EXHIBIT 3

| 1 | IN THE UNITED STAT FOR THE DISTRICT O | F COLORADO |
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| 2 | OTTER PRODUCTS, LL | X C, et al., |
| 3 | | Plaintiffs, |
| 4 | | |
| 5 | -against- | Civil Action No.: |
| 6 | aga:5 c | 19-cv-00626-DME-KLM |
| 7 | | |
| 8 | BIG BIRD, LLC, et | al., |
| 9 | | Defendants. |
| 10 | | x |
| 11 | EVANTUATION DEFORE | TRIAL LIELD DEMOTELY VIA 700M |
| 12 | | TRIAL HELD REMOTELY VIA ZOOM ROBERT WALLACE |
| 13 | | |
| 14 | , | wednesday, October 21, 2020 |
| 15 | | 9:05 a.m 5:35 p.m. |
| 16 | | |
| 17 | | |
| 18 | | At the Respective Parties' locations |
| 19 | | |
| 20 | | |
| 21 | | Michelle L. Conero |
| 22 | | Shorthand Reporter and Notary Public in and for the State of |
| 23 | J | New York |
| 24 | | |
| | | |

- 1 A. Yes.
- 2 Q. All right. Let's go through your education if
- 3 you will. That appears in appendix 3 of Exhibit
- 4 1. True?
- 5 A. Yes.
- 6 Q. Do you have a BA in English from Gettysburg
- 7 College in Gettysburg, Pennsylvania, 1981. True?
- 8 A. Yes.
- 9 Q. And you have some MBA coursework from The New
- 10 School in New York, New York, but you did not
- obtain an MBA. Correct?
- 12 A. Correct.
- 13 Q. You have not done any graduate-level studies.
- 14 Correct? You have not completed a graduate
- degree? That's what I meant to say. I
- 16 apologize.
- 17 A. Correct. I do not have a graduate degree.
- 18 Q. You do not have any form of graduate degree,
- whether it's a Ph.D., MBA? Anything above the
- 20 BA. True?
- 21 A. Correct.
- 22 Q. You do not have a degree in statistics. True?
- 23 A. I did coursework in statistics but it was part of
- 24 my MBA program, and I believe also my undergrad,

- 1 to my recollection.
- 2 Q. You did statistics as an undergrad obtaining a
- 3 degree in English?
- 4 A. Yes. It was a requirement to fulfill the general
- 5 mathematics requirements, to my recollection.
- 6 Q. And how many statistics classes did you take
- 7 while you were obtaining your English degree from
- 8 Gettysburg College?
- 9 A. I believe we took -- I took one mathematics and
- 10 statistics-based class.
- 11 Q. Okay. Mathematics and statistics-based class.
- 12 That doesn't sound to me like that's a class in
- 13 statistics. It sounds to mean like a class that
- also had statistics addressed in it. I'm just
- 15 trying to be clear.
- MR. JASON: Objection.
- 17 Q. Which is it?
- 18 A. I believe it was a class that included
- 19 statistics. I don't think it was exclusively
- focused on statistics.
- 21 Q. Okay. That's one class. And then did you take a
- 22 statistics class as far as your MBA studies or a
- 23 class that also addressed statistics?
- 24 A. I believe it was a class that also addressed

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 1 statistics as part of my work at The New School.
- 2 Q. A single class?
- 3 A. To my recollection, yes.
- 4 Q. So two classes, one undergrad, one graduate that
- 5 were not statistics class but addressed
- 6 statistics in the class. Is that a fair
- 7 characterization of your statistics education
- 8 experience?
- 9 A. Well my statistics education experience comes
- from my background for forty years as a brand
- identity strategist and analyzing literally
- thousands of consumer surveys involving
- 13 statistics.
- 14 Q. That wasn't my question.
- 15 A. I'm not finished answering your question. So
- 16 yes. Regarding my education, those were the two
- 17 classes that I took. But my education in the
- 18 real world is exceptionally comprehensive in the
- work that I've done for leading consumer product
- companies across the globe.
- 21 Q. But you do not have a degree in statistics,
- whether it be undergrad, graduate or otherwise.
- 23 True?
- 24 A. Correct.

Page 37 And you surely don't consider yourself to be an 1 0. 2 expert in statistics, do you? 3 Objection. MR. JASON: I consider myself to be an expert in analyzing 4 Α. surveys -- designing and analyzing surveys to 5 determine consumer perceptions and purchase 6 7 behavior. Yes. But are you an expert in statistical analysis? 8 Q. 9 Is that your testimony today, that you are an 10 expert statistician today? 11 I don't have an education in that but I have work 12 experience that probably exceeds many other 13 people when it comes to statistical analysis of consumer surveys, yes. 14 15 That wasn't my question. Are you -- do you hold 0. 16 yourself out to be an expert in statistical 17 analysis? I think I've answered that question. 18 Α. 19 Answer it again. Q. 20 Through my expertise in working with consumer Α. 21 surveys for more than forty years, I have an 22 extraordinary understanding of statistical 23 analysis when it comes to consumer behavior and 24 purchase decisions.

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| 1 | Q. | Page 38 Okay. But you are not an expert statistician. |
| 2 | | True? |
| 3 | | MR. JASON: Objection. |
| 4 | Α. | I can repeat my same answer before. Through my |
| 5 | | work experience I have had an extraordinary |
| 6 | | ability to analyze and deconstruct survey data. |
| 7 | | I don't have a background in my education as a |
| 8 | | statistician. My expertise in analyzing |
| 9 | | statistical results is significant. |
| 10 | Q. | Okay. Are you a member of the American |
| 11 | | Statistical Association or other statistics-based |
| 12 | | groups? |
| 13 | Α. | No. |
| 14 | Q. | Are you a member of the American Association of |
| 15 | | Public Opinion Research? |
| 16 | Α. | No. |
| 17 | Q. | Are you a member or are you involved in the |
| 18 | | Research Industry Coalition? |
| 19 | Α. | No. |
| 20 | Q. | Do you even know what those three entities are? |
| 21 | Α. | I imagine they're organizations in the statistics |
| 22 | | industry. |
| 23 | Q. | You imagine. Do you know? |

24

Α.

That's my understanding of what those elements

- 1 are.
- 2 Q. Based upon the names. Anything else upon which
- 3 you base that?
- 4 A. Based upon their names and having heard them in
- 5 the past, yes.
- 6 Q. Okay. Do you have a degree in economics?
- 7 A. No.
- 8 Q. You have no formal training in economics. True?
- 9 A. Part of my coursework involved -- particularly in
- the MBA course, involved economics. It was not
- my sole focus in those studies.
- 12 Q. Okay. You didn't have any economic classes while
- 13 you were an English major at Gettysburg. Would
- 14 that be true or fair?
- 15 A. To my recollection, yes.
- 16 Q. Did you have an economics class when you were an
- 17 MBA student or was economics part of a class?
- 18 A. I believe economics was a study as part of the
- 19 general curriculum that I was involved in but not
- a specific class.
- 21 Q. Okay. A single class?
- 22 A. To my recollection, yes.
- 23 Q. You claim to have an expertise in brand identity,
- 24 strategy and design. True?

- 1 A. Yes.
- 2 Q. Brand identity, please define that for me?
- 3 A. The association that consumers develop with a
- 4 product. Its name, its brand communications, its
- 5 core visual pneumonic, its logo, its package
- 6 design, its websites. All the consumer-facing
- 7 elements of brand communications.
- 8 Q. I pulled up this definition. Let me just read it
- 9 to you and see if you agree with it with regard
- to brand identity. Brand identity is the visible
- elements of a brand, such as color, design and
- logo, that identify and distinguish the brand in
- consumers' minds. Do you agree with that?
- 14 A. I do. It's not limited to -- it doesn't
- accurately determine all of my expertise. As I
- 16 mentioned before, my expertise includes brand
- 17 communications, development, advertising, sales
- promotion, merchandising. All the other elements
- that go into developing perceptions between
- 20 brands and consumers.
- 21 Q. Okay. Brand image -- let me continue with what I
- said about brand identity. It corresponds to the
- intent behind the branding and the way a company
- does the following, all to cultivate a certain

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| 1 | | Page 41 image in consumers' minds. How a company chooses |
| 2 | | its name, designs its logo, uses colors, shapes |
| 3 | | and other visual elements in its products and |
| 4 | | promotion, the language in its advertisements and |
| 5 | | how it trains employees to interact with |
| 6 | | customers. That's all part of brand identity. |
| 7 | | Correct? |
| 8 | Α. | Correct. My expertise goes beyond that |
| 9 | | definition. |
| 10 | Q. | Okay. In brand identity, what haven't I I |
| 11 | | thought that looked pretty broad. Is there |
| 12 | | anything else you want to add to your expertise |
| 13 | | that you put under the brand identity label? |
| 14 | Α. | Yes. I've answered that. Brand communications |
| 15 | | including advertising, website development, |
| 16 | | social media, presence, merchandising at the |
| 17 | | point of sale, retail relationships. All of |
| 18 | | those things are inherent in my definition of |
| 19 | | brand identity communications. |
| 20 | Q. | Okay. And those communications are directed from |
| 21 | | a particular company or organization to the |
| 22 | | consumer or potential consumer. Would that be a |
| 23 | | fair characterization? |
| 24 | Α. | Yes. |
| | | |

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| 1 | | think the conclusion is to be reached? I'm just |
| 2 | | trying to understand the depth of your scientific |
| 3 | | analysis. |
| 4 | Α. | No. I apply rigor in reviewing the data in order |
| 5 | | to determine what the appropriate action steps |
| 6 | | would be. I'm focused on the results and what |
| 7 | | the action steps should be based on the insights |
| 8 | | provided by the research. |
| 9 | Q. | I understand you provide rigor. I'm trying to |
| 10 | | understand statistics has full teachings on |
| 11 | | mathematical assessments of surveys and |
| 12 | | mathematical assessments of data. Are you able |
| 13 | | to do those calculations? Do you understand |
| 14 | | those calculations? Can you tell me the |
| 15 | | mathematical calculations you do do, if any? |
| 16 | Α. | Yes. And those have been expressed, for example, |
| 17 | | in my report, the analysis of the survey data. |
| 18 | Q. | Okay. Tell me what you typically do as a |
| 19 | | purported expert in the statistical analysis of |
| 20 | | consumer surveys. List for me the specific |
| 21 | | mathematical computations you do to determine |
| 22 | | from a statistical level or statistics |
| 23 | | perspective the results of any particular survey. |
| 24 | | P-values, T-values. Tell me what you would use. |
| | | |

Page 50 Objection. 1 MR. JASON: 2 Α. I'm not a trained statistician. I'm aware of P-3 My goal is to analyze the data to values. 4 determine what the truth is, what the consumers' perceptions are and how they would act on those 5 6 perceptions. 7 I understand --Q. (Inaudible.) 8 Α. 9 Can you repeat the last part? That was my bad. Q. 10 I interrupted you. I apologize. 11 Not at all. Not at all. My apologies. Α. 12 And that has been articulated in my 13 report. 14 Okay. So it sounds to me like you have a great Q. 15 deal of experience in marketing. We can agree on 16 that. True? 17 Correct. And that includes analysis of survey Α. 18 data in order to make marketing-based decisions. 19 But your analysis is based upon your training and Q. 20 it isn't necessary hardcore what you would call 21 standard statistical analysis. You use your 22 knowledge to say I think this tells me what a 23 consumer is going to do or not do. Would that be 24 fair?

Page 51 Objection. 1 MR. JASON: I think the fair answer to that is I'm not 2 Α. 3 a trained statistician but I use the insights 4 created from statistics in order to determine the 5 actions taken by consumers or by people in relation to brand communications. 6 7 So we started to shift gears. Let's put Q. Okav. it up in the next gear and go to page 375 of 8 9 Exhibit 2, which is part of Ms. Diamond's paper 10 upon which you relied. Okay? 11 Yes. Α. 12 We're going to go to subsection C specifically. 0. 13 This section involves Ms. Diamond addressing the 14 particular experts who designed the survey are 15 the experts who designed, conducted or analyzed 16 the survey are appropriately skilled and 17 experienced. Right? 18 Α. Yes. So this is Ms. Diamond's view as to what an 19 0. 20 expert must have from a background perspective to 21 do what needs to be done, in her opinion, to do 22 an appropriate consumer survey. Would that be a fair characterization? 23 24 That's my analysis as we're sitting here and Α.

Page 55 real-world experience. 1 2 And you do not have graduate training in 0. 3 statistics. True? The same answer, not from an academic standpoint 4 Α. but most definitely from a real-world standpoint. 5 Okay. So as that lists the things that she 6 Q. believes are a prerequisite to an appropriate 7 experience for an expert, and it continues on. 8 9 "That training should include courses in survey research methods." You do not have any 10 11 undergraduate course or graduate studies in 12 survey research methods. 13 Just going back to complete her guote, in all of Α. 14 those elements which she's looking for training, she's also mentioned "or a related discipline." 15 16 Again, I can reaffirm that I have extensive 17 expertise in related disciplines to each of those 18 elements. But you do not have graduate -- a graduate degree 19 Q. 20 or undergraduate degree in those related 21 disciplines? You have an English degree and 22 partial steps toward an MBA. Correct? 23 MR. JASON: Time out. Objection. Ι

also want to caution you, Rob and you, Bill. You

24

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| 1 | | are conflating graduate degree and graduate |
| 2 | | training. Sometimes you say graduate degree, |
| 3 | | sometimes you say graduate training. I think Mr. |
| 4 | | Wallace has testified that he does have graduate |
| 5 | | training and took MBA courses. So there's a |
| 6 | | difference between that and a graduate degree. |
| 7 | | If you keep it consistent, I think that would |
| 8 | | make things easier. |
| 9 | | MR. KLOSS: Thank you. |
| 10 | Q. | Then we go on. "That training should include |
| 11 | | courses in survey research methods." How many |
| 12 | | courses did you take on the undergraduate level |
| 13 | | with regard to survey research methods? |
| 14 | Α. | To my recollection, I did one undergrad and one |
| 15 | | in my MBA program. |
| 16 | Q. | What was the name of that class? |
| 17 | Α. | I don't recall. It was regarding analyzing |
| 18 | | surveys. Designing and analyzing survey data. |
| 19 | Q. | That was its focus or that was part of a class? |
| 20 | Α. | It was part of the class. |
| 21 | Q. | What class? |
| 22 | Α. | I mentioned I don't know the specific name of |
| 23 | | that. To my recollection that was part of the |
| 24 | | curriculum. |
| | | |

1 Q. Okay. A single class in undergrad. Do I have
2 that correct?
3 A. Correct. And then one in my MBA training.
4 Q. Okay. It goes on. "Survey research sampling,

measurement, interviewing and statistics."

- 6 Again, do you have any specific classes in your
- 7 undergrad that focused on any of those issues
- 8 solely?

5

- 9 A. They were certainly part of the curriculum that
- we chatted about before. I don't think they were
- the sole focus of those curriculums, no.
- 12 Q. Okay. "In some cases, professional experience in
- teaching or conducting and publishing survey
- research may provide requisite background." I
- don't see any instances where you were teaching
- survey research on your CV. Correct?
- 17 A. Not teaching from an academic standpoint but most
- definitely consulting with, again, some of the
- 19 largest consumer product companies globally as
- well as speaking on these topics more than fifty
- times across the U.S., Europe, Asia, Latin
- 22 America.
- 23 Q. But you're not teaching in an academic situation.
- 24 Would that be fair?

Page 62 Otter markets the Otter brand. 1 True? 2 Outside of the context of what was written in my Α. 3 report, no. I did no additional analysis of the 4 marketing techniques. What you assessed in your report were Amazon 5 0. listings for Otter products. True? 6 I believe both the Defendants' and the 7 Α. Plaintiffs' website in marketing the OtterBox 8 9 brand. Yes. 10 Actually it was the Amazon website, was it not? 0. 11 Correct. Α. 12 And it would involve the postings of the 0. 13 Defendants, who are your clients, and the posting 14 of other entities who are authorized to sell 15 Otter products. True? 16 That was true, yes. Α. 17 0. Do you understand that Otter contends -- I'm not 18 asking to accept, but do you understand that 19 Otter contends that the Defendants, your clients, are not authorized to sell Otter products on 20 21 Amazon? 22 I do not know what their awareness is. I'm Α. 23 surprised that they would sell them products if 24 they were not authorized to resell them.

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| 1 | Q. | You believe your client, Big Birds, Helpful Page 63 |
| 2 | | Hippos, Frantic Frogs why don't we just call |
| 3 | | your clients can we lump them together as Big |
| 4 | | Birds, or what terminology would you like to use? |
| 5 | Α. | The Defendants. Whatever you feel is more |
| 6 | | appropriate. |
| 7 | Q. | Do you believe the Defendants in this action |
| 8 | | purchased their Otter products from Otter? |
| 9 | Α. | I have no idea. I assumed that they purchased |
| 10 | | them from Otter, but I have no idea where they |
| 11 | | came from, no. |
| 12 | Q. | Okay. So you don't know where they've come from? |
| 13 | Α. | Correct. |
| 14 | Q. | I'll represent to you that in fact the Defendants |
| 15 | | in this action do not purchase them from Otter or |
| 16 | | an Otter authorized seller. Is that the first |
| 17 | | you've learned of that? I'll represent that to |
| 18 | | you as true. |
| 19 | Α. | It's the first I've known of that, but it does |
| 20 | | not affect my opinions whatsoever as expressed in |
| 21 | | my report. |
| 22 | Q. | Okay. As far as marketing or promotional, the |
| 23 | | only thing you assessed is the Amazon listings |
| 24 | | for Otter products that were done by a variety of |
| | | |

- surveys you've conducted in the past that you can
- 2 recall?
- 3 A. Given more time I might be able to go through
- 4 them, but that is typical of the work that I've
- 5 been doing.
- 6 Q. Fair enough. As you sit here today, you can't
- 7 recall any others. Fair?
- 8 A. Deceptive advertising would be possibly among
- 9 them, if consumers perceived that brands were
- 10 affiliated because of advertising communications
- or relations. I'd have to go back and analyze
- those to give you a final answer. At the top of
- my mind, those might be additional components.
- 14 Q. You didn't, in this case, assess or analyze any
- 15 deceptive advertising issues. Fair?
- 16 A. Correct. It was exclusively around the stimuli
- 17 analyzed in the surveys.
- 18 Q. Let's go to -- stay on page 4. Subsection 3,
- 19 growth and acceptance of Amazon marketplace
- 20 retailers. Do you see that?
- 21 A. I do.
- 22 Q. It talks about -- in the second paragraph, the
- last couple sentences, it's talking about Amazon,
- the quantity of purchases on Amazon. "The

Page 79 company reports that Amazon marketplace accounts 1 2 for more than 40 percent of all (Amazon products) 3 This is most certainly an indication that sold. consumers have a broad understanding and a wide 4 5 acceptance of purchasing products through Amazon marketplace." I want to focus on how you 6 conclude that consumers understand all of the 7 elements of the Amazon purchase process. 8 9 there any other thing that you used to conclude 10 that other than the sheer quantity of products 11 purchased on Amazon? 12 Objection. MR. JASON: 13 Well certainly if this represents Α. 14 \$230,000,000,000 in consumer sales, that's a very 15 strong indication that consumers are aware and 16 have a wide acceptance of purchasing products 17 through the Amazon marketplace. In addition, 18 certainly my survey also confirms that fact. Okay. Consumers are aware of the ability to 19 Q. 20 purchase on Amazon, and in fact do. 21 question was a little deeper than that. What 22 information do you have upon which you base the 23 conclusion that people understand precisely all 24 of the elements of the Amazon purchase, --

Page 80 Objection. 1 MR. JASON: 2 -- other than, of course, the quantity of 0. 3 business? I believe my statement is accurate. 4 It's my Α. 5 opinion that most certainly the \$230,000,000,000 in annual sales is an indication that consumers 6 7 have a broad understanding and a wide acceptance of purchasing products through the Amazon 8 9 marketplace. I don't think you need any additional information to validate that fact. 10 Have you ever read any of Amazon's 10K 11 0. 12 publications or other corporate publication that 13 Amazon has put out and reported in the past? Not to my awareness, no. 14 Α. Are you aware that Amazon has made clear to the 15 0. 16 public that there are significant instances of 17 fraud and deception that take place on the Amazon 18 platform? 19 Objection. MR. JASON: 20 I'm not aware of that. Α. 21 Okay. Tell me what the buy box is in Amazon, if 0. 22 vou know? I'm not familiar. I think -- is that literally 23 Α. 24 during checkout, being able to analyze the

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 1 elements that you've ordered before you finalize
- the purchase? I'm not sure what the buy box
- 3 refers to.
- 4 Q. Okay. You don't know what it is. All right. Do
- 5 you know how a product ends up in a buy box?
- 6 A. I'm not familiar.
- 7 MR. JASON: Objection.
- 8 Q. Okay. Do you know what sellers -- excuse me.
- 9 What information -- excuse me. Do you know what
- 10 a 1P -- what's referred to as a 1P seller on
- 11 Amazon?
- 12 A. No.
- 13 Q. Do you know what a 3P seller is on Amazon?
- 14 A. No.
- 15 Q. Do you know your clients, what their status is,
- what type of sellers they are on Amazon?
- 17 A. No.
- 18 Q. Are you aware of what -- have you ever seen the
- 19 Amazon -- excuse me. Have you ever seen any of
- the warranties that are offered by Amazon to
- 21 purchases of products from Amazon?
- 22 A. I believe I have seen one or two, such as my own
- 23 existing purchases. Yes.
- 24 Q. What warranties have you seen?

- 1 A. Warranties for products that I've purchased.
- 2 Q. Okay. Are you able to tell me what warranties
- apply to a purchase from Amazon?
- 4 A. No. As I'm sitting here, I'd have to look
- 5 through my purchases to determine which came with
- 6 warranties and which did not.
- 7 Q. Suffice to say, you did not review any warranties
- 8 that may be offered by Amazon in connection with
- 9 your assignment here. Fair?
- 10 A. Unless it's been outlined in my report, I don't
- believe any specific studies were done to analyze
- 12 Amazon warranties.
- 13 Q. Okay. Do you know whether any Amazon warranty
- 14 applied to products sold by your clients?
- 15 A. I am not aware of that. In conversations with
- counsel, I believe that OtterBox still honors
- warranties from products sold by my client.
- 18 That's my understanding.
- 19 Q. Okay. We'll get to that. Are you aware as to
- whether any warranty is offered by Amazon in
- association with your clients' sale of Otter
- products on the Amazon platform?
- 23 A. I'm not aware of that.
- 24 Q. Okay. And have you ever seen the OtterBox

Page 106 recent purchasers of the cellphone protection 1 2 devices. Correct? 3 Yes. Α. That's a little narrower than prospective 4 Q. 5 purchasers solely. It is recent purchasers? Correct. As is required by the Shari Diamond 6 Α. 7 Reference Guide on Survey Research. Okay. So is it safe to say, as a general 8 Q. 9 proposition, that you suggest a narrower -- the participants should have been defined more 10 11 narrowly than Dr. Cowan defined them? 12 Objection. MR. JASON: 13 More narrowly and more accurately to Α. Yes. 14 reflect the people who should be surveyed, whose 15 opinions are relevant in this case, and not the overinclusive audience that Dr. Cowan included. 16 17 Q. Okay. So your position is Cowan's --18 participants in the Cowan's survey was 19 overinclusive and you suggested it should have 20 been narrower. Fair? 21 It should have been narrower based on only Α. 22 selecting people who were prospective and recent 23 purchasers of the products in question. Yes. 24 Actually, yours doesn't say anything about Q.

Page 107 prospective purchasers. Yours says recent 1 2 purchasers. Right? 3 Certainly someone who has purchased a product is Α. 4 a prospective purchaser. They're inclusive of 5 each other. You're aware of the popularity of cellphones. 6 Q. 7 Correct? I'm somewhat aware of the popularity, yes. 8 Α. 9 And you would agree that folks who shop online, Q. or frankly folks that shop in brick and mortar 10 stores, are potential consumers of cellphone 11 12 cases, whether it be for their own use, or a 13 gift, et cetera. A cellphone case is not a high-14 dollar item and it is a popular item used by 15 consumers as a whole. Fair? 16 I agree with that, but Dr. Cowan did nothing to Α. 17 include and specify those people that were 18 interviewed. He did not confirm that they were 19 recent and prospective purchasers as the doctrines that we've cited require. 20 21 All right. So let's go -- the second sentence 0. 22 says, "The failure to include those who have recently purchased products in question." The 23 24 products in question means that the Cowan's

Page 112 that's been used throughout that source. 1 2 what does that mean, a description that's been 0. 3 used? A quotation means you've used the words of 4 the particular source, otherwise there's no reason to have quotation marks. 5 Right? It may be a direct quotation from the cited 6 Α. 7 source or it can be an expression used in the cited source without those specific words. 8 9 So your quotations that you put in okav. Q. quotation marks don't necessarily indicate that 10 11 that's what your source actually says. 12 your testimony? 13 It could be --Α. 14 Objection. MR. JASON: 15 THE WITNESS: I apologize, Marc. 16 apologies. 17 Q. You can answer. 18 I'd have to go back through this document and Α. 19 determine if they were actual words that were 20 referenced. But most certainly the expression of 21 the relevant consuming public is used over and over and over again in this document. 22 23 Q. Okay. So show me on page 394 where "relevant 24 consuming public of the products in question",

| 1 | | existing survey is relevant is to identify the |
|----|----|--|
| 2 | | target population of the universe." I think you |
| 3 | | cite that in your report. "The target population |
| 4 | | consists of all elements, individuals or other |
| 5 | | units, whose characteristics or perceptions the |
| 6 | | survey is intended to represent. Thus, in |
| 7 | | trademark litigation the relevant population in |
| 8 | | some disputes may include all prospective and |
| 9 | | past purchasers of plaintiff's goods or services |
| 10 | | and all prospective and past purchasers of the |
| 11 | | defendant's goods or services." Diamond doesn't |
| 12 | | says she doesn't say they must be actual |
| 13 | | purchasers. They must be they can include some |
| 14 | | actual and some prospective. Are you aware that |
| 15 | | this was contained in Ms. Diamond's publication? |
| 16 | Α. | I believe so. Let me just point out that my |
| 17 | | screening criteria selected all prospective and |
| 18 | | all past purchasers. Dr. Cowan neglected to |
| 19 | | include past purchasers, and that failure alone |
| 20 | | invalidates the entire purpose of his study. |
| 21 | Q. | I know that's your position. Let's be clear. You |
| 22 | | don't include in your survey any prospective |
| 23 | | purchasers that have not been past purchasers. |
| 24 | | That's what you previously told me. You told me |
| | | |

- if you were not a past purchaser, you're out.
- 2 Right?
- 3 A. And I mentioned earlier that all past purchasers
- 4 are also prospective purchasers.
- 5 Q. And I understand that.
- 6 A. Let me finish, Bill, please. There's no better
- 7 way to define what a prospective purchaser would
- 8 be than by defining someone who got what was
- 9 purchased, the product, in the past.
- 10 Q. You may think that. Ms. Diamond says it may
- include all prospective and past purchasers. She
- indicates that prospective purchasers could be a
- 13 broader class than past purchasers.
- 14 MR. JASON: Objection. That's not what
- it says at all.
- 16 Q. You don't agree that what Ms. Diamond here says,
- 17 prospective and past purchasers, that prospective
- can be -- could be a broader group and may
- include people who were not necessarily past
- 20 purchasers? You're an English major. That's not
- 21 what you understand this sentence to mean?
- 22 A. All prospective and past purchasers of the
- plaintiff's goods or services. That's what I'm
- focused on.

- 1 Q. Right.
- 2 A. I included that. Dr. Cowan did not.
- 3 Q. But this -- you included only past purchasers.
- 4 A. No, Bill. I have to reemphasize that I did not
- just include those people. I answered that now
- 6 several times. Prospective purchasers are also
- 7 defined by past purchasers. People are much more
- 8 likely to purchase a product again once they've
- 9 purchased a product the first time. I need you
- 10 to understand that and accept it.
- 11 Q. I understand it and I accept it. But you did not
- include anyone in your survey who hadn't
- purchased a phone protection device in the past.
- 14 That may be prospective purchasers. Indeed one
- would argue if you haven't purchased one in the
- past, you may have a greater need for purchasing
- one in the future than someone who just recently
- 18 purchased one.
- 19 A. That's not how this sentence reads.
- 20 Q. Okay.
- 21 A. I would agree with you that it's imperative that
- the audiences must be selected from prospective
- and past purchasers. It's as clear as day and it
- continues to be mentioned as clear as day

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| 1 | Α. | Page 152 You survey, you make sure those survey questions |
| 2 | | are compliant, you analyze the results according |
| 3 | | to statistical significance, and you draw |
| 4 | | conclusions based on that. |
| 5 | Q. | Okay. How is the margin of error defined in |
| 6 | | statistics? |
| 7 | Α. | So that's statistical significance. My |
| 8 | | understanding is the definition is that the |
| 9 | | results of the survey mirror what the results of |
| 10 | | a survey could be if you were surveying the |
| 11 | | entire universe of all potential candidates. So |
| 12 | | 95 percent confidence level means that the |
| 13 | | results are accurate within 5 percent of what the |
| 14 | | results would be if you were able to survey |
| 15 | | literally every single respondent that qualifies |
| 16 | | for the survey. |
| 17 | Q. | So you equate margin of error with the term |
| 18 | | statistical significance. Do I have that |
| 19 | | correct? |
| 20 | Α. | Equating a 95 percent confidence level as being a |
| 21 | | way of measuring statistical significance. |
| 22 | Q. | No |
| 23 | Α. | My understanding, and again from a marketing |
| 24 | | perspective, is that results are statistically |
| | | |

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| 1 | | Page 153 significant on a bell curve. For example, the 50 |
| 2 | | percent margin, when you have a result of 50 |
| 3 | | percent of the consumers, your margin of error is |
| 4 | | about 12.9 percent. Meaning if you have a 50 |
| 5 | | percent response and then a 37.1 percent |
| 6 | | response, them being 12.9 percent off from each |
| 7 | | other, that 50 percent response is statistically |
| 8 | | significant. |
| 9 | Q. | Okay. |
| 10 | Α. | And that changes on either side of the bell |
| 11 | | curve. |
| 12 | Q. | From a statistical analysis perspective, do you |
| 13 | | know what an acceptable margin of error is? |
| 14 | Α. | I believe from a court's perspective they're |
| 15 | | looking for 95 percent confidence level, which I |
| 16 | | believe would be a 5 percent acceptable level of |
| 17 | | variation. |
| 18 | Q. | So you believe from a court's perspective. So |
| 19 | | you're offering an opinion as to what a court |
| 20 | | finds acceptable. Can you cite to me a source for |
| 21 | | that or a treatise for that? |
| 22 | Α. | I could. I probably can't do so right now. I |
| 23 | | could do that as part of the errata process. But |
| 24 | | that's certainly an industry standard that again |
| | | |

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| 1 | | has been used not just in my work as an expert |
| 2 | | witness but my work as a brand identity |
| 3 | | strategist. |
| 4 | Q. | Do you know what a T-score is in connection with |
| 5 | | the margin of error? |
| 6 | Α. | I'm not familiar with that statistical term, no. |
| 7 | Q. | Do you know what a Z-score is in connection with |
| 8 | | a margin of error? |
| 9 | Α. | No. |
| 10 | Q. | Do you know what margin of error that was |
| 11 | | actually utilized by Dr. Cowan? |
| 12 | Α. | I'd have to go back and look at his report |
| 13 | | MR. KLOSS: Let's mark |
| 14 | Α. | and look at each of his responses. |
| 15 | Q. | Do you have the Cowan report there? |
| 16 | Α. | I do. |
| 17 | | MR. KLOSS: Let's just go ahead and |
| 18 | | mark that. |
| 19 | | (whereupon, Wallace Exhibit 8 was |
| 20 | | marked for identification.) |
| 21 | Q. | Just feel free to use the paper version of it. |
| 22 | Α. | My recollection, it was in one of his appendices |
| 23 | | when he reviewed the when he showed the actual |
| 24 | | data and he listed a margin of error on the |
| | | |

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| 1 | Q. | Page 157 Let me get that. I'm still waiting for Brigitte |
| 2 | | to come back. Let's just hold on a second. |
| 3 | | MR. KLOSS: Why don't we go off the |
| 4 | | record for a second. |
| 5 | | (Whereupon, a recess was taken from |
| 6 | | 1:23 p.m. until 1:26 p.m.) |
| 7 | Q. | You're referring to what? I'm sorry. Page 44 |
| 8 | | you said? |
| 9 | Α. | Page 44 of the Cowan report. |
| 10 | Q. | Okay. You're talking about the column beginning |
| 11 | | on page 44 that says, "Test of DIFF |
| 12 | | significance"? Is that what you're talking |
| 13 | | about? |
| 14 | Α. | Correct. If you go above that, to describe what |
| 15 | | should be in the column, it reads, "If test in |
| 16 | | right-most column is greater than .05, no |
| 17 | | statistical difference. If test is less than |
| 18 | | .05, cells that differ are highlighted." |
| 19 | Q. | Okay. So he does in each instance, it looks |
| 20 | | like, a computation to determine the statistical |
| 21 | | significance with regard to the questions in the |
| 22 | | survey. Correct? Is that your interpretation? |
| 23 | Α. | That's my understanding. You would have to ask |
| 24 | | Dr. Cowan to confirm that. |
| | | |

- 1 Q. Did you do any such computations to determine
- 2 statistical significance in the responses to your
- 3 survey?
- 4 A. Yes, I believe I did.
- 5 Q. Okay. So we'll be able to find those when we get
- 6 to your report, the actual computations? We
- 7 didn't find them anywhere in your notes or the
- 8 back-up information.
- 9 A. I'm not sure I provided the computations. I
- 10 believe, and I could go back and review this one
- when we get to it, that my results prove to be
- 12 statistically significant.
- 13 Q. And you believe -- strike that. Have you made
- any -- in your analysis of Dr. Cowan's report,
- have you made any check to determine if his
- 16 calculations are correct?
- 17 A. No, I have not.
- 18 Q. Okay. So are you able to do that? For example,
- let's just take, on page 44, Q3/Q20 and then you
- say test of significance, which is the last
- column on the right. It says 0.724. Are you
- able to tell me how that calculation is derived?
- 23 A. No.
- 24 Q. Did you compute -- mathematically compute the

- 1 margin of error in your study?
- 2 A. Yeah. I believe we just answered that question.
- 3 I believe that my findings are statistically
- 4 significant.
- 5 Q. This is the issue. Statistically significant and
- 6 margin of error. Did you actually do the --
- first of all, do you know how to mathematically
- 8 compute margin of error associated with a
- 9 statistical study? Do you know how to do that?
- And, if so, give me the equation.
- 11 A. Yes. I believe I highlighted that a minute ago.
- 12 Q. What is the equation?
- 13 A. The equation is a bell curve. If you get a 50
- percent response, to determine that that response
- is 95 percent accurate with a 5 percent level of
- 16 variation. The spread between that number and
- 17 the next number adjacent to it, or the next
- number that was in the findings, needs to be more
- than 12.9 percent.
- 20 Q. What are you reading from?
- 21 A. I'm just reading from my notes regarding how to
- 22 create a substantial --
- 23 Q. When did you create those notes?
- 24 A. Oh, I've had these for a very long time to

- determine how to create statistical significance.
- 2 Q. So you're reading from notes that you brought to
- 3 your deposition today?
- 4 A. And notes that I used in creating my report.
- 5 O. Those notes have not been -- those notes have not
- 6 been produced for us. Let me get this correct.
- 7 You've come to your deposition today with notes
- 8 that have not been produced prior to this, and
- 9 we've now determined, we're doing this remotely,
- 10 you're reading from your notes during your
- 11 testimony. Do I have that right?
- 12 A. I have a note on the calculations for statistical
- 13 significance.
- 14 Q. Okay. So you talk about bell curves. What is
- the formula? Can you tell me the mathematic
- formula? Saying it's 50 percent, or a bell
- curve, or this or that is not a mathematical
- formula that you can apply. Can you tell me the
- 19 specific statistical mathematical formula to
- compute the margin of error? Not the principle.
- MR. JASON: Objection.
- 22 A. No. I've mentioned before I'm not a
- 23 statistician. I focus on the results of the
- 24 statistics. I do know what the results are in

Page 161 order to determine statistical significance. 1 2 There you go using a statistics term again. 0. 3 Where do we find, because I didn't see them in 4 what you produced. I didn't see them in your I didn't see them in the underlying 5 report. data, and we checked it. Where do we find the 6 7 actual computations to which your survey data -the computations to which your survey data was 8 9 subjected? Is it in your materials that you 10 actually did the computations? 11 I did the computations but it's not listed in my Α. 12 I see, for example, in Dr. Cowan's materials. 13 report the results of his studies but I don't understand their computation formula either. 14 Well there's one formula to determine, in the 15 0. world of statistics, the margin of error. You've 16 17 professed to know that. You've claimed that 18 you've done this in connection with your survey. 19 Where is that? 20 Objection. MR. JASON: 21 As I've mentioned, I don't know the formula Α. I know the results. I know the table to 22 itself. 23 which you measure those things. I'm not sure 24 about how that table -- what mathematical

Page 162 calculation is used to create that table. 1 2 focus exclusively on the results. what table are you referring to, because I don't 3 0. 4 see that either? The table that I was just mentioning earlier, the 5 notes that I took and have been using for many 6 7 years to determine the statistical significance of result findings. 8 9 where do I find your information in which you Q. took that table and applied the results of your 10 survey to it? Where do I see that work? 11 12 That work is not listed in my report. Α. 13 okay. It's not listed in your report. 0. 14 understand that. We can agree on that. Clearly 15 you've been an expert witness for twenty-plus 16 years now. You understand that when you do 17 computations you need to keep that material. 18 I understand it's not in your report. That's 19 fine. Where do I find it in your documents that 20 you have, the back-up information that you've 21 produced in association with the report? I 22 didn't find it. Are you telling me it's not in 23 there? 24 I've answered that question.

Yes.

Α.

Page 163 It's not in there. Do you have those 1 0. Okay. 2 computations that you had to determine the margin 3 of error -- the computed margin of error in your 4 study, applying this table that you brought with 5 you at your deposition today? Do you have those anywhere? 6 7 Α. No. So in other words, you didn't do it? 8 Q. No. 9 Α. No. 10 0. True? 11 You're misstating my testimony. Α. 12 I surely don't want to do that. These --Q. 13 If you'd repeat your question, I'd appreciate Α. 14 that. 15 Yeah. These are complex computations. They're 0. 16 not things you can do in your head. My question 17 is where are they? You're saying you didn't do 18 them. Did you? You eyeballed it? 19 Objection. MR. JASON: 20 No, that's not what I stated. Α. 21 Then where are they? okav. 0. 22 I have a chart that shows you the difference in Α.

spreads between responses and whether those

differences in spreads determine if the result is

23

24

| | | 0 |
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| 1 | | Page 164 statistically significant. It's not on the |
| 2 | | mathematics. I've been given the chart to follow |
| 3 | | in order to determine those results. |
| 4 | Q. | Do you have that chart with you? |
| 5 | Α. | I do. |
| 6 | Q. | Show it to me. |
| 7 | Α. | Can you see that (indicating)? |
| 8 | Q. | Yes. That's the computation you used? You used |
| 9 | | a bell curve and then what did you do? Plop |
| 10 | | responses on a bell curve? |
| 11 | Α. | No. I analyzed the spreads between each response |
| 12 | | to determine if those spreads met the criteria |
| 13 | | for achieving a 95 percent level of confidence. |
| 14 | Q. | No, no. We're not talking about level of |
| 15 | | confidence. We're talking about margin of error. |
| 16 | | Those are different. Where is your margin of |
| 17 | | error computation? |
| 18 | Α. | I think I just showed it to you. |
| 19 | Q. | That's what you believe is a margin of error |
| 20 | | computation? |
| 21 | Α. | That is the bell curve based on the statistical |
| 22 | | establishing statistical significance, and the |
| 23 | | margin of error that we're achieving is a 5 |
| 24 | | percent variation between what the survey found |
| | | |

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| 1 | | and what a survey would find if we had the |
| 2 | | opportunity to interview all potential |
| 3 | | candidates, a 5 percent margin of error. |
| 4 | Q. | Do you believe the utilization of a 95 percent |
| 5 | | confidence level is appropriate? |
| 6 | Α. | Yes. |
| 7 | Q. | So you're saying that that document there that |
| 8 | | you just showed us that I want you to provide to |
| 9 | | me unchanged. Do I have your commitment on that? |
| 10 | Α. | You do. |
| 11 | Q. | If you have a scanner, you can send it to me now. |
| 12 | | If you have a fax machine, you can send it to me |
| 13 | | now. |
| 14 | | That is the sole basis upon how you |
| 15 | | computed the margin of error? I just want to |
| 16 | | make sure we're communicating. |
| 17 | Α. | Yes. I used that chart to determine if the |
| 18 | | spread between numbers resulted in the result |
| 19 | | being statistically significant. |
| 20 | Q. | Okay. Again, I'm using a specific term that you |
| 21 | | are using. You're using statistical terms here. |
| 22 | | You're shifting. Is that the document that |
| 23 | | qualifies as your computation of the margin of |
| 24 | | error? That's a yes or no. |
| | | |

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- 1 A. I'm not familiar with that term.
- 2 Q. Okay. Are you aware that a null hypothesis is
- 3 necessary to statistically compare two things?
- 4 A. I believe it's a statistical term that talks
- 5 about the rationale or the ethos of a survey.
- 6 The purpose of a survey.
- 7 Q. Okay. No survey is conducted without a purpose.
- 8 Can we agree with that?
- 9 A. Correct. Using statistical terms is to confirm
- or disconfirm the null hypothesis.
- 11 Q. Okay. So are you aware of a notion that -- in
- 12 statistical analysis that a null hypothesis is
- necessary to statistically compare two things?
- 14 A. That is my understanding, yes.
- 15 Q. So in your report you say Dr. Cowan suggests that
- the null hypothesis be incorrect and that this
- would be the conclusion from the examples 95
- percent of the time. You say, "To my knowledge,
- the null hypothesis is not generally accepted by
- 20 expert witness industry standards." You just
- told me a null hypothesis is necessary to
- 22 statistically compare two things, but your report
- 23 says something different. Does it not?
- 24 A. Yes. That is an error in my report. I'm, again,

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| 1 | | not familiar with these terms. I'm working |
| 2 | | primarily on the results and not on the |
| 3 | | mechanics. My concern was Cowan implying that |
| 4 | | his reference of the null hypothesis in the |
| 5 | | report, that the test cells that he selected were |
| 6 | | identical and representational of the general |
| 7 | | consuming public, which in fact are not. My |
| 8 | | testimony I stand behind. |
| 9 | Q. | Okay. So the statement that you're retracting |
| 10 | | from your report is the one that says, "To my |
| 11 | | knowledge, the null hypothesis is not generally |
| 12 | | recognized by expert witness industry standards." |
| 13 | | You're taking that statement back? |
| 14 | Α. | It comes from my misunderstanding or my lack of |
| 15 | | understanding of technical terms in statistics. |
| 16 | | My understanding now is that the null hypothesis |
| 17 | | is a term used to define the purpose behind |
| 18 | | developing a survey. |
| 19 | Q. | Okay. That didn't answer my question. Let's |
| 20 | | start here. When did you acquire that |
| 21 | | understanding? Is that sometime after Dr. |
| 22 | | Cowan's deposition but before yours? |
| 23 | Α. | No. I believe it was prior to Dr. Cowan's |
| 24 | | deposition, after I filed my report. My |
| | | |

Page 177 recollection. 1 2 So prior to filing your report, you 0. learned what a null hypothesis is? I'm unclear. 3 Between the time of filing my report and Dr. 4 Α. 5 Cowan's testimony, I believe I was made more aware of what the null hypothesis term means. 6 still believe it's irrelevant to use that term in 7 8 equating the two cells that Dr. Cowan used in his 9 survey. So what you're quibbling with is the application 10 0. 11 that Dr. Cowan did in his report, but you're now 12 -- but you have now determined, since you wrote 13 your report, that this statement "To my 14 knowledge, the null hypothesis is not generally 15 recognized by expert witness industry standards," 16 you're taking back that statement? That's an 17 incorrect statement? 18 I've never encountered this in my forty Α. Correct. 19 years as a brand identity strategist and 20 designer, nor in my twenty years as an expert 21 That was my initial comment. Having witness. 22 done additional research on that now, I know it's a technical term that I wasn't aware of that 23 24 relates to the ethos of a survey.

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| 1 | Q. | Page 178 If you weren't aware of the term until you saw |
| 2 | | Dr after you filed your report I should say, |
| 3 | | what was the null hypothesis? Where is that |
| 4 | | statement and what is it in your report? Do you |
| 5 | | have a null hypothesis statement in your report? |
| 6 | Α. | I believe that my survey is created to either |
| 7 | | confirm or deny the null hypothesis that these |
| 8 | | two cells are identical until there's |
| 9 | | confirmation that they're different. |
| 10 | Q. | Okay. |
| 11 | Α. | That's how I would use that technical term to |
| 12 | | describe not just my survey but all surveys. |
| 13 | Q. | What was the null hypothesis that you used in |
| 14 | | your survey, do you believe? That was a bad |
| 15 | | question. What null hypothesis do you believe |
| 16 | | you used in your survey? |
| 17 | Α. | Again, my understanding of the term is that it |
| 18 | | refers to all surveys. The purpose behind the |
| 19 | | survey is to differentiate between the results of |
| 20 | | two different cells, assuming that they are |
| 21 | | identical until they're proven differently. |
| 22 | Q. | And your two different cells here involve, on one |
| 23 | | hand, a phone case. Correct? |
| 24 | Α. | Correct. |

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| 1 | Q. | And on the other hand, gaming headphones. Page 179 True? |
| 2 | Α. | That could be. Again, I'm not familiar with the |
| 3 | | term. I'm not a lawyer nor am I a statistician. |
| 4 | | I'm not familiar with these technical terms. |
| 5 | | From the application of surveys, I stand |
| 6 | | completely behind the integrity of my report and |
| 7 | | its findings. |
| 8 | Q. | I understand that. You offered an opinion |
| 9 | | counterbalancing Dr. Cowan's use of a null |
| 10 | | hypothesis. You offered that in your report. Are |
| 11 | | you now retracting that opinion? |
| 12 | Α. | I have a better understanding of the null |
| 13 | | hypothesis. I am still in agreement with my |
| 14 | | comment that you cannot apply the null hypothesis |
| 15 | | to his result findings because those survey |
| 16 | | elements were different and distinctive. Again, |
| 17 | | it's a technical term |
| 18 | Q. | Did you |
| 19 | Α. | I apologize. It's a technical term that I'm just |
| 20 | | not familiar with. I'd have to do more studying |
| 21 | | in order to answer these questions more |
| 22 | | specifically. |
| 23 | Q. | Why can't you use a null hypothesis in his |
| 24 | | survey? Succinctly state that for me. |
| | | |

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| 1 | Α. | Again, I feel it would be better for me to be |
| 2 | | more educated on this before I answer those |
| 3 | | questions. |
| 4 | Q. | So you can't answer it today. Correct? |
| 5 | Α. | I would like to get more information before I |
| 6 | | answer. |
| 7 | Q. | So you can't answer for me today. Correct? |
| 8 | Α. | Based on the knowledge that I have sitting here, |
| 9 | | I would like to get more information. |
| 10 | Q. | So you can't answer you're unable to answer my |
| 11 | | question. Yes? |
| 12 | Α. | The answer is I don't know. I would like to |
| 13 | Q. | Okay. You're not able to articulate the null |
| 14 | | hypothesis the specific null hypothesis of |
| 15 | | your survey. True? |
| 16 | Α. | No. According to my understanding, as I believe |
| 17 | | I stated before, the purpose of a survey is to |
| 18 | | prove or disprove this hypothesis. In the |
| 19 | | branding industry, in the marketing industry, as |
| 20 | | an expert witness we don't hypothesize, we prove. |
| 21 | | With the whole concept and this technical term |
| 22 | | without focusing on the results of these surveys |
| 23 | | and what they prove. That's the intent of my |
| 24 | | report, and I stand behind it. |

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| 1 | | Page 189 can tell the difference between those products, |
| 2 | | correct, in some of the attributes including the |
| 3 | | warranty as we discussed and the presale handling |
| 4 | | quality controls? Correct? |
| 5 | Α. | Correct. But there's an absence of any control |
| 6 | | there so we cannot extract the survey. |
| 7 | Q. | Okay. The bottom line is what you concluded |
| 8 | | we talked about this earlier. I don't want to go |
| 9 | | through this again. You agree as a result a |
| 10 | | large percentage of the respondents did not |
| 11 | | understand that Alwayz on sale is one of |
| 12 | | plaintiff's authorized retailers. In other words, |
| 13 | | Cowan's survey, whether you agree with its |
| 14 | | methodology or not, whether you agree that the |
| 15 | | survey noise issue or not, the conclusion is the |
| 16 | | purchasers, the customers can't tell the |
| 17 | | difference between an unauthorized and an |
| 18 | | authorized seller of Otter products in the Amazon |
| 19 | | space. True? |
| 20 | Α. | Hypothetically, if his processes were accurate, |
| 21 | | that would be the conclusion. Since his |
| 22 | | processes were not accurate, I don't believe any |
| 23 | | reasonable conclusions were determined. |
| 24 | Q. | And what was improper or inappropriate on his |
| | | |

Page 212

- 1 confusion.
- 2 Q. Okay. So Dr. Cowan's report, as you understood,
- does not seek information on the entire purchase
- 4 experience, does it, as you phrase it?
- 5 A. I do not. As a result, I believe his survey is
- 6 invalid.
- 7 Q. Okay. I understand that. Bias in a survey
- 8 involves posing questions that suggest the answer
- 9 or response. Correct?
- 10 A. Correct.
- 11 Q. Let's go to -- you identified the flawed
- screening questions. "Cowan's first question is
- who is selling the product on the Amazon
- 14 website." That's what it says. Correct?
- 15 A. Correct. A very leading question.
- 16 Q. Well how is that leading? The leading question
- is your name is Rob Wallace. That's a leading
- 18 question. Can we agree on that? Can we agree on
- 19 that?
- 20 MR. JASON: Objection.
- 21 Q. That's a leading question. Can we agree on that?
- 22 A. I don't know if I'm going to go through the
- 23 analysis of that question. I believe --
- 24 Q. What is a leading -- let me ask you this. It's

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| 1 | | your term. You used the term leading question. |
| 2 | | I know what a leading question is, a question |
| 3 | | that has the answer built right in it. Right? |
| 4 | | Your name is Rob Wallace is a leading question. |
| 5 | | You don't need to assess that, do you? That's a |
| 6 | | leading question. |
| 7 | | MR. JASON: Objection. |
| 8 | Α. | I'll follow your logic. |
| 9 | Q. | Okay. What is your name? That's not a leading |
| 10 | | question, is it? |
| 11 | Α. | Correct. If I'm going to follow your logic, I |
| 12 | | agree with that. |
| 13 | Q. | Okay. Well here it doesn't say the seller of |
| 14 | | this product is X. Correct? It says, "Who is |
| 15 | | selling the product on the Amazon website?" |
| 16 | | Where in that question is the answer, whether it |
| 17 | | be Helpful Hippos, Frantic Frogs, Joe Bag of |
| 18 | | Doughnuts. Where is the answer suggested in that? |
| 19 | Α. | The question itself leads to the demand effect. |
| 20 | | It focuses the consumer specifically on this |
| 21 | | issue. My report confirms that that issue of the |
| 22 | | manufacturer is exceptionally low in the |
| 23 | | consumers' consideration. So you've elevated |
| 24 | | that issue from the very onset. Everyone knows |
| | | |

Page 214 that's taking this test from that point forward 1 2 they're going to be asked questions about the warranty or other elements that in this case 3 don't affect their purchase decisions. 4 Okay. Where in that question would anyone know 5 0. 6 that this is going to have to do with warranty, quality control or the existence of Christ 7 himself? Where would that be? This simply asks 8 9 who is selling the product. What suggestion is 10 Please identify it for me. made? Objection. 11 MR. JASON: 12 Bill, I was referring to the additional questions Α. 13 which are specific to warranty, to usage -- to 14 storage and the handling procedures. question is also leading in that it's directing 15 the focus of people's attention to the seller of 16 17 the product which is not one of the criteria that 18 they use in making the purchase decision. Okay. But that's what Dr. Cowan wanted to test, 19 Q. 20 to see if somebody could determine who is selling 21 the product. We talked about that. How else 22 would you ask that if that's what you're seeking 23 to test? I'm not asking you to agree. We will 24 agree that you think Dr. Cowan missed the boat

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| 1 | | Page 287 should be sold as used, not new." So that person |
| 2 | | a manufacturer's warranty is important to because |
| 3 | | she says "Always be a manufacturer's warranty." |
| 4 | | Correct? |
| 5 | Α. | Correct. And that data was calculated along with |
| 6 | | the data of all the other 400 respondents. |
| 7 | Q. | I think you told me earlier that you don't |
| 8 | | believe you received any comments that indicated |
| 9 | | to you that warranty was any significance |
| 10 | | whatsoever in the decision. That's what you told |
| 11 | | me earlier. So I want to test that here. |
| 12 | Α. | Okay. In reality I mentioned more than several |
| 13 | | times now the impact of warranty, and the usage, |
| 14 | | and shipping protocols is exceptionally low. |
| 15 | | There are certainly people who have these one |
| 16 | | or two you recognize here, for whom the warranty |
| 17 | | has an impact. It's not stating that the |
| 18 | | warranty is more important than price, than |
| 19 | | function, brand or any of the other criteria. We |
| 20 | | have to analyze their responses to the hierarchy |
| 21 | | of purchase decisions to determine where they |
| 22 | | place the warranty in relation to those other |
| 23 | | items. |
| 24 | Q. | I understand that. What you're saying is that the |
| | | |

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| 1 | | Page 288 warranty is not wholly immaterial to it, it just |
| 2 | | may be less material than other characteristics |
| 3 | | of the eight you put on your list. True? |
| 4 | Α. | Among the elements we're discussing, warranty, |
| 5 | | usage or shipping protocols and so forth, they're |
| 6 | | the least impactful. They're the least important |
| 7 | | to consumers. They have the least impact on |
| 8 | | purchase decisions among all the other purchase |
| 9 | | considerations that we've tested. |
| 10 | Q. | That's on a relative scale. They are not wholly |
| 11 | | immaterial as you suggested earlier. There are |
| 12 | | some consumers that it is in fact important to. |
| 13 | | Correct? |
| 14 | Α. | This person is stating there should be a |
| 15 | | manufacturer's warranty, but we don't know what |
| 16 | | the response was to listing that warranty in |
| 17 | | comparison to the other purchase considerations. |
| 18 | | I agree with you. There are people that have |
| 19 | | listed the warranty as having some materiality. |
| 20 | | But in relation to all of the other elements, the |
| 21 | | warranty, the shipping protocols are |
| 22 | | significantly lower. |
| 23 | Q. | I get that. You keep giving me the relative. I |
| 24 | | want to make sure we're clear. It's not wholly |
| | | |

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| 1 | | Page 289 immaterial to the purchase decision, which is |
| 2 | | what your survey is measuring as opposed to |
| 3 | | consumer confusion which Dr. Cowan is measuring. |
| 4 | | Correct? |
| 5 | | MR. JASON: Objection. |
| 6 | Α. | I believe I've answered that question. |
| 7 | Q. | And the answer is correct? |
| 8 | Α. | Yes. |
| 9 | Q. | It's not wholly immaterial. It may be less |
| 10 | | material than other items but it's not wholly |
| 11 | | immaterial. Some consumers in fact find it |
| 12 | | important. Maybe a small number, but some do. |
| 13 | | Correct? |
| 14 | Α. | No. It is to my understanding I don't think |
| 15 | | I have to go back and analyze that. I don't |
| 16 | | believe that anyone recognized warranty or |
| 17 | | shipping/handling as being number one, number two |
| 18 | | or number three. All of the respondents listed |
| 19 | | them well below price, brand, functionality and |
| 20 | | the more important attributes. That's my |
| 21 | | recollection of the data itself. |
| 22 | Q. | Okay. But again, it's not wholly immaterial. |
| 23 | | It's just less material on a relative basis which |
| 24 | | is what your tests determine. True? |
| | | |

1 MR. JASON: Objection. Page 290

- 2 A. It has significantly less relevance at a multiple
- of the survey results.
- 4 Q. But it does have relevance? It has some
- 5 materiality? True?
- 6 MR. JASON: Objection.
- 7 A. Go back and analyze and look at the data and
- 8 you'll have a firm answer to that question.
- 9 There are -- there is some materiality, but that
- 10 materiality is so significantly lower than the
- 11 primary purchase decisions that it's irrelevant
- in my opinion.
- 13 Q. Let's go through the comments, though. Let's go
- down to 376. This person, when discussing the
- follow-up question to the effect on the Otter
- 16 brand says, "I would like to have a warranty on
- the product because it might end up I'm paying
- more than the cheap retail price." Correct?
- 19 A. Yes, that's what that states there.
- 20 Q. Okay. So warranty is of significance to this
- 21 particular consumer?
- MR. JASON: Objection.
- 23 A. I think that they're determining that the retail
- price might be affected by having a warranty and

Page 314 understanding of warranty or presale, quality 1 2 control, handling. You would offer the same answers with regard to the control group. 3 IS that fair? 4 Yeah. The questions are identical. 5 Α. So just allow me to work this out. So if I had 6 0. 7 asked you you didn't ask this question or you didn't ask about this concept in the primary 8 9 group and you said I did not, that would be the 10 same answer with regard to the control group. 11 True? 12 The questions between the control group and Α. 13 the primary group are identical. Okay. You said, under page 17, "The results and 14 Q. 15 analysis" -- excuse me. Accuracy of results, 16 that's on page 16. "The survey follows all 17 court-accepted protocols to ensure that its 18 results were reliable to the 95 percent 19 confidence level." Are you aware in statistics 20 that you can compute a 95 percent confidence 21 level for a sample size of 2? That is a possibility. I understand that to be 22 Α. 23 the theory in statistics. However, the practice 24 of doing analytics for the market is to get as

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| 1 | | Page 315 many respondents as possible so that you can have |
| 2 | | more clarity around the implication of the test |
| 3 | | in relationship to everyone in the marketplace. |
| 4 | | The larger your sample size, the higher you are |
| 5 | | replicating or likely to replicate the responses |
| 6 | | of everyone in the universe, the global universe, |
| 7 | | were tested. |
| 8 | Q. | The analysis you did, you specifically analyze in |
| 9 | | your report the 200 that were involving the Otter |
| 10 | | product. Correct? The 200 survey respondents? |
| 11 | | You provided a full analysis in your report here? |
| 12 | Α. | Yes. As well as those 200 in the control group. |
| 13 | Q. | Okay. Well I only find mention of this that you |
| 14 | | generalized it. It verifies but I don't see any |
| 15 | | testing or computations or otherwise, or like |
| 16 | | analysis. Where would I find that as it relates |
| 17 | | to the control group which was the gaming |
| 18 | | headphones? |
| 19 | Α. | That possibly is listed let's just find the |
| 20 | | paragraph. It's the latter section of my report. |
| 21 | Q. | Under page 14, proper control segment. |
| 22 | Α. | On page 22, paragraph E of my report. |
| 23 | Q. | 22. I'm sorry. Page 22 Exhibit 1, page 22, |
| 24 | | E, that paragraph is the sum total of your |
| | | |

Page 316 analysis of the control group. Would that be 1 2 fair? 3 It's just a brief review of my analysis to find Α. 4 that the answers of both the experimental and 5 control group were highly similar. According to Shari Diamond, the pre-existing beliefs and other 6 background noise should have produced similar 7 response levels in the experimental control 8 9 groups. My point is you did charts and tables and 10 0. 11 breakdowns for the primary group. I don't see 12 those -- you didn't do those in connection with 13 the control group? 14 Α. Correct. 15 Would that be fair? 0. 16 If you go to the appendices that we Α. 17 were just on, they will break out all of those 18 answers under the B version. So 13 through 17b. 19 I did analyze that and didn't find them relevant to include in this context. 20 21 And we already covered this, but you did not 0. 22 compute using the statistical formulas the actual 23 competence level of your own survey. Correct? 24 Again, I might get tripped up by terminology that Α.

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| 1 | | I'm not familiar with. I did follow the |
| 2 | | protocols that I've used both in my work as an |
| 3 | | expert witness and as a brand identity |
| 4 | | consultant. I've analyzed those products and |
| 5 | | found very little differences between the control |
| 6 | | groups and the primary groups, and nothing that |
| 7 | | showed us statistical significant statistical |
| 8 | | difference. |
| 9 | Q. | But that's your opinion from a marketing |
| 10 | | perspective. My question is did you do the |
| 11 | | computations from a statistical analysis |
| 12 | | perspective? I believe you previously answered |
| 13 | | no, but I just want to add that. |
| 14 | Α. | I did them to the level that they have been |
| 15 | | reported in my report. I'm not a statistician |
| 16 | | and so I don't know if I met that level. There's |
| 17 | | no significant differences between the control |
| 18 | | and the primary group which is how we confirm |
| 19 | | that survey noise is expected. |
| 20 | Q. | Other than doing the ranking in which you used a |
| 21 | | mean calculation, an average calculation on the |
| 22 | | elements that you put forth, did you do any other |
| 23 | | further analysis to explore the warranty effects |
| 24 | | on the consumer decision? |
| | | |

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| 1 | Α. | Page 318 Yeah. We had specific questions about that very |
| 2 | | issue. |
| 3 | Q. | I'm talking about the data. You received the |
| 4 | | responses. We saw the fill-in-the-blank |
| 5 | | responses. Other than reviewing those, or at |
| 6 | | least reviewing them today, did you do any |
| 7 | | further analysis, other than a mathematical |
| 8 | | computation, of the ranking system and coming up |
| 9 | | with the mean of that? |
| 10 | Α. | I mean I filled I completed the results in the |
| 11 | | charts that you've seen and then did a |
| 12 | | computation and comparison to the average ranking |
| 13 | | of each element. Yes. |
| 14 | Q. | Page 20 of your report, it talks about, in the |
| 15 | | last paragraph, "These average ranking |
| 16 | | calculations are statistically significant for |
| 17 | | the top six purchases." Right? Do you see it? |
| 18 | Α. | Where on the page are we looking? |
| 19 | Q. | 20. |
| 20 | Α. | Where on page 20? |
| 21 | Q. | The last paragraph. "These average ranking |
| 22 | | calculations" |
| 23 | Α. | Yes. |
| 24 | Q. | What do you mean when you say these averaging |

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| 1 | | ranking calculations are statistically |
| 2 | | significant? Statistically significant to what? |
| 3 | | What does that mean? |
| 4 | Α. | I'm referring, I believe, to the paragraph above |
| 5 | | that. More than seven times the number of |
| 6 | | respondents believe that the size and fits your |
| 7 | | phone is the most important consideration than |
| 8 | | believe the way the product is inspected, and |
| 9 | | handled, and stored is a consideration. |
| 10 | Q. | Okay. |
| 11 | Α. | The difference between those two responses, 70 |
| 12 | | respondents for example in size and fits your |
| 13 | | phone versus 9 respondents. That spread is |
| 14 | | statistically significant. |
| 15 | Q. | When you say statistically significant, that |
| 16 | | again is a very specific term in statistics. |
| 17 | | Where did you do your computation to determine |
| 18 | | that, or did you? |
| 19 | Α. | I did. |
| 20 | Q. | Where is it? |
| 21 | Α. | It's based on that same Bell curve that we talked |
| 22 | | about earlier, the spread between those responses |
| 23 | | and what the how big those spreads are going |
| 24 | | to be to determine if they're statistically |
| | | |

Page 320 significant. 1 But you don't have any worksheet or work product 2 0. 3 that you can show me other than that chart you 4 carry around with you? 5 Correct. So for example, at the 70 percent Α. level, which was -- we get to the percentages 6 rather than the number of respondents. 7 assume they were 70 percent level. The spread to 8 9 determine statistical significance would be 9.8 10 The difference between 70 and 9 is way percent. more than 9.8 percent. 11 What was your null hypothesis that you 12 0. 13 used for the statement the average ranking 14 calculations are statistically significant? Did 15 you have one? Yeah. We've been through this. I'm comfortable. 16 Α. 17 I don't know the definition from a statistician's 18 standpoint of the null hypothesis. 19 understanding is that the hypothesis is based on 20 the rankings of two elements to be the same until 21 the survey proves them to be different. 22 that is in fact the proper definition of the null 23 hypothesis, then I approached this with no bias, 24 with open arms, seeking to determine that each of

Page 321 these eight rankings could be equal to one 1 2 another until the survey proved that there 3 actually was a hierarchy to them, and some were much more important and some were less important. 4 The statistical significance, you're opining on 5 0. here, is the mathematical difference in the mean 6 7 for these responses that are set forth in this table that begins attribute above. Correct? The 8 9 size, fits your phone. You're saying because of the difference in those numbers, the means, the 10 average, those signify statistical significance? 11 12 I believe, if we're talking about page 20, I was Α. 13 referring again to the paragraph above, the 14 difference between 70 respondents and 9 respondents, that being --15 16 0. Okay. 17 Α. -- much, much larger than the spread that 18 determines the statistical significance. Okay. What is the number that determines 19 Q. 20 statistical significance? If there's a number, 21 I'm assuming you can compute it. So what is it? 22 Assuming -- let's say we had a 70 percent Α. 23 response. The number is 9.8 percent spread. 24 Anything lower than that would be 62. -- excuse

Page 322 Please forgive me. I'm not good ăt 1 me. 60.2. 2 math at this hour of the day. 60.2 would be statistically significant. 3 4 Okay. "These average ranking calculations are Q. statistically significant for the top six 5 purchase considerations." That's on page 20. 6 7 don't understand what you mean by that. Can you just point me where on page 20 we're 8 Α. 9 talking? Last paragraph, "These average ranking 10 0. 11 calculations are statistical significant for the 12 top six purchase considerations." What does that 13 mean? Page 20 of my report? 14 Α. 15 Yes. 0. 16 I'm not seeing it. Α. 17 MR. JASON: It was the paragraph 18 you were just looking at, Rob. 19 21, actually, of my report, underneath the Α. attribute chart. Is that what we're referring 20 21 to? "These average ranking calculations are 22 0. Correct. 23 statistically significant for the top six 24 purchase considerations." What does that mean?

| | | 00.000.11, 2020 |
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| 1 | Α. | The top the differences the spread between |
| 2 | | the top six responses are statistically |
| 3 | | significant. |
| 4 | Q. | What does that mean? |
| 5 | Α. | The difference between 3.1 as an average ranking |
| 6 | | is statistically significant versus a 3.22 |
| 7 | | ranking on price. If you then combine the first |
| 8 | | number of attributes and compare them to the last |
| 9 | | number of attributes, for example size, fits your |
| 10 | | phone, price and function versus manufacturer's |
| 11 | | warranty, Amazon retailer to which it sold, and |
| 12 | | the way the product is inspected, handled and |
| 13 | | stored, those are almost two times the |
| 14 | | difference. The spread is almost two times the |
| 15 | | actual rating. So those are again determined to |
| 16 | | be statistically significant. |
| 17 | Q. | According to you, from a marketing perspective. |
| 18 | | Correct? |
| 19 | Α. | That's correct. And my understanding of the |
| 20 | | science of statistics. |
| 21 | Q. | But you refer to the top six purchase |
| 22 | | considerations as statistically significant. |
| 23 | | Statistically significant to what? I still am |
| 24 | | not clear what you're saying. |
| | | |

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| 1 | Α. | I believe statistically significant to each |
| 2 | | other. |
| 3 | Q. | Okay. |
| 4 | Α. | I believe that the lower ranking versions might |
| 5 | | not be statistically significant to each other. |
| 6 | | Not to say that they're not affirmatively the |
| 7 | | lowest ranking elements, but the significance of |
| 8 | | their spread, the differences between them, may |
| 9 | | not be enough to determine if they're |
| 10 | | statistically significant. |
| 11 | Q. | So when you say statistically significant, do you |
| 12 | | mean having some impact on the consumer decision? |
| 13 | | Is that what you mean by statistical |
| 14 | | significance? |
| 15 | Α. | Yeah. To my point, it's just a proving element. |
| 16 | | That the results are so apparent that they are |
| 17 | | validated. They're so different from each other |
| 18 | | then there's a level of validation in what they |
| 19 | | state as being accurate, not just to the survey |
| 20 | | but to a 95 percent competence level with all |
| 21 | | potential consumers. |
| 22 | | THE WITNESS: Folks, I hate to do |
| 23 | | this. I do have a 6:00 meeting, if you can |
| 24 | | believe that. If it's possible we can wrap this |
| | | |

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Page 325
     up now, I'd really appreciate it.
 1
 2
                            I'm not done.
                                           I don't know
               MR. KLOSS:
 3
     what to tell you. I'm not going to pitch a
 4
     hissy.
             I'll have to take it up with the court,
 5
     but I'm not done.
                           We'll call it a day for
 6
               MR. JASON:
 7
           You can take it up with the court if you'd
     now.
 8
     like, Bill.
               MR. KLOSS: Note my objection.
 9
10
     appreciate it. Thank you.
11
               (Whereupon, Wallace Exhibits 9, 10 and
12
     11 were marked for identification.)
13
14
               (Whereupon, the Examination of ROBERT
15
     WALLACE, was adjourned at 5:35 p.m.)
16
17
18
19
20
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22
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