| Internship Placement Officer | Internship Training Officer |
|------------------------------|-----------------------------|
| Ssenyondwa Allan             | Kiyuba Sulaiman Nkuutu      |
| •••••                        | ••••••                      |
| Date                         | Date                        |
|                              |                             |
| Training M                   | <b>1</b> anager             |
| Kyalimpa                     | Joseph                      |
| •••••                        | ••••••                      |
| Date                         | •••••                       |
|                              |                             |
|                              |                             |
| Executive 1                  | Director                    |
| Sebaggala N                  | M. Kigozi                   |
| •••••                        | ••••••                      |
| Date                         | •••••                       |

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#### LIST OF ACRONYMS

AfDB African Development Bank

BIs Benefiting Institutions

BSc. Bachelor of Science

BU Busitema University

GoU Government of Uganda

GU Gulu University

HEST Higher Education Science and Technology Project

KYU Kyambogo University

MAK Makerere University Kampala

MUST Mbarara University of Science and Technology

NYTIL Nyanza Textiles Industry Limited

S&T Science and Technology

S/A Science/Arts

UMA Uganda Manufactures Association

UMI Uganda Management Institute

LU Lira University

#### **EXECUTIVE SUMMARY**

Uganda Manufacturers Association (UMA) is running an internship project under Higher Education, Science and Technology project. The Project is funded by African Development Bank (AfDB) in partnership with Government of Uganda (GoU), Ministry of Education, Science, Technology and Sports (MoESTS) and the nine Benefiting Institutions (BIs).

Institutions (BIs) namely; Kyambogo University (KYU), Busitema University (BU), Makerere University (MAK), Gulu University (GU), Lira University (LU) which was a constituent college of GU that was made a University in 2016, Mbarara University of Science and Technology (MUST), Muni University (MU), Uganda Management Institute (UMI) and Makerere University Business School (MUBS). Ninety percent (90%) of the students to be placed in the respective companies should be offering Science and Technology Courses while ten percent (10%) should be offering Arts courses. The project helps interns to acquire skills required by employers in Uganda to enhance their opportunities of employment in the future.

The UMA-HEST Project started the process of placing interns in April 2015 with the Arts students from UMI and MUBS campuses. These were later joined by S&T universities in July 2015, the placement process will continue up to 2018.

MU being part of the institutions offering S&T courses joined the project in 2016. The University trained seventy-five (75) recommended 40 interns (26 male and 14 female) who were still in their second year of study to participate in the project. The students recommended were all from an IT background offering Bachelor of Information systems and Bachelor of Science in Information Technology. The HEST target was to place 10 interns however, since no interns were placed in 2015, a special consideration was offered to place 40 interns in 2016.

All these interns were placed in June 2016. The internship duration was 2 months and it was found out after the tracer survey that they all completed their internship. Among the sectors that took on interns, the Information Technology Services and Equipment Sector had the highest number (17 interns) which was attributed to their field of study.

It was also noted that interns acquired hard skills i.e. Networking, Software and programming, Hardware and maintenance among others and soft skills i.e. communication, report writing and interpersonal skills. Most of the interns acquired Software and programming (38.6%) and networking skills (36.6%).

The Project experienced a few challenges during placement of interns which include delay of interns to send reports and interns providing wrong information concerning their bank details among others. However, the Project came up with solutions to these challenges.

Coordinating together with the University, the project is targeting 40 interns to be placed in 2017. UMA-HEST Project therefore requests the University to recommend 60 students for the induction training in 2017

#### 1. Introduction

Muni University became part of UMA-HEST Internship Project in 2016. In its first year, the University recommended 40 students from two courses namely: Bachelor of Science in Information Technology and Bachelor of Information Systems.

Students were taken through a two-day induction in which they were taught life and work-based skills, usually known as soft skills needed at the workplace. The training took place on 18<sup>th</sup> & 19<sup>th</sup> May, 2016 at Muni University premises. Students were thereafter facilitated by the Project to do hands on internship training in different companies for two months (June – July). The students were placed under company based technical supervisors with whom clear skills acquisition requirements were agreed on.

This report will continue will continue as follows: it will start with the general information and proceed with placements of interns, interns' status as at 31<sup>st</sup> December 2016, skills attained by interns, challenges and mitigations, conclusion. The report however has an annex at the end

#### 2. GENERAL INFORMATION

#### 2.1 INTERNS RECOMMENDED

The applicants from MU were students in their second year at the University from S&T based courses who were short listed by the University and names submitted to the university HEST Internship coordinator.

Using preferred University procedures, interns were recommended and underwent a two-day induction training at the university campus in life and work place based skills in the month of April 2016. The interns were later placed in June 2016, students were supported to do hands on internship training in companies for 2 months. They were placed under company based technical supervisors with whom clear skills acquisition programs were agreed on.

#### 2.1.1 Faculty Basis

Only one Faculty recommended students. This was the Faculty of Tecnoscience. The male students (26) and the females were 14. The gender parity of 40% females was therefore not met. This information is illustrated further in table 1 below

Table 1: Interns recommended on faculty basis

|     |                         |       |      | 2016 |        |     |
|-----|-------------------------|-------|------|------|--------|-----|
| S/N | Faculty                 | Total | Male | %    | Female | %   |
| 1   | Faculty of Tecnoscience | 40    | 26   | 65%  | 14     | 35% |
|     | Total                   | 40    | 26   | 65%  | 14     | 35% |

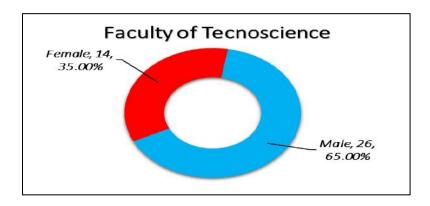


Figure 1: Interns recommended on faculty basis per gender.

#### 2.1.2 Course Basis

Muni University recommended students from only two courses namely Bachelor of Science in Information Technology and Bachelor of Information Systems. Twenty interns (20) were recommended per course. This makes the percentage 50% for each course. Bachelor of Science in Information Technology recommended 15 males (38%) and 5 females (13%).

More information is shown in table 2.

|     |                                 | 2016  |     |      |     |        |     |
|-----|---------------------------------|-------|-----|------|-----|--------|-----|
| S/N | Courses                         | Total | %   | Male | %   | Female | %   |
| 1   | Bachelor of Information Systems | 20    | 50% | 11   | 28% | 9      | 23% |
| 2   | BSc. Information Technology     | 20    | 50% | 15   | 38% | 5      | 13% |
|     | Total                           | 40    |     | 26   | 65% | 14     | 35% |

Table 2: Interns recommended on Course basis.

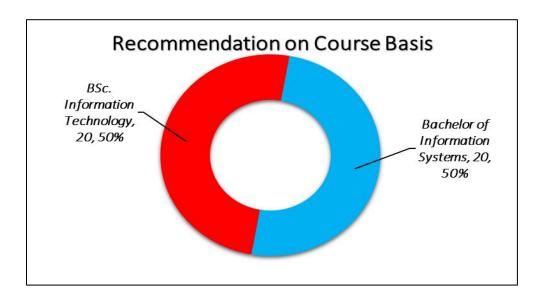


Figure 2: Percentage number of interns recommended per course

#### 3 PLACEMENT OF INTERNS

2016 was the first year of placement for MU given the fact that it did not recommend students to participate in the previous year i.e. 2015. The overall placement of the interns started in the month of June 2016 after the orientation workshop held at Muni University premises. The interns were placed in particular companies that were willing to train them and more specifically in their fields of study. Most of the interns from MU were placed by the University and facilitated by the Project.

#### 3.1 MONTHLY BASIS

The placement of Muni University interns was conducted in June. All the interns were placed at once. Given the fact that the placement process was still on going, no single student was placed in the in the succeeding months. Of the 40 interns, 26 where male and 14 were female

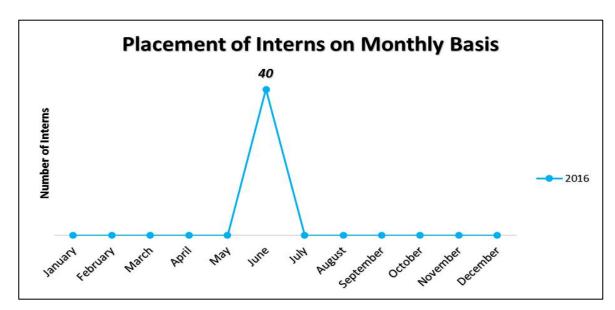
#### 3.1.1 Total Vs Actual placement

All the 40 interns recommended were actually placed. This brings the percentage to 100% actual placement.

Table 3 below shows interns placed on a monthly basis.

| 2016      |       |      |      |        |       |      |      |        |
|-----------|-------|------|------|--------|-------|------|------|--------|
| TOTAL     |       |      |      |        |       | ACT  | UAL  |        |
| Months    | Total | %    | Male | Female | Total | %    | Male | Female |
| January   | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| February  | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| March     | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| April     | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| May       | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| June      | 40    | 100% | 26   | 14     | 40    | 100% | 26   | 14     |
| July      | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| August    | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| September | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| October   | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| November  | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| December  | 0     | 0%   | 0    | 0      | 0     | 0%   | 0    | 0      |
| Total     | 40    | 100% | 26   | 14     | 40    | 100% | 26   | 14     |

*Table 3: Interns placed on monthly basis.* 



The figure 4 below shows that all the interns from MU were placed in the month of June.

Figure 3: Placement Trend for 2016

#### 3.2 COURSE BASIS

Interns placed offered only two courses namely Bachelor of Information Technology with (20) interns and Bachelor of Information Systems with (20) interns.

#### 3.2.1 Total Vs Actual placement

|     |                                 |       |     | 20   | 16  |        |     |
|-----|---------------------------------|-------|-----|------|-----|--------|-----|
| S/N | Courses                         | Total | %   | Male | %   | Female | %   |
| 1   | Bachelor of Information Systems | 20    | 50% | 11   | 28% | 9      | 23% |
| 2   | BSc. Information Technology     | 20    | 50% | 15   | 38% | 5      | 13% |
|     | Total                           | 40    |     | 26   | 65% | 14     | 35% |

Table 4: Total number of Interns recommended per course.

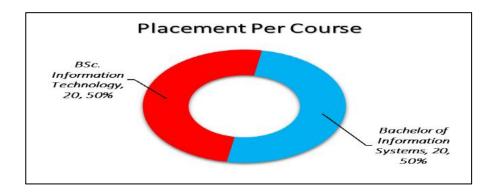


Figure 4: Pie chart showing interns placed per course.

#### 3.3 COMPANY INFORMATION

Interns were placed in big, small and medium companies who offered and were willing to train the interns. We do believe that students had more to learn from small and medium companies as compared to the big companies since the big companies have already established systems which they would not feel comfortable giving interns access.

#### 3.3.1 Company Basis

Interns were placed in 17 companies. MUNI University took the highest number of interns (7) with 3 male & 4 female interns, this followed by Idealink Africa Ltd with 1 female and 5 male interns. More information is provided in table 5 below.

|  |       | 2016 |        |
|--|-------|------|--------|
| Companies                                    | Total | Male | Female |
| MUNI University                              | 7     | 3    | 4      |
| Youth and Women Community Development        | 2     | 1    | 1      |
| Idealink Africa Ltd                          | 6     | 5    | 1      |
| ICT LABs                                     | 2     | 1    | 1      |
| Habitech Computer Centre                     | 1     | 1    | 0      |
| Palm Business                                | 1     | 1    | 0      |
| Stratcom Communications & Computer Solutions | 3     | 1    | 2      |
| St. Mary's Hosipital Lacor                   | 2     | 0    | 2      |
| Joadah Consult Ltd                           | 5     | 4    | 1      |
| Transnile Broadcasting Services FM           | 1     | 1    | 0      |
| Mvara Secondary School                       | 1     | 1    | 0      |
| Edge Technology                              | 1     | 1    | 0      |
| Arua Regional Referral Hosipital             | 2     | 1    | 1      |
| ICT Center                                   | 3     | 2    | 1      |
| LDC  | 1     | 1    | 0      |
| Institute of Advanced Leadership             | 1     | 1    | 0      |
| Refugee Law Project                          | 1     | 1    | 0      |
| Total  | 40    | 26   | 14     |

Table 3: Interns placed per company

From the *table 6* above, it was noted that the highest number of female interns was placed in Muni University i.e. four interns. Sectors and Size

Out of the thirty eight (38) sectors that make up Uganda Manufacturers Association, only seven (7) sectors took on interns from MU.

Information technology service & equipment sector covers a greater percentage of the interns taken on followed by Education sector and other sectors as reflected in the *table 6* below;

|     |   |       |         | 2    | 2016    |        |         |
|-----|---|-------|---------|------|---------|--------|---------|
| S/N | SECTORS   | Total | %       | Male | %       | Female | %       |
|     | 1 INFORMATION TECHNOLOGY SERVICES & EQUIPMENT   | 17    | 42.50%  | 11   | 42.31%  | 6      | 42.86%  |
|     | 2 CONSTRUCTION MATERIALS & SERVICES             | 5     | 12.50%  | 4    | 15.38%  | 1      | 7.14%   |
|     | 3 HEALTH EQUIPMENT & SERVICES / PHARMACEUTICALS | 3     | 7.50%   | 1    | 3.85%   | 2      | 14.29%  |
|     | 4 TELECOMMUNICATIONS                            | 1     | 2.50%   | 1    | 3.85%   | 0      | 0.00%   |
|     | 5 EDUCATION                                     | 10    | 25.00%  | 6    | 23.08%  | 4      | 28.57%  |
|     | 6 NGOS  | 3     | 7.50%   | 2    | 7.69%   | 1      | 7.14%   |
|     | 7 FOODS & BEVERAGE                              | 1     | 2.50%   | 1    | 3.85%   | 0      | 0.00%   |
|     | TOTAL   | 40    | 100.00% | 26   | 100.00% | 14     | 100.00% |

Table 4: Interns placed per sector

#### 3.4 TARGET ACHIEVEMENT

The target number of interns to be placed form MU was 10; the target was achieved and superseded by 400%.

#### 3.4.1 Total Vs Actual

All the intern that were recommended were placed and completed their internship.

|       |        | 2016               |                  |
|-------|--------|--------------------|------------------|
| Total | Actual | <b>HEST Target</b> | % of HEST Target |
| 40    | 40     | 10                 | 400%             |

Table 5: Total Number of interns placed Vs. Target for MU

#### 3.5 Interns Not Yet Placed

All the 40 interns were placed in the month of June because they were continuing University Students in their second year. Therefore, no single intern from the courses recommended still remains in the UMA-HEST Database.

#### 4 STATUS OF INTERNS

All the interns recommended were from the faculty of Tecnoscience pursuing Bachelor of Information Systems and Bachelor of Science in Information Technology. Interns were placed in the month of June for a period of two months. A tracer survey conducted on interns placed after their 2 months of internship found out that all the interns placed are still at the university.

#### **5 SKILLS ATTAINED**

Most students in universities receive theoretical trainings that are not readily applicable in the practical situations of the current competitive world of work. This is attributed to the way universities equip students with knowledge rather than practical skills. Therefore, the project seeks to bridge that gap and offer a solution of skilling over 2000 graduates from various BIs by placing them in companies for a 3 months internship with consideration of their fields of study. The major aim of this is to help them acquire hands on practical skills, knowledge and experience in line with what they studied when at University.

With emphasis on the project objective of skilling over 2000 graduates, a tracer survey was conducted in December 2016 to collect data on the different variables for each intern i.e. Skills acquired during internship, Department of work, Current status, overall rating of the UMA-HEST Internship among others. This would help us identify the nature of skills acquired, the nature of work the interns were engaged in during their internship among others. With respect to the tracer survey, interns were required to highlight at least three (3) skills either hard or soft that they were able to acquire.

All the 40 interns who formed the population were contacted during the survey however, only 33 participated in this survey resulting into a response rate of 82.5%. Therefore, a total of 99

responses was the expected outcome since interns were required to highlight at least three (3) skills either hard or soft that they were able to acquired but only 83 responses were obtained from the 33 participants.

In this particular chapter, emphasis has been put on the different skills the interns acquired. The different range of skill sets the interns acquired were classified into two major categories i.e. soft and hard (functional) skills. Below is a brief description of the various sub categories of skills under major categories.

| DESCRIPTION  |
|--|
| Are personality traits, attitudes, habits and behaviours     |
| you display when working with others.                        |
| DESCRIPTION  |
| Drafting documents containing information organized          |
| in narrative, graphic or tabular forms prepared on ad        |
| hoc, periodic or regular basis as required                   |
| Effectively conveying messages at a workplace using          |
| both verbal speech and other methods so that it is clearly   |
| and successfully delivered.                                  |
| Cooperation at a work place using their individual skills    |
| and providing constructive feedback despite any              |
| personal conflict between individuals                        |
| Skills used by a person to interact with others properly     |
| i.e. the ability of an intern to get along with others while |
| getting the job done   |
| The ability of the interns to set direction, build an        |
| inspiring vision, create something new among others          |
| Ability of the intern to improve performance, delegation     |
| of tasks, and managing other people, training others/        |
| developing their skills and knowledge.                       |
|  |

| Confidence | The ability of the intern to surely feel that he/she is |
|------------|---|
|            | equal to the task at hand.                              |

| MAJOR CATEGORY | DESCRIPTION   |
|----------------|---|
| HARD SKILLS    | Are specific, teachable abilities that can be defined and   |
|                | measured, such math, use of software among others.          |
| SUB CATEGORIES | DESCRIPTION   |
| IT             | Skills the interns acquired in fields of Networking,        |
|                | Software and programming, Database Administration           |
|                | and Hardware Repair and Maintenance                         |
| Engineering    | Skills the interns acquired in fields of Electrical, Civil, |
|                | Mechanical, Mining, Environmental, Textile and Design       |
|                | and Chemical.   |
| Agricultural   | Skills the interns acquired in fields of Crop production,   |
|                | Livestock and poultry, Fishing and Aquaculture,             |
|                | Agricultural Extension and Agricultural maintenance.        |
| Management     | Skills the interns acquired fields of Accounting and        |
|                | Finance, Marketing, Audit, Organizing and Planning,         |
|                | Decision making, Project management and Delegation.         |
| Science        | Skills the interns acquired fields of Health and Natural    |
|                | Sciences.   |

#### 5.1 NATURE OF SKILLS

#### 5.1.1 Soft Skills

Under the soft skills category, Problem solving, Adaptability and Critical thinking skills were all expressed according to the skills the interns engaged in.

Of the eighty-three (83) responses, seventeen (17) were for the soft skills obtained from 13 interns, and it was noted that skills like Communication, Interpersonal, Leadership, Report Writing among others were acquired.

Communication skills were rated first as most of the respondents (47.06%) were able to acquire this skill, which was followed by Interpersonal skills (29.41%). This was mainly attributed to how important it is for interns to interact and communicate effectively with other employees while getting the job done. Only one response was obtained on report writing which highlighted that the interns were not more engaged in report making.

With respect to gender, it was noted that majority of the male interns (8) acquired communication and interpersonal skills. From the responses obtained, female interns (1) highlighted that interpersonal skills were more important as compared to the rest.

In summary, male interns (16) highlighted that soft skills were more important at the work place as compared to the females (1) as shown in figure 7 below.

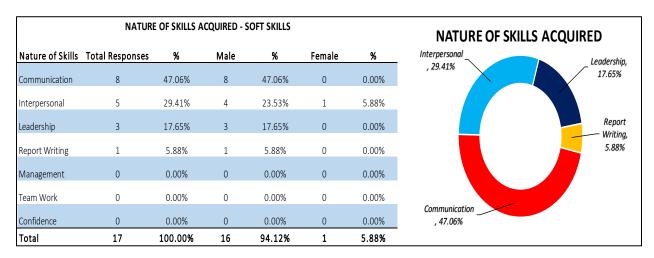


Table 6: Nature of soft skills acquired by interns.

With respect to the ability of the interns, Problem solving, Adaptability and Critical thinking skills were all expressed and helped to acquire more hard skills than soft skills during their internship.

#### 5.1.2 Hard Skills

It was noted that sixty six (66) responses were obtained from interns during the survey in this category as shown in the figure below. Skills in the IT sub category i.e. software development, training to end users, trouble shooting, networking, computer repair and maintenance, system administration, application development among others were rated first as majority of the respondents (86.36%) were able to acquire practical knowledge and skills. This was mainly attributed to the fact that all the interns placed having been from an IT background. This was followed by the management skills (13.64%) like data management, marketing and planning.

With respect to gender, it was noted that most of the male interns highlighted that majority acquired IT skills (86.36%). Most female interns also acquired IT skills (31.82%). In summary, male interns highlighted that hard skills were more important at the work place as compared to the females as shown in figure 6 below.

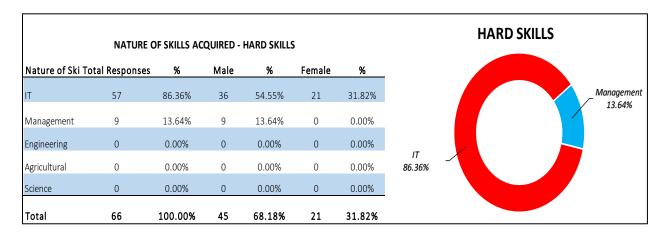


Figure 5: Nature and ranking of hard skills attained by interns.

It was noted that of the sixty-six (66) responses obtained from interns during the survey in this category as shown in the table above, fifty-seven (57) responses were obtained for IT sub category. Skills in the IT sub category were namely, software development, training to end users, trouble

shooting, networking, computer repair and maintenance, system administration, Application development among others.

Details of the statistics for the responses obtained per a different sub category are tabulated below.

| NATURE OF SKILLS ACQUIRED - HARD SKILLS |                 |         |      |        |        |        |  |  |  |
|---|-----------------|---------|------|--------|--------|--------|--|--|--|
| IT                                      | Total Responses | %       | Male | %      | Female | %      |  |  |  |
| Software & Programming                  | 22              | 38.60%  | 14   | 24.56% | 8      | 14.04% |  |  |  |
| Networking                              | 21              | 36.84%  | 12   | 21.05% | 9      | 15.79% |  |  |  |
| Hardware & Maintenance                  | 11              | 19.30%  | 9    | 15.79% | 2      | 3.51%  |  |  |  |
| Database Administration                 | 3               | 5.26%   | 1    | 1.75%  | 2      | 3.51%  |  |  |  |
| Total                                   | 57              | 100.00% | 36   | 63.16% | 21     | 36.84% |  |  |  |

*Table 7: Nature of hard skills attained by interns under IT sub category.* 

Software & Programming skills were attained by most of the interns contacted. It had the highest percentage of 38.60%. Of these, eight interns were female. Nine female interns (21.05%) attained Networking skills.

Skills in software and programming like website designing, software development among others were ranked first as most of the interns (38.06% of the total responses) highlighted that skills particularly in this sub category were obtained.

With respect to gender, most of the male interns highlighted that they able to acquire software and programming skills (24.56%) as well as for the female interns, networking skills were acquired by most as compared to the rest of the skills. In summary, males acquired more hard skills during the internship as compared to the females.

#### **NATURE OF SKILLS ACQUIRED - HARD SKILLS**

| Management         | Total Responses | %       | Male | %       | Female | %     |
|--------------------|-----------------|---------|------|---------|--------|-------|
| Data Management    | 6               | 66.67%  | 6    | 66.67%  | 0      | 0.00% |
| Organizing & Plann | 1               | 11.11%  | 1    | 11.11%  | 0      | 0.00% |
| Marketing          | 1               | 11.11%  | 1    | 11.11%  | 0      | 0.00% |
| Entrepreneurship   | 1               | 11.11%  | 1    | 11.11%  | 0      | 0.00% |
| Accounting & Finar | 0               | 0.00%   | 0    | 0.00%   | 0      | 0.00% |
| Audit              | 0               | 0.00%   | 0    | 0.00%   | 0      | 0.00% |
| Decision Making    | 0               | 0.00%   | 0    | 0.00%   | 0      | 0.00% |
| Project Manageme   | 0               | 0.00%   | 0    | 0.00%   | 0      | 0.00% |
| Delegation         | 0               | 0.00%   | 0    | 0.00%   | 0      | 0.00% |
| Total              | 9               | 100.00% | 9    | 100.00% | 0      | 0.00% |

Table 8: Nature of hard skills attained by interns in the Management sub category.

It was noted that some interns acquired management skills like data management, planning, marketing, and entrepreneurship. Only male interns emphasized the importance of management skills. None of the female interns contacted attained management skills.66.67% of the interns who obtained Management skills specifically acquired Data management skills.

## 6. CHALLENGES AND MITIGATIONS

|    | Challenge   | Mitigation   |
|----|---|--|
| 1. | Continuing students.  | Encourage university to preferably recommend students who have completed |
|    | Students were still at the university which made it hard for the companies to retain or extend their training period. | their studies at the university and are waiting for graduation           |

| 2. | Poor intern-employer communication.  Failure of interns to communicate when they leave a company where they have been placed before the end of the internship. This leaves the employers displeased and hesitant to take in more of our interns. | The project team endeavours to make courtesy calls to both the interns and their supervisors to find out how they are progressing. Company visits are also made to meet and interact directly with both the supervisors and the interns. |
|----|--|--|
| 3. | Wrong bank details.  Some students gave wrong information regarding the bank account numbers. This affected the disbursement of their stipends by slowing it down.   | Recording of the students severally to ensure correct information has been guaranteed to ensure consistency so as to avoid students' stipends from bouncing.   |
| 4. | Delay of students to hand in reports.  Some students took long to send their monthly reports. This made it hard for the Placement Officer to process their monthly stipends in time since the interns are facilitated after sending reports.     | The HEST team starts reminding the students immediately after they have started their internship to send their reports and monthly targets.  |
| 5. | Inability to meet the gender parity of 40% for females.  The project was not able to place 40% female interns because few female interns were recommended.   | HEST Team will liaise with MU to ensure that in 2017, the percentage of female students exceeds the 40% mark.  |
| 6. | Short training period  Interns trained for two months compared to the actual 3 months. This is a short period for interns to learn and gain enough skills at the work place  | Encourage university to recommend students who have completed their studies so that they can train for the required period and even extend for more months.  |

#### 7. CONCLUSION

In conclusion, more male interns (26) were placed as compared female interns (14). All the forty (40) interns where placed in the period June to July 2016 therefore, no single intern still remains in the HEST data base. Interns acquired soft skills including report writing, team work, interpersonal, problem solving among others and hard skills including networking, software & programming, data base administration, hardware & maintenance among others.

The project has not experienced any disturbing challenges that it cannot solve. The project is therefore progressing positively and we are working harder to ensure that interns gain more skills in 2017.

#### We expect to train 52 interns from Muni University and place 10 interns in the year 2017.

Higher Education being the heart of Education as well as the core of National and Development Systems, the UMA-HEST Project team would like to thank the Government of Uganda (GOU), Funders (AfDB), University Coordinators, Employers, Interns and other stakeholders at large who have played a tremendous role in the implementation of the HEST Project.

# 1 ANNEX

# Annex 1: List of interns placed from 1st June to 31st December 2016

| SN | SURNAME          | FIRST<br>NAME   | GENDER | COURSE                          | P/P  | TELEPHONE   | COMPANY                                      | SUPERVISOR               | CONTACT     |
|----|------------------|-----------------|--------|---------------------------------|------|-------------|--|--------------------------|-------------|
| 1  | Sakaya           | Alfred          | M      | Bachelor of information Systems | June | 0785-171145 | MUNI University                              | Dr. Andogah<br>Geoffrey  | 0772-855057 |
| 2  | Nalubowa         | Ritah           | F      | Bachelor of information Systems | June | 0789-493907 | Youth and Women Community Development        | Baiga Ronald             | 0774-565105 |
| 3  | Draleru          | Paula           | F      | Bachelor of information Systems | June | 0773-985130 | MUNI University                              | Dr. Andogah<br>Geoffrey  | 0772-855057 |
| 4  | Dramaza          | Simon           | M      | Bachelor of information Systems | June | 0786-494070 | Youth and Women Community Development        | Baiga Ronald             | 0774-565105 |
| 5  | Akera            | Geoffrey        | M      | Bachelor of information Systems | June | 0771-650130 | Idealink Africa Ltd                          | Ayikoyo Charles          | 0789-860907 |
| 6  | Bongomin         | Brian<br>Mukasa | M      | Bachelor of information Systems | June | 0776-929547 | ICT LABs                                     | Asiizu Peter             | 0703-136416 |
| 7  | Subra            | Issa            | F      | Bachelor of information Systems | June | 0786-502636 | MUNI University                              | Dr. Andogah<br>Geoffrey  | 0772-855057 |
| 8  | Amvudri          | Josephin<br>e   | F      | Bachelor of information Systems | June | 0755-749179 | ICT LABs                                     | Asiizu Peter             | 0703-136416 |
| 9  | Draku            | Job             | M      | Bachelor of information Systems | June | 0786-610580 | Idealink Africa Ltd                          | Ayikoyo Charles          | 0789-860907 |
| 10 | Mugweri          | Edward          | M      | Bachelor of information Systems | June | 0789-146362 | Habitech Computer Centre                     | Madam Alimansi<br>Naimah | 0778-604187 |
| 11 | Apangu           | Benard          | M      | Bachelor of information Systems | June | 0794-471729 | Palm Business                                | Nabukenya Mary           | 0774-564251 |
| 12 | Candiru          | Freda           | F      | Bachelor of information Systems | June | 0771-807065 | Stratcom Communications & Computer Solutions | Stuart Mccarthy          | 0782-578636 |
| 13 | Acayo            | Jenish          | F      | Bachelor of information Systems | June | 0779-701822 | St. Mary's Hosipital Lacor                   | Joseph Laker             | 0772-012999 |
| 14 | Edomasia<br>Sida | Christine       | F      | Bachelor of information Systems | June | 0776-539086 | Stratcom Communications & Computer Solutions | Stuart Mccarthy          | 0782-578636 |
| 15 | Golder           | Patricia        | F      | Bachelor of information Systems | June | 0771-814442 | MUNI University                              | Dr. Andogah<br>Geoffrey  | 0772-855057 |
| 16 | Yiki             | Paul            | M      | Bachelor of information Systems | June | 0781-613626 | Joadah Consult Ltd                           | Ayikoyo Charles          | 0789-860907 |

| 17 | Isingoma         | Mauye         | M | Bachelor of information Systems | June | 0773-865144 | Idealink Africa Ltd                          | Ayikoyo Charles         | 0789-860907               |
|----|------------------|---------------|---|---------------------------------|------|-------------|--|-------------------------|---------------------------|
| 18 | Ayaa             | Pauline       | F | Bachelor of information Systems | June | 0781-148953 | St. Mary's Hosipital Lacor                   | Joseph Laker            | 0772-012999               |
| 19 | Kizito           | Andrew        | M | Bachelor of information Systems | June | 0779-114800 | Joadah Consult Ltd                           | Ayikoyo Charles         | 0789-860907               |
| 20 | Temati           | Godfrey       | M | Bachelor of information Systems | June | 0772-956579 | Transnile Broadcasting Services FM           | Akuti Patrick           | 0774243046/<br>0750052423 |
| 21 | Longok           | Bandicto      | M | Bachelor of information Systems | June | 0787-196362 | Joadah Consult Ltd                           | Ayikoyo Charles         | 0789-860907               |
| 22 | Mugeri           | Edward        | M | Bachelor of information Systems | June | 0774-186683 | MUNI University                              | Dr. Andogah<br>Geoffrey | 0772-855057               |
| 23 | Echima           | Robert<br>Azo | M | Bachelor of information Systems | June | 0776-562373 | Mvara Secondary School                       | Lebugs Bosco            | 0784-794616               |
| 24 | Baisani          | Thomas        | M | Bachelor of information Systems | June | 0788-062323 | Edge Technology                              | Lutwama Ashiraf         | 0700-615475               |
| 25 | Candiru          | Julliet       | F | Bachelor of information Systems | June | 0782-911280 | Arua Regional Referral<br>Hosipital          | Ayikoyo Charles         | 0789-860907               |
| 26 | Rwothomio        | Crispo        | M | Bachelor of information Systems | June | 0777-941097 | Joadah Consult Ltd                           | Ayikoyo Charles         | 0789-860907               |
| 27 | Andema           | Agusto        | M | Bachelor of information Systems | June | 0786-519757 | Stratcom Communications & Computer Solutions | Stuart Mccarthy         | 0782-578636               |
| 28 | Omoding          | Godfrey       | M | Bachelor of information Systems | June | 0781-174085 | Arua Regional Referral<br>Hosipital          | Dr. Andogah<br>Geoffrey | 0772-855057               |
| 29 | Nandugwa         | Jawulia       | F | Bachelor of information Systems | June | 0705-294908 | Idealink Africa Ltd                          | Ayikoyo Charles         | 0789-860907               |
| 30 | Aliru            | Sharon        | F | Bachelor of information Systems | June | 0775-593414 | ICT Center                                   | Mpanga Hassan           | 0704-271120               |
| 31 | Sebwato          | Nicholas      | M | Bachelor of information Systems | June | 0750-306933 | ICT Center                                   | Mpanga Hassan           | 0704-271120               |
| 32 | Mutyaba          | Ibrahim       | M | Bachelor of information Systems | June | 0787-789799 | Idealink Africa Ltd                          | Ayikoyo Charles         | 0789-860907               |
| 33 | Nahabwe          | Nelson        | M | Bachelor of information Systems | June | 0700-302524 | ICT Center                                   | Mpanga Hassan           | 0704-271120               |
| 34 | Konde            | Sharif        | M | Bachelor of information Systems | June | 0778-738690 | Idealink Africa Ltd                          | Ayikoyo Charles         | 0789-860907               |
| 35 | Akumu<br>Kpacite | Lawrenci<br>a | F | Bachelor of information Systems | June | 0787-388452 | Joadah Consult Ltd                           | Ayikoyo Charles         | 0789-860907               |
| 36 | Bbaale           | Ashiraf       | M | Bachelor of information Systems | June | 0753-886852 | LDC  | Oguzu Philip            |                           |

| 37 | Musis K          | Denis    | M | Bachelor of information Systems | June | 0784-128410 | Institute of Advanced<br>Leadership | Lebugs Bosco            | 0784-794616 |
|----|------------------|----------|---|---------------------------------|------|-------------|-------------------------------------|-------------------------|-------------|
| 38 | Anguzzi<br>Chris | Ronald   | M | Bachelor of information Systems | June | 0784-651660 | MUNI University                     | Dr. Andogah<br>Geoffrey | 0772-855057 |
| 39 | Oling            | Innocent | M | Bachelor of information Systems | June | 0786-665289 | Refugee Law Project                 | Mpanga Hassan           | 0704-271120 |
| 40 | Aciru            | Gloria   | F | Bachelor of information Systems | June | 0774-731555 | MUNI University                     | Dr. Andogah<br>Geoffrey | 0772-855057 |

# **Annex 2: Details of Interns from the Tracer Survey conducted**

|    |          |            |        |                     |                     | DEPARTMENT OF    | STATUS-1ST |   |
|----|----------|------------|--------|---------------------|---------------------|------------------|------------|---|
| SN | SURNAME  | FIRST NAME | GENDER | COURSE              | COMPANY             | WORK             | SURVEY     | SKILLS ACQUIRED DURING HEST INTERNSHIP                |
|    |          |            |        | Bachelor of         |                     |                  | Still at   | software development and documentation,               |
| 1  | Sakaya   | Alfred     | M      | Information Systems | MUNI University     | computer science | University | communication skills, interpersonal, hardware         |
|    |          |            |        |                     | Youth and Women     |                  |            |   |
|    |          |            |        | Bachelor of         | Community           |                  | Still at   |   |
| 2  | Nalubowa | Ritah      | F      | Information Systems | Development         | IT               | University | IT services, training to end users                    |
|    |          |            |        | Bachelor of         |                     |                  | Still at   |   |
| 3  | Draleru  | Paula      | F      | Information Systems | MUNI University     | Computer science | University | programming, trouble shooting, networking             |
|    |          |            |        |                     | Youth and Women     |                  |            |   |
|    |          |            |        | Bachelor of         | Community           |                  | Still at   | interpersonal, communication, business plan           |
| 4  | Dramaza  | Simon      | M      | Information Systems | Development         | IT               | University | development,  |
|    |          |            |        | Bachelor of         |                     |                  | Still at   | Leadership, communication, programming, software      |
| 5  | Akera    | Geoffrey   | M      | Information Systems | Idealink Africa Ltd | IT               | University | engineering skills                                    |
|    |          | Brian      |        | Bachelor of         |                     |                  | Still at   | computer networking, communication and interpersonal  |
| 6  | Bongomin | Mukasa     | M      | Information Systems | ICT LABs            | ICT              | University | skills  |
|    |          |            |        | Bachelor of         |                     |                  | Still at   |   |
| 7  | Subra    | Issa       | F      | Information Systems | MUNI University     |                  | University |   |
|    |          |            |        | Bachelor of         |                     |                  | Still at   | Computer networking, configuring routers, LAN set up, |
| 8  | Amvudri  | Josephine  | F      | Information Systems | ICT LABs            | Networking       | University | terminating cables, creating subnets.                 |
|    |          |            |        | Bachelor of         |                     |                  | Still at   |   |
| 9  | Draku    | Job        | M      | Information Systems | Idealink Africa Ltd |                  | University |   |
|    |          |            |        |                     |                     |                  |            |   |
|    |          |            |        | Bachelor of         | Habitech Computer   |                  | Still at   | Communication, server installation, network wiring.   |
| 10 | Mugweri  | Edward     | M      | Information Systems | Centre              | network          | University | System / web development, data base development       |
|    |          |            |        | Bachelor of         |                     |                  | Still at   |   |
| 11 | Apangu   | Benard     | M      | Information Systems | Palm Business       |                  | University |   |

| SN  | SURNAME          | EIDCE NAME | GENDER | COLIDGE                               | COMPANY                   | DEPARTMENT OF<br>WORK | STATUS-1ST<br>SURVEY | CVII I C A COLUDED DUDING HEST INTERNSHID   |
|-----|------------------|------------|--------|---------------------------------------|---------------------------|-----------------------|----------------------|---|
| SN  | SURNAME          | FIRST NAME | GENDER | COURSE                                | COMPANY<br>Stratcom       | WORK                  | SURVEY               | SKILLS ACQUIRED DURING HEST INTERNSHIP  |
|     |                  |            |        | Bachelor of                           | Communications &          |                       | Still at             |   |
| 12  | Candiru          | Freda      | F      | Information Systems                   | Computer Solutions        |                       | University           |   |
| 12  | Calidiru         | TTeua      | 1'     | Bachelor of                           | St. Mary's Hospital       |                       | Still at             | interpersonal, server administration, user support, use of  |
| 12  | A                | Jenish     | F      |                                       |                           | IT                    |                      | software, installation of servers and soft wares  |
| 13  | Acayo            | Jenish     | Г      | Information Systems                   | Lacor                     | 11                    | University           | software, installation of servers and soft wares  |
|     | E4:-             |            |        | Bachelor of                           | Stratcom Communications & |                       | Still at             | Ct  |
| 1.4 | Edomasia<br>Sida | Christine  | F      | Information Systems                   | Computer Solutions        | IT                    | University           | Computer repair and maintenance, graphics designing, computer networking, system and web development. |
| 14  | Siua             | Christine  | Г      | · · · · · · · · · · · · · · · · · · · | Computer Solutions        | 11                    |                      | computer networking, system and web development.  |
| 1.5 | C 11             | D. C.      | Б      | Bachelor of                           | MINITI : '                |                       | Still at             |   |
| 15  | Golder           | Patricia   | F      | Information Systems                   | MUNI University           |                       | University           |   |
| 1.0 | 37'1'            | D 1        |        | Bachelor of                           |                           | TITE                  | Still at             |   |
| 16  | Yiki             | Paul       | M      | Information Systems                   | Joadah Consult Ltd        | IT                    | University           | interpersonal, data collection, website design,   |
| 1.5 | Ŧ.               | 3.6        | 3.6    | Bachelor of                           | T1 11 1 4 C1 T 1          | I COTT                | Still at             | Programming, data collection and analysis, system   |
| 17  | Isingoma         | Mauye      | M      | Information Systems                   | Idealink Africa Ltd       | ICT                   | University           | design, coding, intrepreneurial skills.   |
| 4.0 |                  |            | _      | Bachelor of                           | St. Mary's Hosipital      |                       | Still at             | User support, system administration, computer   |
| 18  | Ayaa             | Pauline    | F      | Information Systems                   | Lacor                     | IT                    | University           | networking, web development.  |
| 4.0 |                  |            |        | Bachelor of                           |                           | . com                 | Still at             | Leadersship, android app and website development,   |
| 19  | Kizito           | Andrew     | M      | Information Systems                   | Joadah Consult Ltd        | ICT                   | University           | computer networking, application development  |
|     |                  |            |        |                                       | Transnile                 |                       |                      |   |
|     |                  |            |        | Bachelor of                           | Broadcasting Services     |                       | Still at             |   |
| 20  | Temati           | Godfrey    | M      | Information Systems                   | FM                        |                       | University           |   |
|     |                  |            |        | BSc. Information                      |                           |                       | Still at             | web development, server technology, configuration,  |
| 21  | Longok           | Bandicto   | M      | Technology                            | Joadah Consult Ltd        | ICT                   | University           | communication   |
|     |                  |            |        | BSc. Information                      |                           |                       | Still at             | computer networking, computer repair and mantainance,   |
| 22  | Mugweri          | Edward     | M      | Technology                            | MUNI University           | Faculty Dean          | University           | system development  |
|     |                  |            |        | BSc. Information                      | Mvara Secondary           |                       | Still at             |   |
| 23  | Echima           | Robert Azo | M      | Technology                            | School                    | IT                    | University           | Results management, computer networking   |
|     |                  |            |        | BSc. Information                      |                           |                       | Still at             |   |
| 24  | Baisani          | Thomas     | M      | Technology                            | Edge Technology           | computer repairs      | University           | computer repair, trouble shooting   |
|     |                  |            |        | BSc. Information                      | Arua Regional             |                       | Still at             |   |
| 25  | Candiru          | Julliet    | F      | Technology                            | Referral Hosipital        |                       | University           |   |
|     |                  |            |        | BSc. Information                      |                           |                       | Still at             |   |
| 26  | Rwothomio        | Crispo     | M      | Technology                            | Joadah Consult Ltd        | ICT                   | University           | Marketing, data collection, system development, coding.   |
|     |                  |            |        |                                       | Stratcom                  |                       |                      |   |
|     |                  |            |        | BSc. Information                      | Communications &          |                       | Still at             | Interpersonal, programming, communication, computer   |
| 27  | Andema           | Agusto     | M      | Technology                            | Computer Solutions        | programming           | University           | networking, website development.  |
|     |                  |            |        | BSc. Information                      | Arua Regional             |                       | Still at             | Data entry, cleaning and analysis, mantainance of   |
| 28  | Omoding          | Godfrey    | M      | Technology                            | Referral Hosipital        | records               | University           | computers.  |

|    |          |            |        |                  |                       | DEPARTMENT OF       | STATUS-1ST |  |
|----|----------|------------|--------|------------------|-----------------------|---------------------|------------|--|
| SN | SURNAME  | FIRST NAME | GENDER | COURSE           | COMPANY               | WORK                | SURVEY     | SKILLS ACQUIRED DURING HEST INTERNSHIP                     |
|    |          |            |        | BSc. Information |                       |                     | Still at   | application developer, java coding, networking, lalavel    |
| 29 | Nandugwa | Jawulia    | F      | Technology       | Idealink Africa Ltd   | programming         | University | frame work   |
|    |          |            |        | BSc. Information |                       |                     | Still at   | System administration, network design, computer repair     |
| 30 | Aliru    | Sharon     | F      | Technology       | ICT Centre            | ICT                 | University | and mantainancee, database management.                     |
|    |          |            |        | BSc. Information |                       | computer re and     | Still at   |  |
| 31 | Sebwato  | Nicholas   | M      | Technology       | ICT Centre            | net                 | University | network setting up, server configuration, computer repair  |
|    |          |            |        | BSc. Information |                       |                     | Still at   | Application development, mobile development, shooting      |
| 32 | Mutyaba  | Ibrahim    | M      | Technology       | Idealink Africa Ltd   | IT                  | University | and configuring of linax servers                           |
|    |          |            |        | BSc. Information |                       |                     | Still at   |  |
| 33 | Nahabwe  | Nelson     | M      | Technology       | ICT Centre            | IT                  | University | Server management and web configuration                    |
|    |          |            |        | BSc. Information |                       |                     | Still at   | software development, network designing, computer          |
| 34 | Konde    | Sharif     | M      | Technology       | Idealink Africa Ltd   | ICT                 | University | repair and mantainance                                     |
|    | Akumu    |            |        | BSc. Information |                       |                     | Still at   | Website designing, creating servers, android app           |
| 35 | Kpacite  | Lawrencia  | F      | Technology       | Joadah Consult Ltd    | IT                  | University | development.   |
|    |          |            |        | BSc. Information |                       |                     | Still at   | Network setting, trouble shooting, user support, wiring,   |
| 36 | Bbaale   | Ashiraf    | M      | Technology       | LDC                   | ICT                 | University | communication, interpersonal skills.                       |
|    |          |            |        |                  |                       |                     |            | Server installation, maintenance and configuration, record |
|    |          |            |        | BSc. Information | Institute of Advanced |                     | Still at   | management, report writing, communication and              |
| 37 | Musis K  | Denis      | M      | Technology       | Leadership            | IT                  | University | interpersonal  |
|    | Anguzzi  |            |        | BSc. Information |                       | computer and        | Still at   | networking, system analysis and development, software      |
| 38 | Chris    | Ronald     | M      | Technology       | MUNI University       | information science | University | development  |
|    |          |            |        | BSc. Information |                       |                     | Still at   | Audio and visual editing, computer repair, web based       |
| 39 | Oling    | Innocent   | M      | Technology       | Refugee Law Project   | IT                  | University | system, administration.                                    |
|    |          |            |        | BSc. Information |                       | computer and        | Still at   | software development, server configuration, transferring   |
| 40 | Aciru    | Gloria     | F      | Technology       | MUNI University       | information system  | University | laboratory setup   |

**Annex 3: Copy of Intern's Monthly Report** 



#### **Annex 4: Copy of the Intern Offer Letter**



# UGANDA MANUFACTURERS ASSOCIATION

Lugogo Show Grounds, P. O. Box 6966 Kampala, Tel: +256 414 221 034, +256 414 287 615, +256 312 278 823 Fax: +256 414 220 285 E-mail administration@uma.or.ug Website: www.uma.or.ug

Our Ref

Your Ref:

Dear .....

#### RE: OFFER TO PARTICIPATE IN UMA - HEST INTERNSHIP PROJECT

#### Your Obligations:

- 1. You will uphold the Intern Code of Conduct, out-lined herein.
  - Adhere to the rules and regulations of the company where you are placed. This includes all health and safety regulations.
  - b) Undertake and complete three months internship placement with the company.
  - c) Act professionally at all times, upholding the good name and integrity of the UMA HEST Internship Project and the company where you are placed.
  - d) Maintain in confidence any information learnt about the activities and/or operations of the company and UMA –HEST Project during your placement.
  - Not, except as permitted by your Workplace Supervisor, carry out or be engaged in private business or practice that negatively affects your internship duties.

#### 2. Hours of Work:

You will conform to the hours of work as stipulated by the company where you are placed i.e. 8:00am – 4:30pm with one hour for lunch. You may, from time to time, be required to work reasonable additional hours for which time off in lieu can be taken if approved by your Workplace Supervisor. You will be required to always sign the daily attendance register i.e. time of arrival and time of departure.

#### 3. Stipend:

UMA – HEST Project will pay you a total stipend amounting to UGX 700,000/= net (seven hundred thousand shillings only). The Project will only deposit stipends to your Bank Account upon receiving at least 4 (four) weekly, quality, timely targets per month. Reports should be *approved and signed* by your Work Place Based Supervisor.

UMA Regional Office: JINJA: 47/49 Main Street, Jinja. E-mail: umaregionaloffice@gmail.com

#### **Continuation**

The installments shall be as follows:

| Date                     | Item                                   | Amount    |
|--------------------------|--|-----------|
| 30th Month 1             | Insurance premium to be deducted       | 36,000/=  |
| 30th Month 1             | 1 <sup>st</sup> Financial Disbursement | 180,000/= |
| 30th Month 2             | 2 nd Financial Disbursement            | 170,000/= |
| 30th Month 3             | 3rd Financial Disbursement             | 160,000/= |
| 30 <sup>th</sup> Month 4 | 4th Financial Disbursement             | 154,000/= |
|                          | Total                                  | 700,000/= |

Payment of any installment of the stipend will depend on the recommendation of your Workplace Supervisor, OR any other officer assigned that duty by the Host Company and approval by the UMA Internship Placement Officer or any other accredited official.

#### 4. Reporting:

You will be reporting to the Workplace Supervisor who will be identified by the company. You will be required to provide quality and timely reports as per instructions of the reporting template found on the UMA Portal *hest.uma.or.ug* 

#### 5. Supervision:

The role of the Workplace Supervisor will be to provide ongoing feedback and leading performance reviews. He /she will work in the same department/section with you or be otherwise closely connected to your activities, as well as overseeing your day-to-day tasks. The feedback will be shared with all the stake holders of the UMA – HEST project.

#### 6. Insurance:

Since Insurance was not catered for in the approved budget UMA-HEST project has identified an insurance service provider after consulting the funders. Signing this offer letter will give UMA-HEST Project lieu way to incorporate you in the insurance policy which will be provided to you outlining your coverage.

Please note that this offer does not constitute a contract of employment with UMA –HEST Project but is an offer to participate in our Internship Project. UMA - HEST Project will not provide any benefits or entitlements other than those outlined in this offer.

If you accept the above terms, sign the copy of this letter and return it to the undersigned before ......2017.

Yours sincerely
Uganda Manufact

Sebaggala M. Kigozi Executive Director

Uganda Manufacturers Association

#### **Annex 5: Copy of the Intern Introduction Letter**



# **UGANDA MANUFACTURERS**

|                           | ASSOCIATION  |
|---------------------------|--|
|                           | Lugogo Show Grounds, P. O. Box 6966 Kampala, Tel : +256 414 221 034, +256 414 287 615, +256 312 278 823 Fax: +256 414 220 285 E-mail administration@uma.or.ug Website: www.uma.or.ug   |
|                           |  |
| Our Ref:                  |  |
| Your Ref:                 | *  |
|                           |  |
|                           |  |
|                           |  |
|                           |  |
|                           |  |
| Dear                      |  |
| Dear                      |  |
| RE: INTROD                | UCTION OF THIS INTERN TO YOUR COMPANY  |
| is to introd              | u for accepting us to work with you in the UMA-HEST Internship Project. This ucc to you a student of UMA HEST egistration number   |
| thousand shi              | Project will support the intern with an amount of 700,000/= (seven hundred illings only) as stipend for three months in your organization. The stipends will a installments upon your signature of work done at your institution.  |
| institution. T            | will be attached to a Workplace Supervisor who will be identified by your The Workplace Supervisor will monitor the learning process and give feedback ST Project through an approved report template on the UMA portal $r.ug$ )   |
| Plan indicati             | rewith are copies of a signed commitment letter for the student and a Working the schedule for disbursement of stipends. At least 4 weekly targets for the should be sent to the UMA-HEST web portal by the 15th January 2016 and nonthly reports sent to same by the 30th date of the respective month of |
| Yours Sincer<br>Uganda Ma | rely,<br>nufacturers Association   |
| Sebagga<br>Executiv       | a M. Kigozi<br>ve Birector   |

Cc: Student

### **Annex 6: UMA-HEST Internship Reporting Template**

# HIGHER EDUCATION SCIENCE AND TECHNOLOGY Internship Logbook Month: Challenges Supervisors Comment