

## Chương 2: VAI TRÒ CỦA CÁC NHÓM QUẢN LÝ DỰ ÁN

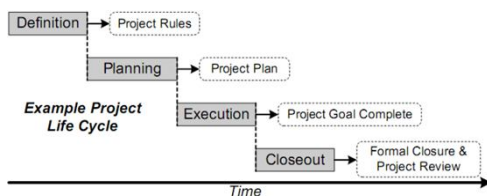
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## Chu trình sống của DA

- ▣ Chu trình sống (vòng đời) của một DA (The project life cycle) là nhóm các giai đoạn của DA. Các GD của DA thay đổi tùy theo DA hoặc lĩnh vực kinh doanh, nhưng các GD chung bao gồm:
  - ▣ Định nghĩa (definition)
  - ▣ Lập kế hoạch (planning)
  - ▣ Thực hiện (Execution)
  - ▣ Kết thúc (closeout)

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## Chu trình sống của DA



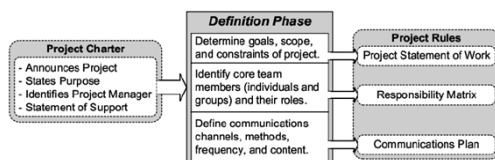
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## Definition

- ▶ Begin when a Project Charter is created by upper management
- ▶ During the phase:
  - ▶ The rules of the project are defined
  - ▶ The goals, scope, and constraints of the project are determined
  - ▶ Key individuals and groups are identified
  - ▶ Communications channels, authority, and the chain of command are also defined
- ▶ The result of definition phase are:
  - ▶ Project Statement of Work
  - ▶ Project Responsibility Matrix
  - ▶ Project Communication Plan

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## Definition



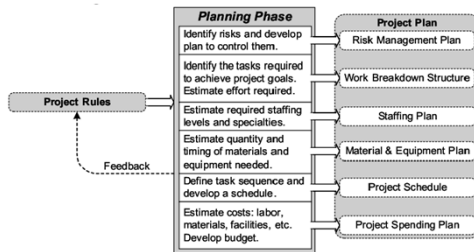
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## Planning

- ▶ Use the Project Rules as a foundation
- ▶ Identify the actual work to be done:
  - ▶ Estimate time, cost, and resources required to perform the work
  - ▶ Produce plans to serve as a baseline and direct the work.
  - ▶ Identify the critical path - the chain of interdependent, sequential project activities which takes the longest time to complete, and thus determine the minimum schedule for the project.
  - ▶ Plan for the risks and risk reduction.
- ▶ The result is Project Plan.

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## Definition



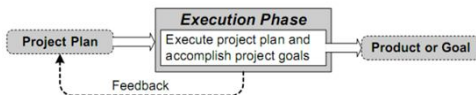
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## Execution

- ▶ Use Project Plan for guidance.
- ▶ This is the phase where the project goals are achieved
  - ▶ Monitor project progress
  - ▶ Solve problems and resolve issues
  - ▶ Make changes to the plan, and coordinate these changes.
- ▶ This phase is complete when the product is complete or the project goals are reached.

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## Execution



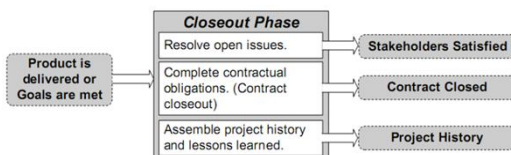
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## Closeout

- ▶ Begin with the delivery of the product or completion of the project goals.
- ▶ Any unresolved issues from the contract or Statement of Work are resolved.
- ▶ The contract is signed off as fulfilled and all other paperwork is completed.
- ▶ A very important activity of this phase is assembling the project history.
- ▶ Compile lessons learned from the project so you or others in your organization can do things better on the next project

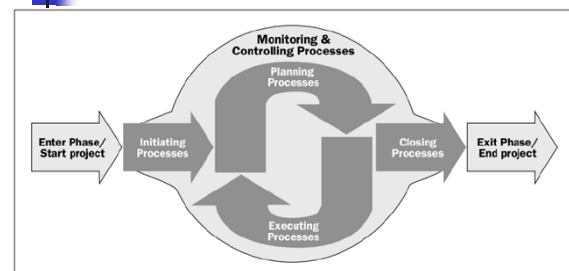
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## Closeout



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## 2.1 Vai trò của các nhóm trong quá trình thực thi DA



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