# **Recommendation:**

I recommend a long position on VMware Inc (VMW) with a 2022 Q1 price target of \$206, offering 52.7% upside from a current price of \$134 and an IRR of 24% over a two year holding period. I believe that VMware has 1) product leadership in a concentrated market with leading customer retention and ROIC, 2) the ability to diversify and grow revenue ~19% per year over the next 4 years by capturing growth opportunities in key nascent trends, and 3) an attractive buy-in opportunity due to misplaced market pessimism.

#### **Business Description:**

VMware develops cloud computing and machine virtualization software and services for enterprise IT markets. Virtualization is a

process that runs a virtual instance of a computer system in a layer abstracted from actual hardware, allowing multiple operating systems to run on a single physical server. Hybrid cloud computing refers to an environment in which enterprises can run workloads on a single infrastructure that connects the company's on-prem private cloud and a third-party public cloud.

Capitalization		Key Stats	
Share Price	\$134.9	52 Week High	\$206.8
Shares Outstanding (\$m)	425	52 Week Low	\$87.8
Market Cap	\$57,315.5	FY20 EV/EBITDA	24.4
Cash & Equivalents (%)	11.1	FY20 P/E	8.9
Total Debt	73.3	2 Year Target Price	\$205.8
EV (\$b)	\$60.0	IRR	24%

Bull

\$26.5

**Bear** 

\$24.0

\$27.8

**Base** 

### **Investment Thesis:**

# 1. Product leadership in a market at capacity yields industry-leading customer stickiness and ROIC

VMware is the winner and dominant vendor in machine virtualization software, owning 60%-75% market share in an increasingly concentrated market. Customer retention remains high at ~92% and has increased steadily over time, protected by high switching costs for IT professionals and cross-selling between VMware's virtual storage, security, and routing product lines. VMware offers highly recurring revenue and the consistently highest ROIC (currently 62%) in its comparable company group. Smaller open-source alternatives lack the features and UI to meaningfully poach incumbent VMware users.

# 2. VMW can grow revenue ~19% per year over the next 4 years by capturing growth opportunities in key nascent trends

I identify attractive sustainable growth opportunities in three adjacent markets: hybrid cloud solutions, hyper-converged infrastructures (HCI), and network virtualization. The market for hybrid cloud solutions and HCI is expected to grow at 17% CAGR over the next 4 years as enterprises increasingly integrate on-prem networks with public clouds. The market for network virtualization solutions is expected to grow at 22.9% ČAGR over the next 4 years as network traffic rises. VMware is in a unique position in which it can leverage its massive cloud provider program (>1000 partners) and the structural commonalities between these new offerings and its existing product entrenchment to capture new growth. Using a blended market growth rate across different business segments, I believe FMW can achieve a ~19% growth rate over the next 4 years.

### 3. Misplaced market pessimism allows for a cheap buy-in opportunity

Post-Covid market cynicism has lowered VMW revenue growth and earnings expectations. While Covid disruptions will cause a contraction of economic demand, I anticipate that this will be partially offset by an increased demand for distributed cloud IT systems resulting from a loss of on-prem capabilities amidst lockdown orders. VMware also continues to enjoy a strong liquidity position, and I anticipate the P/S multiple to re-rate to historical levels when VMW announces relatively unchanged revenues and customer retention rates in the following quarters.

## Valuation:

I am valuing the company assuming a two year holding period. In a base case, I assume the P/S multiple will re-rate to the level prior to Covid-19 shocks at 7.9x and drive sales revenue of \$26.5/share, offering 55% upside potential. In a bull case, I assume P/ S will re-rate to a 2-year forward multiple of 10x and drive sales of \$27.8/share. In a bear case, I assume the multiple will not rerate and remain at the current level of 5.3x, driving sales of \$24/share. At probability weights of 50% for the base and weights of 25% for the bull and bear cases, I arrived at a FY22 target price of \$206, which implies a 24% IRR and 52.7% upside. As a sanity check, a DCF analysis assuming 7.8% cost of capital and 3% perpetual growth yields a price range similar to that of a multiplesbased approach.

FY22 Sales/Share

## Risks:

- Competition in nascent markets: High switching costs, long onboarding cycles, and established domain expertise for machine
- with Dell by preloading VMW software on Dell keting collaboration.

Q3 and Q4 earnings releases will beat

hardware	and	mark
Catalysts:		

- P/S Multiple 7.9x 10x 5.3x virtualization should favor adjacent cross-selling Implied share price \$209.3 \$278.0 \$127.2 opportunities into VMW hybrid cloud solutions. **IRR** 24.80% 44% -2.60% **DELL controlling ownership:** Management expects to realize \$1 billion in annual synergies DCF implied price \$218.7 \$269.4 \$194.2 \$205.8 Weighted average share price **IRR** 24%
- consensus and correct market misconception. Perceived increased need for cloud solutions and digital transformation initiatives after Covid-19.