

The Reject Shop

Annual General Meeting 10 October 2007



The Reject Shop Limited - Annual General Meeting Agenda



- → Welcome and Introduction
- → Chairman's Address
- → Managing Director's Address
- → Ordinary Business
 - → Item 1. To Receive and Consider the Financial Report
 - → Item 2. To Adopt the Remuneration Report
 - → Item 3. To Re-elect a Director
- → Conclusion of Annual General Meeting



The Reject Shop Limited - Annual General Meeting Welcome and Introduction



Directors

- → Brian Beattie, Chairman
- → Gerry Masters, Managing Director
- → Craig McMorron, Non-executive Director
- → John Shuster, Non-executive Director

→ Chief Financial Officer & Company Secretary

→ Chris Bryce

→ External Auditor

→ Dale McKee (Partner, PricewaterhouseCoopers)





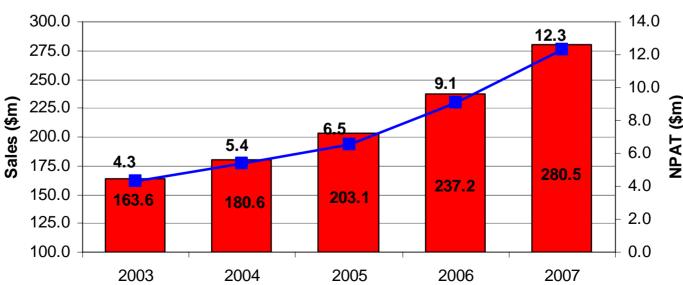
The Reject Shop Limited - Annual General Meeting Chairman's Address

Overview of FY2007

→ Financial Highlights

- → Sales of \$280.5m up 18.3% on FY2006
- → Record NPAT of \$12.3m up 35.8% on FY2006
- → EPS of 48.1 cps, up 34.0% on FY2006
- → Ordinary dividend of 31c per share

Growth in Sales & NPAT





The Reject Shop Limited - Annual General Meeting Chairman's Address



Strategic Initiatives

- **→** Current Year Progress
 - → Opening of new Distribution Centre
 - → Accelerated store opening program
- → Transition of Managing Director
- → Strategic Outlook
 - → Annual 5 Year Strategic Planning
 - → More investment in people, IT and Logistics
- → Annual Dividend Payout Ratio
 - → Ratio increasing from 65% to 75% of NPAT going forward





Gerry Masters

Managing Director





FY2007 Results

- → Sales up 18.3% to \$280.5M
- → NPAT up 35.8% to \$12.3M
- → Comp Sales up 8.4%





Operational Achievements

Store Operations

- → Continued Portfolio Management
 - → Accelerated new store growth
 - → More growth in QLD & WA
 - → 14 stores refurbished
- → Improved execution of new store openings

Merchandise

- → A balanced product mix (variety vs. everyday)
- → Strong performance in peak seasonal trading periods
- → Constant attention to competitive pricing
- → Improvements in quantification and allocations to stores





Operational Achievements

Logistics

- → New Distribution Centre operating to expectations
- → Constant focus on:
 - → Streamlining stock flow

IT Developments

- → Significant input to new Distribution Centre
- → Current attention on future IT requirements
- → Internal re-structure progressing well

People

- → Strong focus on internal succession planning at store level
- → Significant recruitment effort to support growth
- → Continue focus on developing our people





Looking Ahead

→ Store Operations

- → Continue to improve the customer experience
- → Store Operations team bolstered to support growth
 - → Investment in extra resources made available:
 - → Staff training and development
 - → Recruitment

→ Merchandise

- → Continue to improve the customer offer
 - → Range refinement
 - Competitive pricing
 - → Better Value
- → Continue to improving the planning and allocation process

→ Real Estate

- → Strong new store program continues
- → Communication Sessions with Landlords
- → Looking for future opportunities where we have no presence





Looking Ahead

→ Logistics

- → Increasing capacity of current Distribution Centre
- → Evaluation of future needs
- → Continued analysis of potential productivity gains

→ IT Developments

- → Planning for key IT enhancements
 - → New ERP will provide
 - → Improved planning tools
 - → Upgraded allocation methodologies

→ People

- → Investment in Training and Development
- → Investment in Growth
- → Strong focus on Succession Planning





Outlook

→ Trading to September Quarter 2007

- → Early trend encouraging
 - → Store opening program on track
- → On track to meet guidance NPAT \$14.8M to \$15M

→ Full Year Outlook FY2008

- → Focus on improving the customer experience
- → Focus on our people opportunities
- → Important Christmas trade to come
- → Strong focus on logistics
- → ERP implementation to commence





The Reject Shop Limited - Annual General Meeting Ordinary Business

Questions?