

COMING TOGETHER

WE ARE HERE FOR YOUR FAMILY. FOR YOUR LIFE. FOR YOUR HEALTH.









2011 ANNUAL REPORT

The Madison Valley Medical Center

Soundation
Supporting high quality healthcare with

modern services and qualified professionals"

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(Co	ver photos donated courtesy of Shanna Mae Photography)

OUR MISSION

Madison Valley Medical Center Foundation is a community based, not-for-profit corporation, which exists to inspire gifts and grants from individuals, foundations, corporations and other entities to support the health and well-being of people in Madison County and adjacent communities throughout southwestern Montana.

OUR VISION

Madison Valley Medical Center Foundation will be the premier organization for ensuring the understanding and funding of health and wellness needs in our region.

- We will make a positive impact on the health of our community through support of the Medical Center's mission and priorities.
- We will maximize annual support to meet immediate needs and develop a strong endowment to allow flexibility for future capital and special project needs.
- We will exceed the expectations of our donors and our community through diligent leadership and exemplary stewardship.

LEADERSHIP

On behalf of the Madison Valley Medical Center Foundation Board of Directors, we are extremely grateful to -individual donors, local businesses and organizations, employees, physicians, and volunteers - who have collaborated and contributed to the strength of the Foundation to bring quality healthcare to those in our community.

BOARD OF DIRECTORS

MARY G. OLIVER, PRESIDENT
KIM MONTAG, VICE PRESIDENT/TREASURER
JOSH VUJOVICH, SECRETARY
HEIDI GILDRED
TERESA DOCKERY
REBECCA ZABEL KAHRL
LOREN JACOBSON
DOTTIE FOSSEL
MANNY HOAG

FOUNDATION STAFF

CHRISTIE S. TRAPP
EXECUTIVE DIRECTOR

DONITA POWELL
EXECUTIVE DIRECTOR ASSISTANT

THE POWER OF COMING TOGETHER...UNDERSTANDING AND MEETING THE NEEDS OF OUR COMMUNITY

Dear Friends.

Your understanding and ongoing support of the Madison Valley Medical Center is critical to meeting the challenges facing quality rural healthcare. As we all know, community hospitals are representative of community support...both in use of the services offered and philanthropic generosity.

The Medical Center's hospital, family clinic, physical therapy services and health programs are embraced and enhanced by the community and the people they serve. We, the Foundation and the Madison Valley Medical Center, are truly blessed!

As you read this report of achievements and as you walk through the halls of the Madison Valley Medical Center, you cannot help but notice the one thing that has not changed... the high caliber of the physicians, nurses, and other health professionals who care for patients...and the spirit of the



volunteers at every level. Every day the staff and volunteers demonstrate that competence and compassion are timeless, that the relationship between physicians and their patients and families is at the very heart of good medicine, and that community-based medicine is an enduring model that has stood the test of time.

While normal operating revenues of rural non-profit medical centers may sustain the status quo, they will not support new or expanded services, medical equipment upgrades/purchases and future facility improvements. Again, it is generosity that makes the difference in providing affordable healthcare and comprehensive medical services for our area residents.

Looking back, over the past year and the past 60 years, it is obvious that our history and our future share the commonality of the generosity of our donors. It is gratifying that this culture of philanthropy is growing even stronger as community members increasingly recognize the strength, the stability, and the value of the Madison Valley Medical Center.

The Distinguished and Honor Roll of Donors is amazing. To them, to our dedicated Board of Directors, and to our tireless staff, we offer our thanks for your understanding...for coming together to meet the needs of our community. We will continue to work toward assuring that our heritage of success will be our own legacy as well.

Mary G. Oliver

President, Madison Valley Medical Center Foundation Board of Directors

Senior Vice President, First Madison Valley Bank

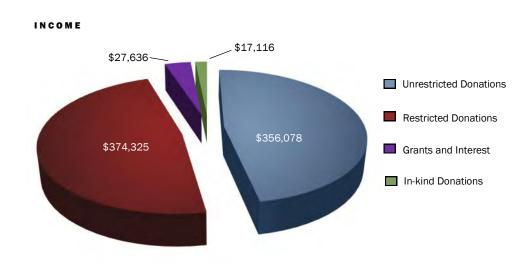
FINANCIAL SUMMARY

Madison Valley Medical Center Foundation's philanthropic activities resulted in the following financial summary for Fiscal Year 2011 (October 1, 2010 – September 30, 2011).

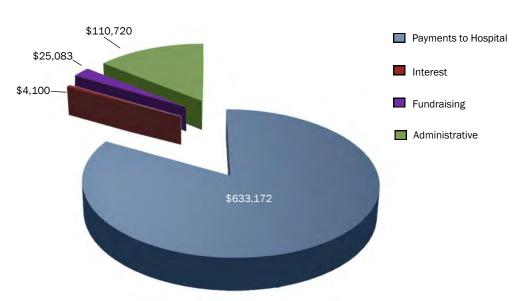
Financial Statements of the Madison Valley Medical Center Foundation are audited annually by Independent Public Accountants.

This report is published independently of the Madison Valley Medical Center's annual report.

2011 FISCAL YEAR







ACCOMPLISHMENTS

Delivering to the community, but only with your help. Through your donations, together with the Medical Center, we work diligently to support the community with a full range of healthcare services, treatments, procedures, diagnostics and health education programs.

- Money raised for the Medical Center to install an outdoor brick memorial and honorarium wall of tributes to loved ones and the Madison community.
- Money raised for the Medical Center to purchase Dragon Naturally Speaking®, medical voice recognition software that automates medical staff transcription reducing turnaround time for medical documents and curtailing the need for transcription services.
- Money raised for the Medical Center to install dedicated cooling energy retrofits for the Medical Center's computer server rooms, which generates an average annual electrical savings for the Medical Center of just under \$17,000.
- Money raised for the Medical Center to purchase Single-Sign-On software, which allows physicians
 and physician assistants to navigate electronic patient records with one swipe of a card rather
 than manually "signing on" each time to access patient information and contribute to the patient's
 record. This time saving benefit opens up a 20-minute appointment for an additional clinic patient
 visit.
- Money raised for the Medical Center to purchase six new IV pumps.
- Money raised for the Medical Center to purchase a cautery unit for precision surgery related to endoscopy procedures.
- Money raised for the Medical Center to purchase a forearm reduction unit to allow physicians to maintain the reduction of a forearm fracture for casting.
- Money raised for the Medical Center to purchase a cyro unit for the treatment of benign skin lesions.
- Money raised for the Medical Center to purchase vital ultra sound and portable x-ray diagnostic imaging equipment.
- Money raised for the Medical Center to purchase a new Hill-Rom™ hospital bed. A new bed provides comfort for patients that in turn helps speed up recovery; a comfortable working height that makes it easy for caregivers to perform different procedures; and is easily adjustable to provide musculo-skeletal support for patients with long-term Medical Center stays.
- Money raised for the Medical Center to purchase a parking lot sweeper.
- Money raised for the Medical Center to install prairie grass, shrubs, flowers and trees around the Medical Center complex to be enjoyed year-round by patients, their friends, and families.

CONTRIBUTORS - GRANTORS MAKING A DIFFERENCE IN THE HEALTH OF OUR COMMUNITY

3RIVERS COMMUNICATIONS: HILL-ROM™ HOSPITAL BED

3 Rivers Communications, with corporate headquarters in Fairfield, MT, is a fifty-eight year-old telecommunications company originally founded as a rural telephone cooperative. Still a cooperative at its core, 3 Rivers has grown and diversified over the years and now offers high-speed broadband Internet, satellite broadband Internet, digital TV and competitive local telephone service in addition to traditional local and long distance telephone service. 3 Rivers Communications was formed as a cooperative and strongly believes in the cooperative principles. In keeping with these ideals, the 3 Rivers Communications Board of Trustees has implemented a Community Enhancement Grant Program. This is a key element of the cooperatives' vision and Strategic Plan to assist in promoting community well being in our service areas. Since the grant program was implemented in 2005, the Board has awarded over \$120,000 to local organizations within all 27 communities served by 3 Rivers.

GOING TO THE SUN RALLY: **GENERAL OPERATING SUPPORT**

In 2005, Bozeman area resident, Farnum Alston, organized a 40-member vintage car rally that established The Going To The Sun Rally. The Going To The Sun Rally is a non-profit organization whose main charitable event is a five-day vintage car rally for auto enthusiasts. The Rally, which is limited to 40 vintage cars (1972 and earlier), is not a "race" but an historic 1,300 mile "driving adventure" across spectacular countryside in Montana and occasionally adjacent states or Canada. To date, The Going To The Sun Rally has given back in excess of \$320,000.00 to the communities that make Montana such a special place.

LEGACY SOCIETY

The Legacy Society offers the opportunity to create a personal legacy to benefit the Medical Center Foundation. Through compassion and foresight, Planned Gift donors allow the Foundation to fund various needs to make a difference for the patients in our community.

At the Madison Valley Medical Center Foundation, the concept of legacy is uppermost in all we do; for there is nothing more compelling than knowing that the work we do now will provide comfort and care for years to come for people we
The types of planned gifts may never know.

Donors to the Foundation also understand and embrace this as a reason for generous gifts, both during their lifetimes and afterward through bequests and estaterelated contributions. Estate and Planned Giving is one of the most convenient, valuable and taxfavorable ways for supporting the work of the Madison Valley Medical Center Foundation.

include:

- **Bequests**
- Bank Accounts and CD's
- Charitable Gift Annuities
- Life Insurance
- Charitable Lead and Remainder Trusts
- Life Estate Contracts

DISTINGUISHED DONORS

The following major benefactors in 2011 have reached an overall total giving level of \$10,000 or greater this fiscal year to the Madison Valley Medical Center Foundation.

Richard Adkerson Dr. Kirby and Janice Alton **Homer and Patricia Branch** Stephen and Gretchen Burke **Lisa Canter David and Connie Clapp Captain John and Elizabeth Fox Gerold and Sarah Gerron** Ted and Heidi Gildred Ida Hemingway and Rick Greenreich George and Rebecca Zabel Kahrl Stan and Ann Kroenke L Heart Foundation, Inc. The Otter Cove Foundation **Ed and Yvonne Parish** Pam Rentschler Dr. Howard and Brenda Sheridan **Dale and Karen Sisel**

Larry Zabel



Featured Distinguished Donors — Mr. and Mrs. Fred and Pam Rentschler

Philanthropy is an integral part of the Rentchler's life. Prior to Fred's passing, it was the couple's wish to make the Madison Valley and the surrounding community a priority in their philanthropic efforts. "The Madison Valley Medical Center and Foundation was at the top of our list because we could not imagine this community without the basic necessity of first class healthcare and commitment that our Medical Center has grown to provide. Montana and particularly the Madison Valley give us so much in the way of its landscape, sense of community and the pure enjoyment of profound beauty on a daily basis. How can we not want to give back to a place and people that have made such an impact on our way of life? It is in Fred's memory, honor, and giving spirit that we offer our ongoing support to the Madison Valley Medical Center and Foundation, who continue to make a difference in all of our lives."

HONOR ROLL OF DONORS

433 Gifts

Thank you to the individuals, companies and organizations that made 433 gifts during fiscal year 2011. The following contributors generously collaborated with the Madison Valley Medical Center Foundation in fulfilling its mission of providing high quality, compassionate healthcare for our community.

The following lists reflect gifts received during the period October 1, 2010 through September 30, 2011, which are not listed previously in this report. Every effort has been made to ensure accuracy in listing all donors. We apologize for any omissions or errors. (Donors listed alphabetically by overall total giving level in each category)

\$5,000 to \$9,999

Arnold, Scott and Chris

The Fossel Family

Lee, Robert M. and Anne

Madison Valley Woman's Club

Matson, Gordon and Tonya

Milner, Mike and Nina

Montag, Jeff and Kim

Pruder, Donald K.

Rio Tinto Minerals/Luzenac America

Thom, Leroy and Jean

The United Company

Wagner, Dr. John R. and Beverly A.

Weglicki, Tim and Denise

\$1,000 to \$4,999

Atkinson, David and Patricia

Beattie, Dick and Diana

Blazer, Willie and Robin

Blue, Charlie and Judy

Braxton, Terry and Karin

Brennan, Mark and Dana

Brown, Dr. Randolph and Marilyn

Carpenter, Bill and Sylvia

Dougherty, Dorothy

Duncan, John and Janet

Evans, Terry

Fossel, Dottie

Goldberg, Frederick and

Lakewold, Carolyn

Gunn, John and Susan

Hajny, Dave and Marie

Jones, Ott

Kack, James and Joanne

Kilmer, Sharon

Leonhardy, Lee Nelles

Marks M.D., Dr. R.D. and

DeGroot, Lisa

Miller, Ron and Judy

Mitchell, Tom and Reese

Morton, Dr. William and Monna

The MVMC Auxiliary

O'Neel, Jack and Ginny

PN Madison LLC/Hay Camp Ranch

Poole, Ingrid

Rollo, Ford and Snaque

Rosin, Carolyn

Saltchuk Resources, Inc.

Scott, Sam and Sherry

Scudder, Donald and Martha

Scully, John and Antoinette

Townshend, Harry and Deb

Van Derhyden, Richard D.

Vujovich, Joe and Stephanie

Wyler, Don

\$500 to \$999

Bausch, David and Bonnie

Beck, Bob and Katie

Bing III, Alexander and Cynthia

Bowen, Don and Toni

Brooks, Paul and Deborah Flannery

Collopy, Tom

Combs, Terry and Fran

Cypress Healthcare, LLC

Dockery, Kenneth and Teresa

Finkle, Dr. Bryan and Deyman, Mary

Foreman, Jud and Lynn

Griffin, Tom and Mary

Hale, David and Pat

Harrison Elevator

Hoag, Mansfield and Barbara

Krokes, Larry and Diane

Maloney, Mark and Jo Ann

Martin, Sandy and Nancy

Mercer, Bill and Quinn Diamond

Montana Anglers Hideaway

Morimoto M.D., Dr. Allen

Patrick, Jim and June

Rao, Nandini

Robinson, Ken and Pat

Schutts, Alan and Pat

Taylor, James and Valerie Anne

Webster, Dante and Jeannette

Wolfean, Frederick and Sara

\$499 & Under

Alger, George and Mary Ann

Armstrong, Ray and Margaret

Arnheiter, Lyle and Priscilla

Bahnson, Steve

Baker, Daniel and Kimberly

Barker, Brian and Sally

Bauchman, Rick and Galen

HONOR ROLL OF DONORS CONTINUED

Thank you to the individuals, companies and organizations that made 433 gifts during fiscal year 2011. The following contributors generously collaborated with the Madison Valley Medical Center Foundation in fulfilling its mission of providing high quality, compassionate healthcare for our community.

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\$499 & Under

Bayley, Bob and Shirley

Beals Jr., Jack and Sara

Bennett, Michael

Biga, Ed and Jan

Bingham, Jay and Leesa

Blount, Dr. Kenneth and Christi

Borax

Bourgeois, Bill and Sandi

Bowles, Chip and Tana

Bowles, Phyllis

Brekhus, Pete and Agnes

Brenneke, Martin and Kevin

Brooks, Kathryn

Bullock, Larry and Gaylia

Choate, Darrel and Robin

Christensen, Vern

Clark, Forrest and Joan

Clausen, George and Mary

Close, Bettine

Coffman, Jan

Coffman, Ted

Coghill, David

Collins, Herschel R.

Combs. Peter T.

Combs, Tim and Lea Anne

Costello, Fred and Ann

Crum, Dr. Paul

Dale, John and Bridget

DeBrito, Vivian C.

Decker, Robert and Frida

DeFrance, Gary and Leanne

Dochnahl, John and Janet Bean

Donich, Fred and Kitty

Donnelley, Thomas and Barbara

Drul, Morris and Arlet

Duncan, Douglas and Mary

Easter, Ray

Ellinwood, Howard and Norma Jean

Endecott, Bob and Janet

Ennis RV Village

Ennis, George and Lucy

The Families of Fir Crest Court

Filby, Dr. Evan and Caroline

Fink, Earl and Lori

Fossel, Scott and Petria

Fox Alarm and Technology

Frey, Jim and Judie

Frings, Myles

Garland, Richard

Gates, Teresa

Gerheim, Chuck and JoAnn

Gieck, Joe and Sally

Gillan, Eugene and Mary Lou

Gleason, Larry and Ruby

Goggins, Bob and Cora

Goggins, Elizabeth

Goltz, Howard and Mary

Gustafson, Shirley

Haak, Ruth

Haigh, June and Violet

Hardy, Jeanne

Hartman, Art and Jeanne

Hayes, Bill and Joyce Ann

Heaston, Joe and Patti

Henry, Al

Herold, John and Kelly

Hoag, David and Martha

Hoag, Scott and Nancy

Hocking, Rex and Penny

Holmgren, Thomas and Shirley

Horner, Eddie and Dolly

Hovan, Paul and Judith

Hudson, Larry and Diana

Huigens, Rex and Karen

Hunter, Harold and Judy

Hutchinson, W.J. and K.E.

Hutton, William T. and Lynda

Ingram, Martha

Jack, Joan M.

Jackson, Micky W. and Judy

Jacobson, Loren and June

Jarrett, David

Johnson, Kenneth and Theresa

Jones, Donald and Charlotte

Kahn, Timothy and Frances

Kehler, Arthur

Kent, Jack and Marjorie

Kent, Neil

Kern, Albert and Sue

Kern, Rex and Nancy

Kilman, Lester and Pearl

HONOR ROLL OF DONORS CONTINUED

\$499 & Under

Klatt, Shiloh

Klein, Jonathan and Marianne

Knutson, Tony and Carol Kreider, Robert and Sue

Laszlo, Andy and Paulette

Laszlo, Ann Laszlo, Jeffrey

Legg, William

Leslie D.V.M., Dr. Hugh and

Mildred Arlene Long, Margaret

Love, Larry and Shirley

Love, Marvin and Terry

Lovelace, James and Susan

Luebke, Robert and Nani

Maack, Louis and Nola

Madison Gardeners

Madison Valley Presbyterian Church

Magnante, Ben and Mary Anna

Mason, John and Margie

McClellan, Anna

Milliken, Dan and Lynne

Moen, Marlene

New, Edward and Kaylee

Oldtimers Excavation LLC

Oliver, Mary Gates

Orr, Monty and Janette

Papike, Rebecca

Parks, Steve and Judy

Parsons, Ben

Pfau, Ron and Sandi

Pitts, Joyce

Pollak, Mr. and Mrs. James M.

Powell, Bill and Donita

Reilly, Dennis and Stephanie

Reilly, John and Carol

Richardson, Harold

Riverside Motel and Outfitters

Roberts, Chuck and Bonnie

Robinson, David and Barbara

Rochez, Fred and Darlene

Roedel, Dwayne and Judy

Rogstad, Peter and Anna

Ross, Floyd and Shirley

Roush, John F.

Russell, Ronald and Kathleen

Rybus, Jane

Saier, Volker and Lois

Sammons, John and Meg

Sarkisian, Judy A.

Schott, Ron and Linda

Schwartz, James and Janice

Scott. Drew and Parker

Segal, William and Elizabeth

Shanna Mae Photography

Shirley, Craig and Charity

Shriver, Carolyn

Simpson, Allan and Virginia

Smidansky, Kurt and Derval

Smith, Llyod and Jan

Spensley, Dennis and Jan

Sprout, Jody

Stabler, Laird and Patricia

Stahn, Lyn

Stamm, Edward and Joan

Stewart, John T.

Stilwell, Thomas and Deanna

Stoltz, Patrick and Jamie

Stonebraker, Judi

Stremel, Kenneth

Strickland, Ray and Linda

Struckman, William and Delores

Styron, Linda

Thallmayer, Hans and Josie

Todd, Peggy

Tome, Robert and Martha

Trapp, Eric and Christie

Tresnicky, Larry

Upchurch, Doug and Andrea

Van Der Have, John and Eve

Van Osdell, James and Judy

Vieira, Don

Visser, Elmer and Pearl

Vujovich, Josh and Becky

Wasick, Phyllis

Watkins, Walter and Dorothy

Williams, Bob and Kris

Wingard, Harold and Elizabeth

Witt, William and Janice

GIFTS IN HONOR & MEMORIAL GIFTS

Madison Valley Medical Center Foundation considers it the highest compliment when we are entrusted to use gifts given in honor or memory of a loved one, friend, or associate for the benefit of our community.

IN HONOR OF

Dr. David J. Ban

Porter Bennett and

Carolyn Quan

Don and Toni Bowen

Diane Bricker

Dr. Paul Buse

The Dawson Family

Kenneth Dockery

Dottie Fossel

Dr. Connie Gipstine

John Haigh, Jr.

Judy Herrick

Dr. John Hess

Bill Jacobs

Dr. Brad Kessler

Dr. John Laird

Dr. Paul LaPoint

"Doc" Losee and Family

Dr. R.D. Marks

Mike and Nina Milner

Bo Nix

Carol Orr

John and Barbara

Pavkovich

Donna M. Reilly

Kelly Welsh and Holger

Schaarschmidt

Sherry Scott

John and Toni Scully

Gurney and Peggy

Taylor

Peggy Todd

Alan and Connie

Tollefson

Janet Wellman and

Juanita Webster

Dr. Brad White

Dr. Gene Wilkins

Dr. Wilkins and Family

Dr. Jeffrey Zuke

IN MEMORY OF

Harold "Chuck"

Armitage aka Charlie

Brown

Cheryl Bodley

Marcele Bohleen

John Branger

Joe A. Camp

Virginia Combs

Dan Dedman

David Dougherty

Dale Elser

Loriene Frazier

Al Halderson

Jack C. Hardy

Tony Hartman

Tom Hoe

Donald L. Jack

Lawrence and Jo Jeffers

Virginia H. Kehler

Joan Kelly

Jim Kilmer

Evie LeSuer

Mac and Billie McPhetres Roy Moen

Annie (Thexton) Neville

Donald (Ed) Neville

P. "Smitty" Overstreet

Keith Palmer

J.R. Pasley

Lucy Pasley

Joe Potts

Fred Rentschler

Doug Richardson

Willard Rieman

Max Robison

Melissa Severeid

Norman Stewart

Amos Storey

E.D. Stroops

Boyd Van Fleet

Edith Widman Vieira

James A. Walker

Phyllis Woods

Susan Wyler

GREAT TO HAVE FRIENDS - AUXILIARY HIGHLIGHTS

Since 1985, the Madison Valley Medical Center Auxiliary has provided invaluable support that enriches and enhances the health services offered by the Madison Valley Medical Center. For nearly 26 years, the Auxiliary has devoted 100 percent of the funds they raise toward a variety of Medical Center projects.

The Auxiliary's support is quite significant, amounting to more than \$32,000. Over the years, their contributions have supported several im-

portant projects. In fiscal year 2011, the Auxiliary added to their history of generous support \$3,600 from its Second Annual Home Tour. The funds raised allowed for the purchase of two needed items for the Madison Valley Medical Center.

- A floor burnisher, an important piece of maintenance equipment to sanitize floors.
- Organizing bins with supply carts that are easily accessible for patient care.

Each year, the men and women of the Madison Valley Medical Center Auxiliary volunteer a minimum of 4,700 hours in service to patients, visitors, vendors, blood drives, various receptions, fund raising activities, and miscellaneous tasks.

Both the Foundation and the Madison Valley Medical Center is enormously grateful to the Auxiliary for their continuing support.

AUXILIARY MEMBERS

Colleen Hill -Auxiliary President

Dode Barnett

Jan Beekman

Sibille J. Beimel

Jan Biga

Diane Bricker

Kathryn Brooks

Janice Cleverly

Jeanne English

Dottie Fossel

Mary Lou Gillan

Mary Goltz

John Gunn

Susan Gunn

June Jacobson

Elita Marie Jones

Sharon Lee Kilmer

Ruth LaBar

Diane Laqua

Nancy Leadbeater

Bonnie Matzick

Carol McMullin

Lorrie Milford

Linda Miller

Susan Miller

Kirs Ortega

Sandi Pfau

Snaque Rollo

Carolyn Rosin

Jane Rybus

Sally Sandell

Stephanie Lindsey-

Schildroth

Linda Schott

Don Scudder

Martha Scudder

Judi Stonebraker

Melinda Tichenor

Sharon K. Walsh

EXECUTIVE DIRECTOR'S MESSAGE

The power of coming together is evident from the stories and accomplishments in this report. They demonstrate that when people and organizations work together to improve healthcare, the whole is truly greater than the sum of its parts.

Collaboration is at the heart of the Madison Valley Medical Center Foundation as well. We are fortunate to be able to rely on those who recognize the importance of philanthropic partnerships. Some are second-or even third-generation donors; others represent a new, younger wave of philanthropists. The generosity of all our donors helps us do more, so that when members of the community need care, the Madison Valley Medical Center is able to provide affordable healthcare and comprehensive medical services.

Normal Madison Valley Medical Center operating revenues will not pay for the range of new services, medical equipment and facility improvements we wish to provide and our community deserves. That is where the Foundation's work begins. This fiscal year we are delighted that our fundraising initiatives attracted wide support throughout the community. Giving has reached the highest level in recent memory and is a testament to the importance of our goals and to the generosity of those we serve.

We thank you, the community, for your continued unwavering support. Your generosity and participation are the essence of our success this year as in years past.

Christie S. Trapp
Executive Director

We try to minimize our use of paper by utilizing our website for annual report storage. If you do not wish to receive copies of this report in the future, write us and ask to have your name removed from our mailing list.

The Madison Valley Medical Center Foundation has tried to be as complete and accurate as possible in listing contributors for the 2011 Fiscal Year. If a mistake has been made or a name omitted, please notify our office at 406-682-6641.

As always, we thank you for helping us provide the highest quality healthcare to citizens of the Madison Valley and southwestern Montana. Visit www.mvmcf.org.













