

# Scheduling

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# Course Information

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Information on the web:

- <http://www.or.uni-bonn.de/lectures/ss10/ss10.html>

Some slides used with friendly permission from J.L. Hurink  
(Universiteit Twente).

- Pinedo, Michael L:  
*Planning and Scheduling in Manufacturing and Services*  
Series: Springer Series in Operations Research and Financial  
Engineering, second edition, 2009.
- Brucker, Peter:  
*Scheduling Algorithms* 4th ed., 2004, Springer Verlag Berlin,  
Hardcover, ISBN: 3-540-20524-1
- Pinedo, Michael L:  
*Scheduling: Theory, Algorithms, and Systems* 2nd ed., 2002,  
Prentice Hall, ISBN 0-13-028138-7

# Goals

main goals of the course 'Scheduling':

- get knowledge of basic model in scheduling theory
- get knowledge on basic solution techniques for models
- learn about application of scheduling models

# What is Scheduling?

- decision making in manufacturing and service industries
- allocation of scarce resources to tasks over time

Two main areas of application:

- manufacturing models
- service models

Remark: we only consider deterministic models

# Planning of the subjects (tentative)

Lecture	Date	Subject
Lecture 1	04/13	Introduction
Lecture 2	04/20	Single machine models
Lecture 3	04/27	Single machine models
Lecture 4	05/04	Single machine models
Lecture 5	05/11	Parallel machine models
Lecture 6	05/18	Shop scheduling models
Lecture 7	06/01	Shop scheduling models
Lecture 8	06/08	Shop scheduling models
Lecture 9	06/15	Interval scheduling, Reservations and Timetabling
Lecture 10	06/22	Models in Transportation
Lecture 11	06/29	Models in Transportation
Lecture 12	07/06	On-Line Scheduling
Lecture 13	07/13	Wrap-Up
Lecture 14	07/20	slack

## Examples: Paper Bag Factory

- factory producing paper bags for different goods
- raw material: rolls of paper
- 3-stage production process
  - printing the logo
  - gluing the sides of the bag
  - sewing one or both ends of the bag
- at each stage several machines for processing
- set of production orders specified by
  - quantity and type of bag
  - committed delivery date

## Examples: Paper Bag Factory

- processing times proportional to the quantities
- late delivery leads to a penalty, magnitude depends on
  - importance of the client
  - tardiness of the delivery
- switching on a machine from production of one bag-type to another, leads to setup time
- objectives:
  - minimize total penalty costs
  - minimize total time spent on setups

## Examples: Routing and Scheduling of Airplanes

- airline has a fleet of different aircrafts
- given a set of flights characterized by
  - origin and destination
  - scheduled departure and arrival time
  - customers demand (predicted by the marketing department)
- assigning a particular type of aircraft to a specific flight leg leads to an estimated profit (based on demand)

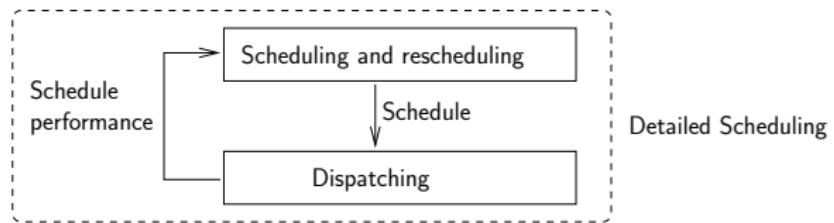
## Examples: Routing and Scheduling of Airplanes

- problem: combine different flight legs to round-trips and assign an aircraft to them
- constraints:
  - turn around time at an airport
  - law regulation on duration of a crew duty
  - ...
- goal: maximize profit

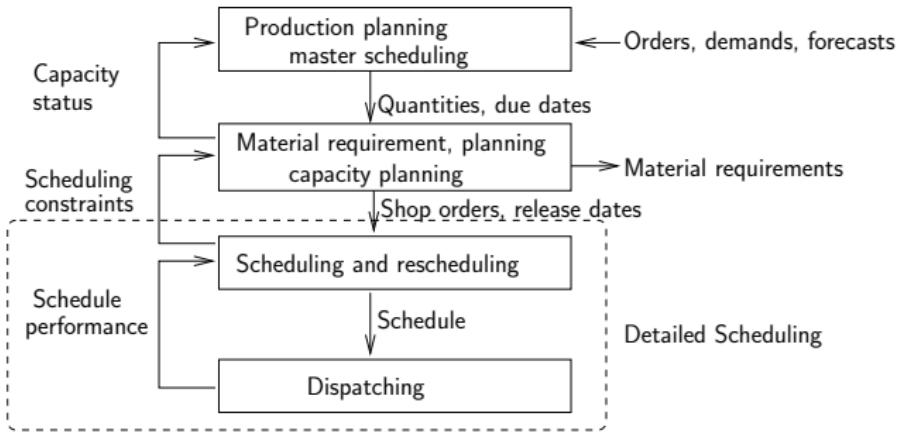
## Scheduling Function in an Enterprise

- the scheduling function interacts with many other functions
- interactions are system-dependent
- often take place in an enterprise-wide information system; enterprise resource planning (ERP) system
- often scheduling is done interactively with a decision support system linked to the ERP system

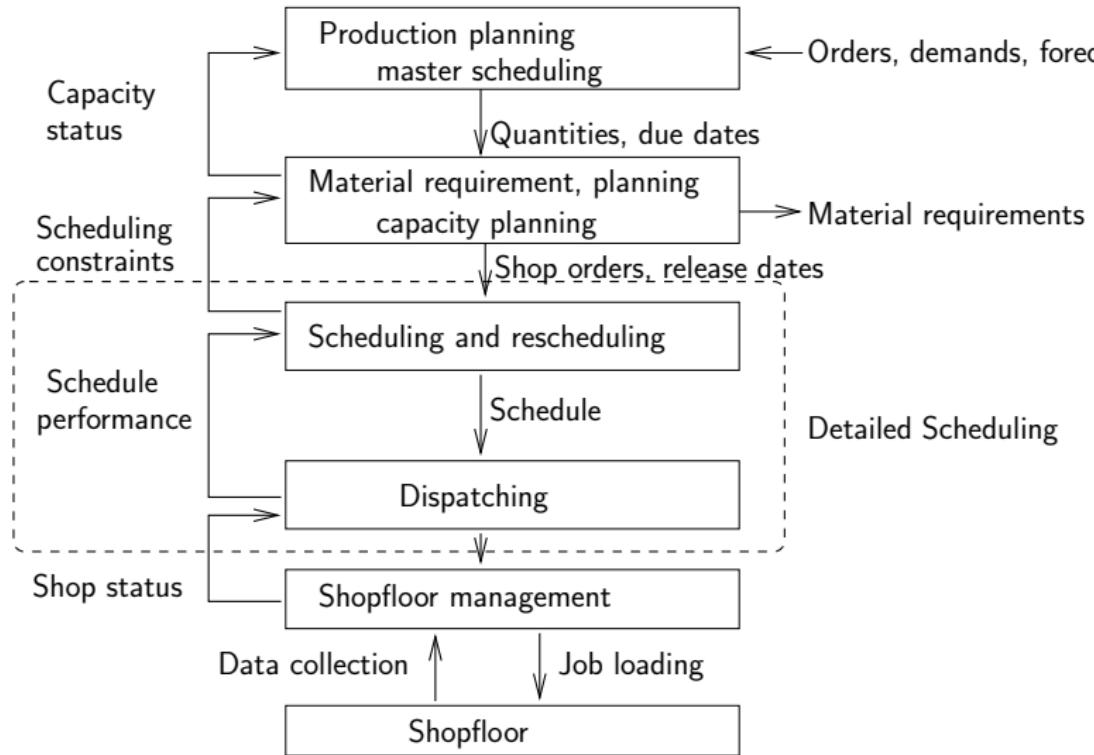
# Scheduling in Manufacturing



# Scheduling in Manufacturing

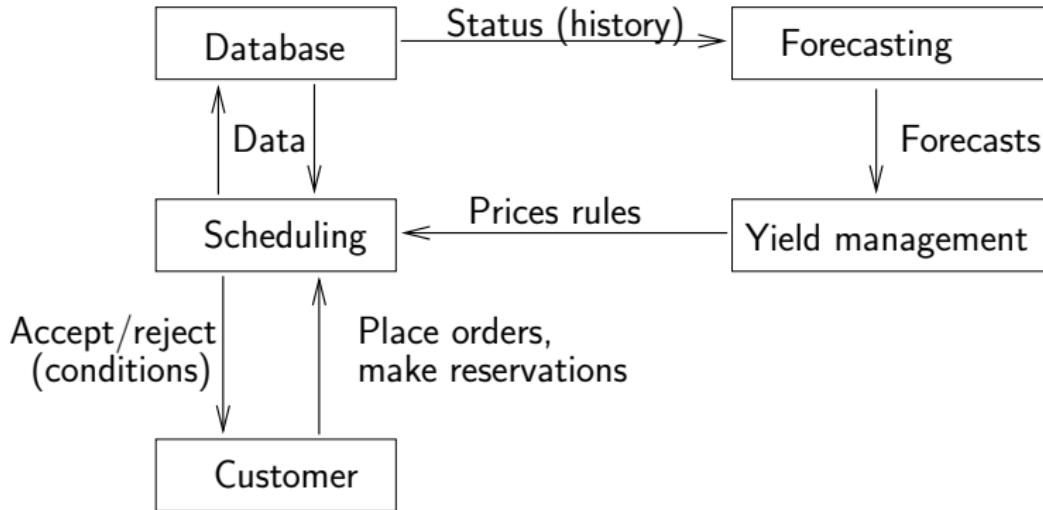


# Scheduling in Manufacturing



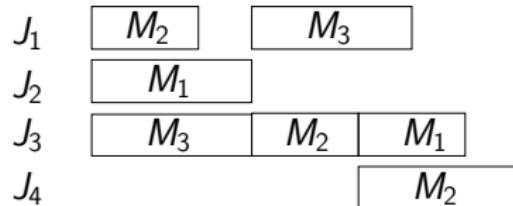
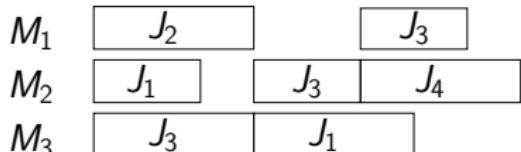
# Scheduling in Services

Remark: scheduling function in service organization is much more diverse than in manufacturing



# Scheduling models (manufacturing)

- scheduling concerns optimal allocation or assignment of resources, over time, to a set of tasks or activities
  - $m$  machines  $M_1, \dots, M_m$
  - $n$  jobs  $J_1, \dots, J_n$
- schedule may be represented by Gantt charts



# Classification of Scheduling Problems

## General Notations:

- $m$  machines  $1, \dots, m$
- $n$  jobs  $1, \dots, n$
- $(i, j)$  processing of job  $j$  on machine  $i$  (called an operation)
- data for jobs:
  - $p_{ij}$ : processing time of operation  $(i, j)$
  - if a job needs to be processed only on one machine or has only one operation:
    - $p_j$ : processing time of job  $j$
    - $r_j$ : release date of job  $j$  (earliest starting time)
    - $d_j$ : due date of job  $j$  (committed completion time)
    - $w_j$ : weight of job  $j$  (importance)

# Classification of Scheduling Problems

(Many) Scheduling problems can be described by a three field notation  $\alpha|\beta|\gamma$ , where

- $\alpha$  describes the machine environment
- $\beta$  describes the job characteristics, and
- $\gamma$  describes the objective criterion to be minimized

Remark: A field may contain more than one entry but may also be empty.

# Classification - Machine environment

- Single machine ( $\alpha = 1$ )
- Identical parallel machines ( $\alpha = P$  or  $Pm$ )
  - $m$  identical machines;  
if  $\alpha = P$ , the value  $m$  is part of the input and if  $\alpha = Pm$ , the value is considered as a constant (complexity theory)
  - each job consist of a single operation and this may be processed by any of the machines for  $p_j$  time units
- Uniform parallel machines ( $\alpha = Q$  or  $Qm$ )
  - $m$  parallel machines with different speeds  $s_1, \dots, s_m$
  - $p_{ij} = p_j / s_i$
  - each job has to be processed by one of the machines
  - if equal speeds: same situation as for identical machines

# Classification - Machine environment

- Unrelated parallel machines ( $\alpha = R$  or  $Rm$ )
  - $m$  different machines in parallel
  - $p_{ij} = p_j / s_{ij}$ , where  $s_{ij}$  is speed of job  $j$  on machine  $i$
  - each job has to be processed by one of the machines
- Flow Shop ( $\alpha = F$  or  $Fm$ )
  - $m$  machines in series
  - each job has to be processed on each machine
  - all jobs follow the same route: first machine 1, then machine 2, etc
  - if the jobs have to be processed in the same order on all machines, we have a **permutation** flow shop

# Classification - Machine environment

- Flexible Flow Shop ( $\alpha = FF$  or  $FFm$ )
  - a flow shop with  $m$  stages in series
  - at each stage a number of machines in parallel
- Job Shop ( $\alpha = J$  or  $Jm$ )
  - each job has its individual predetermined route to follow
  - a job does not have to be processed on each machine
  - if a job can visit machines more than once, this is called **recirculation** or **reentrance**
- Flexible Job Shop ( $\alpha = FJ$  or  $FJm$ )
  - machines replaced by work centers with parallel identical machines

## Classification - Machine environment

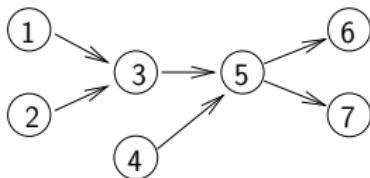
- Open Shop ( $\alpha = O$  or  $Om$ )
  - each job has to be processed on each machine once
  - processing times may be 0
  - no routing restrictions (this is a scheduling decision)

## Classification - Job characteristics

- release dates ( $r_j$  is contained in  $\beta$  field)
  - if  $r_j$  is not in  $\beta$  field, jobs may start at any time
  - if  $r_j$  is in  $\beta$  field, jobs may not start processing before their release date  $r_j$
- preemption ( $pmtn$  or  $prmp$  is contained in  $\beta$  field)
  - processing of a job on a machine may be interrupted and resumed at a later time even on a different machine
  - the already processed amount is not lost
- unit processing times ( $p_j = 1$  or  $p_{ij} = 1$  in  $\beta$  field)
  - each job (operation) has unit processing times
- other 'obvious' specifications (e.g.  $d_j = d$ )

# Classification - Job characteristics

- precedence constraints ( $prec$  in  $\beta$  field)
  - between jobs precedence relations are given: a job may not start its processing before another job has been finished
  - may be represented by an acyclic graph (vertices = jobs, arcs = precedence relations)



- special forms of the precedences are possible: if the graph is a chain, intree or outtree,  $prec$  is replaced by *chain*, *intree* or *outtree*

## Classification - Objective criterion

### Notations:

- $C_{ij}$ : completion time of operation  $(i, j)$
- $C_j$ : completion time of job  $j$  (= completion time of last operation)
- $L_j = C_j - d_j$ : lateness of job  $j$
- $T_j = \max\{C_j - d_j, 0\}$ : tardiness of job  $j$
- $U_j = \begin{cases} 1 & \text{if } C_j > d_j \\ 0 & \text{otherwise} \end{cases}$ : unit penalty
- Note: due dates implicit in  $\beta$  field

# Classification - Objective criterion

- Makespan ( $\gamma = C_{max}$ )
  - $C_{max} = \max\{C_1, \dots, C_n\}$
- Maximum lateness ( $\gamma = L_{max}$ )
  - $L_{max} = \max\{L_1, \dots, L_n\}$
- Total completion time ( $\gamma = \sum C_j$ )
  - can be used to measure the Work-In-Progress (WIP)
- Total weighted completion time ( $\gamma = \sum w_j C_j$ )
  - represents the weighted flow times of the jobs
- Total (weighted) tardiness ( $\gamma = \sum (w_j) T_j$ )
- (weighted) number of tardy jobs ( $\gamma = \sum (w_j) U_j$ )

Remark: the mentioned classification gives only an overview of the basic models; lots of further extensions can be found in the literature!

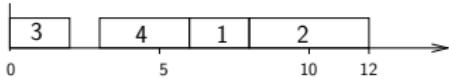
## Classification - Examples

- $1|r_j|C_{max}$ 
  - given:  $n$  jobs with processing times  $p_1, \dots, p_n$  and release dates  $r_1, \dots, r_n$
  - jobs have to be scheduled without preemption on one machine taking into account the earliest starting times of the jobs, such that the makespan is minimized
  - $n = 4, p = (2, 4, 2, 3), r = (5, 4, 0, 3)$

# Classification - Examples

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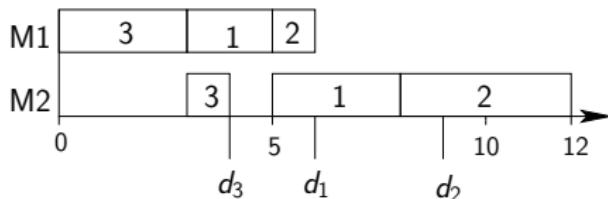
Feasible Schedule with  $C_{max} = 12$  (schedule is optimal)

## Classification - Examples

- $F2|| \sum w_j T_j$ 
  - given  $n$  jobs with weights  $w_1, \dots, w_n$  and due dates  $d_1, \dots, d_n$
  - operations  $(i, j)$  with processing times  $p_{ij}$ ,  $i = 1, 2$ ;  $j = 1, \dots, n$
  - jobs have to be scheduled on two machines such that operation  $(2, j)$  is scheduled on machine 2 and does not start before operation  $(1, j)$ , which is scheduled on machine 1, is finished and the total weighted tardiness is minimized
  - $n = 3$ ,  $p = \begin{pmatrix} 2 & 1 & 3 \\ 3 & 4 & 1 \end{pmatrix}$ ,  $w = (3, 1, 5)$ ,  $d = (6, 9, 4)$

# Classification - Examples

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$$\begin{aligned}\sum w_j T_j &= 3(8 - 6) + (12 - 9) \\ &\quad + 5(4 - 4) = 9\end{aligned}$$

# Classes of Schedules

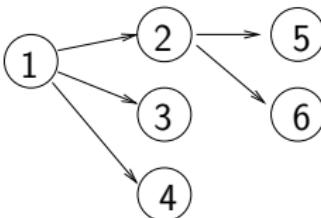
- Nondelay Schedules:

A feasible schedule is called a nondelay schedule if no machine is kept idle while a job/an operation is waiting for processing

Example:  $P3|prec|C_{max}$

$$n = 6$$

$$p = (1, 1, 2, 2, 3, 3)$$



# Classes of Schedules

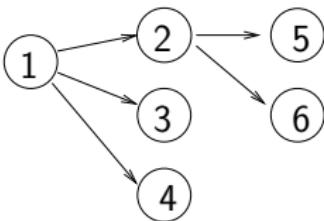
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Best nondelay:

M1	1	2	5
M2		3	6
M3		4	

Optimal

M1	1	2	5
M2		3	4
M3			6

# Classes of Schedules

Remark: restricted to non preemptive schedules

- Active Schedules:

A feasible schedule is called active if it is not possible to construct another schedule by changing the order of processing on the machines and having at least one job/operation finishing earlier and no job/operation finishing later.

- Semi-Active Schedules:

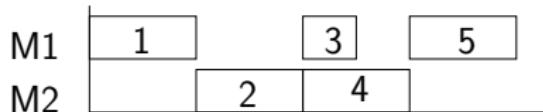
A feasible schedule is called semi-active if no job/operation can be finishing earlier without changing the order of processing on any one of the machines.

# Classes of Schedules

## Examples of (semi)-active schedules:

Prec:  $1 \rightarrow 2; 2 \rightarrow 3$

not semi-active

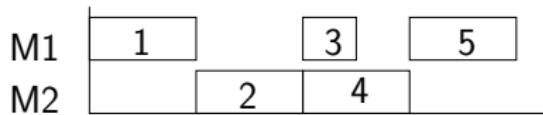


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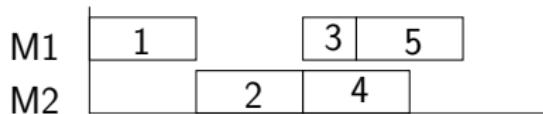
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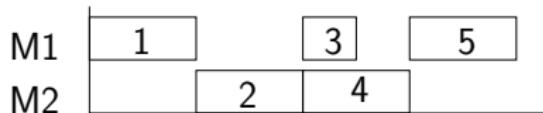


# Classes of Schedules

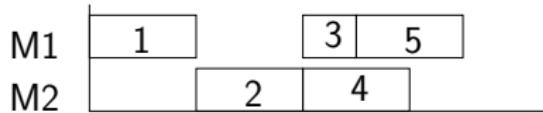
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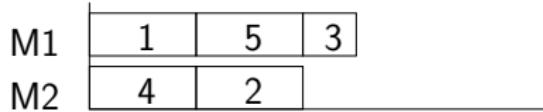
not semi-active



semi-active



active

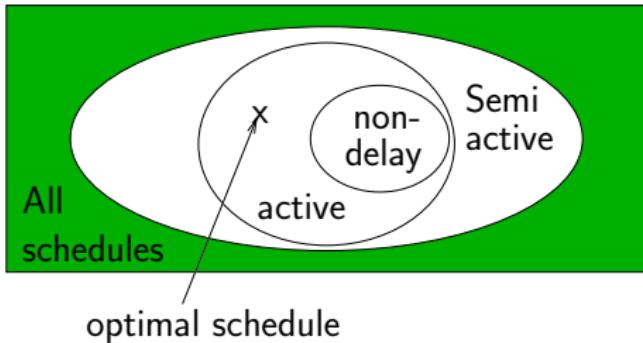


# Classes of Schedules

## Properties:

- every nonpreemptive nondelay schedule is active
- every active schedule is semiactive
- if the objective criterion is regular, the set of active schedules contains an optimal schedule (regular = non decreasing with respect to the completion times)

## Summary:



# Research topics for Scheduling

- determine border line between polynomially solvable and NP-hard models
- for polynomially solvable models
  - find the most efficient solution method (low complexity)
- for NP-hard models
  - develop enumerative methods (DP, branch and bound, branch and cut, ...)
  - develop heuristic approached (priority based, local search, ...)
  - consider approximation methods (with quality guarantee)