## What does this have to do with software?

Lessons we can learn in failure engineering.

7 It's a modular system

Industry-shared common APIs

It's a distributed system

Time synchronization, leader election, back-pressure

It's a critical system

Graceful degradation (load-shedding), split brain recovery, staggered restarts

It's a human system

Human communication, border politics, circular dependencies

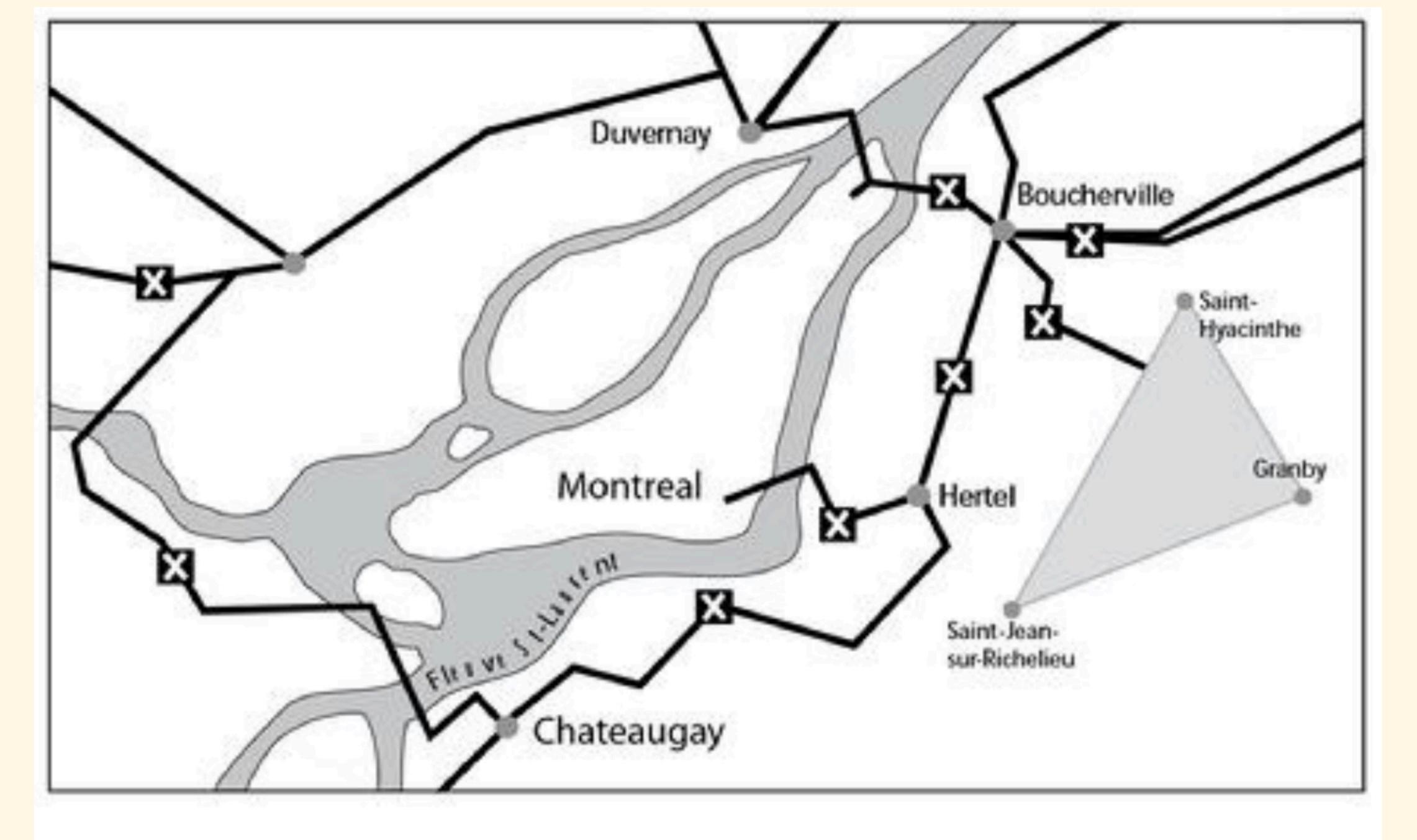


Figure 5: A map of the 'Ring of Power' around Montreal