

# Certificate of Achievement

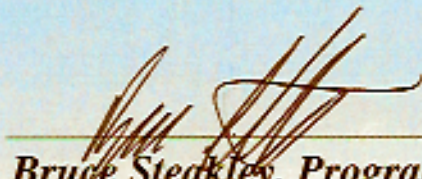
Presented to  
**Praful Bhatt**

*For significant contributions in achieving the  
LMSSC CMMI Level 3 goal in 2008.*


*This award recognizes Praful for his contribution to the successful LMSSC Capability Maturity Model Integration Maturity (CMMI®) Level 3 achievement. Praful supported NIRCam in various preparation activities for this major SSC appraisal including the identification, collection, review, and reporting of Objective Evidence as well as supporting close out of NIRCam Information Needs. He also supported the Enterprise in various CMMI activities. Overall, SSC gathered nearly 9000 artifacts from key program activities and major functional organizations; coordinated multiple geographically dispersed program sites and prepared 300 SSC personnel to meet this rigorous appraisal requirements. Praful is to be commended for his work and support to this significant LMSSC 2008 achievement!*



**Lawrence Loh**  
ATC Chief Engineer



**Bruce Steadley, Program Manager**  
NIRCam Program



**James T. Ryder, Vice President**  
Advanced Technology Center

**December 15, 2008**



**LOCKHEED MARTIN**

Missiles & Space

