# Synergistic Information<sup>3.0</sup>

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#### Abstract

Very preliminary, do not circulate.

### 1 Literature

- Optimal merger policy when firms have private information Besanko and Spulber (1993)
- Information sharing in oligopolies
- Data as assets
- Computer science and data synergies
- Joint ventures before merger
- incomplete contracts and cooperative investments (Che and Hausch, 1999)

### 2 Introduction

Idea: firm 1 with dataset may have a merger opportunity in the future with another firm 2 using also data. If there are synergies, the merger is beneficial, but without prior information, firm 2 may be reluctant to merge. Revelation of information about synergies can be done in one of two ways:

• By prior sharing of some of the data from firm 1. If the amount of data that is shared is sufficiently large, this will enable firm 2 to learn about the synergy level; otherwise there is no learning. For the example below, the assumption is that sharing below  $s^*$  does not bring information, but sharing about  $s^*$  brings information. A more 'continuous' model will have a change in the precision of information continuous as a function of s.

<sup>\*</sup>We would like to thank.

 Or by waiting and bargianing under incomplete information on the part of firm 2 about the level of the synergy. To induce revelation of information, the firms may have to walk away from the merger with some probability.

Hence, waiting to merge generates ex-post inefficiencies while not waiting insures ex-post efficiency (since there is symmetric information at the time of the merger). From firm 1's point of view, sharing of data brings a competitive disadvantage if the merger fails and firms compete (the case of sharing for collusion to be analyzed next). Hence, to induce firm 1 to share, firm 2 has to offer a high price for the shared data, and give rents to firms when the synergy is low. By contrast, waiting and bargaining under asymmetric information gives rents to firms 1 when the synergy is high.

### 3 Model

- If firm 1 shares s and the firms compete, the profits are  $X \theta ls$  for 1 and  $\theta s$  for 2.
- Firm 2 has full negotiation power. (Needed: firm 2 cannot commit to a mechanism at the merging stage? Result below seems fine even if firm 2 can commit. TO BE VERIFIED.)
- There are two relevant levels of sharing: s = 0 and  $s^*$ . If 0, firm 2 does not know  $\theta$  at the time of merger; if sharing is  $s^*$ , firm 2 knows  $\theta$ .
- $\theta$  has ex-ante distribution  $F(\theta)$ , with continuous density and support  $[0, \overline{\theta}]$  ( $\overline{\theta} = \infty$  is allowed), MLRP satisfied.

#### Steps to follow:

- (1) Let T the price that firm 2 offers to pay for data  $s^*$ .
- (2) If firm 1 accepts,  $s^*$  is shared and firm 2 learns  $\theta$ . When merger opportunity arises, firm 2 extracts all the surplus from merger. Let  $U_1(\theta|s=s^*)$  be the expected utility of type  $\theta$  of doing data sharing.
- (3) Let  $\mathcal{N}$  be the subset of types that accept T.
- (4) Given  $\mathcal{N}$ , there is an optimal revelation mechanism that maximizes firm 2's expected payoff subject to the IR and IC conditions for firm 1. Let  $U(\theta|s=0)$  be the expected payoff of

firm 1 of type  $\theta$  when playing this mechanism (corresponding to the 'sunk' belief of firm 2 of facing firms 1 with types in  $\mathcal{N}$ . Note that we can compute this value for any  $\theta$ , which is obviously necessary in order to verify the incentives of different types to do data sharing or not.)

(5) Go back and verify that for each  $\theta \in \mathcal{N}$ ,  $U_1(\theta|s=0) \geq U_1(\theta|s=s^*)$  and for each  $\theta \notin \mathcal{N}$ ,  $U_1(\theta|s=0) \leq U_1(\theta|s=s^*)$ 

Note that we assume that firm 2 does not commit to the mechanism used at stage (4). Probably not necessary, but facilitates derivations; also quite relevant in the Anton and Yao (2002) type of environment.

As an illustration of the mechanics of the model, suppose firm 2 has full bargaining power. Firms that accept to share  $s^*$  for a price of T anticipate that firm 2 will make a TIOLI offer if a merger possibily arises and will extract all the surplus. Hence, the payoff of firms that accept the offer to share is

$$U_1(\theta|s=s^*) = X + T - \theta l s^*)$$

which is a decreasing function of  $\theta$ . By contrast, firms that do not share data anticipate that firm 2 will make an offer that gives them an informational rent, that is  $U_1(\theta|s=0)$  is increasing in  $\theta$ . As we will see, this is a standard screening problem and, because of a lack of commitment of firm 2, firm 1 anticipates that the participation constraint of the lowest type  $\theta_0$  who does not share data will be binding and that all types greater than  $\theta_0$  get a rent. It follows that  $\mathcal{N}$  is an interval  $[\theta_0, \overline{\theta}]$ . Furthermore, because  $\theta_0$  must be indifferent between sharing and not sharing data, we need  $T + X - \theta_0 l s^* = X$ , or

$$T = \theta_0 l s^*. \tag{1}$$

#### Mechanism if firm 2 believes that $\theta \in \mathcal{N}$ at the merging phase.

At the merging stage, firm 2 believes that types have a distribution with support on  $\mathcal{N} = [\theta_0, \overline{\theta}]$ . Note that all types in  $\mathcal{N}$  do not share data and have the same outside option of X. The value to the merger is  $X(1+\theta)$ . There is no loss of generality in assuming that firm 1 gets all the surplus in exchange for paying a price to firm 2.

A mechanism is then a menu  $\{(p(\theta), z(\theta)); t \in \mathcal{N}\}$ , where  $p(\theta)$  is the price paid by firm 1 to firm 2 and  $z(\theta)$  is the probability that firm 2 agrees to the merger. It should ve clear that if  $\theta_0$ 

does not get a rent in the mechanism, types  $t < \theta_0$  get a negative rent if they do not share data; by contrast they get a positive rent equal to  $ls^*(\theta_0 - \theta)$  if they share data. The participation constraint of firm 1 is

$$U(\theta) := -p(\theta) + z(\theta)X(1+\theta) + (1-z(\theta))X \ge X \tag{2}$$

or

$$p(\theta) \le z(\theta)X\theta$$

while the truth-telling constraint is

$$\theta \in \arg\max_{\hat{\theta}} U(\hat{\theta}|\theta) := -p(\hat{\theta}) + X + z(\hat{\theta})X\theta$$

Usual manipulations yield

$$Xz(\hat{\theta})(\theta - \hat{\theta}) \le U(\theta) - U(\hat{\theta}) \le Xz(\theta)(\theta - \hat{\theta})$$

hence that  $U(\theta)$  and  $z(\theta)$  are almost everywhere non-decreasing function. Moreover, by the envelop theorem,  $\dot{U}(\theta) = z(\theta)X$ .

Hence, firm 2 offers a mechanism (p,z) to solve  $\max_{\{p(\cdot),s(\cdot)\}} \int_{\theta_0}^{\overline{t}} p(\theta) f(\theta) dt$  subject to the IR and IC constraints. By using  $p(\theta) = X + z(\theta)X\theta - U(\theta)$ , the problem can be rewritten as

$$\begin{split} \max_{(p(\cdot);z(\dot))} \int_{\theta_0}^{\overline{\theta}} \big( -U(\theta) + X + Xz(\theta)\theta \big) \frac{f(\theta)}{1 - F(\theta_0)} d\theta \\ U(\theta) \geq X \end{split} \tag{IR}$$

$$\dot{U}(\theta) = z(\theta)X$$
 (IC)

Standard derivations yield to the equivalent problem

$$\max_{\{z(\theta)\}} \int_{\theta \in \mathcal{N}} z(\theta) \left(\theta - \frac{1 - F(\theta)}{f(\theta)}\right) f(\theta) d\theta.$$

Clearly, by MLRP, there exists a unique value  $\theta^*$  solving

$$\theta^* = \frac{1 - F(\theta^*)}{f(\theta^*)}.$$

Hence, the optimal solution is to set  $z(\theta) = 0$  for  $\theta < \theta^*$  and  $z(\theta) = 1$  for  $\theta > \theta^*$ . It follows that the expected payoff to firm 2 is (using  $T = \theta_0 l s^*$ )<sup>1</sup>

$$V(\theta_0) := \begin{cases} \int_0^{\theta_0} (X(1+\theta) - \theta_0 l s^*) f(\theta) d\theta + X \int_{\theta^*}^{\overline{\theta}} \left(\theta - \frac{1 - F(\theta)}{f(\theta)}\right) f(\theta) d\theta & \text{if } \theta_0 \le \theta^* \\ \int_0^{\theta_0} (X(1+\theta) - \theta_0 l s^*) f(\theta) d\theta + X \int_{\theta_0}^{\overline{\theta}} \left(\theta - \frac{1 - F(\theta)}{f(\theta)}\right) f(\theta) d\theta & \text{if } \theta_0 \ge \theta^* \end{cases}$$
(3)

The solution to  $\max_{\theta_0} V(\theta_0)$  necessarily involves  $\theta_0 > 0$  under the assumption that f(0) is positive, that is in equilibrium, data sharing happens.

**Proposition 1.** (i) If f(0) is positive, firm 2 chooses  $\theta_0 > 0$ , that is there is data sharing in equilibrium.

- (ii) If the competitive loss from data sharing  $ls^*$  is greater than  $X \frac{f(\overline{\theta})}{\overline{\theta}(1+f(\overline{\theta}))}$ , in equilibrium  $\theta_0 \in (0,1)$  and some firms choose data sharing while others, those with high type, choose not to share data.
- (iii) If for each  $t_0 > \theta^*$ ,  $ls^* > X \frac{(1+\theta^*)f(\theta_0)}{1+(\theta_0-\theta^*)f(\theta_0)}$ , then in equilibrium  $\theta < \theta_0$ , that is firms will not merge for  $\theta \in (\theta_0, \theta^*)$ .

*Proof.* To show (i), it is enough to show that V'(0) is positive. If  $\theta_0 = 0$ , all firms are expected not to share data. However, as  $\theta_0$  increases beyond 0, the value of  $V(\theta_0)$  is given by the first function in (3). Therefore, V'(0) = Xf(0) is non-negative.

To show (ii)), note that at  $\theta_0 = \overline{\theta}$ ,  $\overline{\theta} > \theta^*$ , and therefore in a neighborhood of  $\overline{\theta}$ ,  $V(\theta_0)$  is the function in the second part of (3), where all types choose to share data. Then,

$$\lim_{\theta_0 \uparrow \overline{\theta}} V'(\theta_0) = X f(\overline{\theta}) - \overline{\theta} l s^* (1 + f(\overline{\theta}))$$

and under the condition in the proposition,  $\lim_{\theta_0 \uparrow \overline{\theta}} V'(\theta_0) < 0$ , implying that  $\theta_0 < \overline{\theta}$ .

To show (iii), assume that  $\theta_0 > \theta^*$ . Then using the second function in (3), we have

$$V'(\theta_0) = (X(1+\theta_0) - \theta_0 l s^*) f(\theta_0) - F(\theta_0) l s^* - X \left(\theta_0 - \frac{1 - F(\theta_0)}{f(\theta_0)}\right) f(\theta_0)$$

$$< (X(1+\theta_0) - \theta_0 l s^*) f(\theta_0) - (1 - \theta^* f(\theta_0)) l s^* - X (\theta_0 - \theta^*) f(\theta_0)$$

$$= X(1+\theta^*) f(\theta_0) - l s^* (1 + (\theta_0 - \theta^*) f(\theta_0)),$$

<sup>&</sup>lt;sup>1</sup>Indeed, if  $\theta_0 < \theta^*$ , firm 2 optimally commits not to merge when  $\theta \in (\theta_0, \theta^*)$ , hence gets a surplus only if  $t < \theta_0$  or  $t > \theta^*$ .

where the inequality is due to a decreasing likelihood ratio  $\frac{1-F(\theta)}{f(\theta)}$ , that implies that for  $\theta_0 > \theta^*$ ,  $\frac{1-F(\theta_0)}{f(\theta_0)} < \frac{1-F(\theta^*)}{f(\theta^*)} = \theta^*$ , hence  $F(\theta_0) > 1 - \theta^* f(\theta_0)$ . The condition in (iii) insures that  $V'(\theta_0)$  is negative on  $[\theta^*, \overline{\theta}]$ 

An example is for the exponential distribution with positive parameter  $\lambda$ . For this distribution,  $\theta^* = \frac{1}{\lambda}$ ,  $f(0) = \lambda$  and  $f(\infty) = 0$ . The condition in (i) is satisfied; because  $f(\infty) = 0$ , the condition in (ii) holds for all values of  $ls^*$ . Finally, the right hand side in condition in (iii) is equal to  $\frac{(1+\lambda)e^{-\lambda\theta_0}}{1+(\lambda\theta_0-1)e^{-\lambda\theta_0}}$ , a decreasing function of  $\theta_0 \geq \frac{1}{\lambda}$ , hence with a maximum value of  $\frac{\lambda+1}{e}$ . Hence, it is sufficient for (iii) that (in fact could derive a necessary and sufficient condition by directly looking at  $V'(\theta)$  for the exponential distribution).

$$ls^* > \frac{\lambda + 1}{e}$$
.

Under condition (iii), there is no merger for types in the interval  $(\theta_0, \theta^*)$ , which is an inefficient outcome from the point of view of the industry. A conjecture is that when the bargaining power is more evenly split among the two firms, the likelihood of such an outcome decreases.

Remark 1. The size of the competitive loss  $ls^*$  is key.. For instance, if l=0, both conditions (ii)-(ii) do not hold. In this case, firm 2 may as well offer any price for data sharing (because firm 1 does not bear a competitive penalty). If l is very large, conditions (i)-(iii) hold at  $\theta_0$  close to zero, and the inefficiency is maximum as there is no merger for all  $\theta \in [0, \theta^*)$ . Interpret this in light of potential data sharing between Biotechs and Big pharmas.

We need to provide interpretations, real life examples that could fit with the theoretical results.

## 4 EXTENSIONS TO BE DONE

(order not necessarily sequential)

- TBD 1. Look at the case where there is a competitive gain of data sharing, that is l < 0. Firm 1 is less reluctant to share with firm 2, so...?
- TBD 2. Look at case where sharing s allows firm 2 to learn the true value of  $\theta$  with probability  $\alpha(s)$ , an increasing function of s. (The case above coincides with  $\alpha(s) = 0$  is  $s < s^*$  and  $\alpha(s) = 1$  if  $s \ge s^*$ .)

- TBD 3. The general case where firm 2 has bargaining power  $\beta < 1$ . Hence it is as if the two firms agree on a price T and a mechanism that satisfies IR and IC for firm 1 in order to maximize the weighted sum  $(1_{\beta})U_1 + \beta U_2$ , that is  $U_1 + U_2 \beta U_1$ : as  $\beta$  decreases. Is it less likely that the firms will *not* merge?
- TBD 4. Uncertain merger opportunities. For instance a biotech may share data with a pharma who decides later on to merge with another firm or not to pursue the relationship. Or the regulator's decision is somewhat random.
- TBD 5. Endogenous merger choice by the regulator. Seems complicated but may be worth thinking about it as the paper should probably say something about guidelines for regulating data sharing.

# References

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