



What is a Product?

A Product is a set of attributes offered to consumers to fulfill their needs or requirements.

Product Types

- Intangible

User 60003

- Consumer
- Industrial

What is a Product Development?

Product Development is a set of activities beginning with the perception of a market opportunity & ending in the production, sale & delivery of a product.

Research and Development

R >> T >> D >>

Basic Research

- Discovery process
- No set timing
- Unpredictable returns
- Long term

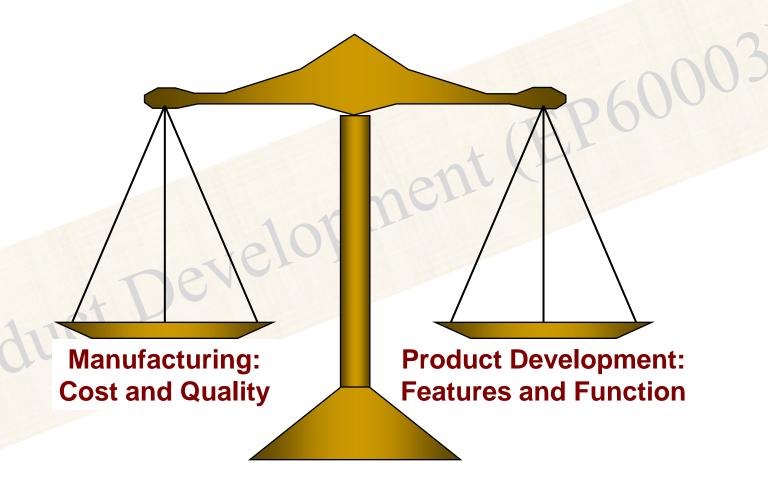
Technology Development

- Loosely structured
- Difficult to plan
- Less predictable
- Medium term

Product Development

- Structured methods
- Planned timing
- Predictable outcome
- Short term

Changing Dimensions of Competition



Competitiveness today is more than ever based on product development capability.

Assessment of PD

- Product Quality
- Product Cost
- Development Time
- Development cost
- Development capability

Who design & develops Products?

- -esign
 Manufacturing Velopment

 duct

THE PRODUCT INNOVATION PROCESS

Marketing

- Planning
- Resource Management
- Risk Management
- Progress Control

- Capture Customer Inputs
- Customer Expectations
- Commercial Structure
- Product Pricing
- Market Introduction
- Customer feedback

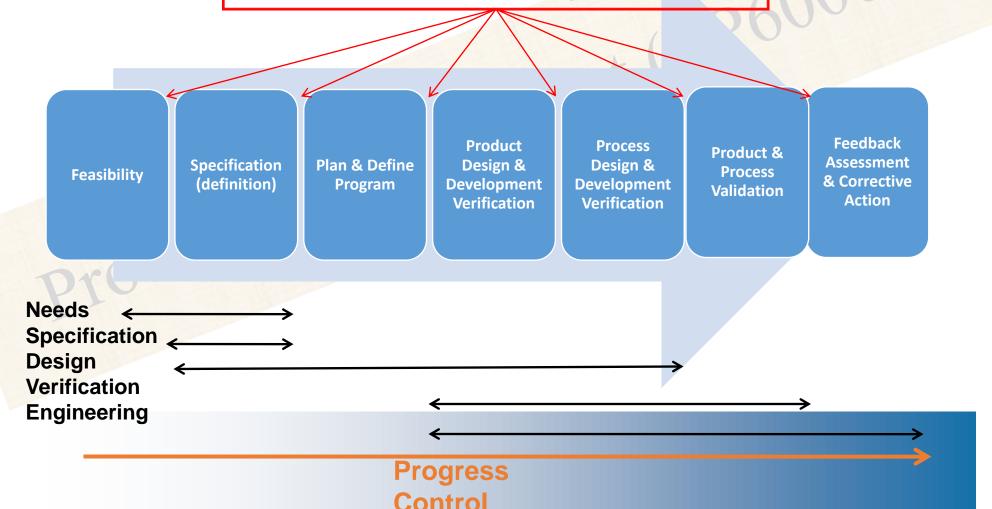
- Needs (What is needed)
- Specification (What will be realized)
- Design (How to realize)
- Verification (meeting specs following design)
- Engineering (how to produce & maintain)
- Monitoring of FMEAs

Operational Management

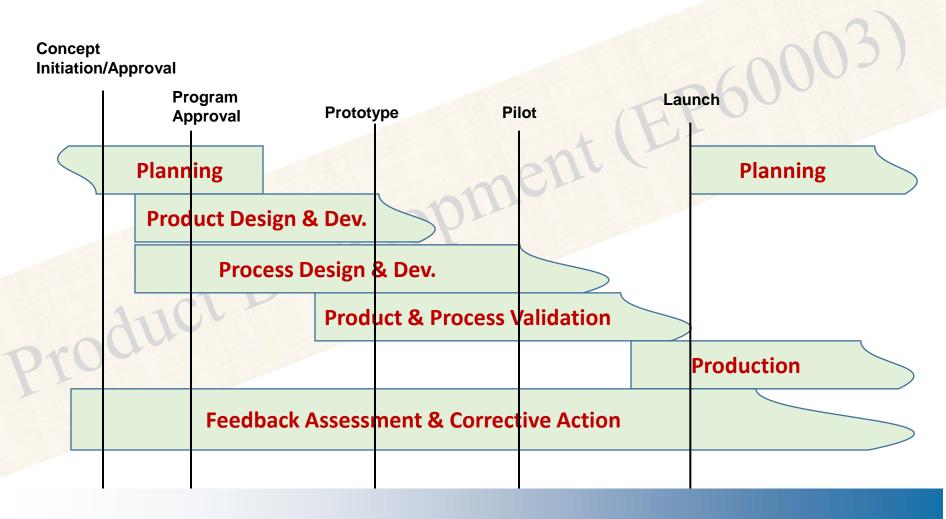
Product Design

THE TIMING CHART

Phase Transition Check Pointswith Brain Storming Sessions



PRODUCT QUALITY PLANNING TIME CHART



Duration & Cost of PD

	Stanley Tools Jobmaster Screwdriver	HP-Deskjet Printer	VW New Beetle Automobile	Boeing 777 Airplane
Vol. / year	100,000 units	4M units	100,000 units	50 units
Sales lifetime	40 yrs	2 yrs	6 yrs	30 yrs
Sales Price	\$6	\$130	\$20,000	\$200M
Part numbers	3	200	10,000	130,000
Dev. Time	1 yr	1.5 yr	3.5 yr.	4.5 yr.
Internal Team size (peak)	3 people	100 people	800 people	6,800 people
External Team size (peak)	3 people	75 people	800 people	10,000 people
Dev. cost	\$150,000	\$50M	\$400M	\$3B
Production Investment	\$150,000	\$25M	\$500M	\$3B

Challenges of PD

- Trade-offs
- Dynamics
- Details
- Time pressure
- Economics
- Creation
- Satisfaction of societal & individual needs
- Team diversity
- Team spirit