

# RAJESH KUMAR



**Global Director – COO – India Delivery Center**

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## Professional Summary

Raj is **Results-oriented, Lean-Agile Transformational & Forward Thinking Leader (18 years)** specialize in Establishing **Global Delivery Centers/GSD**, managing **P &L**, **Building Capabilities & Improving Operational efficiency** across Services offered in **IT (Digital Workplace Services, Digital Service Management, ITO & Infrastructure, Cloud & Automation)** through **Agile Delivery Model**, engaging High Focused Cross Functional Teams yielding Value driven outcome for Business.

**Domain & Clients:** BFSI, Ford, Nutreco, Koerber, BW Maritime, Rio Tinto, CWK, Pharma, OEM, IT etc

## Skills

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| <ul style="list-style-type: none"><li>• Corporate strategy development</li><li>• Organization Change Mgmt</li><li>• IT Service Management and delivery</li><li>• IT Roadmap, Governance, Risk, Audit</li><li>• Vendor Management</li><li>• Policy and procedure development</li></ul> | <ul style="list-style-type: none"><li>• IT Operations oversight/Decision Making</li><li>• Workforce Planning (2500)</li><li>• Annual Budget (~20MUSD)</li><li>• Business Acumen</li><li>• Customer and employee rapport</li><li>• Digital Journey (I &amp; A)</li></ul> |
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## Accomplishments

- Established **UGSI, Bangalore DIEC (Digital Innovation & Experience Center)** supporting 25K UGSI associates, 30k Plus EUC devices, **47 Customers, 5 New Logos & Headcount** (348 -> 2557)
- Instilled a **mandatory Culture of Agile and DevOps** improving Operational Efficiency (11%) & TTM
- Run **Quarterly Regional Leadership Townhalls, Hackathons, Cloud 20/20 & CSR Initiatives** for **DIEC India**
- **Implemented "HCM - HR Workday" Tool** for Global UGSI improving **employee satisfaction**, R & R, HR & TA Function efficiency, Compliance yielding **Associate Engagement Survey -78%**
- **Go Digital & Cloud First Initiative** – Leveraged Collaborative Tools & Moved 500 server to Cloud, Reduced physical servers by 75%, Saving over **\$250k** Achieved **99.99%** system uptimes from 80%
- **95%** Associates on boarded remotely in 1 week during COVID, resulting **Zero deliverable impacts**.
- Increased Profitability (**~\$1.5M**) for UGSI implementing **InteliServe -Service Desk Transformation Solution** anchored by Pervasive Automation leveraging **Amelia Cognitive Conversation AI Engine, ML & RPA** for better **Service Desk analytics, Digital Workplace** and **Global Field Services**)
- **Established First Digital Advisory Council** to bring CISO, CDO, CIO, OT and the business together for Strategic business opportunities (**IOT, Biometric, Blockchain, HyperAutomation, AlaaS**)
- **Reduced IT operating costs/Technical debt** Realizing \$1.2M in annual savings by consolidating ITSM Tools licensing, modernizing systems, Cloud enablement, reducing applications footprint, AMC etc
- Established **2000-Seater Ford Motor – GBS Chennai** for **"Shift Left Initiative** for NextGen IT, Cost saving \$\$

## Work History

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Unisys India Pvt Ltd

Global Director – IT Delivery

05/2019 - 01/2022

Bangalore,NA,EMEA

**Senior Leader reporting to COO** with Direct Reports (17) & extended team (XXXX) based in India to oversee **UGSI COO Office** for NA, EMEA & APAC – IT Application Development, IT Ops, SRE/DevOps, Analytics & Cloud Enablement

- **Capability Development:** Established, Matured & Oversee Daily Operation for **DIEC (BLR/HYD ~2500 associates)** for delivering/driving managed services on 4 Key area across **IT (Digital Workplace Solutions, ITSM, Project & Portfolio Mgmt, Cloud & Automation, Business Analytics)**.
- **IT Strategy & Development:** Devise **DIEC 2021 Vision, Mission, Objectives** for strategic IT Ops transformation and implementing **TOM model** for new business enablement, reduce costs, streamline operations, ensure competitiveness for IT with **OKR's (Operational Hygiene, NPS Agile Adoption, Cost Optimization & Innovation, Resource Utilization & Attrition)**
- **Budget Management:** Manage & forecast **DIEC budgets (~20MUSD)** across fiscal years for better visibility while setting up robust financial planning & processes.
- Oversee P&L/Cost Management Aligned to the attainment of revenue targets, consistent with attaining EBITDA and margin goals for regional business include headcount/hiring budgets, payroll costs etc
- **Stakeholder Management:** Partner with **CIO's/CXOs/CTO, Business Functional Heads (HR, Legal, Procurement, Real Estate, Product & Technology Owners etc)** at a strategic level to drive technology / digital agenda/Initiatives for **Global Operation IT transformation**.
- Developed **Digital Dashboard for C- Level** to Conduct periodic reviews (**Weekly, Monthly**) and tracking of **delivery milestones, Commercial, Strategic Initiative progress, bottleneck, Risk, mitigation etc**
- **Business Analytics:** Devised Reporting & Dashboard as a Service for **DIEC Operational Hygiene, Financials, Workforce Engagement, NPS** against agreed **SLA/KPI (metrics)**
- **GTM Enablement:** Established M & C vertical for UGSI Brand Building & Awareness
- Devise/Approve GTM strategies for practices/Services & Solutions offered on DWS, Cloud, ITO, ITSM & Cloud etc with Marketing Colateral, Artifacts, Prosals, SOW, HDD, RACI, Cost Model etc
- Define Product Offering & GTM Strategy for Practices – **Pursuit management, Presale, Advisory/Assessment, Transform/migration, Operate & optimize (CSI)** across IT
- Partnered with the clients, advisors & internal stakeholders to understand market trends, client expectations, competition offerings and solutions in the market
- **Delivery & Project Management (PMO):** Delivery and program Management with Agile Delivery Model - **Schedule, quality, budget, Architecture, processes, people, hiring, building capability for tomorrow etc.**
- **Drive Delivery Assurance & Delivery Management across the practice and engagements delivered in Agile** for strategic accounts, influencing leadership and management teams within the organization on adopting agile principles, practices and tools

- **Employee Satisfaction** – Responsible for all **human capital processes, staff assignments, career development**, day-to-day operations, **delivery, technology strategy, budget, SLAs** and Key Performance Indicators, 360 Feedback, Appraisals etc
- Primary SPOC to interface with UGSI Shared Functions such as Workforce Engagement, HR, Finance, Legal, Compliance, Procurement, SCM etc to ensure Business Continuity
- **Solution & Innovation**: UGSI Transformation with high focus on creating business Value through **Digital Technology by Implementing Mobility, Cloud, Social Media Integration, Chat Bots, RPA, AI/ML, IntelliServe, Security Solution** and managing applications spanning **ERP, ServiceNow, HR workday, Business Intelligence, Cloud Portal, IT Security & GRC**
- **Deliver Business Value By**: Building, transforming, automating, integrating, and aligning technology investments with evolving business and strategic goals
- **Employee Learning & Development**: **Reskilled 800** Plus associates on Enterprise Solution Certificates (**ServiceNow, Public Cloud-Azure, AWS, GCP, RPA-Blueprism, PMP** etc) to cater current & Future needs.
- Review/Approve business case justifications, CBA analyses for spending and initiatives
- Devised corporate technology procedures, modifying security policies
- Participate in ISO Audits (Internal/External)



**Ford Motor Company**

**Head - ITO Digital Service Management**

**01/2014 - 05/2019**

**Detroit, Chennai, MI**

- Led direct team of **150+ associate to implement Ford Global strategic** Initiatives inclusive of formation of **PMO, scope, Deliverables, financial, resource, transition & managed Service**
- Spearheaded **major 3 year IT Service Management transformation** initiative/Program ("**Ford Unified Platform**" ~\$ 30 M), leveraging ServiceNow as one stop for Ford IT leveraging **Ford Agile Framework**, Tool restructuring IT strategy, client delivery, digital technology, systems integration and development, technical infrastructure, PMO, Portfolio Management and enterprise architecture processes
- **Delivered "Ford One Click - 8 M USD"** designing new CRM Portal, Payment Integration, Inventory Management, Procurement, Happy to Help Service" using Agile Delivery Methodology leveraging iterative value creation through User **Stories, Product Backlog Optimization, Sprint Demos from Ideation (POC)** to movement to different Environments (**Dev, UAT & Production and Hyper care**)
- Drove **operational improvements** which resulted in **savings (7M USD)** and improved **NPS** after **establishing Ford GBS Center - Chennai One for ITO L1/L2/ L3 support** leveraging **IBM watson Chatbot, AI/ML for AIOps**
- Delivered Next Gen DC initiative to move On-Premises & Legacy Applications to Cloud
- Responsible for all aspects of program operations including: implementation, quality assurance, Architecture, Solution Design & Development and operations
- **Modernize & Improved Asset Management & SAM practice for 200k End User & 40k Enterprise** Devices inclusive HAM, SWLT, Tech Refresh, Discovery, CMDB Responsible for evolving the organization's people, process and technology towards maturity

## Previous Employment

Jul'13 – Oct'13	BA Continuum India Sr. Manager –H6A
Mar'13 – May'13	NITEO, an NEC company Technical Architect
Jun'10 – Mar'13	BMC Software Remedy Consultant
Sep'06 – Oct'09	Mphasis Software Engineer
May'06 – Sep'06	Ionidea PMO
Jan'05 – Mar'06	HP Technical Engineer
Nov'03 – Dec'04	Wipro Associate



## Education

MBA: IT SMU - Sikkim	07/2020
B.Tech: Computer Science KSOU - Mysore	06/2013
B.E: Computer Science Pune University - Army Institute of Technology	06/2003

## Certifications

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| <ul style="list-style-type: none"><li>• ITIL V3.0 Expert</li><li>• ITIL V4.0 Foundation</li><li>• ServiceNow Admin</li><li>• MS-Azure Fundamental</li></ul> | <ul style="list-style-type: none"><li>• PMI-ACP</li><li>• BMC ITSM 9.x</li><li>• TOGAF</li><li>• RPA (Bluprism)</li></ul> |
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## Tools & Technology

**ERP/CRM :** Salesforce,ServiceNow,RemedyHRWorkday,JIRA,Concur,Realpage,SageIT,MS Dynamics etc

**Software Skills:** JavaScript, AngularJS, NodeJS, SQL, Automating Tools,No SQL

**Frameworks:** ITIL, ROM,SOA,Agile

**Integration Web services:** REST,SOAP,API

**Service Management Tools:** ServiceNow, BMC Remedy, HPSM,CA,Atlassian,JIRA

**Software Asset Management:** Flexera,Snow,Microfocus

**Service Assurance Tools:** Dynatrace,IBM Tivoli Netcool,BPPM,Ops Genie,Thousand eyes

**Cloud Ops:** Azure,AWS

**BI / Reporting:** Power BI, Data Lake,Qlikview,Alteryx