nova Scotia.....	126,955	
Shipping Consultants Associated Ltd, Manchester, United Kingdom.....	852,595	
Shortgrass Ecosystems Ltd, Brooks, Alberta.....	561,524	
Shukapesh Construction Limited, Happy Valley-Goose, Newfound And Labrador.....	231,169	
Sia Irve, Riga, Latvia.....	109,063	
Sia PMG, Marupe Municipality, Latvia.....	367,902	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
SIA Sanitex, Kekava, Latvia.....	286,267	
SKOR Culinary Concepts Inc, Mississauga, Ontario.....	1,862,093	
Sky Cafe Ltd, Dorval, Quebec.....	1,118,317	
Société de l'assurance automobile du Québec, Québec, Quebec.....	3,076,215	
Sprucegrove Building Cleaners, Dieppe, New Brunswick.....	224,668	
Stafford Plumbing & Heating Ltd, Wainwright, Alberta.....	135,210	
Stantec Consulting Ltd, Edmonton, Alberta.....	1,865,252	
Stennick General Contracting Ltd, Geary, New Brunswick.....	245,947	
Stoneworks Technologies Inc, Ottawa, Ontario.....	275,642	
Suer & Pollon Mechanical Saskatoon, Saskatchewan.....	610,778	
Super Clean Services Limited, Windsor, Nova Scotia.....	102,180	
Super Kleen Ltd, Wainwright, Alberta.....	112,800	
Sysco Serca Food Service-West Inc, Mississauga, Ontario.....	120,221	
T & M Speciality Contractors Corp, Edmonton, Alberta.....	208,688	
Team Jp Contracting Kingston, Ontario.....	108,120	
Terra Services Inc, Lewisporte, Newfoundland and Labrador.....	195,000	
Terrassement St-Louis Inc, Saguenay, Quebec.....	356,593	
Thales Canada, Ottawa, Ontario.....	1,818,933	
The Computer Media Group Ottawa, Ontario.....	120,841	
The Drafting Clinic Canada Ltd Mississauga, Ontario.....	102,826	
The Plan It Measuring Company Inc, Oakville, Ontario.....	313,163	
The Professional Institute of the Public Service of Canada, Ottawa, Ontario.....	179,568	
Top Aces Inc, Montréal, Quebec.....	414,482	
Toure Cleaning Services Inc, Ajax, Ontario.....	3,239,866	
Tracker Networks Inc, Toronto, Ontario.....	219,429	
Treasury Board Secretariat, Ottawa, Ontario.....	107,428	
Troy Life & Fire Safety Ltd, Owen Sound, Ontario.....	575,368	
Tyco Integrated Fire & Security, Mississauga, Ontario.....	1,105,449	
United Kingdom Hydrographic Office, Taunton, United Kingdom.....	167,358	
United States Air Force, Washington, District of Columbia.....	1,284,926	
Valcom Consulting Group Inc, Ottawa, Ontario.....	248,400	
Valcon Ltd, Perth-Andover, New Brunswick.....	441,725	
Value Master Builders Ltd, Cold Lake, Alberta.....	233,918	
VCM Construction Ltd, Saskatoon, Saskatchewan.....	244,801	
Vfa Canada Corporation Vaughan, Ontario.....	791,200	
Viking Fire Protection Inc, Montréal, Quebec.....	766,185	
Wagar & Corput Weed Control Inc Cornwall, Ontario.....	133,984	
Wood Canada Limited, Oakville, Ontario.....	128,294	
Xtech Explosive Decontamination Inc Victoria, Bristish Columbia.....	1,175,054	
Yardboys Ltd, Staynor, Ontario.....	174,149	
Service payments under \$100,000 (5038 payees).....	20,011,776	
 Engineering and Architectural Services.....	2,171,334,744	
10647802 Canada Limited, Mississauga, Ontario.....	1,571,104	
2145675 Ontario Inc, Cornwall, Ontario.....	514,881	
2415779 Ontario Inc, Trenton, Ontario.....	353,332	
3310959 Nova Scotia Limited, Bedford, Nova Scotia.....	139,848	
4DM Inc, Toronto, Ontario.....	288,167	
4M BioTech Ltd, Victoria, British Columbia.....	669,260	
ABB Inc, Québec, Quebec.....	470,675	
ABCP Architecture, Québec, Quebec.....	215,345	
Acadia Group of companies, Saskatoon, Saskatchewan.....	433,478	
Accenture Inc, Ottawa, Ontario.....	847,478	
Access Corporate Technologies Inc, Ottawa, Ontario.....	105,665	
ACF Associates Inc, Loyalist, Ontario.....	148,561	
Acsia Agent Comptable Des Services, Noisy-Le-Grand, Quebec.....	2,296,825	
ADGA Group Consultants Inc, Ottawa, Ontario.....	32,035,624	
Advanced Energy Management Ltd, Dartmouth, Nova Scotia.....	134,702	
AECOM Canada Ltd, Markham, Ontario.....	4,974,866	
AECOM, Los Angeles, California.....	390,161	
AEREX Avionics Inc, Lévis, Quebec.....	4,142,913	
Aethon Aerial Solutions Inc, Burlington, Ontario.....	181,282	
AGAT Laboratories Ltd, Calgary, Alberta.....	174,699	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Airbus Defence and Space, Ottobrunn, Germany.....	371,661	
Airshare Inc, Ottawa, Ontario.....	441,600	
Aj Power Source Inc, Land O'Lakes, Florida.....	139,947	
Allen-Vanguard Corporation, Ottawa, Ontario.....	585,544	
Allied Paving Company Ltd, Lamont, Alberta.....	76,903,774	
ALS Canada Ltd, Vancouver, British Columbia.....	230,697	
Altis Human Resources Inc, Ottawa, Ontario.....	2,355,239	
Alumapower Corporation Sarnia, Ontario.....	199,940	
AMEC Construction Inc, Saguenay, Quebec.....	506,494	
Amtech Aeronautical Ltd, Medicine Hat, Alberta.....	1,877,310	
Anchor QEA LLC, Seattle, Washington.....	199,749	
AntoXa Corporation, Toronto, Ontario.....	170,149	
Applied Pavement Technology Inc, Urbana, Illinois.....	200,000	
Applied Quantum Materials Inc, Edmonton, Alberta.....	162,840	
ARA Robotic Inc, Montréal, Quebec.....	646,000	
ARCADIS Canada Inc, Richmond Hill, Ontario.....	988,980	
Archie Johnstone Plumbing & Heating Ltd, Victoria, British Columbia.....	187,337	
Architect Associates llp, New York, New York.....	352,589	
Architects Dca Inc, Ottawa, Ontario.....	685,745	
Architecture49 Inc, Winnipeg, Manitoba.....	3,182,491	
Arcp - Atlantic Road Construction Eastern Passage, Nova Scotia.....	241,030	
Arrm Electric Ltd, Victoria, British Columbia.....	516,460	
ASL Environmental Sciences Inc, Victoria, British Columbia.....	178,160	
AstroCom Associates Inc, Ottawa, Ontario.....	179,294	
Atomic Energy of Canada Ltd, Chalk River, Ontario.....	377,392	
AUG Signals Ltd, Toronto, Ontario.....	280,209	
Aurora Biosolutions, Medicine Hat, Alberta.....	267,954	
Avalon Holographics Incorporated, St John's, Newfoundland and Labrador.....	351,142	
Aviatec Flight Services Ltd, Richmond, British Columbia.....	146,072	
Babcock Canada Inc, Ottawa, Ontario.....	55,429,272	
Barry Bryan Associates, Whitby, Ontario.....	128,327	
Barta Machine, Warsaw, Minnesota.....	603,479	
Battelle Memorial Institute Columbus, Ohio.....	101,126	
Battle River Electric Ltd, Wainwright, Alberta.....	175,796	
BC Emergency Health Services, Victoria, British Columbia.....	222,437	
Beam me up Labs Inc, Montréal, Quebec.....	934,479	
Bell Textron Canada Limited, Mirabel, Quebec.....	28,102,807	
Betterfrost Technologies Inc, Toronto, Ontario.....	199,900	
Bionic Power Inc, Vancouver, British Columbia.....	411,474	
Biosa Technologies Limited, Markham, Ontario.....	183,151	
Bird Construction Inc, Mississauga, Ontario.....	866,936	
Bisson Fortin et Associés, Laval, Quebec.....	865,664	
Black & McDonald Limited, Calgary, Alberta.....	244,301	
Black & McDonald Ltd, Toronto, Ontario.....	6,969,596	
BluMetric Environmental Inc, Ottawa, Ontario.....	2,271,428	
BMT Fleet Technology Ltd, Ottawa, Ontario.....	10,717,198	
Boeing, Chicago, Illinois.....	477,930	
Bouthillette Parizeau Inc, Montréal, Quebec.....	600,731	
BPA - WMTA in Joint Venture, Ottawa, Ontario.....	492,900	
Bronswerk Marine Inc, Brossard, Quebec.....	203,250	
Bruhn Newtech, Soeborg, Denmark.....	184,643	
Budget Dhb Joint Venture C/O, Hamilton, Ontario.....	533,079	
C3Sa Cybernetic Security Audit Inc, Ottawa, Ontario.....	199,950	
C-Core Inc, St John's, Newfoundland and Labrador.....	1,766,962	
C4i Training & Technology Inc, Calgary, Alberta.....	226,325	
Caboma Inc, Montréal, Quebec.....	189,000	
CACI International Inc, Arlington, Virginia.....	153,047	
Cadex Inc, Saint-Jean-sur-Richelieu, Quebec.....	1,938,630	
CAE Inc, Montréal, Quebec.....	347,704	
Calian Group Ltd, Ottawa, Ontario.....	14,316,935	
Calnitsky Associates Architects, Winnipeg, Manitoba.....	120,033	
Canada Border Services Agency, Ottawa, Ontario.....	1,039,835	
Canada Foreign Military Sales, New York, New York.....	37,811,553	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Canadensys Aerospace Corporation, Caledon, Ontario.....	341,812	
Canadian Development Consultants International Inc, Ottawa, Ontario.....	578,429	
Canadian Food Inspection Agency, Ottawa, Ontario.....	155,000	
Canadian Maritime Engineering, Dartmouth, Nova Scotia.....	224,266	
Canadian Security Intelligence Service, Ottawa, Ontario.....	660,000	
Canadian Space Agency, Longueuil, Quebec.....	300,000	
CandorBuild Construction Corp, Saskatoon, Saskatchewan.....	442,840	
Capital Regional District Water, Victoria, British Columbia.....	175,245	
Carleton University, Ottawa, Ontario.....	1,008,665	
Cas-Ell Structures Ltd, Calgary, Alberta.....	415,443	
CBCL Ltd, Halifax, Nova Scotia.....	1,114,128	
Cegerco Inc, Saguenay, Quebec.....	8,018,505	
Cellula Robotics Ltd, Burnaby, British Columbia.....	864,931	
Centre de Recherche Industrielle du Québec, Québec, Quebec.....	166,186	
ChaaS Technologies Inc, Montréal, Quebec.....	137,040	
Cis Maxwell Llc, Ottawa, Ontario.....	299,710	
City of Ottawa, Ottawa, Ontario.....	526,975	
Clean Harbors Canada Inc, Toronto, Ontario.....	169,730	
CleanEarth Industrial Services Inc, Halifax, Nova Scotia.....	241,338	
CloseReach Ltd, Ottawa, Ontario.....	189,717	
Colbourne & Kembel Architects Inc, Kingston, Ontario.....	187,163	
Colliers Project Leaders Inc, Ottawa, Ontario.....	808,846	
Colt Canada Corporation, Kitchener, Ontario.....	160,879	
COM DEV International Ltd, Cambridge, Ontario.....	199,997	
Commissionaires, Ottawa, Ontario.....	108,178	
Communications Security Establishment, Ottawa, Ontario.....	17,663,960	
Complex System Inc, Calgary, Alberta.....	192,683	
Computershare Trust Company of Canada, Montréal, Quebec.....	116,069,632	
Concordia University, Montréal, Quebec.....	202,649	
Construction CPB Inc, Saint-Bruno de Montarville, Quebec.....	1,855,461	
Construction Galipeau Inc, L'Ancienne-Lorette, Quebec.....	768,524	
Construction GCP Inc, Saint-Jean-sur-Richelieu, Quebec.....	1,385,541	
Construction Richelieu Inc, Saint-Jean-Sur-Richelie, Quebec.....	318,388	
Control Fire Systems Ltd, Toronto, Ontario.....	247,660	
Copcan Civil Ltd, Nanaimo, British Columbia.....	1,108,008	
Corebuild Construction Ltd, North York, Ontario.....	1,911,469	
Corporation D'Ugences-Sainté, Saint-Léonard, Quebec.....	213,132	
Correctional Service of Canada, Ottawa, Ontario.....	521,802	
County of Renfrew Municipal Corporation, Pembroke, Ontario.....	483,053	
Couverture Montréal-Nord Ltée, Saint Leonard, Quebec.....	140,288	
Creative Techinnov Software Montréal, Quebec.....	199,820	
Crisys Limited Markham, Ontario.....	199,248	
Cs Communications And Systems, Saint-Laurent, Quebec.....	660,925	
CSA Group, Toronto, Ontario.....	152,258	
Cubic Defense Applications Inc, San Diego, California.....	17,998,581	
Curtiss-Wright Corporation, Mississauga, Ontario.....	320,348	
CVL Information Solutions Inc, Ottawa, Ontario.....	224,062	
CWBios Inc, Camrose, Alberta.....	130,000	
D R Brenton Ltd, Lakeside, Nova Scotia.....	117,068	
D'Aronco, Pineau, Hebert, Varin Laval, Quebec.....	105,215	
Decisive Technologies Inc, Ottawa, Ontario.....	564,725	
Defence Construction Canada, Ottawa, Ontario.....	104,509,493	
Defence Science & Technology Laboratory, Fareham, United Kingdom.....	630,071	
Defence Science and Technology Laboratory, Salisbury, United Kingdom.....	216,370	
Defense Finance and Accounting Service, Indianapolis, Indiana.....	1,552,668	
Deloitte LLP, Toronto, Ontario.....	143,525	
Department of Transport, Ottawa, Ontario.....	1,464,919	
DEW Engineering & Development, Ottawa, Ontario.....	4,374,260	
DFS Inc, Saint John, New Brunswick.....	525,991	
Dialog Ontario Inc, Toronto, Ontario.....	423,017	
Dillon Consulting Ltd, Toronto, Ontario.....	1,725,111	
Dobbelsteyn Service & Maintenance Fredericton, News Brunswick.....	147,404	
Dolomite Networks Corporation, Ottawa, Ontario.....	316,865	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Dominant Information Solutions Canada (DISC) Inc, Ottawa, Ontario.....	153,000	
DPA Canada/UK Cast MOU, Bristol, United Kingdom.....	3,499,271	
DRS Technologies Inc, Arlington, Virginia.....	3,400,255	
DST Consulting Engineers Inc, Ottawa, Ontario.....	1,507,133	
Dunedin Energy Systems Ltd, Oro-Medonte, Ontario.....	285,659	
Dunmac General Contractors Ltd, Saskatoon, Saskatchewan.....	215,081	
Durham Combustion Limited, Trent Lakes, Ontario.....	171,012	
Dyze Design Inc, Lemoigne, Quebec.....	199,917	
East Central Painting & Coating Services Inc, Wainwright, Alberta.....	365,579	
Eastern Designers & Company Fredericton, New Brunswick.....	186,007	
Eastpoint Engineering Ltd, Halifax, Nova Scotia.....	3,033,193	
École de technologie supérieure, Montréal, Quebec.....	637,782	
Ecopia Tech Corporation, Toronto, Ontario.....	812,526	
Efficient Protection Inc, Montréal, Quebec.....	138,200	
Ellisdon Corporation, London, Ontario.....	2,069,871	
EllisDon Corporation, Mississauga, Ontario.....	1,740,903	
ENGIE Services Inc, Sherbrooke, Quebec.....	608,881	
EnGlobe Corp, Québec, Quebec.....	3,694,127	
Ernst & Young LLP, Toronto, Ontario.....	635,718	
Esri Canada Ltd, Toronto, Ontario.....	465,950	
Evision Inc, Softsim Technologies Montréal, Quebec.....	134,310	
Excelitas Canada Inc, Vaudreuil-Dorion, Quebec.....	420,845	
Exonetik Inc, Sherbrooke, Quebec.....	211,426	
Exp Services Inc, Brampton, Ontario.....	177,784	
FABRIQ architecture, Montréal, Quebec.....	306,801	
Ferro-Chemi-Crete Saint John, New Brunswick.....	772,151	
FFG Flensburger Fahrzeugbau Gesellschaft MBH, Flensburg, Germany.....	800,608	
Fleetway Inc, Saint John, New Brunswick.....	22,288,132	
Flosonics Medical, Greater Sudbury, Ontario.....	600,020	
Fnx-Innov Inc, Montréal, Quebec.....	127,463	
Fredericton Ventilation, Fredericton, New Brunswick.....	886,236	
Fuseforward Solutions Group Ltd, Vancouver, British Columbia.....	569,740	
Galvion Power Systems Inc, Ottawa, Ontario.....	191,435	
Gema Sciences, Inc, Aurora, Ontario.....	199,205	
Gemel Inc, Saguenay, Quebec.....	100,239	
GEMTEC Consulting Engineers and Scientists Limited, Fredericton, New Brunswick.....	201,956	
General Dynamics Canada Ltd, Ottawa, Ontario.....	168,875,984	
General Dynamics Mission Systems, Fairfax, Virginia.....	1,645,147	
General Electric Canada Inc, Mississauga, Ontario.....	9,070,330	
GeoSpectrum Technologies Inc, Dartmouth, Nova Scotia.....	943,369	
Germain Construction Inc, Saint-Augustin-De-Desmau, Quebec.....	2,347,319	
Ghd Consultants Ltd, Saint-Laurent, Quebec.....	192,126	
Globvision Inc, Montréal, Quebec.....	625,515	
Golder Associates Ltd, Mississauga, Ontario.....	2,813,103	
Government of Newfoundland and Labrador, St John's, Newfoundland and Labrador.....	112,140	
Government of Yukon, Whitehorse, Yukon.....	334,920	
Groupe Geyser Inc, Laval, Quebec.....	466,390	
Growing Greener Innovations Inc, Edmonton, Alberta.....	194,710	
Harris Canada Systems Inc, Calgary, Alberta.....	324,945	
Health Canada, Ottawa, Ontario.....	101,717	
Hemmera Envirochem Inc, Burnaby, British Columbia.....	266,538	
Hewlett-Packard Co, Mississauga, Ontario.....	196,334	
Hospital for Sick Children, Toronto, Ontario.....	721,446	
HubSpoke Inc, Ottawa, Ontario.....	158,530	
Humansystems Inc, Guelph, Ontario.....	2,120,211	
Hundseth Power Line Construction, Saskatoon, Saskatchewan.....	222,104	
IBISKA Telecom Inc, Ottawa, Ontario.....	216,979	
IBM Canada Ltd, Markham, Ontario.....	363,661	
Iceland Concrete Ltd, Warman, Saskatchewan.....	106,150	
IMP Group International Inc, Halifax, Nova Scotia.....	295,880	
Indigenous Services Canada, Gatineau, Quebec.....	1,900,000	
Industries Ocean Inc, Québec, Quebec.....	351,960	
InfoMagnetics Technologies Corporation, Winnipeg, Manitoba.....	480,376	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
ING Robotic Aviation Inc, Ottawa, Ontario.....	1,205,630	
Ino Québec, Quebec.....	331,541	
Instruments optiques du Saint-Laurent Inc, Mirabel, Quebec.....	184,717	
Integrated Distribution Systems, Saint-Germain-De-Grantham, Quebec.....	1,367,673	
Inter-Ops Canada Inc, Dollard-Des-Ormeaux, Quebec.....	658,015	
Intergraph Canada Ltd, Calgary, Alberta.....	615,015	
International Safety Research Inc, Ottawa, Ontario.....	157,087	
International Submarine Engineering Ltd, Coquitlam, British Columbia.....	747,532	
Irregular Warfare Technical Support, Alexandria, Virginia.....	6,306,791	
Irving Shipbuilding Inc, Halifax, Nova Scotia.....	305,725,968	
IrvinGQ Ltd, Llangeinor, United Kingdom.....	492,503	
ISL Engineering and Land Services Ltd, Edmonton, Alberta.....	509,929	
IWK Health Centre, Halifax, Nova Scotia.....	506,000	
Jasco Applied Sciences Ltd, Dartmouth, Nova Scotia.....	520,951	
Jean-Pierre Guay Transport Inc, Saint-Blaise-sur-Richelieu, Quebec.....	133,853	
JL Richards & Associates Ltd, Kingston, Ontario.....	170,745	
Johnson Controls Canada Lp, Toronto, Ontario.....	298,641	
Joint Strike Fighter Program, Arlington, Virginia.....	98,329,384	
Jokinen Engineering Services/Ojdrovic Engineers Inc in Joint Venture, Toronto, Ontario.....	138,931	
Joneljim Concrete Construction 1994 Limited, Sydney, Nova Scotia.....	380,320	
JP2G Consultants Inc, Pembroke, Ontario.....	1,680,276	
Kamal Mustafa Al Sultan General Trading & Contracting Co, Kuwait City, Kuwait.....	156,890	
KBI Construction Inc, Saskatoon, Saskatchewan.....	121,614	
KF Aerospace, Kelowna, British Columbia.....	107,978	
KFT Fire Trainer LLC, Montvale, New Jersey.....	822,998	
Kim Constructors Ltd, Saskatoon, Saskatchewan.....	452,607	
Kinetic Construction Ltd, Victoria, British Columbia.....	4,511,635	
Kingsview Construction Ltd, Victoria, British Columbia.....	154,979	
Knudsen Engineering Limited, Perth, Ontario.....	450,516	
Kongsberg Geospatial Ltd, Ottawa, Ontario.....	753,697	
Kraken Robotic Systems Inc, Mount Pearl, Newfoundland and Labrador.....	358,298	
KraussMaffei, Munich, Germany.....	1,259,983	
L3 Mapps Inc, Saint-Laurent, Quebec.....	8,866,299	
L3 Technologies MAS Inc, Mirabel, Quebec.....	48,681,705	
L3Harris Technologies Inc, Melbourne, Florida.....	2,623,412	
Lakeland Consulting Inc, Oakville, Ontario.....	192,658	
Larus Technologies Corp, Ottawa, Ontario.....	320,781	
Le Groupe Environ-Air Inc, Québec, Quebec.....	349,786	
Leighton Contracting (2009) Ltd, Courtenay, British Columbia.....	329,275	
Leonardo Uk Limited, London, Great Britain.....	830,108	
Lloyd's Register North America, Burlington, Ontario.....	1,087,783	
Lockheed Martin Canada Inc, Ottawa, Ontario.....	52,899,287	
Lockheed Martin Corporation, Bethesda, Maryland.....	3,114,309	
Lockheed Martin Overseas Services Corporation, Bethesda, Maryland.....	2,062,610	
London Health Science Center, London, Ontario.....	335,118	
Longan Vision Corp, Hamilton, Ontario.....	240,229	
LR Tech Inc, Québec, Quebec.....	292,976	
LTI, Québec, Quebec.....	813,399	
Lumibird Ltd, Ottawa, Ontario.....	236,811	
M. Sullivan & Son Limited, Arnprior, Ontario.....	816,951	
MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia.....	29,101,770	
Macdonald, Dettwiler And Associates, Brampton, Ontario.....	756,889	
Mack Trucks Inc, Allentown, Pennsylvania.....	7,437,910	
MAN Diesel & Turbo Canada Ltd, Vancouver, British Columbia.....	2,369,413	
Marshall of Cambridge Aerospace Ltd and Marshall Land Systems Ltd, Cambridge, United Kingdom.....	642,551	
Martec Limited, Dartmouth, Nova Scotia.....	2,928,315	
Martin Roy Et Associes Saguenay Inc, Jonquière, Quebec.....	186,269	
Maverick Construction Ltd, Saskatoon, Saskatchewan.....	327,800	
Maverin Inc, Ottawa, Ontario.....	374,387	
Mawashi Science and Technology, Saint-Jean-sur-Richelieu, Quebec.....	810,901	
McMaster University, Hamilton, Ontario.....	219,820	
McNeill Contracting Ltd, Napanee, Ontario.....	127,116	
MCW Consultants Ltd, Moncton, New Brunswick.....	335,591	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Mcw Consultants Ltd, Toronto, Ontario.....	108,162	
MED-ENG HOLDINGS ULC, Ottawa, Ontario.....	836,454	
Menya Solutions Inc, Sherbrooke, Quebec.....	973,458	
Mid Valley Construction, Kingston, Nova Scotia.....	778,630	
Milestone Environmental Contracting Inc, Langley, British Columbia.....	5,392,919	
Military Family Resource Centre, Comox, British Columbia.....	367,970	
Ministry of the Solicitor General, Ottawa, Ontario.....	244,840	
Mobile Resource Group Inc, Ottawa, Ontario.....	113,363	
Modis Canada Inc, Toronto, Ontario.....	293,126	
Municipality of Peel, Mississauga, Ontario.....	136,197	
Nasittuq Corporation, Ottawa, Ontario.....	8,618,993	
National Optics Institute, Québec, Quebec.....	650,122	
National Research Council of Canada, Ottawa, Ontario.....	16,503,840	
NATO Seaparrot, Arlington, Virginia.....	224,612,113	
Natural Resources, Ottawa, Ontario.....	2,653,042	
Neptune Security Services Inc, Mississauga, Ontario.....	236,236	
Nevada Automotive Test Center, Carson, Nevada.....	407,502	
Neverfrost Inc, Kitchener, Ontario.....	198,041	
New Technologies Inc, Ottawa, Ontario.....	541,833	
Nexalogy Environics, Montréal, Quebec.....	369,700	
North American Aerospace Defense Command/United States Northern Command, Colorado Springs, Colorado.....	591,974	
Northrop Grumman, Falls Church, Virginia.....	4,725,416	
Notra Inc, Ottawa, Ontario.....	360,007	
Nova Mechanical Systems Ltd Bonnyville, Alberta.....	279,275	
Nu-View Homes Ltd, Sidney, British Columbia.....	150,000	
Number TEN Architectural Group, Victoria, British Columbia.....	222,221	
Numérica Technologies Inc, Québec, Quebec.....	1,009,307	
Ocean Floor Geophysics Inc, Burnaby, British Columbia.....	711,471	
Olson Construction & Consulting Services Ltd, Wainwright, Alberta.....	244,246	
Omnitech Electronics Inc, Dartmouth, Nova Scotia.....	521,602	
Onico, Québec, Quebec.....	544,271	
Orenda Aerospace Corporation, Mississauga, Ontario.....	3,808,541	
Ova Inc, Québec, Quebec.....	116,130	
Pacific Industrial & Marine Ltd, Duncan, British Columbia.....	793,005	
Palantir Technologies Canada Inc, Vancouver, British Columbia.....	553,380	
Palitronica Inc, Kitchener, Ontario.....	117,140	
Parasense Inc, Madison, Virginia.....	173,295	
Parléview Ltd, Toronto, Ontario.....	145,194	
PCL Constructors Canada Inc, Edmonton, Alberta.....	27,698,257	
Pennant Canada Ltd, Ottawa, Ontario.....	3,935,245	
Pinchin Ltd, Mississauga, Ontario.....	129,669	
Planet Labs Geomatics Corp, Lethbridge, Alberta.....	196,522	
Plantiga Technologies Inc, Vancouver, British Columbia.....	839,585	
Pomerleau Inc, Saint-Georges, Quebec.....	13,378,301	
Prairie Paving (2006) Inc, Saskatoon, Saskatchewan.....	471,949	
Primex Project Management Ltd, Ottawa, Ontario.....	177,522	
Project Manager Soldier Maneuver and Precision Targeting, Fort Belvoir, Virginia.....	1,535,292	
Prolyte Corporation, Ottawa, Ontario.....	164,493	
Promaxis Systems Inc, Ottawa, Ontario.....	4,907,573	
Provencier Roy Associés Architectes Inc, Montréal, Quebec.....	785,505	
Public Health Agency of Canada, Ottawa, Ontario.....	296,553	
Public Works and Government Services, Gatineau, Quebec.....	24,900,280	
Qeynet Inc, Vaughan, Ontario.....	199,998	
Qinetiq Group Canada Inc, Ottawa, Ontario.....	707,945	
QinetQ Target Systems Canada Inc, Medicine Hat, Alberta.....	3,264,435	
Quantum Valley Ideas Laboratories, Waterloo, Ontario.....	199,974	
Queen's University, Kingston, Ontario.....	3,395,806	
R & D Drywall Inc, Saskatoon, Saskatchewan.....	153,641	
R V Anderson Associates Ltd, Sudbury, Ontario.....	112,321	
RAND Corporation, Santa Monica, California.....	579,421	
Raytheon Canada Ltd, Ottawa, Ontario.....	7,464,605	
Reach Technologies Inc, Victoria, British Columbia.....	198,000	
Redem Construction Ltd, Rusagonis, New Brunswick.....	411,634	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Republic Architecture Inc, Winnipeg, Manitoba.....	2,193,366	
Revay And Associates Limited, Revay Westmount, Quebec.....	147,725	
Rheinmetall AG, Dusseldorf, Germany.....	326,383	
Rheinmetall Canada Inc, Saint-Jean-sur-Richelieu, Quebec.....	25,251,874	
Risk Sciences International Inc, Ottawa, Ontario.....	199,309	
Robertson Martin Architects Inc, Ottawa, Ontario.....	531,883	
Rockwell Collins Canada Inc, Ottawa, Ontario.....	249,294	
Rounthwaite Dick & Hadley Architects Inc, Toronto, Ontario.....	276,721	
Royal Canadian Mounted Police, Ottawa, Ontario.....	435,350	
Royal Ottawa Health Care Group, Ottawa, Ontario.....	210,721	
Ryerson University, Toronto, Ontario.....	740,798	
Saab Canada Inc, Ottawa, Ontario.....	120,559	
Salience Analytics Inc, Vancouver, British Columbia.....	249,256	
Sanexen Environmental Services Inc, Brossard, Quebec.....	8,740,760	
Sapper Labs Cyber Solutions Inc, Navan, Ontario.....	2,940,368	
Saskcon Repair Services Ltd, Saskatoon, Saskatchewan.....	568,095	
Sb Technologies Inc, Sherbrooke, Quebec.....	1,049,480	
SCG Industries Limited, Saint John, New Brunswick.....	200,935	
Science and Technology Organisation - Centre for Maritime Research and Experimentation, La Spezia, Italy.....	311,339	
Seaspan Marine Corporation, Victoria, British Columbia.....	107,896,046	
Sensorup Inc, Calgary, Alberta.....	198,501	
Shared Services Canada, Gatineau, Quebec.....	902,816	
Sierra Systems Group Inc, Vancouver, British Columbia.....	417,171	
Signal Electric Ltd, Sidney, British Columbia.....	1,176,316	
Simbiotix Control Inc, Mississauga, Ontario.....	199,727	
Simluc Contractors Limited, Ottawa, Ontario.....	378,230	
Simo Management Inc, Longueuil, Quebec.....	133,290	
SkyHive Technologies Inc, Vancouver, British Columbia.....	425,000	
SLR Consulting Ltd, Vancouver, British Columbia.....	1,302,367	
Smilin Cowboy Vac Services Ltd, Rocky Mountain House, Alberta.....	186,647	
Snc-Lavalin Inc, Bedford, Nova Scotia.....	1,256,889	
SNC-Lavalin Inc, Montréal, Quebec.....	9,592,155	
Snc-Lavalin Inc, Mount Pearl, Newfoundland And Labrador.....	116,254	
Solana Networks Inc, Ottawa, Ontario.....	191,908	
Southwest Research Institute, San Antonio, Texas.....	16,965,785	
Space Strategies Consulting Ltd, Ottawa, Ontario.....	635,109	
St-Gelais Montminy + Associés Architectes inc, Québec, Quebec.....	350,906	
Stantec Consulting Ltd, Edmonton, Alberta.....	8,132,134	
Strong Brothers Heating Air Conditioning and General Contracting Ltd, Roslin, Ontario.....	343,388	
Super Kleen Ltd, Wainwright, Alberta.....	202,677	
Sustainable Developments, Edmonton, Alberta.....	238,946	
Tacteris Systems Inc, Calgary, Alberta.....	137,445	
TCI International, Fremont, California.....	1,607,046	
Telops Inc, Québec, Quebec.....	265,892	
Terra Sense Analytics Ltd, Kelowna, British Columbia.....	849,948	
Tetra Tech Canada Inc, Edmonton, Alberta.....	191,567	
Tetra Tech EBA, Edmonton, Alberta.....	790,887	
Texavie Technologies Inc, Vancouver, British Columbia.....	398,380	
Textron Systems Canada Inc, Ottawa, Ontario.....	2,778,400	
Textron Systems, Hunt Valley, Maryland.....	281,913	
Thales Canada, Ottawa, Ontario.....	29,520,072	
Thales Digital Solutions Inc, Montréal, Quebec.....	1,861,800	
The Cannington Group Inc, Stouffville, Ontario.....	417,273	
The Danish Defence Accounting Agency, Hjorring, Denmark.....	104,207	
The Tehama Group, Ottawa, Ontario.....	531,550	
Thomas & Schmidt Inc, Montréal, Quebec.....	126,416	
Thornhill Research Inc, Toronto, Ontario.....	742,794	
Thyssenkrupp Marine Systems Canada, Victoria, British Columbia.....	745,124	
Toromont Industries Ltd, Concord, Ontario.....	1,559,697	
TRL Technology Ltd, Tewkesbury, United Kingdom.....	158,961	
TRM Technologies Inc, Ottawa, Ontario.....	395,601	
Troy Life & Fire Safety Ltd, Owen Sound, Ontario.....	2,225,198	
Tsuu T'Ina Contracting Ltd, Ottawa, Ontario.....	128,474	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Turner & Townsend Canada Inc, Toronto, Ontario.....	140,836	
Tyco Integrated Fire & Security, Mississauga, Ontario.....	1,207,543	
Ultra Electronics Advanced Tactical, Austin, Texas.....	160,006	
Ultra Electronics Tcs Inc, Mont-Royal, Quebec.....	110,000	
Uncharted Software Inc, Toronto, Ontario.....	697,227	
UNIGEC Inc, Saguenay, Quebec.....	220,282	
United States Department of Defense, Washington, District of Columbia.....	381,153	
Universal Quantum Devices Inc, Waterloo, Ontario.....	192,300	
University of Alberta, Edmonton, Alberta.....	287,252	
University of British Columbia, Vancouver, British Columbia.....	1,717,305	
University of Calgary, Calgary, Alberta.....	219,577	
University of New Brunswick, Fredericton, New Brunswick.....	553,660	
University of Ontario Institute of Technology, Oshawa, Ontario.....	103,955	
University of Ottawa, Ottawa, Ontario.....	1,552,184	
University of Quebec at Chicoutimi, Chicoutimi, Quebec.....	228,034	
University of Quebec, Québec, Quebec.....	982,918	
University of Saskatchewan, Saskatoon, Saskatchewan.....	382,955	
University of Toronto, Toronto, Ontario.....	1,167,073	
University of Waterloo, Waterloo, Ontario.....	1,967,576	
Urthecast Corporation, Vancouver, British Columbia.....	712,882	
Valcom Consulting Group Inc, Ottawa, Ontario.....	4,217,851	
Vcdc, Québec, Quebec.....	297,589	
Veenstra Contracting, Belleville, Ontario.....	117,750	
Virtro Entertainment Inc, Vancouver, British Columbia.....	200,000	
Wahl Construction Ltd, Medicine Hat, Alberta.....	747,776	
Weatherhaven Global Resources Ltd, Burnaby, British Columbia.....	276,520	
Webster Electric Ltd, Courtenay, British Columbia.....	444,089	
Weir Canada Inc, Montréal, Quebec.....	57,955,411	
WESCAM Inc, Burlington, Ontario.....	502,267	
Western University, London, Ontario.....	598,750	
Western Weather Protectors Ltd, Calgary, Alberta.....	233,797	
Wood Canada Limited, Oakville, Ontario.....	3,873,100	
Worldreach Software Corporation, Ottawa, Ontario.....	198,425	
WorleyParsons Canada Service Ltd, Calgary, Alberta.....	300,765	
WSP Global Inc, Montréal, Quebec.....	239,135	
Wyle Laboratories Inc, Houston, Texas.....	419,087	
Wyvern Incorporated, Edmonton, Alberta.....	137,344	
Xtract Technologies Inc, Vancouver, British Columbia.....	1,047,325	
Zariba Security Corporation Ottawa, Ontario.....	185,400	
ZAS Architects, Toronto, Ontario.....	144,378	
Service payments under \$100,000 (821 payees).....	13,295,616	
 Health and Welfare Services.....	226,950,316	
ALS Canada Ltd, Vancouver, British Columbia.....	203,789	
Calian Group Ltd, Ottawa, Ontario.....	96,074,691	
Canadian Forces Morale and Welfare Services, Ottawa, Ontario.....	132,500	
E. Gulbja Laboratorija Sia, Riga, Latvia.....	206,230	
Landstuhl Regional Medical Center, Landstuhl, Germany.....	177,780	
Mecor Canada, Ponoka, Alberta.....	124,708	
Military Family Resource Centre, Halifax, Nova Scotia.....	300,000	
Montfort Health Services, Ottawa, Ontario.....	6,437,597	
Strategic Operations Inc Canada, Calgary, Alberta.....	138,654	
Trugenomix Inc, Rockville, Maryland.....	109,330	
Veterans Affairs, Charlottetown, Prince Edward Island.....	122,328,903	
Service payments under \$100,000 (435 payees).....	716,134	
 Informatics Services.....	283,720,961	
2Keys Corporation, Ottawa, Ontario.....	1,807,532	
4 Office Automation Ltd, Mississauga, Ontario.....	113,305	
7 Theta Inc, Ottawa, Ontario.....	236,743	
ACT Inc, Ottawa, Ontario.....	2,592,110	
Ada Core Technologies Inc, New York, New York.....	107,385	
ADGA Group Consultants Inc, Ottawa, Ontario.....	7,633,101	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Ads Inc, Virginia Beach, Virginia.....	619,840	
Amazon Web Services Canada Inc, Toronto, Ontario.....	362,040	
Amazon Web Services Inc, Seattle, Washington.....	1,386,097	
BCE Inc, Montréal, Quebec.....	1,996,189	
BDO Canada LLP, Toronto, Ontario.....	442,062	
Bell Mobility Inc, Montréal, Quebec.....	660,140	
BICES Group Executive, Brussels, Belgium.....	1,116,292	
Bluedrop Performance Learning Inc, St John's, Newfoundland and Labrador.....	294,710	
BNH Expert Software Inc, Montréal, Quebec.....	126,643	
C-Core Inc, St John's, Newfoundland and Labrador.....	238,033	
Calian Group Ltd, Ottawa, Ontario.....	3,555,151	
Canada Foreign Military Sales, New York, New York	12,327,313	
Canadian Forces Morale and Welfare Services, Ottawa, Ontario.....	1,398,188	
Carahsoft Technology Corp, Reston, Virginia.....	1,131,001	
Chantier Davie Canada Inc, Lévis, Quebec.....	412,155	
Click Networks Inc, Ottawa, Ontario.....	385,106	
CMC Electronics Inc, Montréal, Quebec.....	108,309	
Cofomo Inc, Montréal, Quebec.....	128,305	
Communications Security Establishment, Ottawa, Ontario.....	7,144,651	
Compucom Canada, Ottawa, Ontario.....	1,857,206	
Conoscenti Technologies Inc, Ottawa, Ontario.....	111,220	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	3,523,430	
Cryptomill Technologies Ltd, Toronto, Ontario.....	4,396,420	
Dalian Enterprises Inc, Ottawa, Ontario.....	215,300	
Decisive Technologies Inc, Ottawa, Ontario.....	4,344,647	
Defence Construction Canada, Ottawa, Ontario.....	300,878	
Defense Finance and Accounting Service, Indianapolis, Indiana.....	1,662,667	
Dell Canada Inc, North York, Ontario.....	297,957	
Deloitte LLP, Toronto, Ontario.....	1,705,587	
Department of Industry, Ottawa, Ontario.....	263,664	
Diversitel Communications Inc, Ottawa, Ontario.....	166,785	
DWP Solutions Inc, Ottawa, Ontario.....	1,345,118	
EMS Technologies, Toronto, Ontario.....	280,236	
Environment Canada, Gatineau, Quebec.....	263,138	
excelHR, Ottawa, Ontario.....	749,786	
Gartner Canada Co, Ottawa, Ontario.....	261,521	
Gartner Inc, Toronto, Ontario.....	1,325,138	
General Dynamics Canada Ltd, Ottawa, Ontario.....	772,541	
Genesis Integration Inc, Edmonton, Alberta.....	305,709	
Honeywell Canada Ltd, Mississauga, Ontario.....	375,405	
Ian Martin Group, Oakville, Ontario.....	172,112	
IBISKA Telecom Inc, Ottawa, Ontario.....	9,071,869	
IBM Canada Ltd, Markham, Ontario.....	38,688,100	
Inter-Ops Canada Inc Dollard-Des-Ormeaux, Quebec.....	920,754	
Interactive Audio Visual Inc, Ottawa, Ontario.....	213,083	
Intergraph Canada Ltd, Calgary, Alberta.....	748,819	
IPSS Inc, Ottawa, Ontario.....	6,514,301	
Irving Shipbuilding Inc, Halifax, Nova Scotia.....	125,646	
Itex Inc, Ottawa, Ontario.....	346,045	
ITnet Ottawa, Ottawa, Ontario.....	4,248,662	
Komutel Inc, Saint-Georges, Quebec.....	471,310	
L3 Communications, Salt Lake, Utah.....	508,659	
L3 Mapps Inc, Saint-Laurent, Quebec.....	293,290	
L3 Technologies MAS Inc, Mirabel, Quebec.....	322,112	
LANGUI Systems Inc, Winnipeg, Manitoba.....	235,620	
Lockheed Martin Canada Inc, Ottawa, Ontario.....	11,711,571	
Lockheed Martin Corporation, Bethesda, Maryland.....	378,503	
Lockheed Martin Overseas Services Corporation, Bethesda, Maryland.....	2,403,007	
MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia.....	2,470,262	
Maplesoft Consulting Inc, Ottawa, Ontario.....	130,090	
Martec Limited, Dartmouth, Nova Scotia.....	120,000	
Michael Wager Consulting Inc, Ottawa, Ontario.....	3,530,560	
MicroAge, Red Deer, Alberta.....	355,224	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Microsoft Canada, Mississauga, Ontario.....	3,163,500	
Microsoft Corporation, Mississauga, Ontario.....	2,848,512	
Mindwire Systems Ltd, Ottawa, Ontario.....	3,915,424	
Modis Canada Inc, Toronto, Ontario.....	10,435,641	
National Research Council of Canada, Ottawa, Ontario.....	107,000	
NATO Communications and Information Agency, Brussels, Belgium.....	379,654	
Nisha Technologies Inc, Ottawa, Ontario.....	210,936	
Nokia Canada Inc, Ottawa, Ontario.....	156,979	
Northern Micro Inc, Ottawa, Ontario.....	155,219	
Northern Micro, Ottawa, Ontario.....	3,859,565	
Northrop Grumman, Falls Church, Virginia.....	241,052	
Oracle Canada ULC, Mississauga, Ontario.....	454,500	
Palantir Technologies Canada Inc, Vancouver, British Columbia.....	999,804	
Phil Keast Project Management Inc, Ottawa, Ontario.....	143,566	
PricewaterhouseCoopers LLP, Ottawa, Ontario.....	3,067,347	
Primex Project Management Ltd, Ottawa, Ontario.....	1,444,674	
Procom Consultants Group Ltd, Toronto, Ontario.....	342,260	
Public Works and Government Services, Gatineau, Quebec.....	446,090	
PureLogic IT Solutions Inc, Ottawa, Ontario.....	11,375,220	
Qiagen Inc, Toronto, Ontario.....	333,333	
Queen's University, Kingston, Ontario.....	346,164	
Randstad Canada, Montréal, Quebec.....	160,717	
Royal Canadian Mounted Police, Ottawa, Ontario.....	249,077	
S i Systems Ltd, Calgary, Alberta.....	3,880,325	
Saab Canada Inc, Ottawa, Ontario.....	11,520,228	
SAP Canada Inc, Toronto, Ontario.....	3,527,540	
Sapper Labs Inc, Ottawa, Ontario.....	1,124,047	
Shared Services Canada, Gatineau, Quebec.....	22,061,646	
Sierra Systems Group Inc, Vancouver, British Columbia.....	172,570	
Solutions Ambra Inc, Montréal, Quebec.....	436,308	
Stoneworks Technologies Inc, Ottawa, Ontario.....	2,757,052	
SynerSolutions Technologies Inc, Ottawa, Ontario.....	119,090	
Systematix IT Solutions Inc, Ottawa, Ontario.....	3,308,646	
Tactical Communications Group Llc, Tewksbury, Massachusetts.....	403,101	
TAG HR The Associates Group Human Resources, Ottawa, Ontario.....	205,823	
Telecom Computer Inc, Burlington, Ontario.....	1,138,974	
Telflex Technologie Inc, Lévis, Quebec.....	141,335	
Thales Canada, Ottawa, Ontario.....	8,421,547	
The Halifax Computer Consulting Group Inc, Ottawa, Ontario.....	2,165,011	
The VCAN Group, Ottawa, Ontario.....	399,262	
Thomas & Schmidt Inc, Montréal, Quebec.....	149,126	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	1,227,609	
TrackGen Solutions Inc, Mississauga, Ontario.....	162,027	
TRM Technologies Inc, Ottawa, Ontario.....	1,457,298	
Tundra Technical Solutions Inc, Toronto, Ontario.....	344,931	
United States Department of Defense, Washington, District of Columbia.....	2,822,727	
Valcom Consulting Group Inc, Ottawa, Ontario.....	1,433,844	
Veritaaq Technology House Inc, Ottawa, Ontario.....	4,356,964	
WebGenii Consulting, Redcliff, Alberta.....	143,649	
Xerox Canada Ltd, Ottawa, Ontario.....	281,537	
Zernam Enterprise Inc, Ottawa, Ontario.....	109,908	
Zighra Inc, Ottawa, Ontario.....	1,042,838	
Service payments under \$100,000 (376 payees).....	8,743,411	
Interpretation and Translation Services.....	19,978,493	
Orient Star Logistics Services Co, Amman, Jordan.....	289,029	
Public Works and Government Services, Gatineau, Quebec.....	16,618,581	
Quality Translation Services, Sin El Fil, Lebanon.....	452,686	
R&R International Translation L'Île-Bizard, Quebec.....	138,255	
Skrivanek Baltic, Riga, Latvia.....	170,348	
SNC-Lavalin Inc, Montréal, Quebec.....	1,187,633	
Service payments under \$100,000 (27 payees).....	1,121,961	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Legal Services.....	25,771,585	
Andrew Raven,James Cameron, Ottawa, Ontario.....		101,162
Borden Ladner Gervais LLP, Toronto, Ontario.....		230,935
Defence Construction Canada, Ottawa, Ontario.....		1,967,753
Deschamps M, Montréal, Quebec.....		235,983
Ekm Law Professional Corporation, Ottawa, Ontario.....		142,354
Epiq Class Action Services Canada Inc, Ottawa, Ontario.....		1,946,427
Justice Canada, Ottawa, Ontario.....		15,400,530
Koskie Minsky Llp, Toronto, Ontario.....		163,234
Me Charles A. Veilleux, Montréal, Quebec.....		2,768,482
Okanagan Indian Band Vernon, British Columbia.....		1,738,920
Public Prosecution Service of Canada, Ottawa, Ontario.....		148,273
Reva Devins Dispute Resolution Inc, Toronto, Ontario.....		333,935
Service payments under \$100,000 (50 payees).....		593,597
Management Consulting.....	50,380,027	
Bell Textron Canada Limited, Mirabel, Quebec.....		3,956,541
Cache Computer Consulting Corp, Ottawa, Ontario.....		273,294
Calian Group Ltd, Ottawa, Ontario.....		1,317,763
Canadian Forces Morale and Welfare Services, Ottawa, Ontario.....		148,365
Co-Ven-Co Ltd, Toronto, Ontario.....		1,226,825
Communications Security Establishment, Ottawa, Ontario.....		568,775
Contract Community Inc, Ottawa, Ontario.....		123,138
Coradix Technology Consulting Ltd, Ottawa, Ontario.....		135,810
Defence Construction Canada, Ottawa, Ontario.....		4,058,972
Dillon Consulting Ltd, Toronto, Ontario.....		593,587
Dynamic Personnel Consultants, Ottawa, Ontario.....		127,013
Ebb Environmental Consulting Inc, Delta, British Columbia.....		153,227
Econoler Inc, Québec, Quebec.....		138,370
Ernst & Young Orenda Corporate Finance Inc, Toronto, Ontario.....		100,441
eVision Inc & Softsim Technologies Inc in Joint Venture, Montréal, Quebec.....		300,076
Gartner Inc, Toronto, Ontario.....		1,702,456
GRC Architects Inc, Ottawa, Ontario.....		2,775,379
HDP Group Inc, Ottawa, Ontario.....		116,408
Health Canada, Ottawa, Ontario.....		2,808,088
Irving Shipbuilding Inc, Halifax, Nova Scotia.....		117,112
Johnson Controls Canada Lp, Toronto, Ontario.....		4,210,000
M. Sullivan & Son Ltd, Arnprior, Ontario.....		241,960
Maverin Inc, Ottawa, Ontario.....		138,583
MaxSys, Ottawa, Ontario.....		102,801
MCW Custom Energy Solutions Ltd, Toronto, Ontario.....		1,098,910
National Research Council of Canada, Ottawa, Ontario.....		1,153,206
Natural Resources, Ottawa, Ontario.....		272,915
Pennant Canada Ltd, Ottawa, Ontario.....		246,660
Pleiad Canada Inc, Ottawa, Ontario.....		151,885
Pomerleau Inc, Saint-Georges, Quebec.....		362,000
Posterity Group Consulting Inc, Ottawa, Ontario.....		171,125
PricewaterhouseCoopers LLP, Ottawa, Ontario.....		1,694,294
Promaxis Systems Inc, Ottawa, Ontario.....		815,334
Protak Consulting Group Inc, Ottawa, Ontario.....		217,024
Public Works and Government Services, Gatineau, Quebec.....		11,662,122
QMR Staffing Solutions Inc, Ottawa, Ontario.....		231,179
S i Systems Ltd, Calgary, Alberta.....		606,098
Stantec Consulting Ltd, Edmonton, Alberta.....		247,768
The AIM Group Inc, Ottawa, Ontario.....		171,384
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....		117,129
The VCAN Group, Ottawa, Ontario.....		102,480
Thomas & Schmidt Inc, Montréal, Quebec.....		108,920
TPG Technology Consulting Ltd, Ottawa, Ontario.....		1,138,670
Valcom Consulting Group Inc, Ottawa, Ontario.....		373,195
Weir Canada Inc, Montréal, Quebec.....		193,907
WSP Global Inc, Montréal, Quebec.....		114,970

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Xtech Explosive Decontamination Inc, Victoria, Bristish Columbia.....	263,088	
Service payments under \$100,000 (51 payees).....	3,430,780	
Protection Services.....	100,828,877	
City of Moose Jaw, Moose Jaw, Saskatchewan.....	1,226,643	
Commissionaires, Ottawa, Ontario.....	95,422,473	
Communications Cold Lake Inc, Cold Lake, Alberta.....	143,868	
Dalhousie University, Halifax, Nova Scotia.....	1,181,183	
Department of Industry, Ottawa, Ontario.....	937,262	
Public Works and Government Services, Gatineau, Quebec.....	1,584,416	
Service payments under \$100,000 (98 payees).....	333,032	
Scientific and Research Services.....	9,378,792	
Calian Group Ltd, Ottawa, Ontario.....	2,928,873	
Canadian Space Agency, Longueuil, Quebec.....	615,901	
Defence Construction Canada, Ottawa, Ontario.....	154,764	
Department of Fisheries and Oceans, Ottawa, Ontario.....	568,252	
Department of Health, Ottawa, Ontario.....	315,000	
Dillon Consulting Ltd, Toronto, Ontario.....	104,928	
Environment Canada, Gatineau, Quebec.....	449,853	
Exonetik Inc, Sherbrooke, Quebec.....	338,678	
Human Resource Systems Group Ltd, Ottawa, Ontario.....	300,491	
Jasco Applied Sciences Ltd, Dartmouth, Nova Scotia.....	415,286	
Martec Limited, Dartmouth, Nova Scotia.....	577,703	
National Research Council of Canada, Ottawa, Ontario.....	285,822	
Nexalogy Environics Montréal, Quebec.....	189,100	
Public Works and Government Services, Gatineau, Quebec.....	386,884	
Royal Military College of Canada, Kingston, Ontario.....	138,518	
Thales Canada, Ottawa, Ontario.....	359,532	
Service payments under \$100,000 (213 payees).....	1,249,207	
Special Fees and Services.....	3,491,532	
Service payments under \$100,000 (1369 payees).....	3,491,532	
Temporary Help Services.....	43,613,129	
Access Corporate Technologies Inc, Ottawa, Ontario.....	154,414	
Adecco Canada, Toronto, Ontario.....	371,274	
ADGA Group Consultants Inc, Ottawa, Ontario.....	1,792,494	
Adirondack Information Management Inc, Ottawa, Ontario.....	121,885	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....	800,721	
Altis Human Resources Inc, Ottawa, Ontario.....	3,079,561	
Artemp Personnel Services Inc, Ottawa, Ontario.....	119,070	
BCE Inc, Montréal, Quebec.....	935,000	
Cache Computer Consulting Corp, Ottawa, Ontario.....	250,260	
Calian Group Ltd, Ottawa, Ontario.....	1,481,912	
Citel Technology Inc, Ottawa, Ontario.....	239,085	
CloseReach Ltd, Ottawa, Ontario.....	1,794,942	
Cofomo Inc, Montréal, Quebec.....	111,250	
Commissionaires, Ottawa, Ontario.....	477,640	
Contract Community Inc, Ottawa, Ontario.....	104,294	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	1,308,632	
CSI Consulting Inc, Toronto, Ontario.....	158,625	
Dbhs Security Consulting Inc, Ottawa, Ontario.....	689,482	
Defence Construction Canada, Ottawa, Ontario.....	109,754	
Dynamic Personnel Consultants, Ottawa, Ontario.....	999,066	
Eagle Professional Resources Inc, Toronto, Ontario.....	154,284	
Ernst & Young LLP, Toronto, Ontario.....	571,897	
eVision Inc & Softsim Technologies Inc in Joint Venture, Montréal, Quebec.....	213,986	
excelHR, Ottawa, Ontario.....	2,418,676	
Federal Reserve Bank of New York, New York, New York.....	801,351	
FMC Professionals Inc, Ottawa, Ontario.....	667,831	
Gartner Inc, Toronto, Ontario.....	745,211	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
HubSpoke Inc, Ottawa, Ontario.....	893,386	
IBISKA Telecom Inc, Ottawa, Ontario.....	2,804,871	
Kelly Services Canada Ltd, Toronto, Ontario.....	541,650	
Lansdowne Technologies Inc, Ottawa, Ontario.....	172,175	
LRO Staffing, Ottawa, Ontario.....	1,094,413	
Lumina IT Inc, Ottawa, Ontario.....	297,525	
Manpower Services Canada Ltd, Toronto, Ontario.....	159,663	
Maplesoft Consulting Inc, Ottawa, Ontario.....	141,657	
MaxSys, Ottawa, Ontario.....	757,511	
Michael Wager Consulting Inc, Ottawa, Ontario.....	333,348	
Mindwire Systems Ltd, Ottawa, Ontario.....	207,863	
Modis Canada Inc, Toronto, Ontario.....	1,025,064	
Portage Personnel Inc, Ottawa, Ontario.....	228,132	
PrecisionIT Incorporated, Ottawa, Ontario.....	173,138	
Prologic Systems Ltd, Ottawa, Ontario.....	202,971	
Promaxis Systems Inc, Ottawa, Ontario.....	773,768	
Protak Consulting Group Inc, Ottawa, Ontario.....	943,207	
Quantum Management Services Ltd, Montréal, Quebec.....	832,496	
Randstad Canada, Montréal, Quebec.....	907,570	
S i Systems Ltd, Calgary, Alberta.....	111,537	
Solana Networks Inc, Ottawa, Ontario.....	117,068	
Spearhead Management Canada Limited, Ottawa, Ontario.....	104,307	
Spirit Personnel Inc, Ottawa, Ontario.....	356,640	
SynerSolutions Technologies Inc, Ottawa, Ontario.....	259,440	
TAG HR The Associates Group Human Resources, Ottawa, Ontario.....	884,422	
TEKsystems Canada Inc, Toronto, Ontario.....	266,022	
The AIM Group Inc, Ottawa, Ontario..	183,900	
The Halifax Computer Consulting Group Inc, Ottawa, Ontario.....	634,553	
Thinkpoint Inc, Ottawa, Ontario.....	640,452	
Tiree Facility Solutions Inc, Ottawa, Ontario.....	341,802	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	126,225	
Turtle Island Staffing Inc, Ottawa, Ontario.....	734,128	
Uk Sc C4lsr Ciscpa, Washington, District of Columbia.....	816,460	
Valcom Consulting Group Inc, Ottawa, Ontario.....	1,246,365	
Veritaaq Technology House Inc, Ottawa, Ontario.....	234,420	
Watershed Information Technology Inc, Ottawa, Ontario.....	689,232	
Weir Canada Inc, Montréal, Quebec.....	341,300	
Zernam Enterprise Inc, Ottawa, Ontario.....	462,912	
Service payments under \$100,000 (60 payees).....	1,898,939	
 Training and Educational Services.....	118,041,914	
3261620 Canada Inc, Ottawa, Ontario.....	166,144	
4Plan Consulting Corporation, Ottawa, Ontario.....	101,749	
ACT Inc, Ottawa, Ontario.....	113,000	
AFI, Québec, Quebec.....	224,590	
AFNORTH International School, Brunssum, Netherlands.....	1,977,620	
Algonquin College Of Applied, Ottawa, Ontario.....	163,320	
Algonquin College, Ottawa, Ontario.....	975,649	
Berlitz Canada Inc, Mississauga, Ontario.....	214,215	
Bls GlobalKnowledge, Toronto, Ontario.....	474,875	
BMT Fleet Technology Ltd, Ottawa, Ontario.....	172,802	
Boeing, Chicago, Illinois.....	488,385	
Bombardier Inc, Dorval, Quebec.....	1,629,877	
CAE Aircrew Training Services PLC, Wallingford, United Kingdom.....	879,288	
CAE Inc, Montréal, Quebec.....	1,298,602	
Calian Group Ltd, Ottawa, Ontario.....	12,783,107	
Camosun College, Victoria, British Columbia.....	1,121,621	
Canada Foreign Military Sales, New York, New York.....	17,536,054	
Canada School of Public Service, Ottawa, Ontario.....	300,000	
Canadian Forces Morale and Welfare Services, Ottawa, Ontario.....	114,113	
Carl Kuster Mountain Park Inc, Malakwa, Bristish Columbia.....	199,972	
Cégep Édouard-Montpetit, Longueuil, Quebec.....	144,500	
Cégep Saint-Jean-sur-Richelieu, Saint-Jean-sur-Richelieu, Quebec.....	3,455,915	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Chartered Professional Accountants Toronto, Ontario.....	162,866	
Chatter Creek Mountain Lodges Ltd, Golden, British Columbia.....	161,700	
College Nordique Francophone Yellowknife, Northwest Territories.....	109,854	
College of Jonquière, Jonquiere, Quebec.....	115,355	
Conseil des écoles publiques de l'Est de l'Ontario, Ottawa, Ontario.....	219,671	
Coughlin & Associates Ltd, Ottawa, Ontario.....	114,632	
CTOMS Inc, Edmonton, Alberta.....	194,263	
Department of Transport, Ottawa, Ontario.....	422,259	
Eagle School of Languages Inc, Ottawa, Ontario.....	238,894	
École Creusot, Gatineau, Quebec.....	335,149	
École de langues La Cité Inc, Ottawa, Ontario.....	5,136,024	
EMT Emergency Medical Technology Inc, Dartmouth, Nova Scotia.....	1,826,909	
Ernst & Young LLP, Toronto, Ontario.....	457,905	
ExitCertified Corp, Ottawa, Ontario.....	1,388,397	
Fast Forward French Inc, Ottawa, Ontario.....	147,525	
Flight Safety Canada Ltd, Toronto, Ontario.....	457,314	
Flight-1 LLC, DeLand, Florida.....	122,829	
Foreign Affairs Trade and Development, Ottawa, Ontario.....	111,250	
Gartner Canada Co, Ottawa, Ontario.....	157,200	
Gartner Inc, Toronto, Ontario.....	405,870	
Ght Global (Ca) Ltd, Ottawa, Ontario.....	302,220	
GHT-Global Ltd, London, United Kingdom.....	805,617	
Global Knowledge Training Canada LLC, Toronto, Ontario.....	1,357,332	
Grand Erie District School Board, Brantford, Ontario.....	146,665	
Graybridge International Consulting Inc, Ottawa, Ontario.....	2,027,783	
Greater Essex County District School Board, Windsor, Ontario.....	101,918	
Hamilton-Wentworth District School Board, Hamilton, Ontario.....	186,833	
HNZ Group Inc, Les Cèdres, Quebec.....	388,740	
Insights Learning & Development, Halifax, Nova Scotia.....	160,063	
Institut maritime du Québec, Rimouski, Quebec.....	228,353	
Interlangues Language School, Ottawa, Ontario.....	683,984	
Jane's Group United Kingdom Limited, Coulsdon, United Kingdom.....	102,438	
Justice Institute of British Columbia, New Westminster, British Columbia.....	211,050	
KPMG LLP, Toronto, Ontario.....	161,781	
La Cité Language School Inc, Montréal, Quebec.....	205,146	
Lakehead District School Board, Thunder Bay, Ontario.....	112,192	
Learning Tree International Inc, Ottawa, Ontario.....	559,290	
MAG Aerospace Canada Corp, Toronto, Ontario.....	154,532	
McGill University, Montréal, Quebec.....	241,119	
McMaster University, Hamilton, Ontario.....	295,380	
Mobility Lab Inc, Arnprior, Ontario.....	274,105	
MX101 Inc, Ottawa, Ontario.....	354,340	
National Test Pilot School, Mojave, California.....	1,405,703	
New Horizons Worldwide LLC, West Conshohocken, Pennsylvania.....	213,052	
Northern Ontario School of Medicine, Thunder Bay, Ontario.....	155,000	
Nova Scotia Community College, Halifax, Nova Scotia.....	335,786	
Ontario Minister of Finance, Oshawa, Ontario.....	325,539	
Ottawa Catholic School Board, Ottawa, Ontario.....	407,427	
Ottawa-Carleton District School Board, Ottawa, Ontario.....	1,037,908	
Parachute Montréal Inc, Saint-Esprit, Quebec.....	606,443	
Prairie Rose School Division No 8, Dunmore, Alberta.....	275,011	
Primex Project Management Ltd, Ottawa, Ontario.....	188,921	
Priority Management International Inc, Vancouver, British Columbia.....	315,699	
PROSCI CANADA ULC, Halifax, Nova Scotia.....	242,590	
Public Service Commission, Ottawa, Ontario.....	472,138	
PureLogic IT Solutions Inc, Ottawa, Ontario.....	157,034	
Queen's University, Kingston, Ontario.....	2,872,601	
Race Lab Inc, Markham, Ontario.....	689,040	
RaceRocks Inc, Victoria, British Columbia.....	1,127,112	
Relyon Nutec Canada Incorporated, Dartmouth, Nova Scotia.....	401,546	
Reticle Ventures Canada Inc, Ottawa, Ontario.....	432,010	
Royal Canadian Mounted Police, Ottawa, Ontario.....	128,186	
Sans Institute, North Bethesda, Maryland.....	290,505	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
SkyVenture Montréal, Laval, Québec.....	146,819	
Stormwind Llc, Dallas, Texas.....	198,273	
Strategic Operations Inc Canada, Calgary, Alberta.....	221,170	
Supreme Headquarters Allied Powers Europe, Mons, Belgium.....	367,772	
Tadaweb, Belvaux, Luxembourg.....	137,500	
TGATS, Belleville, Ontario.....	276,432	
Thales Canada, Ottawa, Ontario.....	119,500	
The Escal Institute of Advanced Technologies Inc, Bethesda, Maryland.....	369,213	
The VCAN Group, Ottawa, Ontario.....	350,774	
Topflight Elite Training and Charter Services Inc, Penticton, British Columbia.....	1,827,009	
Treasury Board Secretariat, Ottawa, Ontario.....	250,000	
Trillium Lakelands District School Board, Lindsay, Ontario.....	185,445	
UFA Inc, Burlington, Massachusetts.....	595,932	
United Kingdom Ministry of Defence, London, United Kingdom.....	256,880	
Université de Sherbrooke, Sherbrooke, Quebec.....	452,730	
Université Laval, Québec, Quebec.....	327,983	
University of Alberta, Edmonton, Alberta.....	105,218	
University of Calgary, Calgary, Alberta.....	882,880	
University of Manitoba, Winnipeg, Manitoba.....	333,928	
University of Ottawa, Ottawa, Ontario.....	2,183,690	
University of Toronto, Toronto, Ontario.....	615,466	
Upper Canada District Brockville, Ontario.....	178,464	
Upper Grand District School Board, Guelph, Ontario.....	137,395	
Valcom Consulting Group Inc, Ottawa, Ontario.....	253,192	
Western University, London, Ontario.....	346,092	
Service payments under \$100,000 (2160 payees).....	28,960,761	
Other Services.....	647,180,812	
17 Wing Fitness & Recreation Centre, Winnipeg, Manitoba.....	113,423	
3149455 Canada Inc, Ottawa, Ontario.....	156,375	
6193374 Canada Incorporated, Ottawa, Ontario.....	313,727	
6826130 Canada Inc, Calgary, Alberta.....	103,032	
7 Theta Inc, Ottawa, Ontario.....	746,513	
A & J Hanna Construction Ltd, Fredericton, New Brunswick.....	607,093	
A&B Tailor Shop Inc, Victoria, British Columbia.....	265,365	
Access Corporate Technologies Inc, Ottawa, Ontario.....	373,552	
ACF Associates Inc, Loyalist, Ontario.....	476,013	
ADGA Group Consultants Inc, Ottawa, Ontario.....	2,985,939	
Adirondack Information Management Inc, Ottawa, Ontario.....	238,198	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....	379,976	
Airbus Defence and Space, Ottobrunn, Germany.....	177,884	
Allied Container Systems Inc, Walnut Creek, California.....	509,320	
Altis Human Resources Inc, Ottawa, Ontario.....	2,838,421	
American Bureau of Shipping, Houston, Texas.....	974,664	
AMTEK Engineering Services Ltd, Ottawa, Ontario.....	137,836	
Anytime Fitness, Yellowknife, Northwest Territories.....	163,560	
Artemp Personnel Services Inc, Ottawa, Ontario.....	137,437	
Atomic Energy of Canada Ltd, Chalk River, Ontario.....	175,000	
Australian Department of Defence, Canberra, Australia.....	500,000	
Base Fund, Edmonton, Alberta.....	933,231	
Base Fund, Greenwood, Nova Scotia.....	377,778	
Base Fund, Halifax, Nova Scotia.....	1,087,275	
Base Fund, Moose Jaw, Saskatchewan.....	495,925	
Base Fund, North Bay, Ontario.....	112,014	
Base Fund, Oromocto, New Brunswick.....	108,108	
Base Fund, Petawawa, Ontario.....	1,287,443	
Base Fund, Victoria, British Columbia.....	759,416	
BCE Inc, Montréal, Quebec.....	426,974	
Beechwood Funeral Cemetery and Cremation Services, Ottawa, Ontario.....	228,418	
Bell Textron Canada Limited, Mirabel, Quebec.....	165,060	
Bervin Construction Ltd, Abbotsford, British Columbia.....	170,922	
Bluedrop Performance Learning Inc, St John's, Newfoundland and Labrador.....	325,156	
BMT Fleet Technology Ltd, Ottawa, Ontario.....	4,368,386	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
BNH Expert Software Inc, Montréal, Quebec.....	107,985	
Boeing, Chicago, Illinois.....	4,707,379	
Cache Computer Consulting Corp, Ottawa, Ontario.....	278,948	
Calian Group Ltd, Ottawa, Ontario.....	39,669,480	
Canada Foreign Military Sales, New York, New York.....	5,732,783	
Canadian Blood Services, Ottawa, Ontario.....	128,752	
Canadian Forces Central Fund (Cfcf), Borden, Ontario.....	335,392	
Canadian Forces Morale and Welfare Services, Ottawa, Ontario.....	177,510,086	
Canadian Nuclear Laboratories, Chalk River, Ontario.....	2,788,816	
CBCL Ltd, Halifax, Nova Scotia.....	826,141	
CFB Kingston Bldg H55, Kingston, Ontario.....	1,391,279	
Chiltern Industries Ltd, Henley On Thames, United Kingdom.....	10,509,427	
Chris Carr Ltd, Geary, New Brunswick.....	305,313	
Christine's Tailor Shop, Dartmouth, Nova Scotia.....	176,529	
Click Networks Inc, Ottawa, Ontario.....	794,888	
CloseReach Ltd, Ottawa, Ontario.....	505,769	
Code For Canada, Toronto, Ontario.....	425,541	
Cofomo Inc, Montréal, Quebec.....	766,060	
Commissionaires, Ottawa, Ontario.....	1,241,547	
Communications Security Establishment, Ottawa, Ontario.....	1,179,925	
Communitech Corporation, Kitchener, Ontario.....	625,000	
Contract Community Inc, Ottawa, Ontario.....	856,428	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	3,859,414	
Corporate Inquiry Systems Inc, London, Ontario.....	293,327	
Correctional Service of Canada, Ottawa, Ontario.....	209,499	
CSI Consulting Inc, Toronto, Ontario.....	143,841	
Cubic Defense Applications Inc, San Diego, California.....	4,372,194	
CVL Information Solutions Inc, Ottawa, Ontario.....	258,280	
Dalian Enterprises Inc, Ottawa, Ontario.....	713,048	
Decisive Technologies Inc, Ottawa, Ontario.....	964,981	
Defence Construction Canada, Ottawa, Ontario.....	4,025,041	
Deloitte LLP, Toronto, Ontario.....	931,573	
Department of Defense Education Activity, Alexandria, Virginia.....	785,372	
Department of Fisheries and Oceans, Ottawa, Ontario.....	383,963	
Department of Industry, Ottawa, Ontario.....	303,160	
Department of Transport, Ottawa, Ontario.....	1,150,011	
DH Aggregates Ltd, Fredericton, New Brunswick.....	360,264	
Dillon Consulting Ltd, Toronto, Ontario.....	273,726	
Dls Technology Corporation, Ottawa, Ontario.....	299,914	
Dominant Information Solutions Canada (DISC) Inc, Ottawa, Ontario.....	11,330,138	
Donna Cona Inc, Ottawa, Ontario.....	187,394	
DRS Technologies Inc, Arlington, Virginia.....	1,166,178	
DWP Solutions Inc, Ottawa, Ontario.....	104,664	
EMIC Consulting Ltd, London, United Kingdom.....	571,607	
EMS Technologies, Toronto, Ontario.....	376,778	
EnGlobe Corp, Québec, Quebec.....	498,698	
Environment Canada, Gatineau, Quebec.....	7,628,215	
Ernst & Young Orenda Corporate Finance Inc, Toronto, Ontario.....	209,627	
Esri Canada Ltd, Toronto, Ontario.....	742,925	
eVision Inc & Softsim Technologies Inc in Joint Venture, Montréal, Quebec.....	661,922	
excelHR, Ottawa, Ontario.....	2,638,175	
Federal Reserve Bank of New York, New York, New York.....	140,405	
Firebird Aviation Services Inc, Kingston, Nova Scotia.....	162,160	
Flex Tech Services Inc, Ottawa, Ontario.....	219,574	
Flourish Consulting Solutions, Washington, District Of Columbia.....	8,163,176	
Fop Tereshchuk VH, Lviv Ukraine.....	326,582	
Forrester Research Ltd, London, United Kingdom.....	107,970	
Gartner Canada Co, Ottawa, Ontario.....	1,001,973	
Gartner Inc, Toronto, Ontario.....	3,210,903	
GC Strategies Inc, Ottawa, Ontario.....	479,705	
General Dynamics Canada Ltd, Ottawa, Ontario.....	1,536,534	
General Dynamics Mission Systems, Fairfax, Virginia.....	128,360	
GeoSpectrum Technologies Inc, Dartmouth, Nova Scotia.....	179,620	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Gestion Valcartier, Courcelette, Quebec.....	2,189,656	
Ghd Consultants Ltd, Saint-Laurent, Quebec.....	157,293	
Golder Associates Ltd, Mississauga, Ontario.....	161,241	
Government of New Brunswick, Fredericton, New Brunswick.....	915,839	
Great Rock Capital Partners, Westport, Connecticut.....	113,950	
Hard-Co Construction Ltd, Whitby, Ontario.....	521,900	
Harled Inc, Waterloo, Ontario.....	972,589	
Harris Canada Systems Inc, Calgary, Alberta.....	262,305	
Health Canada, Ottawa, Ontario.....	1,231,430	
HubSpoke Inc, Ottawa, Ontario.....	873,706	
Human Resource Systems Group Ltd, Ottawa, Ontario.....	160,998	
Hurricane Services Inc, Medicine Hat, Alberta.....	307,804	
IBISKA Telecom Inc, Ottawa, Ontario.....	7,775,318	
IBM Canada Ltd, Markham, Ontario.....	15,541,845	
IDS Systems Consultants Inc, Ottawa, Ontario.....	285,480	
IIC Technologies Inc, North Vancouver, British Columbia.....	271,196	
Innovative Communications, Washington, District Of Columbia.....	164,729	
Irving Shipbuilding Inc, Halifax, Nova Scotia.....	3,086,543	
IT Services Canada Inc/NATTIQ, Ottawa, Ontario.....	150,504	
ITnet Ottawa, Ottawa, Ontario.....	317,302	
KPMG LLP, Toronto, Ontario.....	1,938,041	
L3 Mapps Inc, Saint-Laurent, Quebec.....	135,125	
L3 Technologies MAS Inc, Mirabel, Quebec.....	3,745,290	
LANGUI Systems Inc, Winnipeg, Manitoba.....	308,884	
Lansdowne Technologies Inc, Ottawa, Ontario.....	627,134	
Lantec Marine Inc, Dartmouth, Nova Scotia.....	194,598	
Lazy H Trail Co, Cochrane, Alberta.....	1,943,201	
Leidos Innovations Canada Inc, Ottawa, Ontario.....	6,585,157	
Leo-Pisces Services Group Inc, Brampton, Ontario.....	161,746	
Library and Archives Canada, Ottawa, Ontario.....	2,050,198	
Llc Linguistic Service, Lviv, Ukraine.....	276,110	
Lloyd's Register North America, Burlington, Ontario.....	2,129,185	
Lockheed Martin Canada Inc, Ottawa, Ontario.....	1,004,053	
Lockheed Martin Corporation, Bethesda, Maryland.....	1,207,602	
LTI, Québec, Quebec.....	187,611	
Lumina IT Inc, Ottawa, Ontario.....	733,407	
MacDonald Dettwiler and Associates Ltd, Richmond, British Columbia.....	1,885,720	
Mack Trucks Inc, Allentown, Pennsylvania.....	125,657	
MacKinnon & Bowes Ltd, Toronto, Ontario.....	344,387	
Makwa Resourcing Inc, Ottawa, Ontario.....	337,148	
Maplesoft Consulting Inc, Ottawa, Ontario.....	322,791	
Maverin Inc, Ottawa, Ontario.....	242,199	
Maverin Inc, Ottawa, Ontario.....	422,766	
MaxSys, Ottawa, Ontario.....	480,988	
MCEI Inc, Ottawa, Ontario.....	11,927,000	
McKinsey & Company Canada, Toronto, Ontario.....	2,673,750	
Mensante Corporation, Toronto, Ontario.....	200,000	
MGIS Inc/BDMK Consultants Inc in Joint Venture, Ottawa, Ontario.....	689,502	
Michael Wager Consulting Inc, Ottawa, Ontario.....	1,855,149	
MicroAge, Red Deer, Alberta.....	156,627	
Military Family Resource Centre, Borden, Ontario.....	259,007	
Military Family Resource Centre, Charlottetown, Prince Edward Island.....	145,070	
Military Family Resource Centre, Cold Lake, Alberta.....	318,269	
Military Family Resource Centre, Oromocto, New Brunswick.....	525,842	
Military Family Resource Centre, Saint-Jean-sur-Richelieu, Quebec.....	237,645	
Military Family Resource Centre, Valcartier, Quebec.....	652,864	
Military Family Resource Centre, Wainwright, Alberta.....	149,982	
Mindstream Training Center & Professional Services Bureau Inc, Montréal, Quebec.....	123,300	
Mindwire Systems Ltd, Ottawa, Ontario.....	724,316	
Mine/EOD CLR Inc, Québec, Quebec.....	3,519,643	
Minister of Finance, Regina, Saskatchewan.....	2,258,176	
Ministry of Agriculture and Forestry, Edmonton, Alberta.....	2,449,671	
Ministry Of Defence Finance Liverpool, United Kingdom.....	18,621,396	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Mobile Resource Group Inc, Ottawa, Ontario.....	119,996	
Modis Canada Inc, Toronto, Ontario.....	13,340,984	
Morris Fish, Montréal, Québec.....	955,331	
National Cyber-Forensics & Training Alliance Ltd, Pittsburgh, Pennsylvania.....	266,954	
National Research Council of Canada, Ottawa, Ontario.....	3,210,202	
Natural Resources, Ottawa, Ontario.....	2,251,245	
NAV Canada, Ottawa, Ontario.....	1,833,293	
New Technologies Inc, Ottawa, Ontario.....	230,631	
Newfound Recruiting Corporation, Ottawa, Ontario.....	134,207	
Nisha Technologies Inc, Ottawa, Ontario.....	108,446	
Npp Accounts, Ottawa, Ontario.....	1,489,787	
Nutritek Inc, Verdun, Québec.....	194,983	
Office of the Superintendent of Financial Institutions, Ottawa, Ontario.....	848,254	
Olav Consulting Corporation, Ottawa, Ontario.....	118,091	
Openframe Technologies Inc, Kirkland, Québec.....	114,340	
Orangutech Inc, Ottawa, Ontario.....	202,090	
Palantir Technologies Canada Inc, Vancouver, British Columbia.....	3,037,386	
Pe Linguist Inc, Lviv, Ukraine.....	230,649	
PE Solyannyk Nataliya, Lviv, Ukraine.....	160,190	
Pennant Canada Ltd, Ottawa, Ontario.....	860,559	
Petro Air Services Inc, Québec, Québec.....	1,856,004	
Pm Towed Artillery Systems, Picatinny, New Jersey.....	6,526,797	
Portage Personnel Inc, Ottawa, Ontario.....	176,275	
PrecisionIT Incorporated, Ottawa, Ontario.....	140,987	
PricewaterhouseCoopers LLP, Ottawa, Ontario.....	380,804	
Primex Project Management Ltd, Ottawa, Ontario.....	123,013	
Procom Consultants Group Ltd, Toronto, Ontario.....	2,470,148	
Prolity Corporation, Ottawa, Ontario.....	270,142	
Promaxis Systems Inc, Ottawa, Ontario.....	3,470,280	
Protak Consulting Group Inc, Ottawa, Ontario.....	232,579	
Public Works and Government Services, Gatineau, Québec.....	45,008,762	
Publivate Inc, Ottawa, Ontario.....	169,390	
PureLogic IT Solutions Inc, Ottawa, Ontario.....	340,199	
Qinetiq Group Canada Inc, Ottawa, Ontario.....	248,972	
QinetiQ Group PLC, Hampshire, United Kingdom.....	1,212,280	
QMR Staffing Solutions Inc, Ottawa, Ontario.....	673,630	
Quallium Corporation, Ottawa, Ontario.....	1,026,806	
Quintet Consulting Corporation, Ottawa, Ontario.....	142,025	
RaceRocks Inc, Victoria, British Columbia.....	690,699	
Randstad Canada, Montréal, Québec.....	204,428	
Resource Environmental Associates Ltd, Toronto, Ontario.....	195,046	
Reticle Ventures Canada Inc, Ottawa, Ontario.....	141,052	
Rightway Sanitation Services, Wainwright, Alberta.....	451,089	
Royal Canadian Mounted Police, Ottawa, Ontario.....	337,089	
Royal Military College of Canada, Kingston, Ontario.....	561,991	
S i Systems Ltd, Calgary, Alberta.....	9,510,125	
Samson & Associés CPA/Consultation Inc, Gatineau, Québec.....	114,767	
Sapper Labs Inc, Ottawa, Ontario.....	770,955	
Satconsult, Toulouse, France.....	399,405	
Scalar Decisions Inc, Toronto, Ontario.....	171,300	
Select Global International, Laval, Québec.....	4,232,363	
Shipping Consultants Associated Ltd, Manchester, United Kingdom.....	712,371	
Sierra Systems Group Inc, Vancouver, British Columbia.....	2,674,972	
Skean Consulting Inc, Ottawa, Ontario.....	1,617,718	
SLR Consulting Ltd, Vancouver, British Columbia.....	123,078	
SNC-Lavalin Inc, Montréal, Québec.....	1,960,515	
Soudure TechniK AL 13 Inc, Shawinigan, Québec.....	107,763	
Space Strategies Consulting Ltd, Ottawa, Ontario.....	439,535	
Spectra Interactive Learning, Ottawa, Ontario.....	121,613	
Src Inc, North Syracuse, New York.....	3,264,588	
Stantec Consulting Ltd, Edmonton, Alberta.....	513,618	
Statistics Canada, Ottawa, Ontario.....	338,314	
Stennick General Contracting Ltd, Geary, New Brunswick.....	418,942	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
StenoTran Services Inc, Ottawa, Ontario.....	146,068	
SYNTELL Inc, Québec, Quebec.....	212,650	
TAG HR The Associates Group Human Resources, Ottawa, Ontario.....	386,126	
TES Contract Services Inc, Toronto, Ontario.....	673,657	
The Aerospace Corporation, Chantilly, Virginia.....	210,000	
The AIM Group Inc, Ottawa, Ontario.....	413,521	
The Aurora Newspaper, Greenwood, Nova Scotia.....	216,903	
The Cannington Group Inc, Stouffville, Ontario.....	465,938	
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....	404,742	
Thinkpoint Inc, Ottawa, Ontario.....	174,928	
Thomas & Schmidt Inc, Montréal, Quebec.....	263,101	
Top Aces Inc, Montréal, Quebec.....	671,020	
Tovstyak Oksana Yaroslavivna, Lviv, Ukraine.....	149,426	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	121,970	
TRM Technologies Inc, Ottawa, Ontario.....	571,684	
Tsuu T'Ina Contracting Limited, Ottawa, Ontario.....	428,648	
Tundra Technical Solutions Inc, Toronto, Ontario.....	709,145	
Turtle Island Staffing Inc, Ottawa, Ontario.....	227,434	
United States Air Force Space Command, Colorado Springs, Colorado.....	1,254,484	
United States Department of Defense, Washington, District of Columbia.....	5,373,558	
United Van Lines Ltd, Mississauga, Ontario.....	147,767	
Université du Québec à Rimouski, Rimouski, Quebec.....	137,000	
University of Toronto, Toronto, Ontario.....	666,665	
US Bank National Association, Saint Paul, Minnesota.....	30,970,608	
Valcom Consulting Group Inc, Ottawa, Ontario.....	5,690,521	
Valley Elevator Company Ltd, Ottawa, Ontario.....	131,800	
Van Kappel International Inc, Redcliff, Alberta.....	4,029,366	
Veritaaq Technology House Inc, Ottawa, Ontario.....	2,855,951	
Veterans Affairs, Charlottetown, Prince Edward Island.....	2,937,381	
Viavi Solutions Inc, Toronto, Ontario.....	249,793	
Warner Shelter Systems Limited, Calgary, Alberta.....	763,722	
Weir Canada Inc, Montréal, Quebec.....	1,569,035	
West Coast Wildlife Control Services Ltd, Comox, British Columbia.....	384,000	
WSP Global Inc, Montréal, Quebec.....	125,748	
Xtech Explosive Decontamination Inc, Victoria, Bristish Columbia.....	458,791	
Yannuska Inc, Canmore, Alberta.....	243,478	
Zernam Enterprise Inc, Ottawa, Ontario.....	169,765	
Service payments under \$100,000 (2,159 payees).....	12,802,743	

#### Total Department of National Defence

4,226,192,395      4,226,192,395

#### Military Grievances External Review Committee

Business Services.....	102,632
Service payments under \$100,000 (5 payees).....	102,632
Health and Welfare Services.....	3,439
Service payments under \$100,000 (2 payees).....	3,439
Informatics Services.....	101,482
Service payments under \$100,000 (4 payees).....	101,482
Interpretation and Translation Services.....	40,061
Service payments under \$100,000 (1 payee).....	40,061
Management Consulting.....	6,600
Service payments under \$100,000 (1 payee).....	6,600
Protection Services.....	4,756
Service payments under \$100,000 (1 payee).....	4,756

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Special Fees and Services.....	15,015	
Service payments under \$100,000 (11 payees).....		15,015
Training and Educational Services.....	13,181	
Service payments under \$100,000 (11 payees).....		13,181
Other Services.....	6,937	
Service payments under \$100,000 (4 payees).....		6,937
<b>Total Military Grievances External Review Committee</b>	<b>294,103</b>	<b>294,103</b>
<b>Military Police Complaints Commission</b>		
Business Services.....	93,341	
Service payments under \$100,000 (5 payees).....		93,341
Health and Welfare Services.....	40	
Service payments under \$100,000 (1 payee).....		40
Informatics Services.....	69,572	
Service payments under \$100,000 (5 payees).....		69,572
Interpretation and Translation Services.....	75,734	
Service payments under \$100,000 (3 payees).....		75,734
Management Consulting.....	9,646	
Service payments under \$100,000 (2 payees).....		9,646
Protection Services.....	1,182	
Service payments under \$100,000 (1 payee).....		1,182
Special Fees and Services.....	27,372	
Service payments under \$100,000 (9 payees).....		27,372
Temporary Help Services.....	17,449	
Service payments under \$100,000 (1 payee).....		17,449
Training and Educational Services.....	55,146	
Service payments under \$100,000 (8 payees).....		55,146
Other Services.....	360,752	
Service payments under \$100,000 (14 payees).....		360,752
<b>Total Military Police Complaints Commission</b>	<b>710,234</b>	<b>710,234</b>
<b>Total National Defence</b>	<b>4,227,196,732</b>	<b>4,227,196,732</b>
<b>National Revenue</b>		
<b>Canada Revenue Agency</b>		
Business Services.....	171,562,969	
Brookfield Global Integrated Solutions, Markham, Ontario.....		487,422
Department of Employment and Social Development, Gatineau, Quebec.....		295,905
Department of Public Works and Government Services, Gatineau, Quebec.....		24,566,746
Iron Mountain Canada, Toronto, Ontario.....		3,873,754
Nimble Information Strategies Inc, Markham, Ontario.....		286,000
Revenu Québec, Gatineau, Quebec.....		140,842,996
Teranet Inc, Toronto, Ontario.....		290,786

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Terra Reproductions Inc, Ottawa, Ontario.....	176,979	
Service payments under \$100,000 (241 payees).....	742,381	
Health and Welfare Services.....	1,429,504	
Health Canada, Ottawa, Ontario.....	493,170	
Morneau Shepell Ltd, Montréal, Quebec.....	742,117	
Workplace Health and Cost Solutions Inc, Markham, Ontario.....	105,426	
Service payments under \$100,000 (136 payees).....	88,791	
Informatics Services.....	170,685,969	
Alithya Canada, Gatineau, Quebec.....	320,100	
Amazon Web Services Inc, Seattle, Washington.....	519,227	
Calian Group Ltd, Ottawa, Ontario.....	5,413,321	
Cofomo, Montréal, Quebec.....	1,094,344	
Communications Security Establishment, Ottawa, Ontario.....	291,270	
Deloitte LLP, Ottawa, Ontario.....	361,660	
Department of Public Works and Government Services, Gatineau, Quebec.....	5,671,508	
Emtec Infrastructure Services, Ottawa, Ontario.....	243,525	
eNet4S Software Solutions Ltd, Toronto, Ontario.....	428,972	
eVision Inc, Montréal, Québec.....	118,555	
excelHr, Ottawa, Ontario.....	201,105	
Gartner Group Canada, Ottawa, Ontario.....	439,702	
IMDS Software Inc, Montréal, Québec.....	131,000	
Microsoft Canada Inc, Mississauga, Ontario.....	828,667	
Newfound Recruiting Corporation, Kanata, Ontario.....	107,474	
Nimble Information Strategies Inc, Markham, Ontario.....	1,563,997	
Onica Technologies Canada Inc, Vancouver, British Columbia.....	555,000	
Randstad Canada, Ottawa, Ontario.....	977,113	
S.i. Systems, Calgary, Alberta.....	4,747,201	
SAP Ariba, Palo Alto, California.....	3,035,114	
SAP Canada Inc, Toronto, Ontario.....	935,017	
Shared Services Canada, Ottawa, Ontario.....	98,783,846	
Sierra Systems Group Inc, Vancouver, British Columbia.....	374,033	
Systèmes Humains-Machines Inc., Laval, Québec.....	135,830	
Systemscope Inc, Ottawa, Ontario.....	240,000	
Talent Consulting Inc, Ottawa, Ontario.....	111,616	
TEKsystems Canada Inc, Ottawa, Ontario.....	862,294	
Teramach Technologies Inc, Ottawa, Ontario.....	1,684,320	
The Powell Group, Ottawa, Ontario.....	12,229,251	
Veritaaq Technology House Inc, Ottawa, Ontario.....	27,204,234	
Vurtur Communications Group Inc, Ottawa, Ontario.....	296,178	
Service payments under \$100,000 (38 payees).....	780,495	
Interpretation and Translation Services.....	2,693,696	
Lionbridge Ltd, Waltham, Massachusetts.....	2,576,443	
Service payments under \$100,000 (23 payees).....	117,253	
Legal Services.....	72,372,128	
Analysis Group Inc, Boston, Massachusetts.....	203,251	
Bates White Economic Consulting, Washington, District of Columbia.....	814,262	
Brutto Law Professional Corporation, Oakville, Ontario.....	123,595	
David L. Nakelsky Professional Corp, Vancouver, British Columbia.....	123,359	
Department of Justice, Ottawa, Ontario.....	67,265,006	
Harrison Pensa LLP, London, Ontario.....	140,192	
Horst Frisch Inc, Washington, District of Columbia.....	288,520	
Hubbard, Hughes & Reed LLP, New York, New York.....	303,245	
Murray D Segal Professional Corporation, Toronto, Ontario.....	326,338	
Public Prosecution Service of Canada, Ottawa, Ontario.....	242,777	
Richard C.C.Peck Law Corporation, Vancouver, British Columbia.....	294,501	
Smith Valeriote Law Firm LLP, Guelph, Ontario.....	217,518	
Spiteri & Ursulak LLP, Ottawa, Ontario.....	418,354	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (135 payees).....	1,611,210	
Management Consulting.....	1,766,995	
Evaluation Personnel Selection International, Gatineau, Quebec.....	348,568	
Green Light Consulting Inc, Toronto, Ontario.....	415,800	
Korn Ferry (CA) Ltd, Toronto, Ontario.....	252,450	
Treasury Board of Canada Secretariat, Ottawa, Ontario.....	220,000	
Service payments under \$100,000 (64 payees).....	530,177	
Protection Services.....	7,394,015	
Convergint Technologies Ltd, Calgary, Alberta.....	2,313,334	
Department of Public Works and Government Services, Gatineau, Quebec.....	129,570	
The Canadian Corps of Commissionaires, Ottawa, Ontario.....	4,594,882	
Service payments under \$100,000 (55 payees).....	356,229	
Scientific and Research Services.....	799,502	
Corporate Research Associates Inc, Halifax, Nova Scotia.....	232,975	
Department of Finance, Ottawa, Ontario.....	105,090	
Ipsos, Toronto, Ontario.....	259,579	
Service payments under \$100,000 (9 payees).....	201,858	
Special Fees and Services.....	6,856,688	
FCInet, The Hague, Netherlands.....	235,673	
Gartner Group Canada, Ottawa, Ontario.....	759,402	
Inter-American Center of Tax Administrators, Panama City, Panama.....	111,773	
The Hackett Group Inc, Miami, Florida.....	151,000	
Service payments under \$100,000 (202 payees).....	5,598,840	
Temporary Help Services.....	58,394	
Service payments under \$100,000 (4 payees).....	58,394	
Training and Educational Services.....	11,543,555	
509116 Ontario Inc, Ailsa Craig, Ontario.....	138,000	
Alliances Francaises Canada, Toronto, Ontario.....	140,343	
Canada School of Public Service, Ottawa, Ontario.....	185,000	
Co-entreprise Cité/Caron, Montréal, Québec.....	137,644	
Communications Security Establishment Canada, Ottawa, Ontario.....	123,730	
Creusot Language School, Gatineau, Quebec.....	1,001,993	
Exitcertified Corp, Ottawa, Ontario.....	178,361	
Global Knowledge Training Canada LLC, Toronto, Ontario.....	375,689	
Prosci Canada, Fort Collins, Colorado.....	238,116	
Public Service Commission of Canada, Ottawa, Ontario.....	455,589	
Retirement Planning Institute, Ottawa, Ontario.....	381,455	
University of Ottawa, Ottawa, Ontario.....	116,663	
University Sainte Anne, Halifax, Nova Scotia.....	183,399	
Web Age Solutions Inc, Toronto, Ontario.....	159,643	
Service payments under \$100,000 (519 payees).....	7,727,930	
Other Services.....	5,812,253	
Canada Border Services Agency, Ottawa, Ontario.....	195,000	
Cofomo, Montréal, Quebec.....	714,384	
Deloitte LLP, Ottawa, Ontario.....	365,420	
Department of Public Works and Government Services, Gatineau, Quebec.....	222,474	
Gartner Group Canada, Ottawa, Ontario.....	343,628	
Green Light Consulting, North York, Ontario.....	754,775	
Ontario Minister of Finance, Toronto, Ontario.....	268,675	
Organisation for Economic Co-operation and Development, Paris, France.....	135,471	
Public Service Commission of Canada, Ottawa, Ontario.....	145,369	
QMR Consulting & Professional staffing, Ottawa, Ontario.....	103,627	
Randstad Interim Inc, Ottawa, Ontario.....	582,150	
Royal Canadian Mounted Police, Ottawa, Ontario.....	125,000	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (221 payees).....		1,856,280
<b>Total Canada Revenue Agency</b>	<b>452,975,668</b>	<b>452,975,668</b>
<b>Total National Revenue</b>	<b>452,975,668</b>	<b>452,975,668</b>
<b>Natural Resources</b>		
<b>Department of Natural Resources</b>		
Business Services.....	36,945,491	
Acme Future Security Controls Inc, Ottawa, Ontario.....		549,067
Agriculture and Agri-Food, Ottawa, Ontario.....		3,123,499
ATCO Structures & Logistics Ltd, Calgary, Alberta.....		650,742
BentalGreenOak, Devon, Alberta.....		374,062
Brookfield Global Integrated Solutions Canada LP, Markham, Ontario.....		774,875
Calian Technologies Ltd, Ottawa, Ontario.....		210,050
Canadian Geo Drilling and Surveying Services, Edmonton, Alberta.....		115,150
City of Ottawa, Ottawa, Ontario.....		136,400
Cohen Ventures Inc, Oakland, California.....		113,089
Commercial Building Cleaning 3388646 Canada Inc, Victoria, British Columbia.....		117,495
Communications Security Establishment, Ottawa, Ontario.....		249,357
Consortium GÉOXYZ, Granby, Quebec.....		186,725
Eagle Mapping Ltd, Port Coquitlam, British Columbia.....		318,964
Ebsco Canada Ltd, Markham, Ontario.....		102,039
Elsevier BV, Amsterdam, Netherlands.....		121,080
First Longwood Innovation GP, Hamilton, Ontario.....		1,712,284
Forestry Innovation Investment, Vancouver, British Columbia.....		271,636
Gartner Canada Co, Ottawa, Ontario.....		106,360
Government of Northwest Territories, Yellowknife, Northwest Territories.....		101,103
Groupe Info Consult, Québec, Quebec.....		211,753
Guidehouse Canada Ltd, Toronto, Ontario.....		144,903
Iron Mountain Canada Corporation, Toronto, Ontario.....		146,314
Leading Edge Enterprises Ltd, Lincoln, New Brunswick.....		189,336
Maritime Forestry Complex Corp, Fredericton, New Brunswick.....		549,262
MDA Geospatial Services Inc, Richmond, British Columbia.....		1,239,470
MDA Systems Ltd, Richmond, British Columbia.....		151,554
Minister of Finance, Winnipeg, Manitoba.....		100,000
National Research Council of Canada, Ottawa, Ontario.....		457,159
Northwest Territories Power Corporation, Hay River, Northwest Territories.....		278,100
Planet Labs Geomatics Corp, Lethbridge, Alberta.....		113,676
Public Works and Government Services, Gatineau, Quebec.....		14,743,532
QMR Consulting & Professional Staffing, Ottawa, Ontario.....		110,251
Raymond Chabot Grant Thornton Consulting Inc., Ottawa, Ontario.....		410,329
RedMango Media, Ottawa, Ontario.....		649,994
RGB Media Inc, Richmond, Ontario.....		750,000
Richmond Sustainability Initiatives, Toronto, Ontario.....		141,500
SAExploration (Canada) Ltd, Calgary, Alberta.....		631,478
Samson & Associates CPA/Consulting Inc., Gatineau, Quebec.....		161,163
Shared Services Canada, Ottawa, Ontario.....		726,939
Toure Cleaning Services Ltd, Ajax, Ontario.....		290,659
Service payments under \$100,000 (839 payees).....		5,414,142
Engineering and Architectural Services.....	2,321,317	
ICF Consulting Canada Inc, Ottawa, Ontario.....		600,000
National Research Council of Canada, Ottawa, Ontario.....		1,056,986
Service payments under \$100,000 (56 payees).....		664,331
Health and Welfare Services.....	433,165	
Health, Ottawa, Ontario.....		308,456
Service payments under \$100,000 (42 payees).....		124,709

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Informatics Services.....	22,079,137	
Altis Human Resources Inc, Ottawa, Ontario.....		137,276
Amazon Web Services Inc, Seattle, Washington.....		789,459
Apption Corporation, Ottawa, Ontario.....		326,470
Azavea, Philadelphia, Pennsylvania.....		202,898
Cache Computer Consulting Corp, Ottawa, Ontario.....		753,288
Cistel Technology Inc, Ottawa, Ontario.....		1,395,123
Coradix Technology Consulting Ltd, Ottawa, Ontario.....		688,394
D4iS Solutions Inc, Ottawa, Ontario.....		456,243
Donna Cona Inc, Ottawa, Ontario.....		291,054
Eastern Research Group Inc, Lexington, Massachusetts.....		459,498
Eperformance Inc, Ottawa, Ontario.....		180,381
ESRI Canada Inc, Toronto, Ontario.....		104,200
Excel ITR, Ottawa, Ontario.....		1,204,846
excelHR, Ottawa, Ontario.....		471,273
HabitatSeven Inc, Ottawa, Ontario.....		120,000
iFathom Corporation, Ottawa, Ontario.....		105,425
Leo-Pisces Services Group Inc, Brampton, Ontario.....		575,682
Maplesoft Group, Ottawa, Ontario.....		741,614
Maverin, Ottawa, Ontario.....		152,252
Messa Computing Inc, Ottawa, Ontario.....		105,410
Michael Wager Consulting Inc, Ottawa, Ontario.....		1,909,620
Microsoft Canada Inc, Toronto, Ontario.....		531,021
NewFound Recruiting Corporation, Ottawa, Ontario.....		214,771
Nisha Technologies Inc, Ottawa, Ontario.....		195,250
Nortak Software Ltd, Ottawa, Ontario.....		543,607
Promaxis Systems Inc, Ottawa, Ontario.....		165,585
Public Works and Government Services, Gatineau, Quebec.....		825,496
S.I. Systems, Calgary, Alberta.....		309,580
Salesforce Canada Corporation, Toronto, Ontario.....		322,560
Shared Services Canada, Ottawa, Ontario.....		1,999,586
SRA Staffing Solutions Ltd, Toronto, Ontario.....		210,656
TEKsystems Inc, Mississauga, Ontario.....		2,218,280
Teramach Technologies Inc, Ottawa, Ontario.....		700,919
Tundra Technical Solutions, Ottawa, Ontario.....		248,609
Veritaaq Technology House Inc, Ottawa, Ontario.....		1,484,117
Service payments under \$100,000 (101 payees).....		938,694
Interpretation and Translation Services.....	2,055,033	
BG Communications International Inc, Montréal, Quebec.....		262,837
Language Marketplace, Mississauga, Ontario.....		198,253
Matra GS Translation Services Inc, Ottawa, Ontario.....		296,011
Open Text Corporation, Waterloo, Ontario.....		306,068
Public Works and Government Services, Gatineau, Quebec.....		458,814
RTG Protech Inc, Montréal, Quebec.....		239,694
Service payments under \$100,000 (42 payees).....		293,356
Legal Services.....	5,149,886	
Aventum IP Law LLP, Ottawa, Ontario.....		289,952
Brion Raffoul LLP (2484726 Ontario Inc), Ottawa, Ontario.....		124,988
Justice, Ottawa, Ontario.....		4,566,198
Kirby Eades Gale Baker, Ottawa, Ontario.....		111,535
Service payments under \$100,000 (9 payees).....		57,213
Management Consulting.....	5,777,963	
Altis Human Resources Inc / excelHR in Joint Venture, Ottawa, Ontario.....		108,714
Deloitte & Touche LLP, Toronto, Ontario.....		320,000
GC Strategies Inc, Woodlawn, Ontario.....		206,713
GeoLimits Consulting Inc, Bedford, Nova Scotia.....		138,000
IBI Group Professional Services (Canada) Inc, Calgary, Alberta.....		123,835
MaRS Discovery District, Toronto, Ontario.....		207,965
MNP LLP, Calgary, Alberta.....		190,000

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Modis Canada Inc, Ottawa, Ontario.....	135,256	
Ottawa Moving Logistics 2013 Inc, Ottawa, Ontario.....	239,651	
PricewaterhouseCoopers LLP, Ottawa, Ontario.....	234,163	
Public Works and Government Services, Gatineau, Quebec.....	100,000	
Stantec Consulting Inc, Ottawa, Ontario.....	102,319	
Stratos Inc, Ottawa, Ontario.....	414,308	
Tahuti Global Inc, Toronto, Ontario.....	175,000	
TEKsystems Inc, Mississauga, Ontario.....	255,182	
US Environmental Protection, St Louis, Missouri.....	406,011	
Service payments under \$100,000 (96 payees).....	2,420,846	
 Protection Services.....	 3,662,493	
Commissionaires, Edmonton, Alberta.....	214,216	
Commissionaires, Nepean, Ontario.....	2,749,168	
Corps Canadien des Commissionnaires, Montréal, Quebec.....	241,880	
The Canadian Corps of Commissionnaires, Ottawa, Ontario.....	350,330	
Service payments under \$100,000 (25 payees).....	106,899	
 Scientific and Research Services.....	 19,966,079	
Alberta Innovates, Edmonton, Alberta.....	165,700	
Aurora College, Whati, Northwest Territories.....	135,000	
BDO Canada LLP, Ottawa, Ontario.....	178,088	
Bureau Veritas Commodities Canada Ltd, Vancouver, British Columbia.....	323,585	
Canada Mortgage and Housing Corporation, Ottawa, Ontario.....	152,292	
Citel Technology Inc, Ottawa, Ontario.....	151,194	
Colliers Project Leaders Inc, Ottawa, Ontario.....	126,640	
Duke University, Durham, North Carolina.....	152,376	
Effigis Geo-Solutions Inc, Montréal, Quebec.....	520,100	
Excel ITR, Ottawa, Ontario.....	184,568	
excelHR, Ottawa, Ontario.....	407,758	
Federal Reserve Bank of New York, New York, New York.....	124,124	
François McInnis, Granby, Quebec.....	197,544	
Geotab Inc, Oakville, Ontario.....	409,649	
Goss Gilroy Inc, Ottawa, Ontario.....	128,450	
Guidehouse Canada Ltd, Toronto, Ontario.....	282,074	
Institut national de la recherche scientifique, Québec, Quebec.....	222,166	
Intergroup Consultants Ltd, Winnipeg, Manitoba.....	160,000	
JWRL Geomatics Inc, Woodlawn, Ontario.....	368,837	
Kingston Process Metallurgy Inc, Kingston, Ontario.....	104,600	
Matrix Solutions Inc, Calgary, Alberta.....	100,298	
Minerva Intelligence Inc, Vancouver, British Columbia.....	237,650	
MNP LLP, Toronto, Ontario.....	144,001	
National Research Council of Canada, Ottawa, Ontario.....	2,140,390	
Navis Research Inc, Vancouver, British Columbia.....	122,050	
Oil, Gas and Salt Resources Trust, London, Ontario.....	293,913	
Open Geospatial Consortium, Wayland, Massachusetts.....	592,116	
Pan Pacific Wireline Services Inc, Scarborough, Ontario.....	148,119	
Portage Personnel Inc, Ottawa, Ontario.....	116,800	
Power Advisory LLC, Toronto, Ontario.....	107,345	
Prairie Agricultural Machinery, Humboldt, Saskatchewan.....	284,398	
Province of British Columbia, Victoria, British Columbia.....	177,700	
RDH Building Science Inc, Vancouver, Ontario.....	109,305	
Statistics Canada, Ottawa, Ontario.....	1,716,757	
Stratos Inc, Ottawa, Ontario.....	159,662	
Underwriters Laboratories of Canada Standards, Toronto, Ontario.....	146,380	
Université Laval, Québec, Quebec.....	271,300	
University of Alberta, Edmonton, Alberta.....	110,450	
University of British Columbia, Vancouver, British Columbia.....	105,007	
Wind Energy Institute of Canada, Tignish, Prince Edward Island.....	125,000	
XPS Expert Process Solutions, Falconbridge, Ontario.....	154,429	
Zen and the Art of Clean Energy Solutions Inc, Vancouver, British Columbia.....	182,001	
Service payments under \$100,000 (450 payees).....	7,926,263	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Special Fees and Services.....	710,152	
IHS Markit Canada Ulc, Calgary, Alberta.....		118,195
Service payments under \$100,000 (246 payees).....		591,957
Temporary Help Services.....	1,134,969	
Altis Human Resources Inc, Ottawa, Ontario.....		266,253
excelHr, Ottawa, Ontario.....		154,945
Fisheries and Oceans, Ottawa, Ontario.....		120,243
Service payments under \$100,000 (17 payees).....		593,528
Training and Educational Services.....	3,766,232	
Fast Forward French Inc, Ottawa, Ontario.....		537,758
The Canadian Institute of Energy Training (7956363 Canada Inc), Toronto, Ontario.....		192,069
The Retirement Planning Institute, Ottawa, Ontario.....		100,029
Service payments under \$100,000 (667 payees).....		2,936,376
Other Services.....	1,216,277	
Service payments under \$100,000 (97 payees).....		1,216,277
<b>Total Department of Natural Resources</b>	<b>105,218,194</b>	<b>105,218,194</b>
<b>Canadian Energy Regulator</b>		
Business Services.....	808,959	
Code for Canada,Toronto, Ontario.....		376,326
Service payments under \$100,000 (21 payees).....		432,633
Engineering and Architectural Services.....	80,417	
Service payments under \$100,000 (6 payees).....		80,417
Informatics Services.....	5,057,341	
Eagle Professional Resources, Toronto, Ontario.....		185,250
Eperformance Inc., Ottawa, Ontario.....		131,560
Maplesoft Consulting Inc, Ottawa, Ontario.....		729,205
MDOS Consulting Inc., Ottawa, Ontario.....		182,213
Modis Canada, Toronto, Ontario.....		1,153,592
Public Works Government Services,Gatineau, Quebec.....		135,000
S.I. Systems, Calgary, Alberta.....		1,595,935
VizworX Inc.,Calgary, Alberta.....		497,310
Service payments under \$100,000 (16 payees).....		447,276
Interpretation and Translation Services.....	177,861	
Edgar Inc. Calgary, Alberta.....		101,375
Service payments under \$100,000 (5 payees).....		76,486
Legal Services.....	237,344	
Lawson Lundell LLP, Calgary, Alberta.....		120,123
Service payments under \$100,000 (7 payees).....		117,221
Management Consulting.....	3,370,153	
1441866 Alberta Corporation, Calgary, Alberta.....		246,085
BC Oil and Gas Commission,Victoria, British Columbia.....		150,000
Cocentric Solutions Inc, Calgary, Alberta.....		568,236
Maplesoft Consulting Inc, Ottawa, Ontario.....		219,497
MaxSys Staffing & Consulting, Ottawa, Ontario.....		952,329
MDOS Consulting Inc.,Ottawa, Ontario.....		169,373
Modis Canada, Toronto, Ontario.....		256,288
S.I. Systems, Calgary, Alberta.....		110,860
Service payments under \$100,000 (17 payees).....		697,485

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Protection Services.....	1,358	
Service payments under \$100,000 (2 payees).....		1,358
Special Fees and Services.....	150,377	
Service payments under \$100,000 (287 payees).....		150,377
Temporary Help Services.....	58,563	
Service payments under \$100,000 (1 payee).....		58,563
Training and Educational Services.....	493,608	
Service payments under \$100,000 (222 payees).....		493,608
Other Services.....	3,435,950	
Apeiron Resources Ltd.,Calgary, Alberta.....		100,411
Environics Research Group Ltd.Toronto, Ontario.....		119,997
Genscape Inc. New York , USA.....		108,540
IHS Global Inc, Dallas, Texas, USA.....		296,521
MaxSys Staffing & Consulting, Ottawa, Ontario.....		242,377
Natural Resources Canada, Ottawa, Ontario.....		158,036
Span Consulting , Calgary, Alberta.....		129,803
Treasury Board of Canada Secretariat, Ottawa, Ontario.....		169,000
Service payments under \$100,000 (89 payees).....		2,111,265
<b>Total Canadian Energy Regulator</b>	<b>13,871,931</b>	<b>13,871,931</b>
<b>Canadian Nuclear Safety Commission</b>		
Business Services.....	411,110	
Service payments under \$100,000 (29 payees).....		411,110
Engineering and Architectural Services.....	104,982	
Service payments under \$100,000 (7 payees).....		104,982
Health and Welfare Services.....	65,809	
Service payments under \$100,000 (4 payees).....		65,809
Informatics Services.....	9,351,166	
Agriculture and Agri-Food Canada, Ottawa, Ontario.....		1,617,269
Calian Ltd, Ottawa, Ontario.....		201,952
Citel Technology Inc, Ottawa, Ontario.....		310,786
Cofomo Ottawa, Ottawa, Ontario.....		186,480
Communications Security Establishment, Ottawa, Ontario.....		265,145
Leo-Pisces Services Group Inc, Brampton, Ontario.....		202,703
PrecisionIT Incorporated, Ottawa, Ontario.....		153,951
Promaxis Systems Inc, Ottawa, Ontario.....		231,128
Public Works and Government Services, Gatineau, Quebec.....		364,382
Randstad Interim Inc, Saint-Laurent, Quebec.....		210,933
Service payments under \$100,000 (12 payees).....		339,807
Shared Services Canada, Ottawa, Ontario.....		5,266,630
Interpretation and Translation Services.....	1,183,432	
Public Works and Government Services, Gatineau, Quebec.....		1,183,432
Legal Services.....	115,612	
Service payments under \$100,000 (4 payees).....		115,612
Management Consulting.....	414,998	
Breckenhill Inc, Ottawa, Ontario.....		120,754
Service payments under \$100,000 (7 payees).....		294,244

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Protection Services.....	350,987	
Commissionaires Ottawa, Ottawa, Ontario.....		308,147
Service payments under \$100,000 (2 payees).....		42,840
Scientific and Research Services.....	938,205	
Atomic Energy of Canada, Chalk River, Ontario.....		251,453
Service payments under \$100,000 (15 payees).....		686,752
Special Fees and Services.....	302,794	
Ceb Inc, Chicago, Illinois.....		116,368
Service payments under \$100,000 (25 payees).....		186,426
Training and Educational Services.....	1,736,556	
Canada School of Public Service, Ottawa, Ontario.....		141,622
Service payments under \$100,000 (157 payees).....		1,174,934
University of Ontario, Oshawa, Ontario.....		420,000
Other Services.....	873,886	
Health Canada, Ottawa, Ontario.....		149,091
Service payments under \$100,000 (34 payees).....		724,795
<b>Total Canadian Nuclear Safety Commission</b>	<b>15,849,537</b>	<b>15,849,537</b>
<b>Northern Pipeline Agency</b>		
Business Services.....	112,989	
Natural Resources, Ottawa, Ontario.....		112,989
Informatics Services.....	19,390	
Service payments under \$100,000 (1 payee).....		19,390
Interpretation and Translation Services.....	57	
Paiements de service inférieurs à 100 000 \$ (1 bénéficiaire).....		57
Management Consulting.....	20,835	
Service payments under \$100,000 (1 payee).....		20,835
Other Services.....	10,000	
Service payments under \$100,000 (1 payee).....		10,000
<b>Total Northern Pipeline Agency</b>	<b>163,271</b>	<b>163,271</b>
<b>Total Natural Resources</b>	<b>135,102,933</b>	<b>135,102,933</b>
<b>Office of the Governor General's Secretary</b>		
<b>Office of the Governor General's Secretary</b>		
Business Services.....	238,647	
Service payments under \$100,000 (28 payees).....		238,647
Health and Welfare Services.....	52,117	
Service payments under \$100,000 (6 payees).....		52,117
Informatics Services.....	871,463	
IDS Systems, Ottawa, Ontario.....		122,209
S i Systems Ltd, Calgary, Alberta.....		688,257
Service payments under \$100,000 (4 payees).....		60,997

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Interpretation and Translation Services.....	416,731	
Public Works and Government Services, Gatineau, Quebec.....		369,059
Service payments under \$100,000 (4 payees).....		47,672
Legal Services.....	167,354	
Blake, Cassels & Graydon LLP, Montréal, Quebec.....		114,754
Service payments under \$100,000 (4 payees).....		52,600
Management Consulting.....	300	
Service payments under \$100,000 (1 payee).....		300
Special Fees and Services.....	10,629	
Service payments under \$100,000 (15 payees).....		10,629
Temporary Help Services.....	238,825	
Service payments under \$100,000 (5 payees).....		238,825
Training and Educational Services.....	55,869	
Service payments under \$100,000 (19 payees).....		55,869
Other Services.....	361,536	
Altis Human Resources Inc, Ottawa, Ontario.....		196,810
Service payments under \$100,000 (21 payees).....		164,726
<b>Total Office of the Governor General's Secretary</b>	<b>2,413,471</b>	<b>2,413,471</b>
<b>Total Office of the Governor General's Secretary</b>	<b>2,413,471</b>	<b>2,413,471</b>

## Parliament

### House of Commons

Business Services.....	1,578,633	
Charron Human Resources Inc, Orléans, Ontario.....		134,836
Shared Services Canada, Ottawa, Ontario.....		174,590
Service payments under \$100,000 (581 payees).....		1,269,207
Engineering and Architectural Services.....	127,141	
Service payments under \$100,000 (3 payees).....		127,141
Health and Welfare Services.....	216,709	
Homewood Health Inc, Guelph, Ontario.....		155,593
Service payments under \$100,000 (41 payees).....		61,116
Informatics Services.....	11,804,767	
Brydges and Associates Inc, Ottawa, Ontario.....		129,200
Calian Ltd, Ottawa, Ontario.....		116,055
CGI Information Systems and Management Consultants Inc, Montréal, Quebec.....		428,568
Communications Security Establishment, Ottawa, Ontario.....		1,178,193
CompuCom Canada Co, Mississauga, Ontario.....		256,750
Coradix Technology Consulting Ltd, Ottawa, Ontario.....		305,299
ExcelHR, Ottawa, Ontario.....		162,781
Microsoft Canada Inc, Mississauga, Ontario.....		256,500
Mindwire Systems Ltd, Ottawa, Ontario.....		135,560
Sierra Systems Group Inc, Vancouver, British Columbia.....		499,489
Talent Consulting Inc, Ottawa, Ontario.....		3,592,398
TeraMach Technologies Inc, Ottawa, Ontario.....		2,087,996
Tiree Facility Solutions Inc, Ottawa, Ontario.....		1,060,574
Twiga Solutions Inc, Manotick, Ontario.....		206,210
Vimsoft Inc, Dieppe, New Brunswick.....		116,015

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (214 payees).....		1,273,179
Interpretation and Translation Services.....	300,949	
Migeotte & Migeotte Traduction Inc, Montréal, Québec.....		194,963
Service payments under \$100,000 (45 payees).....		105,986
Legal Services.....	163,746	
Service payments under \$100,000 (26 payees).....		163,746
Management Consulting.....	1,173,366	
Gartner Canada, Toronto, Ontario.....		477,215
KPMG LLP, Toronto, Ontario.....		207,812
Upperkut, Montréal, Québec.....		124,800
Service payments under \$100,000 (18 payees).....		363,539
Protection Services.....	145,907	
Service payments under \$100,000 (238 payees).....		145,907
Scientific and Research Services.....	1,102,705	
Brett McFarquhar, Barrie, Ontario.....		100,000
Service payments under \$100,000 (137 payees).....		1,002,705
Special Fees and Services.....	949,320	
Service payments under \$100,000 (720 payees).....		949,320
Temporary Help Services.....	509,734	
Service payments under \$100,000 (107 payees).....		509,734
Training and Educational Services.....	1,493,850	
Service payments under \$100,000 (232 payees).....		1,493,850
Other Services.....	210,835	
Service payments under \$100,000 (29 payees).....		210,835
<b>Total House of Commons</b>	<b>19,777,662</b>	<b>19,777,662</b>
<b>Library of Parliament</b>		
Business Services.....	88,856	
Service payments under \$100,000 (9 payees).....		88,856
Health and Welfare Services.....	2,584	
Service payments under \$100,000 (4 payees).....		2,584
Informatics Services.....	298,551	
House of Commons, Ottawa, Ontario.....		401,141
Office of the Parliamentary Budget Officer, Ottawa, Ontario.....		(442,296)
Service payments under \$100,000 (4 payees).....		339,706
Legal Services.....	11,497	
Service payments under \$100,000 (3 payees).....		11,497
Management Consulting.....	116,918	
Service payments under \$100,000 (28 payees).....		116,918
Protection Services.....	47,794	
Service payments under \$100,000 (1 payee).....		47,794

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Special Fees and Services.....	102,245	
Service payments under \$100,000 (46 payees).....		102,245
Training and Educational Services.....	236,776	
Service payments under \$100,000 (79 payees).....		236,776
Other Services.....	21,000	
Service payments under \$100,000 (2 payees).....		21,000
<b>Total Library of Parliament</b>	<b>926,221</b>	<b>926,221</b>
<b>Office of the Conflict of Interest and Ethics Commissioner</b>		
Business Services.....	34,700	
Service payments under \$100,000 (3 payees).....		34,700
Health and Welfare Services.....	2,070	
Service payments under \$100,000 (1 payee).....		2,070
Informatics Services.....	447,795	
House of Commons.....		437,832
Service payments under \$100,000 (1 payee).....		9,963
Management Consulting.....	77,325	
Service payments under \$100,000 (3 payees).....		77,325
Protection Services.....	55,138	
Service payments under \$100,000 (1 payee).....		55,138
Special Fees and Services.....	12,653	
Service payments under \$100,000 (12 payees).....		12,653
Training and Educational Services.....	37,397	
Service payments under \$100,000 (19 payees).....		37,397
Other Services.....	6,878	
Service payments under \$100,000 (7 payees).....		6,878
<b>Total Office of the Conflict of Interest and Ethics Commissioner</b>	<b>673,956</b>	<b>673,956</b>
<b>Office of the Parliamentary Budget Officer</b>		
Informatics Services.....	488,654	
Library of Parliament, Ottawa, Ontario.....		442,296
Service payments under \$100,000 (1 payee).....		46,358
Interpretation and Translation Services.....	14,382	
Service payments under \$100,000 (2 payees).....		14,382
Management Consulting.....	262,016	
Library of Parliament, Ottawa, Ontario.....		242,351
Service payments under \$100,000 (7 payees).....		19,665
Special Fees and Services.....	9,787	
Service payments under \$100,000 (5 payees).....		9,787

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Training and Educational Services.....	65,831	
Service payments under \$100,000 (15 payees).....		65,831
<b>Total Office of the Parliamentary Budget Officer</b>	<b>840,670</b>	<b>840,670</b>
<b>Office of the Senate Ethics Officer</b>		
Business Services.....	38,769	
Service payments under \$100,000 (3 payees).....		38,769
Legal Services.....	13,145	
Service payments under \$100,000 (1 payee).....		13,145
Management Consulting.....	31,127	
Service payments under \$100,000 (4 payees).....		31,127
Special Fees and Services.....	2,457	
Service payments under \$100,000 (2 payees).....		2,457
Training and Educational Services.....	1,487	
Service payments under \$100,000 (2 payees).....		1,487
Other Services.....	285	
Service payments under \$100,000 (1 payee).....		285
<b>Total Office of the Senate Ethics Officer</b>	<b>87,270</b>	<b>87,270</b>
<b>Parliamentary Protective Service</b>		
Business Services.....	1,445,657	
11963872 Canada Inc, Gatineau, Québec.....		116,400
House of Commons, Ottawa, Ontario.....		798,338
Service payments under \$100,000 (41 payees).....		530,919
Health and Welfare Services.....	101,713	
Service payments under \$100,000 (11 payees).....		101,713
Informatics Services.....	1,202,967	
House of Commons, Ottawa, Ontario.....		982,438
Sierra Systems Group Inc., Ottawa, Ontario.....		145,188
Service payments under \$100,000 (6 payees).....		75,341
Legal Services.....	296,284	
Emond Harnden LLP, Ottawa, Ontario.....		137,082
Hicks Morley, Ottawa, Ontario.....		119,990
Service payments under \$100,000 (3 payees).....		39,212
Management Consulting.....	142,676	
Service payments under \$100,000 (4 payees).....		142,676
Protection Services.....	4,830,791	
Iron Horse Security Group & Investigations, Ottawa, Ontario.....		324,153
Royal Canadian Mounted Police, Ottawa, Ontario.....		4,506,638
Special Fees and Services.....	28,557	
Service payments under \$100,000 (17 payees).....		28,557
Training and Educational Services.....	373,550	
Service payments under \$100,000 (23 payees).....		373,550

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Other Services.....	82,709	
Service payments under \$100,000 (8 payees).....		82,709
<b>Total Parliamentary Protective Service</b>	<b>8,504,904</b>	<b>8,504,904</b>
<b>Secretariat of the National Security and Intelligence Committee of Parliamentarians</b>		
Business Services.....	349,630	
Privy Council Office, Ottawa, Ontario.....		349,620
Service payments under \$100,000 (1 payee).....		10
Informatics Services.....	423,089	
Communications Security Establishment, Ottawa, Ontario.....		325,498
Service payments under \$100,000 (3 payees).....		97,591
Interpretation and Translation Services.....	23,787	
Service payments under \$100,000 (1 payee).....		23,787
Legal Services.....	8,662	
Service payments under \$100,000 (1 payee).....		8,662
Protection Services.....	20,697	
Service payments under \$100,000 (1 payee).....		20,697
Special Fees and Services.....	1,112	
Service payments under \$100,000 (4 payees).....		1,112
Other Services.....	2,368	
Service payments under \$100,000 (1 payee).....		2,368
<b>Total Secretariat of the National Security and Intelligence Committee of Parliamentarians</b>	<b>829,345</b>	<b>829,345</b>
<b>Senate</b>		
Business Services.....	381,253	
Service payments under \$100,000 (44 payees).....		381,253
Engineering and Architectural Services.....	575	
Service payments under \$100,000 (1 payee).....		575
Health and Welfare Services.....	35,069	
Service payments under \$100,000 (2 payees).....		35,069
Informatics Services.....	326,811	
House of Commons, Ottawa, Ontario.....		142,500
Service payments under \$100,000 (12 payees).....		184,311
Interpretation and Translation Services.....	16,328	
Service payments under \$100,000 (5 payees).....		16,328
Legal Services.....	185,630	
Service payments under \$100,000 (10 payees).....		185,630
Management Consulting.....	353,060	
Service payments under \$100,000 (24 payees).....		353,060
Protection Services.....	459	
Service payments under \$100,000 (1 payee).....		459

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Scientific and Research Services.....	540,727	
Service payments under \$100,000 (68 payees).....		540,727
Special Fees and Services.....	119,346	
Service payments under \$100,000 (121 payees).....		119,346
Training and Educational Services.....	292,760	
Service payments under \$100,000 (113 payees).....		292,760
Other Services.....	14,729	
Service payments under \$100,000 (15 payees).....		14,729
<b>Total Senate</b>	<b>2,266,747</b>	<b>2,266,747</b>
<b>Total Parliament</b>	<b>33,906,775</b>	<b>33,906,775</b>
<b>Privy Council</b>		
<b>Privy Council Office</b>		
Business Services.....	356,525	
Simplex Industries Inc, Ottawa, Ontario.....		137,403
Service payments under \$100,000 (33 payees).....		219,122
Informatics Services.....	8,013,043	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....		476,715
CGI Payroll Services Centre Inc, Montréal, Quebec.....		114,840
COFOMO Ottawa, Ottawa, Ontario.....		376,962
Hewlett Packard Enterprise Canada, Toronto, Ontario.....		285,000
I4C Information Technology, Kanata, Ontario.....		110,103
Ibiska Telecom Inc, Ottawa, Ontario.....		461,725
Mindwire Systems Ltd, Ottawa, Ontario.....		586,414
Modis Canada Inc, Toronto, Ontario.....		180,599
Pricewaterhouse Coopers LLP, Ottawa, Ontario.....		277,578
Public Services and Procurement Canada, Gatineau, Quebec.....		895,772
S.I. Systems Ltd, Calgary, Alberta.....		668,106
Shared Services Canada, Ottawa, Ontario.....		2,346,918
TES The Employment Solution, Ottawa, Ontario.....		480,534
Treasury Board Secretariat, Ottawa, Ontario.....		249,043
Service payments under \$100,000 (16 payees).....		502,734
Interpretation and Translation Services.....	2,199,469	
Public Services and Procurement Canada, Gatineau, Quebec.....		2,179,235
Service payments under \$100,000 (2 payees).....		20,234
Legal Services.....	2,610,726	
Bennett Jones LLP, Toronto, Ontario.....		101,880
Department of Justice Canada, Ottawa, Ontario.....		2,024,100
Stockwoods LLP, Toronto, Ontario.....		205,330
Service payments under \$100,000 (8 payees).....		279,416
Management Consulting.....	539,033	
Deloitte Inc, Ottawa, Ontario.....		105,090
Service payments under \$100,000 (22 payees).....		433,943
Protection Services.....	2,344,990	
Canadian Corps of Commissionaires, Ottawa, Ontario.....		2,140,696
Service payments under \$100,000 (21 payees).....		204,294

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Scientific and Research Services.....	44,622	
Service payments under \$100,000 (4 payees).....		44,622
Special Fees and Services.....	114,681	
Service payments under \$100,000 (51 payees).....		114,681
Temporary Help Services.....	102,492	
Service payments under \$100,000 (3 payees).....		102,492
Training and Educational Services.....	1,012,127	
Canada School of Public Service, Ottawa, Ontario.....		161,960
Service payments under \$100,000 (141 payees).....		850,167
Other Services.....	3,266,616	
Canada School of Public Service, Ottawa, Ontario.....		150,000
National Public Relations Inc, Halifax, Nova Scotia.....		241,640
Public Services and Procurement Canada, Gatineau, Quebec.....		112,776
Quintet Consulting Corporation, Ottawa, Ontario.....		463,487
Randstad Interim Inc, Saint-Laurent, Quebec.....		574,957
Treasury Board Secretariat, Ottawa, Ontario.....		1,140,431
Service payments under \$100,000 (75 payees).....		583,325
<b>Total Privy Council Office</b>	<b>20,604,324</b>	<b>20,604,324</b>
<b>Canadian Intergovernmental Conference Secretariat</b>		
Business Services.....	341,076	
Canadian Human Rights Commission, Ottawa, Ontario.....		151,724
Public Works and Government Services Canada, Gatineau, Quebec.....		180,080
Service payments under \$100,000 (3 payees).....		9,272
Health and Welfare Services.....	3,708	
Service payments under \$100,000 (1 payee).....		3,708
Informatics Services.....	203,128	
Public Works and Government Services Canada, Gatineau, Quebec.....		147,151
Service payments under \$100,000 (7 payees).....		55,977
Interpretation and Translation Services.....	439,661	
America Interpretation Inc., Quebec, Quebec.....		103,590
Public Works and Government Services Canada, Gatineau, Quebec.....		203,651
Service payments under \$100,000 (6 payees).....		132,420
Special Fees and Services.....	2,560	
Service payments under \$100,000 (3 payees).....		2,560
Training and Educational Services.....	9,954	
Service payments under \$100,000 (4 payees).....		9,954
Other Services.....	15,066	
Service payments under \$100,000 (4 payees).....		15,066
<b>Total Canadian Intergovernmental Conference Secretariat</b>	<b>1,015,153</b>	<b>1,015,153</b>
<b>Canadian Transportation Accident Investigation and Safety Board</b>		
Business Services.....	46,944	
Service payments under \$100,000 (22 payees).....		46,944

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Engineering and Architectural Services.....	6,116	
Service payments under \$100,000 (2 payees).....		6,116
Health and Welfare Services.....	11,155	
Service payments under \$100,000 (17 payees).....		11,155
Informatics Services.....	1,014,086	
Donna Conna Inc, Ottawa, Ontario.....		228,944
Public Works and Government Services Canada, Gatineau, Quebec.....		757,931
Service payments under \$100,000 (3 payees).....		27,211
Interpretation and Translation Services.....	246,574	
Nations Translation Group Inc, Ottawa, Ontario.....		136,939
Service payments under \$100,000 (5 payees).....		109,635
Legal Services.....	218,304	
Me Maxime Roy, Quebec, Quebec.....		184,025
Service payments under \$100,000 (3 payees).....		34,279
Management Consulting.....	449,042	
Public Works and Government Services Canada, Gatineau, Quebec.....		288,759
Service payments under \$100,000 (6 payees).....		160,283
Protection Services.....	98,583	
Service payments under \$100,000 (12 payees).....		98,583
Scientific and Research Services.....	66,776	
Service payments under \$100,000 (7 payees).....		66,776
Special Fees and Services.....	28,251	
Service payments under \$100,000 (16 payees).....		28,251
Temporary Help Services.....	111,159	
Service payments under \$100,000 (5 payees).....		111,159
Training and Educational Services.....	440,449	
Service payments under \$100,000 (84 payees).....		440,449
Other Services.....	36,259	
Service payments under \$100,000 (13 payees).....		36,259
<b>Total Canadian Transportation Accident Investigation and Safety Board</b>	<b>2,773,698</b>	<b>2,773,698</b>
<b>Leaders' Debates Commission</b>		
Business Services.....	67,800	
Service payments under \$100,000 (1 payee).....		67,800
Interpretation and Translation Services.....	1,376	
Service payments under \$100,000 (1 payee).....		1,376
Other Services.....	105,123	
Borden Ladner Gervais LLP, Toronto, Ontario.....		105,045
Service payments under \$100,000 (1 payee).....		78
<b>Total Leaders' Debates Commission</b>	<b>174,299</b>	<b>174,299</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>National Security and Intelligence Review Agency Secretariat</b>		
Business Services.....	447,747	
Privy Council Office, Ottawa, Ontario.....	332,671	
Service payments under \$100,000 (15 payees).....	115,076	
Informatics Services.....	571,272	
Communications Security Establishment, Ottawa, Ontario.....	447,109	
Service payments under \$100,000 (6 payees).....	124,163	
Interpretation and Translation Services.....	214,224	
Public Works and Government Services, Gatineau, Quebec.....	214,224	
Legal Services.....	12,975	
Service payments under \$100,000 (1 payee).....	12,975	
Management Consulting.....	391,868	
Procurement Alliance of Canada Inc, Ottawa, Ontario.....	198,313	
Service payments under \$100,000 (4 payees).....	193,555	
Protection Services.....	21,944	
Service payments under \$100,000 (3 payees).....	21,944	
Special Fees and Services.....	24,401	
Service payments under \$100,000 (17 payees).....	24,401	
Training and Educational Services.....	56,524	
Service payments under \$100,000 (20 payees).....	56,524	
Other Services.....	217,778	
Service payments under \$100,000 (14 payees).....	217,778	
<b>Total National Security and Intelligence Review Agency Secretariat</b>	<b>1,958,733</b>	<b>1,958,733</b>
<b>Office of the Chief Electoral Officer</b>		
Business Services.....	3,479,661	
Alexander, Nicholas, Stittsville, Ontario.....	137,858	
Altis Human Resources, Ottawa, Ontario.....	176,357	
Ceridian Canada Ltd, Ottawa, Ontario.....	119,607	
John Dickson Professional Corporation, Kemptville, Ontario.....	196,200	
Makwa Resourcing, Ottawa, Ontario.....	250,627	
Raymond Chabot Grant Thornton, Ottawa, Ontario.....	1,348,368	
Royal Moving and Storage, Ottawa, Ontario.....	397,417	
Simplex Industries Inc., Ottawa, Ontario.....	125,423	
Service payments under \$100,000 (2400 payees).....	727,804	
Health and Welfare Services.....	62,742	
Service payments under \$100,000 (4 payees).....	62,742	
Informatics Services.....	22,121,009	
Adga Group, Ottawa, Ontario.....	608,536	
Adrm Technology Consulting, Ottawa, Ontario.....	249,883	
Agriculture And Agri-Food, Ottawa, Ontario.....	3,348,254	
Bell Canada, Montréal, Quebec.....	488,416	
Closereach Ltd, Ottawa, Ontario.....	184,107	
Coradix Technology Consulting, Ottawa, Ontario.....	4,041,169	
Dalian Enterprises Inc, Ottawa, Ontario.....	191,524	
Eagle Professional Resources, Ottawa, Ontario.....	343,513	
Employment and Social Development, Gatineau, Quebec.....	123,494	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Equasion Business Technologies, Ottawa, Ontario.....	305,008	
Excel Human Resources, Ottawa, Ontario.....	436,943	
Fujitsu Consulting Inc, Toronto, Ontario.....	390,195	
Ibiska Telecom Inc, Ottawa, Ontario.....	832,474	
Ibm Canada Ltd, Toronto, Ontario.....	3,271,727	
Like 10 Inc, Ottawa, Ontario.....	242,100	
Lumina It Inc, Nepean, Ontario.....	227,641	
Maximus Canada Services Inc, Victoria, British Columbia.....	1,029,121	
Mindwire Systems Inc, Ottawa, Ontario.....	213,352	
Modis Canada Inc, Toronto, Ontario.....	1,769,277	
Myticas Consulting Inc, Ottawa, Ontario.....	271,013	
Procom Consultants Group Ltd, Toronto, Ontario.....	1,081,429	
Ranstad Interim Inc, Ottawa, Ontario.....	275,116	
S.I. System Partnership, Calgary, Alberta.....	1,288,266	
Veritaaq Technology House Inc, Ottawa, Ontario.....	231,556	
Versatil Bpi Inc, Gatineau, Quebec.....	253,732	
Service payments under \$100,000 (15 payees).....	423,163	
Interpretation and Translation Services.....	927,947	
Edgar Inc., Quebec, Quebec.....	121,597	
Groupe Onscope Inc., Montréal, Quebec.....	129,278	
Public Works and Government Services, Gatineau, Quebec.....	636,727	
Service payments under \$100,000 (11 payees).....	40,345	
Legal Services.....	609,477	
Côté, Yves, Gatineau, Quebec.....	277,920	
Office of the Director of Public Prosecutions, Ottawa, Ontario.....	174,723	
Service payments under \$100,000 (8 payees).....	156,834	
Management Consulting.....	3,241,866	
Altis Human Resources, Ottawa, Ontario.....	464,331	
Aon Reed Stenhouse Inc, Ottawa, Ontario.....	101,677	
Assembly Of First Nations, Ottawa, Ontario.....	106,000	
Civix, Toronto, Ontario.....	330,257	
Eperformance Inc., Ottawa, Ontario.....	200,000	
Hackett Consulting Inc, Kemptville, Ontario.....	253,353	
Leo-Pisces Services Group, Brampton, Ontario.....	228,909	
Maximus Canada Services Inc., Victoria, British Columbia.....	158,000	
PwC Management Services LLP, Oakville, Ontario.....	128,226	
Statistics Canada, Ottawa, Ontario.....	148,500	
Treasury Board Secretariat, Ottawa, Ontario.....	216,066	
Tundra Technical Solution, Toronto, Ontario.....	187,257	
Service payments under \$100,000 (59 payees).....	719,290	
Protection Services.....	492,687	
Public Works and Government Services, Gatineau, Quebec.....	130,395	
Service payments under \$100,000 (343 payees).....	362,292	
Scientific and Research Services.....	418,422	
Advanis and Phoenix Strategic, Edmonton, Alberta.....	174,898	
Service payments under \$100,000 (20 payees).....	243,524	
Special Fees and Services.....	222,438	
Canadian Society For Election, Victoria, British Columbia.....	100,000	
Service payments under \$100,000 (79 payees).....	122,438	
Temporary Help Services.....	455,747	
Quantum Management Services, Montréal, Quebec.....	194,813	
Service payments under \$100,000 (227 payees).....	260,934	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Training and Educational Services.....	564,592	
Canada School of Public Service, Ottawa, Ontario.....		124,200
Service payments under \$100,000 (304 payees).....		440,392
Other Services.....	782,261	
Gartner Canada Co., Toronto, Ontario.....		278,114
Service payments under \$100,000 (60 payees).....		504,147
<b>Total Office of the Chief Electoral Officer</b>	<b>33,378,849</b>	<b>33,378,849</b>
<b>Office of the Commissioner of Official Languages</b>		
Business Services.....	396,841	
Samson & Associates, Gatineau, Quebec.....		215,809
Service payments under \$100,000 (12 payees).....		181,032
Health and Welfare Services.....	8,871	
Service payments under \$100,000 (1 payee).....		8,871
Informatics Services.....	546,618	
Excel Human Resources, Ottawa, Ontario.....		254,989
Info-Tech Research Group, London, Ontario.....		105,410
Service payments under \$100,000 (7 payees).....		186,219
Interpretation and Translation Services.....	103,191	
Public Works and Government Services, Gatineau, Quebec.....		103,191
Legal Services.....	20,190	
Service payments under \$100,000 (2 payees).....		20,190
Management Consulting.....	437,535	
Altis Human Resources Inc, Ottawa, Ontario.....		100,687
Service payments under \$100,000 (23 payees).....		336,848
Protection Services.....	25,917	
Service payments under \$100,000 (4 payees).....		25,917
Scientific and Research Services.....	34,413	
Service payments under \$100,000 (4 payees).....		34,413
Special Fees and Services.....	19,234	
Service payments under \$100,000 (13 payees).....		19,234
Temporary Help Services.....	1,025	
Service payments under \$100,000 (1 payee).....		1,025
Training and Educational Services.....	122,657	
Service payments under \$100,000 (25 payees).....		122,657
Other Services.....	472,883	
Public Works and Government Services, Gatineau, Quebec.....		316,859
Service payments under \$100,000 (30 payees).....		156,024
<b>Total Office of the Commissioner of Official Languages</b>	<b>2,189,375</b>	<b>2,189,375</b>
<b>Office of the Intelligence Commissioner</b>		
Business Services.....	124,086	
Emetco Ltd.....		124,086

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Informatics Services.....	317,507	
Communications Security Establishment.....		294,225
Service payments under \$100,000 (1 payee).....		23,282
Interpretation and Translation Services.....	9,902	
Service payments under \$100,000 (1 payee).....		9,902
Legal Services.....	34,070	
Service payments under \$100,000 (1 payee).....		34,070
Management Consulting.....	43,560	
Service payments under \$100,000 (2 payees).....		43,560
Special Fees and Services.....	11,050	
Service payments under \$100,000 (8 payees).....		11,050
Training and Educational Services.....	3,733	
Service payments under \$100,000 (3 payees).....		3,733
Other Services.....	23,073	
Service payments under \$100,000 (2 payees).....		23,073
<b>Total Office of the Intelligence Commissioner</b>	<b>566,981</b>	<b>566,981</b>
<b>Public Service Commission</b>		
Business Services.....	272,746	
Employment and Social Development, Gatineau, Quebec.....		210,215
Service payments under \$100,000 (6 payees).....		62,531
Health and Welfare Services.....	4,309	
Service payments under \$100,000 (4 payees).....		4,309
Informatics Services.....	2,756,198	
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....		474,993
CSI Consulting Inc, Toronto, Ontario.....		199,372
Modis Canada Inc, Toronto, Ontario.....		528,694
MSC Maplesoft Consulting, Ottawa, Ontario.....		204,842
Public Works and Government Services, Gatineau, Quebec.....		273,393
Randstad Technologies, Ottawa, Ontario.....		213,435
S.I. Systems Partnership, Calgary, Alberta.....		206,994
Shared Services Canada, Ottawa, Ontario.....		456,591
Service payments under \$100,000 (6 payees).....		197,884
Interpretation and Translation Services.....	206,353	
Public Works and Government Services, Gatineau, Quebec.....		110,152
Service payments under \$100,000 (6 payees).....		96,201
Legal Services.....	1,311,258	
Justice, Ottawa, Ontario.....		1,311,258
Management Consulting.....	927,285	
Pleiad Canada Inc, Ottawa, Ontario.....		173,542
Public Works and Government Services, Gatineau, Quebec.....		149,939
Statistics Canada, Ottawa, Ontario.....		180,000
Treasury Board Secretariat, Ottawa, Ontario.....		311,632
Service payments under \$100,000 (9 payees).....		112,172

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Protection Services.....	227,318	
Public Works and Government Services, Gatineau, Quebec.....		216,706
Service payments under \$100,000 (1 payee).....		10,612
Special Fees and Services.....	33,516	
Service payments under \$100,000 (22 payees).....		33,516
Temporary Help Services.....	471	
Service payments under \$100,000 (1 payee).....		471
Training and Educational Services.....	205,260	
Service payments under \$100,000 (58 payees).....		205,260
Other Services.....	1,602,955	
Canada Post Corporation, Ottawa, Ontario.....		353,939
Susan Fletcher, Ottawa, Ontario.....		105,055
Service payments under \$100,000 (56 payees).....		1,143,961
<b>Total Public Service Commission</b>	<b>7,547,669</b>	<b>7,547,669</b>
<b>Total Privy Council</b>	<b>70,209,081</b>	<b>70,209,081</b>
<b>Public Safety and Emergency Preparedness</b>		
<b>Department of Public Safety and Emergency Preparedness</b>		
Business Services.....	1,684,655	
Public Works and Government Services, Gatineau, Quebec.....		1,345,228
Samson & Associates, Gatineau, Quebec.....		176,578
Service payments under \$100,000 (42 payees).....		162,849
Health and Welfare Services.....	15,399	
Service payments under \$100,000 (6 payees).....		15,399
Informatics Services.....	5,565,351	
Carahsoft Technology Corp, Reston, Virginia.....		210,000
Communications Security Establishment, Ottawa, Ontario.....		1,208,821
Hewlett Packard Enterprise, Mississauga, Ontario.....		153,962
Maverin Inc, Ottawa, Ontario.....		200,880
Microsoft Canada Inc, Mississauga, Ontario.....		500,974
Public Works and Government Services, Gatineau, Quebec.....		154,720
Shared Services Canada, Ottawa, Ontario.....		1,296,554
Sierra Systems Group Inc, Vancouver, British Columbia.....		1,119,381
Thomas & Schmidt Inc, Montreal, Quebec.....		148,542
WorldReach Software, Ottawa, Ontario.....		167,109
Service payments under \$100,000 (19 payees).....		404,408
Interpretation and Translation Services.....	1,291,207	
Nations Translation Group Inc, Ottawa, Ontario.....		485,071
Public Works and Government Services, Gatineau, Quebec.....		783,736
Service payments under \$100,000 (6 payees).....		22,400
Legal Services.....	4,450,369	
Justice, Ottawa, Ontario.....		4,450,369
Management Consulting.....	3,272,649	
Altis Human Resources Inc, Ottawa, Ontario.....		146,143
IBM Canada Ltd, Ottawa, Ontario.....		885,700
Raymond Chabot Grant Thornton, Ottawa, Ontario.....		887,813
TAG HR, Ottawa, Ontario.....		127,861

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
WorldReach Software, Ottawa, Ontario.....	207,769	
Service payments under \$100,000 (46 payees).....	1,017,363	
Protection Services.....	2,230,770	
ComNet Networks and Security Inc, Ottawa, Ontario.....	195,088	
Correctional Service of Canada, Ottawa, Ontario.....	254,154	
Public Works and Government Services, Gatineau, Quebec.....	1,442,793	
Service payments under \$100,000 (21 payees).....	338,735	
Scientific and Research Services.....	587,727	
Campbell Collaboration, Ardmore, Pennsylvania.....	461,776	
Service payments under \$100,000 (8 payees).....	125,951	
Special Fees and Services.....	201,984	
Service payments under \$100,000 (54 payees).....	201,984	
Temporary Help Services.....	412,134	
The Aim Group Inc, Ottawa, Ontario.....	218,124	
Service payments under \$100,000 (7 payees).....	194,010	
Training and Educational Services.....	836,120	
Service payments under \$100,000 (123 payees).....	836,120	
Other Services.....	2,034,660	
National Defence, Ottawa, Ontario.....	105,238	
Public Works and Government Services, Gatineau, Quebec.....	314,050	
Statistics Canada, Ottawa, Ontario.....	1,137,200	
Service payments under \$100,000 (37 payees).....	478,172	
<b>Total Department of Public Safety and Emergency Preparedness</b>	<b>22,583,025</b>	<b>22,583,025</b>
<b>Canada Border Services Agency</b>		
Business Services.....	56,447,193	
10647802 Canada Ltd, Mississauga, Ontario.....	568,885	
2536-4589 Québec Inc, Québec, Quebec.....	465,695	
BDO Canada LLP, Ottawa, Ontario.....	105,689	
BGIS Global Integrated Solutions Canada LP, Markham, Ontario.....	216,123	
Buffalo and Fort Erie Public Bridge Authority, Fort Erie, Ontario.....	253,338	
Canada Post Corporation, Ottawa, Ontario.....	160,027	
Canada Revenue Agency, Ottawa, Ontario.....	957,811	
Corbel Management Corp, Concord, Ontario.....	3,641,000	
Correctional Service of Canada, Ottawa, Ontario.....	184,458	
Dana Hospitality Limited Partnership, Oakville, Ontario.....	147,063	
Department of Public Works and Government Services, Gatineau, Quebec.....	43,392,204	
Environmental Services Inc, Tibury, Ontario.....	134,427	
GDI Integrated Facilities Services, Lasalle, Quebec.....	335,676	
General Services Administration, Auburn, Washington.....	270,641	
Iron Mountain Inc, Brampton, Ontario.....	313,095	
Motorola Solutions Inc, Toronto, Ontario.....	489,976	
Pimlico Productions Inc, Toronto, Ontario.....	589,800	
Prairie Agricultural Machinery Institute, Humboldt, Saskatchewan.....	206,714	
Royal Canadian Mounted Police, Ottawa, Ontario.....	407,298	
Statistics Canada, Ottawa, Ontario.....	279,107	
The Canadian Transit Company, Windsor, Ontario.....	318,983	
The Federal Bridge Corporation Limited, Ottawa, Ontario.....	210,953	
Thorntech Inc, Vaughn, Ontario.....	234,061	
Windsor Detroit Borderlink Ltd, Windsor, Ontario.....	156,247	
Service payments under \$100,000 (5,062 payees).....	2,407,922	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Engineering and Architectural Services.....	2,495,918	
Department of Public Works and Government Services, Gatineau, Quebec.....		1,434,601
IBI Group Inc, Toronto, Ontario.....		833,296
Prairie Agricultural Machinery Institute, Humboldt, Saskatchewan.....		138,980
Service payments under \$100,000 (12 payees).....		89,041
Health and Welfare Services.....	30,877,076	
Alberta Solicitor General, Edmonton, Alberta.....		992,515
ASA Medical Ltd, Milton Keynes, England.....		162,000
Calian Group Ltd, Ottawa, Ontario.....		939,856
Canadian Red Cross, Ottawa, Ontario.....		379,716
Corbel Management Corp, Concord, Ontario.....		6,640,797
G4S Secure Solutions Ltd, Toronto, Ontario.....		6,338,603
Government of British Columbia, Victoria, British Columbia.....		1,160,480
Government of Newfoundland and Labrador, St. John's, Newfoundland and Labrador.....		105,058
Government of Nova Scotia, Halifax, Nova Scotia.....		299,753
Government of Ontario, Toronto, Ontario.....		5,732,883
Government of Quebec, Québec, Quebec.....		1,487,081
Government of Saskatchewan, Regina, Saskatchewan.....		196,364
Homewood Health Inc, Guelph, Ontario.....		512,764
The Governing Council of The Salvation Army in Canada, Toronto, Ontario.....		773,519
The John Howard Society of Canada, Kingston, Ontario.....		2,084,249
Toronto Bail Program Inc, Toronto, Ontario.....		1,290,434
William J Barker Clinical, Calgary, Alberta.....		995,250
Service payments under \$100,000 (492 payees).....		785,754
Informatics Services.....	216,450,049	
ADGA Group Consultants Inc, Ottawa, Ontario.....		538,339
Adminserv Canada Ltd, Toronto, Ontario.....		178,802
Alivaktuk Consulting Inc, Ottawa, Ontario.....		365,643
Altis HR, Ottawa, Ontario.....		1,036,015
Amazon com Inc, Seattle, Washington.....		3,604,030
Babel Street, Reston, Virginia.....		916,943
BDMK Consultants Inc, Ottawa, Ontario.....		141,572
BiR Consulting Inc, Ottawa, Ontario.....		392,979
Cache Computer Consulting Corp, Ottawa, Ontario.....		2,176,076
Calian Group Ltd, Ottawa, Ontario.....		489,216
Canada Post Corporation, Ottawa, Ontario.....		153,375
Canada Revenue Agency, Ottawa, Ontario.....		46,364,594
CGI Inc, Montréal, Quebec.....		2,078,019
Cofomo Inc, Montréal, Quebec.....		338,335
Coradix Technology Consulting Ltd, Ottawa, Ontario.....		197,333
D4IS Solutions, Ottawa, Ontario.....		882,212
Dalian Enterprises Inc, Ottawa, Ontario.....		5,427,826
Deloitte Touche Tohmatsu Limited, Toronto, Ontario.....		41,244,139
Department of Citizenship and Immigration, Ottawa, Ontario.....		8,092,825
Department of Public Works and Government Services, Gatineau, Quebec.....		2,797,323
Donna Cona Inc, Ottawa, Ontario.....		4,294,911
DWP Solutions Inc, Ottawa, Ontario.....		148,206
Emerion Inc, Ottawa, Ontario.....		9,510,636
eVision Inc & Softsim Technologies Inc in Joint Venture, Montréal, Quebec.....		179,738
Excel Human Resources Inc, Ottawa, Ontario.....		142,065
Foursight Consulting Group Inc, Ottawa, Ontario.....		274,895
Gartner Inc, Toronto, Ontario.....		3,203,305
GC Strategies, Ottawa, Ontario.....		6,818,702
Hewlett-Packard Co, Toronto, Ontario.....		112,300
Ibiska Telecom Inc, Ottawa, Ontario.....		1,309,341
IBM Canada Ltd, Markham, Ontario.....		1,322,984
KPMG LLP, Ottawa, Ontario.....		238,500
Leo-Pisces Services Group Inc, Brampton, Ontario.....		516,462
MDOS Consulting, Ottawa, Ontario.....		271,560
MGIS Inc, Ottawa, Ontario.....		6,603,495

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Mindwire Systems Ltd, Ottawa, Ontario.....	1,040,729	
Modis Canada Inc, Ottawa, Ontario.....	1,360,819	
MSC Maplesoft Consulting Inc, Ottawa, Ontario.....	184,522	
Nav Canada, Ottawa, Ontario.....	544,442	
NavPoint Consulting Group, Ottawa, Ontario.....	502,731	
Nisha Technologies Inc, Ottawa, Ontario.....	206,578	
Open Text Inc, Waterloo, Ontario.....	118,232	
PrecisionIT Inc, Ottawa, Ontario.....	187,500	
PricewaterhouseCoopers, Toronto, Ontario.....	790,731	
Professional Computer Consultants Group Ltd, Toronto, Ontario.....	1,650,371	
QMR Staffing Solutions Inc, Ottawa, Ontario.....	1,149,078	
Randstad Interim Inc, Toronto, Ontario.....	1,747,756	
S i Systems, Calgary, Alberta.....	3,696,264	
Shared Services Canada, Ottawa, Ontario.....	30,511,000	
Sphyrna Security Inc, Ottawa, Ontario.....	254,111	
Statistics Canada, Ottawa, Ontario.....	448,303	
Systematix IT Solutions Inc, Ottawa, Ontario.....	221,949	
Talentgent Consulting Inc, Ottawa, Ontario.....	453,756	
TEKsystems Inc, Mississauga, Ontario.....	3,609,363	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	4,182,478	
Treasury Board Secretariat, Ottawa, Ontario.....	165,000	
TRM Technologies Inc, Ottawa, Ontario.....	285,935	
Tundra Technical Solutions Inc, Toronto, Ontario.....	103,644	
Veritaq Technology House Inc, Ottawa, Ontario.....	8,244,592	
Vmware Inc, Palo Alto, California.....	183,887	
Watershed Information Technology Inc, Ottawa, Ontario.....	324,534	
WorldReach Software Corporation, Ottawa, Ontario.....	1,639,896	
Service payments under \$100,000 (21 payees).....	279,152	
Interpretation and Translation Services.....	4,898,766	
Department of Public Works and Government Services, Gatineau, Quebec.....	3,998,969	
Nations Translation Group Inc, Ottawa, Ontario.....	184,963	
Service payments under \$100,000 (757 payees).....	714,834	
Legal Services.....	19,146,041	
Department of Justice, Ottawa, Ontario.....	15,088,177	
Office of the Director of Public Prosecutions, Ottawa, Ontario.....	3,933,053	
Service payments under \$100,000 (53 payees).....	124,811	
Management Consulting.....	4,039,301	
BDO Canada LLP, Ottawa, Ontario.....	404,086	
Deloitte Touche Tohmatsu Limited, Toronto, Ontario.....	124,800	
Gartner Inc, Toronto, Ontario.....	1,124,028	
Goss Gilroy Inc, Ottawa, Ontario.....	131,225	
KPMG LLP, Ottawa, Ontario.....	238,500	
Raymond Chabot Grant Thornton LLP, Montréal, Quebec.....	440,925	
SystemsScope Inc, Ottawa, Ontario.....	1,159,541	
Service payments under \$100,000 (16 payees).....	416,196	
Protection Services.....	21,405,892	
Acme Future Security Controls Inc, Ottawa, Ontario.....	100,705	
Brink's Inc, Mississauga, Ontario.....	174,092	
Commissionaires, Ottawa, Ontario.....	5,048,661	
Convergint Technologies LLC, Schaumburg, Illinois.....	198,783	
Correctional Service of Canada, Ottawa, Ontario.....	229,362	
Department of Public Works and Government Services, Gatineau, Quebec.....	649,480	
GardaWorld Security Corporation, Montréal, Quebec.....	8,548,557	
Honeywell International Inc, Morris Plains, New Jersey.....	154,510	
Neptune Security Services Inc, Mississauga, Ontario.....	109,842	
Securiguard Services Ltd, Vancouver, British Columbia.....	5,794,362	
Valguard Security Group, Concord, Ontario.....	114,885	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Service payments under \$100,000 (269 payees).....	282,653	
Scientific and Research Services.....	474,463	
Department of Public Works and Government Services, Gatineau, Quebec.....	168,138	
Sigma Assessment Systems Inc, London, Ontario.....	145,000	
Service payments under \$100,000 (5 payees).....	161,325	
Special Fees and Services.....	427,285	
Service payments under \$100,000 (359 payees).....	427,285	
Temporary Help Services.....	25,605	
Service payments under \$100,000 (1 payee).....	25,605	
Training and Educational Services.....	6,802,594	
Amazon com Inc, Seattle, Washington.....	356,400	
Canada School of Public Service, Ottawa, Ontario.....	100,000	
Creusot Language School, Gatineau, Quebec.....	147,269	
Graybridge International Consulting Inc, Ottawa, Ontario.....	223,835	
Ivey Business School, London, Ontario.....	139,250	
Language Research Development Group Inc, Montréal, Quebec.....	141,438	
Privy Council Office, Ottawa, Ontario.....	125,960	
Prosci Canada ULC, Halifax, Nova Scotia.....	889,003	
Service payments under \$100,000 (2,855 payees).....	4,679,439	
Other Services.....	15,328,102	
1043524 Ontario Ltd O/A PV Services, Schomberg, Ontario.....	149,771	
9053-9776 Québec Inc, Montréal, Quebec.....	2,570,238	
BGIS Global Integrated Solutions Canada LP, Markham, Ontario.....	235,621	
Canada Post Corporation, Ottawa, Ontario.....	2,412,586	
Canada Revenue Agency, Ottawa, Ontario.....	492,462	
Cofomo Inc, Montréal, Quebec.....	140,525	
Communications Security Establishment, Ottawa, Ontario.....	496,706	
Correctional Service of Canada, Ottawa, Ontario.....	658,179	
Deloitte Touche Tohmatsu Limited, Toronto, Ontario.....	2,217,197	
Department of Employment and Social Development, Gatineau, Quebec.....	1,184,408	
Department of Public Works and Government Services, Gatineau, Quebec.....	547,745	
Gartner Inc, Toronto, Ontario.....	309,761	
GB Travel Canada Inc, Toronto, Ontario.....	367,676	
Hudson Productions, Hudson, Quebec.....	180,854	
Juno Risk Solutions Inc, Toronto, Ontario.....	220,950	
LDC Solutions, Montréal, Quebec.....	149,130	
Les enquêtes Henri Inc, Saint-Lazare, Quebec.....	200,255	
MDOS Consulting, Ottawa, Ontario.....	220,653	
QMR Staffing Solutions Inc, Ottawa, Ontario.....	287,654	
Samson & Associates, Gatineau, Quebec.....	428,067	
SystemsScope Inc, Ottawa, Ontario.....	359,600	
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....	151,546	
Treasury Board Secretariat, Ottawa, Ontario.....	100,000	
Vancouver International Airport, Richmond, British Columbia.....	375,000	
Service payments under \$100,000 (1,036 payees).....	871,518	
<b>Total Canada Border Services Agency</b>	<b>378,818,285</b>	<b>378,818,285</b>
<b>Civilian Review and Complaints Commission for the Royal Canadian Mounted Police</b>		
Business Services.....	17,278	
Service payments under \$100,000 (7 payees).....	17,278	
Informatics Services.....	143,835	
Service payments under \$100,000 (6 payees).....	143,835	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Interpretation and Translation Services.....	145,218	
Public Works and Government Services, Gatineau, Quebec.....		145,218
Legal Services.....	77,418	
Service payments under \$100,000 (1 payee).....		77,418
Protection Services.....	733	
Service payments under \$100,000 (2 payees).....		733
Special Fees and Services.....	27,520	
Service payments under \$100,000 (7 payees).....		27,520
Training and Educational Services.....	53,524	
Service payments under \$100,000 (9 payees).....		53,524
Other Services.....	317,653	
Service payments under \$100,000 (10 payees).....		317,653
<b>Total Civilian Review and Complaints Commission for the Royal Canadian Mounted Police</b>	<b>783,179</b>	<b>783,179</b>
<b>Correctional Service of Canada</b>		
Business Services.....	25,654,450	
8141312 Canada Inc, Gatineau, Quebec.....		105,468
Adga Group Consultants Inc, Ottawa, Ontario.....		809,378
Airm Inc, Winnipeg, Manitoba.....		147,525
Canadian Centre for Occupational Health and Safety, Hamilton, Ontario.....		394,089
Casselman Woodcraft Ltd, Casselman, Ontario.....		308,198
CORCAN, Ottawa, Ontario.....		571,950
D Doyle Installations Ltd, Toronto, Ontario.....		757,197
Eshine Cleaning Services Inc, Winnipeg, Manitoba.....		396,721
Fonds SRS Établissement Déention Leclerc, Montréal, Quebec.....		1,354,839
Gartner Canada, Toronto, Ontario.....		490,471
Hines Facilities Services Ltd, Calgary, Alberta.....		521,195
Holland College, Charlottetown, Prince Edward Island.....		2,793,208
Hotel Le Q'artier, Port-Cartier, Quebec.....		250,344
JEMTEC Inc, North-Vancouver, British Columbia.....		820,094
JR Maintenance, Mascouche, Quebec.....		281,228
Les Specialistes Ava Inc, Boucherville, Quebec.....		106,020
Modern Concept D'Entretien Inc, Lasalle, Quebec.....		134,402
Piston Workspaces Inc, Stouffville, Ontario.....		474,719
Public Safety and Emergency Preparedness Canada, Ottawa, Ontario.....		250,000
Public Works and Government Services, Ottawa, Ontario.....		5,846,329
RK Marketing Ltd, Fall River, Nova Scotia.....		116,105
Samson and Associates, Gatineau, Quebec.....		230,215
Shared Services Canada, Ottawa, Ontario.....		1,275,421
Siemens Canada Ltd, Toronto, Ontario.....		290,018
Société de l'assurance automobile du Québec, Québec, Quebec.....		170,871
Toure Cleaning Services Ltd, Ajax, Ontario.....		261,355
Visiontec Systems, Toronto, Ontario.....		180,295
Winmar, Dieppe, New Brunswick.....		1,169,290
Service payments under \$100,000 (1,011 payees).....		5,147,505
Engineering and Architectural Services.....	1,052,656	
Public Works and Government Services, Ottawa, Ontario.....		847,646
Service payments under \$100,000 (31 payees).....		205,010
Health and Welfare Services.....	182,767,255	
Abbotsford Regional Hospital and Cancer Centre, North Vancouver, British Columbia.....		102,107
Agence sociale spécialisée de l'Outaouais, Gatineau, Quebec.....		705,283
Ahmad R (Dr), Edmonton, Alberta.....		313,768

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
AHS Community Industries Inc, Moncton, New Brunswick.....	459,948	
AIM Health Group Ltd, Mississauga, Ontario.....	2,007,456	
Alatishe MA (Dr), Moncton, New Brunswick.....	256,506	
Alberta Health Services, Calgary, Alberta.....	2,330,868	
Alberta Precision Laboratories, Calgary, Alberta.....	134,015	
Alberta Seventh Step Society, Calgary, Alberta.....	1,004,996	
All Saints Springhill Hospital, Springhill, Nova Scotia.....	172,585	
Apica Medical Services, Saskatoon, Saskatchewan.....	630,939	
Association canadienne pour la santé mentale section Saguenay, Saguenay, Quebec.....	635,834	
Association des services de réhabilitation sociale du Québec, Montréal, Quebec.....	594,098	
Atira Women's Resource Society, Vancouver, British Columbia.....	370,561	
Atlantic Human Services Inc, Moncton, New Brunswick.....	764,272	
Aventa, Calgary, Alberta.....	230,911	
BC Borstal Association, Vancouver, British Columbia.....	626,813	
Begin Medical Services Inc, Oxford, Nova Scotia.....	232,562	
Breton M (MD), Laval, Quebec.....	2,474,973	
British Columbia Minister of Finance, Abbotsford, British Columbia.....	292,420	
Bureau N (Dr), Montréal, Quebec.....	707,477	
Calian Technologies Ltd, Ottawa, Ontario.....	921,213	
Campbellford Memorial Hospital, Campbellford, Ontario.....	224,005	
Catholic Social Services, Edmonton, Alberta.....	2,281,940	
Centre hospitalier de l'Université Laval, Québec, Quebec.....	181,197	
Centre hospitalier de l'Université Sherbrooke, Sherbrooke, Quebec.....	115,922	
Centre intégré de santé et de services sociaux de la Côte-Nord, Baie-Comeau, Quebec.....	130,793	
Centre intégré de santé et de services sociaux de Lanaudière, Joliette, Quebec.....	112,589	
Centre intégré universitaire de santé et de services sociaux de la Mauricie-et-du-Centre-du-Québec, Trois-Rivières, Quebec.....	147,261	
Centre Résidentiel Communautaire Joliette Lanaudière, Joliette, Quebec.....	341,392	
Cimbura J (MD), Amherstview, Ontario.....	129,037	
Circle of Eagles Lodge Society, Vancouver, British Columbia.....	1,395,526	
Cornerstone Community Association, Oshawa, Ontario.....	815,606	
Corporation Professionnelle Médicale Thériault Arsenault Ltée, Dieppe, New Brunswick.....	341,102	
Courteau MD Inc, Sherbrooke, Quebec.....	286,711	
Coverdale Centre for Women Inc, Saint John, New Brunswick.....	355,868	
CRC Arc-en-Soi, Rivière-du-Loup, Quebec.....	384,086	
CRC Cure Labelle, St-Jérôme, Quebec.....	901,762	
CRC d'Abitibi-Témiscamingue et du Nord du Québec, Amos, Quebec.....	708,147	
CRC Le Pavillon Inc, Québec, Quebec.....	328,373	
CRC Roberval, Roberval, Quebec.....	452,521	
CSSS Cité de la Santé, Laval, Quebec.....	2,520,254	
Dana Anderson Psychology Professional Corporation, Barrie, Ontario.....	100,955	
David S Lounsbury Medical Professional Corporation, Spruce Grove, Alberta.....	243,201	
Decision House, Ottawa, Ontario.....	902,347	
Déclic Action, Laval, Quebec.....	133,644	
Denis Morrison Professional Corporation, Calgary, Alberta.....	136,639	
Dismas Society, Truro, Nova Scotia.....	768,882	
DJ Cook Medicine Professional Corporation, Kingston, Ontario.....	158,507	
Dr Alan Beaumont Inc, Abbotsford, British Columbia.....	407,487	
Dr Alexandre Dumais Inc, Montréal, Quebec.....	447,904	
Dr Anthony K Jong Inc, Victoria, British Columbia.....	202,510	
Dr Arun Jain Dentistry Professional Corporation, Toronto, Ontario.....	157,430	
Dr Barry Cooper R Psychologist Professional Corporation, Kelowna, British Columbia.....	134,595	
Dr Camille Haddad Professional Corporation, Miramichi, New Brunswick.....	263,352	
Dr D Oliver Professional Corporation, Kingston, Ontario.....	614,410	
Dr Fernando Villasenor Inc, Maple Ridge, British Columbia.....	743,758	
Dr FH Kuhn Inc, Abbotsford, British Columbia.....	321,429	
Dr Jeffrey C Waldman Medical Corporation, Winnipeg, Manitoba.....	235,122	
Dr John Farley Inc, Vancouver, British Columbia.....	130,961	
Dr Keith Dawson Inc, Coquitlam, British Columbia.....	646,282	
Dr Mandeep Saini Inc, Surrey, British Columbia.....	682,039	
Dr Mansfield Mela Medical Professional Corporation Inc, Saskatoon, Saskatchewan.....	253,030	
Dr Marc Vautour Corporation Professionnelle Inc, Moncton, New Brunswick.....	110,731	
Dr Michelle Roy Inc, Laval, Quebec.....	505,290	
Dr Nader Sharifi Inc, Surrey, British Columbia.....	682,118	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Dr Rachel Mallory Inc, New Westminster, British Columbia.....	142,176	
Dr Rajesh Karuthedath Medical Prof Corp, Saskatoon, Saskatchewan.....	206,640	
Dr Robert Labine Inc, Saint-Jérôme, Quebec.....	641,690	
Dr S Iskander Inc, Vancouver, British Columbia.....	664,524	
Dr Serge Landry Professional Corporation, Moncton, New Brunswick.....	829,995	
Dr Stephane Bourque Corporation Professionnelle Inc, Moncton, New Brunswick.....	151,088	
Dr Susan Turnbull Inc, Langley, British Columbia.....	202,596	
Dr T Vienneau Psychiatry Inc, Scotburn, Nova Scotia.....	144,570	
Dynalifedx, Edmonton, Alberta.....	168,750	
Elizabeth Fry Society of Cape Breton, Sydney, Nova Scotia.....	508,389	
Elizabeth Fry Society of Kingston, Kingston, Ontario.....	1,064,714	
Elizabeth Fry Society of Ottawa, Ottawa, Ontario.....	299,975	
Elizabeth Fry Society of Peel, Brampton, Ontario.....	641,832	
Elizabeth Fry Society of Quebec, Montréal, Quebec.....	1,123,181	
Elizabeth Fry Society of Toronto, Toronto, Ontario.....	416,808	
Fraser Health Authority, Surrey, British Columbia.....	1,955,593	
Fresh Start Recovery Centre, Calgary, Alberta.....	428,093	
Gamma-Dynacare Medical Laboratories, Brampton, Ontario.....	2,055,093	
Ganevieve Proulx Medicine Professional Corporation, Saint-Lazare, Quebec.....	201,637	
Goulet C (Dr), Shawinigan, Quebec.....	103,856	
Governing Council of the Salvation Army in Canada, Toronto, Ontario.....	1,842,000	
Grand River Hospital, Kitchener, Ontario.....	120,291	
Greg Van Wyk Professional Corporation, Red Deer, Alberta.....	879,523	
Guy Forensic Clinical and Consulting Psychology Services Ltd, Vancouver, British Columbia.....	161,619	
Health, Ottawa, Ontario.....	137,940	
Horizon Health Network, Fredericton, New Brunswick.....	606,781	
House of Hope, Ottawa, Ontario.....	1,259,095	
Howard House Association of Cape Breton, Sydney, Nova Scotia.....	412,339	
Indigenous Women's Healing Centre Inc, Winnipeg, Manitoba.....	1,949,649	
Institut Philippe-Pinel de Montréal, Montréal, Quebec.....	765,709	
Interlake-Eastern Regional Health Authority, Selkirk, Manitoba.....	160,439	
Jan L (Dr), Kingston, Ontario.....	133,833	
Jerry Bergen Medical Corporation, Winnipeg, Manitoba.....	356,849	
John Allan Gillet Professional Corporation, Grande Cache, Alberta.....	152,960	
John Howard Society and Elizabeth Fry Society of Calgary, Calgary, Alberta.....	2,016,105	
John Howard Society of Canada, Kingston, Ontario.....	855,432	
John Howard Society of Edmonton, Edmonton, Alberta.....	3,883,745	
John Howard Society of Newfoundland and Labrador Inc, St John's, Newfoundland and Labrador.....	1,548,617	
John Howard Society of Okanagan and Kootenay, Kelowna, British Columbia.....	175,601	
John Howard Society of Ottawa, Ottawa, Ontario.....	3,488,292	
John Howard Society of Red Deer, Red Deer, Alberta.....	1,029,604	
John Howard Society of the Pacific Region, Vancouver, British Columbia.....	2,244,581	
John Howard Society of Thompson Region, Kamloops, British Columbia.....	2,788,509	
John Howard Society of Thunder Bay, Thunder Bay, Ontario.....	251,399	
John Howard Society of Toronto, Toronto, Ontario.....	1,325,461	
John Howard Society of Victoria, Victoria, British Columbia.....	774,433	
John Howard Society of Winnipeg, Winnipeg, Manitoba.....	622,839	
Keith Cross Medicine Professional Corporation, Bracebridge, Ontario.....	158,115	
Kinghaven Peardonville House Society, Abbotsford, British Columbia.....	580,581	
Kingston General Hospital, Kingston, Ontario.....	4,332,415	
Kingston MRI, Kingston, Ontario.....	128,862	
Larch Half Way House of Sudbury, Sudbury, Ontario.....	797,769	
Laren Society, Victoria, British Columbia.....	651,319	
Le Répit du passant, Rimouski, Quebec.....	126,015	
Lesage D (Dr), Montréal, Quebec.....	1,019,630	
LifeLabs, Toronto, Ontario.....	524,408	
Linh K Nguyen Inc, Boucherville, Quebec.....	165,175	
Maison Carignan, Trois-Rivières, Quebec.....	197,948	
Maison Charlemagne Inc, Montréal, Quebec.....	2,189,462	
Maison Cross Roads, Montréal, Quebec.....	1,556,036	
Maison d'accueil le Joins-Toi Inc, Granby, Quebec.....	1,243,512	
Maison de transition de Montréal Inc, Montréal, Quebec.....	302,736	
Maison Jeune Aide Inc, Montréal, Quebec.....	1,236,144	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Maison Painchaud Inc, Québec, Québec.....	963,467	
Maison Radisson Inc, Trois-Rivières, Québec.....	728,199	
Mamak M (Dr), Etobicoke, Ontario.....	194,554	
Marchand J (Dr), Sept-Îles, Québec.....	549,833	
Meewasinota Corporation, Saskatoon, Saskatchewan.....	1,454,756	
Multi Option Nursing Inc, Québec, Québec.....	194,979	
Murray's Millwood Manor Inc, Kitchener, Ontario.....	1,122,970	
Murrays Windermere Gardens, Barrie, Ontario.....	1,568,635	
Muskoka Algonquin Healthcare, Bracebridge, Ontario.....	495,480	
Na-Me-Res Sagatay, Toronto, Ontario.....	289,721	
Native Clan Organization Inc, Winnipeg, Manitoba.....	1,220,784	
Native Counselling Services of Alberta, Edmonton, Alberta.....	5,568,532	
Neuroscope Inc, Île des Sœurs, Québec.....	733,183	
Nipissing Mental Health Housing and Support Services, North Bay, Ontario.....	192,498	
Nova Scotia Health Authority, Sydney, Nova Scotia.....	595,207	
Ochichakkosipi Healing Centre, Crane River, Manitoba.....	1,662,328	
Okanagan Halfway House Society, Kelowna, British Columbia.....	1,502,588	
Oncidium, Woodbridge, Ontario.....	105,423	
Peterborough Community Chaplaincy, Peterborough, Ontario.....	452,223	
Phoenix Transition Society, Surrey, British Columbia.....	2,091,046	
Point de Rencontre Inc, Baie-Comeau, Québec.....	102,961	
Portage Program for Drug Dependencies Inc, Montréal, Québec.....	157,180	
Prince Albert Community Clinic, Prince Albert, Saskatchewan.....	234,248	
Prince Albert Grand Council, Prince Albert, Saskatchewan.....	1,498,070	
Prince Albert Parkland Health Region, Prince Albert, Saskatchewan.....	641,722	
Prince George Activator, Prince George, British Columbia.....	1,548,759	
Prividence Care, Kingston, Ontario.....	130,122	
Provincial Health Services Authority, Vancouver, British Columbia.....	125,109	
Queen's University, Kingston, Ontario.....	292,520	
R Lamba Forensic Psychology Service, Vancouver, British Columbia.....	548,376	
Raymond Yokubynas Psychology Professional Corporation, Victoria Harbour, Ontario.....	223,650	
Regional Health Authority B, Fredericton, New Brunswick.....	1,385,183	
Réhabilitation de Beauce Inc, Vallée-Jonction, Québec.....	846,769	
Renaud R Pharmacien, Sept-Îles, Québec.....	311,595	
Résidence Carpediem Inc, Laval, Québec.....	2,029,788	
Résidence Lafleur Inc, Sainte-Angele-de-Premont, Québec.....	499,887	
Ronald A Latorre PHD and Associates Ltd, Surrey, British Columbia.....	188,196	
Saint-Cyr M (Dr), Montréal, Québec.....	255,887	
Salvation Army ARC, Edmonton, Alberta.....	794,948	
Salvation Army Belkin House, Vancouver, British Columbia.....	1,838,545	
Salvation Army Centre of Hope, Calgary, Alberta.....	456,619	
Salvation Army Correctional and Justice Services, Toronto, Ontario.....	915,053	
Salvation Army Harbour Light, Vancouver, British Columbia.....	1,823,056	
Salvation Army, Toronto, Ontario.....	8,457,417	
Saskatoon Health Region, Saskatoon, Saskatchewan.....	518,590	
Services d'aide en prévention de la criminalité, Sherbrooke, Québec.....	1,301,515	
Services Médicaux Professionnels Matieu Dufour Inc, Montréal, Québec.....	170,375	
Seto D (Dr), Richmond Hill, Ontario.....	366,113	
Seven South Street Treatment Centre, Orillia, Ontario.....	284,479	
Shackelford Dale George, Abbotsford, British Columbia.....	108,000	
Shared Health Inc, Winnipeg, Manitoba.....	672,054	
Shelter Nova Scotia, Halifax, Nova Scotia.....	891,790	
Simar CP Inc, Dieppe, New Brunswick.....	192,602	
SL Jackson Psychology Professional Corporation, Toronto, Ontario.....	137,612	
Société Emmanuel Grégoire Inc, Montréal, Québec.....	3,066,235	
South East Health Care Corp, Moncton, New Brunswick.....	223,824	
Southeastern Ontario Academic Medical Organization, Kingston, Ontario.....	648,374	
Southern Alcare Manor, Lethbridge, Alberta.....	229,563	
St Leonard's Community Services, Brantford, Ontario.....	2,401,499	
St Leonard's House, Windsor, Ontario.....	960,171	
St Leonard's Place Peel, Brampton, Ontario.....	2,840,475	
St Leonard's Society of Hamilton, Hamilton, Ontario.....	2,168,387	
St Leonard's Society of North Vancouver, North Vancouver, British Columbia.....	735,565	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
St Leonard's Society of Toronto, Toronto, Ontario.....	847,074	
St-Patrick's House Society, Prince George, British Columbia.....	532,333	
Stella's Circle Community Services, St John's, Newfoundland and Labrador.....	142,700	
Stephen Hill Medicine Professional Corporation, Huntsville, Ontario.....	184,230	
Stephen Hucker Medicine Professional Corporation, Kingston, Ontario.....	103,384	
Stonehenge Therapeutic Community, Guelph, Ontario.....	701,084	
Streets Alive Mission, Lethbridge, Alberta.....	325,499	
The Cridge Centre for the Family, Victoria, British Columbia.....	108,140	
The Royal Ottawa Health Care Group, Ottawa, Ontario.....	319,866	
Toguri D (Dr), Toronto, Ontario.....	353,739	
Transition Centre-sud, Montréal, Quebec.....	133,838	
Tsow Tun Le Lum Society, Lantzville, British Columbia.....	160,544	
United Church Halfway Homes, Winnipeg, Manitoba.....	1,019,365	
Urgence de la Cité, Laval, Quebec.....	102,221	
Vancouver Island Health Authority, Victoria, British Columbia.....	128,459	
Via Travail Inc, Montréal, Quebec.....	1,098,554	
Waseskun House Healing Centre, St-Alphonse-Rodriguez, Quebec.....	1,225,477	
Watt EJ (Dr), Abbotsford, British Columbia.....	247,067	
Webe DJ (Dr), Surrey, British Columbia.....	161,604	
Westcoast Genesis Society, New Westminster, British Columbia.....	1,904,284	
Wiley Chung Medicine Professional Corporation, Kingston, Ontario.....	210,403	
Wobeser Medicine Professional Corporation, Kingston, Ontario.....	146,750	
YWCA of Brandon, Brandon, Manitoba.....	126,039	
YWCA of Regina, Regina, Saskatchewan.....	211,850	
Service payments under \$100,000 (2,679 payees).....	13,152,170	
 Informatics Services.....	 18,177,851	
Alivaktuk Consulting Inc / Navpoint Consulting Group Inc, Ottawa, Ontario.....	472,500	
Citel Technology Inc, Ottawa, Ontario.....	9,773,712	
Donna Cona Inc, Ottawa, Ontario.....	2,873,485	
Gartner Canada, Toronto, Ontario.....	257,721	
Instrux Media Corporation, Ottawa, Ontario.....	120,628	
Modis Canada Inc, Toronto, Ontario.....	2,984,496	
Public Works and Government Services, Ottawa, Ontario.....	108,018	
Shared Services Canada, Ottawa, Ontario.....	1,139,913	
Service payments under \$100,000 (26 payees).....	447,378	
 Interpretation and Translation Services.....	 3,154,294	
Language Marketplace, Mississauga, Ontario.....	264,702	
Nations Translation Group Inc, Ottawa, Ontario.....	953,425	
Public Works and Government Services, Ottawa, Ontario.....	1,690,711	
Service payments under \$100,000 (31 payees).....	245,456	
 Legal Services.....	 21,676,108	
Justice, Ottawa, Ontario.....	21,504,596	
Service payments under \$100,000 (136 payees).....	171,512	
 Management Consulting.....	 22,881,892	
Public Works and Government Services, Ottawa, Ontario.....	22,869,214	
Service payments under \$100,000 (5 payees).....	12,678	
 Protection Services.....	 12,595,057	
Commissionnaires, Ottawa, Ontario.....	10,911,878	
Public Works and Government Services, Ottawa, Ontario.....	1,470,166	
Service payments under \$100,000 (79 payees).....	213,013	
 Scientific and Research Services.....	 809,757	
Centre for Addiction and Mental Health, Toronto, Ontario.....	100,000	
Drone Vision International, Lévis, Quebec.....	120,949	
Memorial University of Newfoundland, St John's, Newfoundland and Labrador.....	100,000	
Service payments under \$100,000 (10 payees).....	488,808	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Special Fees and Services.....	1,008,656	
Service payments under \$100,000 (360 payees).....		1,008,656
Temporary Help Services.....	284,732	
Service payments under \$100,000 (13 payees).....		284,732
Training and Educational Services.....	47,074,399	
Beauchemin et Belda Services Psychologiques, Montréal, Québec.....		134,061
Canada Border Services Agency, Ottawa, Ontario.....		524,595
CORCAN, Ottawa, Ontario.....		41,647,580
Glencairn Educational Services, Moncton, New Brunswick.....		690,419
Ministère de l'Éducation et de l'Enseignement supérieur, Québec, Québec.....		228,304
New Brunswick Community College, Fredericton, New Brunswick.....		203,359
Saskatchewan Polytechnic, Saskatoon, Saskatchewan.....		262,951
Via Travail Inc, Montréal, Quebec.....		338,190
Service payments under \$100,000 (1,071 payees).....		3,044,940
Other Services.....	74,462,685	
Agilus, Edmonton, Alberta.....		268,310
Audio Steno Transcript Inc, Montréal, Quebec.....		198,901
Beardy's & Okemasis First Nation, Duck Lake, Saskatchewan.....		223,766
Bridges of Canada Inc, Fredericton, New Brunswick.....		5,267,894
Bureau Veritas Canada Inc, Toronto, Ontario.....		126,894
Bytown Catering, Ottawa, Ontario.....		384,796
Cache Computer Consulting Corporation, Ottawa, Ontario.....		133,895
Calian Technologies Ltd, Ottawa, Ontario.....		832,889
Callihoo D, Edmonton, Alberta.....		140,000
Citel Technology Inc, Ottawa, Ontario.....		280,888
Colliers Project Leaders, Ottawa, Ontario.....		1,542,337
Ethel Jean Stevenson et Delbert Sampson Inc, Laval, Quebec.....		105,899
For The Record, Denver, Colorado.....		162,006
Fraser Region Community Justice Initiatives Association, Langley, British Columbia.....		147,532
Gartner Canada, Toronto, Ontario.....		128,860
Government of Alberta, Edmonton, Alberta.....		3,109,039
Government of Newfoundland and Labrador, St John's, Newfoundland and Labrador.....		6,992,409
Government of the Northwest Territories, Yellowknife, Northwest Territories.....		468,776
Health, Ottawa, Ontario.....		1,225,982
Henri Investigations Inc, Saint-Lazare, Quebec.....		105,124
Hilton A, Regina, Saskatchewan.....		140,000
Hood K, Edmonton, Alberta.....		138,892
Ian Martin Group, Oakville, Ontario.....		180,997
Independent Contractors Group, Ottawa, Ontario.....		172,061
Indigenous Spiritual Elders of Canada, Driftpile, Alberta.....		152,996
Institut Philippe-Pinel de Montréal, Montréal, Quebec.....		4,959,057
John Howard Society of Thompson Region, Kamloops, British Columbia.....		143,977
Labour Ready Temporary Services Ltd, Saskatoon, Saskatchewan.....		363,772
Lesperance J, Shédiac Bridge, New Brunswick.....		140,000
Maison Cross Roads, Montréal, Quebec.....		100,383
Majedi M, Vancouver, British Columbia.....		140,000
Manco Recycling Systems Inc, Napanee, Ontario.....		192,978
Manitoba Justice, Winnipeg, Manitoba.....		1,392,045
Michaud S, Montréal, Quebec.....		123,417
Missakila A, Montréal, Quebec.....		140,000
N12 Consulting Corp, Ottawa, Ontario.....		172,425
Nakaneet First Nation, Maple Creek, Saskatchewan.....		184,337
Nunavut Minister of Finance, Iqaluit, Nunavut.....		511,768
Ontario Minister of Finance, Oshawa, Ontario.....		16,467,175
Porter M, Ottawa, Ontario.....		140,000
Protak Consulting Group Inc, Ottawa, Ontario.....		169,790
Public Safety and Emergency Preparedness Canada, Ottawa, Ontario.....		188,585
Public Works and Government Services, Ottawa, Ontario.....		538,606
Quebec Minister of Finance, Québec, Quebec.....		2,689,550

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Quintet Consulting Corporation, Ottawa, Ontario.....	171,963	
Sables Fournel & Fils Inc, Sainte-Anne-des-Plaines, Quebec.....	210,817	
Salvation Army Harbour Light, Vancouver, British Columbia.....	149,567	
Salvation Army, Toronto, Ontario.....	191,775	
Samson and Associates, Gatineau, Quebec.....	188,274	
Saskatchewan Corrections and Public Safety, Regina, Saskatchewan.....	1,388,658	
Services Matrec Inc, Boucherville, Quebec.....	182,097	
Societe quebecoise d'information, Montréal, Quebec.....	104,460	
Spirits Staffing and Consulting Inc, Edmonton, Alberta.....	274,375	
Stericycle Inc, Toronto, Ontario.....	168,384	
The Canadian Red Cross Society, Ottawa, Ontario.....	1,573,200	
The Ottawa Hospital, Ottawa, Ontario.....	482,969	
Threshold Ministries, Saint John, New Brunswick.....	127,288	
Treasury Board Secretariat, Ottawa, Ontario.....	666,447	
Troy Life & Fire Safety Ltd, Ottawa, Ontario.....	227,922	
Turtle Island Staffing, Ottawa, Ontario.....	103,049	
Tyco Integrated Fire & Security, Toronto, Ontario.....	175,514	
Vision Enviro Progressive, Boisbriand, Quebec.....	169,616	
Waste Connections of Canada, Bracebridge, Ontario.....	421,188	
Waste Management of Canada, Calgary, Alberta.....	134,474	
Westchester Staffing Group Ltd, Kingston, Ontario.....	116,480	
Young L, Regina, Saskatchewan.....	140,000	
Service payments under \$100,000 (901 payees).....	15,705,160	
<b>Total Correctional Service of Canada</b>	<b>411,599,792</b>	<b>411,599,792</b>
<b>Office of the Correctional Investigator of Canada</b>		
Business Services.....	56,465	
Service payments under \$100,000 (16 payees).....	56,465	
Informatics Services.....	97,181	
Service payments under \$100,000 (2 payees).....	97,181	
Interpretation and Translation Services.....	58,189	
Service payments under \$100,000 (1 payee).....	58,189	
Management Consulting.....	5,421	
Service payments under \$100,000 (2 payees).....	5,421	
Protection Services.....	714	
Service payments under \$100,000 (1 payee).....	714	
Special Fees and Services.....	7,103	
Service payments under \$100,000 (5 payees).....	7,103	
Temporary Help Services.....	43,354	
Service payments under \$100,000 (1 payee).....	43,354	
Training and Educational Services.....	36,773	
Service payments under \$100,000 (10 payees).....	36,773	
<b>Total Office of the Correctional Investigator of Canada</b>	<b>305,200</b>	<b>305,200</b>
<b>Parole Board of Canada</b>		
Business Services.....	180,720	
Service payments under \$100,000 (18 payees).....	180,720	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Health and Welfare Services.....	3,120	
Service payments under \$100,000 (5 payees).....		3,120
Informatics Services.....	3,022,853	
Correctional Services of Canada, Ottawa, Ontario.....		2,976,292
Service payments under \$100,000 (1 payee).....		46,561
Interpretation and Translation Services.....	258,332	
Department of Public Works and Government Services, Gatineau, Quebec.....		240,084
Service payments under \$100,000 (2 payees).....		18,248
Legal Services.....	1,815,798	
Department of Justice, Ottawa, Ontario.....		1,815,798
Management Consulting.....	67,456	
Service payments under \$100,000 (5 payees).....		67,456
Protection Services.....	54,537	
Service payments under \$100,000 (5 payees).....		54,537
Special Fees and Services.....	7,453	
Service payments under \$100,000 (15 payees).....		7,453
Training and Educational Services.....	120,623	
Service payments under \$100,000 (48 payees).....		120,623
Other Services.....	290,276	
Service payments under \$100,000 (46 payees).....		290,276
<b>Total Parole Board of Canada</b>	<b>5,821,168</b>	<b>5,821,168</b>
<b>Royal Canadian Mounted Police</b>		
Business Services.....	120,321,520	
2015168 Ontario Inc, Cornwall, Ontario.....		818,537
40859 Yukon Inc, Whitehorse, Yukon.....		274,593
Acoustical Ceiling and Building Maintenance, Edmonton, Alberta.....		144,229
Altis Professional Recruitment, Ottawa, Ontario.....		1,355,069
Aon Reed Stenhouse Inc, Ottawa, Ontario.....		103,287
ARI Financial Services Inc, Mississauga, Ontario.....		1,191,811
AV-BASE Systems Inc, London, Ontario.....		119,089
AXA Assistance Canada, Montréal, Quebec.....		137,333
B & H Maintenance, Fort MacLeod, Alberta.....		116,079
Bell Canada/Bell Nexxia, Ottawa, Ontario.....		1,315,063
Brookfield Global Integrated Solutions, Markham, Ontario.....		683,664
Brookfield Global Relocation Services, Toronto, Ontario.....		199,216
C & K Services Ltd, Iqaluit, Nunavut.....		324,047
Canadian Ammunition Disposal Services Inc, Ancaster, Ontario.....		150,599
Canadian Helicopters Ltd, Penticton, British Columbia.....		130,595
Canadian Police Knowledge Network, Charlottetown, Prince Edward Island.....		235,728
Cape Breton Regional Police Service, Sydney, Nova Scotia.....		119,994
Carahsoft Technology Corp, Reston, Virginia.....		1,031,936
City of Burnaby, Burnaby, British Columbia.....		148,793
City of Fredericton, Fredericton, New Brunswick.....		104,468
City of Richmond, Richmond, British Columbia.....		114,721
City of Surrey, Surrey, British Columbia.....		640,806
City of Vancouver, Vancouver, British Columbia.....		307,992

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Clark Cleaning Ltd, Dauphin, Manitoba.....	102,811	
Commissionaires, Ottawa, Ontario.....	478,390	
Communications Security Establishment, Ottawa, Ontario.....	1,566,685	
Computershare Canada, Toronto, Ontario.....	223,410	
Corporation of the City of North Vancouver, North Vancouver, British Columbia.....	118,608	
Corporation of the District of Saanich, Victoria, British Columbia.....	153,401	
Correctional Service of Canada, Ottawa, Ontario.....	168,915	
Deep Clean Building Maintenance Ltd, Edmonton, Alberta.....	289,794	
Deloitte LLP, Toronto, Ontario.....	453,147	
Department of Citizenship and Immigration, Ottawa, Ontario.....	903,653	
Department of Industry, Ottawa, Ontario.....	2,188,256	
Department of National Defence, Ottawa, Ontario.....	189,625	
Department of Public Works and Government Services, Gatineau, Quebec.....	30,791,265	
Dominion Pro-Vac Inc, Regina, Saskatchewan.....	233,456	
Dr Robert O'Brien Inc, Montréal, Quebec.....	131,760	
Efco Enterprises Ltd, Stephenville, Newfoundland and Labrador.....	148,639	
Emerion Inc, Ottawa, Ontario.....	1,620,449	
ESRI Canada Limited, Toronto, Ontario.....	212,642	
Gartner Inc, Ottawa, Ontario.....	969,003	
Gateway Mechanical Services Inc, Edmonton, Alberta.....	149,760	
GDI Integrated Facility Services, Montréal, Quebec.....	509,758	
Glasshouse Systems Inc, Toronto, Ontario.....	1,310,868	
Government of Yukon, Whitehorse, Yukon.....	1,958,306	
Halifax Regional Municipality, Halifax, Nova Scotia.....	576,169	
Henri Investigations Inc, Saint-Lazare, Quebec.....	172,397	
Independent Control Services Ltd, Red Deer, Alberta.....	120,533	
Info-Tech Research Group, London, Ontario.....	277,133	
Insurance Corporation of British Columbia, North Vancouver, British Columbia.....	106,949	
Interpol, Lyon, France.....	2,681,454	
Iron Mountain Canada Operations ULC, Toronto, Ontario.....	230,180	
Italian National Contingent, Rome, Italy.....	105,379	
John N Ahern Law Corporation, Vancouver, British Columbia.....	187,008	
Khehra R, Surrey, British Columbia.....	108,866	
Kirkpatrick P, Vancouver, British Columbia.....	130,178	
Language Research Development Group, Montréal, Quebec.....	180,000	
Lions Gate Risk Management Group, Vancouver, British Columbia.....	187,621	
M Bastarache Professional Corporation, Ottawa, Ontario.....	896,226	
Maxxam Analytics Inc, Mississauga, Ontario.....	2,835,838	
McBride & Associates, Burlington, Ontario.....	104,700	
Mercer Canada Limited, Toronto, Ontario.....	223,171	
MNP LLP, Winnipeg, Manitoba.....	145,000	
Morneau Shepell, Montréal, Quebec.....	1,129,132	
MPB Technologies, Kanata, Ontario.....	249,520	
National Capital Commission, Ottawa, Ontario.....	198,878	
National Crime Agency of the United Kingdom of Great Britain and Northern Ireland, London, England...	100,000	
Neilson K, Vancouver, British Columbia.....	109,321	
Nikon Canada Inc, Toronto, Ontario.....	112,672	
Office of the Superintendent of Financial Institutions, Ottawa, Ontario.....	305,746	
Organized Crime Agency of British Columbia, Surrey, British Columbia.....	16,205,081	
Otis L, Montréal, Quebec.....	151,725	
Pattison Sign Group, Ottawa, Ontario.....	185,200	
Pitney Bowes Inc, Mississauga, Ontario.....	123,648	
PricewaterhouseCoopers LLP, Ottawa, Ontario.....	5,213,021	
Province of Alberta, Edmonton, Alberta.....	149,544	
Province of British Columbia, Victoria, British Columbia.....	526,840	
Province of New Brunswick, Fredericton, New Brunswick.....	297,996	
Public Service Commission, Gatineau, Quebec.....	108,502	
Regional Municipality of York, Aurora, Ontario.....	142,532	
Ricoh Canada Inc, Toronto, Ontario.....	258,605	
Rogers Communications Inc, Toronto, Ontario.....	107,563	
SEB Administrative Services Inc, Ottawa, Ontario.....	348,360	
Shred-It International Inc, Toronto, Ontario.....	341,329	
Skyblue Janitorial & Carpet Cleaning, Edmonton, Alberta.....	376,285	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
South Baffin Holdings Ltd, Iqualuit, Nuvaut.....	125,437	
Systematix IT Solutions Inc, Ottawa, Ontario.....	278,775	
TechInsights Inc, Ottawa, Ontario.....	248,829	
Teel Technologies, Norwalk, Connecticut.....	151,679	
Tervita Corporation, Richmond, British Columbia.....	435,444	
Thomson Reuters Corporation, Toronto, Ontario.....	496,157	
Tiree Facility Solutions, Ottawa, Ontario.....	2,198,687	
Town of Kentville, Kentville, Nova Scotia.....	121,402	
Town of New Glasgow, New Glasgow, Nova Scotia.....	149,391	
Town of Truro, Truro, Nova Scotia.....	145,677	
Township of Langley, Langley, British Columbia.....	115,566	
University of Regina, Regina, Saskatchewan.....	1,761,082	
Western Imperial Magnetics Ltd, Richmond, British Columbia.....	505,877	
Xerox Canada Ltd, Toronto, Ontario.....	565,135	
Service payments under \$100,000 (5,690 payees).....	22,371,830	
 Engineering and Architectural Services.....	54,691,169	
1080 Architecture Planning And Interior, Regina, Saskatchewan.....	115,898	
1X1 Architecture Inc, Winnipeg, Manitoba.....	458,652	
Architecture49 Inc, Winnipeg, Manitoba.....	231,271	
Brookfield Global Integrated Solutions, Markham, Ontario.....	377,937	
Can-Tec Services Ltd, Winnipeg, Manitoba.....	255,824	
Department of Public Works and Government Services, Gatineau, Quebec.....	30,311,859	
DFS Inc, Montréal, Quebec.....	332,308	
EVOQ + STGM Architects in joint venture, Montréal, Quebec.....	170,056	
EXP Architects Inc, Fredericton, New Brunswick.....	959,397	
Government of Northwest Territories, Yellowknife, Northwest Territories.....	4,225,732	
Miller Environmental Corporation, Winnipeg, Manitoba.....	135,000	
Motorola Solutions Inc, Toronto, Ontario.....	114,220	
National Capital Commission, Ottawa, Ontario.....	317,000	
NORR Ltd, Ottawa, Ontario.....	667,622	
Osorno Enterprises Inc, Winnipeg, Manitoba.....	148,354	
Panasonic Canada Inc, Mississauga, Ontario.....	124,570	
Parkin Architects Western Limited, Toronto, Ontario.....	391,317	
Province of British Columbia, Victoria, British Columbia.....	8,749,540	
Rebanks Pepper Littlewood Architects Inc, Toronto, Ontario.....	356,781	
Schnurr Power Corporation, Kamloops, British Columbia.....	120,458	
Schoeler & Heaton Architects Inc, Ottawa, Ontario.....	431,330	
SEPW Architecture Inc, Regina, Saskatchewan.....	646,604	
Sitar & White Architecture, Winnipeg, Manitoba.....	389,860	
Stantec, Edmonton, Alberta.....	1,358,055	
Stephens Kozak ACI Architects and Planners, Edmonton, Alberta.....	233,658	
Tamarack Ventures Inc, Prince Albert, Saskatchewan.....	158,017	
Westower Communications Ltd, Surrey, British Columbia.....	494,825	
Service payments under \$100,000 (197 payees).....	2,415,024	
 Health and Welfare Services.....	111,095,569	
9053-9776 Québec Inc, Montréal, Quebec.....	744,221	
Anderson ND (Dr), Winnipeg, Manitoba.....	255,062	
Bourgault-Fagnou Psychology, Regina, Saskatchewan.....	312,290	
Calian, Ottawa, Ontario.....	2,202,168	
Department of Health, Ottawa, Ontario.....	1,592,699	
Department of Veterans Affairs, Charlottetown, Prince Edward Island.....	97,428,441	
Dr Francis Bowen Medical Professional Corporation, Regina, Saskatchewan.....	249,000	
Dr Murray Abrams Psychological Services, Regina, Saskatchewan.....	364,443	
Dr R E Nesbitt Medical Professional Corporation, Pilot Butte, Saskatchewan.....	127,478	
Schmalz Consulting Ltd, Calgary, Alberta.....	419,200	
Seaman J (Dr), Regina, Saskatchewan.....	211,388	
Service payments under \$100,000 (687 payees).....	7,189,179	
 Informatics Services.....	69,741,866	
3M Company Canada, London, Ontario.....	1,941,705	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
ADGA Group Inc, Ottawa, Ontario.....	537,818	
Artemp Personnel Services, Ottawa, Ontario.....	331,776	
Aveni Inc, Ottawa, Ontario.....	232,200	
Bell Canada/Bell Nexxia, Ottawa, Ontario.....	691,549	
Bell MTS, Winnipeg, Manitoba.....	330,384	
BEVA Global Management Inc, Ottawa, Ontario.....	250,731	
Cache Consulting, Ottawa, Ontario.....	2,064,775	
Capital Region Emergency Service Telecommunications Inc, Victoria, British Columbia.....	582,086	
CGI Group Inc, Montréal, Quebec.....	149,190	
Citel Technology Inc, Ottawa, Ontario.....	865,440	
Coradix Technology Consulting Ltd, Ottawa, Ontario.....	1,112,131	
Crest Emergency Communications, Victoria, British Columbia.....	617,629	
Dalian Enterprises Inc, Ottawa, Ontario.....	217,620	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,173,034	
EComm Emergency Communications for Southwest British Columbia Inc, Vancouver, British Columbia.....	15,197,897	
Emerion Inc, Ottawa, Ontario.....	704,249	
Gartner Inc, Ottawa, Ontario.....	287,740	
Government of Yukon, Whitehorse, Yukon.....	2,472,808	
Maplesoft Group, Ottawa, Ontario.....	307,840	
Microsoft Corporation, Mississauga, Ontario.....	128,250	
Modis Canada Inc, Ottawa, Ontario.....	3,571,759	
Motorola Solutions Inc, Toronto, Ontario.....	441,946	
NRNS Inc, Ottawa, Ontario.....	522,703	
Orangotech Inc, Ottawa, Ontario.....	491,689	
Prime Corp, Vancouver, British Columbia.....	9,368,291	
Province of New Brunswick, Fredericton, New Brunswick.....	3,701,294	
Province of Nova Scotia, Halifax, Nova Scotia.....	3,583,755	
Province of Prince Edward Island, Charlottetown, Prince Edward Island.....	683,528	
S i Systems, Calgary, Alberta.....	5,253,949	
SaskTel, Regina, Saskatchewan.....	491,106	
Shared Services Canada, Ottawa, Ontario.....	3,503,848	
Systematix IT Solutions Inc, Ottawa, Ontario.....	991,097	
The Halifax Computer Consulting, Ottawa, Ontario.....	612,476	
The VCAN Group Inc, Ottawa, Ontario.....	1,025,745	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	2,604,416	
Treasury Board Secretariat, Ottawa, Ontario.....	1,062,280	
Veritaaq Technology House Inc, Ottawa, Ontario.....	459,219	
Xanalys Canada Inc, Mississauga, Ontario.....	380,899	
Service payments under \$100,000 (170 payees).....	795,014	
Legal Services.....	30,856,113	
David G Butcher Law Corporation, Vancouver, British Columbia.....	580,193	
Department of Justice, Ottawa, Ontario.....	28,290,061	
Hira Rowan LLP, Vancouver, British Columbia.....	155,808	
Kowarsky Ritson LLP, Vancouver, British Columbia.....	355,548	
McLarty Wolf Litigation Lawyers, Vancouver, British Columbia.....	188,048	
McLennan Ross LLP, Edmonton, Alberta.....	231,156	
Van Woerden J, Chilliwack, British Columbia.....	210,473	
Service payments under \$100,000 (56 payees).....	844,826	
Management Consulting.....	4,011,488	
Accenture Inc, Ottawa, Ontario.....	607,774	
Calian, Ottawa, Ontario.....	136,202	
Department of Veterans Affairs, Charlottetown, Prince Edward Island.....	1,850,000	
Medisys Health Group Inc, Montréal, Quebec.....	177,572	
Russell RB (Dr), Fredericton, New Brunswick.....	468,032	
Sevior EP (Dr), St John's, Newfoundland and Labrador.....	130,950	
Service payments under \$100,000 (173 payees).....	640,958	
Protection Services.....	138,335,532	
AB Fire Safety Consultant Inc, Edmonton, Alberta.....	202,200	
Anishinabek Police Service, Garden River, Ontario.....	147,680	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Blood Tribe Police Service, Stand Off, Alberta.....	162,531	
Cape Breton Regional Police Service, Sydney, Nova Scotia.....	327,533	
Chippewas of Rama First Nation, Rama, Ontario.....	147,680	
City of Abbotsford, Abbotsford, British Columbia.....	4,176,356	
City of Brandon, Brandon, Manitoba.....	191,269	
City of Calgary, Calgary, Alberta.....	7,036,625	
City of Edmonton, Edmonton, Alberta.....	16,867,306	
City of Gatineau, Gatineau, Quebec.....	150,425	
City of Grande Prairie, Grande Prairie, Alberta.....	680,983	
City of Lacombe, Lacombe, Alberta.....	162,419	
City of Lethbridge, Lethbridge, Alberta.....	1,257,217	
City of Medicine Hat, Medicine Hat, Alberta.....	2,158,026	
City of Montréal, Montréal, Quebec.....	2,672,235	
City of Nelson, Nelson, British Columbia.....	696,651	
City of Port Moody, Port Moody, British Columbia.....	1,233,328	
City of Prince Albert, Prince Albert, Saskatchewan.....	125,912	
City of Red Deer, Red Deer, Alberta.....	130,639	
City of Saint John, Saint John, New Brunswick.....	198,172	
City of Saint-Jérôme, Saint-Jérôme, Quebec.....	134,145	
City of Saskatoon, Saskatoon, Saskatchewan.....	320,002	
City of Vancouver, Vancouver, British Columbia.....	16,034,109	
City of Winnipeg, Winnipeg, Manitoba.....	121,157	
Commissionaires, Ottawa, Ontario.....	57,023,248	
Corporation of Delta, Delta, British Columbia.....	3,121,241	
Corporation of the City of Victoria, Victoria, British Columbia.....	1,263,982	
Corporation of the District of Oak Bay, Victoria, British Columbia.....	505,000	
Corporation of the District of Saanich, Victoria, British Columbia.....	1,236,321	
Corporation of the District of West Vancouver, West Vancouver, British Columbia.....	2,197,264	
Department of Public Works and Government Services, Gatineau, Quebec.....	849,625	
District of Central Saanich, Saanichton, British Columbia.....	659,295	
Durham Regional Police Service, Whitby, Ontario.....	306,786	
Financial Market Authority, Québec, Quebec.....	160,778	
Halifax Regional Municipality, Halifax, Nova Scotia.....	361,083	
Kennebecasis Regional Joint Board of Police Commissioners, Quispamsis, New Brunswick.....	106,069	
Lac-Simon Police Service, Lac-Simon, Quebec.....	146,390	
New Westminster Police Service, New Westminster, British Columbia.....	3,769,105	
Nishnawbe-Aski Police Service, Thunder Bay, Ontario.....	147,680	
Organized Crime Agency of British Columbia, Surrey, British Columbia.....	892,342	
Province of Alberta, Edmonton, Alberta.....	1,965,875	
Province of Newfoundland and Labrador, St John's, Newfoundland and Labrador.....	143,219	
Province of Ontario, Toronto, Ontario.....	1,637,390	
Province of Quebec, Montréal, Quebec.....	859,079	
Regina Police Service, Regina, Saskatchewan.....	641,759	
Region of Peel, Brampton, Ontario.....	320,460	
Regional Municipality of Wood Buffalo, Fort McMurray, Alberta.....	1,387,153	
Service de police de la Ville de Montréal, Montréal, Quebec.....	343,286	
Sifec North Inc, Rankin Inlet, Nunavut.....	247,848	
Six Nations Police Commission, Ohsweken, Ontario.....	147,680	
SNC Lavalin Inc, Ottawa, Ontario.....	251,325	
Toronto Police Service, Toronto, Ontario.....	345,414	
Town of Taber, Taber, Alberta.....	142,693	
TransLink, New Westminster, British Columbia.....	1,378,842	
Treaty Three Police Service, Kenora, Ontario.....	147,680	
Tyco Integrated Fire & Security, Mississauga, Ontario.....	219,412	
Service payments under \$100,000 (119 payees).....	75,608	
Scientific and Research Services.....	1,894,899	
Department of National Defence, Ottawa, Ontario.....	500,000	
Province of British Columbia, Victoria, British Columbia.....	1,000,000	
Statistics Canada, Ottawa, Ontario.....	157,000	
Service payments under \$100,000 (14 payees).....	237,899	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Special Fees and Services.....	554,096	
Service payments under \$100,000 (235 payees).....		554,096
Temporary Help Services.....	3,837,954	
City of Vancouver, Vancouver, British Columbia.....		172,319
Organized Crime Agency of British Columbia, Surrey, British Columbia.....		3,647,112
Service payments under \$100,000 (15 payees).....		18,523
Training and Educational Services.....	11,524,018	
Canada School of Public Service, Ottawa, Ontario.....		806,035
City of Ottawa, Ottawa, Ontario.....		151,667
CTOMS Inc, Edmonton, Alberta.....		187,298
Datum Marine Services Ltd, Nanaimo, British Columbia.....		375,943
Exit Certified, Ottawa, Ontario.....		127,657
Global Knowledge Training Canada LLC, Toronto, Ontario.....		318,655
Graybridge Malkam, Ottawa, Ontario.....		134,982
Institute On Governance, Ottawa, Ontario.....		120,880
Language Research Development Group, Montréal, Quebec.....		346,210
Learning Tree International Inc, Ottawa, Ontario.....		120,588
Prosci Canada ULC, Halifax, Nova Scotia.....		121,513
ST/OPS Tactical Training Canada, Medicine Hat, Alberta.....		193,824
Woxof Enterprises Inc, Richmond, British Columbia.....		162,294
Service payments under \$100,000 (848 payees).....		8,356,472
Other Services.....	1,400,715	
Department of Public Works and Government Services, Gatineau, Quebec.....		122,655
Independent Control Services Ltd, Red Deer, Alberta.....		106,306
Ottawa Valley Veterinary Professional Corporation, Winchester, Ontario.....		245,287
Service payments under \$100,000 (281 payees).....		926,467
<b>Total Royal Canadian Mounted Police</b>	<b>548,264,939</b>	<b>548,264,939</b>
<b>Royal Canadian Mounted Police External Review Committee</b>		
Business Services.....	55,376	
Service payments under \$100,000 (13 payees).....		55,376
Informatics Services.....	32,603	
Service payments under \$100,000 (1 payee).....		32,603
Interpretation and Translation Services.....	168,689	
Public Works and Government Services, Gatineau, Quebec.....		168,689
Legal Services.....	7,500	
Service payments under \$100,000 (1 payee).....		7,500
Management Consulting.....	6,980	
Service payments under \$100,000 (1 payee).....		6,980
Special Fees and Services.....	17,976	
Service payments under \$100,000 (10 payees).....		17,976
Temporary Help Services.....	12,162	
Service payments under \$100,000 (2 payees).....		12,162
Training and Educational Services.....	21,036	
Service payments under \$100,000 (11 payees).....		21,036

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Other Services.....	45,439	
Service payments under \$100,000 (4 payees).....		45,439
<b>Total Royal Canadian Mounted Police External Review Committee</b>	<b>367,761</b>	<b>367,761</b>
<b>Total Public Safety and Emergency Preparedness</b>	<b>1,368,543,349</b>	<b>1,368,543,349</b>

## Public Services and Procurement

### Department of Public Works and Government Services

Business Services.....	460,587,239	
1256414 Ontario Inc, Oldcastle, Ontario.....		114,120
130247 Canada Inc, Gatineau, Quebec.....		212,267
2188302 Ontario Limited, Ajax, Ontario.....		178,210
2344701 Ontario Ltd, Toronto, Ontario.....		302,587
3737110 Canada Inc, Gatineau, Quebec.....		145,822
4089171 Canada Inc, Ottawa, Ontario.....		226,823
520571 Ontario Ltd, Ottawa, Ontario.....		569,516
5550 Nunavut Ltd, Iqaluit, Nunavut.....		210,000
8251754 Canada Inc, Gatineau, Quebec.....		121,363
9034-3476 Quebec Inc, Saint-Constant, Quebec.....		712,527
927882 Ontario Inc, Ottawa, Ontario.....		245,590
Altus Group Ltd, Toronto, Ontario.....		202,235
Arnon Corporation, Ottawa, Ontario.....		185,907
ASBEX Ltd, Ottawa, Ontario.....		272,920
Bayley Developments Ltd, Moncton, New Brunswick.....		111,631
Bee-Clean Building Maintenance Inc, Toronto, Ontario.....		203,994
BGIS Global Integrated Solutions Canada LP, Markham, Ontario.....		952,763
Brookfield Office Properties Management LP, Toronto, Ontario.....		310,210
C&D Cleaning & Security Services Ltd, Halifax, Nova Scotia.....		498,709
Caltrio Company Ltd, Ottawa, Ontario.....		783,429
Canadian Copyright Licensing Agency, Toronto, Ontario.....		807,521
Canadian Leaseback (GP) Inc, Vancouver, British Columbia.....		1,720,313
CBM-Custom Building Maintenance (NB&PEI) Ltd, Halifax, Nova Scotia.....		137,380
City of Ottawa, Ottawa, Ontario.....		496,195
Cleanmatters Janitorial Services Ltd, Ottawa, Ontario.....		2,094,283
Commercial Painting & Renovations Ltd, Ottawa, Ontario.....		122,314
Computershare Investor Services Inc, Toronto, Ontario.....		600,948
Conciergerie SPEICO Inc, Montréal, Quebec.....		429,426
Coopérative de Travail Sempi, Mont-Joli, Quebec.....		239,673
Correctional Service of Canada, Ottawa, Ontario.....		1,854,256
Cougar Technical Services Ltd, Calgary, Alberta.....		102,846
Deloitte LLP, Toronto, Ontario.....		651,479
Derko Ltee, Québec, Quebec.....		236,589
Dream Unlimited Corp, Toronto, Ontario.....		220,574
Edcore Enterprises (1987) Ltd, Winnipeg, Manitoba.....		159,342
Edmonds Landscape and Construction Services Ltd, Halifax, Nova Scotia.....		356,041
Ellis and Birt Ltd, Charlottetown, Prince Edward Island.....		103,039
Evolution Roofing Ltd, Dieppe, New Brunswick.....		108,000
Evrilos Janitorial Services Ltd, Ottawa, Ontario.....		251,753
Gartner Group Canada Inc, Toronto, Ontario.....		1,202,698
GDI Services (Canada) LP, Montréal, Quebec.....		2,393,826
GM Développement Inc, Québec, Quebec.....		297,322
Goose Real Estate Ltd, Happy Valley-Goose Bay, Newfoundland and Labrador.....		344,900
Gosse's Landscaping Ltd, Torbay, Newfoundland and Labrador.....		129,950
Indigo Parc Canada Inc, Québec, Quebec.....		101,909
Industry, Ottawa, Ontario.....		966,605
J J M Meloche Construction Inc, Ottawa, Ontario.....		174,512
KPMG LLP, Toronto, Ontario.....		4,675,591
Les Entreprises Robert Sanfaçon Inc, Québec, Quebec.....		149,523
Lovail Construction Inc, Gatineau, Quebec.....		139,492

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
M A Independent Building Services Ltd, Ottawa, Ontario.....	811,986	
Maintenance Trans-Québec Inc, Victoriaville, Quebec.....	211,245	
Manufacturers Life Insurance Company, Toronto, Ontario.....	148,880	
Messy Cleaners Inc, Flatrock, Newfoundland and Labrador.....	132,039	
Michanie Construction Inc, Ottawa, Ontario.....	275,446	
Minto Properties Inc, Ottawa, Ontario.....	206,818	
Morguard Corporation, Mississauga, Ontario.....	441,164	
MP Building Cleaning Services Ltd, Cumberland, Ontario.....	317,897	
National Research Council of Canada, Ottawa, Ontario.....	167,900	
NRA Services Inc, Emerson, Manitoba.....	128,481	
Ottawa-Carleton Association for Persons with Developmental Disabilities, Ottawa, Ontario.....	125,195	
Parker Johnston Industries Ltd, Victoria, British Columbia.....	215,077	
Parsons Investments Limited, Kingston, Ontario.....	123,530	
PCL Constructors Canada Inc, Winnipeg, Manitoba.....	240,198	
Place Montcalm (Phase III), Gatineau, Quebec.....	289,202	
Public Service Superannuation, Shédiac, New Brunswick.....	355,885	
Public Works and Government Services, Gatineau, Quebec.....	340,856,468	
ROCCA INDUSTRIES INC, Mississauga, Ontario.....	180,410	
RWL Holdings Ltd, Kensington, Prince Edward Island.....	123,170	
SCI Group Inc, Toronto, Ontario.....	1,393,819	
Service Star Building Cleaning Inc, Ottawa, Ontario.....	1,360,965	
Shared Services Canada, Ottawa, Ontario.....	62,573,327	
Société en commandite Kevlar, Québec, Quebec.....	247,318	
Specialty Building Services Inc, Ottawa, Ontario.....	478,754	
Squeaky Clean Ltd, Iqaluit, Nunavut.....	258,042	
Stracor Inc, Mississauga, Ontario.....	134,867	
Taillefer Plumbing & Heating Inc, Ottawa, Ontario.....	149,431	
The Regional Group of Companies Inc, Ottawa, Ontario.....	613,309	
TICC Ltd, Mississauga, Ontario.....	169,504	
Treasury Board Secretariat, Ottawa, Ontario.....	4,896,003	
True North Commercial LLP, Toronto, Ontario.....	109,558	
Turner Drake & Partners Ltd, Halifax, Nova Scotia.....	103,480	
Xpertek Construction Inc, Vars, Ontario.....	124,444	
Service payments under \$100,000 (868 payees).....	14,794,504	
Construction Services.....	358,484,557	
1301986 Ontario Inc, Ottawa, Ontario.....	716,079	
1492357 Ontario Ltd, Niagara Falls, Ontario.....	105,638	
15 Dorchester Portfolio Inc, Downsview, Ontario.....	252,185	
2151738 Ontario Inc, Kitchener, Ontario.....	681,623	
4342 QUEEN ST NIAGARA HOLDINGS INC, Toronto, Ontario.....	2,126,006	
468049 Ontario Ltd, Ottawa, Ontario.....	101,444	
8407304 Canada Inc, Kirkland, Quebec.....	460,955	
8607524 Canada Inc, Gatineau, Quebec.....	157,877	
Ace Fabrica Inc, Ottawa, Ontario.....	161,583	
Ainsworth Inc, Toronto, Ontario.....	209,435	
Aménagement Granrive Inc, Gatineau, Quebec.....	834,962	
Ameresco Canada Inc, Ottawa, Ontario.....	186,578	
ARQCA associes Incorporated, Ottawa, Ontario.....	341,151	
Armm Electric Ltd, Victoria, British Columbia.....	164,608	
ASBEX Ltd, Ottawa, Ontario.....	742,482	
Automated Logic - Canada Ltd, Kanata, Ontario.....	131,002	
Bank of Montreal, Toronto, Ontario.....	4,043,505	
BASE Controls Ltd, Ottawa, Ontario.....	247,505	
Basin Contracting Limited, Enfield, Nova Scotia.....	194,103	
Baxtec Management Corporation, Ottawa, Ontario.....	379,541	
BCIMC Realty Corporation, Ottawa, Ontario.....	5,284,891	
BentalGreenOak Prime Canadian Investments I LP, Ottawa, Ontario.....	846,633	
Black & McDonald Ltd, Toronto, Ontario.....	298,079	
Boiler Inspection and Insurance Company of Canada, Montréal, Quebec.....	200,395	
Bona Building & Management Co Ltd, Ottawa, Ontario.....	1,060,034	
Brawn Construction Ltd, Kanata, Ontario.....	666,619	
Canadian Leaseback (GP) Inc, Vancouver, British Columbia.....	3,892,540	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Carmont Construction Ltd, Saskatoon, Saskatchewan.....	359,757	
Central Mechanical Systems Ltd, Nisku, Alberta.....	357,239	
Centre City Capital Limited, Mississauga, Ontario.....	781,971	
Cervo-Polygaz Inc, Saguenay, Quebec.....	126,000	
Chandos Construction LP, Calgary, Alberta.....	730,369	
Colliers Project Leaders Inc, Ottawa, Ontario.....	5,630,000	
Cominar Real Estate Investment Trust, Québec, Quebec.....	4,255,430	
Computershare Investor Services Inc, Toronto, Ontario.....	1,221,632	
Con-Pro Industries Canada Ltd, Winnipeg, Manitoba.....	373,761	
Contrex Corporation, Ottawa, Ontario.....	395,571	
Controls & Equipment Ltd, Moncton, New Brunswick.....	192,568	
Convergint Technologies, Calgary, Alberta.....	136,913	
CPE Division B Inc, Saint-Laurent, Quebec.....	120,282	
Culver Properties Limited, Hamilton, Ontario.....	3,141,906	
Cummins Canada ULC, Calgary, Alberta.....	443,858	
Cummins Eastern Canada LP, Pointe-Claire, Quebec.....	297,366	
Defran Inc, Gatineau, Quebec.....	112,124	
Desjardins Financial Security, Québec, Quebec.....	273,463	
Don Sikora Contracting Ltd, Lac Du Bonnet, Manitoba.....	307,597	
Dream Unlimited Corp, Toronto, Ontario.....	213,227	
Dunwald & Fleming Enterprises Ltd, Calgary, Alberta.....	554,085	
Economy Electric Ltd, Summerside, Prince Edward Island.....	117,358	
EllisDon Corporation, Mississauga, Ontario.....	40,044,750	
ESAP Project Co Limited Partnership, Montréal, Quebec.....	21,689,121	
FAM II Limited Partnership, Richmond, British Columbia.....	556,016	
FC One Retail Portfolio GP Inc, Toronto, Ontario.....	314,234	
GAL Power Systems Ottawa Ltd, Ottawa, Ontario.....	318,911	
Gannon/Blackburn Electric Inc, Ottawa, Ontario.....	227,958	
GTA Office Inc, Toronto, Ontario.....	281,488	
Honeywell Canada Ltd, Toronto, Ontario.....	718,462	
Ideal Cut Properties Inc, Cambridge, Ontario.....	761,141	
J5 Construction Ltd, Winnipeg, Manitoba.....	303,318	
Johnson Controls Canada LP, Markham, Ontario.....	225,628	
Kinetic Construction Ltd, Victoria, British Columbia.....	147,211	
Kinetic Machine Works Ltd, Selkirk, Manitoba.....	3,978,576	
Kingston Terminal Properties Limited, Kingston, Ontario.....	358,410	
Lar-Mex Inc, Ottawa, Ontario.....	255,229	
Mega Power Installations Ltd, Victoria, British Columbia.....	110,316	
Minto Properties Inc, Ottawa, Ontario.....	696,970	
Modern Niagara Group Inc, Ottawa, Ontario.....	213,390	
Morguard Corporation, Mississauga, Ontario.....	1,275,934	
Narwhal Plumbing & Heating Ltd, Iqaluit, Nunavut.....	271,200	
National Arts Centre Corporation, Ottawa, Ontario.....	1,283,427	
NDL Construction Ltd, Winnipeg, Manitoba.....	695,536	
Newwest Realty Corporation, Toronto, Ontario.....	538,756	
Nickel Electric Ltd, Brandon, Manitoba.....	378,378	
Norpac Construction Inc, Kamloops, British Columbia.....	105,950	
Northern Contracting Ltd, Sydney, Nova Scotia.....	112,300	
NSAFE Engineering Inc, Brampton, Ontario.....	149,587	
O.A.C.HOLDINGS LIMITED, Ottawa, Ontario.....	472,002	
Oakwood Roofing & Sheet Metal Co Ltd, Winnipeg, Manitoba.....	1,514,339	
Onni Property Management Services Ltd, Vancouver, British Columbia.....	232,451	
Opta Precise Services LP, Markham, Ontario.....	207,494	
Orlando Corporation, Mississauga, Ontario.....	1,552,465	
Parc Downsview Park Inc, Toronto, Ontario.....	5,200,000	
PCL Constructors Canada Inc, Winnipeg, Manitoba.....	159,255,182	
Peter J Kindred Architect, Ottawa, Ontario.....	230,632	
Place Montcalm (Phase III), Gatineau, Quebec.....	367,503	
Pomerleau Inc, Saint-Georges, Quebec.....	47,318,478	
Procétech Inc, Sainte-Julie, Quebec.....	102,247	
Pronex Excavation Inc, Lachute, Quebec.....	129,062	
Province of New Brunswick, Fredericton, New Brunswick.....	255,625	
Province of Nova Scotia, Dartmouth, Nova Scotia.....	281,150	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Public Works and Government Services, Gatineau, Quebec.....	3,614,195	
R E L Controls Inc, Ottawa, Ontario.....	187,494	
Rayner Construction Services Inc, Calgary, Alberta.....	197,153	
Regent Construction Inc, Winnipeg, Manitoba.....	215,326	
Robin Electric Co Ltd, Winnipeg, Manitoba.....	936,564	
RoofTech Systems Ltd, Paradise, Newfoundland and Labrador.....	537,656	
Seagate Construction Inc, Dartmouth, Nova Scotia.....	192,878	
Ship to Shore Diving & Engineering Ltd, Ammon, New Brunswick.....	110,968	
Siemens Canada Ltd, Oakville, Ontario.....	1,069,635	
Siemens Industry Software ULC, Oakville, Ontario.....	151,667	
SNC-Lavalin Inc, Montréal, Quebec.....	153,116	
South Baffin Holdings Ltd, Iqaluit, Nunavut.....	166,069	
Specialized Properties Inc, Hamilton, Ontario.....	2,914,030	
STF Construction Limited, Hamilton, Ontario.....	101,409	
T S L Contractors Ltd, Whitehorse, Yukon.....	715,832	
Terus Construction Ltd, Surrey, British Columbia.....	2,632,998	
Tiger Electrical Technologies Ltd, Lower Sackville, Nova Scotia.....	154,216	
Tli Cho Construction Ltd, Behchoko, Northwest Territories.....	129,427	
Toromont Industries Ltd, Vaughan, Ontario.....	104,961	
True North Commercial LLP, Toronto, Ontario.....	535,366	
VCI Controls Inc, Vaughan, Ontario.....	405,523	
Zenith Paving Ltd, Brandon, Manitoba.....	1,108,755	
Service payments under \$100,000 (309 payees).....	4,388,562	
Engineering and Architectural Services.....	370,203,549	
1301986 Ontario Inc, Ottawa, Ontario.....	202,451	
1x1 Architecture Inc, Winnipeg, Manitoba.....	724,582	
3340848 Canada Inc, Gatineau, Quebec.....	338,642	
3737110 Canada Inc, Gatineau, Quebec.....	752,270	
4té Inc, Ottawa, Ontario.....	178,166	
7041829 Canada Ltd, Dartmouth, Nova Scotia.....	337,984	
800 Burrard Limited Partnership, Vancouver, British Columbia.....	213,323	
9170-7570 Quebec Inc, Chibougamau, Quebec.....	941,735	
Acme Future Security Controls Inc, Ottawa, Ontario.....	151,250	
Adirondack Information Management Inc, Ottawa, Ontario.....	211,866	
Aecom Canada Ltd, Burnaby, British Columbia.....	14,259,573	
AFN Engineering Inc, St John's, Newfoundland and Labrador.....	595,040	
Alberta Boilers Safety Association, Edmonton, Alberta.....	181,834	
Alcaide Webster Architects Inc, Ottawa, Ontario.....	2,113,204	
Allied Properties Real Estate Investment Trust, Toronto, Ontario.....	291,774	
Amec Americas Ltd, St John's, Newfoundland and Labrador.....	1,066,695	
Applied Electronics Ltd, Mississauga, Ontario.....	162,951	
Aquatech Water Management Services Inc, Longueuil, Quebec.....	154,264	
Arcadis Canada Inc, Toronto, Ontario.....	698,202	
Architecture EVOQ Inc, Montréal, Quebec.....	1,203,484	
Architecture49 Inc, Winnipeg, Manitoba.....	8,501,248	
Arctic Canada Construction Ltd, Yellowknife, Northwest Territories.....	180,780	
Arkéos Inc, Montréal, Quebec.....	129,724	
Associated Engineering Ltd, Edmonton, Alberta.....	1,049,828	
Atelier Fabriq Inc, Montréal, Quebec.....	230,942	
Atlantic Flagstone (2016) Inc, Scoudouc, New Brunswick.....	268,388	
Atlantica Mechanical Contractors Inc, Halifax, Nova Scotia.....	102,239	
Avia NG Inc, Southampton, Ontario.....	236,875	
BentallGreenOak Prime Canadian Investments I LP, Ottawa, Ontario.....	283,879	
BGC Engineering Inc, Calgary, Alberta.....	135,530	
BGIS Energy & Facility Solutions Inc, Calgary, Alberta.....	141,748	
BGIS Global Integrated Solutions Canada LP, Markham, Ontario.....	6,953,356	
Birtz Bastien Beaudoin Laforest Architectes, Montréal, Quebec.....	514,751	
Bishop Water Technologies, Renfrew, Ontario.....	113,023	
Bisson Fortin et Associés Architectes, Laval, Quebec.....	1,052,514	
Blue Water Sourcing Inc, Ottawa, Ontario.....	305,013	
BluMetric Environmental Inc, Ottawa, Ontario.....	1,144,872	
Bona Building & Management Co Ltd, Ottawa, Ontario.....	587,372	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Bouthillette Parizeau Inc, Montréal, Quebec.....	624,388	
Brenntag Canada Inc, Toronto, Ontario.....	242,076	
Brookfield Office Properties Management LP, Toronto, Ontario.....	9,563,189	
Bureau Veritas Canada (2019) Inc, Mississauga, Ontario.....	159,010	
Cadillac Fairview Corporation Ltd, Toronto, Ontario.....	296,097	
CAGIM REAL ESTATE CORPORATION, Montréal, Quebec.....	194,244	
Canada Property Jersey Trust, Ottawa, Ontario.....	235,000	
Canadian Leaseback (GP) Inc, Vancouver, British Columbia.....	1,017,953	
Canadian Real Estate Fund No 1, Ottawa, Ontario.....	120,259	
Cardno GS Inc, Charlottesville, Virginia.....	435,699	
Casola Koppe Architects Ltd, Calgary, Alberta.....	107,117	
CBCL Ltd, Sydney, Nova Scotia.....	2,854,229	
Century Petroleum Construction, Winnipeg, Manitoba.....	265,052	
Chernoff Thompson Architects, Vancouver, British Columbia.....	1,342,946	
CIMA Canada Inc, Laval, Quebec.....	2,877,859	
Cohlmeyer Architecture Ltd, Winnipeg, Manitoba.....	237,828	
Colbourne & Kembel Architects Inc, Kingston, Ontario.....	109,224	
Cole & Associates Architects Inc, Ottawa, Ontario.....	284,155	
Colliers Project Leaders Inc, Ottawa, Ontario.....	9,321,115	
Cominar Real Estate Investment Trust, Québec, Quebec.....	1,279,566	
Construction Profex Inc, Gatineau, Quebec.....	106,598	
Consulair Gaston Boulanger Inc, Québec, Quebec.....	103,940	
Contract Community Inc, Ottawa, Ontario.....	126,011	
Contrex Corporation, Ottawa, Ontario.....	138,039	
Coronet Ventures Ltd, Victoria, British Columbia.....	121,319	
Coupland Kraemer Architecture + Interior Design, Calgary, Alberta.....	356,251	
Couverture Montréal Nord Ltee, Montréal, Quebec.....	115,000	
Crandall Engineering Ltd, Moncton, New Brunswick.....	265,489	
CSW Landscape Architects Ltd, Ottawa, Ontario.....	103,627	
Culver Properties Limited, Hamilton, Ontario.....	112,637	
D F S Inc, Montréal, Quebec.....	2,691,734	
Davison Seamone Rickard Adams Architects Inc, Halifax, Nova Scotia.....	418,664	
DGH Engineering Ltd, St Andrews, Manitoba.....	504,662	
Diamond and Schmitt Architects Inc, Toronto, Ontario.....	499,304	
Dilawri Property Holdings Ltd, Ottawa, Ontario.....	131,125	
Dillon Consulting Ltd, London, Ontario.....	2,982,759	
Donald Bondy, Digby, Nova Scotia.....	507,865	
Duffus Romans Kundzins Rounsefell Ltd, Halifax, Nova Scotia.....	179,507	
DXB Project Management Inc, Winnipeg, Manitoba.....	736,039	
EGE Engineering Ltd, Winnipeg, Manitoba.....	760,540	
EnGlobe Corp, Québec, Quebec.....	259,232	
Ernst & Young LLP, Ottawa, Ontario.....	145,551	
Exp Architects Inc, Halifax, Nova Scotia.....	234,006	
Exp Services Inc, Brampton, Ontario.....	121,709	
F C O'Neill Scriven and Associates Ltd, Halifax, Nova Scotia.....	116,153	
Facca Incorporated, Ruscom Station, Ontario.....	289,078	
Fournier Construction Industrielle Inc, Trois-Rivières, Quebec.....	599,260	
Fournier Gersovitz Moss Drolet & Associés Architectes, Montréal, Quebec.....	1,203,165	
Fowler Bauld & Mitchell Ltd, Halifax, Nova Scotia.....	861,950	
FSA Architecture Inc, Montréal, Quebec.....	959,813	
FVB Energy Inc, Edmonton, Alberta.....	2,172,123	
G Bird Holdings Inc, Ottawa, Ontario.....	369,147	
Gagnon M Letellier M & Cyr M, Rimouski, Quebec.....	1,471,360	
Gemtec Ltd, Fredericton, New Brunswick.....	974,894	
Golder Associates Ltd, Mississauga, Ontario.....	12,000,952	
Government of Manitoba, Winnipeg, Manitoba.....	179,845	
Graymont (NB) Inc, Havelock, New Brunswick.....	809,538	
GRC Architect Inc, Ottawa, Ontario.....	3,422,419	
Groupe Stavibel Inc, Montréal, Quebec.....	128,890	
Harper J Maclellan D Martin R Robertson D, Ottawa, Ontario.....	878,293	
Herold Engineering Ltd, Nanaimo, British Columbia.....	577,160	
House of Commons, Ottawa, Ontario.....	174,385	
HVAC Inc, Laval, Quebec.....	556,883	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Integral Group Consulting (BC) LLP, Vancouver, British Columbia.....	365,128	
ISL Engineering and Land Services Ltd, Langley, British Columbia.....	147,497	
J L Richards & Associates Ltd, Ottawa, Ontario.....	579,565	
Jawl Properties Ltd, Victoria, British Columbia.....	614,768	
Jodoin Lamarre Pratte Architectes Inc, Montréal, Quebec.....	263,012	
Joe Parsons Construction Ltd, Cape Breton Island, Nova Scotia.....	203,687	
Kasian Architecture Interior Design and Planning Ltd, Vancouver, British Columbia.....	1,785,044	
Kinetica Dynamics Inc, Toronto, Ontario.....	109,410	
Kontzamanis Graumann Smith MacMillan Inc, Winnipeg, Manitoba.....	823,447	
KWC Architects Inc, Ottawa, Ontario.....	569,234	
L A Hébert Ltée, Brossard, Quebec.....	3,725,931	
Laporte & Associates Inc, Montréal, Quebec.....	1,992,494	
LD Watson ES MacEwen Allan Teramuna Architech Inc, Ottawa, Ontario.....	443,053	
Lemay Co Inc, Montréal, Quebec.....	833,622	
Loiselle Inc, Gatineau, Quebec.....	1,892,216	
Lord Realty Limited Partnership, Vancouver, British Columbia.....	147,053	
LWG Architectural Interiors Inc, Ottawa, Ontario.....	322,479	
M & R Engineering Ltd, Halifax, Nova Scotia.....	229,455	
Mallen Gowing Berzins Architecture Inc, Vancouver, British Columbia.....	325,691	
Manufacturers Life Insurance Company, Toronto, Ontario.....	284,345	
Maritech Commissioning Works Ltd, Moncton, New Brunswick.....	189,568	
MCW Consultants Ltd, Winnipeg, Manitoba.....	470,418	
Menkes Shooner Dagenais Letourneau Architectes Inc, Montréal, Quebec.....	150,132	
Minto Properties Inc, Ottawa, Ontario.....	272,721	
Morguard Corporation, Mississauga, Ontario.....	3,902,611	
Moriyama & Teshima Architects, Toronto, Ontario.....	4,866,599	
Morrison Hershfield Ltd, Toronto, Ontario.....	898,462	
Motorola Solutions Canada Inc, Markham, Ontario.....	514,062	
Nadine International Inc, Ottawa, Ontario.....	2,886,765	
National Capital Commission, Ottawa, Ontario.....	939,989	
National Research Council of Canada, Ottawa, Ontario.....	1,108,280	
NFOE Inc, Montréal, Quebec.....	665,931	
Norr Ltd, Toronto, Ontario.....	3,345,811	
North America Construction (1993) Ltd, Morriston, Ontario.....	1,088,524	
Nova Scotia Power Inc, Halifax, Nova Scotia.....	321,656	
Noye & Noye Limited, Tyne Valley, Prince Edward Island.....	120,210	
Number Ten Architectural Group, Victoria, British Columbia.....	1,802,558	
O.A.C.HOLDINGS LIMITED, Ottawa, Ontario.....	681,009	
P2I Strategies Ltd, Mississauga, Ontario.....	512,965	
Pageau Morel & Associates Inc, Gatineau, Quebec.....	333,829	
Paladin Technologies Inc, Burnaby, British Columbia.....	113,527	
Parsons Inc, Calgary, Alberta.....	2,850,321	
PCL Constructors Canada Inc, Winnipeg, Manitoba.....	12,078,187	
Peak Mechanical Ltd, Saskatoon, Saskatchewan.....	113,006	
Peter J Kindree Architect, Ottawa, Ontario.....	260,445	
Peter Kiewit Sons ULC, Oakville, Ontario.....	2,068,833	
Place Bonaventure Property Management Inc, Montréal, Quebec.....	195,163	
Point Hope Maritime Ltd, Victoria, British Columbia.....	6,137,148	
Pomerleau Inc, Saint-Georges, Quebec.....	5,500,000	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	152,258	
Prime Engineering Limited, Victoria, British Columbia.....	148,221	
Provencier Roy Associés Architectes Inc, Montréal, Quebec.....	829,522	
Public Works and Government Services, Gatineau, Quebec.....	25,998,535	
Ratio Architecture Interior Design and Planning Inc, Vancouver, British Columbia.....	288,133	
Regatta Holdings Limited, St John's, Newfoundland and Labrador.....	147,281	
Republic Architecture Inc, Winnipeg, Manitoba.....	2,838,045	
RioCan Real Estate Investment Trust, Toronto, Ontario.....	163,213	
Robertson Martin Architects Inc, Ottawa, Ontario.....	830,883	
Rondar Inc, Toronto, Ontario.....	419,048	
Root Architecture Inc, Dartmouth, Nova Scotia.....	197,987	
Rubin & Rotman Inc, Montréal, Quebec.....	193,661	
SCG Industries Limited, Saint John, New Brunswick.....	295,658	
Schoeler & Heaton Architects Inc, Ottawa, Ontario.....	534,062	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
SEPW Architecture Inc, Regina, Saskatchewan.....	221,002	
Services Métallurgiques du Québec Ltee, Québec, Quebec.....	186,759	
Sheppard Case Architects Inc, St John's, Newfoundland and Labrador.....	1,101,000	
SHM Canada Consulting Ltd, Halifax, Nova Scotia.....	517,745	
Sixty-One Queen Ltd, Ottawa, Ontario.....	245,131	
SLR Consulting (Canada) Ltd, Vancouver, British Columbia.....	1,586,655	
SNC-Lavalin Inc, Montréal, Quebec.....	6,311,639	
Société en commandite promenade du portage, Gatineau, Quebec.....	404,530	
Specialized Properties Inc, Hamilton, Ontario.....	106,970	
St-Gelais Montminy Architectes, Charlesbourg, Quebec.....	2,072,132	
Stantec Architecture Ltd, Edmonton, Alberta.....	23,778,420	
Sun Life Assurance Company of Canada, Waterloo, Ontario.....	1,325,510	
Taligent Consulting Inc, Ottawa, Ontario.....	6,291,610	
Taylor Hazell Architects Ltd, Toronto, Ontario.....	800,671	
Technical Safety Authority of Saskatchewan, Regina, Saskatchewan.....	195,954	
Technorem Inc, Laval, Quebec.....	338,905	
TeraMach Technologies Inc, Ottawa, Ontario.....	699,948	
Terry W Danelley Architect Inc James G Orlikow Architect Inc, Winnipeg, Manitoba.....	324,341	
Tetra Tech EBA Inc, Edmonton, Alberta.....	4,433,347	
Tetra Tech QE Inc, Montréal, Quebec.....	283,167	
The Professional Institute Building Trust Fund, Ottawa, Ontario.....	296,685	
The ReAlignment Group Ltd, Denver, Colorado.....	179,335	
The Royal Architectural Institute of Canada, Ottawa, Ontario.....	556,973	
The YMCA of Greater Vancouver, Vancouver, British Columbia.....	502,359	
Tiree Facility Solutions Inc, Ottawa, Ontario.....	241,531	
Tofcon Construction Inc, Ottawa, Ontario.....	105,838	
Turner & Townsend CM2R Inc, Toronto, Ontario.....	910,053	
Two Three Eighty Lancaster GP Inc, Ottawa, Ontario.....	474,956	
Unimet Investments Ltd, Vancouver, British Columbia.....	189,167	
VCC-Massénoir Inc, Val-d'Or, Quebec.....	503,089	
Verne Reimer Architecture Inc, Winnipeg, Manitoba.....	774,900	
VLAN Paysages Inc, Montréal, Québec.....	400,555	
Williams Engineering Canada Inc, Calgary, Alberta.....	209,055	
Windmill Dream Zibi Master LP, Toronto, Ontario.....	2,536,912	
WorleyParsons Canada Services Ltd, Edmonton, Alberta.....	1,437,633	
WSP Canada Inc, Montréal, Quebec.....	81,375,419	
Service payments under \$100,000 (514 payees).....	7,455,991	
 Health and Welfare Services.....	429,097	
Health, Ottawa, Ontario.....	118,287	
Public Works and Government Services, Gatineau, Quebec.....	167,694	
Service payments under \$100,000 (21 payees).....	143,116	
 Informatics Services.....	234,240,786	
2C London Recruitment Inc, Ottawa, Ontario.....	1,064,219	
Accenture Inc, Toronto, Ontario.....	370,773	
ADGA Group Consultants Inc, Ottawa, Ontario.....	1,286,576	
BDO Canada LLP, Ottawa, Ontario.....	1,132,406	
Calian Technologies Ltd, Ottawa, Ontario.....	1,044,593	
Canada Post Corporation, Ottawa, Ontario.....	217,859	
CGI Information Systems and Management Consultants Inc, Fredericton, New Brunswick.....	5,043,240	
CloseReach Ltd, Ottawa, Ontario.....	198,632	
Communications Security Establishment Canada, Ottawa, Ontario.....	253,080	
Donna Cona Inc, Ottawa, Ontario.....	2,082,729	
Emerion Inc, Ottawa, Ontario.....	11,357,311	
Excel Human Resources Inc, Ottawa, Ontario.....	1,456,960	
Gartner Group Canada Inc, Toronto, Ontario.....	1,698,423	
Hewlett-Packard (Canada) Ltee, Mississauga, Ontario.....	16,461,232	
House of Commons, Ottawa, Ontario.....	2,139,404	
Ibiska Telecom Inc, Ottawa, Ontario.....	906,067	
IBM Canada Ltd, Toronto, Ontario.....	81,711,337	
iFathom Corp, Ottawa, Ontario.....	3,450,388	
Infosys Public Services Inc, Toronto, Ontario.....	30,740,894	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
ITnet, Ottawa, Ontario.....	2,115,578	
KPMG LLP, Toronto, Ontario.....	2,842,255	
M & R Engineering Ltd, Halifax, Nova Scotia.....	200,000	
Maplesoft Group, Ottawa, Ontario.....	3,325,389	
McKinsey & Company Canada, Toronto, Ontario.....	4,931,794	
Microsoft Canada Inc, Mississauga, Ontario.....	422,599	
Modis Canada Inc, Toronto, Ontario.....	2,631,026	
National Research Council of Canada, Ottawa, Ontario.....	2,384,922	
Neopost Canada Ltd, Markham, Ontario.....	718,048	
OpenText Corp, Waterloo, Ontario.....	625,857	
Oracle Canada ULC, Toronto, Ontario.....	773,429	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	1,548,674	
Public Works and Government Services, Gatineau, Quebec.....	11,623,087	
R E Gilmore Investments Corp, Ottawa, Ontario.....	293,247	
Rad International Ltd, Mississauga, Ontario.....	190,032	
Randstad Interim Inc, Ottawa, Ontario.....	2,062,481	
Raymond Chabot Grant Thornton Consulting Inc, Ottawa, Ontario.....	169,622	
Rhea Inc, Montréal, Quebec.....	121,165	
SAP Canada Inc, Toronto, Ontario.....	5,769,743	
SI Systems Ltd, Calgary, Alberta.....	4,231,874	
Sierra Systems Group Inc, Vancouver, British Columbia.....	985,458	
Softchoice Corporation, Ottawa, Ontario.....	216,123	
Systematix IT Solutions Inc, Ottawa, Ontario.....	10,384,835	
T E S Contract Services Inc, Toronto, Ontario.....	682,272	
TDV Global Inc, Ottawa, Ontario.....	293,570	
TEKsystems Canada Inc, Mississauga, Ontario.....	3,735,396	
Treasury Board Secretariat, Ottawa, Ontario.....	2,914,623	
TRM Technologies Inc, Ottawa, Ontario.....	2,546,593	
TSI Security Inc, Ottawa, Ontario.....	321,573	
Service payments under \$100,000 (32 payees).....	2,563,398	
Interpretation and Translation Services.....	45,643,759	
2961-3403 Quebec Inc, Laval, Quebec.....	338,719	
4016017 Canada Inc, Gatineau, Quebec.....	135,806	
Ardon C, Ottawa, Ontario.....	107,140	
Audet J, Ottawa, Ontario.....	117,326	
Barnabé S, Mirabel, Quebec.....	304,853	
Compagnie Amplexor Canada Inc, Montréal, Quebec.....	771,169	
Composition Sainte-Foy Inc, Québec, Quebec.....	564,837	
Conference Interpreters of Canada Inc, Ottawa, Ontario.....	155,113	
Cosgrove R, Montréal, Quebec.....	102,833	
Crepeau D, Montréal, Quebec.....	823,280	
Duchesne J, Gatineau, Quebec.....	128,799	
Exact Legal Translations Inc, Gatineau, Quebec.....	324,321	
Fox Translations Ltd, Ottawa, Ontario.....	269,708	
GAT International Localization Services Inc, Montréal, Quebec.....	689,826	
Graham B, Ottawa, Ontario.....	152,696	
Jolimot Inc, Gatineau, Quebec.....	281,536	
Lalande D, Trois-Rivières, Quebec.....	152,555	
Les Traducteurs Réunis SCC, Val-des-Monts, Quebec.....	839,409	
Lionbridge Ltd, Montréal, Quebec.....	3,284,212	
LWTAB Communications Inc, Toronto, Ontario.....	203,131	
Madore M, Hull, Quebec.....	121,194	
Masha Krupp Translation Group Ltd, Ottawa, Ontario.....	1,249,014	
Megalexis Communications Inc, Montréal, Quebec.....	2,218,964	
Mots-A-Tout Inc, Ottawa, Ontario.....	108,699	
Multilingual Community Interpreter Services, Toronto, Ontario.....	223,622	
National Captioning Canada Ltd, Calgary, Alberta.....	324,906	
Opes Consult Inc, Ottawa, Ontario.....	163,867	
Public Works and Government Services, Gatineau, Quebec.....	10,432,939	
R&R International Translation Specialists Inc, Montréal, Quebec.....	1,726,305	
Roy F, Gatineau, Quebec.....	167,495	
Roy S, Stoneham-et-Tewkesbury, Quebec.....	473,935	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Saint-Laurent R, Ottawa, Ontario.....	136,700	
Savard C, Gatineau, Quebec.....	100,100	
Senate of Canada, Ottawa, Ontario.....	759,711	
Services linguistiques Versacom Inc, Montréal, Quebec.....	589,170	
Sharon Braverman, Town of Mount Royal, Quebec.....	126,515	
Sign Language Interpreting Associates Ottawa Inc, Ottawa, Ontario.....	1,006,506	
Soludoc Inc, Montréal, Quebec.....	1,831,920	
SOVO Technologies Inc, Montréal, Quebec.....	1,069,262	
SSC Script Services Corporation, Ottawa, Ontario.....	179,239	
SYM Communications Inc, Montréal, Quebec.....	729,719	
Syntagme Inc, Montréal, Quebec.....	972,328	
Takwi C, Gatineau, Quebec.....	133,035	
Tatjana P, Sainte-Brigide-d'Iberville, Quebec.....	111,219	
TCI Translators Conference Interpreters Inc, Ottawa, Ontario.....	702,426	
Techni-Textes Inc, Saint-Hubert, Quebec.....	123,661	
Traduction Syntra Inc, Gatineau, Quebec.....	115,203	
Traductions Scriptis Inc, Laval, Quebec.....	626,515	
Tradunion Inc, Ottawa, Ontario.....	200,925	
Turmel P, Gatineau, Quebec.....	242,933	
Ubiquis Canada Inc, Montréal, Quebec.....	487,547	
Ubiquis Ottawa Inc, Ottawa, Ontario.....	742,944	
Uuttuvak Consulting Incorporated, Ottawa, Ontario.....	133,060	
Vodrey M, Stittsville, Ontario.....	130,697	
West J, Lombardy, Ontario.....	114,256	
WTB Language Group Inc, Ottawa, Ontario.....	515,452	
Service payments under \$100,000 (401 payees).....	6,804,507	
 Legal Services.....	17,466,782	
Justice, Ottawa, Ontario.....	16,285,903	
Lenczner Slaght Royce Smith Griffin LLP, Toronto, Ontario.....	208,445	
Norton Rose Fulbright Canada LLP, Toronto, Ontario.....	360,765	
Public Works and Government Services, Gatineau, Quebec.....	107,637	
Service payments under \$100,000 (33 payees).....	504,032	
 Management Consulting.....	129,639,417	
152610 Canada Inc, Ottawa, Ontario.....	1,439,138	
3734651 Manitoba Ltd, Winnipeg, Manitoba.....	305,682	
529040 Ontario Inc and 880382 Ontario Inc, Ottawa, Ontario.....	1,088,870	
7314892 Canada Inc, Gatineau, Quebec.....	155,196	
7792395 Canada Inc, Ottawa, Quebec.....	148,305	
A Hundred Answers Inc, Ottawa, Ontario.....	459,834	
A W Hooker Associates Ltd, Oakville, Ontario.....	101,403	
Accenture Inc, Toronto, Ontario.....	220,766	
ADGA Group Consultants Inc, Ottawa, Ontario.....	2,581,581	
Adirondack Information Management Inc, Ottawa, Ontario.....	280,786	
Aecom Canada Ltd, Burnaby, British Columbia.....	226,164	
AIM Group Inc, Ottawa, Ontario.....	289,330	
Altis Human Resources Inc, Toronto, Ontario.....	789,291	
Altus Group Ltd, Toronto, Ontario.....	350,214	
Architecture EVOQ Inc, Montréal, Quebec.....	156,366	
Ashurst Australia, Sydney, Australia.....	371,615	
Banctec Inc, Markham, Ontario.....	393,730	
BDO Canada LLP, Ottawa, Ontario.....	1,713,951	
Breckenhill Inc, Kanata, Ontario.....	259,475	
Canadian Leaseback (GP) Inc, Vancouver, British Columbia.....	550,646	
CBRE Ltd, Toronto, Ontario.....	171,561	
CGI Information Systems and Management Consultants Inc, Fredericton, New Brunswick.....	12,720,549	
CIMA Canada Inc, Laval, Quebec.....	921,431	
Cistel Technology Inc, Ottawa, Ontario.....	1,199,498	
Colliers Project Leaders Inc, Ottawa, Ontario.....	20,786,334	
Cominar Real Estate Investment Trust, Québec, Quebec.....	108,974	
Contract Community Inc, Ottawa, Ontario.....	115,286	
CopperTree Analytics Inc, Surrey, British Columbia.....	309,878	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
CSW Landscape Architects Ltd, Ottawa, Ontario.....	633,007	
D F S Inc, Montréal, Quebec.....	230,909	
Deloitte LLP, Toronto, Ontario.....	14,680,763	
Dilawri Property Holdings Ltd, Ottawa, Ontario.....	217,318	
DMA Cole & Associates Architects Inc in Joint Venture, Montréal, Quebec.....	138,932	
Donna Cona Inc, Ottawa, Ontario.....	240,324	
Ekos Research Associates Inc, Ottawa, Ontario.....	129,537	
Ernst & Young LLP, Ottawa, Ontario.....	1,377,398	
Excel Human Resources Inc, Ottawa, Ontario.....	256,658	
FC One Retail Portfolio GP Inc, Toronto, Ontario.....	569,359	
FVB Energy Inc, Edmonton, Alberta.....	816,870	
Gartner Group Canada Inc, Toronto, Ontario.....	512,589	
Haskoning UK Ltd, Peterborough, United Kingdom.....	475,443	
Haskoning UK Ltd, Peterborough, United Kingdom.....	292,123	
Horizant Inc, Ottawa, Ontario.....	1,012,294	
House of Commons, Ottawa, Ontario.....	2,286,445	
Ibiska Telecom Inc, Ottawa, Ontario.....	1,828,023	
Institute on Governance, Ottawa, Ontario.....	154,000	
ITnet, Ottawa, Ontario.....	135,844	
Jones Lang LaSalle Real Estate Services Inc, Toronto, Ontario.....	151,844	
KMStandards LLC, Chicago, Illinois.....	174,095	
Knowles Consultancy Services Inc, Mississauga, Ontario.....	219,174	
KPMG LLP, Toronto, Ontario.....	882,444	
Library of Parliament, Ottawa, Ontario.....	875,356	
Maplesoft Group, Ottawa, Ontario.....	259,808	
MaxSys Staffing & Consulting, Ottawa, Ontario.....	508,758	
Minto Properties Inc, Ottawa, Ontario.....	611,496	
MNP LLP, Mississauga, Ontario.....	190,096	
Morguard Corporation, Mississauga, Ontario.....	114,341	
National Capital Commission, Ottawa, Ontario.....	300,000	
Norit Ltd, Toronto, Ontario.....	448,565	
Office of the Superintendent of Financial Institutions, Ottawa, Ontario.....	141,478	
Oracle Canada ULC, Toronto, Ontario.....	524,314	
PCL Constructors Canada Inc, Winnipeg, Manitoba.....	472,351	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	10,847,211	
Protak Consulting Group Inc, Ottawa, Ontario.....	739,627	
QMR Staffing Solutions Inc, Ottawa, Ontario.....	162,016	
RAND Corporation, Santa Monica, California.....	134,229	
Raymond Chabot Grant Thornton Consulting Inc, Ottawa, Ontario.....	280,103	
RioCan Real Estate Investment Trust, Toronto, Ontario.....	1,120,730	
RYCOM Corporation, Vaughan, Ontario.....	748,291	
Schoeler & Heaton Architects Inc, Ottawa, Ontario.....	262,312	
SI Systems Ltd, Calgary, Alberta.....	3,176,775	
SPAR Associates Inc, Annapolis, Maryland.....	562,802	
Specialized Properties Inc, Hamilton, Ontario.....	159,010	
Sun Life Assurance Company of Canada, Waterloo, Ontario.....	121,950	
Supreme Court, Ottawa, Ontario.....	105,798	
Sustainability Solutions Group Workers Cooperative, Tatamagouche, Nova Scotia.....	279,830	
Systematix IT Solutions Inc, Ottawa, Ontario.....	2,591,892	
Taligent Consulting Inc, Ottawa, Ontario.....	2,743,907	
Technomics Inc, Arlington County, Virginia.....	219,926	
TeraMach Technologies Inc, Ottawa, Ontario.....	374,440	
The Royal Architectural Institute of Canada, Ottawa, Ontario.....	107,781	
Tiree Facility Solutions Inc, Ottawa, Ontario.....	7,755,570	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	4,944,666	
TRM Technologies Inc, Ottawa, Ontario.....	1,645,215	
Turner & Townsend CM2R Inc, Toronto, Ontario.....	4,989,380	
Valcom Consulting Group Inc, Ottawa, Ontario.....	306,811	
VFA Canada Inc, Burnaby, British Columbia.....	104,500	
VLAN Paysages Inc, Montréal, Quebec.....	105,037	
Windmill Dream Zibi Master LP, Toronto, Ontario.....	223,298	
Service payments under \$100,000 (197 payees).....	4,748,500	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Protection Services.....	36,764,260	
Av-Tech Inc, Québec, Quebec.....	111,204	
BGIS Global Integrated Solutions Canada LP, Markham, Ontario.....	720,681	
Brookfield Office Properties Management LP, Toronto, Ontario.....	894,878	
Chubb Edwards, Mississauga, Ontario.....	1,434,969	
Citizenship and Immigration, Ottawa, Ontario.....	188,674	
Commissionaires British Columbia, Vancouver, British Columbia.....	634,107	
Commissionaires Great Lakes-Toronto, Toronto, Ontario.....	216,583	
Commissionaires Montréal, Montréal, Quebec.....	3,835,785	
Commissionaires New Brunswick & PEI, Saint John, New Brunswick.....	1,057,693	
Commissionaires Nova Scotia, Halifax, Nova Scotia.....	781,351	
Commissionaires Ottawa, Ottawa, Ontario.....	13,086,928	
Commissionaires Victoria The Islands & Yukon, Victoria, British Columbia.....	853,578	
Convergint Technologies, Calgary, Alberta.....	740,646	
Fire Prevention Services Ltd, Yellowknife, Northwest Territories.....	179,107	
Fisheries and Oceans, Ottawa, Ontario.....	211,667	
GM Développement Inc, Québec, Quebec.....	333,274	
House of Commons, Ottawa, Ontario.....	1,801,353	
Library and Archives of Canada, Gatineau, Quebec.....	251,773	
National Defence, Ottawa, Ontario.....	279,172	
Onni Property Management Services Ltd, Vancouver, British Columbia.....	206,859	
Parliamentary Protective Service, Ottawa, Ontario.....	567,277	
Public Works and Government Services, Gatineau, Quebec.....	3,785,621	
Senate of Canada, Ottawa, Ontario.....	505,936	
Siemens Canada Ltd, Oakville, Ontario.....	1,163,192	
Siemens Industry Software ULC, Oakville, Ontario.....	131,874	
Société en commandite Kevlar, Québec, Quebec.....	127,310	
Treasury Board Secretariat, Ottawa, Ontario.....	250,000	
Tyco International of Canada Ltd, Toronto, Ontario.....	1,053,680	
Service payments under \$100,000 (191 payees).....	1,359,088	
Scientific and Research Services.....	4,014,584	
6614272 Canada Inc, Mississauga, Ontario.....	234,200	
Amec Americas Ltd, St John's, Newfoundland and Labrador.....	109,097	
Arcadis Canada Inc, Toronto, Ontario.....	168,842	
Canadian Food Inspection Agency, Ottawa, Ontario.....	136,903	
Cape Breton University, Sydney, Nova Scotia.....	144,000	
Exp Services Inc, Brampton, Ontario.....	315,644	
KPMG LLP, Toronto, Ontario.....	608,399	
National Research Council of Canada, Ottawa, Ontario.....	165,226	
Ontario Clean Water Agency, Toronto, Ontario.....	118,130	
Public Works and Government Services, Gatineau, Quebec.....	460,302	
SLR Consulting (Canada) Ltd, Vancouver, British Columbia.....	803,503	
Stantec Architecture Ltd, Edmonton, Alberta.....	100,166	
Service payments under \$100,000 (104 payees).....	650,172	
Special Fees and Services.....	1,402,887	
Public Works and Government Services, Gatineau, Quebec.....	967,255	
Service payments under \$100,000 (150 payees).....	435,632	
Temporary Help Services.....	2,316,287	
AIM Group Inc, Ottawa, Ontario.....	172,185	
Ainsworth Inc, Toronto, Ontario.....	100,464	
BDO Canada LLP, Ottawa, Ontario.....	270,812	
Colliers Project Leaders Inc, Ottawa, Ontario.....	134,047	
HR Associates Inc, Etobicoke, Ontario.....	780,394	
Public Works and Government Services, Gatineau, Quebec.....	106,907	
The Right Door Consulting & Solutions Inc, Ottawa, Ontario.....	605,895	
Service payments under \$100,000 (11 payees).....	145,583	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Training and Educational Services.....	8,485,861	
ABCE Language School Inc, Ottawa, Ontario.....		218,409
Canada School of Public Service, Ottawa, Ontario.....		731,496
Caron Professional & Linguistic Training Centre Ltd, Ottawa, Ontario.....		402,737
Global Knowledge Network (Canada) Inc, Toronto, Ontario.....		111,198
Graybridge International Consulting Inc, Ottawa, Ontario.....		357,911
Infrastructure Health and Safety Association, Mississauga, Ontario.....		143,654
Institute on Governance, Ottawa, Ontario.....		306,190
Language Research Development Group, Montréal, Quebec.....		188,791
Prosci Canada ULC, Halifax, Nova Scotia.....		305,240
Public Service Commission, Ottawa, Ontario.....		107,651
Université Sainte-Anne, Pointe-de-l'Église, Nova Scotia.....		128,640
University of Ottawa, Ottawa, Ontario.....		311,609
Service payments under \$100,000 (687 payees).....		5,172,335
Other Services.....	305,167,850	
3089467 Nova Scotia Limited, Shad Bay, Nova Scotia.....		199,007
3469051 Canada Inc, Montréal, Quebec.....		2,164,534
4Plan Consulting Corp, Ottawa, Ontario.....		340,229
9031-3560 Quebec Inc, Trois-Rivières, Quebec.....		119,533
971789 Alberta Ltd, Calgary, Alberta.....		112,999
Aecom Canada Ltd, Burnaby, British Columbia.....		165,238
AGAT Laboratories Ltd, Calgary, Alberta.....		1,175,570
Amec Americas Ltd, St John's, Newfoundland and Labrador.....		1,986,984
Ameresco Canada Inc, Ottawa, Ontario.....		3,577,622
Anchor QEA LLC, Seattle, Washington.....		4,162,195
Applied Electronics Ltd, Mississauga, Ontario.....		323,455
Arcadis Canada Inc, Toronto, Ontario.....		2,102,547
ARTIS GENERAL PARTNER LTD, Winnipeg, Manitoba.....		468,941
ASBEX Ltd, Ottawa, Ontario.....		779,682
Autodesk Inc, Toronto, Ontario.....		180,870
Azimuth Consulting Group Inc, Vancouver, British Columbia.....		581,764
Azimuth Consulting Group Partnership, Vancouver, British Columbia.....		259,475
BGIS Global Integrated Solutions Canada LP, Markham, Ontario.....		11,482,911
Blue Max Drilling Inc, Surrey, British Columbia.....		666,944
BluMetric Environmental Inc, Ottawa, Ontario.....		456,563
Bouthillette Parizeau Inc, Montréal, Quebec.....		109,389
Brookfield Office Properties Management LP, Toronto, Ontario.....		8,434,446
Bureau Veritas Canada (2019) Inc, Mississauga, Ontario.....		1,276,250
Cadillac Fairview Corporation Ltd, Toronto, Ontario.....		1,269,090
Canada Post Corporation, Ottawa, Ontario.....		1,186,069
Canadian Heritage, Gatineau, Quebec.....		632,881
Canadian Leaseback (GP) Inc, Vancouver, British Columbia.....		400,481
CBCI Telecom Inc, Montréal, Quebec.....		189,529
CBI Millwright Services Ltd, Casselman, Ontario.....		107,070
Central Diving Ltd, Gander, Newfoundland and Labrador.....		108,056
CH2M Hill Canada Ltd, Toronto, Ontario.....		202,239
CIMA Canada Inc, Laval, Quebec.....		282,681
Cleland Jardine Engineering Ltd, Ottawa, Ontario.....		144,325
Commissionnaires Montréal, Montréal, Quebec.....		362,867
ComNet Networks and Security Inc, Ottawa, Ontario.....		452,987
D F S Inc, Montréal, Quebec.....		916,859
Deline Contracting Ltd, Deline, Northwest Territories.....		103,024
Deloitte LLP, Toronto, Ontario.....		328,422
Dillon Consulting Ltd, London, Ontario.....		1,617,778
DST Consulting Engineers Inc, Ottawa, Ontario.....		1,660,634
Dundee Realex Holdings LP, Toronto, Ontario.....		272,616
Écogénie Inc, Québec, Quebec.....		117,783
Elite Environmental Group Inc, Ottawa, Ontario.....		554,108
Énergère Inc, Montréal, Quebec.....		7,214,168
EnGlobe Corp, Québec, Quebec.....		2,922,531
Environment, Ottawa, Ontario.....		249,666

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Enviroservices Inc, Terrebonne, Quebec.....	648,036	
Équipements Claude Pedneault Inc, Chicoutimi, Quebec.....	175,443	
ERCD Industries Inc, Montréal-Est, Quebec.....	440,972	
Ernst & Young LLP, Ottawa, Ontario.....	691,826	
Exp Services Inc, Brampton, Ontario.....	133,566	
FAM II Limited Partnership, Richmond, British Columbia.....	109,799	
Fisheries and Oceans, Ottawa, Ontario.....	145,288	
FVB Energy Inc, Edmonton, Alberta.....	2,297,041	
Gemtec Ltd, Fredericton, New Brunswick.....	522,897	
GHD Ltd, Waterloo, Ontario.....	1,834,692	
GM Développement Inc, Québec, Quebec.....	346,075	
Golder Associates Ltd, Mississauga, Ontario.....	6,046,260	
Gowling WLG Canada LLP, Ottawa, Ontario.....	600,000	
Greendale Resources Inc, Lower Sackville, Nova Scotia.....	328,121	
Hatfield Consultants LLP, North Vancouver, British Columbia.....	373,557	
Hay Design Inc, Ottawa, Ontario.....	121,516	
Hay River Mobile Home Park Ltd, Hay River, Northwest Territories.....	138,216	
Health, Ottawa, Ontario.....	102,030	
Hemmera Envirochem Inc, Vancouver, British Columbia.....	1,726,011	
House of Commons, Ottawa, Ontario.....	8,083,811	
Industry, Ottawa, Ontario.....	468,852	
InSitu Remediation Services Ltd, St George, Ontario.....	259,522	
JASCO Applied Sciences (Canada) Ltd, Surrey, British Columbia.....	844,845	
JL Contract Management Inc, Kettle and Stony Point First Nation, Ontario.....	173,452	
Jodoin Lamarre Pratte Architectes Inc, Montréal, Quebec.....	149,352	
Johnson Controls Canada LP, Markham, Ontario.....	1,160,718	
Jones Lang LaSalle Real Estate Services Inc, Toronto, Ontario.....	111,990	
KBL Environmental Ltd, Yellowknife, Northwest Territories.....	185,487	
Keystone Environmental Ltd, Burnaby, British Columbia.....	2,762,295	
King Hoe Excavating Ltd, Abbotsford, British Columbia.....	12,494,989	
Kings County Construction Ltd, Montague, Prince Edward Island.....	184,830	
LD Watson ES MacEwen Allan Teramura Architech Inc, Ottawa, Ontario.....	691,202	
Le Groupe Gesfor Poirier Pinchin Inc, Montréal, Quebec.....	382,967	
Lemay Co Inc, Montréal, Quebec.....	737,742	
Lois V Lambert, Dokis First Nation, Ontario.....	147,092	
Maloney M, Paradise, Newfoundland and Labrador.....	276,155	
MCW Custom Energy Solutions Ltd, Toronto, Ontario.....	6,928,543	
MHV Services d'hygiène industrielle Inc, Laval, Quebec.....	404,966	
Milestone Environmental Contracting Inc, Ottawa, Ontario.....	10,078,704	
Millennia Research Ltd, Victoria, British Columbia.....	315,174	
MRS Management Ltd, Vancouver, British Columbia.....	671,091	
National Research Council of Canada, Ottawa, Ontario.....	1,248,136	
Notra Inc, Ottawa, Ontario.....	4,936,897	
Nucor Environmental Solutions Ltd, Surrey, British Columbia.....	110,685	
OPB (Centre 10) Inc, Toronto, Ontario.....	381,527	
Paris Ladouceur & Associés Inc, Laval, Quebec.....	110,485	
Parsons Inc, Calgary, Alberta.....	23,032,416	
Peter J Kindree Architect, Ottawa, Ontario.....	202,479	
Petrosur Ltee, Montréal, Quebec.....	126,742	
Photech Environmental Solutions Inc, Thorold, Ontario.....	134,117	
PricewaterhouseCoopers LLP, Toronto, Ontario.....	425,754	
Prism Engineering Ltd, Burnaby, British Columbia.....	348,748	
Public Works and Government Services, Gatineau, Quebec.....	101,656,568	
QM GP Inc, Mississauga, Ontario.....	1,696,118	
Riggs Engineering Ltd, London, Ontario.....	817,593	
Robertson Martin Architects Inc, Ottawa, Ontario.....	551,729	
Sanexen Services Environnementaux Inc, Varennes, Quebec.....	198,094	
Scintrex Trace Corp, Nepean, Ontario.....	113,569	
SDL International (Canada) Inc, Montréal, Quebec.....	3,300,012	
Senate of Canada, Ottawa, Ontario.....	1,054,533	
Shared Services Canada, Ottawa, Ontario.....	558,785	
SHM Canada Consulting Ltd, Halifax, Nova Scotia.....	329,064	
SLR Consulting (Canada) Ltd, Vancouver, British Columbia.....	8,629,423	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
SNC-Lavalin Inc, Montréal, Quebec.....	3,888,543	
Société de Gestion Place de la Cité Inc, Montréal, Quebec.....	144,647	
Société en commandite Kevlar, Québec, Quebec.....	144,292	
Solotech Inc, Montréal, Quebec.....	698,495	
Stantec Architecture Ltd, Edmonton, Alberta.....	7,646,179	
Star-Ting Incorporated, Calgary, Alberta.....	122,298	
Sutherland Excavating Ltd, Miramichi, New Brunswick.....	215,909	
Technorem Inc, Laval, Quebec.....	323,021	
TeraMach Technologies Inc, Ottawa, Ontario.....	233,940	
Tervita Corporation, Richmond, British Columbia.....	3,014,437	
The Jacques Cartier and Champlain Bridges Inc, Longueuil, Quebec.....	282,217	
Trans Union of Canada Inc, Toronto, Ontario.....	198,973	
Turner & Townsend CM2R Inc, Toronto, Ontario.....	117,700	
Wan-Den Mechanical Ltd, New Liskeard, Ontario.....	193,125	
Winnipeg Square Leaseco Inc, Winnipeg, Manitoba.....	221,014	
WSP Canada Inc, Montréal, Quebec.....	3,325,904	
Yegre 400 St Mary Ltd, Winnipeg, Manitoba.....	1,299,754	
Yukon C, Deline, Northwest Territories.....	136,018	
Service payments under \$100,000 (464 payees).....	6,279,773	
<b>Total Department of Public Works and Government Services</b>	<b>1,974,846,915</b>	<b>1,974,846,915</b>
<b>Total Public Services and Procurement</b>	<b>1,974,846,915</b>	<b>1,974,846,915</b>

## Transport

### Department of Transport

Business Services.....	17,313,013	
175303 Canada Inc, Lourdes-de-Blanc-Sablon, Quebec.....	840,659	
Aeropro, Québec, Quebec.....	1,067,243	
Canada Border Services Agency, Ottawa, Ontario.....	421,067	
Cree Nation of Wemindji, Wemindji, Quebec.....	513,141	
Department of Employment and Social Development, Ottawa, Ontario.....	606,398	
Department of Fisheries and Oceans, Ottawa, Ontario.....	1,128,664	
Department of Foreign Affairs, Trade and Development, Ottawa, Ontario.....	109,000	
Department of Public Works and Government Services, Gatineau, Quebec.....	7,354,826	
Eagle Eye Marine, Salt Spring Island, British Columbia.....	115,056	
Eastmain Band Council, Eastmain, Quebec.....	504,060	
Freedom Diving Systems Ltd, Gibsons, British Columbia.....	178,478	
Herb's Industrial, Wabush, Newfoundland and Labrador.....	229,806	
KPMG LLP, Toronto, Ontario.....	127,900	
Les Entreprises Fervel Inc, Saint-Laurent, Quebec.....	246,661	
NAV CANADA, Ottawa, Ontario.....	319,044	
Pro-Tec Fire Services of Canada ULC, Green Bay, Wisconsin.....	407,991	
SINET, Sept-Îles, Quebec.....	290,488	
SNC-Lavalin Inc, Montréal, Quebec.....	102,126	
Waskaganish Band Council, Waskaganish, Quebec.....	507,152	
World Road Association, Paris, France.....	122,723	
Service payments under \$100,000 (640 payees).....	2,120,530	

Engineering and Architectural Services.....	31,574,458	
Akimbo Technologies Inc, North Vancouver, British Columbia.....	515,998	
Alberta Motor Transport Association, Edmonton, Alberta.....	248,960	
Canadian Maritime Engineering, Dartmouth, Nova Scotia.....	132,500	
CIMA+, Québec, Quebec.....	156,974	
Claw Environmental Services Inc, Ottawa, Ontario.....	330,121	
CPCS, Ottawa, Ontario.....	327,767	
Department of National Defence, Ottawa, Ontario.....	220,000	
Department of Public Works and Government Services, Gatineau, Quebec.....	24,286,533	
Geosyntec Consultants, Waterloo, Ontario.....	291,910	
Golder Associates Ltd, Ottawa, Ontario.....	173,909	
Invest Ottawa, Ottawa, Ontario.....	499,518	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
JASCO Applied Sciences (Canada) Ltd, Dartmouth, Nova Scotia.....		161,363
National Research Council of Canada, Ottawa, Ontario.....		384,113
PMG Technologies Inc, Blainville, Quebec.....		1,297,521
Range and Bearing Environmental, Victoria, British Columbia.....		586,262
Sma'knis Maritime Safety & Security Inc, Eel River Bar, New Brunswick.....		105,250
Tripp Marine, Corner Brook, Newfoundland and Labrador.....		139,500
Service payments under \$100,000 (54 payees).....		1,716,259
 Health and Welfare Services.....	861,985	
Canada Revenue Agency, Ottawa, Ontario.....		188,600
Winsor C (Dr), North York, Ontario.....		133,742
Service payments under \$100,000 (279 payees).....		539,643
 Informatics Services.....	39,563,467	
ADGA Group Consultants Inc, Ottawa, Ontario.....		232,017
ADRM Technology Consulting Group Corp, Ottawa, Ontario.....		347,410
Canada School of Public Service, Ottawa, Ontario.....		562,000
Code for Canada, Toronto, Ontario.....		461,594
Cofomo Inc, Ottawa, Ontario.....		504,670
Coradix Technology Consulting Ltd, Ottawa, Ontario.....		4,488,993
Dalian Enterprises Inc, Ottawa, Ontario.....		536,492
Deloitte LLP, Toronto, Ontario.....		473,847
Department of Public Works and Government Services, Gatineau, Quebec.....		138,597
DLS Technology Corporation, Ottawa, Ontario.....		197,610
Equaison Business Technologies Consulting Inc, Ottawa, Ontario.....		1,587,495
Fastman, Newport Beach, California.....		213,285
Freebalance Inc, Ottawa, Ontario.....		160,776
Fujitsu Consulting (Canada) Inc, Ottawa, Ontario.....		2,822,808
Gartner Group Canada, Ottawa, Ontario.....		1,114,370
IBISKA Telecom Inc, Ottawa, Ontario.....		776,824
Info-Tech Research Group Inc, London, Ontario.....		166,150
Lim Geomatics Inc, Ottawa, Ontario.....		383,434
Makwa Resourcing, Ottawa, Ontario.....		1,034,914
Microsoft Canada Inc, Mississauga, Ontario.....		1,168,219
Mindwire Systems Ltd, Ottawa, Ontario.....		766,290
Optiv Canada Federal Inc, Toronto, Ontario.....		193,500
Oracle Canada, Mississauga, Ontario.....		100,542
Orbus Software, New York, New York.....		222,879
S I Systems Ltd, Calgary, Alberta.....		2,154,355
SETC Training, Ottawa, Ontario.....		107,614
Shared Services Canada, Ottawa, Ontario.....		4,674,042
Systematix IT Solutions Inc, Ottawa, Ontario.....		366,295
TEKsystems Canada Inc, Ottawa, Ontario.....		7,111,796
TES The Employment Solution, Toronto, Ontario.....		277,301
TPG Technology Consulting Ltd, Ottawa, Ontario.....		2,879,040
TRM Technologies Inc, Ottawa, Ontario.....		244,375
Veritaaq Technology House Inc, Ottawa, Ontario.....		1,910,346
WorkDynamics Technologies Inc, Ottawa, Ontario.....		735,040
Service payments under \$100,000 (39 payees).....		448,547
 Interpretation and Translation Services.....	3,658,443	
Communications Security Establishment, Ottawa, Ontario.....		447,840
Department of Public Works and Government Services, Gatineau, Quebec.....		2,260,853
Lionbridge Canada Inc, Brossard, Quebec.....		214,113
Traductions Houle Inc, Gatineau, Quebec.....		320,616
Service payments under \$100,000 (50 payees).....		415,021
 Legal Services.....	17,558,976	
Department of Justice, Ottawa, Ontario.....		16,614,742
Office of the Director of Public Prosecutions, Ottawa, Ontario.....		844,749
Service payments under \$100,000 (21 payees).....		99,485

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Management Consulting.....	17,010,477	
Altis Human Resources Inc, Ottawa, Ontario.....		279,366
Andrew Mazeikis Andrew Lee, Ottawa, Ontario.....		191,860
Cheminfo Services Inc, Markham, Ontario.....		133,165
Cofomo Inc, Ottawa, Ontario.....		253,200
Coradix Technology Consulting Ltd, Ottawa, Ontario.....		400,797
CPCS, Ottawa, Ontario.....		173,282
CSA Group, Mississauga, Ontario.....		142,063
Deloitte LLP, Toronto, Ontario.....		879,056
Dentons Canada LLP, Montréal, Quebec.....		397,917
Department of Fisheries and Oceans, Ottawa, Ontario.....		493,000
Department of Health, Ottawa, Ontario.....		481,526
Department of Public Works and Government Services, Gatineau, Quebec.....		2,658,210
Ernst & Young LLP, Toronto, Ontario.....		1,143,850
ESCRYPT, Waterloo, Ontario.....		364,280
GPA LLC, Baltimore, Maryland.....		133,250
Harrington Marketing Ltd, Ottawa, Ontario.....		175,760
National Research Council of Canada, Ottawa, Ontario.....		453,525
Oxera Consulting LLP, Oxford, United Kingdom.....		307,742
PricewaterhouseCoopers LLP, Toronto, Ontario.....		616,230
Quorum Corporation, Edmonton, Alberta.....		947,849
R A Malatest & Associates Ltd, Victoria, British Columbia.....		472,244
Raymond Chabot Grant Thornton, Ottawa, Ontario.....		100,463
Risk Sciences International Inc, Ottawa, Ontario.....		344,884
TEKsystems Canada Inc, Ottawa, Ontario.....		116,742
Vancouver Fraser Port Authority, Vancouver, British Columbia.....		1,049,000
WSP Canada Inc, Montréal, Quebec.....		151,265
Service payments under \$100,000 (154 payees).....		4,149,951
Protection Services.....	3,439,621	
Commissionaires, Ottawa, Ontario.....		2,631,725
Department of Public Works and Government Services, Gatineau, Quebec.....		188,142
Justice Institute of British Columbia, New Westminster, British Columbia.....		140,666
Service payments under \$100,000 (80 payees).....		479,088
Scientific and Research Services.....	24,834,512	
AECOM Canada Ltd, Richmond Hill, Ontario.....		135,277
Albion Marine Solutions Ltd, Delta, British Columbia.....		198,752
Algoma Central Corporation, St Catharines, Ontario.....		325,126
Allsalt Maritime, Victoria, British Columbia.....		102,684
Altis Human Resources Inc, Ottawa, Ontario.....		254,872
APS Aviation Inc, Montréal, Quebec.....		423,305
British Columbia Ferry Services Inc, Victoria, British Columbia.....		125,000
Cando Rail & Terminals, Brandon, Manitoba.....		150,000
Cheminfo Services Inc, Markham, Ontario.....		169,122
CIMA+, Québec, Quebec.....		260,698
Collision Analysis Consulting Ltd, Calgary, Alberta.....		267,173
CPCS, Ottawa, Ontario.....		169,243
Department of Fisheries and Oceans, Ottawa, Ontario.....		320,000
Department of Natural Resources, Ottawa, Ontario.....		708,981
Department of Public Works and Government Services, Gatineau, Quebec.....		1,431,415
Dillon Consulting Ltd, Toronto, Ontario.....		443,886
École Polytechnique de Montréal, Montréal, Quebec.....		249,343
Fujitsu Intelligence Technologie Limited, Vancouver, British Columbia.....		103,488
Graphite Innovation & Technologie, Dartmouth, Nova Scotia.....		620,690
Hexagon Digital Wave LLC, Centennial, Colorado.....		111,275
JASCO Applied Sciences (Canada) Ltd, Dartmouth, Nova Scotia.....		920,493
Logistic Marketing Services Inc, Saskatoon, Saskatchewan.....		109,000
Ministry of Finance of British Columbia, Victoria, British Columbia.....		880,000
Ministry of Finance of Ontario, Ottawa, Ontario.....		410,650
National Research Council of Canada, Ottawa, Ontario.....		3,293,602
Offshore Design Ltd, Mill Bay, British Columbia.....		120,000

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
PMG Technologies Inc, Blainville, Quebec.....	7,627,049	
RONA Kinetics and Associates Ltd, North Vancouver, British Columbia.....	171,996	
Susan Wong Consulting Inc, Ottawa, Ontario.....	166,500	
The Conference Board of Canada, Ottawa, Ontario.....	221,100	
Underwriters Laboratories of Canada Standards, Toronto, Ontario.....	135,795	
University of Alaska Fairbanks, Fairbanks, Alaska.....	1,130,812	
University of New Brunswick, Fredericton, New Brunswick.....	434,035	
University of Western Ontario, London, Ontario.....	468,207	
Service payments under \$100,000 (99 payees).....	2,174,943	
 Special Fees and Services.....	 2,021,181	
Canada School of Public Service, Ottawa, Ontario.....	100,000	
Canadian Council of Motor Transport Administrators, Ottawa, Ontario.....	205,302	
Department of Health, Ottawa, Ontario.....	200,000	
Organisation for Economic Co-operation and Development, Paris, France.....	121,047	
The Conference Board of Canada, Ottawa, Ontario.....	150,000	
Transportation Association of Canada, Ottawa, Ontario.....	117,136	
World Maritime University, Malmö, Sweden.....	182,000	
Service payments under \$100,000 (253 payees).....	945,696	
 Temporary Help Services.....	 1,371,895	
Altis Human Resources Inc, Ottawa, Ontario.....	305,997	
C L A Personnel, Gatineau, Quebec.....	107,052	
Excel Human Resources Inc, Ottawa, Ontario.....	241,769	
Veritaq Technology House Inc, Ottawa, Ontario.....	277,575	
Service payments under \$100,000 (10 payees).....	439,502	
 Training and Educational Services.....	 6,771,495	
Air Canada, Winnipeg, Manitoba.....	140,516	
Berlitz Canada, Ottawa, Ontario.....	453,691	
CAE Inc, Montréal, Quebec.....	106,155	
Flight Safety Canada Ltd, Toronto, Ontario.....	170,653	
Institute on Governance, Ottawa, Ontario.....	121,110	
Knowledge Circle Learning Services Inc, Ottawa, Ontario.....	199,627	
Learning Tree International Inc, Ottawa, Ontario.....	116,602	
Priority Management, Ottawa, Ontario.....	123,525	
University of Ottawa, Ottawa, Ontario.....	153,311	
Service payments under \$100,000 (1,087 payees).....	5,186,305	
 Other Services.....	 5,508,805	
Department of National Defence, Ottawa, Ontario.....	300,000	
Department of the Environment, Gatineau, Quebec.....	290,000	
National Research Council of Canada, Ottawa, Ontario.....	1,530,300	
Service New Brunswick, Fredericton, New Brunswick.....	1,196,875	
The St Lawrence Seaway Management Corporation, Cornwall, Ontario.....	1,655,813	
Service payments under \$100,000 (110 payees).....	535,817	
 <b>Total Department of Transport</b>	 <b>171,488,328</b>	 <b>171,488,328</b>
 <b>Canadian Transportation Agency</b>		
 Business Services.....	 29,158	
Service payments under \$100,000 (7 payees).....	29,158	
 Health and Welfare Services.....	 3,430	
Service payments under \$100,000 (2 payees).....	3,430	
 Informatics Services.....	 298,967	
Service payments under \$100,000 (5 payees).....	298,967	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Interpretation and Translation Services.....	342,655	
Public Works and Government Services Canada, Gatineau, Quebec.....		254,988
Service payments under \$100,000 (8 payees).....		87,667
Management Consulting.....	262,795	
ITNet Ottawa Inc, Ottawa, Ontario.....		135,451
Service payments under \$100,000 (9 payees).....		127,344
Scientific and Research Services.....	115,000	
National Research Council Canada, Ottawa, Ontario.....		115,000
Special Fees and Services.....	51,382	
Service payments under \$100,000 (52 payees).....		51,382
Temporary Help Services.....	112,591	
Service payments under \$100,000 (2 payees).....		112,591
Training and Educational Services.....	246,512	
Service payments under \$100,000 (69 payees).....		246,512
Other Services.....	639,363	
Public Works and Government Services Canada, Gatineau, Quebec.....		334,931
Service payments under \$100,000 (21 payees).....		304,432
<b>Total Canadian Transportation Agency</b>	<b>2,101,853</b>	<b>2,101,853</b>
<b>Total Transport</b>	<b>173,590,181</b>	<b>173,590,181</b>

## Treasury Board

### Treasury Board Secretariat

Business Services.....	875,455	
Department of Public Works and Government Services, Gatineau, Quebec.....		179,823
Ernst & Young, Toronto, Ontario.....		241,560
Samson and Associates, Gatineau, Quebec.....		162,723
Service payments under \$100,000 (46 payees).....		291,349
Health and Welfare Services.....	164,817	
Department of Health, Ottawa, Ontario.....		121,520
Service payments under \$100,000 (9 payees).....		43,297
Informatics Services.....	40,282,412	
CACHE Consulting, Ottawa, Ontario.....		5,951,225
Citel Technology Inc, Ottawa, Ontario.....		570,835
Communications Security Establishment, Ottawa, Ontario.....		271,133
Courts Administration Service, Ottawa, Ontario.....		377,880
Deloitte LLP, Ottawa, Ontario.....		406,817
Department of Employment and Social Development, Gatineau, Quebec.....		229,002
Department of Public Works and Government Services, Gatineau, Quebec.....		7,846,553
Excel Human Resources Inc, Ottawa, Ontario.....		101,160
GCStrategies Incorporated, Ottawa, Ontario.....		419,400
IBM Canada Ltd, Ottawa, Ontario.....		2,715,238
Maxsys Staffing and Consulting, Ottawa, Ontario.....		153,886
Microsoft Canada Inc, Mississauga, Ontario.....		475,323
Onix Networking Canada Inc, Ottawa, Ontario.....		523,405
Orangutech Inc, Ottawa, Ontario.....		1,562,744
Randstad Interim Inc, Saint-Laurent, Quebec.....		524,408
SAP Canada Inc, Toronto, Ontario.....		1,820,301
Shared Services Canada, Gatineau, Quebec.....		2,781,506

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
SI Systems, Calgary, Alberta.....	3,769,988	
Systematix IT Solutions Inc, Ottawa, Ontario.....	7,272,646	
T E S Contract Services Inc, Toronto, Ontario.....	1,507,074	
TEKsystems Canada Inc, Mississauga, Ontario.....	232,614	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	255,600	
Watershed Information Technology Inc, Ottawa, Ontario.....	100,798	
Service payments under \$100,000 (76 payees).....	412,876	
 Interpretation and Translation Services.....	 3,485,515	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,703,690	
Tessier Translations Corporation, Gatineau, Quebec.....	392,176	
The Masha Krupp Translation Group Ltd, Ottawa, Ontario.....	963,751	
Service payments under \$100,000 (44 payees).....	425,898	
 Legal Services.....	 4,249,941	
Department of Justice, Ottawa, Ontario.....	4,109,201	
Service payments under \$100,000 (5 payees).....	140,740	
 Management Consulting.....	 15,156,068	
Altis Human Resources Inc, Ottawa, Ontario.....	1,111,008	
Deloitte LLP, Ottawa, Ontario.....	438,468	
Department of Fisheries and Oceans, Ottawa, Ontario.....	739,772	
Department of Public Works and Government Services, Gatineau, Quebec.....	570,893	
GCStrategies Incorporated, Ottawa, Ontario.....	129,050	
Goss Gilroy Inc, Ottawa, Ontario.....	167,059	
I4C Information Technology Consulting Inc, Kanata, Ontario.....	197,720	
Leverage Technology Resources Inc, Ottawa, Ontario.....	126,665	
Lumina IT Inc, Ottawa, Ontario.....	135,046	
MDOS Consulting Inc, Ottawa, Ontario.....	212,242	
Pleiad Canada Inc, Ottawa, Ontario.....	1,018,446	
Public Service Commission, Gatineau, Quebec.....	393,757	
QMR Staffing Solutions Inc, Ottawa, Ontario.....	137,980	
Sierra Systems Group Inc, Vancouver, British Columbia.....	102,300	
Systematix IT Solutions Inc, Ottawa, Ontario.....	7,075,062	
TEKsystems Canada Inc, Mississauga, Ontario.....	317,332	
The AIM Group Inc, Ottawa, Ontario.....	1,511,690	
Thomas & Schmidt Inc, Saint-Laurent, Quebec.....	132,000	
Watershed Information Technology Inc, Ottawa, Ontario.....	138,700	
Service payments under \$100,000 (73 payees).....	500,878	
 Protection Services.....	 1,330,091	
Commissionaires Ottawa, Ottawa, Ontario.....	486,494	
Department of Public Works and Government Services, Gatineau, Quebec.....	833,258	
Service payments under \$100,000 (21 payees).....	10,339	
 Scientific and Research Services.....	 2,092,852	
GCStrategies Incorporated, Ottawa, Ontario.....	312,959	
Nesta Enterprises Ltd, London, England.....	259,122	
Statistics Canada, Ottawa, Ontario.....	1,465,904	
Service payments under \$100,000 (13 payees).....	54,867	
 Special Fees and Services.....	 541,489	
Service payments under \$100,000 (377 payees).....	541,489	
 Temporary Help Services.....	 380,205	
QMR Staffing Solutions Inc, Ottawa, Ontario.....	344,970	
Service payments under \$100,000 (1 payee).....	35,235	
 Training and Educational Services.....	 3,425,774	
Canada School of Public Service, Ottawa, Ontario.....	148,639	
École de langues La Cité Inc, Ottawa, Ontario.....	813,530	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Public Service Alliance of Canada, Ottawa, Ontario.....	1,076,123	
Service payments under \$100,000 (844 payees).....	1,387,482	
Other Services.....	59,007,758	
Advertising Standards Canada, Toronto, Ontario.....	199,499	
Association of Canadian Financial Officers, Ottawa, Ontario.....	1,000,000	
Department of Industry, Ottawa, Ontario.....	282,000	
Department of Public Works and Government Services, Gatineau, Quebec.....	1,604,977	
McCarthy Tétrault LLP, Toronto, Ontario.....	265,495	
Office of the Superintendent of Financial Institutions, Ottawa, Ontario.....	1,327,841	
Public Digital Ltd, London, England.....	192,132	
SAP Canada Inc, Toronto, Ontario.....	206,373	
Solace Corporation, Ottawa, Ontario.....	436,000	
Sun Life Assurance Company of Canada, Montréal, Quebec.....	43,075,675	
The Canada Life Assurance Company, Winnipeg, Manitoba.....	6,530,188	
The Federal Public Service Health Care Plan Administration Authority, Ottawa, Ontario.....	2,559,227	
The Right Door Consulting and Solutions Inc, Ottawa, Ontario.....	457,331	
WPP Group Canada Communications Ltd, Toronto, Ontario.....	115,973	
Service payments under \$100,000 (106 payees).....	755,047	
<b>Total Treasury Board Secretariat</b>	<b>130,992,377</b>	<b>130,992,377</b>
<b>Canada School of Public Service</b>		
Business Services.....	330,207	
6250424 Canada Inc., Gatineau, Quebec.....	330,000	
Service payments under \$100,000 (5 payees).....	207	
Health and Welfare Services.....	54,393	
Service payments under \$100,000 (9 payees).....	54,393	
Informatics Services.....	6,507,570	
Microsoft Canada Inc., Ottawa, Ontario.....	105,283	
OnX Enterprise Solutions Ltd, Toronto, Ontario.....	113,342	
Public Works and Government Services Canada, Gatineau, Quebec.....	168,463	
Salesforce.com Canada Corporation, Toronto, Ontario.....	127,877	
Shared Services Canada, Ottawa, Ontario.....	5,104,482	
Treasury Board Secretariat, Ottawa, Ontario.....	854,345	
Service payments under \$100,000 (19 payees).....	33,778	
Interpretation and Translation Services.....	882,274	
Public Works and Government Services Canada, Gatineau, Quebec.....	703,591	
Service payments under \$100,000 (54 payees).....	178,683	
Legal Services.....	19,424	
Service payments under \$100,000 (1 payee).....	19,424	
Management Consulting.....	116,888	
Service payments under \$100,000 (8 payees).....	116,888	
Protection Services.....	80,770	
Service payments under \$100,000 (4 payees).....	80,770	
Scientific and Research Services.....	35,398	
Service payments under \$100,000 (1 payee).....	35,398	
Special Fees and Services.....	79,766	
Service payments under \$100,000 (51 payees).....	79,766	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Temporary Help Services.....	66,388	
Service payments under \$100,000 (1 payee).....		66,388
Training and Educational Services.....	1,916,801	
KPMG LLP, Toronto, Ontario.....		397,552
Skillsoft Canada Ltd, Toronto, Ontario.....		542,700
Service payments under \$100,000 (283 payees).....		976,549
Other Services.....	479,552	
Public Works and Government Services Canada, Gatineau, Quebec.....		189,752
SAP Canada Inc., Toronto, Ontario.....		119,687
Service payments under \$100,000 (69 payees).....		170,113
<b>Total Canada School of Public Service</b>	<b>10,569,431</b>	<b>10,569,431</b>
<b>Office of the Commissioner of Lobbying</b>		
Business Services.....	245,774	
Canadian Human Rights Commission, Ottawa, Ontario.....		216,654
Service payments under \$100,000 (4 payees).....		29,120
Health and Welfare Services.....	7,836	
Service payments under \$100,000 (2 payees).....		7,836
Informatics Services.....	713,800	
Like 10 Inc., Toronto, Ontario.....		276,138
Office of the Privacy Commissioner of Canada, Ottawa, Ontario.....		169,974
Service payments under \$100,000 (7 payees).....		267,688
Interpretation and Translation Services.....	61,175	
Service payments under \$100,000 (1 payee).....		61,175
Legal Services.....	853	
Service payments under \$100,000 (1 payee).....		853
Management Consulting.....	49,899	
Service payments under \$100,000 (5 payees).....		49,899
Protection Services.....	6,041	
Service payments under \$100,000 (1 payee).....		6,041
Special Fees and Services.....	6,545	
Service payments under \$100,000 (6 payees).....		6,545
Temporary Help Services.....	3,648	
Service payments under \$100,000 (1 payee).....		3,648
Training and Educational Services.....	22,720	
Service payments under \$100,000 (10 payees).....		22,720
Other Services.....	26,370	
Service payments under \$100,000 (7 payees).....		26,370
<b>Total Office of the Commissioner of Lobbying</b>	<b>1,144,661</b>	<b>1,144,661</b>
<b>Office of the Public Sector Integrity Commissioner</b>		
Business Services.....	350,784	
Canadian Human Rights Commission, Ottawa, Ontario.....		207,829

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Public Works and Government Services, Gatineau, Quebec.....		129,423
Service payments under \$100,000 (3 payees).....		13,532
Health and Welfare Services.....	2,710	
Service payments under \$100,000 (1 payee).....		2,710
Informatics Services.....	217,823	
Canadian Human Rights Commission, Ottawa, Ontario.....		143,136
Service payments under \$100,000 (4 payees).....		74,687
Interpretation and Translation Services.....	35,893	
Service payments under \$100,000 (1 payee).....		35,893
Legal Services.....	221,137	
Dentons Canada, LLP, Ottawa, Ontario.....		162,480
Service payments under \$100,000 (2 payees).....		58,657
Management Consulting.....	54,234	
Service payments under \$100,000 (4 payees).....		54,234
Protection Services.....	2,734	
Service payments under \$100,000 (2 payees).....		2,734
Special Fees and Services.....	15,053	
Service payments under \$100,000 (12 payees).....		15,053
Training and Educational Services.....	18,227	
Service payments under \$100,000 (12 payees).....		18,227
Other Services.....	14,844	
Service payments under \$100,000 (4 payees).....		14,844
<b>Total Office of the Public Sector Integrity Commissioner</b>	<b>933,439</b>	<b>933,439</b>
<b>Total Treasury Board</b>	<b>143,639,908</b>	<b>143,639,908</b>

## Veterans Affairs

### Department of Veterans Affairs

Business Services.....	63,138,008	
AC Nielsen Company, Markham, Ontario.....		120,973
Agilec, Oshawa, Ontario.....		2,312,220
Canada Post Corporation, Ottawa, Ontario.....		339,719
Canadian Forces Morale and Welfare Services, Ottawa, Ontario.....		3,518,848
Department of Agriculture and Agri-Food, Ottawa, Ontario.....		2,566,253
Environics Research Group Ltd, Toronto, Ontario.....		109,053
Foreign Affairs Trade and Development, Ottawa, Ontario.....		158,235
Gartner Group Canada, Ottawa, Ontario.....		347,649
Gilmore Reproductions, Ottawa, Ontario.....		140,905
Global Knowlegde, Toronto, Ontario.....		107,995
Health, Ottawa, Ontario.....		1,874,703
Holland College, Charlottetown, Prince Edward Island.....		144,461
Indigenous Services Canada, Ottawa, Ontario.....		250,000
Iron Mountain Canada Corporation, Brampton, Ontario.....		310,616
Library and Archives of Canada, Ottawa, Ontario.....		210,884
Makwa Resourcing Inc, Ottawa, Ontario.....		1,128,830
Mental Health Commission of Canada, Calgary, Alberta.....		201,000
MNP LLP, Kanata, Ontario.....		723,562
National Defence, Ottawa, Ontario.....		241,289

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Phoenix Strategic Perspectives Inc, Ottawa, Ontario.....	125,799	
Public Works and Government Services, Gatineau, Quebec.....	2,262,646	
Shared Services Canada, Gatineau, Quebec.....	134,409	
Statistics Canada, Ottawa, Ontario.....	359,725	
Stiff Sentences Inc, Nepean, Ontario.....	204,069	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	11,162,894	
Treasury Board Secretariat, Ottawa, Ontario.....	1,350,000	
WCG International Consultants, Victoria, British Columbia.....	31,305,514	
Service payments under \$100,000 (123 payees).....	1,425,757	
 Health and Welfare Services.....	390,086,967	
Alberta Health Services, Edmonton, Alberta.....	8,931,959	
Atlantic Health Sciences Corporation, Saint John, New Brunswick.....	4,168,048	
Broadmead Care Society, Victoria, British Columbia.....	1,720,437	
Calian Ltd, Ottawa, Ontario.....	3,500,956	
Campbellton Regional Hospital, Campbellton, New Brunswick.....	1,875,112	
Cape Breton District Health Authority, Sydney, Nova Scotia.....	4,764,232	
Centre intégré universitaire de santé et de services sociaux de l'Ouest-de-l'Île-de-Montréal, Pointe-Claire, Quebec.....	16,167,263	
Centre intégré universitaire de santé et de services sociaux de la Capitale-Nationale, Québec, Quebec..	13,284,254	
Deer Lodge Centre, Winnipeg, Manitoba.....	6,454,906	
Desaulniers, J, Trois-Rivières, Quebec.....	155,425	
Dr Georges-L Dumont University Hospital Centre, Moncton, New Brunswick.....	5,066,237	
George Derby Centre, Burnaby, British Columbia.....	403,947	
Health, Ottawa, Ontario.....	254,303	
High-Crest Enterprises Ltd, Springhill, Nova Scotia.....	1,157,775	
Horizon Health Network, Fredericton, New Brunswick.....	6,137,177	
McLure, N, Summerside, Prince Edward Island.....	156,500	
Medavie Blue Cross, Moncton, New Brunswick.....	21,503,907	
Nova Scotia Health Authority, Halifax, Nova Scotia.....	32,600,631	
Ontario Minister of Finance, Toronto, Ontario.....	3,230,167	
Parkwood Hospital, London, Ontario.....	23,835,758	
Providence Health Care, Vancouver, British Columbia.....	190,518	
Régie de l'assurance maladie du Québec, Québec, Quebec.....	251,302	
Regina Qu'Appelle Health, Regina, Saskatchewan.....	3,510,990	
Royal Ottawa Health Care Group, Ottawa, Ontario.....	7,187,573	
Sherbrooke Community Centre, Saskatoon, Saskatchewan.....	1,019,079	
St Anne Community and Nursing Care Centre, Arichat, Nova Scotia.....	200,000	
St Joseph's Health Care, London, Ontario.....	7,175,169	
Sunnybrook & Women's College, Toronto, Ontario.....	31,126,524	
The Perley Rideau, Ottawa, Ontario.....	12,233,737	
True North Psychological Services, Kentville, Nova Scotia.....	116,020	
Vancouver Coastal Health, Vancouver, British Columbia.....	6,511,342	
Service payments under \$100,000 (47,755 payees).....	165,195,719	
 Informatics Services.....	1,039,083	
Public Works and Government Services, Gatineau, Quebec.....	1,036,503	
Service payments under \$100,000 (1 payee).....	2,580	
 Interpretation and Translation Services.....	1,927,028	
Public Works and Government Services, Gatineau, Quebec.....	1,839,930	
Service payments under \$100,000 (5 payees).....	87,098	
 Legal Services.....	4,112,162	
Justice, Ottawa, Ontario.....	4,111,697	
Service payments under \$100,000 (2 payees).....	465	
 Management Consulting.....	97,331	
Service payments under \$100,000 (2 payees).....	97,331	
 Protection Services.....	1,041,777	
Commissionaires, Ottawa, Ontario.....	110,514	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Commissionaires, Saint John, New Brunswick.....	637,979	
Foreign Affairs Trade and Development, Ottawa, Ontario.....	275,635	
Service payments under \$100,000 (16 payees).....	17,649	
Special Fees and Services.....	550,410	
Service payments under \$100,000 (465 payees).....	550,410	
Temporary Help Services.....	485,160	
Foreign Affairs Trade and Development, Ottawa, Ontario.....	481,360	
Service payments under \$100,000 (1 payee).....	3,800	
Training and Educational Services.....	1,330,689	
Bank of Montreal, Montréal, Quebec.....	140,418	
ExitCertified Corp, Ottawa, Ontario.....	106,702	
Université Sainte-Anne, Halifax, Nova Scotia.....	213,251	
Service payments under \$100,000 (277 payees).....	870,318	
Other Services.....	15,347,406	
Employment and Social Development, Ottawa, Ontario.....	308,024	
Gartner Group Canada, Ottawa, Ontario.....	225,090	
National Defence, Ottawa, Ontario.....	897,744	
Office of the Superintendent of Financial Institutions, Ottawa, Ontario.....	1,130,459	
Public Works and Government Services, Gatineau, Quebec.....	2,605,705	
Raymond Chabot Grant Thornton, Ottawa, Ontario.....	628,136	
Shared Services Canada, Gatineau, Quebec.....	3,460,262	
TPG Technology Consulting Ltd, Ottawa, Ontario.....	5,254,994	
Service payments under \$100,000 (99 payees).....	836,992	
<b>Total Department of Veterans Affairs</b>	<b>479,156,021</b>	<b>479,156,021</b>
<b>Veterans Review and Appeal Board</b>		
Business Services.....	18,093	
Service payments under \$100,000 (8 payees).....	18,093	
Interpretation and Translation Services.....	71,788	
Service payments under \$100,000 (1 payee).....	71,788	
Protection Services.....	1,991	
Service payments under \$100,000 (2 payees).....	1,991	
Special Fees and Services.....	12,728	
Service payments under \$100,000 (6 payees).....	12,728	
Training and Educational Services.....	46,956	
Service payments under \$100,000 (9 payees).....	46,956	
Other Services.....	41,874	
Service payments under \$100,000 (5 payees).....	41,874	
<b>Total Veterans Review and Appeal Board</b>	<b>193,430</b>	<b>193,430</b>
<b>Total Veterans Affairs</b>	<b>479,349,451</b>	<b>479,349,451</b>
<b>Women and Gender Equality</b>		
<b>Department for Women and Gender Equality</b>		
Business Services.....	1,128,599	
Canada School of Public Service, Ottawa, Ontario.....	200,000	

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
Canadian Human Rights Commission, Ottawa, Ontario.....	206,749	
Public Works and Government Services Canada, Gatineau, Quebec.....	691,638	
Service payments under \$100,000 (3 payees).....	30,212	
Engineering and Architectural Services.....	63,856	
Service payments under \$100,000 (1 payee).....	63,856	
Health and Welfare Services.....	32,363	
Service payments under \$100,000 (3 payees).....	32,363	
Informatics Services.....	819,007	
Hewlett Packard Enterprise Canada Co., Mississauga, Ontario.....	347,320	
Shared Services Canada, Gatineau, Quebec.....	176,483	
Service payments under \$100,000 (12 payees).....	295,204	
Interpretation and Translation Services.....	522,010	
Public Works and Government Services Canada, Gatineau, Quebec.....	187,693	
Service payments under \$100,000 (14 payees).....	334,317	
Legal Services.....	40,800	
Service payments under \$100,000 (1 payee).....	40,800	
Management Consulting.....	627,797	
Altis Human Resources Ottawa, Ottawa, Ontario.....	127,829	
Excel Human Resources Inc., Ottawa, Ontario.....	154,336	
Service payments under \$100,000 (8 payees).....	345,632	
Protection Services.....	94,296	
Service payments under \$100,000 (6 payees).....	94,296	
Scientific and Research Services.....	2,659,474	
McMaster University, Hamilton, Ontario.....	158,400	
Ontario Federation of Indigenous Friendship Centres, Toronto, Ontario.....	243,284	
Pauktuutit Inuit Women of Canada, Ottawa, Ontario.....	510,133	
St. Paul's Foundation of Vancouver, Vancouver, British Columbia.....	407,582	
The First Nations Information Governance Centre, Akwesasne, Ontario.....	100,000	
The Social Research and Demonstration Corporation, Ottawa, Ontario.....	127,542	
The University of Western Ontario, London, Ontario.....	495,792	
Service payments under \$100,000 (22 payees).....	616,741	
Special Fees and Services.....	18,324	
Service payments under \$100,000 (20 payees).....	18,324	
Temporary Help Services.....	152,931	
Service payments under \$100,000 (6 payees).....	152,931	
Training and Educational Services.....	253,147	
Service payments under \$100,000 (72 payees).....	253,147	
Other Services.....	941,846	
Altis Human Resources Ottawa, Ottawa, Ontario.....	158,289	
Department of Foreign Affairs, Trade and Development, Ottawa, Ontario.....	179,870	
Public Works and Government Services Canada, Gatineau, Quebec.....	177,666	
Service payments under \$100,000 (75 payees).....	426,021	
<b>Total Department for Women and Gender Equality</b>	<b>7,354,450</b>	<b>7,354,450</b>
<b>Total Women and Gender Equality</b>	<b>7,354,450</b>	<b>7,354,450</b>

(in dollars)	Total amount spent in 2020-2021	Aggregate Payments
<b>Grand total</b>	<b>14,720,455,108</b>	<b>14,720,455,108</b>