

# **ISEN 620 PROJECT**

# MIDDLE MILE LOGISTICS CONSULTING REPORT



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#### **EXECUTIVE SUMMARY:**

Revenue from retail e-commerce in the United States was estimated at roughly 905 billion U.S. dollars in 2022. The Statista Digital Market Outlook forecasts that by 2027, online shopping revenue in the U.S. will exceed 1.7 trillion dollars. Therefore, it is very important that logistics are very efficient. A mixed linear optimization model was developed that solves the middle mile logistics problem. The model was solved in AMPL, an advanced optimization software to obtain optimum solutions.

- The total cost associated with shipping the packages using the original model is \$ 39008.
- · In the first scenario, the cost of operating plane is reduced such that usage of at least one plane becomes feasible. It has been found that when cost is decreased from \$50 to \$46, it becomes feasible to operate a plane.
- · In the second scenario, an analysis of total no. of late packages Vs total cost was performed. It has been observed that deduction in no. of late packages causes increase in total cost incurred (Objective value). When late package no. was 25, Objective value was \$39008 and when late package was 5, objective value increased to \$106130
- · In the third scenario.

In continuation, additional sensitivity analysis has been performed to check the optimal values and its changes due to impact of the change in the input parameter. The data and conditions have been studied are given below.

- · In the first scenario, we are increasing the Loading and Unloading Capacity of the shipping center is first increased by 5% and then by 20%. So, by doing that there is a decrease in the objective value by \$38434 and \$38285 respectively. From this observation we can find that by increasing the capacity in the shipping center there is a reduction the total cost.
- · In the second scenario, if we are decreasing the No. of operators relocating from their home location there is a considerable increase in objective value., i.e., if there are 7



operators relocating then we get an objective value of \$39008, if the operator is reduced by 4 then the objective value in increased to \$43157. Thus if no. of operators relocating decreased then the total cost increased

In the third scenario, we are increasing total capacity of the vehicle from 1200 Kgs to 1400, 1500, 1600, 1700 & 1800 respectively, as a result there is a considerable decrease in the no. of truck used and increase in the total no. of trains. From this observation we can find that by increasing the capacity of the vehicle there is a reduction in the no. of truck and increase in the no. of trains.



### INTRODUCTION

E-commerce is rapidly becoming the most popular way of consumption across the world. Gone are the days of driving to the mall for clothes, and no more sourcing the newspaper ads for the best deals on electronics or appliances. The luxury of online shopping often comes with convenience and monetary deals that are irresistible to consumers. Since Consumers spend billions of dollars through e-commerce, the shipping industry has the potential to profit immensely. At the same time, since large profits mean fierce competition, for this the shipping company must be as efficient as possible to survive. And hence "OOPS" has hired ISEN consulting firm to get all the necessary information so they can complete the shipping as cheaply as possible.

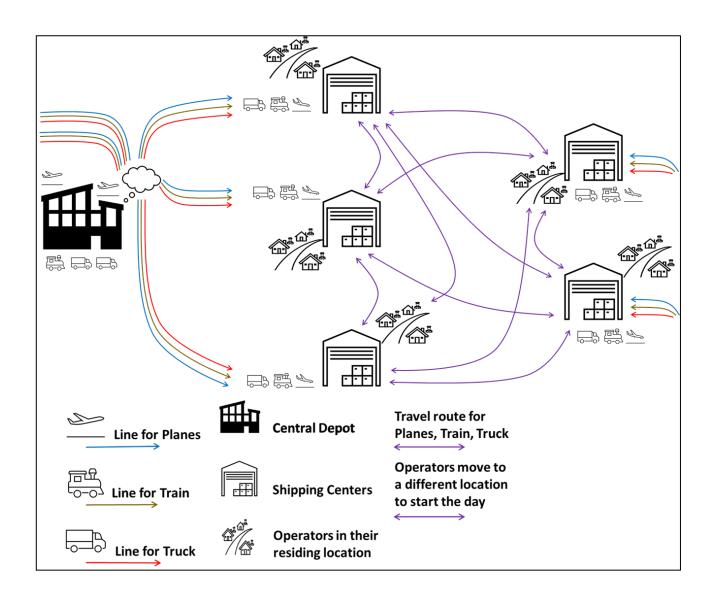
Nowadays, Supply Chain business problems are expanded across various sectors and approach like information security, business continuity, Just-in-time models, and continuous manufacturing. The before said modern approaches are trivial for Business operations and Distribution Management processes which require more flexibility with optimized solutions for new-age business problems to scale up their operations which require real-time information and intelligence. Businesses also need to consolidate data & technology in a multi-dimensional plan format and plan to lower the total cost of ownership and operation to arrive at a sustainable cost structure.

There are more complicated parameters contributing to the following uncertainty.

Uncertainty in the E-Commerce Demand: This uncertainty demand may be due to Global economic conditions, which may lead to stagnation of stocks in the OEMs. This uncertainty of demands has been the greatest business problem, leading to excess inventory, and this uncertainty in the supply leads to unpredictable ordering. Then there may be a lack of planning of the current inventory which may cause the downstream and upstream of the stock which lead to surplus and overcompensation.



The perceptibility of the Supply chain: In each organization, there are numerous technologies, formats, & key principles being followed and there are blind spots to track and trace products across multiple enterprises, business verticals, and supply chain groups internally in every organization.



Design of Supply Chain Network: In this fast-moving world design of the supply chain has made a wide network format that has increasingly become global and dispersed. Apart from this, a wide variety of factors-ranging from cost structures, tax, Human resources, and technical availability has driven companies to redesign and reconfigure their supply chains continually.



Multi-Channel Retail: On a day-to-day basis OEMs, Manufacturers, and retail distributors are facing quite a challenging task dealing with multichannel retail. Building a huge network of multiple-channel networks that can instantaneously process orders from different means and help fulfill customers' needs at the earliest possible dates.

And Hence in this report, we have developed an Integer programming model that would provide an optimal solution to this problem of shipping packages within the deadline from various shipping centers.



## **METHODOLOGY**

#### **PARAMETERS**

A parameter is a numerical value or constant that describes the character of a system. We have the following parameters to be considered for this scenario.

#### 1. L - Number of shipping locations

The number of shipping center will be given, and the model determines the vehicle with minimal cost for transporting the package from the origin shipping 'i' center to the destination shipping center 'j'.

# 2. P - Number of packages to be shipped

The number of packages to be shipped will be given and the model determines the optimal mode of the vehicle to be used for shipping the packages.

Example: P = 300, indicates the total number of packages in various shipping centers is 300 which must reach the destination shipping center by optimal mode of transport.

# 3. V- Number of vehicle available

The total number of available vehicles in the depot will be given and our linear program will decide on allocating the vehicles to various shipping center. This parameter indicates the max. capacity of vehicles to be available for shipping.

Example: V = 100, then max. no. of vehicles available is 100.

## 4. K - Number of incompatible pairs of packages

Total number of incompatibles pairs of packages will be given, and our linear programming model will decide and make sure that the incompatible pairs can't travel from one place to another in the same vehicles.



# 5. $I_{kr}$ - ID of package r of the k<sup>th</sup> incompatible pair,

for r = 1,2 for k = 1,..., K

This parameter denotes the ID of the package 'r' which would be one among the incompatible pairs.

# 6. $w_p$ - Weight of package p,

for p=1,.., P

The parameter ' $w_p$ ' indicates the weight of the individual package in Kilograms. Example: If  $w_{12} = 125$ Kg then it indicates the weight of package 12 is 100 Kg.

# 7. $s_p$ - Origin of package p,

for p = 1 ..., P

The parameter ' $s_p$ ' indicates the origin shipping center of the individual packages. Example: If  $S_{17} = 9$ , then it indicates the package starts from shipping center 9.

# 8. $e_p$ - Destination of packages p,

for p = 1, ..., P

The parameter  $e_p$  indicates the destination shipping center of the individual packages.

Example: If  $S_{17} = 6$ , then it indicates the package is to reach destination center 6.

## 9. $f_p$ - Maximum transit time for package p,

for p = 1, ..., P

The ' $f_p$ ' is the maximum time limit before which the packages should be shipped from the origin shipping center to the destination shipping center after that period penalty cost will be implemented and the package will be delivered free of cost.

Example:  $f_{17} = 137$ , indicates the package should be delivered within the 137 minutes

# $10.cl_p$ - Penalty / cost if package p is tardy / late,

for p = 1 ..., P

The ' $cl_p$ ' is the penalty cost that will be implemented if the time taken for the packages to be shipped is within the maximum transit time limit provided.

Example: If  $cl_{17} = 714$ , then this indicates a penalty cost of \$714 will be added if the package is not delivered within Max. transit time for package ' $f_{17} = 137$  minutes.



## $11.h_{\nu}$ - Weight capacity of vehicle v,

for v = 1 ..., V

The parameter ' $h_{\nu}$ ' indicates the weight capacity of the vehicle in Kilograms,

Example: If  $h_1 = 1200$ Kg then it indicates that weight capacity of the vehicle 1 is 1200 Kg.

# $12.b_v$ - Vehicle type (plane, train, or truck) of vehicle v,

for v = 1,..., V

The parameter ' $b_{\nu}$ ' indicates the vehicle type of vehicle v.

Example: If  $b_v = 1$  then it indicates the vehicle type used is truck.

# $13.a_i$ - Number of operators whose Homebase is location i,

for i = 1,..., L

The parameter ' $a_i$ ' indicates the number of operators whose homebase location is i.

Example: If  $a_{10} = 11$  then this indicates that in location 10, there are totally 11 operators.

# $14.l_i$ - Maximum number of vehicles that can be loaded per day at location i,

for i = 1, ..., L

The parameter  $l_i$  indicates the maximum number of vehicles that can be loaded per day at the location i.

Example: If  $l_{10} = 15$  then this indicates that in location 10, we can totally load 15 vehicles.

# $15.u_i$ - Maximum number of Vehicles that can be unloaded per day at location i,

for i = 1, ..., L

The parameter  $u_i$  indicates the maximum number of vehicles that can be unloaded per day at the location i.

Example: If  $u_{10} = 16$  then this indicates that in location 10, we can totally unload 16 vehicles.



## $16.cm_{ii}$ - Cost of relocating one operator from location i to location j,

for 
$$i = 1,..., L$$
, for  $j = 1,..., L$ 

The parameter ' $cm_{ij}$ ' indicates the Cost of relocating one operator from location i to location j.

Example: If  $cm_{12} = 182$ , then this indicates that an operator is being relocated from location 1 to 2, then the cost would be 181\*2 = \$362.

# 17. $t_{ijv}$ - Transit time from location i to j using vehicle v,

for 
$$v = 1,..., V$$
, for  $i = 1,..., L$ , for  $j = 1,..., L$ 

The parameter  $t_{vij}$  indicates the Transit time taken for shipping packages from location i to j using vehicle v.

Example: If  $t_{112} = 20$ , it means that we must deliver the package from location 1 to location 2 using vehicle 1 in 20 minutes.

# $18.co_{ijv}$ - Cost of operating vehicle v from location i to j,

for 
$$v = 1,..., V$$
, for  $i = 1,..., L$ , for  $j = 1,..., L$ 

The parameter ' $co_{vij}$ ' indicates the cost of operating vehicle v from location i to j

Example: If  $co_{112} = 100$ , means cost of operating the vehicle 1 form location 1 to location 2 is \$100



#### **DECISION VARIABLE**

The variables whose values are under the control of the decision maker and influence the performance of the system are called decision variables. When the value of the decision variables is set by the decision maker, a decision is made. The decision variable is also known as Control Variable.

We consider the following decision variables out of which there is a mix of binary variables and integer variable for the given scenario.

#### **BINARY VARIABLE:**

Binary Variables can take only two values either zero or one (0 or 1).

1.  $x_{pv}$  - Binary variable to determine whether package p is shipped in vehicle v

for p = 1,..., P, for v = 1,..., V

The decision variable ' $x_{pv}$ ' will take value 1 if package p is shipped in vehicle v,

0 otherwise.

Example: If package 3 goes in vehicle 5, then  $x_{35} = 1$ 

2.  $y_{vij}$  - Binary variable determining whether vehicle v goes from location i to j

for v = 1,..., V, for i = 1,..., L, for j = 1,..., LThe decision variable ' $y_{vij}$ ' will take value 1 if vehicle v goes from location i to j,

0 otherwise.

Example: If vehicle 4 goes from location 2 to location 3, then  $y_{423} = 1$ 

3.  $T_p$  - Binary variable to determine whether package p is Tardy (not on time)

for p = 1,..., P

The decision variable ' $T_p$ ' will take value 1 if package p is late,

0 otherwise.

Example: If package 4 is late (not on time), then  $T_4 = 1$ 



### **INTEGER VARIABLE:**

Integer variables are the variables that consist of integer values.

# 4. $z_{ij}$ - Number of operators relocated from location i to j, for i = 1 ,..., L, for j = 1 ,..., L

The decision variable  $z_{ij}$  determines the no. of operators relocated from location 'I' to location 'j'.

Example: If  $z_{45} = 2$ , then 2 operators relocated from location 4 to location 5.



#### **OBJECTIVE FUNCTION**

In linear programming problems, there will be an objective function that is a realvalued function whose values must be minimized or maximized given the constant defined on the given linear equation over the set of feasible constraints.

Minimize 
$$\mathbb{Z} \sum_{p=1}^{P} cl_p * T_p + \sum_{v=1}^{V} \sum_{i=1}^{L} \sum_{j=1}^{L} co_{ijv} * y_{ijv} + \sum_{i=1}^{L} \sum_{j=1}^{L} cm_{ij} * z_{ij}$$

Minimize Cost Z = (Cost of late packages) + (cost of operating vehicles) + (Cost of operator relocations)

- $\sum_{p=1}^{P} cl_p * T_p$  (Cost of late packages) In this term, total cost of late packages is found out by taking the product of cost if package is late  $(cl_p)$  and binary variable if package is late  $(T_p)$ .
- $\sum_{v=1}^{V} \sum_{i=1}^{L} \sum_{j=1}^{L} co_{vij} * y_{ijv}$  (Cost of operating vehicles) In this term, total cost of operating vehicles is found out by taking the product of cost of operating vehicle v from location i to location j  $(co_{vij})$  and binary variable determining whether vehicle v goes from location i to location j  $(y_{ijv})$ .
- $\sum_{i=1}^{L} \sum_{j=1}^{L} cm_{ij} * z_{ij}$  (Cost of operator relocations) This function defines to the objective function, the reallocation cost of operators from one destination to the other, where  $cm_{ij}$  is the relocation cost of one operator from i to j and  $z_{ij}$  is the number of operators relocated from location i to location j.



#### CONSTRAINTS

The constraints are the restrictions or limitations on the decision variables. They usually limit the value of the decision variables.

#### 1. Package can only be shipped with one vehicle, and all packages are shipped

$$\sum_{v=1}^{V} x_{pv} = 1$$
 for p = 1,..., P

This constraint is used to make sure that each package goes in only a single vehicle and that all packages are shipped. A package cannot be delivered through multiple delivery modes and multiple vehicles. The variable  $x_{pv}$  is binary that takes a value of 1. if the vehicle v is selected for package p and 0 otherwise. This summation for v=1,2. V defines that, only a single vehicle can take package p, i.e., it can be 1 for a given value of p.

**Example:** If p = 5, (i.e.,) for the package no. 5, summation of  $x_{5\nu}$  from v = 1,..., V will take value 1 for only a single term. This ensures that the package 5 goes only through a single vehicle.

# 2. Vehicle can only travel on one route

$$\sum_{i=1}^{L} \sum_{j=1}^{L} y_{vij} \le 1$$
 for  $v = 1, ..., V$ 

This constraint restricts the vehicle to travel only on one route. The summation of  $y_{vij}$  (binary variable for vehicle v going from location i to location j) over i and j for a particular v should be less than or equal to 1. The summation value is less than or equal to 1 make sure that each vehicle can only take a single route.

**Example:** If v = 2, (i.e.,) for vehicle number 2, summation of  $y_{2ij}$  from = 1,..., L and j = 1,..., L will take value less than or equal to 1 for a particular value of v (i.e., for v=2).



# 3. Loading Packages must be shipped on a vehicle that is going from their origin to their destination

$$x_{pv} \le y_{vs_n e_n}$$
 for p = 1,.., P for v = 1,.., V

This constraint ensure that each package will only be shipped in a vehicle that goes from their origin to their destination. Binary variable to determine whether package p is shipped in vehicle v  $(x_{pv})$  should always be less than or equal to  $y_{vs_pe_p}$ , i.e., binary variable determining whether vehicle v goes from origin of package p  $(s_p)$  to destination of package p  $(e_p)$ .

For Example: Let us assume that package 2 goes from location 3 to location 4 and vehicle 5 goes from location 3 to location 4, then  $x_{25} \le y_{534}$ . This will make sure that package 2 will be shipped on a vehicle that is only going from its origin location to its destination location.

# 4. Packages must reach their destination within the time limit if they are shipped without penalty (big M)

$$\sum_{v=1}^{V} \sum_{i=1}^{L} \sum_{j=1}^{L} t_{ijv} * x_{pv} \le f_p + M * T_p$$
 for p = 1,.., P

This constraint limits the time and ensure that package must reach their destination within the time limit if they are shipped without penalty. Summation over product of transit time from location i to j using vehicle v  $(t_{vij})$  and binary variable to determine whether package p is shipped in vehicle v  $(x_{pv})$  over v=1..v , i=1..L, j=1..L should always be less than or equal to sum of maximum transit time for package p  $(f_p)$  and product of M and binary variable for package p being tardy  $(T_p)$ .

For Example: Let us consider a package 2, if the package 2 does not incur penalty then it should reach the destination within the time limit. The term  $\sum_{v=1}^{V} \sum_{i=1}^{L} \sum_{j=1}^{L} t_{vij} * x_{2v}$  should always be less than or equal to  $f_2$ . In this case  $T_2$  will be zero as the package 2 will not meet penalty as it will reach destination within the time limit.



#### 5. Each location can't exceed the limit on loading per day

$$\sum_{j=1}^{L} \sum_{v=1}^{V} y_{vij} \le l_i$$
 for  $i = 1, ..., L$ 

This constraint limits the loading limit per day at each location. Summation of binary variable determining whether vehicle goes from location i to location j  $(y_{vij})$ for j = 1,..., L and v = 1,..., V should be less than or equal to maximum number of vehicles that can be loaded per day at location i  $(l_i)$  for a particular i. This constraint ensures that each location cannot exceed the limit on loading per day.

**For Example**: Let us consider a location 2, then the maximum number of vehicles that is starting from location 2, i.e., sum of binary variable  $(y_{v2j})$  for j = 1,..., L and v = 1,... Vshould be less than or equal to the maximum number of vehicles that can be loaded per day at location 2  $(l_2)$ . The same condition is being satisfied using this constraint for all starting location i for i = 1,..., L.

## 6. Each location can't exceed the limit on unloading per day

$$\sum_{i=1}^{L} \sum_{v=1}^{V} y_{vij} \leq u_j \text{ for } j = 1,..., L$$

This constraint limits the unloading limit per day at each location. Summation of binary variable determining whether vehicle goes from location i to location  $j(y_{vij})$ for i=1..L and v=1..V should be less than or equal to maximum number of vehicles that can be unloaded per day at location  $j(u_i)$  for a particular j. This constraint ensures that each location cannot exceed the limit on loading per day.

**For Example**: Let us consider a location 3, then the maximum number of vehicles that is ending at location 3, i.e., sum of binary variable  $(y_{vi3})$  for i=1..L and v=1..V should be less than or equal to the maximum number of vehicles that can be unloaded per day at location 3  $(u_3)$ . The same condition is being satisfied using this constraint for all destination location j for j=1..L.



#### 7. Incompatible packages each need a separate vehicle

$$xI_{k1,v} + xI_{k2,v} \le 1$$
 for k = 1,.., k, for v = 1,.., V

The packages that are incompatible with each other should not travel in the same vehicle. The above-mentioned constraint enforces that this criterion is satisfied. The sum of  $xI_{k1,v}$  (binary variable determining whether package ( $I_{k1}$ ) goes in vehicle v, where  $I_{k1}$  is the ID of package 1 for kth incompatible pair) and  $xI_{k2,v}$  (binary variable determining whether package ( $I_{k2}$ ) goes in vehicle v, where  $I_{k2}$  is the ID of package 2 for kth incompatible pair) should be less than or equal to 1, for a particular k=1..K and v=1..V. Using above logic, the maximum number of incompatible packages that can travel in same vehicle is being limited to 1 or less than 1.

For Example: Let us consider the first pair of incompatible packages, i.e., k=1, then  $xI_{11,v} + xI_{12,v}$  should be less than or equal to 1 for a specific vehicle number v. This makes sure that no incompatible packages are travelling in a same vehicle v.

## 8. Cannot exceed the number of operators available in each location

$$\sum_{i=1}^{L} \sum_{v=1}^{V} y_{vij} + \sum_{i=1}^{L} z_{ii} - \sum_{i=1}^{L} z_{ii} \le a_i \text{ for } i = 1,..., L$$

This constraint states that the total number of operators available at each location cannot be exceeded. In the above logic,  $y_{vij}$  is the binary variable determining whether vehicle v travels from location i to location j,  $z_{ij}$  is the number of operators relocated from location i to location j,  $z_{ji}$  is the number of operators relocated from location j to location i and  $a_i$  is the number of operators whose homebase is location i.

For Example: Let us consider a starting location 2 (i.e., i=2), then the term  $\sum_{j=1}^{L} \sum_{v=1}^{V} y_{v2j} + \sum_{j=1}^{L} z_{2j} - \sum_{j=1}^{L} z_{j2}$  should always be less than or equal to  $a_2$  which is the number of operators whose homebase is location 2. In the above expression,  $\sum_{j=1}^{L} \sum_{v=1}^{V} y_{vij}$  gives the sum number of vehicles going from location 2 to all other locations,  $\sum_{j=1}^{L} z_{2j}$  gives the total number of operators relocated from location 2 to all



other locations and  $\sum_{j=1}^{L} z_{j2}$  gives the total number of operators relocated from all other locations to location 2.

#### 9. Packages cannot exceed the weight of vehicles

$$\sum_{p=1}^{P} w_p * x_{pv} \le h_v \text{ for } v = 1,..., V$$

This constraint states that the weight of packages cannot exceed the weight capacity of the vehicle. The sum of individual package weight that goes in vehicle v should always be less than or equal to the weight capacity of the vehicle v. This is explained mathematically above with the use of terms  $w_p$  (weight of package p),  $x_{pv}$  (binary variable if package p goes in vehicle v) and  $h_v$  (weight capacity of vehicle v).

For Example: consider for a particular vehicle with number 4,  $h_4$  is the weight limit defined for that vehicle 4. Then,  $w_p * x_{pv}$  for all package p=1..P for that vehicle 4 should always be less than or equal to  $h_4$  weight limit defined for that vehicle.

#### 10.Non negativity

$$z_{ij} \ge 0$$
 for  $i = 1, ..., L$ , for  $j = 1, ..., L$ 

All Variables are greater than or equal to Zero.

## 11.Integrality

$$z_{ij}$$
 is integer for  $i = 1,..., L$ , for  $j = 1,..., L$ 

## 12.Binary requirements

$$T_p$$
 is binary for  $p = 1$  ,..., P

$$x_{pv}$$
 is binary for p = 1 ,..., P, for v = 1 ,..., V

$$y_{vij}$$
 is binary for  $v = 1, ..., V$ , for  $i = 1, ..., L$ , for  $j = 1$ 



#### **SOLUTION**

We have developed a model in AMPL to obtain the optimal solution for the given problem statement. For this model we have created a data file with the data provided. Below we have discussed the AMPL output solving the model and then the AMPL output for every decision variable for better understanding of the solution and better implementation of the solution in practice.

we have loaded our model file and data file into AMPL and solved the model and AMPL has returned an optimal solution for the minimum cost. This means that when considering all the parameters, decision variables, and constraints, minimum cost of shipping the packages is \$39008.

#### PARAMETERS USED IN AMPL FROM THE GIVEN DATA

1. Number of shipping locations (L) given as the input in AMPL data file, A total number of 10 shipping center are currently available in the map which is denoted by L=10.

```
ampl: display L;
L = 10
```

2. ID of package r of the  $k^{th}$  incompatible pair  $(I_{kr})$  given as the input in AMPL data file, and it is denoted by  $I_{kr}$  below we have displayed the same.

```
ampl: display I;
I [*,*]
: 1 2 :=
1 41 93
2 30 79
3 76 98
4 1 15
5 77 83
6 38 126
7 77 101
8 22 54
9 27 44
10 108 178
11 53 81
12 118 162
13 75 153
14 8 117
15 34 72
16 115 173
17 66 113
18 108 124
;
```

**3. Number of vehicles available (V)** given as the input in AMPL data file, A total number of 120 vehicles are currently available in the central depot which is denoted by V=120.

```
ampl: display V;
V = 120
```



**4.** Weight of packages  $p(w_n)$  given as the input in AMPL data file, A total number of 180 packages are currently available and their weights are given in the units of Kilogram and the parameter is denoted by ' $w_n$ '.

```
24 252
25 364
                                                       291
77
709
97
                                                  71 77
72 709
73 97
74 435
                                                                                                                            770
91
                                  48 616
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                 26 454
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165
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165 692
166 181
167 49
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51 240
52 565
                 27 237
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76 180
77 117
78 995
79 156
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56 441
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171 995
172 834
173 460
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45 9
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160 178
161 202
21 434
                                                                                   136 723
137 397
                                                                  113 380
    816
                                                                        525
                                                                  114
```

5. Origin of packages  $(s_n)$  given as the input in AMPL data file, A total number of 180 packages are currently available and their respective origins shipping centers are displayed below It is denoted by  $s_n$ .

```
41
42
43
44
45
46
47
48
49
50
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56
57
58
                                                                      61
62
63
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71
72
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76
77
78
80
                                                                                                         81
82
83
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85
86
87
88
89
91
92
93
94
95
96
97
98
99
                                                                                                                                                                                                                                                      161
                                                                                                                                                                                                                                                      162
22
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
                                                                                                                                                                                                                                                      164
                                                                                                                                                                                                                  145
                                                                                                                                                                                                                                                      165
                                                                                                                                           106
                                                                                                                                                                                                                                                     166
167
                                                                                                                                                                                                                  146
                                                                                                                                                                                                                  147
                                                                                                                                                                                                                                                      169
                                                                                                                                                                                                                                                     170
171
172
                                                                                                                                                                             131
132
                                                                                                                                                                                                                 151
152
                                                                                                                                          111
112
                                                                                                                                                                                                                                                     173
174
                                                                                                                                                                             133
134
                                                                                                                                                                                                                  153
                                                                                                                                         116
117
118
119
                                                                                                                                                                             136
137
138
139
                                                                                                                                                                                                                 157
158
                                                                                                                                                                                                                                                     178
179
                                                                                                                                                                                                                  159
```

6. Number of packages to be shipped (P) given as the input in AMPL data file, A total number of 180 packages are currently available in the shipping centers which is denoted by P=180.

```
ampl: display P;
P = 180
```



7. Destination of packages  $(e_n)$  given as the input in AMPL data file, A total number of 180 packages are currently available and their respective destination shipping centers are displayed below It is denoted by  $e_n$ 

```
61
62
63
64
65
66
67
70
71
72
73
74
75
76
77
44
45
46
47
48
49
50
51
52
53
55
56
57
59
60
                                               84
85
86
87
88
90
91
92
93
94
95
96
97
98
                                                                                                                                             164
                                                                     105
                                                                                                                     145
                                                                                                                                            165
                                                                                                                                            166
                                                                                                                                            167
                                                                                                                                             168
                                                                                                                                             169
                                                                                                                                            172
                                                                                             133
                                                                                                                                            173
                                                                                             134
                                                                                                                                            174
                                                                                             136
                                                                                                                                             176
                                                                                              137
                                                                                                                     157
                                                                     118
                                                                                                                     158
                                                                                                                                             178
                                                                                                                    159
160
                                                                                                                                            179
180
                                                                                             139
140
                                                                     119
```

8. Maximum transit time for packages  $(f_n)$  given as the input in AMPL data file, and it is given in the units of minutes, it is denoted by ' $f_p$ ' below we have displayed the same.

```
162 147
                                      71 141
72 115
73 142
74 126
                   48 138
25 135
26 117
27 119
28 127
29 126
30 134
31 115
32 147
33 149
35 119
36 139
37 145
38 134
39 139
40 112
41 120
                                                         94 110
                                                                          117 129
                                                                                              140
                                                                                                                 163 122
                   49
50
51
52
53
54
55
                                                         95 120
                        131
                                                                          118 121
                                                                                              141
                                                                                                                 164 141
                                                                                                     135
                                                         96
97
                         134
                                                              129
                                                                                              142
                                                                                                     145
                                                                                                                 165
                                                                          119
                                                                                  148
                        148
                                                               124
                                                                                              143
                                                                                                     126
                                                                                                                 166
                         143
                                                         98
                         143
                                                        100
                        137
                                           116
                                                        101
                                                                                              147
                                      79
80
                  56 131
57 137
58 118
59 129
60 131
61 118
62 138
63 112
64 123
65 133
66 126
67 136
68 149
                                            119
                                                        102
                                                               115
                                                                                              148
                                                                                                                 171
                                           141
                                                        103 111
                                                                                              149
                                                                                                     130
                                      81 123
82 126
83 142
84 127
85 120
                                                        104 128
                                                                                  119
                                                                                              150
                                                        105 145
                                                                          128 144
                                                                                                    146
                                                                                                                 174 140
                                                               115
                                                                                  120
                                                        106
                                                                                                                 175
                                                        107 136
                                                                                             153 131
154 146
                                                                          130 117
131 117
                                                                                                                 176 149
                                                        108 140
                                      86 145
87 148
88 142
89 140
                                                                                             155 114
156 146
                                                       109 146
110 147
                                                                          132 148
133 120
                                                                                                                 178 133
42 130
43 115
                                                        111 127
                                                                                              157
                                                                                                    124
                                                                                                                 180 142
                                                                          134 141
                                                                                              158
                                                               145
                                                                          135 116
                                                                                                    129
44 122
                                                               136
                                                                           136
                                                                                                     120
```

9. Number of incompatible pairs of packages (K) given as the input in AMPL data file, A total number of 18 incompatible pairs of packages are currently available from the total packages which is denoted by K=18.

```
ampl: display K;
K = 18
```



10. Penalty / cost incurred if package is delivered late  $(cl_n)$  given as the input in AMPL data file, and it the cost added if the package is not delivered within the transit time provided. Below we have displayed the penalty cost for all the 180 packages.

```
ampl: display cl;
cl [*] :=
1 728 24 370
                            47 847
                                          71 588
                                                       94 540
95 332
                                                                    117 295
     915
              25 207
                            48 536
                                                                                  140
                                                                                       375
                                                                                                163 956
              26 424
27 435
                            49 740
                                          72 413
    687
                                                                    118 980
                                                                                  141 326
                                                                                               164 351
                                                       96 650
97 386
                                                                                  142 528
                                                                                               165 738
                            50 885
                                          73 551
  4 818
                                                                    119 820
                            51 906
52 985
53 606
              28 507
                                          74 929
                                                                                               166 925
  5 467
                                                                    120 473
                                                                                  143 752
                                                                                               167 838
168 406
                                                       98 598
              29 310
                                          75 899
                                                                    121 405
                                                                                  144 455
              30 574
                                          76 817
                                                       99
                                                                                  145 880
                                                           539
                                                                    122 936
              31 449
                            54 498
                                                      100
                                                           923
                                                                    123 935
                                                                                  146 202
                                                                                                169 692
    867
                            55 234
56 716
57 951
                  813
                                          78
                                              355
                                                      101
                                                                    124
                                                                                  147
                                                                                                170
                                                                         663
 10 423
              33 590
                                          79 801
                                                      102 279
                                                                    125 578
                                                                                  148 471
                                                                                                171 476
              34 229
35 557
 11 993
                                          80 890
                                                      103
                                                           464
                                                                    126 615
                                                                                  149 427
                                                                                               172 992
                            58 823
59 479
60 272
 12 632
                                                      104 774
105 247
                                                                                               173 630
                                          81 554
                                                                    127 318
                                                                                  150 701
                                         82 512
83 637
84 258
              36 926
 13 652
                                                                    128 585
                                                                                  151 223
                                                                                               174 979
14 586
15 633
              37 805
38 734
                                                      106 518
107 294
                                                                                  152 641
153 438
                                                                    129 417
                                                                                               175 730
                            61 251
                                                                    130 458
                                                                                               176 844
16 714
17 987
18 884
                            62 874
63 524
                                                                    131 736
132 395
                  595
                                          85 902
              39
                                                      108
                                                           374
                                                                                  154 517
                                                                                                     950
                  720
                                          86 672
                                                      109
                                                                                  155 415
                                                                                                178 233
                                                           378
              41 719
                            64
                               932
                                          87
                                              675
                                                      110
                                                                         356
                                                                                  156 927
                                                                                                179
                            65 245
66 803
 19 549
              42 703
                                          88 486
                                                      111 445
                                                                    134 309
                                                                                  157 609
                                                                                               180 331
 20 409
              43 762
                                          89 271
                                                      112 315
113 599
                                                                    135 333
                                                                                  158 382
                            67 280
68 436
              44 208
45 314
                                          90 477
                                                                    136 840
 21 613
                                                                                  159 306
                                          91 713
92 816
22 75523 527
                                                      114 243
115 316
                                                                    137 222
138 340
                                                                                  160 312
161 544
                            69 364
```

11. Weight Capacity of vehicle  $(h_v)$  given as the input in AMPL data file, and it is denoted by ' $h_{11}$ ' below we have displayed the same.

```
1200
             19 1200
                         37 1200
                                      55 1200
                                                   73 1200
                                                               91 1200
                                                                           109 6000
   1200
                         38 1200
                                                   74 1200
                                                                  1200
            20 1200
                                      56
                                         1200
                                                                           110 6000
                                                   75 1200
                                                               93
   1200
            21 1200
                         39
                            1200
                                      57
                                         1200
                                                                  1200
                                                                           111 6000
                                                               94
   1200
            22 1200
                         40 1200
                                      58
                                         1200
                                                   76 1200
                                                                  1200
                                                                           112 6000
            23 1200
                                                               95
   1200
                         41 1200
                                      59
                                         1200
                                                   77
                                                      1200
                                                                   1200
                                                                           113 6000
   1200
1200
                                                               96
97
            24 1200
                         42 1200
                                      60
                                         1200
                                                   78 1200
                                                                   1200
                                                                           114 6000
             25
               1200
                         43
                            1200
                                      61
                                         1200
                                                   79
                                                      1200
                                                                    600
                                                                           115 6000
   1200
            26 1200
                         44 1200
                                      62
                                         1200
                                                   80 1200
                                                               98
                                                                    600
                                                                           116 6000
   1200
            27
                1200
                         45
                            1200
                                      63
                                         1200
                                                   81
                                                      1200
                                                               99
                                                                           117 6000
                                                                    600
   1200
            28
               1200
                            1200
                                      64
                                         1200
                                                      1200
                                                              100
                         46
                                                   82
                                                                    600
                                                                           118 6000
            29
               1200
                         47
                                         1200
                                                   83
11
   1200
                            1200
                                      65
                                                      1200
                                                              101
                                                                    600
                                                                           119 6000
   1200
            30 1200
                         48
12
                            1200
                                      66
                                         1200
                                                   84 1200
                                                              102
                                                                    600
                                                                           120 6000
            31 1200
32 1200
                         49
   1200
                            1200
                                      67
                                         1200
                                                   85
                                                      1200
                                                              103
                                                                    600
14
   1200
                         50
                            1200
                                         1200
                                                   86 1200
                                                              104
                                                                    600
                                      68
            33 1200
34 1200
                         51 1200
15
   1200
                                      69
                                         1200
                                                   87 1200
                                                              105
                                                                    600
   1200
                            1200
                                         1200
                                                              106
16
                                      70
                                                   88
                                                      1200
                                                                    600
             35 1200
   1200
                         53
                            1200
                                      71
                                         1200
                                                   89
                                                      1200
                                                              107
                                                                    600
   1200
             36 1200
                         54
                            1200
                                      72
                                         1200
                                                   90
                                                      1200
                                                              108
                                                                    600
```

**12.** Vehicle type  $(b_v)$  given as the input in AMPL data file, and it is denoted by ' $b_v$ ' below we have displayed the same.

```
display b;
 [*]
                                                                73 1
74 1
75 1
76 1
77 1
                     25 1
                                37 1
                                           49
                                                      61 1
                                                                           85 1
                                                                                      97 2
                                                                                                109 3
                                                                           86
87
                                                                                      98 2
99 2
100 2
                                                                                                110 3
111 3
          14 1
                                38 1
                                           50
                     26 1
                                                      62
                                           51 1
52 1
          15 1
                                                      63
                                                                                     100
                                           52
                                                                           88
          16 1
                     28
                                40
                                                      64
                                                                                                112 3
                                                      65
          17
                     29
                                                                           89
                                                                                     101
                                                                                                113
          18 1
                     30
                                42
                                           54
                                                      66
                                                                 78
                                                                           90
                                                                                     102
                                                                                                114 3
          19
                                43
                                           55
                                                      67
                                                                 79
                                                                           91
                                                                                     103
          20
                     32
                                44
                                           56
                                                      68
                                                                           92
                                                                                     104 2
                     33
                                45
                                           57
                                                      69
                                                                81
                                                                           93
                                                                                     105
                                                                                                117
                         1
1
1
                                                                               1
1
1
                                                                                          2
2
2
                     34
                                46
                                           58
                                                      70
                                                                82
                                                                           94
                                                                                     106
                                                                                                118 3
10
          23 1
                     35
                                47
                                           59
                                                                83
                                                                           95
                                                                                     107
                                                                                                119
                                                      72
                                48
                                                                                                120
```



13. Number of operators whose homebase is location i  $(a_i)$  given as the input in AMPL data file, and it is denoted by ' $b_{\nu}$ ', below we have displayed the same.

```
ampl: display a;
a [*] :=
    12
    13
    11
    14
    13
    11
   13
   11
```

14. Maximum number of vehicles that can be loaded per day at location  $(l_i)$  given as the input in AMPL data file, and it is denoted by  $l_i$ , below we have displayed the same.

```
ampl: display l;
l [*] :=
    16
    14
    16
9
   13
    15
```

15. Maximum number of Vehicles that can be unloaded per day at location i  $(u_i)$  given as the input in AMPL data file, and it is denoted by ' $b_v$ ', below we have displayed the same.

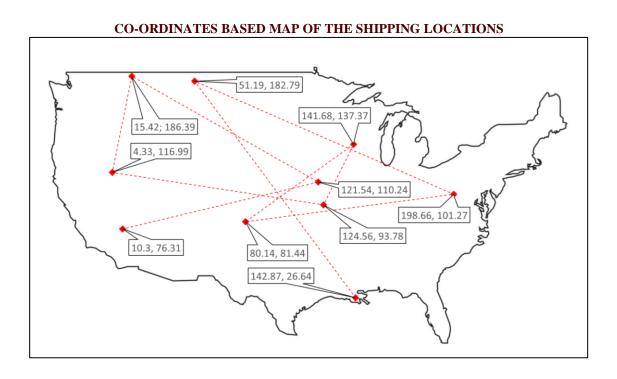
```
ampl: display u;
```



16. Cost of relocating one operator from location i to location j  $(cm_{ij})$  given as the input in AMPL data file, and it is denoted by ' $cm_{ij}$ ', Operators are paid at the rate of \$2 per mile so depending on than value we have calculated the below values and entered them in the data files

```
ampl: display cm;
cm [*,*]
                             4
                                    5
                                                   7
                                                                  9
              2
                      3
                                            6
                                                           8
                                                                        10
                                                                                 :=
             362
                     186
                            166
                                   222
                                           140
                                                  330
                                                          408
                                                                 172
                                                                        284
        0
2
      362
                0
                     338
                            210
                                   202
                                           230
                                                           72
                                                                 202
                                                                        228
                                                  162
                            240
                                                          404
      186
             338
                       0
                                   134
                                           148
                                                  390
                                                                 156
                                                                        380
      166
             210
                     240
                              0
                                   166
                                                                 100
                                            92
                                                  168
                                                          246
                                                                        140
      222
             202
                     134
                            166
                                      0
                                            94
                                                  278
                                                          270
                                                                  68
                                                                        290
6
      140
                     148
                                     94
                                                  244
             230
                             92
                                             0
                                                          286
                                                                  34
                                                                        232
7
      330
             162
                     390
                            168
                                   278
                                                          140
                                           244
                                                    0
                                                                 234
                                                                         82
8
      408
              72
                     404
                            246
                                   270
                                           286
                                                  140
                                                            0
                                                                 262
                                                                        220
      172
                     156
                            100
             202
                                     68
                                            34
                                                  234
                                                          262
                                                                        232
10
      284
             228
                     380
                            140
                                   290
                                           232
                                                   82
                                                          220
                                                                 232
                                                                           0
```

Apart from the above displayed parameters we have  $t_{vij}$  and  $co_{vij}$  too large to display.





#### OUTPUT OBTAINED FROM AMPL WITH THE GIVEN DATA

Now all the input data which is to be considered are obtained and the AMPL software is used to solve for the given input data sets. The constraints and objective function defined are converted in the form of CODE and calculated using the AMPL software.

1. Optimal Solution (Min Z): For the given data, on executing the AMPL, we have arrived at the objective function that determines the minimum cost of shipping the packages under the given conditions. The optimal cost incurred are \$39008. Below I have attached the screen shot.

```
ampl: solve;
Gurobi 9.5.2: optimal solution; objective 39008
2103159 simplex iterations
14560 branch-and-cut nodes
```

**2. Decision Variable**  $(z_{ij})$ : This is the number of operators relocated from location i to j.



Operator relocated is defined as the operator who are travelling from their home location to another location (i.e., origin shipping center) to fulfil the needs of the problem statement. For this relocation the operators are paid a relocation allowance of \$2 per mile.

```
ampl: display z;
            2
                 3
                            5
                                 6
                                      7
                                            8
                                                     10
                                                             :=
                      1
                           0
      0
           0
                 0
                                 0
                                      0
                                            0
                                                 0
                                                      0
2
3
4
      0
                 0
                      0
                           0
                                 0
                                                      0
           0
                                      0
                                            0
                                                 0
      0
           0
                 0
                      0
                           0
                                 0
                                      0
                                            0
                                                 0
                                                      0
      0
           0
                 0
                      0
                           0
                                 0
                                      0
                                            0
                                                 0
                                                      0
                      0
                           0
                                 0
      0
           0
                 0
                                      0
                                            0
                                                 0
                                                      0
                      2
                                 0
                                                      0
      0
           0
                 0
                           0
                                      0
                                            0
                                                 0
                 0
                      0
                           0
                                 0
                                      0
                                                      0
      0
           0
                                            0
                                                 0
           0
                      0
                           0
                                 0
                                      0
                                            0
                                                 0
                                                      0
                                      0
                                                      0
      0
           0
                 0
                      0
                           0
                                 0
                                            0
                                                 0
10
                      0
                                 0
                                                      0
```

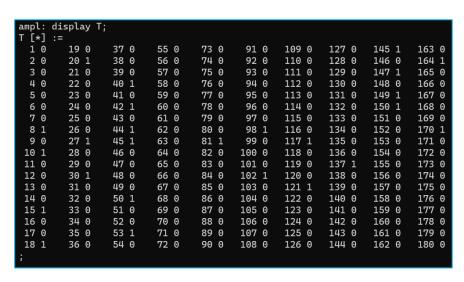
Totally there are 7 operators are relocating from their Homebase location



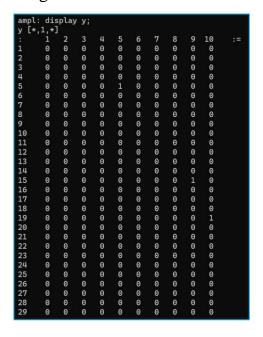
3. Binary Variable  $(T_n)$ : This is a binary variable for indicating if a penalty is



implemented in the overall cost or not. If a penalty exists means the package has not been delivered within the time limit provided. If this happens the product should also be delivered free of cost which would ultimately result in loss. For each package there exist the separate penalty cost provided.

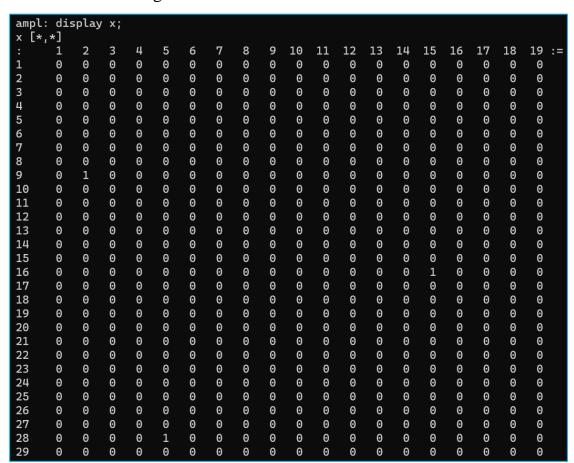


**4. Binary Variable y\_{vij}:** This is a binary variable for indicating whether vehicle v goes from shipping center i to j. Since the data is so large we have kept only the glimpse of it. We can reproduce the same using the model file and data file submitted.





5. Binary Variable  $x_{nv}$ : This is a binary variable for indicating which package goes in which vehicle. Since the data is so large we have kept only the glimpse of it. We can reproduce the same using the model file and data file submitted.





#### SENSITIVITY ANALYSIS

#### **Mandatory**

1. My son is sad that no planes are currently used. What is the maximum operating cost for a plane for which it is optimal to use at least one plane?

This simply demands us to find the reduced cost of operating the plane, so that we have at least one plane included in our operations of delivering all the packages.

To answer this question, we have gone with the trial-and-error method, incorporating various values of cost of operating the plane in our data file. Firstly, by executing the AMPL code for our parent model file, with the inputs in the data file as per the initial given data, we get the number of planes operating as zero. This can be inferred by referring the below decision variable highlighted in bold. When we display the decision variable var y {v in 1..V,i in 1..L, j in 1..L}, we get the values in the matrix from vehicle {96 to 108} as zero. Please note that, we have defined vehicle v = 96...108 as planes.

```
var x {p in 1..P, v in 1..V} binary;
var y {v in 1..V, i in 1..L, j in 1..L} binary;
var z {i in 1..L, j in 1..L}\geq0, integer;
var T {p in 1..P} binary;
```

This question demands us to find the reduced cost of plane, so that we can operate at least one plane in our logistics. This is determined by reducing the value of cost of operation of plane.

```
10
1
    0
          0
              0
                    0
                         0
                              0
                                   0
```



i.e., \$50 per mile multiplied by the distance between each respective location, on trialand-error basis and feeding them into the data file.

At this juncture, on reaching the value of \$46 per mile starting from \$50 per mile, we are getting one plane to be operated as can be inferred from the below screenshot of AMPL display of variable var y[v,i,j].

91	0	0	0	0	0	0	0	0	0	0
92	0	0	0	0	0	0	0	0	0	0
93	0	0	0	0	0	0	0	0	0	0
94	0	0	0	0	0	0	0	0	0	0
95	0	0	0	0	0	0	0	0	0	0
96	0	0	0	0	0	0	0	0	0	0
97	0	0	0	0	0	0	0	0	0	0
98	0	0	0	0	0	0	0	0	1	0
99	0	0	0	0	0	0	0	0	0	0
100	0	0	0	0	0	0	0	0	0	0
101	0	0	0	0	0	0	0	0	0	0
	-	~	^	_	^	_	_	~	^	-

2. Imagine that your boss, who is not as bright as an engineer/mathematician, is mad at you because of the large number of late packages which look bad on the company. To allow them to choose the best tradeoff between the competing "goals" of cost vs number of allowed late packages, create a graph that plots the optimal cost (y-axis) vs the maximum number of allowed late packages (x-axis). Hint: you will need to add a constraint to be to get the values for this graph. Hint2: If you are clever, you won't need to solve for "too many" values on the x-axis; regardless of you MUST justify in your report how you determined the maximum value on your x-axis. BTW, in my opinion (which is the LAW in this class) this is the best way to address bi-objective optimization problems with conflicting objectives. What we are doing here is computing the so-called set of Paretooptimal solutions.

The case here asks us to limit the number of late packages and to find a best tradeoff between with the number of late packages and cost incurred to the company.



This will usually be considered to protect the brand value and the service that the company offers to its customers.

We all know from the problem statement and the model file that; the packages get delivered through the lease cost mode. Following the same, certain packages can also get delivered by incurring penalty. Here, we are limiting the number of late packages and are trying to find the cost to the company on performing the same.

Firstly, on running the model with the raw data provided, we find that the number of late packages that incurs penalty is 25.

This can be seen from the below screenshot by displaying  $T_n$ . The binary values when added, we are getting the value as 25.

amp.	l:	displ	ay	Τ;												
T [	*]	:=														
1	0	19	0	37	0	55	0	73	0	91	0	109	0	127 0	145 1	163 0
2	0	20	1	38	0	56	0	74	0	92	0	110	0	128 0	146 0	164 1
3	0	21	0	39	0	57	0	75	0	93	0	111	0	129 0	147 1	165 0
4	0	22	0	40	1	58	0	76	0	94	0	112	0	130 0	148 0	166 0
5	0	23	0	41	0	59	0	77	0	95	0	113	0	131 0	149 1	167 0
6	0	24	0	42	1	60	0	78	0	96	0	114	0	132 0	150 1	168 0
7	0	25	0	43	0	61	0	79	0	97	0	115	0	133 0	151 0	169 0
8	1	26	0	44	1	62	0	80	0	98	1	116	0	134 0	152 0	170 1
9	0	27	1	45	1	63	0	81	1	99	0	117	1	135 0	153 0	171 0
10	1	28	0	46	0	64	0	82	0	100	0	118	0	136 0	154 0	172 0
11	0	29	0	47	0	65	0	83	0	101	0	119	0	137 1	155 0	173 0
12	0	30	1	48	0	66	0	84	0	102	1	120	0	138 0	156 0	174 0
13	0	31	0	49	0	67	0	85	0	103	0	121	1	139 0	157 0	175 0
14	0	32	0	50	1	68	0	86	0	104	0	122	0	140 0	158 0	176 0
15	1	33	0	51	0	69	0	87	0	105	0	123	0	141 0	159 0	177 0
16	0	34	0	52	0	70	0	88	0	106	0	124	0	142 0	160 0	178 0
17	0	35	0	53	1	71	0	89	0	107	0	125	0	143 0	161 0	179 0
18	1	36	0	54	0	72	0	90	0	108	0	126	0	144 0	162 0	180 0
;																

To limit the number of late packages, we should first introduce an additional constraint that limits the same. That is shown below (highlighted in bold)

Operatorconstraint{i in 1..L}:sum{j in 1..L,v in 1..V} $y[v,i,j]+sum\{j in 1..L\}z[i,j]$  $sum\{j \text{ in } 1..L\}z[j,i] \le a[i];$ 

Weightconstraint{v in 1..V}:sum{p in 1..P}w[p]\*x[p,v]<=h[v];

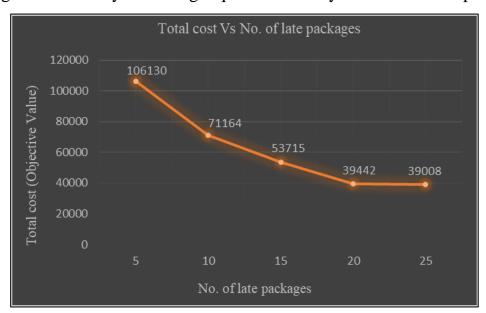
Packagepenalty:sum{p in 1..P}T[p]<=20;



In the above AMPL code defined, we are limiting the value of number of late packages as 20, and by solving the same, we get the below objective value shown.

```
C:\Users\Karthikeyan\Desktor X
ampl: reset;reset;
ampl: option solver gurobi;
ampl: model"C:\Users\Karthikeyan\Desktop\AMPL\ampl_mswin64\ampl_mswin64\Updatedp16sensitivity2.txt";
ampl: data"C:\Users\Karthikeyan\Desktop\AMPL\ampl_mswin64\ampl_mswin64\Updatedp16data.txt";
Gurobi 9.5.2: optimal solution; objective 39008
1681189 simplex iterations
8744 branch-and-cut nodes
ampl: reset;reset;
ampl: option solver gurobi;
ampl: model"C:\Users\Karthikeyan\Desktop\AMPL\ampl_mswin64\ampl_mswin64\Updatedp16sensitivity2.txt";
ampl: data"C:\Users\Karthikeyan\Desktop\AMPL\ampl_mswin64\ampl_mswin64\Updatedp16data.txt";
ampl: solve;
Gurobi 9.5.2: optimal solution; objective 39442
203840 simplex iterations
808 branch-and-cut nodes
ampl:
```

In the similar way, on repeating the same procedure and by changing the values for  $T_n$ as 5, 10, 15, 20 & 25 we get the objective values as 106130, 71164, 53715, 39442 & 39008. The same is being plotted in graph as below. It is inferred that, as we limit the number of late packages the objective value is getting the increased, meaning that, the packages get delivered by following a quicker delivery mode wherever possible.





- 3. ALL of the computations related to this answer must be performed in the SAME computer (with no other task being run in parallel). This question is not a traditional sensitivity analysis question in that it doesn't provide managerial insight; instead, it shows how sensitive the solution time is to the nasty big-Ms.
  - a. Solve the (BigM-less) model with the 'x' and 'n' variables: report the time it took to solve.

The Big M less model is coded in AMPL and solved optimally including the decision variable  $x_{pv}$  and  $n_{pv}$ . Here the model differs from the Big M models from the fact that, the decision variable  $x_{pv}$  and  $n_{pv}$  determines whether the package has arrived on time or late respectively. This is related through the constrains 'packages can be shipped with one vehicle, and all are shipped by including both these binary variables. Also, with the penalty constraint, the value  $x_{pv}$  can take the value 1, only if the calculated time is less than the deadline. If that is the case  $n_{pv}$  is zero. Thereby, not using the Big M values. On solving the Big M less model, the time take by AMPL to determine the solution is 98.96 seconds.

b. For the BigM model, calculate the "theoretical" smallest correct value for each BigM for the model to be correct (recall that even constraints of the same type can have different BigMs). Report all of these BigM values.

For solving the Big M model, we need to calculate the value of M which is the maximum calculated time, that would be possible so that the penalty constraint defined in the model is satisfied. The calculated time in the LHS of the equation (penalty constraint) should be less than the summation of the deadline and the M value. With this the variable Tp will take values '1' or '0' to decide whether the package has to incur the penalty cost or not. By calculating the Big M values of each of the package, (calculating the distance the respective package should cover and the speed of the vehicle in which it is assigned), we have values ranging from 5.7 to 204. However, by



solving the AMPL assigning these values of 'M', we conclude that, the lease possible value for M is 87.

This is proved by solving the AMPL, for an M value of 86. Now, this can be inferred from the below AMPL output that the objective function is changing.

```
param L = 10;
param P = 180;
param V = 120;
param K = 18;
param M = 86;
   Gurobi 9.5.2: optimal solution; objective 39063
   2171228 simplex iterations
```

9660 branch-and-cut nodes

c. Solve the BigM model setting each BigM to its respective smallest value. Report the solution time. both in absolute value and relative to the time computed in (a).

Here the values of the smallest 'M' for each package is determined. The solution time for solving the model assigning these small M values agains packages are tabulated below. Here, we can see that from the data of absolute and relative values, the time required to solve for the max of the smallest value (1.e) M=204 is 240 seconds, which is higher relatively by 142 seconds.

Also, for the smallest value of Big M (1.e) M=87, the solution time for solving is 105 seconds which is relatively 7 seconds higher than the time required to solve the big M less model.

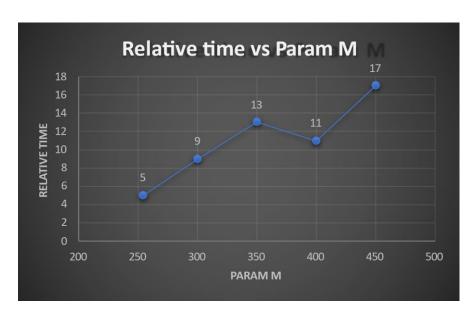


d. Denote the value of the largest BigM as MegaM. Create a new BigM model, where all the BigM. values are set equal to a parameter Param M, whose initial value is MegaM. Report the solution time of the MegaM model in absolute value, relative to the time computed in (a), and relative to the time computed in (c).

The largest Big M is 204. The model is then solved by assigning the values of M to be greater than 204 from 250,300, 350 & 400. The values are then solved in model and the respective solution time is tabulated in absolute value and relative to the time calculate on running through bigM less model and small M value. It can be inferred that the time required for computing the model is increasing for higher values of M.

e. Create a graph/plot of the "Solution Time Relative to time in (c)" vs. the value of ParamM (starting from MegaM and increasing thereafter). Plot enough points in the graph so that its shape is 'clear' In addition to including the graph in your report, also try to find the function who best fits your graph and report it. What are your takeaway conclusions from this part (e)?

The below graph is plotted for the solution time computed from assigning the Big M values starting from 204 and relative time with respect to the solution time derived by the incremental Big M values calculated from c.





## **Additional**

1. The answer to the first what-if question above is a scalar (ie, the answer is a single number) and can be obtained solely by changing the data of the problem.

If the Capacity of the Loading and Unloading are increased first by 5% and second time by 20% of original capacity, then we have obtained the following change in the objective value.

- If the Loading and Unloading is increased by 5%, then overall cost of shipping has been reduced to \$38434.
- If the Loading and Unloading is increased by 20% then overall cost of shipping has been reduced to \$38285.

Un-Loading	Loading	Location (i)	Loading	Un-Loading		
5% incr	ease	Location (i)	20% increase			
13	17	1	19	14		
13	14	2	16	14		
16	17	3	19	18		
15	15	4	17	17		
16	16	5	18	18		
17	15	6	17	19		
13	15	7	17	14		
13	17	8	19	14		
14	14	9	16	16		
17	16	10	18	19		
Objective valu	ie - 38434		Objective	value - 38285		



2. Create and solve ONE additional what-if question with a scalar answer that is obtained by modifying the model (and, if needed, also its data).

Here we are trying to limit the total number of operators reallocated between the various shipping locations. Suppose there arises a situation, where the operators cannot be reallocated, due to unavoidable circumstances. Then, this model defines the cost that is incurred to the company additionally in that scenario to plan for the best possible decisions and devise alternate options to optimize the operational cost.

Here, the model is modified by defining an additional constraint  $z_{ij} \leq n$ .

When there is no limitation in reallocation of the operators (i.e.,) n=116 (max available operators), we get the objective value solution as \$39,008 as mentioned below.

```
Gurobi 9.5.2: optimal solution; objective 39008
897389 simplex iterations
3878 branch-and-cut nodes
```

Here, we display the decision variable  $z_{ij}$  when there is no limitation in the operator relocation. From the below, graph AMPL output, we can find that there are totally seven operators being reallocated.

```
ampl: display z;
                 3
                            5
                                 6
                                            8
                                                      10
                                                              :=
            0
                 0
                      1
                            0
                                 0
                                       0
                                            0
                                                 0
                                                       0
      0
            0
                 0
                            0
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                      0
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5
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      0
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                       2
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                                 0
                                       4
                                            0
                                                       0
                            0
```



Now, we define the value of 'n' as 4, 8 & 10, literally limiting the number of operators to be reallocated. Below is the example of AMPL code defining the number of operators to be limited to 5. (Shown below)

Operator constraint {i in 1..L}:  $sum\{j in 1..L, v in 1..V\}y[v,i,j]+sum\{j in 1..L\}z[i,j]$  $sum\{j \text{ in } 1..L\}z[j,i] <= a[i];$ 

Operator constraint 2: sum {i in 1..L, j in 1..L} z[i,j] < 5;

On executing the AMPL, we get the objective value function as \$40068.

```
Gurobi 9.5.2: optimal solution; objective 40068
332436 simplex iterations
2238 branch-and-cut nodes
ampl: display z;
  [*,*]
                        5
          2
                   4
                             6
                                  7
                                      8
                                               10
               0
                                      0
     0
          0
                   0
                        0
                             0
                                 0
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                                           0
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          0
               0
                   2
                        0
                             0
                                 0
                                      0
                                           0
                                                0
     0
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                                      0
                                           0
     0
          0
               0
                   0
                        0
                             0
                                  3
                                       0
                                           0
                                                0
```

The various values of objective function against the maximum limit of reallocated operators are tabulated below from executing the AMPL codes.

Below is the tabulated value of various values of 'n' (i.e.) maximum number of operators who can be reallocated vs the objective value function.

Max operator that	
can be reallocated	<b>Objective value</b>
4	43157
5	40068
6	39512
7	39112



3. The answer to the second and third what-if question are graphs (of non-analytical You must create and solve ONE additional what-if question with a graph answer.

Here, we are trying to find the total number of trucks, trains and planes that are used among the available vehicle to deliver the packages and what will be their relative value if the capacity of these vehicles is increased. In the model, we are including the variable n,  $n_n \& n_r$  in the weight capacity constraint to calculate the total number of trucks, planes and trains that are used for different scenarios.

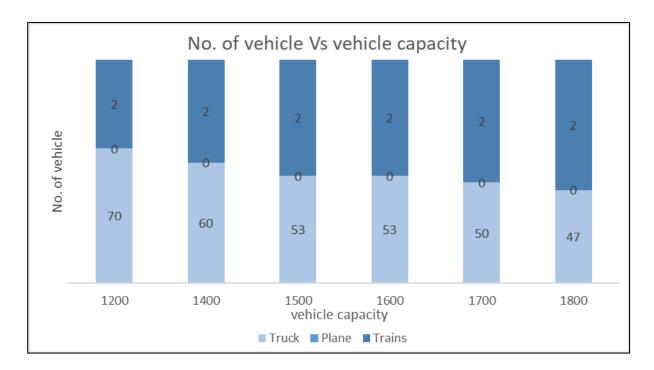
```
var n \ge 0, integer;
var n_n > = 0, integer;
var n_r > = 0, integer;
```

In various supply chains operations, there will be situations to reduce the logistics cost, companies either try to increase the capacity of the current fleet or try optimizing the packaging efficiency to reduce the number of operating vehicles. Considering the same, we are exploring the scenario, where we are trying to increase the capacity of trucks, which is deployed in large numbers currently by increasing the capacity to 1200, 1400, 1500, 1600, 1700, 1800 kgs.

```
Weightconstraint:sum{p in 1..P,v in 1..96}w[p]*x[p,v]\leq=n*1800;
Plane:sum{p in 1..P,v in 97..108}w[p]*x[p,v]<=np*600;
Train:sum{p in 1..P, v in 109..120}w[p]*x[p,v]<=nr*6000;
```

The above AMPL code is an example of one of the trials done by increasing the capacity of truck to 1700kgs. Below is the AMPL screen shot of the display code. Please note that, with the increase in the capacity of the vehicles, the objective value greatly decreases because the number of vehicles operating between various locations decreases. However, there might be marginal increase in the operating cost of the vehicles with larger capacity, that should be considered before the tradeoff. This part of analysis is out of the scope of discussion.





From the above graph, we can observe that with the gradually increase in the capacity of the vehicles, the no. of trucks utilized are decreasing, and the no. of trains utilized are increasing



#### **CONCLUSION**

In phase 1 of this project, we developed a model that solves the complex problem of middle mile logistics for shipping packages to various destinations. After the feedback on phase 1 report, slight modifications have been made to prepare this final consultation report. In this report, we started by outlining the objective of this project and then we give an executive summary of this report that highlights the important

aspects of this report before discussing the nature of the problem in the introduction and giving the model in its entirety. The report discusses the methodology which includes various parameters decision variables and constraints. The problem statement along with its solution is discussed in this report. To check the model behavior concerning changes in control parameter, a sensitivity analysis has been performed.

The total cost incurred (objective value) was found to \$39008. From the sensitivity analysis, it was found that when the number of late packages were decreased, the total cost (objective value) was observed to increase.



#### **APPENDIX**

We aim to model effective planning and scheduling methods by optimizing the schedule of vehicles and operators for the OOPS shipping company.

The objective function is to minimize the Shipping cost:

$$\text{Minimize Z} \qquad \sum_{p=1}^{P} \sum_{v=1}^{V} c l_p * n_{pv} + \sum_{v=1}^{V} \sum_{i=1}^{L} \sum_{j=1}^{L} c o_{ijv} * y_{ijv} + \sum_{i=1}^{L} \sum_{j=1}^{L} c m_{ij} * z_{ij}$$

#### CONSTRAINTS

1. Packages can only be shipped with one vehicle, and all new shipped

$$\sum_{v=1}^{V} x_{pv} = 1 \text{ for p} = 1 ,..., P$$

2. Vehicles can only travel on one root

$$\sum_{i=1}^{L} \sum_{j=1}^{L} y_{vij} \le 1 \text{ for } v = 1,..., V$$

- 3. Packages must be shipped on a vehicle that is going from their origin to their destination  $x_{pv} \le y_{vs_n e_n}$  for p = 1,.., P for v = 1,.., V
- 4. Packages must reach their destination within the time limit if they are shipped without penalty

$$\sum_{v=1}^{V} \sum_{i=1}^{L} \sum_{j=1}^{L} t_{vij} * x_{pv} \le f_p + M * T_p \text{ for p} = 1 ,..., P$$

5. Each location can't exceed the limit on loading per day

$$\sum_{j=1}^{L} \sum_{v=1}^{V} y_{vij} \leq l_i \text{ for i} = 1,..., L$$

6. Each location can't exceed the limit on unloading per day

$$\sum_{i=1}^{L} \sum_{v=1}^{V} y_{vij} \le u_j \text{ for } j = 1,..., L$$

7. Incompatible packages each need a separate vehicle

$$xI_{k1,v} + xI_{k2,v} \le 1$$
 for k = 1,.., k, for v = 1,.., V

8. Cannot exceed the number of operators available in each location

$$\sum_{j=1}^{L} \sum_{v=1}^{V} y_{vij} + \sum_{j=1}^{L} z_{ij} - \sum_{j=1}^{L} z_{ji} \le a_i \text{ for } i = 1,..., L$$

9. Packages cannot exceed the weight of vehicles

$$\sum_{v=1}^{P} w_v * x_{vv} \le h_v \text{ for } v = 1,..., V$$

10. Non-negativity

$$z_{i,i} \ge 0$$
 for  $i = 1, ..., L$ , for  $j = 1, ..., L$ 

11.Integrality

$$z_{ij}$$
 is integer for  $i = 1,..., L$ , for  $j = 1,..., L$ 

12.Binary requirements

$$x_{pv}$$
 is binary for p = 1,..., P, for v = 1,..., V

$$y_{vij}$$
 is binary for  $v = 1, ..., V$ , for  $i = 1, ..., L$ , for  $j = 1$ 

$$T_p$$
 is binary for  $p = 1,..., P$ 



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