Pham Minh Tam



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Summary

- Head of PMO with 6+ years in insurance companies.
- Experienced in Project Management, Portfolio Management, Process Analysis and Improvement.
- 10+ years of experience in IT Advisory with knowledge of IT Delivery, Risk management and Advisory.
- Transitioning to Business Analytics Professional.

Experiences

Exploring new Journey on Data Analytics and Data Science

Aug 2020 – Current

Acquire knowledge and skills on Data Analytics and Data Science from LinkedIn Learning and Coursera. Key achievements:

- General skills: Statistical Analytics, Data Visualization, Data Preparation, Exploratory Data Analytics (EDA), Predictive Analytics (PRA), Machine Learning.
- Technical skill: IBM SPSS, R Programming, Python, Tableau.
- Algorithms for Machine Learning: Linear Regression, Logistics Regression, Decision Tree, Random Forest, XGBoost, SVM, kNN.
- Statistical Analytics: <u>Inferential Statistics</u>
- Fraud Detection estimating ROI with ML
- Operational Excellence
- Data Visualization projects (in Tableau):
 - Vietnam Insurance Market Overview
 - Executive Committee Dashboard
 - Agency Sales Dashboard
- EDA and PRA presentation (with SPSS):
 - Policy Lapse Prediction using SPSS
 - Telco Customer Churn Prediction using SPSS
- Machine Learning with R, Python Programing:
 - <u>Policy Lapse Prediction</u>, <u>Customer Churn Prediction</u>, <u>Employee Attrition Prediction</u>, <u>Customer Segmentation</u>.

Director, Head of Project Management Office (PMO)

Sun Life Financial Vietnam.

May 2016 – Jul 2020

- Established and maintained PMO to follow Corporate Project Portfolio Management framework
- Managed company Project Portfolio, oversaw Key and Strategic projects and initiatives to align with company objectives.
- Managed key company projects assigned by CEO: Policy Integration and Transformation, Distribution Management, FATCA, Distribution Partner setup, etc.
- Supported Business Continuity Management to implement Business Continuity Program and Crisis Management.
- Provided consultancy to Project Managers to support their project management cycle.
 Coached and roll-out Agile transformation to Pilot projects.
- Assisted Executive leaders in monthly business dashboard and followed up with action tracking.

Director, Head of Delivery, and IT Risk

DMSpro JSC.

Aug 2014 – Apr 2016

- Developed Project Delivery and Governance framework for SDLC.
- Managed project delivery and support team to deliver Post GO-LIVE.
- Maintained and provided coaching on Project Delivery Framework.
- Worked closely with clients to manage client expectations and ensure SLA support.
- Provided support to pre-sale activities, including meeting prospects, analyzing requirements, and collaborating with Solution team to propose solutions.
- Provided consultancy to Product Managers for product roadmap.

Courses

& Certifications

PROJECT MANAGEMENT

- Project Management @ KPMG Framework
- Agile Project Management

PROCESS IMPROVEMENT

- Process Analysis
- Process Performance & improvement
- Business Requirement & Planning
- Six Sigma

DATA ANALYSIS & VISUALIZATION

- IBM SPSS
- Tableau Skills
- R for Data Science
- Google Data Analytics
- Google Advanced Data Analytics

INSURANCE INDUSTRY

LOMA ALMI

IT MANAGEMENT & ADVISORY

- ITLT V3
- IT Strategic Development
- IT Risk Management
- IT Effectiveness

LEADERSHIP MANAGEMENT

- The Art of Connection
- Leadership Gold by Gilbert Ng

Experiences

Senior Manager, Head of IT Initiatives and PMO

Prudential Assurance

Mar 2012 – Jul 2014

Setup and managed IT PMO, assisted Head of IT to implement strategic solutions by:

- Understanding organization-wide issues and recommending appropriate solutions.
- Supporting IT planning processes, managing dependencies across work streams and coordinating activities.
- Maintaining oversight of all IT strategic projects across the organization.
- Working closely with Project Sponsors to define Project objectives, scopes, key deliverables, budget, and implementation plan.
- Collaborating with project leads to analyze and deliver initiatives within the agreed scope and timescale, transforming requirements into IT solutions.
- Prioritizing resources to deliver project objectives and fulfill stakeholder's expectations.
- Organizing regular Project Steering Committee meetings.
- Producing regular progress reports for Head of IT and Project Sponsors.

Country Manager

IFCA Software Vietnam.

Jan 2011 – Jan 2012

- Analyzed and developed market for IFCA Software products A Property Sales and Management solution from Malaysia.
- Managed existing implementation projects and clients.
- Planned and developed resources for Sales and Delivery team.
- Assumed Finance Management responsibilities, including planning, maintaining budget, forecasting, and controlling actual expenditure versus revenue for IFCA Vietnam office.
- Monitored and reviewed accounting transactions in compliance with regulatory.

Manager, IT Risk & Assurance

Ernst & Young Vietnam

Oct 2009 – Nov 2010

Manager, IT Risk & Advisory Services

KPMG Vietnam

Jul 2002 – Sep 2009

Senior Consultant, Business Consultancy

Arthur Andersen Vietnam

2000 - 2002

Education

Bachelors of Mathemmatics and Informatics

Ho Chi Minh City Teacher's Training College

1988 - 1991

Bachelor of Art, English Literature Faculty

Hanoi National University

1995 - 1997