



children first.



70
1946
2016

unicef
70 YEARS FOR EVERY CHILD



The United Nations Children's Fund (UNICEF) works in more than 190 countries and territories to put children first. UNICEF has helped save more children's lives than any other humanitarian organization by providing health care and immunizations, clean water and sanitation, nutrition, education, emergency relief and more. The U.S. Fund for UNICEF supports UNICEF's work through fundraising, advocacy and education in the United States. Together, we are working toward the day when no children die from preventable causes and every child has a safe and healthy childhood.

Milestones from a challenging yet extraordinary year. The U.S. Fund for UNICEF and its partners mobilized every available resource in support of UNICEF's work to put

children first.



August 27, 2015
India announces the elimination of maternal and neonatal tetanus.
See page 12.

October 26, 2015
UNICEF celebrates 50th anniversary of winning the Nobel Peace Prize.

November 12, 2015
According to UNICEF, maternal deaths have fallen 44% since 1990.

September 25, 2015
World Health Organization removes Nigeria from list of polio-endemic countries. *See page 31.*

December 17, 2015
UNICEF reports more than 16 million babies born into conflict this year.

February 2, 2016
As Zika spreads, UNICEF works to help keep communities safe.
See page 17.

March 21, 2016
UNICEF reports climate change and lack of sanitation threaten millions with unsafe water.
See page 12.

March 8, 2016
New multi-country initiative will save millions of girls from child marriage.
See page 18.

April 6, 2016
UNICEF urges full hearings for refugee and migrant children stranded in Greece.

April 22, 2016
First UNICEF relief airlift reaches quake-hit Ecuador.
See page 12.

May 6, 2016
UNICEF warns that unaccompanied refugee and migrant children urgently need protection.
See page 11.

June 30, 2016
3.6 million children are now at risk in Iraq from increasing violence. *See page 11.*

Contents

Leadership Letter **8**

UNICEF in Action **11**

U.S. Fund in Action **23**

Financial Report **42**

Supporters **46**

Offices and Executive Staff **71**



Leadership Letter

The U.S. Fund for UNICEF brings together people, partners, corporations, foundations, the public and private sectors, the young, the old, innovators of any age — to tackle the world's toughest problems for children and support UNICEF's efforts to produce lifesaving results. We will continue to build a movement — a movement that delivers results. And, all the while, we are making sure that 90 cents of every dollar we spend goes to programs that help kids.

It's the approach that inspires investors in the UNICEF Bridge Fund, our innovative financial tool that delivers fast, flexible capital to UNICEF to solve urgent problems. Last April, the UNICEF Bridge Fund underwrote an unprecedented global vaccine switch, a critical step in the final phase of the fight to end polio. Forever.

And it's the approach that built on our history of kids helping kids to create UNICEF Kid Power. This past year, 150,000 kids across the country joined the UNICEF Kid Power team, unleashing their energy to help UNICEF deliver almost 700,000 packets of ready-to-use therapeutic food to severely malnourished children.

We make change that lasts — that's why African-American faith-based leaders came together with the U.S. Fund in February to rally constituents behind the K.I.N.D. Fund. This partnership doesn't just provide desks to students in Malawi and jobs to the people who make them, but also scholarships for girls, too often left out of the classroom — because when girls learn, a host of benefits is unlocked for future generations.

And as the gravest humanitarian emergency of our time, the child refugee crisis, demands an unprecedented UNICEF response across four continents, the U.S. Fund is there — working to ensure that children's needs are met and children's voices are heard.

So much of UNICEF's invaluable work is only made possible by the striking generosity of the U.S. Fund for UNICEF's supporters and partners — 426,558 individuals along with 10,458 partner corporations, foundations, NGOs, schools and clubs in Fiscal Year 2016. Your compassion helped raise more than \$568 million in support of UNICEF's work — the difference between life and death for so many children. You inspire us each day as we work toward a brighter future for every child.

Thank you for joining us in putting children first.

Peter Lamm
Chair

Caryl M. Stern
President and CEO





A Future for Every Child

In December 1946, as millions of children faced intense suffering across Europe in World War II's terrible aftermath, the United Nations announced the founding of a new organization, the United Nations International Children's Emergency Fund (UNICEF). On taking his appointment as its first Executive Director, Maurice Pate insisted on only one condition: that UNICEF provide relief to children from countries on both sides of the conflict.

Emergency Relief

Child Refugee Crisis Nearly seven decades later, a heartbreakingly photo of a toddler's body on a Turkish beach helped alert the world to a humanitarian crisis on a scale not seen since UNICEF was first founded, and one which the organization was uniquely qualified to respond to.

By 2016, this refugee and migrant crisis would grow to engulf nearly 50 million children, including 28 million children uprooted by violence and conflict. At its heart was the Syrian Civil War, which entered its sixth year and was a primary reason the number of child refugees worldwide had jumped by roughly 75 percent since 2010. Continued fighting in Afghanistan, Iraq, Nigeria, South Sudan and Yemen were also key contributors. As 2016 began, a stunning number of children, nearly 250 million, were living in countries suffering from violent, often prolonged conflicts.

UNICEF responded to the crisis across five continents: delivering emergency supplies to those fleeing escalating violence in Asia, the Middle East and Africa; providing clean water, protection and education to thousands of Syrian children in the overflowing refugee camps and displacement sites in Jordan, Lebanon and Turkey as well as to those arriving at Europe's shores and borders; and working to improve the lives of children at risk from extreme poverty, gang violence and abuse in Central America.

These efforts would tax UNICEF's resources, but not its determination — that children on the run, whether migrants, refugees or internally displaced, are always children first and entitled to protection, support and all the other rights enshrined in the Convention on the Rights of the Child (CRC).

Natural Disasters In a single calendar year, UNICEF responded to humanitarian emergencies in a record 102 countries, including 119 natural disasters, 92 health crises and 63 conflicts and human rights crises. Ecuador's April 2016 earthquake (7.8 on the Richter scale) — and its aftershocks — destroyed homes, schools and health facilities, affecting 250,000 children. In the immediate days and weeks following, UNICEF provided almost 50,000 Ecuadorians with access to clean, safe water and nearly 35,000 children with safe educational and recreational spaces or psychosocial support services. With almost one million children in need of treatment for malnutrition, UNICEF also delivered additional aid to combat severe food crises in Eastern and Southern Africa — the result of several years of erratic rainfall and the most weather-disrupting El Niño event in half a century.

In sum, UNICEF's humanitarian relief efforts around the world were extraordinary, including the provision of safe drinking water to 25 million people, treatment for severe acute malnutrition to 2 million children, measles vaccinations to 23 million children and psychosocial support to 3.1 million children.

► *The U.S. Fund for UNICEF would like to thank ALEX AND ANI; the Margaret A. Cargill Foundation; the Prudential Foundation and UPS for their significant support of UNICEF programs mentioned in this section.*

Saving Lives

We strongly believe that the world's future depends on the health and survival of today's children. Unfortunately, each day, 16,000 children under age five die from the lack of life's most basic necessities — water, food, shelter, vaccines, medicines, protection and education. That is why, for seven decades, UNICEF has been using its scale, influence and expertise to create real, sustainable results for children. Last year, UNICEF put low-cost, effective programs designed to improve children's health and save children's lives in more than 150 countries.

Immunization The largest procurer of vaccines in the world, UNICEF has helped immunize 45 percent of the world's children — supplying 2.8 billion doses of vaccines — and pushing the world ever closer to winning the battle against several vaccine-preventable diseases. Worldwide, cases of polio reached a new low of just 74 in 2015, with fewer than 30 cases in the first six months of 2016 — a 99.9 percent drop from 1988, when the crippling disease was at its peak. UNICEF, along with its partners in the Global Polio Eradication Initiative, also played a key role as Africa experienced the first two polio-free years in its history.

Similar progress was made in the effort to eliminate maternal and neonatal tetanus (MNT) as Cambodia, India, Indonesia and Niger joined the list of countries that have defeated MNT with UNICEF's help. UNICEF and the World Health Organization also announced significant progress in the global effort to control malaria — a 60 percent drop in death rates since 2000, with some 6.2 million lives saved. It's a milestone of particular significance since more than two-thirds of all malaria deaths occur among children under five.



Sierra Leone



A community health volunteer marks a young girl's hand after she has received a polio vaccination.

UNICEF
helps immunize

45%

of the world's
children.



Clean Water Clean, safe drinking water is an absolute essential for child health, and UNICEF, with water, sanitation and hygiene programs in more than 100 countries, has helped the world reach a new standard for access: 91 percent of the global population now uses a safer, improved drinking water source. It's an achievement that, along with improved sanitation and hygiene practices, has contributed to the continued overall decline in child mortality. Deaths related to waterborne illness have dropped sharply in the last decade.

Nutrition Malnutrition contributes to the loss of three million young lives annually and puts millions more children at risk of stunting and cognitive impairment, setting them up for a lifetime of struggle. One cornerstone of UNICEF's strategy to combat malnutrition is the distribution of ready-to-use therapeutic food (RUTF), a lifesaving treatment for the most severe cases. To help ensure that adequate supplies can quickly reach the kids who need them most, UNICEF has been working to increase RUTF production in Africa, an effort that saw significant progress last year, with more than a third of UNICEF-procured "miracle food" now locally sourced. Globally, UNICEF enabled the treatment of 3.2 million children with severe acute malnutrition and helped an estimated 5 million children receive low-cost fortified powders to address micronutrient deficiencies.

Zika UNICEF also responded to the global Zika outbreak in Brazil and across Latin America and the Caribbean, using its 24 regional offices and working closely with both the World Health Organization and the Pan American Health Organization. Key focuses of the effort were to provide communities with critical information about Zika prevention, mosquito-control initiatives and programs designed to mitigate the disease's impact on children and families.

► *The U.S. Fund for UNICEF would like to thank The Roger and Rosemary Enrico Foundation; Bill and Melinda Gates Foundation; the GE Foundation; Google; Johnson & Johnson, Inc.; Kiwanis International; LDS Charities; Merck; the National Philanthropic Trust; Pfizer, Inc.; Rotary International; Star Wars: Force for Change; Target and Zonta International for their significant support of some UNICEF programs mentioned in this section.*

Building Futures

For seven decades, UNICEF has worked to give children the support they need to reach their full potential and a real chance at a safe and happy future. Education is the foundation that makes a lasting difference in a child's life — and UNICEF's child protection programs strive to create a world where every child can grow up free from fear, exploitation and harm.

Education With its partners, UNICEF supplied learning materials to nearly 15 million children and education materials for nearly 350,000 classrooms during the year. Education is put at highest risk when children's lives are disrupted by war or natural disaster. Last year, emergency education efforts reached 7.5 million children with temporary classrooms, supplies and other learning support.

Inclusion UNICEF also worked at a national level to help address the problem of gender-based violence in schools and to make sure education meant education for every child, publishing technical guides on improving education for children with disabilities, and children from ethnic and linguistic minorities. Overall, these efforts improved learning outcomes and inclusive education in 156 countries throughout the year. With the rise of Zika across Latin America and the Caribbean, UNICEF and partners also worked to reduce stigma and promote inclusion of children with microcephaly.

Child-Friendly Spaces To help protect the growing numbers of child refugees in Europe, UNICEF and partners established six Child-Friendly Spaces at transit centers in the western Balkans, places where children could receive support and help reuniting with their families if traveling unaccompanied, and where they were less likely to be trafficked or otherwise exploited. Globally, UNICEF programs designed to raise awareness and reduce the risk of gender-based violence in emergencies reached 2 million girls, women and boys in 39 countries.

Child Protection More than 5.6 million children in 30 countries were spared from the risk of child labor as a result of UNICEF and partner efforts. A new global initiative against child marriage, launched with UNICEF's help and promising to protect millions of girls, saw representatives from 30 African countries commit to hastening the end of the practice. In addition, 2,000 communities in 14 countries officially pledged to abandon the practice of female genital mutilation. Also last year, UNICEF established a pioneering global effort to tackle the scourge of online sexual exploitation of children, bringing together governments, civil society and private-sector partners.

Freeing Child Soldiers UNICEF helped secure the release of nearly 10,000 child soldiers last year, including 1,775 in South Sudan, one of the largest demobilizations of its kind in history. UNICEF continues to support these children's recovery and reintegration into their communities, with a focus on getting them back to school — and back to the business of being kids. Additionally, some 2 million girls, women and boys in crisis-affected countries benefited from UNICEF interventions aimed at protecting them from gender-based violence in emergencies, a nearly five-fold increase from the year before.

► *The U.S. Fund for UNICEF would like to thank the Conrad N. Hilton Foundation; Education Above All; Educate A Child; the ExxonMobil Foundation; Gucci; Hallmark Marketing Company; the IKEA Foundation; the Landry Family Foundation; Pier 1 Imports and The Walt Disney Company for their significant support of some UNICEF programs mentioned in this section.*

New Ways to Help Children

Finding low-cost, high-impact solutions to age-old threats to children's lives and futures is more important than ever. The speed at which deadly epidemics, the global refugee crisis and climate change can harm children



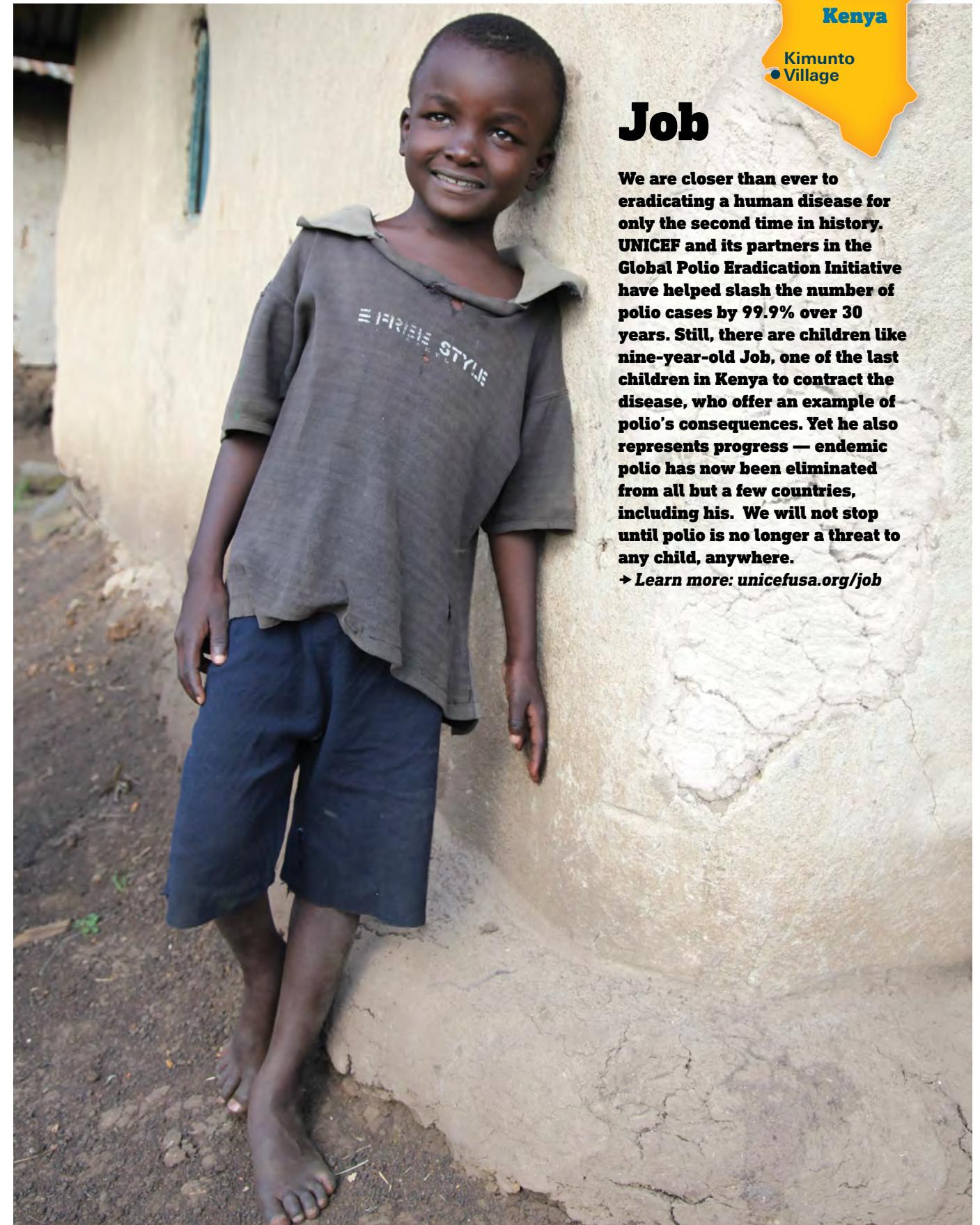
has accelerated. This is why UNICEF is committed to innovation: identifying new technologies and practices to improve measurable outcomes for children, testing these new ideas in the field and then, depending on the results, scaling up their use to help millions of children all over the world.

UNICEF Innovation Projects that UNICEF has piloted include mobile birth registration in Nigeria; drone transport of blood samples for the diagnosis of HIV in Malawi; text messaging to support mothers in Mexico and an insulated vaccine carrying case, cooled by solar power, and used in many countries. Last year, during the West African Ebola crisis, UNICEF's pioneering U-Report system helped address key information gaps and promote critical prevention measures.

Within UNICEF, innovation involves working groups that focus on solutions at varying stages of the development pipeline. In Copenhagen, UNICEF Supply Division also works to improve the designs of products and emergency supplies that UNICEF purchases. Finally, a global network of "innovation labs" and problem solvers from academia and the private and public sectors work with UNICEF on development, testing and field implementation. UNICEF also believes in designing new solutions with the end-user in mind, understanding local ecosystems and cultures, designing for scale, and using "open-source" technology and "open" data so that others can benefit from our experience.

Innovation Fund Set up in 2016, UNICEF's Innovation Fund is providing seed funding to startups developing a range of open-source solutions with potential benefits for children. Saycel of Nicaragua, an Innovation Fund recipient, is working on affordable mobile connectivity for underserved rural communities. Pakistan's Innovations for Poverty Alleviation Lab has created a mobile phone-based maternal and child health information system geared to semi-literate husbands and fathers. Chatterbox, based in Cambodia, is building software tools for RapidPro, UNICEF's open digital platform, to increase the availability of medical essentials in remote areas by providing a better way to track inventory. Another seed-fund recipient, Power in Bangladesh, has created a digital registry to improve data collection and expand maternal and child health care coverage.

UNICEF has also concentrated on innovation that provides more stability for children and their families during conflict or natural disaster. The Rapid Family Tracing and Reunification system promises to revolutionize family reunification in crises. It enables humanitarian workers to quickly sort and share records in real time — accelerating the return of displaced children to their families from a matter of days, to a few hours or less. Another innovation project, from 9Needs of South Africa, uses advances in identity technology to track and store vital records for children and their families in refugee camps — information that can easily get lost when people hurriedly flee their homes or cross national borders. ●



Job

We are closer than ever to eradicating a human disease for only the second time in history. UNICEF and its partners in the Global Polio Eradication Initiative have helped slash the number of polio cases by 99.9% over 30 years. Still, there are children like nine-year-old Job, one of the last children in Kenya to contract the disease, who offer an example of polio's consequences. Yet he also represents progress — endemic polio has now been eliminated from all but a few countries, including his. We will not stop until polio is no longer a threat to any child, anywhere.

→ Learn more: unicefusa.org/job



Across the U.S., Children First

Founded in 1947, just one year after UNICEF itself, the U.S. Fund for UNICEF was the first UNICEF National Committee dedicated to supporting the global organization's lifesaving work. For almost 70 years, we have vigorously pursued our mission of educating, advocating and fundraising with the American public, working to place children's rights and children's issues at the heart of the American agenda, and building a movement of supporters for our vision of a world in which every child has a chance to thrive.

Developing UNICEF Champions

The U.S. Fund for UNICEF works to recruit future supporters for UNICEF and the world's children through education and outreach, motivating American kids, teens, college students and young professionals to get involved and make a difference.

Trick-or-Treat for UNICEF Since 1950, when the U.S. Fund launched Trick-or-Treat for UNICEF, its first Kids Helping Kids® campaign, we have inculcated a sense of global citizenship in millions of American children and empowered them to make a difference in the lives of peers in need. In fact, in Trick-or-Treat's nearly seven decades, trick-or-treaters have helped raise a truly impressive sum — more than \$175 million — for UNICEF.

In the autumn of 2015, Trick-or-Treat for UNICEF continued its historic success by inspiring nearly 1 million children to help raise almost \$3.8 million. Trick-or-Treat for UNICEF 2015 also received support from National Partners HSNI Cares, Key Club International and Claire's, and from Promotional Supporters American Airlines and MediaVest. As part of an exciting entertainment partnership, 20th Century Fox used the theatrical release of *The Peanuts Movie 3D* to publicize Trick-or-Treat for UNICEF 2015, marking the campaign's 65th anniversary and celebrating the beloved *Peanuts* characters.

UNICEF Kid Power Our newest Kids Helping Kids® program, UNICEF Kid Power (launched in 2014), empowers kids to be global citizens every day, not just on Halloween. Using the world's first WEARABLE-FOR-GOOD®, a child-friendly fitness band, Kid Power participants earn Kid Power Points through physical activity. Points unlock ready-to-use therapeutic food (RUTF) packets for children threatened by severe acute malnutrition. The generous support of Presenting Sponsors *Star Wars: Force for Change* and Target — as well as local partners, parents and fans — has made this innovative program possible. In addition, funds raised through *Star Wars: Force for Change* have unlocked 4 million RUTF packets.

In Spring 2016, more than 68,000 students across 13 cities joined the UNICEF Kid Power Team with the UNICEF Kid Power Schools Program. Working with high-needs schools in the United States, student teams joined a teacher-led experience promoting physical activity and global citizenship, incorporating standards-aligned lessons and activities into the UNICEF Kid Power Band experience. As a result, students earned more than five million Kid Power Points and unlocked over 385,000 RUTF packets.

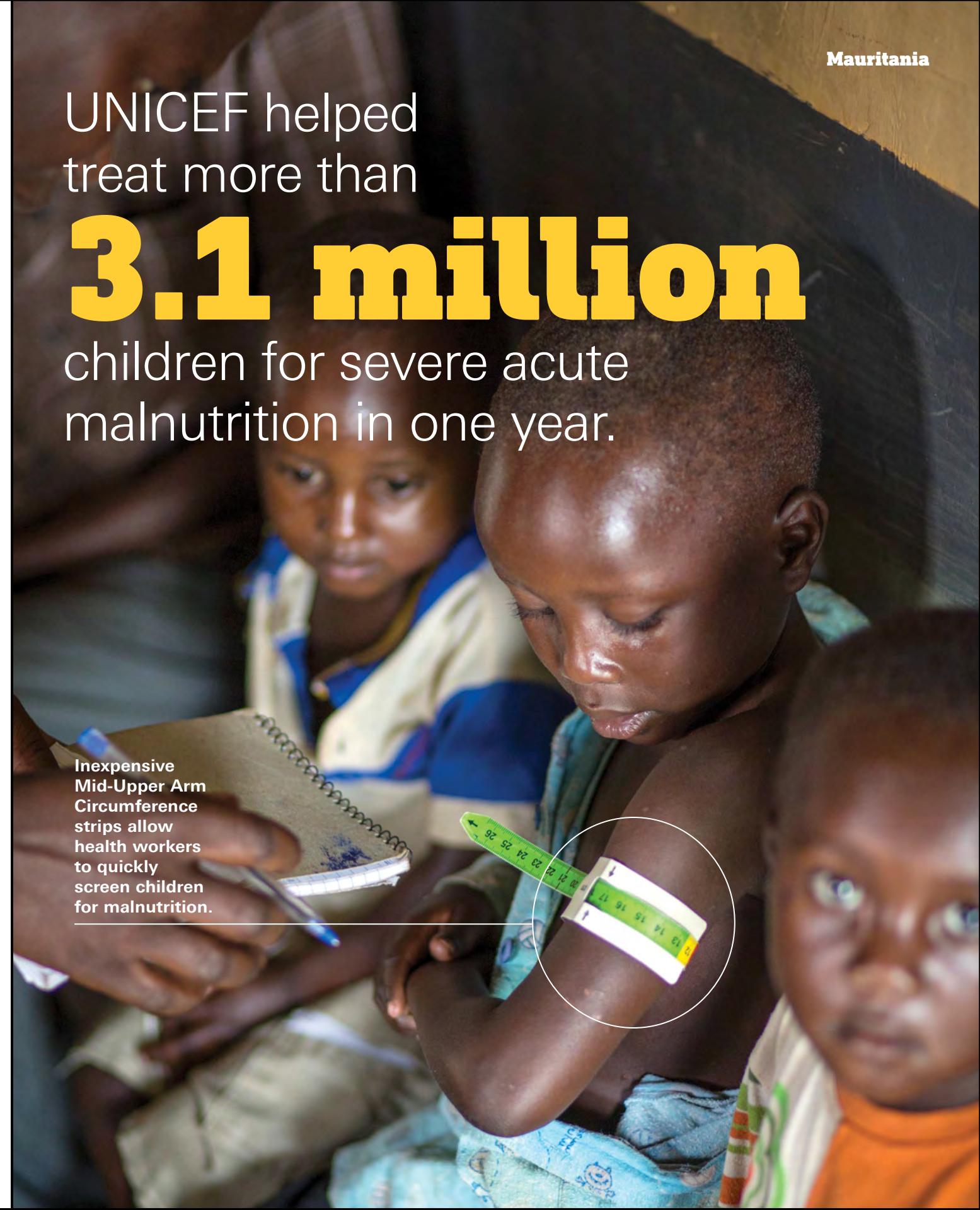
Atesha, a 10-year-old in our Washington, D.C. school program, offers one remarkable example of Kid Power's impact. She and her grandmother, Kai, start their day at five in the morning by walking to achieve their fitness and lifesaving goals. As Atesha explains, "I was sad to hear that kids around the world didn't have the food they need to grow up and be healthy."

We have also partnered with Target so that kids get active with UNICEF Kid Power — not just where they learn, but where they live and play. With UNICEF Kid Power for families, kids wear their Kid Power Band and use the companion app to go on Missions, earn rewards and track their progress, unlocking lifesaving RUTF packets. Approximately 80,000 kids and parents have joined the UNICEF Kid Power Team via our family program, earning more than 4.7 million Kid Power Points and unlocking 312,829 RUTF packets.

Celebrity and Sports Partnerships As always, the U.S. Fund is fortunate to have influencers and opinion leaders to help publicize our work. GRAMMY® Award-winning recording artist P!nk, already a UNICEF Ambassador, took on an additional role as UNICEF Kid Power National Spokesperson. Following her field visit to Haiti, P!nk appeared on *Good Morning America*, *The Tonight Show Starring Jimmy Fallon* and *Ellen*, hosted a session on Sirius XM, performed at the UNICEF Snowflake Ball and visited a Kid Power school in Harlem, all to help get kids active and save lives.

Kid Power also benefited from the active partnership of athletes, including Kid Power Champions Tyson Chandler (UNICEF Ambassador), Maya Moore, David Ortiz, Alex Morgan, Aly Raisman, Meryl Davis and Dartanyon Crockett. Other sports partnerships — with teams and leagues — were also crucial to

UNICEF helped treat more than
3.1 million
children for severe acute malnutrition in one year.



Inexpensive
Mid-Upper Arm
Circumference
strips allow
health workers
to quickly
screen children
for malnutrition.

Muzaffargarh

Pakistan

Younas

Children who suffer from severe acute malnutrition risk permanent damage to their brains and bodies.

Younas — a 10-month-old boy from rural Pakistan diagnosed with this condition — was given ready-to-use therapeutic food (RUTF), a nutrient-rich peanut paste, at a UNICEF-supported clinic.

RUTF packets come ready-to-serve and don't require a doctor, water for mixing or a refrigerator.

Within two weeks, Younas began to recover. UNICEF is the global leader in RUTF procurement and helps spearhead a global movement, involving 57 countries, to end hunger and malnutrition.

→ Learn more: unicefusa.org/younas

Kid Power's success. The NFL Foundation and Super Bowl 50 Legacy Fund helped kick off UNICEF Kid Power in the Bay Area, while providing Super Bowl Week incentives for Kid Power classrooms. In addition, the following teams and leagues supported Kid Power: the NBA (Atlanta Hawks, Boston Celtics, Brooklyn Nets, Indiana Pacers, Phoenix Suns and Sacramento Kings); the NFL (San Francisco 49ers and Oakland Raiders); MLB (Atlanta Braves and Boston Red Sox); and the NCAA.

UNICEF Clubs The U.S. Fund reaches out to American teens, college students and young professionals, too. In our UNICEF Clubs program, we encourage students to educate others about children's issues, advocate for children's rights and raise funds for UNICEF. In Fiscal Year 2016, 650 UNICEF Clubs — including 100 new ones — were registered in more than 40 states. Last fiscal year, 350 participants attended the UNICEF Student Summit in Washington, D.C., which included more than 71 congressional meetings on Capitol Hill. Our Global Citizenship Fellowship prepares globally minded young people for public service leadership. Fellows mobilize at the grassroots level, raising awareness about children's issues and inspiring faith-based communities, schools and other volunteers to take action. Last fiscal year, Fellows supported more than 122,000 constituent "touch points," including high school and college programs, Congressional Action Teams, Kid Power schools and Trick-or-Treat for UNICEF supporters.

UNICEF NextGen Finally, our UNICEF NextGen program — consisting of young leaders, entrepreneurs and innovators in their 20s and 30s — raised \$1.9 million for UNICEF and held its first-ever Global Summit in collaboration with UNICEF Jamaica. Daria Daniel, a NextGen New York Steering Committee member, is one of the many exemplary UNICEF supporters that NextGen fosters. Last fiscal year, Daria and her fellow NextGen leaders hosted an art exhibit, *Through Their Eyes: Moments Photographed by Syrian Children*, which showcased powerful images taken by Syrian refugee children. The NextGen community continued to engage peers and networks to support UNICEF, hosting fair trade dinners, thought clubs, dance fundraisers, art parties and more, using its influence and powerful voices to highlight UNICEF's critical work.

Mobilizing the American Public

The U.S. Fund for UNICEF has inspired generations of Americans to support UNICEF and advocate for children's rights and well-being.

Fundraising and Advocacy During Fiscal Year 2016, our 69th year of operation, we continued to mobilize the American public to put children first around the world, raising approximately \$75 million via small gifts from more than 416,000 donors. We are profoundly grateful for this remarkable generosity and support. Advocacy for children is a major public initiative for the U.S. Fund. In Fiscal Year 2016, we spurred the activism of 1.35 million "informed supporters," more than 247,135 "engaged advocates" and more than 9,975 "believers."

Convention on the Rights of the Child The U.S. Fund and our supporters have been active on social media, too, with more than 750,000 followers on Facebook and Twitter. In April 2016, we launched a weeklong Twitter-based campaign asking President Obama to send the Convention on the Rights of the Child (CRC) to the U.S. Senate. The CRC mandates that all children be viewed and treated as human beings with important, fundamental rights. Sadly, the United States is the only country that has not yet ratified this critical human rights treaty. Using our campaign hash tag, #SendTheCRC, more than 4,400 Twitter accounts sent tweets or re-tweets about ratification, resulting in 44 million Twitter impressions, helping to raise public awareness of children's rights and the importance of America's leadership role in protecting them. The U.S. Fund's President and CEO, Caryl M. Stern, capped the #SendTheCRC campaign with a Time.com op-ed.

End Trafficking Our End Trafficking campaign — designed to protect children, here and abroad, from sexual exploitation and forced labor — reached more than 57,000 constituents through 246 events in 20 states. We worked hard to focus public attention on this issue through the U.S. Fund's first End Trafficking podcast on Apple's iTunes platform. In collaboration with Together for Girls, we organized a Twitter chat on International Women's Day with the event's hash tag — #AllWomen — trending nationwide.

Influencer Advocacy The U.S. Fund solicits help in fundraising and public outreach from opinion leaders and influencers, too. In January 2016, actress, fashion model and UNICEF Ambassador Angie Harmon traveled to Vietnam to see UNICEF's child protection programs in action, sharing her experience on People.com to help publicize Human Trafficking Prevention Month. Basketball star Luol Deng — along with the National Basketball Players Association and the Miami Heat, which provided matching donations — teamed up with UNICEF for his 31st birthday to support children in South Sudan.

UNICEF Supporter Heidi Klum, world-famous supermodel, television host, businesswoman, fashion designer and television producer, traveled to India last year to see UNICEF's work firsthand. She shared her experiences with millions of followers — including meetings with teen community leaders and visits to child-friendly schools, a neonatal care unit, a nutrition center and a health center — via her social media accounts.

UNICEF Inspired Gifts Motivated by seeing UNICEF in action in India, Heidi Klum also raised public awareness of our innovative Inspired Gifts program, which offers supporters the opportunity to purchase actual lifesaving supplies. Raising more than \$1.2 million during the last fiscal year, Inspired Gifts succeeded in expanding its appeal beyond holiday-related giving by appealing to donors' desire to make impact gifts.

UNICEF Tap Project Marking its 10th and final year during World Water Month (March 2016), the UNICEF Tap Project has raised over \$6 million since 2007 to support UNICEF's water, sanitation and hygiene programs in 12 countries, benefiting more than 500,000 children and families. In 2016, Americans spent 20 million minutes away from their phones using the Tap Project's innovative mobile app, unlocking nearly 4 million days of clean

water for children. The U.S. Fund is grateful for funding from National Partner Giorgio Armani Fragrances and Proud Supporter S'well Bottle, and to volunteers and supporters who helped raise more than \$615,000. They all made Tap's last campaign a great success.

Community Fundraising During the 2015 TCS New York City Marathon, Team UNICEF's 75 runners raised nearly \$300,000, a record amount for a single team. Team UNICEF's 25 runners at the 2016 Boston Marathon raised more than \$160,000. And then there were heroes like Beth Gesner, who has volunteered for the U.S. Fund for more than two decades. For the past nine years, Beth has organized an annual holiday gift-wrapping fundraiser in Delaware. Beth and her volunteers have raised more than \$75,000 to date. Beth's long-term commitment to the world's children inspires us all.

Greeting Cards and UNICEF Market Pier 1 Imports® once again sold UNICEF's signature holiday cards in their stores nationwide and on pier1.com and gave 100 percent of the sale proceeds to the U.S. Fund, generating more than \$1.6 million in revenue for UNICEF. IKEA also sold UNICEF holiday cards and donated 100 percent of the sale proceeds. UNICEF Market sells beautiful handcrafted items that support both artisans and children around the world. Sales in our online store, UNICEF Market, doubled during its second year of operation.

K.I.N.D. (Kids in Need of Desks) Launched by MSNBC's Lawrence O'Donnell in 2010, our K.I.N.D. Fund raised more than \$1.1 million last fiscal year and provided desks for schoolchildren in Malawi, where the majority of students lack desks or chairs in the classroom. To help support another key UNICEF priority — girls' education — K.I.N.D. also raised a record \$1.3 million for scholarships for girls to attend secondary school in rural Malawi.

Innovative, Visionary Partnerships

Partnering with foundations, civil society organizations, corporations (for gifts-in-kind) and impact investors, the U.S. Fund for UNICEF helps promote child survival, more equitable futures for children and sustainable, systemic change.

The U.S. Fund is deeply grateful for the leadership, bold public outreach and invaluable support of our institutional partners and investors. Their commitment to UNICEF — and to long-term improvements in health care, education, equity, emergency relief and child-centered development and protection — will affect the survival and futures of tens of millions of children, now and in the decades to come. During Fiscal Year 2016, we are proud that these partnerships (including gifts-in-kind) collectively raised more than \$406 million for UNICEF. This funding provided vital support for many large-scale innovative projects — whose goals range from ending preventable child deaths to combating socio-economic and gender inequality — across multiple continents.



Polio Eradication We have moved tantalizingly close to our long-held goal of ending polio, everywhere, forever. The Bill and Melinda Gates Foundation, Rotary International and the federal Centers for Disease Control and Prevention have all been major, long-term supporters of this decades-long effort to eradicate the disease. To date, in addition to advocacy and social mobilization, Rotary has contributed more than \$1.6 billion to fight polio, and the Gates Foundation has contributed nearly \$300 million since 2013. In 2015, there were fewer than 80 confirmed polio cases in the world, down from about 350,000 per year when the Global Polio Eradication Initiative began in 1988. To celebrate World Polio Day in October 2015, Rotary hosted a global update on polio eradication, featuring Rotary members, celebrity ambassadors, scientific experts and partners, including UNICEF and the U.S. Fund. The event reached more than 10.7 million people across 20 platforms on social media and resulted in 622,662 engagements and nearly \$200,000 in donations. Pakistan — the only country, along with Afghanistan, where polio remains endemic — accounted for nearly 90 percent of the world's polio cases in 2014. As a result of the continued measures to reach all children with the polio vaccine, and with the support of Rotary's local Pakistani clubs, polio cases decreased nearly 70 percent worldwide in June 2015, compared to the same period in 2014. Rotary has committed more than \$125 million in grants to support polio eradication activities in Pakistan, inspiring volunteers from Pakistan's 188 Rotary clubs, too.

Eliminating Maternal and Neonatal Tetanus UNICEF is also helping to spearhead the elimination of maternal and neonatal tetanus (MNT), a major killer of young mothers and infants. Since 1999, this effort has helped slash the number of endemic countries by two-thirds. Since 2010, the U.S. Fund has partnered with Kiwanis International through The Eliminate Project. Kiwanis was the largest private-sector donor to the global MNT elimination initiative in 2016. Kiwanis' new 2016 pledge of \$10 million will help protect more than 3 million women and their future newborns against tetanus. Kiwanis also granted \$7 million through The Eliminate Project. With Kiwanis, BD, LDS Charities and other partners, we were able to celebrate four significant MNT elimination milestones during Fiscal Year 2016 — in Cambodia, India, Indonesia and Niger.

Foundation Partners In addition to the Gates Foundation, other American-based foundations that generously support UNICEF's programs via the U.S. Fund are: the Margaret A. Cargill Philanthropies, the National Philanthropic Trust, the Conrad N. Hilton Foundation and The William and Flora Hewlett Foundation. The U.S. Fund also works with many foundations, and the international child development community, to find new ways to increase child survival and well-being. At the U.S. Fund's Annual Meeting in May 2016, for example, representatives from several leading partners, including the Gates and Rockefeller Foundations, joined UNICEF for a panel called "Children Count," which focused on UNICEF's strong commitment to collecting, using and analyzing data to ensure effective programming for children. In June 2016, UNICEF and the World Health Organization (WHO) (with a \$660,000 grant from the TB Alliance) convened to find new ways to integrate child tuberculosis (TB) screening and treatment with other child health-care and development programs.

Civil Society Organizations During Fiscal Year 2016, many civil society organizations worked with the U.S. Fund, including Lions Clubs International, which donated more than \$20,000 to support UNICEF's School-in-a-Box kits; the General Federation of Women's Clubs, which donated \$20,000 to support the U.S. Fund's End Trafficking Project to protect children, at home and abroad, from sexual abuse and commercial exploitation; the Delta Kappa Gamma Society International, whose members donated \$50,000 to support the Schools for Africa project; and the National Consortium for Academics and Sports, which donated more than \$56,000. Other civil society supporters are recognized on page 67.

Faith-Based Organizations The U.S. Fund partners with faith-based organizations to support UNICEF projects that save and improve children's lives. In addition to its partnership in The Eliminate Project, LDS Charities supported programs worldwide, including emergency response, education for refugees, immunizations and WASH in schools. The American Jewish World Service granted \$250,000 to UNICEF to conduct research on the impact of cash transfers and economic empowerment on gender-based violence in Ghana and Tanzania. In December 2015, in collaboration with the Coalition of Interfaith Leaders of the New York Board of Rabbis, the U.S. Fund held an interfaith convening on violence against children. During Black History Month 2016, the U.S. Fund for UNICEF teamed up with African-American churches and religious organizations (including the Church of God in Christ, Fountain of Praise Ministries, the International Association of Ministers' Wives and Ministers' Widows, the National Baptist Convention, Pentecostal Assemblies of the World and the Progressive National Baptist Convention) to raise awareness and help students in Africa access education through our Kids in Need of Desks (K.I.N.D.) Fund, which provides scholarships for girls' education and desks and supplies to children in need. Other faith-based supporters are recognized on page 67.

UNICEF Bridge Fund The U.S. Fund continued to partner with impact investors and donors via its unique, innovative UNICEF Bridge Fund, which accelerates support for UNICEF when the speed of aid can mean the difference between life and death for children. In April 2016, the Bridge Fund provided \$5 million to help procure 20 million doses of a new, more effective polio vaccine and assist countries unable to fund this transition quickly enough to meet urgent polio eradication objectives. Last year, the Bridge Fund collaborated with another UNICEF National Committee for the first time. To support malaria elimination, the Bridge Fund joined UNICEF Denmark to accelerate a pledge of \$1.3 million and enable UNICEF to procure and deliver long-lasting insecticidal nets, artemisinin-based combination therapies and rapid diagnostic tests in Angola, the Democratic Republic of the Congo and Kenya before mosquitoes (the malarial vector) started to breed. Last year, the Bridge Fund surpassed \$110 million of cumulative program activity. Finally, we are proud that, for the second consecutive year, ImpactAssets 50 included the Bridge Fund in its list of approved impact fund managers.



UNICEF and its partners provided

7,500,000

children with access to formal or non-formal basic education.

\$66.1 million worth of education supplies distributed

51,647

classroom kits

55,293

country-specific educational kits

38,400

recreation kits

16,964

early childhood development kits



Supporters Across the Nation

Headquartered in New York City, the U.S. Fund for UNICEF also works nationwide through our Washington, D.C. and regional offices to obtain U.S. government support and engage major donors and corporate partners with advocacy and partnership opportunities, fundraising events, planned giving programs and volunteer initiatives. During Fiscal Year 2016, all these activities raised more than \$87.3 million for UNICEF and children worldwide.

Corporate Partners The U.S. Fund for UNICEF partnered with more than 45 corporations to raise over \$170 million for vulnerable children, including \$135 million in gifts-in-kind. We continue to work with companies to develop integrated, transformational partnerships that leverage the full capacity of the private sector to put children first.

Public Policy and Advocacy In Washington, D.C., our Office of Public Policy and Advocacy ensured that the U.S. Fund secured a \$132.5 million appropriation from Congress during Fiscal Year 2016, the U.S. government's largest-ever cash contribution to UNICEF's work. Our Regional Board Members, who provide local guidance and expertise to our eight regional offices, helped make the case for the world's children in our nation's capital. In March 2016, 60 Regional Board Members and staff convened in Washington to advocate for UNICEF and support the "Reach Every Mother and Child Act." Every region was represented, and the group held 43 House and Senate meetings, doubling the prior year's outreach.

Great Plains Region The newest of our nine regional offices, the Great Plains Regional Office opened in 2016. Headquartered in Dallas, the region includes Colorado, Kansas, North Texas and Oklahoma. The annual fundraising gala, Children First: An Evening with UNICEF, raised almost \$750,000 in April 2016, a significant increase over prior years. Regional Board Members Leigh Rinearson and Danielle Pruitt were among the region's standouts, helping to raise more than \$800,000 for Let Us Learn, a program that focuses on educating the hardest-to-reach children in Afghanistan, Bangladesh, Liberia, Madagascar and Nepal.

Mid-Atlantic Region In only two years, this Regional Board has grown from an advisory committee to 16 members strong, adding four new members last year. In June 2016, the region teamed up with Special Olympics International to host an event with National Board Member Dikembe Mutombo, at the Austrian Embassy in Washington, D.C.

Midwest Region In October 2015, the Midwest Region's fifth annual UNICEF Chicago Humanitarian Awards Luncheon honored two local humanitarians involved with children, Barbara Bowman and Keith Decker. Over 450 guests attended the luncheon, many of whom were introduced to UNICEF's work for the first time. Co-chaired by Kim Rucker and Mark Mitsukawa, the region's ninth annual Hope Gala in April 2016 featured a performance by Vanessa Williams, raised over \$1 million and welcomed over 500 guests.





New England Region For their annual global conference in September 2015, the New England Region welcomed UNICEF's 36 National Committees. At the Children First Speaker Series in Boston in April 2016, Kim Phuc, who as a girl, appeared in an iconic Vietnam War photo, expressed hope for the future of children around the world. The annual Children's Champion Award Dinner in June raised \$1 million for children. The event also honored New England Regional Board Members Kaia Miller Goldstein and Pedro and Carolina Martinez for their determination to put children first.

New York Region The UNICEF Snowflake Ball raised a record \$3.6 million for children with over 800 people in attendance to honor National Board Member Mindy Grossman and UNICEF Goodwill Ambassador Orlando Bloom. Several New York Board members joined UNICEF Field Visits this year, including trips to Madagascar and the Za'atari Refugee Camp in Jordan, and shared their experiences with fellow UNICEF supporters upon returning home.

Northwest Region A speaker series — featuring UNICEF staff discussing the Syrian refugee crisis, UNICEF Kid Power, immunization and other topics — was a highlight of the Northwest Region's year. Regional Board Member Carrie D. Rhodes spoke at a spring 2016 luncheon about her personal connection and commitment to The Eliminate Project, an initiative by UNICEF and Kiwanis International to eliminate maternal and neonatal tetanus worldwide.

Southeast Region Southeast Regional Board Member Dr. Gulshan Harjee, who received immunizations from UNICEF as a child growing up in Tanzania, was honored by the Association of Fundraising Professionals for her philanthropic leadership in Atlanta. She has helped to raise over \$700,000 to support UNICEF's work worldwide.

Southern California Region Raising a record-breaking \$2.6 million in January 2016, this Region's UNICEF Ball honored President of the University of Southern California, C.L. Max Nikias, while UNICEF Goodwill Ambassador David Beckham received the Danny Kaye Humanitarian Leadership Award. The award was presented by Sir Elton John and David Furnish, and the event featured a performance by GRAMMY® Award-winning recording artist Mariah Carey. The U.S. Fund launched a partnership with Special Olympics for children with disabilities, with official spokesperson Lucy Meyer.

Southwest Region At the Audrey Hepburn® Society Ball in May 2016 in Houston, the Southwest Region honored former First Lady Barbara Bush, attracted more than 400 guests and raised a record-breaking \$800,000. The Regional Board's "No Lost Generation" Art Auction raised more than \$257,000. Carlos Alvarez, an exemplary participant in this region's work, gave \$200,000 toward various global disasters in 2016 to help protect the world's most vulnerable children. ●

The U.S. Fund for UNICEF holds events in support of UNICEF'S work

across the nation

to engage supporters and raise funds
to save and protect the world's
most vulnerable children.



Southern California

Sir Elton John
at the UNICEF Ball.



Los Angeles



Great Plains

UNICEF Ambassador Alyssa Milano, Pier 1 Imports President and CEO Alex Smith, UNICEF NextGen National Development Committee Chair Sterling McDavid and U.S. Fund for UNICEF's President and CEO Caryl M. Stern at Children First: An Evening with UNICEF.

Dallas

children first.

Midwest

Immediate Past Chair of the National Board Vincent J. Hemmer, Amy Brown, and National and Midwest Regional Board Chair Robert T. Brown at the ninth annual Hope Gala.



New England

Honorees Carolina Martinez and Kaia Miller Goldstein at the Children's Champion Award Dinner.



Boston



New York

UNICEF Goodwill Ambassadors Liam Neeson and Orlando Bloom (honoree) at the annual UNICEF Snowflake Ball.



Southeast

Ted Turner (honoree) at UNICEF's Evening for Children First.



Atlanta



Southwest

Singer Faith Hill with former First Lady Barbara Bush at the Audrey Hepburn® Society Ball.

Houston

Midwest

Honorees Carolina Martinez and Kaia Miller Goldstein at the Children's Champion Award Dinner.

Financial Report

The U.S. Fund for UNICEF management team, as overseen by the Audit Committee of our Board of Directors, has continued to establish and maintain internal controls and reporting methods that emphasize documentation, implementation and testing. As a result, we have maintained the highest level of ethical, business and financial practices, enabling the U.S. Fund for UNICEF to remain financially sound and sustainable.

The financial summary on page 44 highlights our financial statements, all of which KPMG, LLP have audited. A complete set of our financial statements, including the related notes with auditor's unqualified opinion, is available upon request as well as on our website.

At the direction of the Audit Committee, the U.S. Fund management has continued to enhance a robust internal audit plan that emphasizes compliance, accountability, data security and reliability in order to help counter any risks that could impact the internal control systems of the organization. The scope of our internal audit testing, approved by the Audit Committee, included testing of controls at our national headquarters involving our grantmaking and approval process, major donor agreements, major vendor contracts, and whistleblower and conflict-of-interest policies, as well as a review at the regional offices, and all were found to be reliable and effective. We are also in compliance with Federal Form 990 requirements and comply with 403(b) Form 5500 audit requirements. Any findings are reported to the Audit Committee and shared with our independent auditors. The same rigor has been applied when reviewing our information technologies systems for compliance and control.

We believe our internal controls, coupled with continued enhancements, oversight and internal audit process testing, provide reasonable assurance that our financial reports and statements are reliable and that they comply with generally accepted accounting principles.



Caryl M. Stern
President and CEO



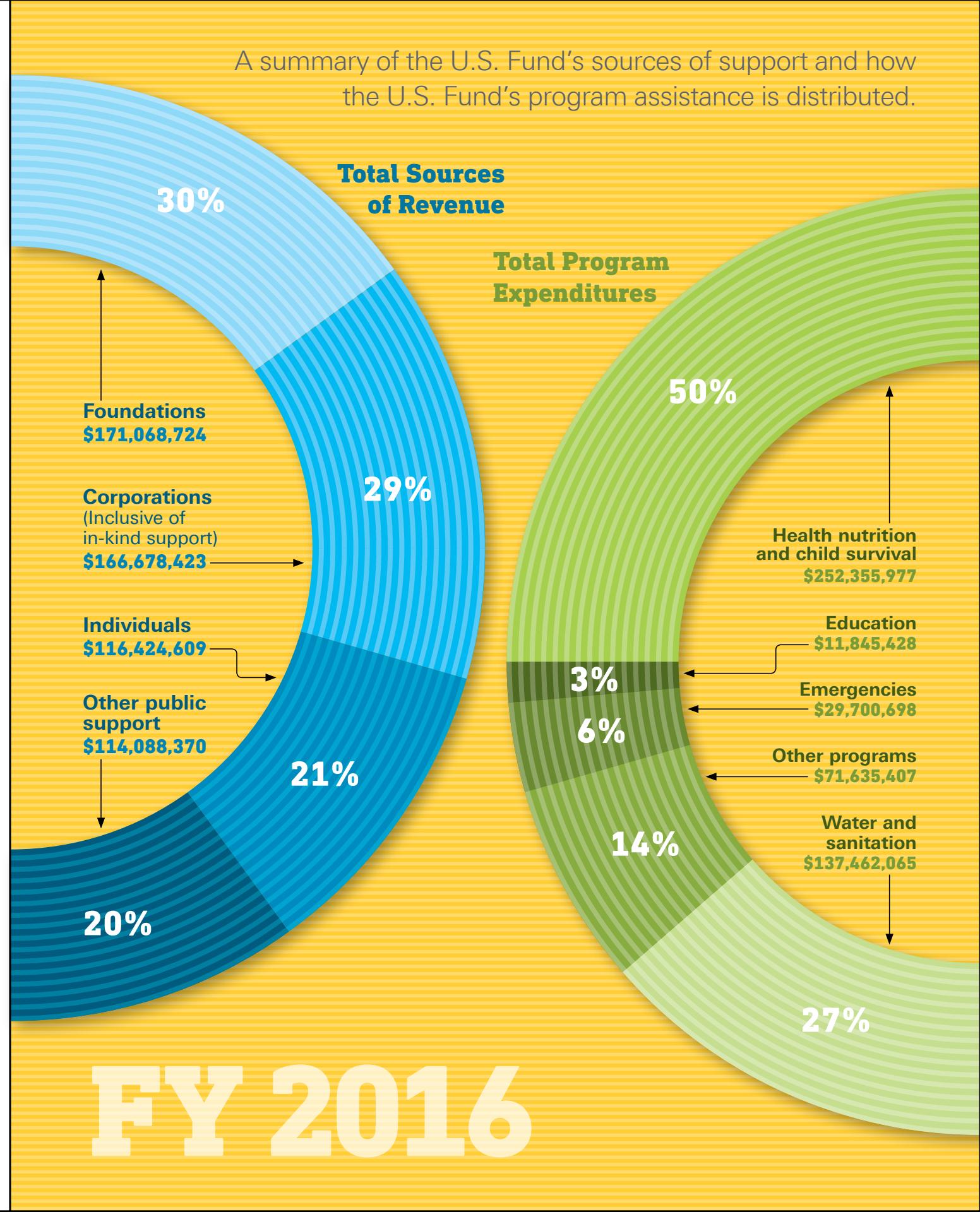
Edward G. Lloyd
Chief Operating Officer and
Chief Financial Officer



Consolidated Statement of Activities

Public support and revenue		Fiscal Year 2016	Fiscal Year 2015
Public support			
CONTRIBUTIONS			
Corporate	\$31,488,603	\$24,689,873	
Major gifts	37,988,845	30,510,058	
Foundations	171,068,724	132,627,609	
Non-governmental organizations (NGOs)	84,131,577	90,427,627	
Direct marketing	48,098,223	49,397,717	
Trick-or-Treat program	2,279,080	2,468,938	
Internet	17,923,457	22,001,204	
Other	18,384,358	16,768,291	
GIFTS-IN-KIND	135,189,820	121,203,396	
SPECIAL EVENTS INCOME, NET OF EXPENSES	7,458,425	7,256,555	
BEQUESTS AND LEGACIES	10,135,004	11,892,249	
Total public support	\$564,146,116	\$509,243,517	
Revenue			
GREETING CARDS REVENUE	3,528,740	3,514,772	
INVESTMENT RETURN	825,029	1,606,434	
CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS	(239,759)	(758,925)	
Total revenue	\$4,114,010	\$4,362,281	
Total public support and revenue	\$568,260,126	\$513,605,798	
Expenses			
Program services		Fiscal Year 2016	Fiscal Year 2015
GRANTS TO UNICEF AND OTHER NGOs	\$487,891,919	Percent of Total Expenses	Percent of Total Expenses
PUBLIC INFORMATION, EDUCATION, AND PROGRAM SERVICES	14,428,535		
ADVOCACY	679,121		
Total program services	\$502,999,575	90%	90%
Supporting services			
MANAGEMENT AND GENERAL	15,275,852	3%	14,622,805
FUND-RAISING EXPENSES	42,906,003	7%	41,976,664
Total supporting services	\$58,181,855	10%	10%
Total expenses	\$561,181,430	100%	100%
Change in net assets	\$7,078,696		\$(27,704,512)
Net assets at beginning of year	\$118,305,688		\$146,010,200
Net assets at end of year	\$125,384,384		\$118,305,688
Note 1			
Through the Office of Public Policy and Advocacy in Washington, D.C., the U.S. Fund for UNICEF acts as an advocate for the well-being of the world's children. One of the specific functions of the Public Policy Office is to advise both the administration and Congress about the importance of the voluntary contributions made to UNICEF by the U.S. Government. The U.S. Fund for UNICEF's efforts in this regard helped to get Congress to direct the U.S. Government to allocate \$132.5 million to UNICEF in 2016. This funding is provided directly to UNICEF and is not reflected as Revenue in the Summary of Financial Highlights. Related expenses are included in total program services.			
Note 2			
The U.S. Fund for UNICEF has total net assets of \$125.3 million that consist of:			
Unrestricted	\$50,891,347		
Temporarily Restricted	\$72,850,708		
Permanently Restricted	\$1,642,329		
Total net assets	\$125,384,384		
Unrestricted net assets are used to account for public support that is unrestricted in nature. Temporarily restricted net assets are used to account for contributions that have donor-imposed restrictions that have not been fulfilled either in time or by purpose. Permanently restricted net assets are utilized to account for true endowments, whereby the donor has permitted the U.S. Fund for			
Note 3			
This summary was prepared by the U.S. Fund for UNICEF from its financial statements, which were audited by KPMG, LLP. The complete financial statements, including the related notes and auditor's report, are available upon request or on the U.S. Fund's website at unicefusa.org .			

A summary of the U.S. Fund's sources of support and how the U.S. Fund's program assistance is distributed.



Why We Give

In the past year, there was a groundswell of support for UNICEF. Our community sought to learn about the struggles children face worldwide, and how to help. We caught up with supporters and asked: Why do you give?

We learned that our diverse community members have one thing in common: they are inspired by the hope and resilience of children.

Our supporters have personal reasons for giving, too. Kids give because they learned that other kids need them — and they have a beautiful desire to help. Some donors are inspired by their parents, who instilled in them a belief that others should be treated with compassion. Some give out of concern for those they left behind in their homelands, where children aren't getting the education or health care or protection they need. Some older supporters were grateful for the good fortune in their lives, and they wanted to give back by helping today's children.

And some give because they encountered UNICEF at a crossroads in their lives — and it made all the difference. As a child, Thai Dang contracted malaria. In his village in Vietnam, there was no treatment. UNICEF provided the medicine that saved his life. Later, UNICEF intervened again, "like a third parent," as Thai Dang puts it, giving him a chance to go to school and build a successful future.

Now, having created a life in the U.S., Thai Dang returns the favor, supporting UNICEF to give today's children opportunities for tomorrow. "You've got to reach out and help," says Dang. "UNICEF is the tool for me to continue doing that for the rest of my life."

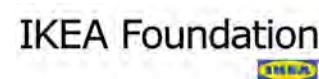
The lists that follow acknowledge major contributions of support for the U.S. Fund for UNICEF in Fiscal Year 2016 (July 1, 2015–June 30, 2016). ●

► *With gratitude to all of our donors far and wide, we share just a few of our supporters' stories on our website: unicefusa.org/whygive.*



We thank the following generous partners that provided
\$1 million +
to support the U.S. Fund for UNICEF in Fiscal Year 2016.

Corporations



Foundations

Bill and Melinda Gates Foundation

Margaret A. Cargill Foundation

Conrad N. Hilton Foundation

National Philanthropic Trust

Organizational Partners



Individuals and Family Foundations

Anonymous



The Roger and Rosemary Enrico Foundation

Stefan Findel and Susan Cummings-Findel

Landry Family Foundation

George Lucas Family Foundation

Page Family Foundation

Barbara and Edward Shapiro



Fatime

A violent attack by Boko Haram forced Fatime, 7, and her family to flee northeastern Nigeria. They made their way to Chad, where UNICEF is providing assistance to tens of thousands of people displaced by ongoing violence. Luckily, Fatime's brothers found her a donkey to ride. "The hardest part was not being able to eat for four days in a row," says Fatime. Today, she and her siblings have access to clean water and health care. They are also attending a school, for the first time, at a UNICEF-supported refugee camp in Darnaim.

→ Learn more: unicefusa.org/fatime

Corporations

Companies and/or their employees that supported the U.S. Fund for UNICEF, including in-kind gifts.

UNICEF PRESIDENT'S CIRCLE

Gifts of \$1,000,000 and above

ALEX AND ANI
ExxonMobil Foundation
GE Foundation
Google
Gucci
Hallmark Marketing Company
IKEA Foundation
Johnson & Johnson, Inc.
Merck
Pfizer
Pier 1 Imports, Inc.
Prudential Foundation
Target Corporation
The Walt Disney Company
The UPS Foundation

UNICEF DIRECTOR'S CIRCLE

Gifts of \$250,000 and above

American Airlines
Applied Medical
Bad Robot Productions
GP Cellulose
HSN, Inc.
Humble Bundle
JPMorgan Chase
Kimberly-Clark Corporation
L'Oréal USA – Giorgio Armani Fragrances
Louis Vuitton Americas
Mariner Investment Group, LLC
NCR Foundation
Starwood Hotels & Resorts
Western Union Foundation

UNICEF LEADER'S CIRCLE

Gifts of \$100,000 and above

AI-Monitor
Apple Corps Ltd.
Barneys, Inc.
BD
Bloomberg, L.P.
Claire's
Global Impact
H&M Foundation
Jamberry
LINE Corporation
Microsoft
Network For Good
Omaze, Inc.

PayPal

The Procter & Gamble Company
S'well Bottle
TOMS
Wells Fargo

Foundations

Grants of \$50,000,000 and above

Bill and Melinda Gates Foundation

Grants of \$15,000,000 and above

National Philanthropic Trust

Grants of \$1,000,000 and above

Margaret A. Cargill Foundation
Conrad N. Hilton Foundation

Grants of \$500,000 and above

The William and Flora Hewlett Foundation

Audrey Hepburn® Society

The Audrey Hepburn® Society recognizes the U.S. Fund for UNICEF's most generous individual donors, offering special opportunities to connect with UNICEF's work. For more information, please visit unicefusa.org/AudreyHepburnSociety.

*Audrey Hepburn® Trademark: Property of Sean Hepburn Ferrer and Luca Dotti.
ALL RIGHTS RESERVED.*

AUDREY CIRCLE

Gifts of \$1,000,000 and above

Anonymous (1)
Education Above All,
Educate A Child
The Roger and Rosemary Enrico
Foundation
Stefan Findel and
Susan Cummings-Findel*

Landry Family Foundation*
George Lucas Family Foundation
Page Family Foundation
Barbara and Edward Shapiro

GUARDIAN

Gifts of \$500,000 and above

Anonymous (1)
Susan and Dan Boggio
Mr. and Mrs. Gary Edwards
Bob and Tamar Manoukian*
The Tom Mikuni and Minnie Obe
Hirayama Charitable Fund*

HUMANITARIAN

Gifts of \$100,000 and above

Anonymous (5)
Hartland-Mackie Family
AJA Charitable Fund*
The Ajram Family Foundation*
Al Khayyat Foundation
Moll Anderson*
Mr. and Mrs. Thomas Barbour*
Ms. Elena Marimo Berk and
Mr. David Drummond*

Dr. and Mrs. Peter Bolland*

Mr. and Mrs. Robert J. Brinker*

Daniel J. Brutto*
Dr. and Mrs. William E. Chin, Sr.*
Serena Simmons Connelly*
Mr. and Mrs. Jamal Daniel*

Mr. and Mrs. William Dietz, Jr.*
Mr. and Mrs. Steve Eaton*

Mr. and Mrs. Michael R. Eisenson*
The Charles Engelhard Foundation*

GHR Foundation
Ms. Kaia Miller Goldstein and
Mr. Jonathan Goldstein*

Dr. and Mrs. Karl A. Gschneidner*

Mr. H. Stephen Harris, Jr. and
Ms. Shigeko Ikeda*

Helaina Foundation
Mr. Vince Hemmer*

Mr. John A. Herrmann
Ms. Anne Hewel
Ms. Susan J. Holliday*

Impetus Foundation
Ittleson Foundation, Inc.
Dr. Sarah P. Korda*

T.S. Kwok Charitable Trust
Penny and Paul Loyd*

Charles, Jamie, and Lucy Meyer*
Midler Family Foundation

Christine M.J. Oliver*
Mr. Omar Qaiser and Ms. Asyah Khan*

Randell Charitable Fund*
Ms. Carrie D. Rhodes*
The Rockdale Foundation*
Mr. and Mrs. Richard Rogers
Mr. and Ms. Kim Rucker
Sala Barrenechea Family*
Harold Simmons Foundation
The Herbert Simon Family
Foundation
Mr. Jeff E. Tarumianz*

Mr. George Tometti
Ting Tsung and Wei Fong Chao

Foundation
Jina and Bruce Veaco

Audrey Hepburn® Society continued

Elbert H., Evelyn J., and Karen H. Waldron Charitable Foundation*
Mr. Robert J. Weltman*
The Wilson Family Foundation*
Mr. Mel Zwissler*

CHAMPION
Gifts of \$50,000 and above

Anonymous (8)
Mr. and Mrs. William F. Achtmeyer*
Margaret Alkek Williams and the Albert and Margaret Alkek Foundation
Mr. Mark B. Allyn and Ms. Allie Allyn*
The Annenberg Foundation
The Honorable and

Mrs. Hushang Ansary
Mr. and Mrs. J. Gregory Ballentine*

Mr. Tom Barrack
Mr. and Mrs. Joshua Bekenstein

Ms. Cathleen Black
Mr. and Mrs. Patrick Boushka*

Mr. and Mrs. Robert Brown*
Ms. Mary Catherine Bunting*

Cogan Family Foundation*
Max Duckworth and Sarah Godlewski*

Dr. Dolores Rice Gahan and
Mr. Thomas J. Gahan*

Mahin Ghaffari
Mr. Ziad Ghandour

Mr. Norman Godinho
Ms. Alice R. Goldman and

Mr. Benjamin B. Reiter*
Hilary and Bryant Gumbel*

The Haslam Family Foundation
Hawk Foundation

Mr. and Mrs. Dariush Hosseini*
Mr. Vester T. Hughes, Jr.*

Ghada and Ray Irani
Isdell Family Foundation

Mr. Philip Kavesh*
Mr. and Mrs. David S. Kim*

Dr. and Mrs. Peter S. Kim*
Ms. Faye Kolhonen*

Mr. Burt Larkins*
Ms. Téa Leoni*

Ms. Corinne Levy Goldman and
Mr. Daniel Goldman

Ms. Susan Littlefield and
Mr. Martin F. Roper*

The Magic Pebble Foundation
Mr. and Mrs. Jim McIngvale

Nidhika and Pershant Mehta

The Mendelsohn Family Fund*

Milken Family Foundation
Miss Doryce Moosey*
John O'Farrell and Ms. Gloria Principe
Jane Dale Owen Memorial
Charitable Fund
Purvi and Harsh Padia*
Mr. and Mrs. Anthony Pantaleoni*
Mrs. Jennifer L. Paradis
Joanna and Stephen Ratner
Charitable Fund*

Keri and George Rhodes*
Ms. Leigh Rinearson
Ms. Margot Robbie
Luly and Maurice Samuels*
Frank and Wendy Serrino*
Francesca Silva and Janice Dorizensky*

Mr. and Mrs. Brian J. Smith*
Mr. and Mrs. Cyrus W. Spurlino*
Bernard Taylor, Sr.*
William and Joyce Thibodeaux*

Byron and Tina Trott*
Mr. and Mrs. Ronald N. Tutor

The Walters Family Foundation, Inc.*
Mr. and Mrs. Peter J. Zomber*

PROTECTOR**Gifts of \$25,000 and above**

Anonymous (17)

Joan and Aron Abecassis
Dr. Heinz and Margaret Aeschbach*
Ms. Julie Allen
Murina Nasser Al Misnad
Mr. Terry Anderson
Ms. Christina Asher

Michelle and Bob Atchinson*
The Barstow Foundation*
Leah Bishop and Gary Yale*

Joseph J. Bittker and Deanna I. Bittker
Foundation*
Mr. and Mrs. Aryeh Bourkoff

Mr. and Mrs. Peter Chernin
Dr. and Mrs. Jon Citow*

Mr. John R. Cleveland*
Mr. and Mrs. Steven M. Collins*

Ms. Georgette Constant*
Cooper-Siegel Family Foundation*

Mr. and Mrs. Jim Crownover
Mr. Damian Cunningham and

Ms. Triona O'Hanlon*
Edwin W. and Catherine M. Davis

Foundation
Mr. and Mrs. Robert Day

Devine Majors Foundation
DoMore4:Good

Durham Family Foundation
Sandy Edmonstone
Aaron and Catherine Enrico*
Ms. Mary Callahan Erdoes and
Mr. Philip Erdoes*

Mr. and Mrs. Gerard Falcone*
Ms. Pamela Fiori and Mr. Colt Givner*
Ray C. Fish Foundation
John and Cindi Galiher*

Rebecca Gaples and Simon Harrison*

The Edward and Verna Gerbic Family
Foundation*

Mr. and Mrs. Frederick Goldberg*
Mr. and Mrs. Arthur Goldstein
Joyce and Tim Goss*

Mr. Michael W. Graham and
Ms. Stacy J. Samuels*

Gratis Foundation
Ward and Marlene Greenberg*

Mindy and Neil Grossman
Ms. Desiree Gruber and
Mr. Kyle MacLachlan

Ms. Caroline J. Hamilton
Hanley Foundation
Paul and Ty Harvey*

Mr. Tim Headington
Mr. and Mrs. Franklin W. Hobbs*

Jill Lacher Holmes*
Tod and Ann Holmes*

Joel and Michelle Holsinger
Yuko and Bill Hunt*

James E. and Christine L. Hurtsellers
Mr. Yusuf Iqbal*

Mr. Drederick Irving and Mr. Kyrie Irving
Ms. Monica Issar

Alan K. and Cleidith M. Jennings
Foundation

Charles and Melanie Jones*
Mr. and Mrs. Kelter

Ms. Toni Ko*
Mr. C. James Koch

Hal and Nancy Kurkowski*
The Honorable Anthony Lake and

Ms. Julie Katzman
Peter and Deborah Lamm*

Eileen and Kase Lawal*
Lebenthal Family Foundation*

Mr. and Mrs. Harold Lerner*
The Link Foundation*

James and VanTrang Manges*
Chris and Christine Manning

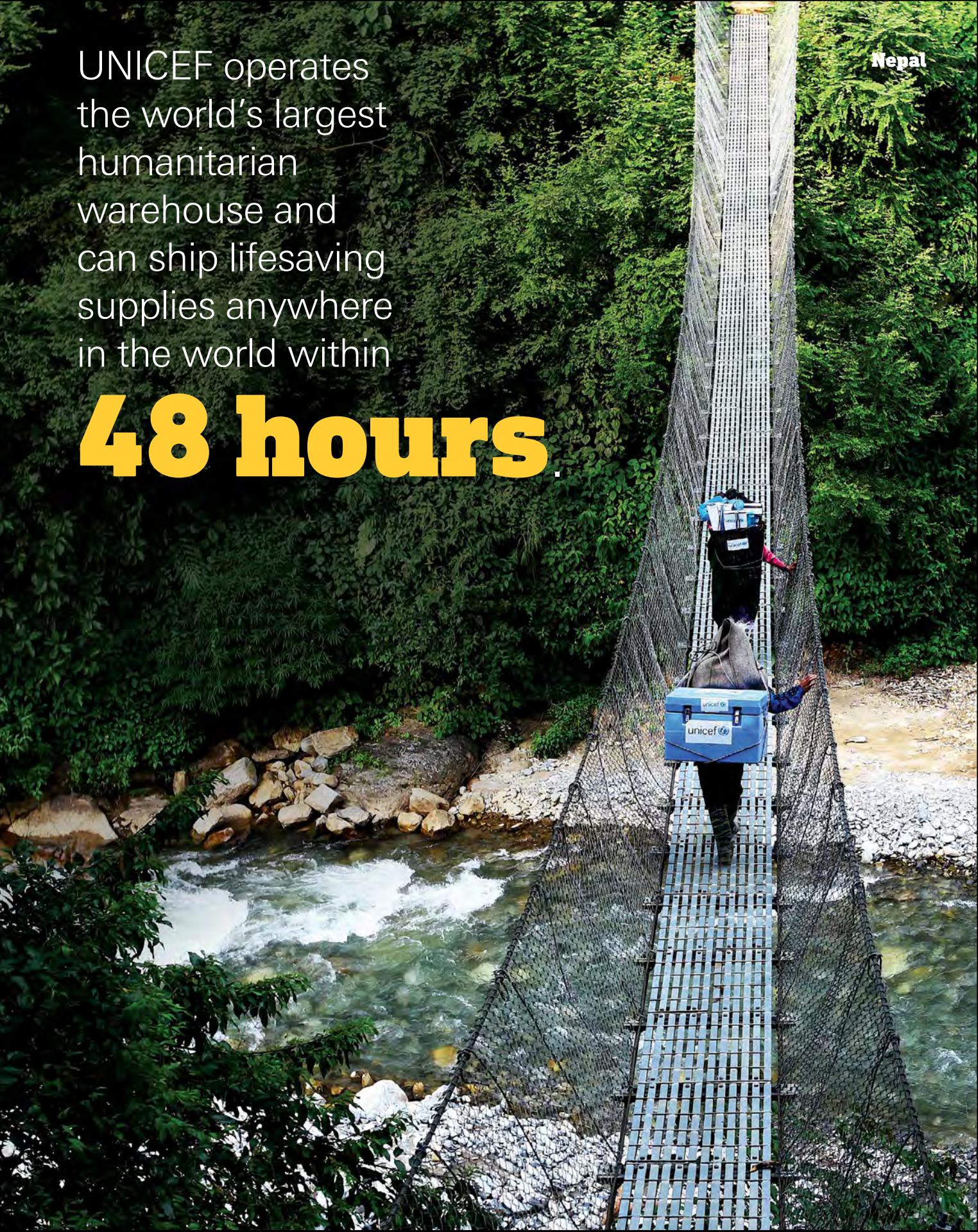
Mrs. Elizabeth F. McBride*
Ms. Jamie McCourt

Stacie and David McDavid

Ms. Sterling McDavid*

UNICEF operates
the world's largest
humanitarian
warehouse and
can ship lifesaving
supplies anywhere
in the world within

48 hours.



Audrey Hepburn® Society continued

Ms. Maureen A. McGuire
The Harold C. Meissner Fund
of the Saint Paul Foundation*
Adam and Martha Metz*
Mr. Gerrish Milliken
Gillian and Sylvester Miniter*
Miracle Players Foundation
Mr. and Mrs. Joseph H. Mitchell*
MLM Charitable Foundation*
Mr. William D. Morgan Jr.
Mosakowski Family Foundation*
The Nanji Family
Susan and David Nethero
James and Insu Nuzzi*
Lauren Oberbannscheidt
Stephen and Tamrah Schaller O'Neil*
Robin and Mark Opel
The Orinoco Foundation*
Mrs. Harriette P. Otteson
Mr. Matthew Pasts*
David and Carole Pendleton*
Michael and Sarah Peterson*
Jim and Denise Poole*
Ms. Brigitte Posch and
Mr. Rod Dubitsky*
Mr. Louis Pupello, In Memory of
Mrs. Marianne Pupello
Ms. Patricia Quick
Debbie and Dave Rader*
Mr. Sal Randazzo*
Drs. Linda and Russell Reeves*
Reynolds Family Foundation
James S. Rhodes, III and
Kalpana Singh Rhodes*
The Rogers Foundation*
Mr. Michael Rosenthal*
Mr. and Mrs. William E. Rosenthal
Mr. Edward P. Roski
Mrs. Lily Safra*
Mr. and Mrs. Shawn Sagart*
Khaled Salem
Dr. Scholl Foundation
Ed and Mary Schreck Foundation*
Dr. and Mrs. Pravin M. Shah*
Charles and M. R. Shapiro
Foundation, Inc.*
Gowri and Alex Sharma*
Ms. Willow Shire*
Devin and Cristina Sloane
Laurence L. Spitters
Mr. and Mrs. John P. Squires*
June A. Stack*
Mr. and Mrs. Craig Stapleton*

ADVOCATE
Gifts of \$10,000 and above

Anonymous (46)
Acorn Hill Foundation Inc.
Mrs. Nancy W. Adams and
Mr. Scott Schoen*
Ms. Sharon V. Agar and
Mr. Richard P. Johnson
Kaveh and Kate Aghevli
Alchemy Foundation*
Mr. and Mrs. Abdulwahab Aldousany*
The Mary Alice and Bennett Brown
Foundation, Inc.
Dr. Rouba Ali-Fehmi
Ambassador Yousef Al Otaiba and
Mrs. Abeer Al Otaiba
Mr. J. Lindsey Alley
Susan W. Almy*
Ms. Kapila Anand and
Dr. Pramod Anand*
The Anbinder Family Foundation*
Ms. Elisa Joseph and
Mr. Steven Anders*
Ms. Allene Anderson
Mr. Sebastian Angulo
Anonymoose Foundation

Ms. Caryl M. Stern and
Mr. Donald LaRosa
Mr. Mark C. Stevens and
Ms. Mary E. Murphy*
Stonbely Family Foundation*
Ping Y. Tai Foundation, Inc.*
Mr. and Mrs. Kirill Tatarinov*
Mr. Phil Telfeyan*
Mr. Jack Thompson
The Richard K. Thompson
Foundation
Michael and Mindy Tofias
Zang Toi
Turner Foundation, Inc.
Mr. Venkat Venkatraman and
Ms. Carolyn Lattin*
The Wasily Family Foundation, Inc.*
Ms. Lillian Weichsel
Chip and Vera Wells
Linda and Peter Werner*
Wheeler Foundation
Mr. George Wick and
Ms. Marianne Mitosinka*
Mr. Jim Xhemaj*
Mr. and Mrs. Daniel Yates
Craig and Mary Beth Young*
Mr. Mustafa Zaheer
Ms. Christina Zilber*

ADVOCATE
Gifts of \$10,000 and above

Anonymous (46)
Acorn Hill Foundation Inc.
Mrs. Nancy W. Adams and
Mr. Scott Schoen*
Ms. Sharon V. Agar and
Mr. Richard P. Johnson
Kaveh and Kate Aghevli
Alchemy Foundation*
Mr. and Mrs. Abdulwahab Aldousany*
The Mary Alice and Bennett Brown
Foundation, Inc.
Dr. Rouba Ali-Fehmi
Ambassador Yousef Al Otaiba and
Mrs. Abeer Al Otaiba
Mr. J. Lindsey Alley
Susan W. Almy*
Ms. Kapila Anand and
Dr. Pramod Anand*
The Anbinder Family Foundation*
Ms. Elisa Joseph and
Mr. Steven Anders*
Ms. Allene Anderson
Mr. Sebastian Angulo
Anonymoose Foundation

The Apatow-Mann Family
Foundation, Inc.*
Anita L. Archer*
Mr. and Mrs. Darren Ash
Keinan Ashkenazi
The Austin Foundation, Inc.
Mr. Mitchell Avent
Michael and Janet Azhadi*
Mary Jan and Paul Bancroft*
Mrs. Caterina Bandini Schwinn and
Mr. Dan Schwinn
Mr. and Mrs. Adelino Barbosa
Mr. Travis T. Brown and
Ms. Teresa C. Barger
Mr. and Mrs. Brett Barker*
Ms. Claudia Barragan*
The Sandra Atlas Bass and
Edyth and Sol G. Atlas Fund, Inc.*
Shannon S. Baumgardner
Iger Bay Foundation
Max F. and Al Jeane Beach Foundation*
Ms. Angela Becker
Mr. Ryan Bendixen
Mr. Peter A. Benoliel and Willo Carey*
Mr. and Mrs. James Berliner*
Carol Lavin Bernick Family Foundation
Mr. and Mrs. Fred Bernstein
Mr. Mark Berry*
Dennis and Carol Berryman
Dr. and Mrs. Devinder Bhatia
Mr. and Mrs. David M. Binkley
Mr. Sami Bitar
Mr. and Ms. Robert Blackman
Cecilia Bloch
Barbara H. and James A. Block*
The Herb Block Foundation
Mr. John W. Bloom*
Mr. James Blowers
The Walter and Adi Blum
Foundation, Inc.
Mr. and Mrs. David Bonnette
Ms. Deborah K. Bothun
Ms. Jessie Bourneuf and
Mr. Thomas J. Dougherty*
Mr. and Ms. Reggie Bradford
Ms. Shirley D. Branch
Klaus Breuer and Heidrun Friedrich
The Virginia and Charles Brewer
Family Foundation*
Mr. Richard L. Bridgman, Sr.
Mr. Donald W. Brown and
Ms. Lynn Wardley
Mr. and Mrs. Patrick Brown*
Mr. and Mrs. James J. Browne
Mr. and Mrs. Gary F. Brownell*

James and Eileen Bruce Foundation*
Mr. and Mrs. Charles Bruno*
Ms. Sarah B. Bruno
Mrs. Judith Buechner*
Mr. Edouard Bugnion and
Ms. Marie-Christine Champain
Mr. J. Christopher Burch
Ms. Susan C. Burchill
Ron and Carol Burmeister*
Mr. and Mrs. Matt Burnham*
Paul Burtness*
Miss Susan O. Bush*
Mr. Alistair Butler*
Ms. Linda Byars
Mr. Charles C. Cahn, Jr.*
Ms. Martha L. Campbell*
Mr. James Cantelupe
Mr. and Mrs. Geoffrey S. Caraboolad*
Clinton D. and Grace A. Carlough
Charitable Foundation
Norman J. Cerk and Heewon B. Cerk
Noami Chaudhary
Ho Chen Family Foundation
Ms. Diane M. Chesnut*
Mr. and Ms. V. Sheila Chidiac
Mr. and Mrs. Dwight Churchill
Mr. and Mrs. Joseph A. Cleary, Jr.
Bruce and Mary Louise Cohen
Gary and Lori Cohen*
Ms. Iris Cohen
Ms. Irene A. Cohen-Post*
Mr. and Mrs. Tim Cole
The Collier Family Fund*
The Colymbus Foundation*
Mr. and Mrs. Clark Compher, Jr.
Mr. and Mrs. John F. Connors
Mr. and Mrs. Brian Conway
Mr. Stephen Cook
Mr. Carlo Cottarelli
Cousins Foundation, Inc.
Ms. Jeanne M. Coutil and
Ms. Sophie M. Baudet Michel
Mr. William Crawford
The Eleanor Crook Foundation
Mr. Tilden Cummings, Jr. and
Ms. Sandra Vitantonio
Cushman Family Foundation
Philip Daluge
Mr. Samer Danial
Das Charitable Foundation*
Mr. and Mrs. Kent Dauten
Ms. Sandra C. Davidson
Brenda and Henry Davis
Governor and Mrs. Gray Davis (Ret.)*
Ms. Jane E. Davis*

Ms. M. Patricia Davis and
Mr. Wesley P. Callendaer
Kelly Day
Degler Family Foundation
Mrs. Maria T. Floren De Gonzalez*
Alberto De Jesus*
Erin and Faisal Delawalla*
Luol Deng
Gitika and Amit Desai*
Mr. and Mrs. Mohamed Diab
Dieter Family Foundation*
Charles and Nayema DiFazio
Miss Mary L. Dixon
Emmett and Bridget Doerr
Charitable Trust*
Xavier Dolan
Mr. and Mrs. Arthur L. Donovan
Mr. David B. DuBard and
Ms. Deirdre M. Giblin*
Mr. Elvis Duran
Walter and Ursula Eberspacher
Susan and John Eckert
Paul and Sandy Edgerley
The Educational Projects Network
Edwards Family Fund
Mr. David E. Eggert
Mr. Osama Elfeky*
Douglas C. Emhoff, Esq.
Haseena J. Enu*
Mr. and Mrs. David I. Epstein*
Mr. David M. Ernick
Mr. David Escarzega*
Ms. Jacqueline Evans
Leena Fakhri and Talib H. Fakhri
Mr. and Mrs. Nijad Fares
Mr. Donald Farley*
Mr. and Mrs. James Fauerbach
Mr. David Feinberg
Ms. Sharon Felsenthal
Mr. and Mrs. James W. Felt*
Mr. Peyton Feltus
Heather and David Finkel
Mr. Brian Finn
Mr. James Fishkin and
Dr. Shelley Fisher Fishkin*
Mr. and Mrs. Larry Flax
Mr. and Mrs. Matt Fleeger
Mr. and Mrs. William C. Fletcher*
Ms. Elizabeth W. Floor*
Mr. Jeffrey Ford
Michael and Lynn Forgeron
Ms. Sandra C. Davidson
Brenda and Henry Davis
Governor and Mrs. Gray Davis (Ret.)*
Ms. Jenny A. Austin*

The J. B. Fuqua Foundation, Inc.*
Mr. and Mrs. Mike Gabrielson
Manny J. Garcia
K. A. Gerlich*
Nancy E. Gibbs, M.D.*
Chris and Susan Gifford*
Peter Gilbert and Ann Gilbert
Mrs. Ethel Gill*
Mr. Tim Gillean
MaryLou and Vince Giustini*
Drs. Alan and Wendy Gladstone*
Mr. John Glass
Dr. Sheldon Gleich*
Annie Bennett Glenn Fund*
Lorraine Gnecco and
Stephen Legomsky*
Dr. and Mrs. Richard H. Gold*
Mr. Herbert I. Goldberg*
Sylvia Golden*
Mark and Ana Maria Gordon
Ms. Suzan Gordon*
The William J. J. Gordon Family
Foundation
Mr. and Mrs. Robert D. Graham*
Nathan and Pam Green*
Mr. and Mrs. Nicholas P. Greville*
Drs. Marie Griffin and Robert Coffey*
Ed and Ann Gross Charitable
Foundation*
Mrs. Fabienne Guerin
Dr. Sanjay and Mrs. Rebecca Gupta*
Mr. Shezad Habib
Ms. Jennifer Hadlock
Ms. Anne B. Hagan
Mr. Bent Hagemark*
Mona Hajj*
Mr. and Mrs. John S. Haley
Dr. Philip Halon*
Mr. Robert K. Hamilton
Mr. and Mrs. Daniel A. Hamlin*
Ms. Ingegerd E. Hansen*
Mr. and Mrs. Randy Harmer
Ms. Mary Harris*
Ms. Deanna Hartley
Mr. Keith Hartt and
Ms. Ann Houston Wiedie*
Ms. Linda Havlin
Ms. Abigail Hawkins and
Mr. Daniel McTeer
Roth Armstrong Hayes Foundation
Ms. Kathleen Healy
Hagedorn Family Foundation
Dr. Josefine Heim-Hall and
Dr. Kevin Hall*
The Hexberg Family Foundation

Audrey Hepburn® Society continued

Highland Street Foundation
Mr. Duncan J. Highsmith and
Ms. Ana Araújo*

Bana and Nabil Hilal
Mr. and Mrs. Andrew Hillman
Anita Hirsh

Muna and Basem Hishmeh*

Ray Hockedy
Mr. and Ms. Robert Hockett

Michael R. Hoffman and
Patricia R. Bayerlein*

Steven and Terri Hoffman

Jennifer Hollingshead
Mr. and Mrs. Lewis M. Holmes

Mr. and Ms. Erich Holmsten
Mrs. Rosa Honarpisheh and

Mr. Fuad Sahouri, Jr.

Mr. John L. Hondulas

Ms. Janice Honigberg*

Mr. and Mrs. John Hopmans*

Mr. and Ms. Mark H. Hosseini

Harvey R. Houck, Jr. and
Patricia W. Houck Foundation, Inc.

Drs. John and Suzan House*

The Houser Foundation, Inc.

Mary Huber and Family

Mr. and Mrs. Andrew C. Huddart

Mr. David E. Huguelet and
Ms. Marie F. Pribyl*

Mr. Randall K. Hulme*

Ms. Anne Humes*

Mr. Thomas Huntington

Mr. and Mrs. Bahman Irvani

Ms. Kazuko Ishida*

Mrs. Suzanne Itani

Virginia S. Jackson*

Mr. Mike Jacobellis

The Nathan P. Jacobs Foundation

Mr. Mokarram Jafri*

Janet and Michael Jamiolkowski

Mr. and Mrs. David Jeffrey

Mr. William P. Jennings, Jr.*

Mr. and Mrs. Richard J. Jessup*

Drs. Farida and Ghulam Jilani*

Mr. James Johnson

Ms. Teri Johnson

Mr. Todd L. Johnson*

Mr. and Mrs. Tom Johnson

Mrs. Rebecca Jones

Camille and Natacha Julmy*

Ms. Mindy Kairey and

Mr. David Manion*

Lakshmi Kamaraju and Kishore Kalluri*

Mr. Jeffrey A. Kaplan*

Mr. and Mrs. Saeid Karamooz*

Murad Karimi and Cassie Tetro

Mr. Tony Kastoon*

W.M. Keck Foundation*

Mrs. Elizabeth A. Keeley*

Mr. Walter R. Keenan*

Mr. and Mrs. Clarence J. Kellerman*

Margaret H. and James E. Kelley

Foundation*

Mr. and Mrs. James Kelly*

Ms. Erika Kelton

Mr. and Mrs. James C. Kennedy

Mr. Michael P. Kenney and

Ms. Laura J. Kellerman

Gladys Kessler*

Drs. Parvez and Shabana Khan*

Dr. Sabrina Khan*

Mohamed and May Khodr

Mr. Jon Kim

Juen Kim and Charles Choi

Ms. Robin Kim

Mrs. Dolores Kohl

Chris Korol

Alexei Kosut and Laura Back*

Mr. and Mrs. Robert D. Krinsky*

Mr. Nat Krishnamurthy*

Susan Krohn

Fan L. Kuo and Shang P. Hsiao

Steve and Mersine Ladik*

Ms. Kathy Lai*

Ms. Cynthia Lapierre

Mr. James E. Larson*

Maree B. Larson*

Lamia Lauar and Jamal Ali-Ahmad

Mr. David K. Lee*

Edward T. Lee

The Leibowitz and Greenway Family

Charitable Foundation

Mr. Dennis H. Leibowitz*

Mr. and Mrs. Elliott Lemberger

Kaleen Lemmon and Arthur Fogel

Mr. and Mrs. Steven Lesser

Mr. Edward C. Levy, Jr.

Mr. and Mrs. Richard B. Levy*

Ms. Carol Sutton Lewis

Charles J. Lickteig

Ms. Dominique Lien*

Hsu-Tai Liu

Mr. Edward G. Lloyd and

Mrs. Carole Darden Lloyd*

Mark Locks

Mr. David Long

The Longhill Charitable Foundation, Inc.

Mr. Chuck Lorre

John and Doug Luce*

Debbie and James Lustig

Mrs. Kelly Luttmer

Ms. Marianne Lynch

Eric and Sheryl Maas*

Mr. John Maatta and Ms. Lilly Lee

Ms. Marcia MacArthur

Ms. Sarah Madigan

Mr. and Mrs. Gerardo A. S. Madrigal*

Dr. Virendra B. Mahesh

Dr. Asif Mahmood

Ms. Mary Ann Mahoney*

Mr. Victor Makau*

Makoff Family Foundation, Inc.*

Mr. and Mrs. R. B. Malt*

Mammel Family Foundation

Dr. Mark A. Mandel and

Ms. Emilia Pirro Mandel

Mr. and Mrs. Moez Mangalji

Mr. and Mrs. Arthur Mann

Mr. James A. Manz

Dr. and Mrs. Mark Maroncelli*

Kristibe Marrone

The Marshall Family Foundation, Inc.

Mr. and Mrs. George K. Martin

Mr. John Martin

Ms. Suzanne Marx*

Mr. and Mrs. Henry J. Massman*

Ms. Anna Schwab Matthews and

Mr. Brian Matthews*

Mrs. Nancy Mauro*

Mr. and Mrs. Theodore V. Mayer*

Mr. and Mrs. Robert A. McInnes

Mrs. Katherine C. McIntosh-Smith

Ms. Kennon P. McKee*

Mr. John J. McLaughlin

The Robert and Janice McNair

Foundation

Kathryn B. McQuade Foundation

Walter and Sarah Medlin*

Dr. Richard Merkin

Mr. Joseph W. Metz*

Lenore and Dale Meyer Fund

Mr. and Mrs. John W. Michel

Ms. Salma G. Mikhail*

Dr. Steven Miles and Ms. Joline Gitis

Tamara D. Miller

Ms. Virginia M. Miller

Mr. William T. Miller

Mrs. Anne Tyler Modarressi

Ms. Shaida Mohamed

Pauline K. Morgan*

Mr. Bruce Mork

Mr. and Mrs. Gregory V. Moser*

Mr. Lloyd B. Mote*

Ecuador

Nuevo Pedernales

Milagro

After Ecuador's devastating earthquake in April 2016, UNICEF immediately responded, providing safe, clean water and sanitation, protection for orphaned and separated children, health care and nutrition. For babies like Milagro (whose name means "miracle"), born hours before disaster struck, this meant the difference between life and death. She stayed safe in a school turned temporary shelter, napping in a hammock in one of the classrooms. UNICEF continues to support Ecuador's ongoing recovery efforts.

→ Learn more: unicefusa.org/milagro



A large yellow circle is divided into two segments: a larger blue segment at the top and a smaller orange segment at the bottom. The blue segment contains the text '90%' in white. The orange segment contains the text '10%' in black. A small white arrow points upwards from the center of the blue segment towards the top of the circle. Another small white arrow points downwards from the center of the orange segment towards the bottom of the circle.

90%

of every dollar
the U.S. Fund spends
goes directly
to help children.

10%
helps us
help
children.



Audrey Hepburn® Society continued

Mr. and Ms. Peter Mueller
Jamshed Mulla*
Mr. and Mrs. Dennis L. Mullen
Ms. Bernadette Murphy
Dr. and Mrs. Herman A. Nadal
Mr. and Mrs. Charles F. Nelson*
Mr. and Mrs. Timothy J. Nelson*
Mr. and Mrs. David Nevins*
Mr. and Mrs. John D. Nichols
Ms. Emily Nishi
Eleanor and Togo Nishiura
Nonami Foundation
Mr. and Mrs. Lowell E. Northrop, III*
Al Bahar Nouf
Mr. and Mrs. Dirk Nowitzki
Mr. and Mrs. Nicholas S. Noyes
Mark and Linda Nygard
Mr. Lawrence O'Donnell
Ms. Rowan O'Riley*
Mr. and Mrs. David Ortiz*
Mr. and Mrs. Michael S. Pabian*
Mr. Filippo Pacifici
Helenka and Guido Pantaleoni
Foundation*
Mr. Chang K. Park*
The Peltier Foundation
Mr. Roy G. Perry
Ms. Susan T. Peters and
Mr. Richard J. Lee*
Ms. Kate Phillips and Mr. Mike Ross*
Ms. Marianne Piterans*
Bill and Suzanne Plybon
The Portmann Family Charitable Fund*
Mr. and Mrs. Ashish S. Prasad*
Veronique Prentice
Mr. and Mrs. George R. Prince, Jr.*
Ms. Danielle Pruitt
Mr. and Mrs. Edward Quinn
Mr. Bryan F. Rafanelli
Massimo and Kristina Rapparini*
Michael J. Roy*
Ms. Gertrude Reagan
Mr. Daniel R. Rebolledo Delgado*
Gautham and Rebecca Reddy
Mr. and Ms. Sara Reeder
Mr. and Mrs. Troy Reichert*
Erica and LA Reid
Mr. Michel Renard and
Ms. Marie Bisschops*
Joyce Rey*
The Mary Lynn Richardson Fund
Petra and Randy Rissman*
Ms. Gail Roberts*

Mr. Jim Rochelle
Rogers Family Foundation
Mr. and Mrs. John Rood*
Mr. and Mrs. Will Rose*
Ms. Eve Rothenberg*
Dr. Debasish Roychowdhury
Jose Luis Rubiera Vigil
Sterling and Melanie Ruby
The Ruettgers Family
Lutfi Rukab
Mr. and Mrs. David M. Sable*
Ms. Susan Saidenberg*
Pat and Ernie Sammann*
Mr. Michael Samuels
Mr. and Ms. Leonard Sands
Mr. Daniel J. Sauter
Marjorie and Bob Schaffner*
Mr. and Mrs. Henry Schleiff*
Mr. Edward Schmidt*
Ed and Mary Schreck*
Mr. Sean Scully
Ms. Evelyn Selber
Messias Serafim and
Daiane de Jesus
Mr. Larry G. Serold
Ms. Sabah E. Servaes*
Laura T. Seydel and J. R. Seydel
Mr. Robert Shamis
Drs. Akhil and Aparna Sharma*
Mr. Jeffrey Sheffield*
Shield-Ayres Foundation
Dr. and Mrs. Steven P. Sholl*
Ashutosh Shukla
Mr. Wajahat Siddiqui
Mr. and Ms. Matthew K. Sidman
Ms. Samantha Siegel
Mrs. Janwa D. Sikhtian
Joseph N. and Susie Silich*
Ms. D'Andra C. Simmons
Margaret E. Simmons
The Lucille Ellis Simon Foundation*
Mr. and Mrs. Christian Simonds*
Dr. and Mrs. Anurag Singh*
Nicole and Michael Skalka
Mr. and Mrs. Don Slack*
Dr. and Mrs. Bernard E. Small
Alicia and Lance Smith
Ms. Daphne W. Smith*
Ms. Elizabeth Smith
The Lester and Sue Smith Foundation
The Honorable and
Mrs. Robert S. Smith
Mr. Robert B. Snell*
Linda and Steven Sogge*
Dr. Rana Sokhi*

Judge and Mrs. Richard B. Solum*
Mr. and Mrs. Paul G. Somerville
Mr. John G. Sommer
Mike and Peggy Sormani*
Martin and Theresa Spalding*
Ms. Joanne Sprouse*
Ms. Diane R. Stady
Mr. and Mrs. Ewout Steenbergen*
Mr. and Mrs. Scott E. Stephens*
Stephens Foundation
Mr. and Mrs. Alexander R. Stevens
Mr. Jason Stipanov
Ruth Stoltz*
Ms. Ann Strauss
Ms. Patricia Sullivan
Ms. Latha Sundaram*
Dr. Robert M. Tanaka and
Mrs. Sally Tanaka*
Mr. Kevin C. Tang
Mr. David Tanner
J. Guy Taylor and Sarah L. Taylor*
Ms. Katrin Theodoli*
Hale Thornhill Foundation
Dr. Michael Thrall*
Mr. David Thrift
Timur Tillyaev
Matthew Toms and Kerey S. Toms
Roy and Judy Torrance*
Timothy and Debra Trayer*
Phoebe and Bobby Tudor
Mr. Noel A. Tursi*
Mr. and Mrs. John Ulmer
Mr. Stephen P. Utkus*
Lee and Cynthia King Vance
Mr. Jon Vein and
Mrs. Ellen Goldsmith-Vein*
Clarence J. Venne Foundation
Mr. George H. Vine and
Ms. Judith Trumbo*
Mr. and Mrs. Greg S. Vistnes*
Ms. Daniella Vitale and Mr. David Biro*
Mr. and Mrs. Joseph Vitale, Jr.*
Mrs. Monique L. Voisin*
Mr. Carlton J. Voss*
Ms. Mary C. Warren and
Mr. Stanley E. Case*
George Wasserman Family Foundation
Dr. and Mrs. Douglas J. Weckstein*
Martha J. Weiner Charitable
Foundation*
The Weintraub Family Foundation
Mr. Thomas Welk and Ms. Ariel Lang*
Mr. Douglas Wells
David and Sherrie Westin*
The Whittle Family Charitable Lead Trust

Melody Wilder Wilson and David Wilson
Mrs. Emily M. Williams
Mr. and Mrs. Edward J. Wilson*
Jon and Abby Winkelried Foundation
Mr. and Mrs. Theodore Winston
Sam Wolf
Ms. Audrey Wreszin
Kin Bing Wu*
Shahla and Eberhard Wunderlich*
Mr. Brian Yeatman*
Peter and Gail Bates Yessne*
The Ralph and Margaret Youngblood
Family Charitable Fund
Mr. and Mrs. Tyler Zachem
Mr. and Mrs. Kenneth P. Zaugh*
Selim Zilkha
Professor Stanley Zimmering*

UNICEF NEXT GENERATION

Gifts of \$5,000 and above

Ms. Suruchi Ahuja*
Ms. Victoria Berg
Bonner Campbell
Ms. Kristina Corrales Raso
Staley Hawkins
Mr. Patrick H. McGrath
Michele Walsh
Ms. Jennifer Weizenecker
Kelly and Welcome Wilson, III

*Special thanks to these donors, who have supported the U.S. Fund for each of the past five years. Your loyalty to children in need is deeply appreciated.

LIFETIME MEMBERS

**Gifts of \$1,000,000 or more
cumulatively**

Anonymous (9)
The Paul G. Allen Ebola Program
Ms. Marian J. Arens
Barbara H. and James A. Block
Bonne Volonté Charitable Trust
Mr. and Mrs. Robert J. Brinker
Mr. Ranganath Chakravarthi
The Davee Foundation
Education Above All Foundation,
Educate A Child
The Charles Engelhard Foundation
The Roger and Rosemary Enrico
Foundation
The Weintraub Family Foundation
Mr. Thomas Welk and Ms. Ariel Lang*
Mr. Douglas Wells
David and Sherrie Westin*
The Whittle Family Charitable Lead Trust

Melody Wilder Wilson and David Wilson
Mrs. Emily M. Williams
Mr. and Mrs. Edward J. Wilson*
Jon and Abby Winkelried Foundation
Mr. and Mrs. Theodore Winston
Sam Wolf
Ms. Audrey Wreszin
Kin Bing Wu*
Shahla and Eberhard Wunderlich*
Mr. Brian Yeatman*
Peter and Gail Bates Yessne*
The Ralph and Margaret Youngblood
Family Charitable Fund
Mr. and Mrs. Tyler Zachem
Mr. and Mrs. Kenneth P. Zaugh*
Selim Zilkha
Professor Stanley Zimmering*

Mr. Seung Kun Kim
Peter and Deborah Lamm
Landry Family Foundation
Ms. Téa Leoni
George Lucas Family Foundation
Bob and Tamar Manoukian
The Tom Mikuni and Minnie Obe
Hirayama Charitable Fund
Page Family Foundation
Randell Charitable Fund
Ms. Carrie D. Rhodes
Mrs. Lily Safra

Irene S. Scully Family Foundation
Barbara and Edward Shapiro
Mr. and Mrs. Cyrus W. Spurlino
Mrs. Amy L. Towers, Nduna Foundation
Walters Family Foundation, Inc.
Mr. Robert J. Weltman

Cecilia Allen
Julie Allen
Kristina and Peter Allen
Michael Allen
Bernard R. Alvey
Elisa Joseph Anders and Steven Anders
Dr. Candyce R. Andrus
Alan Appel

Marian J. Arens
Natalie Gerstein Atkin
Steven Austerer
Robin Austin and Gary Wescott
Katharine M. Aycrigg
Robert J. and Nancy Baglan
Dan Baker
Elizabeth Balcells-Baldwin
Chris and Linda Ball
Neal Ball
Stephen Baraban
Winifred Barber
Sara Jane Barru
Anthony and Sandra Bathurst
Eve Bigelow Baxley
Patricia J. Baxter
Richard and Diane Beal
Hattie Bee
Cecelia Beirne
Nora Benoliel
Rodney and Joan Bentz
Philip R. Beuth
Charlotte L. Binhammer
Dr. Karen L. Biraimah
Leah Bishop and Gary Yale
Kathleen Blackburn
Joan K. Bleidorn
Jean P. Boehne
Susan and Dan Boggio
Gloria Bogin
Dr. George and Mrs. Bonnie Bogumill
Eileen Bohan-Browne
Rebecca Bolda
Samir K. Bose and Sudesh Bose
Deborah K. Bothun
Dr. Veltin J. and
Mrs. Judith D. Boudreux
J. Curtis Boyd, Esq.
Mrs. Lydia Bozeman
Jim Bradley
David and Barbara Breternitz
Lisa Bretherick
Joseph and Karen Broderick
Harold F. Brooks
Joyce K. Brosey
Emily Brown
Lynn Albizati Brown

Estate Supporters

We are deeply grateful to the 180 supporters who left a legacy of life for the children of the world through their estate plans this year. Their generous gifts, which totaled \$10,135,004 in Fiscal Year 2016, helped thousands of children live safer, healthier lives. We extend our sympathy and heartfelt thanks to their loved ones.

Danny Kaye Society

The Danny Kaye Society honors those supporters who are investing in the future survival and development of children around the world by naming the U.S. Fund for UNICEF in their estate and financial plans. Legacy gifts include charitable bequests, beneficiary designations, charitable trusts and charitable gift annuities. As of July 1, 2016, 1,297 members of the Danny Kaye Society have informed the U.S. Fund for UNICEF of their estate plans. We applaud their foresight and leadership in making future generations of children a priority.

Anonymous (762)
Ms. Dee Abrams
Helen Ackerson
Rev. Amos Acree, Jr.
Avril A. Adams
Neeraj Agrawal
Gerhard and Orpha Ahlers
Dr. Farida Ahmed, M.D.
Anju Ahuja

Danny Kaye Society continued

Marjorie A. Brown
Rob and Amy Brown
Travis T. Brown
Edith Brueckner-Brown
Eliane Bukantz
Ed and Eleanor Burchianti
Bob and Barbara Burgett
Lisa T. Burkhardt
David Winslow Burling
Bob and Melody Burns
George J. Bursak
Donna J. Bush
Ljubomir Buturovic
Alice J. Byers
Isabelle Byrnes
Patricia Anne Byrnes,
in memory of her son
Vasco Caetano
Barbara J. Cain
Dan Campion
F. Cappadona
Beverly M. Carl
Susan Burr Carlo
Debra and Jim Carpenter
Ms. Dawn V. Carr
Chuck and Trish Carroll
Tony and Cindy Catanese
Joseph K. Chan
Clarence and Irene Chaplin
Ellen M. Chen
Judy Child
Helena Hawks Chung
Dorothy K. Cinquemani
Robert Ciriello
Mr. and Mrs. Eugene Clark
Rudi Clavadetscher
Yvonne F. Clement
Carol L. Clifford
Doug Climan
Phatiwe and Dennis L. Cohen
Sue Burton Cole
Steven M. Collins
Gillian E. Cook
Kathryn Corbett
Louise Cording
Annette Corth
Virginia Coupe
Arthur A. and Cherriann T. Crabtree, Jr.
Patricia Craig
Mrs. Donald C. Crawford
Trudi Crosby
Phyllis Current
Jacqueline D'Aiutolo

Judy Dalton
Gina Damerell
Mr. Brent Dance
Joyce C. Davis
Robert Deffenbaugh
Alberto De Jesus
Marial Delo
Martin Dickinson
William Dietz, Jr.
Marilyn Dirkx
James L. and Rev. Jean M. Doane
Christine Doerr
Sharon Doll
Margaret Donner
Monique Dubois-Dalcq
Max Duckworth
Suzanne K. Dufrasne
Ann P. Dursch
Frances Duvall
Eagan Family Foundation
Isabel R. Edmiston
Peggy Nathan Einstein
Julia Stokes Elsee
Jon Erikson
Nordeli Estronza
Mimi Evans
Richard and Eleanor Evans
Jack Fackerell
Mary P. Farley
Eunice E. Feininger
Margaret Ferguson
Graham S. Finney
Carlyle J. Fisher
Dr. and Mrs. Albert Fisk
Suzanne Fitzgerald
Janie and Gordon Flack
Marian Flagg
Mary C. Fleagle
Alison J. Flemer
Ann E. Fordham
Jeannette Foss
Sandra Fosselman
Jack and Sonia Fradin
Lewis W. Fraleigh
Ryan Frederic
Peggy Crooke Fry
Donald Fuhrer
Ann Gallagher
Ester S. Gammill
Beverly Ann Gavel
Olga B. Gechas
David Frederick "Buck" Genung
Sally T. Gerhardt
Leonore B. Gerstein
Carol Gertz

Mr. Michael and Ms. Mary Getter
Pamela Giannatsis
John D. Giglio
Paul and Katherine Gilbert
Gillett Family Trust B
Mary Gilliam
Paul Gilmore
Henry and Jane Goichman
Lois and Fred Goldberg
Frederick Goodman
Robert and Sonia Goodman
Kathleen Gorak
Rebecca A. Grace
Randolph L. Grayson
Nancy Greenberg
Ellin P. Greene
Jill Frances Griffin
William Grimaldi
Clyde and Cynthia K. Grossman
Fred Guggenheim
Doree and Roddy Guthrie
Mark E. Hagen
Charlotte and Floyd Hale
Carol Hamilton
Joseph and Yvonne Hammerquist
Kenric Hammond
Miss Sung Han
Leonard F. Hanna
Carol L. Hanson
Richard L. and Marilyn M. Hare
Douglas C. Harper
John G. and Elizabeth (Oberlee)
Harrington
H. Stephen Harris, Jr.
Lorelei Harris
Miriam Breckenridge Harris
Ms. Vaughn P. Harrison
Nicholas J. Harvey, Jr.
Linda Havlin
Sue Hawes
Phillip A. M. Hawley
Susan and Edward Hayes
Cathy Heckel
Eugene R. Heise
Randy Heisler
Vince Hemmer
Randy J. Henkle
Patricia F. Hernandez
Anne and John Herrmann
Karen Hertz
Margaret Hickey
Vernon L. Higginbotham
Tom Hill
Alfred and Dorothy Hinkley
Richard Hirayama



Mohammed

Instead of being in school where he belongs, Mohammed, 14, works full time in a car repair shop to help support his family. Three years ago, they fled the Syrian civil war for Iraqi Kurdistan, now sheltering roughly a quarter of a million Syrian refugees. Nearly 100,000 of them are children. So far in 2016, UNICEF has helped more than 31,000 of these refugee children to get a formal education. "What I'd most like is to leave this job and go back to school," says Mohammed. "I miss my pens and books, and I'd like to have them back."

→ Learn more: unicefusa.org/mohammed

Uganda



Danny Kaye Society continued

Susan Hodes
Erik P. Hoffmann
David and Elizabeth Hofmeister
Leonard and Eloise Holden
Susan J. Holliday
Jack and Colleen Holmbeck
Jill Lacher Holmes
Ida Holtsinger
Irma Hoornstra
Barbara Howard
Bob and Lillian Howard
Chad and Karen Hudson
Thomas C. Hufnagel
Doris Hunter
Mary M. Ingham
Bojan Ingle
Maria Luisa Iturbide
Karen Iverson
Candice Jackson
Nancy B. Jarvis
Amir Javid
Knut Jensen
Mary Jevdet
Nancy Johnson
Robert Johnson
Shirley M. Johnson
Barbara Jones
Craig Jordan
Susan F. Jorgensen
Donald I. Judson
Patricia Julian
Kayvaan Kaboli
Richard J. Kaczmarek
William R. Kaiser
Lynne Kalustian
The David Kanzenbach Memorial Fund
Carolyn and Martin Karcher
George Karnezis and
Kristine Cordier Karnezis
George Karnoutsos
Mary Anne Kayiatos
Shawn E. Kearsey
Ann Keeney
Chris Kellogg
Kem and Karan Kelly
Maureen Kelly
Ann Kelton and Jeffrey Hritz
Arba L. Kenner
The Linda Kidani Trust
Bonnie McPherson Killip
Bill and Pamela Fox Klauser
William F. Klessens
Richard A. Klingensmith
Bernice M. Klosterman
Margery Evans Knapp
Ryuji Kobayashi
Ms. Faye Kolonen
Thomas Kozon
William Kraft
Carol Kremer
Sandra Kuhn
Hal and Nancy Kurkowski
Shuji and Karen Kurokawa
Constance Laadt
Steven Ladik
Mr. and Mrs. Jim Lahti
Lee Ann Landstrom
Bernadette L. Lane
Alice G. Langit
Robert and Christine E. LaSala
Roxana Laughlin
Milton Leitenberg
Judith Lender
Janet H. Leonard
Kate Leonard
Stephen Lesce
Larry and Donna Lesh
Lu Leslan
Christine Decker Lipski
Mae F. and Richard H. Livesey, III
Richard Lober
Xenia Y.W. Lok
George and Karen Longstreth
Kathryn and John Christopher Lotz
Charles Loving
Albert and Rose Marie Lowe
John and Doug Luce
Peggy Nance Lyle
Randall D. and Deborah J. Lyons
Mary Jean MacEwen
Beth Madaras
Don Louis Magnifico
Humra Mahmood
Dr. Barbara D. Male and
Mr. Lou G. Wood
Helen Malena
Herbert J. Maletz
Dr. E.T. Mallinson
Brad and Sharon Malt
Rick Mandell
James and VanTrang Manges
Harry V. Mansfield
Frances Marcus
Alan R. Markinson
Justin F. Marsh
Dr. Vanessa A. Marshall
Dr. Mary Lee Martens
Vicki L. Martinson
Meredith Mason
Barbara A. Mattill
Susan McCullough
Deborah L. McCurdy
Ray McDonald
James E. McGee
Mr. and Mrs. Daniel P. McGrain
Ann F. McHugh, Ph.D.
David McKechnie
Robert Kennard McKee
Janice L. McKemie
Cecil McLaughlin
Alison McLean
John B. McLellan
Susan McQueen
Robert E. McQuiston, Esq.
William H. Meakens
Beverly Melnikov
Dr. and Mrs. Gordon Melville
Konthath and Meryl Menon
Michael Merritt
Karen Metzger
Kathleen Meyer
Brian R. Meyers
Dorothy and Tom Miglautsch
Richard J. Mikita
A.W. Moffa
Gloria and Marlowe Mogul
Shaida L. Mohamed
Natalia Molé
Lucinda Monett
Gary A. Montie, Attorney
Louise Moore
William B. Morrison
Joe Morton
Jack Mueller, M.S.W.
Robert L. Munson
Winifred N. Murdaugh
Chester Myslicki
Susan Napolillo
Lester H. Nathan
David Naugle and Jerome Neal
Linda Nelson
Dr. Nancy J. Neressian
Minhlinh Nguyen
Sidney and Carol Nieh
Elaine Nonneman
Jean L. Nunnally
Frances C. Nyce
Peter and Ghiri Obermann
Mimi O'Hagan
Dawn O'Neill
Jean Osbon
David B. Osborne
Dave and Stacey Otte

Danny Kaye Society continued

Barbara Painter
Meg K. Palley
E.B. Palmore
Jan Paratore
Brad Parker
Carol Ann Payne
Alexandra Perle
Susan Peters
Jane and Pat Phelan
Barbara Phillips
Colette A. M. Phillips
Mary O. Pieschek
Thomas Pitts
Martin A. Platsko and
Lillian May Platsko (Deceased)
John Plotke
Albert Podell
Sandra Pollitt
Denise Poole
Richard and Meredith Poppele
James M. Poteet
Nora Powell
Marcel Quiroga
Anak Rabanal
Mr. and Mrs. Dave Rader
Renata and George Rainer
Raja and Vijaya Raman
Jay A. Rashkin
Claire Reed
Helen Doss Reed and
Roger W. Reed
Judy Reed
Jon and Joyce Regier
Jane P. Rein'l
Beth Rendall
Michael J. Repass
Albert Resis
Richard H. Reuper
Ms. Norma J. Reuss
Mila Buz Reyes-Mesia
Lucille K. Richardson
Adele Riter
The Clasby Rivers Family Trust
Deborah Robertson
Ed Robichaud
Betty D. and Warren H. Robinson
Helen P. Rogers
Anne B. Ross
Marlene Ross
Jo Ann Rossbach-McGivern
Casey D. Rotter
Sylvia Rousseve
Jeff Rowe

Jeff and Lee-Ann Rubinstein
Guillermo Antonio Saade
Nancy Salem
Jean Sammons, Trustee
for the Jean E. Sammons Trust
Blake Sandy
Matthew and Bernadette Santangelo
Heather Sargeant
Raymond Scarola
Marjorie and Bob Schaffner
Lee Scheinman
Nadine Schendel
Diane Schilke
G. David and Janet H. Schlegel
Marilyn J. Schmidt
Neil and Virginia Schwartz
Keri L. Scruggs
Mina K. Seeman
S. Barron Segar
Ms. Anne Selbyg and
Mr. Joseph P. Lindell
Niles Seldon
Jung-Ja Seo
Rahil Sethi
Dr. and Mrs. Richard T. Sha
Alice L. Sharp
Norma Gudin Shaw
Madeline Shikomba
Marjorie F. Shipe
David Shustak and
Herbert J. Frank (Deceased)
Joseph N. Silich
Linda Simien
Andrew O. Sit
Gerry Sligar
Daphne W. Smith
William and Marga Smolin
Mr. John G. Sommer
Kathleen Sorenson
June Acuff Stack
Mabel Wren Stephens
Caryl M. Stern
Dave Sterner
Edith Stockton
Peggy Stoglin
Mary B. Strauss
Dr. Judith M. Stucki
Latha Sundaram
Gerald Sunko
Andrea Swanson
Alfred Szymanski
Sylvia V. Taborelli
Eugene Tadie and
Virginia Ann Canil
Kitty Tattersall

Bernard Taylor, Sr.
Sandra Teepen
Asan G. Tejwani
Bart Templeman
Rose Thayaparan
Steven C. Thedford
Phillip W. Thieman
Ann and Howard Thompson
Judith Thompson
Mary Jane and William Thompson
Jill Tinker
John A. Tolleris
Gail Troxell
Marisa Truax
Dulcie L. Truitt
Sam Turner and Doreen DeSalvo
Karen M. Turney
Patricia K. Turpening
Laurie J. Trevethan
Tuija Lisa Van Valkenburgh
Dina Vaz
Rob Veuger and
Carolyn Bissonnette
Eunice L. Vogel
Elizabeth Waddell
Nuray and William Wallace
Dr. and Mrs. Jacques Wallach
Lawrence B. Wallin
Alexander Weilenmann
Stephen Whetstone
Dana White
Mr. and Mrs. Noah Elmer White
Barbara Whitney
Diane M. Whitty
Petronella Wijnhoven
Jill J. Wike
Emily Williams
Jane Williams
Lisa Williams
Nancy I. Williams
Judith Williston, Ph.D.
Patricia F. Winter
Sue Ann Wolff
Kevin R. Wood and
Robert J. Bayes
Raquel Woodard
Shirley Woods
Nancy G. Worsham
Peter Wulff
Eberhard and Shahla Wunderlich
Rodolph Yanney
Melody Yates
Mr. Douglas N. Young
Sam Zhang
Margret Zwiebel

Organizational Partners

\$50,000 and above

Rotary International

\$1,000,000 and above

Kiwanis International
LDS Charities

\$100,000 and above

American Jewish World Service
TB Alliance
Zonta International

\$50,000 and above

National Consortium for Academics
and Sports

\$10,000 and above

Broadway Cares/Equity
Fights AIDS
Delta Kappa Gamma Society
International
General Federation of
Women's Clubs
Hispanic Federation
Junior Chamber International
Lions Clubs International
Nour Foundation, Inc.
The Salvation Army World Service
Office (SAWSO)
The Skye Foundation
United Nations Association, Davis Chapter
United Nations Association
of Southern Arizona

UNICEF Goodwill Ambassadors

Amitabh Bachchan
Ishmael Beah
David Beckham
Harry Belafonte
Berliner Philharmoniker
Orlando Bloom
Jackie Chan
Priyanka Chopra
Myung-Whun Chung
Novak Djokovic
Mia Farrow
Danny Glover
Whoopi Goldberg
Maria Guleghina
Her Majesty Queen Rania
Angélique Kidjo
Yuna Kim
Tetsuko Kuroyanagi

Femi Kuti
Leon Lai
Ricky Martin
Leo Messi

Sir Roger Moore
Nana Mouskouri
Liam Neeson
Katy Perry

Vanessa Redgrave
Sebastião Salgado
Susan Sarandon
Shakira
Her Royal Highness Grand Duchess
of Luxembourg Maria Teresa
Maxim Vengerov
Serena Williams

UNICEF Ambassadors

Tyson Chandler
Laurence Fishburne
Selena Gomez
Dayle Haddon
Angie Harmon
Téa Leoni
Lucy Liu
Joel Madden
Alyssa Milano
Sarah Jessica Parker
Pink
Marcus Samuelsson
Vern Yip

UNICEF Supporters

Camilla Belle
Salma Hayek
Heidi Klum
Lenny Kravitz
Sandra Lee
Benji Madden
Laura Marano
Jesse Metcalfe
Chloë Grace Moretz
Bethany Mota
Nas
Ne-Yo
Nicole Richie
Rihanna
Pete Wentz
Kuoth Wiel
Zendaya

IMMEDIATE PAST CHAIR
Vincent J. Hemmer

EXECUTIVE COMMITTEE CHAIR
Dolores Rice Gahan, D.O.

PRESIDENT
Caryl M. Stern

SECRETARY
John A. Herrmann, Jr.

TREASURER
Edward G. Lloyd

HONORARY DIRECTORS
Susan V. Berresford
James H. Carey
Marvin J. Girouard
Anthony Lake

UNICEF Ambassador Alumni

Clay Aiken
Katie Couric

Jane Curtin
James Kiberd
Isabella Rossellini
Summer Sanders
Liv Tyler

**U.S. Fund for UNICEF
National Board of Directors**

*The National Board of Directors governs
the U.S. Fund. In Fiscal Year 2016,
National Board members advanced
UNICEF's work in significant ways,
contributing resources and expertise,
visiting UNICEF programs and leading
the U.S. Fund for UNICEF's efforts
to put children first.*

*These lists indicate board members
at the time of printing.*

HONORARY CO-CHAIRS

George H.W. Bush
Jimmy Carter
William J. Clinton

CHAIR EMERITUS

Hugh Downs

CHAIR

Peter Lamm

VICE CHAIR

Mindy Grossman

IMMEDIATE PAST CHAIR

Vincent J. Hemmer

EXECUTIVE COMMITTEE CHAIR

Dolores Rice Gahan, D.O.

PRESIDENT

Caryl M. Stern

SECRETARY

John A. Herrmann, Jr.

TREASURER

Edward G. Lloyd

HONORARY DIRECTORS

Susan V. Berresford
James H. Carey
Marvin J. Girouard
Anthony Lake



Nandini

If you are a girl in Bangladesh, access to education — your fundamental right and a necessity for your future development and success — is not guaranteed. That is why UNICEF promotes girls' education here and elsewhere in the world. Nandini, 8, pictured with her grandmother, Purno, her main caretaker, attends a UNICEF-supported primary school in Dhaka, the nation's capital. With UNICEF's help, girls' enrollment across South Asia has increased significantly since 1999.

→ Learn more: unicefusa.org/nandini

HONORARY MEMBERS

Joy Greenhouse
Helen G. Jacobson
Susan C. McKeever
Lester Wunderman

DIRECTORS

Andrew D. Beer
Robert T. Brown
Daniel J. Brutto
Nelson J. Chai
Gary M. Cohen
Mary Callahan Erdoes
Pamela Fiori
Dolores Rice Gahan, D.O.
Mindy Grossman
Hilary Gumbel
Carol J. Hamilton
Vincent J. Hemmer
John A. Herrmann, Jr.
Franklin W. Hobbs
Andrew Hohns
Ghada Irani
Peter Lamm
G. Barrie Landry
Téa Leoni
Bob Manoukian
Dikembe Mutombo
David M. Sable
Henry Schleiff
Liz Smith
Caryl M. Stern
Bernard Taylor, Sr.
Sherrie Rollins Westin

MID-ATLANTIC

Sarah Al-Shawwaf
Elisa Joseph Anders
Nancy Bard
Bradley Belt
Travis Brown
Mary Louise Cohen, Vice Chair
Max Duckworth, Chair
Ryan Frederic
Sarah Godlewski
Stephen H. Harris Jr.
Rosa Honarpisheh
Lisa Attman Palmer
Susan Peters
Phil Telfeyan
Aleta Williams

MIDWEST

Kapila Anand
Jenny Austin
Robert T. Brown, Chair
Sheilah Burnham
Bill Dietz
Lisa Giacosa
Mary Lou Giustini
Jennifer Glaspie
Paul J. Harvey
Linda Havlin
Vince Hemmer
Mindy Kairey
James W. Kelly
Kathy Lai
John Luce
Martha Metz
Tonise Paul
Ashish Prasad, Vice Chair
Troy Reichert
Larry Rogers, Jr.
Tamrah Schaller O'Neil
Hilary Scott
Wendy Serrino
Susan Sholl
Joseph N. Silich
Latha Sundaram
Tina Trott
Miller Vance
Jeff Ward
Kenneth Zaugh

Suruchi Ahuja Mark Allyn Roger Berkowitz Josef Blumenfeld Dennis Coleman Gitika Marathay Desai Barbara Eisenson, Chair Beth Floor Kaia Miller Goldstein Susan Luick Good Janet Green Richard Heller Jeannette Hsu-McSweeney Yuko Hunt Ronald E. Kleinman, M.D. Barrie Landry, Vice Chair Susan Littlefield Sharon Malt Matt Meyersohn Lorraine Nelson Tiffany Ortiz Matthew Pasts Marcel Quiroga Bryan Rafanelli Patty Ribakoff Rhondella Richardson Gail Roberts Willow Shire Liz Walker

NEW YORK

Cathleen Black
Deborah K. Bothun
Aryeh B. Bourkoff
Jonas Grossman
Desiree Gruber
Carol J. Hamilton,
National Board Member
Monica Issar
Todd Jacobson
Elizabeth C. Lazarus
James Manges
Sterling McDavid
Maureen A. McGuire, Chair
Purvi Padia
David M. Sable
Daniella Vitale, Vice Chair
Tyler Zachem

NORTHWEST

Caroline Barlerin
Elena Marimo Berk, Chair
Susanne Caballero
David Dodson
Alex Earls

Regional Board Members

These lists indicate board members at the time of printing.

GREAT PLAINS (NORTH TEXAS)

Nasiba Adilova
Moll Anderson
Jill Cochran
Serena Simmons Connelly,
Emeritus
Joyce Goss, Vice Chair
Thomas Hartland-Mackie
Amee Joshi
Nancy Kurkowski
Steve Ladik
Sheryl Maas
Danielle Pruitt
Debbie Rader
Selwyn Rayzor, Chair
Leigh Rinearson

NEW ENGLAND

Alli Achtmeyer
Bill Achtmeyer

John Glass
Robin Kim, Vice Chair
Carrie Delaney Rhodes
Ian Rosenfield
Nicholas Tedesco
Kin Bing Wu
Dr. Janice Zakin

SOUTHEAST

Yaseen Abubaker, M.D.
Hansa Bhargava, M.D.
Pat Boushka,
 Immediate Past Chair
Ginny Brewer
Steve Collins
Jocelyn Dorsey
Steve Eaton, Chair
Rebecca Gupta
Gulshan Harjee, M.D.
Bentley Long
Joanie Michaels
Jeri Moran
Susan Nethero
Swati Patel
Bill Plybon
Denise Poole
Liz Price
Bill Smith
Jeff E. Tarumianz
Bernard Taylor, Sr.,
 National Board Member
Brannigan Thompson,
 Vice Chair
Alexandra Walter
Jenn Weizenecker
 (NextGen Atlanta)
Melody Wilder Wilson

Lori Milken
Andrea Nevins
Brigitte Posch
Joyce Rey
Alia Tutor
Jon Vein, Co-President
Gary Yale
Christina Zilber
Peter J. Zomber

SOUTHWEST (HOUSTON)

Susan Boggio, Chair
Chree Boydston
Tony Bradfield
Ann Holmes
Leela Krishnamurthy
Eileen Lawal
Penny Loyd
Nidhika Mehta
Pershant Mehta
Roy Perry
Rachel Rose
Alicia Smith
Elizabeth Stein

**Next Generation
Steering Committee**

*These lists indicate committee members
at the time of printing.*

ATLANTA
Andrea Bilbija
Uchenna Ekuma-Nkama
Kacie Farrar
Dana Headrick
Nabilah Jiwani, Vice Chair
Jeremy Martz
Alisha Merchant
Kayode Parham
Maximilian Guen
Katherine Harris
Erin Kiernan
Peter Kim
Bryan Klipsch
Leila Ladjevardian,
 Vice Chair
Sterling McDavid,
 Chair of National Development
Rebecca Orlowitz
Sean Rolland
Bec Weizenecker
Jennifer Weizenecker, Chair

CHICAGO
Ahsan Ahmad
Iliana Alvarenga
Erin Delawalla, Chair
Nev Fazlioski
Jeffrey Feste
Kelsey Grabarek
Ben Hewitt
Marshaun Montgomery
Ali Parker
Peter Selteneright

Anne Smegner
Zachary Von Ahnen

LOS ANGELES

Meri Barnes
Bonner Campbell
Yasmin Coffey
Carlton DeWoody
Danielle Gano
Julianna Guill
Matthew Herman
Gabé Hirschowitz
Eric Ladin
Gabrielle Lardiere, Vice Chair
Ahna O'Reilly
Danielle Simmons
Skyler Stevenson
Kelly Wilson, Chair
Rebecca Yale

NEW YORK

Sachit Ahuja
Suruchi Ahuja
Victoria Berg
Sabrina Burda
Daria Daniel
Nell Diamond, Chair
Casey Gahan
Margaret Griffiths
Emily D. Griset
Maximilian Guen
Katherine Harris
Erin Kiernan
Peter Kim
Bryan Klipsch
Leila Ladjevardian,
 Vice Chair
Sterling McDavid,
 Chair of National Development
Rebecca Orlowitz
Lisle Richards
Carly Segal
Mohammed Shaker

U.S. Fund for UNICEF

NATIONAL OFFICE
125 Maiden Lane, New York, NY 10038
(212) 686-5522
1-800-FOR-KIDS

**OFFICE OF PUBLIC POLICY
AND ADVOCACY**
1775 K Street, N.W., Suite 360
Washington, DC 20006
(202) 296-4242

**GREAT PLAINS (NORTH TEXAS)
REGIONAL OFFICE**
750 North Saint Paul Street, Suite 1610
Dallas, TX 75201
(214) 613-1425

MID-ATLANTIC REGIONAL OFFICE
1775 K Street, N.W., Suite 360
Washington, DC 20006
(202) 296-4242

MIDWEST REGIONAL OFFICE
500 N. Michigan Avenue, Suite 1000
Chicago, IL 60611
(312) 222-8900

NEW ENGLAND REGIONAL OFFICE
18 Tremont Street, Suite 820
Boston, MA 02108
(617) 266-7534

NORTHWEST REGIONAL OFFICE
300 Montgomery Street, Suite 515
San Francisco, CA 94104
(415) 549-0920

SOUTHEAST REGIONAL OFFICE
1447 Peachtree Street, N.E., Suite 310
Atlanta, GA 30309
(404) 881-2700

**SOUTHERN CALIFORNIA
REGIONAL OFFICE**
10351 Santa Monica Blvd., Suite 402
Los Angeles, CA 90025
(310) 277-7608

**SOUTHWEST (HOUSTON)
REGIONAL OFFICE**
520 Post Oak Blvd., Suite 280
Houston, TX 77027
(713) 963-9390

National Executive Staff

**PRESIDENT
AND CHIEF EXECUTIVE OFFICER**
Caryl M. Stern

**CHIEF OPERATING OFFICER
AND CHIEF FINANCIAL OFFICER**
Edward G. Lloyd

**SENIOR VICE PRESIDENT,
UNICEF VENTURES**
Rajesh Anandan

**CHIEF DEVELOPMENT OFFICER
AND EXECUTIVE VICE PRESIDENT,
DEVELOPMENT**
Barron Segar

**SENIOR VICE PRESIDENT,
MARKETING AND COMMUNICATIONS**
Jennifer Roberti

SENIOR VICE PRESIDENT, PROGRAM
Lynn Stratford

**SENIOR VICE PRESIDENT,
IN-KIND ASSISTANCE CORPORATION
AND THE UNICEF BRIDGE FUND**
Gabriella Morris

CHIEF OF STAFF
Chelsea Peters

REGIONAL VICE PRESIDENT, EAST
Brian Meyers

REGIONAL VICE PRESIDENT, WEST
Casey Marsh

**VICE PRESIDENT,
FINANCE AND BUDGET**
Richard Esserman

**VICE PRESIDENT,
STRATEGY AND PLANNING**
Margarita Chavez

**VICE PRESIDENT,
HUMAN RESOURCES
AND ADMINISTRATION**
William B. Sherwood

**VICE PRESIDENT,
MAJOR GIFTS**
Kristen M. Jones

**VICE PRESIDENT,
DIRECT RESPONSE AND
INTEGRATED MONTHLY GIVING**
Helene Vallone-Raffaele

**VICE PRESIDENT,
CORPORATE PARTNERSHIPS**
Maggie Carter

**VICE PRESIDENT,
GLOBAL CAUSE PARTNERSHIPS**
Leslie Goldman

**VICE PRESIDENT,
COMMUNITY ENGAGEMENT**
Kristi Burnham

**VICE PRESIDENT,
FOUNDATION PARTNERSHIPS**
Carolyn Weidemann

**VICE PRESIDENT,
MARKETING AND COMMUNICATIONS**
Francesco De Flaviis

**VICE PRESIDENT,
OFFICE OF PUBLIC POLICY
AND ADVOCACY**
Martin Rendón

**VICE PRESIDENT,
HUMANITARIAN EMERGENCIES
AND EXECUTIVE COMMUNICATIONS**
Lisa Szarkowski

Photo Credits

Page 2: © UNICEF/UN033670/Arcos; page 4-5:
© UNICEF/UN204211/Yar; page 6-7: © UNICEF/
UN011612/Holt; page 9: © UNICEF/UN197005/
Romenzi; page 10: © UNICEF/UN08799/Vas; page 13:
© UNICEF/UN029148/Phelps; page 14: © UNICEF/
UN011644/Holt; page 16: © UNICEF/UN04248/Esteby;
page 19: © UNICEF/UN07783/Nazer; page 21:
© UNICEF/UN033842/Laban; page 22: © 2016
U.S. Fund for UNICEF; page 25: © UNICEF/UN08897/
Ose; page 26: © UNICEF/UN025832/Malik; page 30:
© UNICEF/UN022131/Ayene; page 33: © UNICEF/
UN1188870/Zmey; page 34-35: © 2015 U.S. Fund for
UNICEF/Kasm; page 37: © UNICEF/UN189335/
Gilbertson VII Photo; page 38: © UNICEF/UN024521/
La Rose; page 40-41: Clockwise from top left: © Alex
J. Berliner/ABImages, © Getty Images for U.S. Fund
for UNICEF, © Michael Loccisano/Getty Images for U.S. Fund
for UNICEF, © Bob Levey/Getty Images for U.S. Fund
for UNICEF, © Ben Rose/Getty Images for U.S. Fund
for UNICEF, © Cooper Neill/Getty Images for U.S.
Fund for UNICEF; page 43: © UNICEF/UN011706/
Sokhin; page 47: © UNICEF/UN028415/Esiebo; page
50: © UNICEF/UN028720/Tremieu; page 53: ©
UNICEF/UN199159/Panday; page 57: © UNICEF/
UN018960/Arcos; page 59: © UNICEF/UN011402/El
Ouerchefani; page 63: © UNICEF/UN020146/Yar; page
64: © UNICEF/UN03231/Ose; page 68: © UNICEF/
UN026175/Kiron; page 72: © UNICEF/UN027551/
Ohanesian; back cover: © UNICEF/UN07286/Tremieu
© 2017 U.S. Fund for UNICEF. All rights reserved.

South Sudan



children first.

Organized under the laws of New York State as a not-for-profit corporation, the U.S. Fund for UNICEF is exempt from tax under Section 501(c)(3) of the Internal Revenue Code and is governed by an independent and non-salaried board of directors. The U.S. Fund for UNICEF qualifies for the maximum charitable contribution deduction by donors. A summary of activities and financial highlights for the fiscal year ending June 30, 2016, is described in this report.

UNICEF was founded in 1946 to help children in postwar Europe, China and the Middle East. Since then, UNICEF has helped save more children's lives than any other humanitarian organization, and it depends entirely on voluntary contributions.

The U.S. Fund was established in 1947, the first of 35 national committees set up globally to support UNICEF and other efforts on behalf of the world's children through fundraising, education and advocacy. Since its inception, the U.S. Fund has provided UNICEF and various NGOs with \$6.8 billion in cash and gifts-in-kind.

The U.S. Fund also continues to receive the highest ratings for transparency, accountability and administration from Charity Navigator, and our program expense ratio remains above 90 percent. This means that, out of every dollar spent, 90 cents goes toward helping children. We spend just 7 cents on fundraising costs, and 3 cents on administration.